

# COVID-19 Public Health Emergency Unwind Planning

Community Partners  
*October 25, 2023*

---

Natalie Coulter | Director of Communications, HCPF

Mike West | PEAK Manager, HCPF

Marivel Klueckman | Eligibility Division Director, HCPF

Lisa Pera | Deputy Eligibility Division Director, HCPF

Rachel Reiter | Policy, Communication & Administration Office Director, HCPF

Jessica Smith | Community Partnership & Outreach Strategic Lead,  
Connect for Health Colorado



**COLORADO**

Department of Health Care  
Policy & Financing

# About this webinar

**Will this presentation be shared?**

Yes. A recording of this meeting and the slide deck will both be posted on the PHE Planning webpage in a few days.

<https://hcpf.colorado.gov/covid-19-phe-planning>

**Will all of your questions be answered?**

We will have time for questions at the end of the data section. We have a team of staff answering questions put into the Q/A throughout the presentation, but we may not get to all of them. Frequently asked questions will be added to the FAQs in the PHE Planning webpage. Question themes from prior meetings are already posted.

<https://hcpf.colorado.gov/covid-19-public-health-emergency-faqs>

# Survey Response

## Will the format of this webinar be changing?

- Thank you to those who completed our survey
- We received 9 responses of split opinion on format changes
  - 5 people requested smaller breakout meetings; 4 preferred existing quarterly webinars
- Special populations mentioned in the survey are being discussed in the existing webinars

Thank you again for your feedback!

# Today's Agenda

1. Helping Get the Word Out: Communication Updates
2. PEAK Updates
3. Policy Changes & System Updates
4. Data Overview
5. Transitions In Coverage - Connect for Health CO
6. Wrap Up & Future Meetings

# Helping Get the Word Out

Communication Updates  
Natalie Coulter, HCPF

# NEW: Transcreated Materials

Materials in the following campaigns have been transcreated into the top 11 languages spoken by members: **Amharic, Arabic, Burmese, Chinese, Dari, Pashto, Russian, Somali, Swahili, Ukrainian, and Vietnamese**

- [Take Action on Your Renewal](#)
- [Keep CO Covered](#)

# More Resources

- New sub-categories for Renewals section
- Long Term Services & Supports (LTSS) One-pager
- Many new FAQs, please direct folks here as a first line
- See something missing? Let us know!

## COVID-19 Public Health Emergency FAQs

### Public Health Emergency Planning



#### Frequently Asked Questions

Jump to FAQ Categories:

General	Renewals	Eligibility	Unhoused	Medicare/Medicaid	Buy-In Programs
Long Term Services & Supports (LTSS)	Former Foster Care	Maternity and Family Planning	Providers		
	Transitions in Coverage	Appeals	Reporting		



**COLORADO**  
Department of Health Care  
Policy & Financing

1570 Grant Street  
Denver, CO 80203

Published: April 10, 2023

## Helping LTSS Members through the Continuous Coverage Unwind

This resource is designed to help Case Management Agencies (CMAs) and other partners who support members receiving Long-Term Services and Supports (LTSS) understand the Health First Colorado renewal process and the end of continuous coverage.

#### Key questions addressed include:

- What's different about the renewal process now for LTSS (non-MAGI) members?
- How does the automatic (ex parte) renewal process work for non-MAGI populations?
- How can caregivers help their loved one with LTSS care through the process?
- How can I help someone complete the renewal process?
- Where do I direct someone for in-person help?

# New Outreach to Address Procedural Denials- Update Your Address & Take Action Now Reminders

## Milestones

PEAK/App push notifications  
begin & to-do list updated

Renewals can begin  
to be submitted on  
PEAK Combo cases

Renewal Packet  
Due on the 5th

LTSS members have an  
extra 60 days to complete  
renewals if needed

Members may be  
disenrolled if  
renewal is not  
completed

Days to  
Renewal

75

60

45

30

15

0

60 Day  
Extension

90-day  
Reconsi  
deration

## Notifications

**COMING:**  
Update your  
Address Text  
Message (90  
days out)

**Text Message & Email -**  
It's time to Take Action on  
Your Renewal

**Renewal Period Begins  
(75 days out)**

- Ex-Parte: Receive NOA - mail, PEAK
- **Not Auto-Renewed:**  
Receive Renewal - mail,  
PEAK & App notifications

**Reminder Letter  
Mailed**

- RAEs/MCOs/CHP Renewal Reminder

**NEW: MCC Outreach via  
phone calls begins to  
members who missed  
their renewal due date**

**COMING:**  
Reconsideration  
Text Message  
(Dec 2023)



# Health First Colorado App Updates

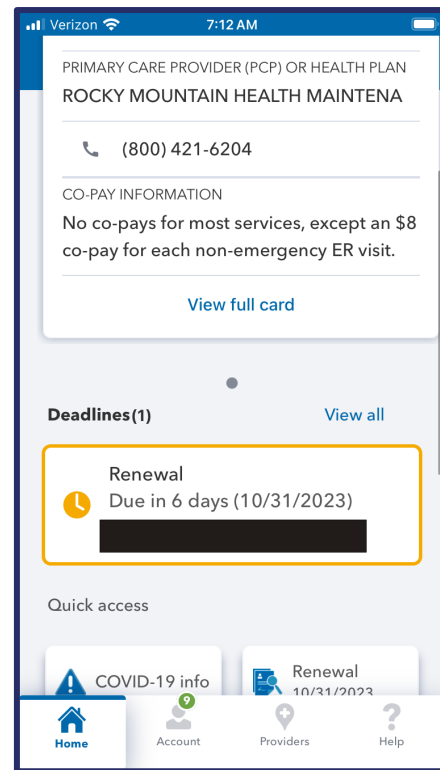
## Health First Colorado App

Downloads, September 2023

- 4,555 (Android); 5,933 (Apple)

## Improvements:

- Easier to sign in & upload multiple docs
- Add a trusted person to your account
- Check the To-do list (what's needed for each person in your household to stay covered)
  - ~54k unique members saw the To-do list in September
  - ~132k unique members have seen it since March.



# How can you help?

- ❖ Use the renewal messaging and materials in the toolkits:
  - Add messaging about renewals in emails, newsletters and on websites
  - Share social media messages and graphics
  - Post flyers in public areas and hand out to members
- ❖ Familiarize yourself with the Partner Education Toolkit to help members who may need assistance and/or direct them to someone who can help.
- ❖ Check the regularly updated FAQs <https://hcpf.colorado.gov/covid-19-public-health-emergency-faqs>
- ❖ Sign up for the COVID-19 Public Health Emergency Updates Newsletter to receive important updates and new tools as they are released.

# PEAK Updates

Mike West, HCPF

# Code for America 2023 State Benefits Guide Survey

## Online applications

Applications are considered online only if they are available statewide.

**M** Online  
M Not online

M S T C W  
Programs integrated into one application  
M: MAGI Medicaid S: SNAP T: TANF C: CCAP W: WIC

Alaska M S T C W	Alabama M S T C W	Arkansas M S T C W	Arizona M S T C W	California M S T C W	Colorado M S T C W
Connecticut M S T C W	District of Columbia M S T C W	Delaware M S T C W	Florida M S T C W	Georgia M S T C W	Hawaii M S T C W
Iowa M S T C W	Idaho M S T C W	Illinois M S T C W	Indiana M S T C W	Kansas M S T C W	Kentucky M S T C W
Louisiana M S T C W	Massachusetts M S T C W	Maryland M S T C W	Maine M S T C W	Michigan M S T C W	Minnesota M S T C W
Missouri M S T C W	Mississippi M S T C W	Montana M S T C W	North Carolina M S T C W	North Dakota M S T C W	Nebraska M S T C W
New Hampshire M S T C W	New Jersey M S T C W	New Mexico M S T C W	Nevada M S T C W	New York M S T C W	Ohio M S T C W
Oklahoma M S T C W	Oregon M S T C W	Pennsylvania M S T C W	Puerto Rico M S T C W	Rhode Island M S T C W	South Carolina M S T C W
South Dakota M S T C W	Tennessee M S T C W	Texas M S T C W	Utah M S T C W	Virginia M S T C W	Vermont M S T C W
Washington M S T C W	Wisconsin M S T C W	West Virginia M S T C W	Wyoming M S T C W		

PEAK as a  
integrated self-  
service portal is  
best practice with 4  
others States



“Our constituents expect their government to be modern, innovative, responsive, and digital.”

State of Colorado Digital Government 2022 Strategic Plan

76% of all households with income less than \$30,000 have a smartphone and 27% of those same households do not have broadband.

PEW 2021 Mobile Technology and Home Broadband Study

Best practice  
principles used to  
do our PEAK work

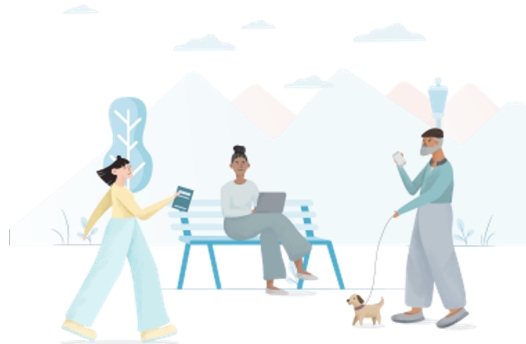


COLORADO  
Department of Health Care  
Policy & Financing

# Plain Language

## What is “plain language”?

Writing in plain language means writing with your audience in mind, and making sure your message is clear, concise, and easy for them to understand. It can also mean using human-centered design principles when developing something for your audience.



## Our goal for plain language on PEAK

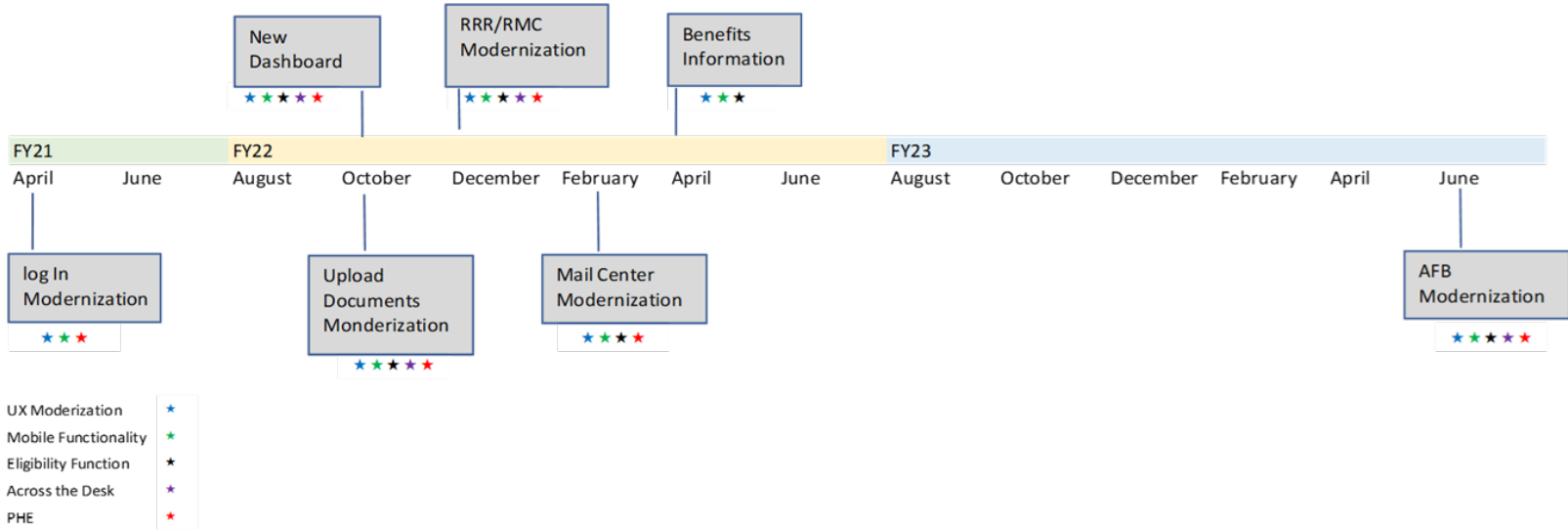
One of our biggest goals has been to heal and rebuild trust with PEAK users by using simplified, trauma-informed language and design.

Since October 2020 over 12,000 person hours have been dedicated to reviewing visual designs and almost all content in PEAK



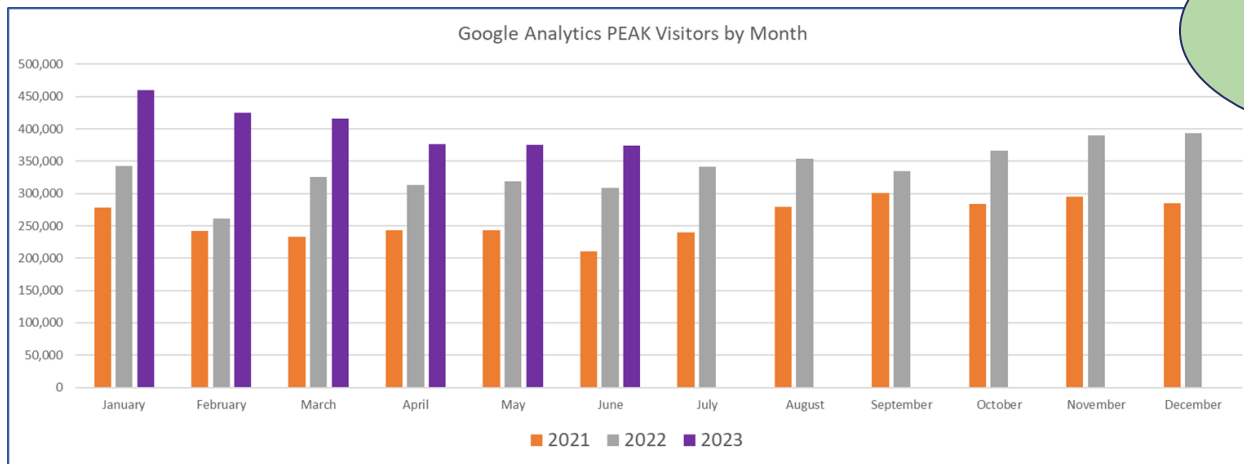
PEAK has a dedicated agile workstream for Plain Language enhancements.





# PEAK Google Analytics

PEAK utilization continues to increase



Google Analytics - Visitors to PEAK												
	January	February	March	April	May	June	July	August	September	October	November	December
2021	278,703	241,821	233,413	243,196	243,168	210,022	239,713	278,982	300,684	283,258	295,449	284,775
2022	342,733	260,803	325,518	313,269	318,868	309,060	341,003	354,288	335,070	366,575	390,392	393,538
2023	459,537	425,056	415,570	376,873	375,017	374,327						

\*PEAK Google Universal Analytics ended June 2023





# What outcomes have occurred with PEAK modernization

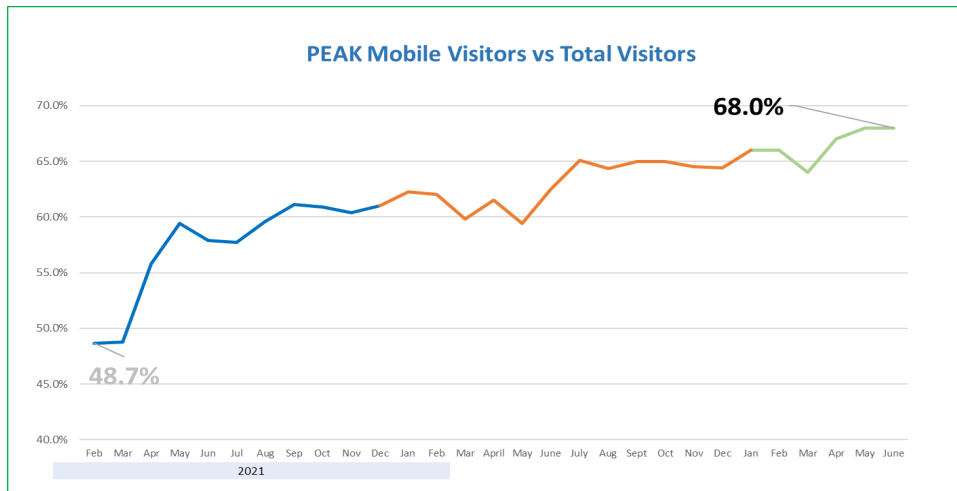
## Initial Modernization project for Log In Home page

Account lock calls decreased 99%

Password Reset calls decreased 70%

Unable to create a new account calls decreased 70%

Annualized call reduction of 8,000 calls



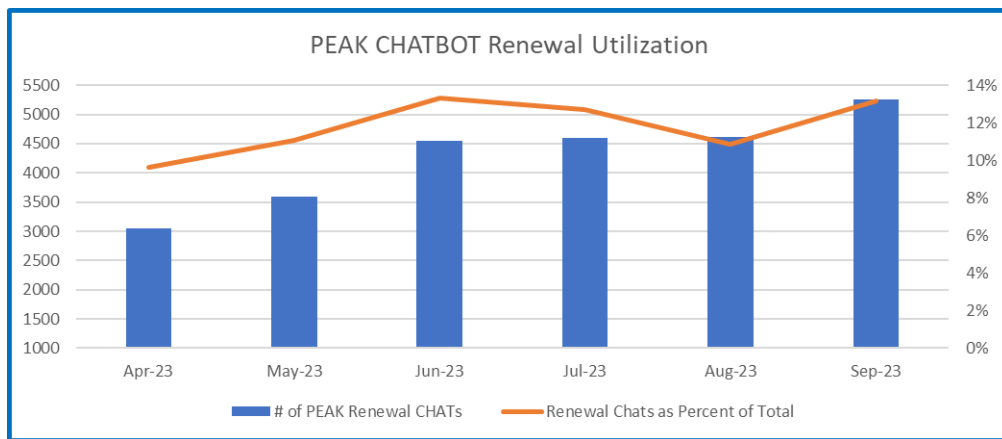
# What is happening in CHATBOT - Renewal Data

	Total Chats	% of Total Chats
Sept	40044	13.1%

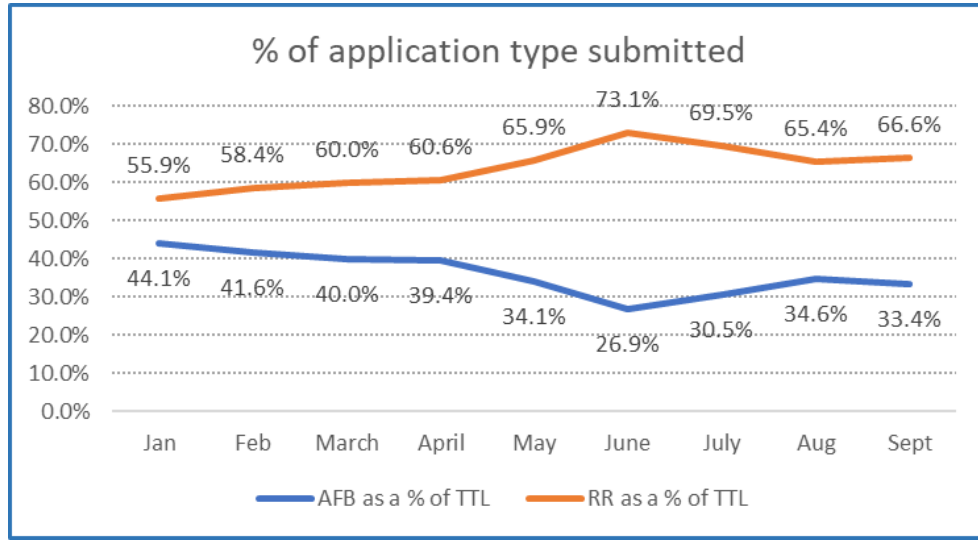
HealthFirst Web Site			
	Re:Apply for Benefits	Renewal Alerts	Renewal FAQ
Business Hours	170	16	141
Non-Business Hours	143	6	111
			327
			260
			587

PEAK			
	Re:Apply for Benefits	Renewal Alerts	Renewal FAQ
Business Hours	981	78	2037
Non-Business Hours	676	47	1443
			3096
			2166
			5262

- An in application CHAT feature is best practice among States
- 40% of all Chats occur outside business hours



# PEAK Abandoned vs Submitted



More applications are renewal applications and trending upward.

RR Module Abandoned vs Submit

	Jan	Feb	March	April	May	June	July	Aug	Sept
RR Started	40057	33092	35507	32874	36406	39443	40408	48531	45521
RR Abandoned	9632	8098	8866	7936	8827	9896	11240	14098	13345
RR Submitted	30425	24994	26641	24938	27579	29547	29168	34433	32176

AFB Module Abandoned vs Submit

	Jan	Feb	March	April	May	June*	July	Aug	Sept
AFB Started	43568	32513	32459	29955	28359	23310	20891	29331	26124
AFB Abandoned	19517	14714	14689	13708	14073	12412	8080	11099	9964
AFB Submitted	24051	17799	17770	16247	14286	10898	12811	18232	16160
Total Submitted Apps	54476	42793	44411	41185	41865	40445	41979	52665	48336



# PEAK Data 5 Top Reasons for Application Abandonment

## 5 Top Reasons to Abandon AFB

Instructions Page AFB	4677	17%
1st page of AFB basic information	3556	13%
2nd page of AFB address	2757	10%
citizenship	2391	9%
6th page of AFB household-members	1790	7%

July and August

## 5 Top Reasons to Abandon RR

1st Page RR	4570	18%
jobs-and-income-summary	3618	14%
address-residency-summary	2769	11%
household-bills-summary	2576	10%
medical-summary	2184	9%

July and August



- Top three categories most likely reflect end users realizing it will take some time and that they need to have information for the process. Many end users come to PEAK expecting the same experience as other applications like DoorDash etc.
- PEAK users are advised it could take 40 minutes to complete an application.





- Top three categories most likely reflect end users realizing it will take some time and that they need to have information for the process. Many end users come to PEAK expecting the same experience as other applications like DoorDash etc.




# What is happening in AFB Post Survey?

\*How was your experience applying for benefits?

  
Helpful

  
Ok

  
Not helpful

\*How was the application completed?

☐ Desktop/PC ☐ Cell phone ☐ Tablet/iPad

\*Did you need help understanding or responding to questions?

☐ Yes ☐ No

\*What is your feedback about? Choose all that apply.

Readability

Navigation

Accessibility

Instructions

Help text or "learn more"

Other

\*Tell us more.

Add comments here

0/1000

Cancel

Submit feedback

Preliminary AFB Post Survey - All Modes		
Helpful	OK	Not Helpful
4068	2289	363
60.5%	34.1%	5.4%
Mobile % of Survey Response		
53.0%		

94% of AFB users since 06/25/2023 tell us the new PEAK AFB module is OK or Helpful

Post application survey has a response rate of 10%

AFB abandonment rate 3 months post release vs 3 months prior to release are down 31%

# PEAK will have a new user feedback loop

**No comprehensive digital in application PEAK user feedback loop has existed.**

Feedback on PEAK user experience has been dependent on the following:

- Community-Based organizations
- MEAC and Family Voices
- PEAK complaints through the PEAK Technical Call Center
- Program Area subject matter expert
- County feedback.

**Qualtrics** will be implemented in a phase approach beginning April 2023.

1. First phase will have Web based surveys and Apply for Benefits integrated and post application surveys. Code for American has agreed to work with us in an engagement free of charge to help optimize the project.
2. Second phases will be based on other functions in PEAK and the necessary data that will need to be shared between Salesforce and Qualtrics. Most like RMC/RRR will be second phase based on what we learn in phase one.

# How do we prioritize enhancements from our backlog?

UX Modernization



Mobile Functionality



Eligibility Function



Across the Desk



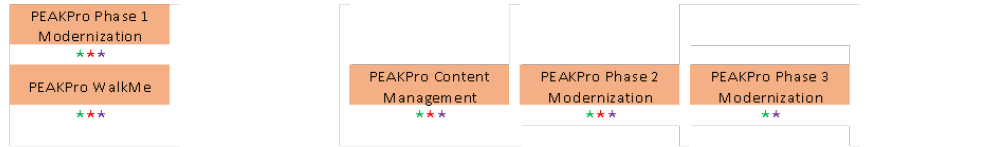
PHE



Assistor Network PEAK Pro



# What is happening in PEAK future



Release Schedule	FY24					
	August	October	December	February	April	June
	PEAK Communications Preferences Mailing Address ★ ★ ★ ★	Add Member Name to To-Do Card ★ ★ ★ ★	Duplicate Rem inder Management ★ ★ ★ ★	Benefits Explorer ★ ★ ★	Qualtrics Integration ★ ★ ★ ★	PEAK UX ASL to written language ★
		Learn More Tracking ★ ★ ★	Update 211 Integration ★ ★	RTD LIVE Eligibility Expansion ★	Claims Modernization ★ ★	Performance Monitoring risk SLA ★ ★
		To-do Card LTC Language ★ ★ ★ ★	PEAK UX Backlog Items ★ ★ ★		Interfaced Income Changes ★	Separate Eligibility/Non-Eligibility Info ★ ★
			Banner and To-Do Card Tracking ★ ★ ★			Change request Confirmation with e-mail text ★ ★ ★ ★
			Discovery Replace PDF with Interactive ★			RRR packet question reconciliation ★ ★ ★ ★
			Communications Preferences Mailing address ★ ★			Discovery Replace PDF with Interactive Screens ★
						Mark renewals received in CBMS

UX Modernization  
Mobile Functionality  
Eligibility Function  
Across the Desk  
PHE  
Assistor Network PEAK Pro

★  
★  
★  
★  
★  
★

UX backlog has > 100 items

Strategic backlog > 25 items

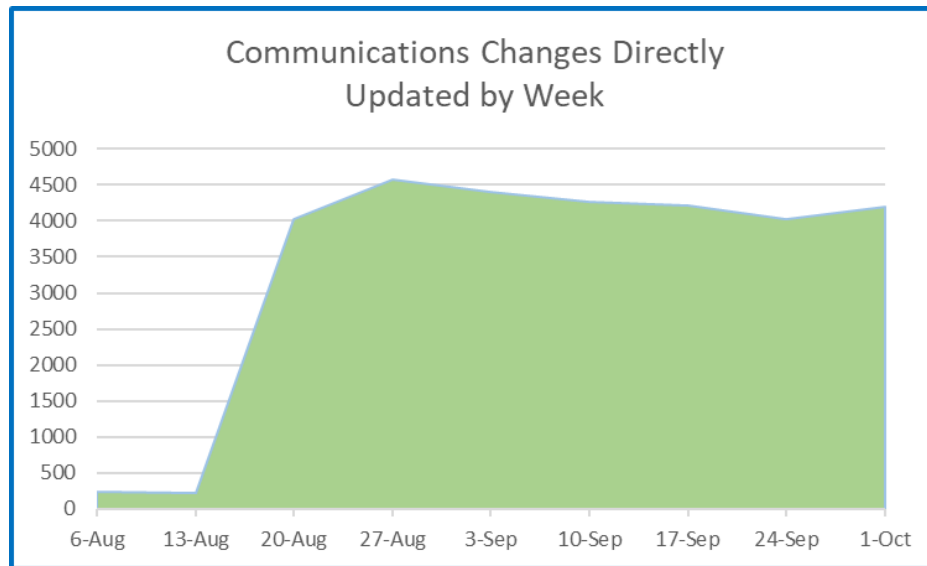
UX Modernization	★
Mobile Functionality	★
Eligibility Function	★
Across the Desk	★
PHE	★
Assistor Network PEAK Pro	★

UX backlog has > 100 items  
Strategic backlog > 25 items





# Outcomes from Communications Direct Update Project Released in August?



Post release tracking indicates an average of 4,254 communications preferences changes directly updating into CBMS and not displaying in PEAK Inbox for caseworker review



# Poll Question:

- Are you referring members to use PEAK for their renewal? Yes/No

# Questions?

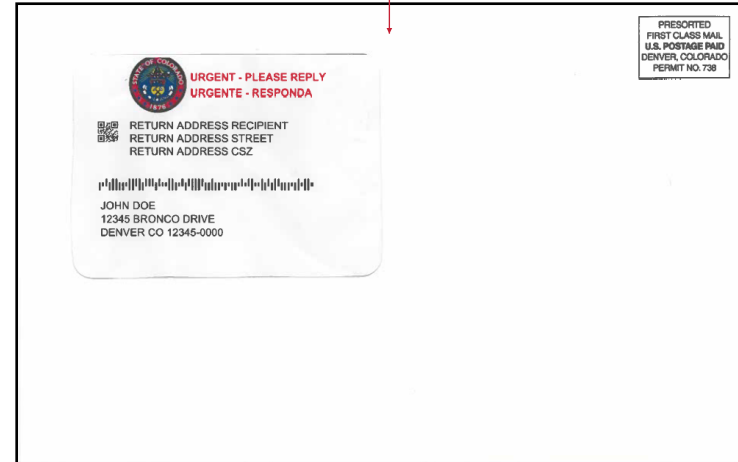


# Policy Changes & System Updates

Marivel Klueckman, HCPF

# Redesigned Renewal Packet

- Based on member and community feedback
- It's shorter- no extra blank spaces and fewer pages
- Less pages to fill in financial information.
- Blank page at the end of the packet to add more information
- Additional emphasis on signing
- Color CO seal added to envelope window to help prevent it from being mistaken for junk mail.



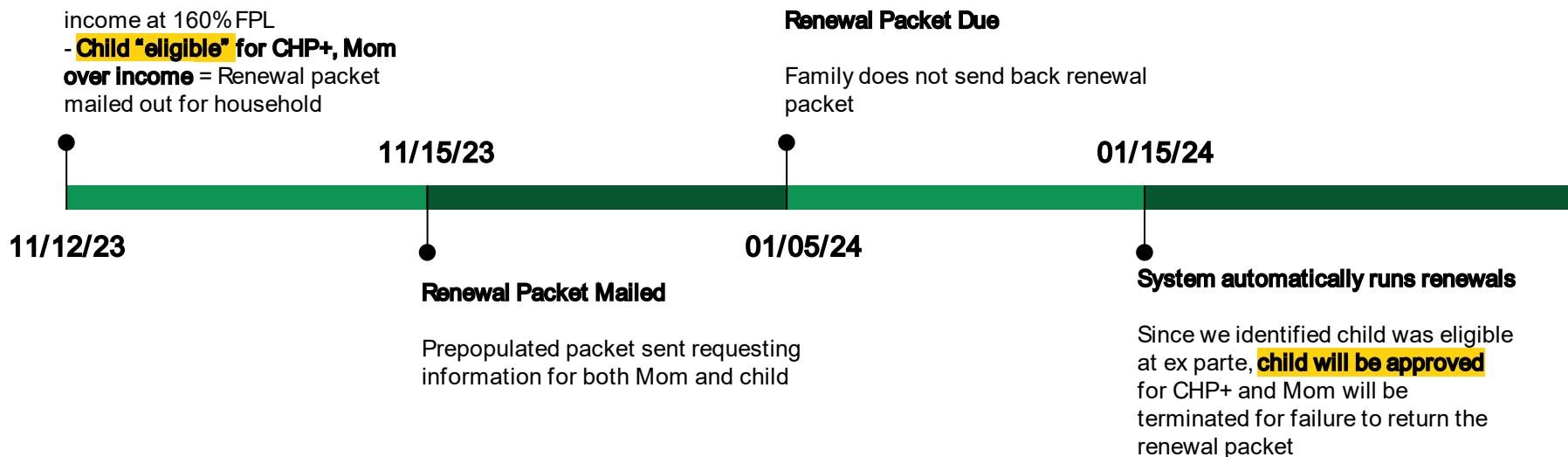
# Short-term Ex Parte

- **Temporary extension for all members- new CMS guidance on ex parte at individual level**
  - This is a positive effect to the member
    - Specific to members in Medicaid or CHP+ who are determined eligible at ex parte
  - Short-term system fix was implemented in October 2023
    - New logic applied to September and October 2023 renewals and will continue until long-term fix implemented
    - Achieves compliance with federal regulations
    - Packets will be sent out at household level but approvals will occur at individual level regardless if renewal packet received or not
  - Long-term system fix down the road
    - Includes sending out renewal packets at individual level
  - RAEs outreaching members

# Short-term Ex Parte Example

## Ex Parte for January 2024 Renewals

- Mom and child
- Income interface received and income at 160% FPL
- **Child "eligible" for CHP+, Mom over income** = Renewal packet mailed out for household



# Ex Parte Reinstatement

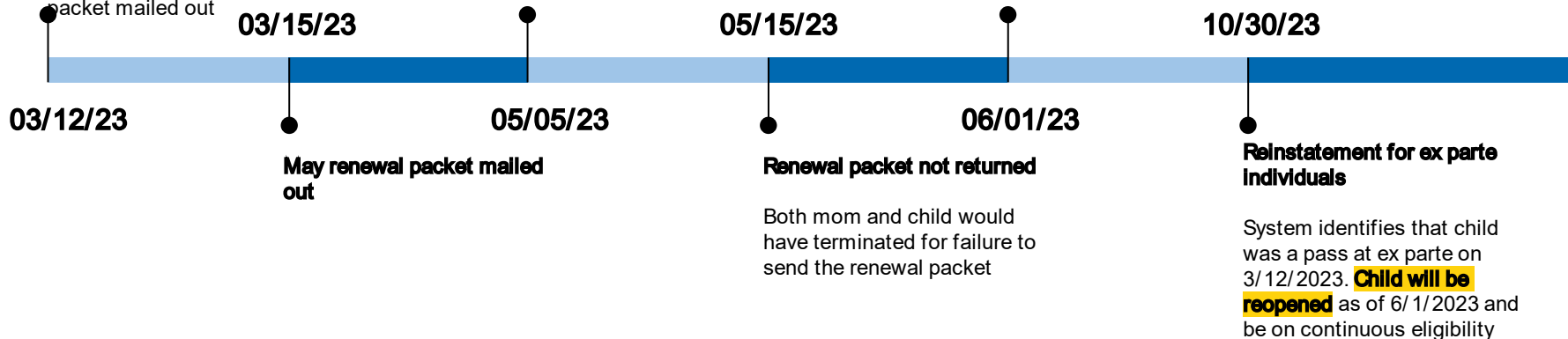
- **Federal guidance to reinstate coverage retroactively**
  - This will apply to May, June, July, and August 2023 renewals
  - Must ensure no gap in coverage regardless if they never reapplied or reapplied and have coverage as of a new date
- **Individuals included in reinstatement**
  - Includes everyone who was eligible at ex parte but terminated for failure to return renewal packet or failure to sign the packet
  - Primarily children (Medicaid and CHP+) but also includes adults
  - Anticipate approximately 10,000 individuals to be reinstated
- **Timeline**
  - Reinstatement will occur starting Monday, 10/30 and must be completed by Friday, 11/03 (anticipate a few exceptions that need additional support)
- **Noticing**
  - Members will receive an approval letter with coverage program and new coverage dates along with reinstatement letter in same envelope



# Reinstatement Example

## Ex Parte for May 2023 Renewals

- Mom and child on case
- Income verified at 160% FPL
- Mom not eligible and **child eligible for CHP** = Renewal packet mailed out



# Eligibility Updates

- **Ongoing 60-day extension for LTC members through June 2024**
  - CMS strategy that allows delay for a month, we pushed for two months
  - Additional outreach coming from the Member Contact Center
- **NEW! Implementation of Appeals Strategy During the COVID Unwind via E14 Authority as of 9/25/2023**
  - Members who file a State Fair Hearing within 60 days of their Date of Action with benefits will have continued benefits reinstated back to the closure date.
  - This appeals strategy during the unwind allows members who file their appeal within the 60 day deadline to receive continued benefits regardless of the termination date.
  - Applicable to all appeals, not just eligibility (such as benefit appeals)

# Questions?



# Data Overview

Rachel Reiter, HCPF  
Lisa Pera, HCPF

# Visit our Data Reporting Page

## Public Health Emergency Planning



### Continuous Coverage Unwind Data Reporting

The Department of Health Care Policy & Financing (HCPF) will be reporting its progress on “unwinding” the continuous coverage requirement to the federal government. HCPF will post these reports on this page and include links to this information in our [monthly COVID-19 newsletter](https://visitor.r20.constantcontact.com/manage/optin?v=001HfxrbpGHWZ0lZnPp6t3PG2s9XPHl8ZvgEdjskV5nhly8z9JmHyp6DeoLJ3saT6x0SeqRR1ub149uoXxe1ok4jTzfMSQ0BI1755vclIR07gdY%3D) (<https://visitor.r20.constantcontact.com/manage/optin?v=001HfxrbpGHWZ0lZnPp6t3PG2s9XPHl8ZvgEdjskV5nhly8z9JmHyp6DeoLJ3saT6x0SeqRR1ub149uoXxe1ok4jTzfMSQ0BI1755vclIR07gdY%3D>).

[Connect for Health Colorado](https://connectforhealthco.com/) (<https://connectforhealthco.com/>) will be posting state based marketplace information according to their reporting schedules.

### Returning to Regular Eligibility Operations

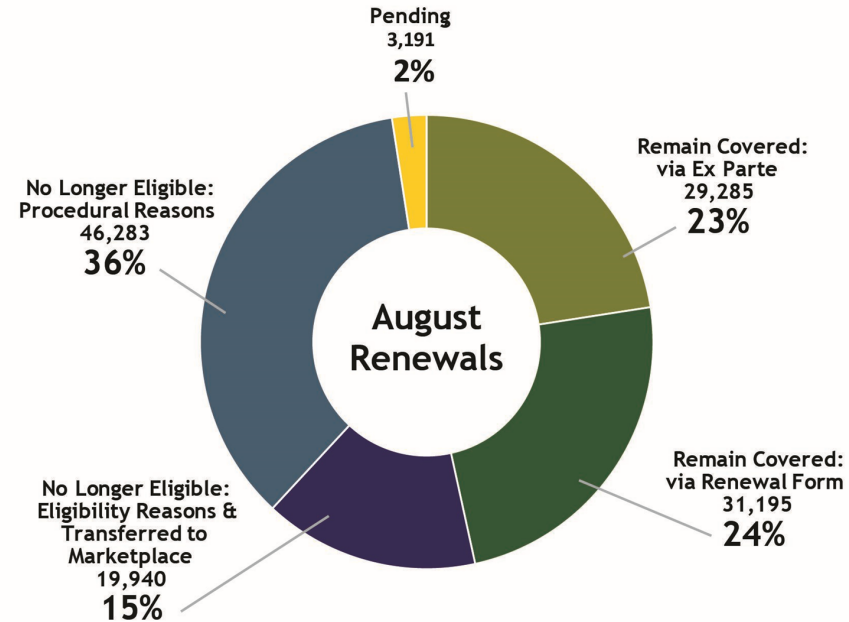
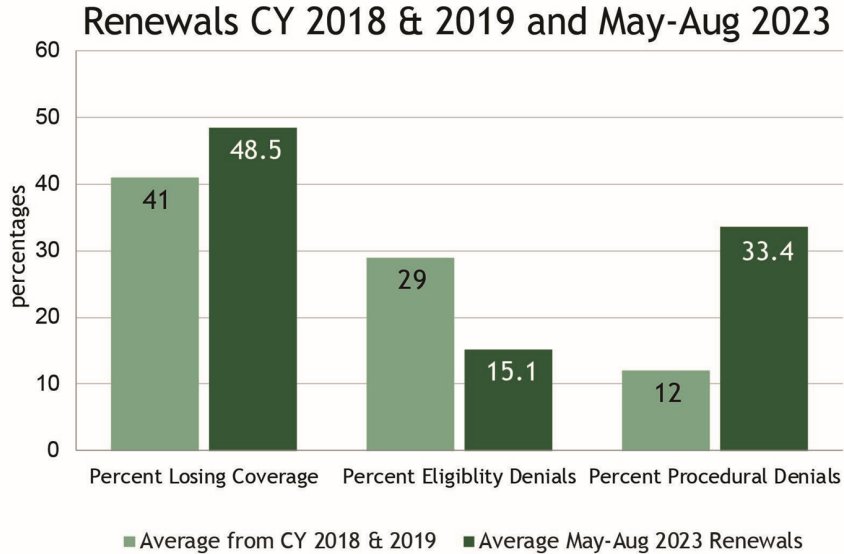
HCPF resumed the standard eligibility renewal processes beginning May 2023 for Health First Colorado (Colorado's Medicaid program) and Child Health Plan Plus (CHP+), beginning with March member notices. The state opted to take the full 12 months allowed by the federal government to complete renewals for all 1.75 million members, meaning we will be actively monitoring monthly renewal metrics from May 2023 until at least April 2024.

Colorado's focus is to ensure that those who qualify for our programs remain covered and those no longer eligible are connected to affordable, alternative coverage. Thank you for your vital partnership in achieving this shared goal. Visit [KeepCOCovered.com](http://KeepCOCovered.com) (<http://KeepCOCovered.com>) to keep up with changing initiatives, messages and strategies you and your organization can employ, to the betterment of Coloradans, employers, providers and our economy.

To better understand the results of the unwind data report, we looked at history. As you may know, members losing eligibility for Health First Colorado or CHP+ during the renewal process is part of regular eligibility operations. Members will enroll and be disenrolled from Health First Colorado or CHP+ due to changes in their life circumstances, like losing a job.

- Historical context from pre-pandemic renewals
- Monthly point in time data reports
- Links to the slides from this webinar with demographic breakouts
- Overview of reporting elements and what they mean
- FAQs and more...

# Four Months of Renewals



## Point in Time Monthly Data Does NOT tell the whole story many complete renewal during 90 Day Reconsideration Period

	Original and 30 days post- renewal* 6/26/2023	60 days post- renewal 7/27/2023	90 days post- renewal 9/4/2023	<u>May national unwind Average</u>	Pre-pandemic CO average
Renewed	*56%	59%	60%	42.1%	57%
No longer eligible	42%	40%	39%	37.6%	42%
Ineligible, refer to C4H	16%	17%	17%	8.6%	29%
Procedural Denials	26%*	23%	22%	29.0%	12%
Pending	2%	1%	1%	20.3%	1%

# September Renewal Data

Colorado implemented two projects that have impacted the September Unwind Data.

- 1) A 60-day extension for Long Term Care members
- 2) Ex parte temporary extension until a short-term fix was implemented mid-October 2023.

These two projects resulted in an **increase in pending renewals** and a **decrease in procedural terminations**.

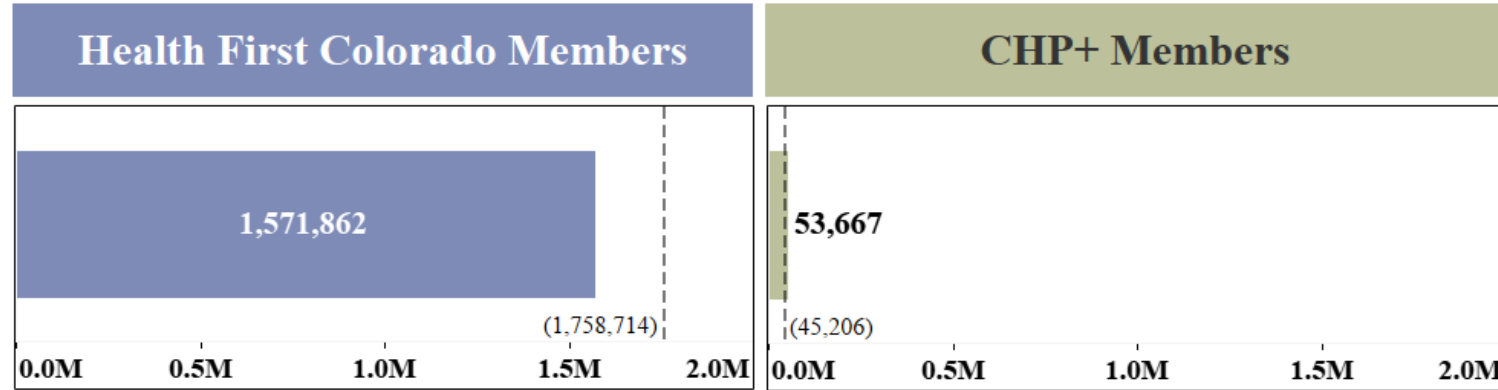


# Data Overview: Overall Enrollment

# Overall Enrollment

## September 2023 Enrollment

(Reference Lines = May 2023 Baseline)



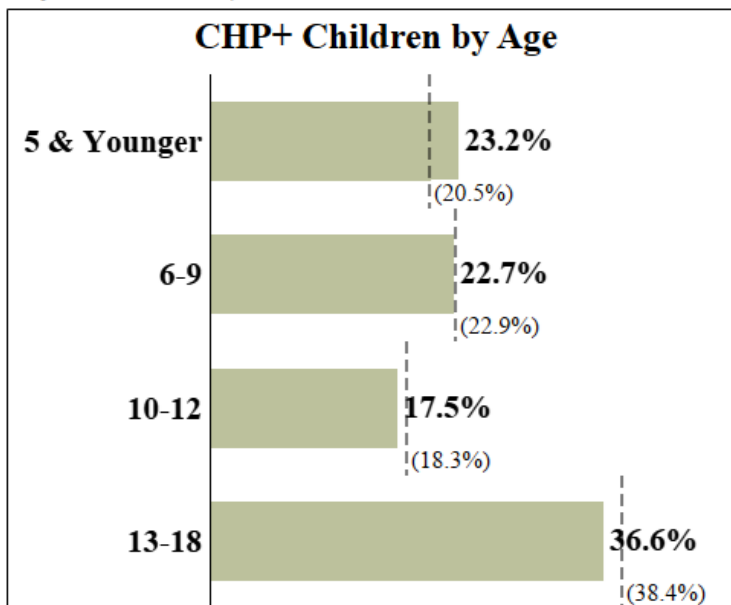
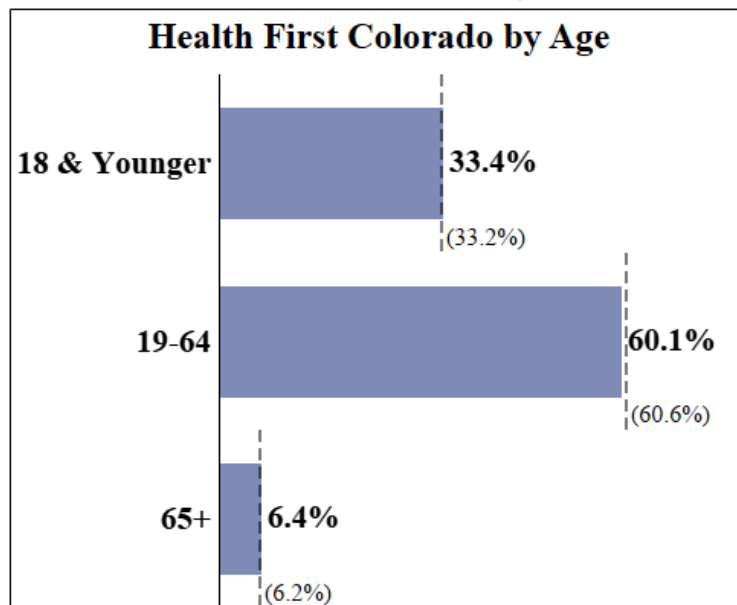
NOTE: Total enrollment is the net enrollment, includes those rolling off coverage, NEW applications and those who have regained coverage by completing renewals after deadline but during the 90 day reconsideration period.

# Enrollment by Age

## Distributions Remain Consistent

### September 2023 Enrollment

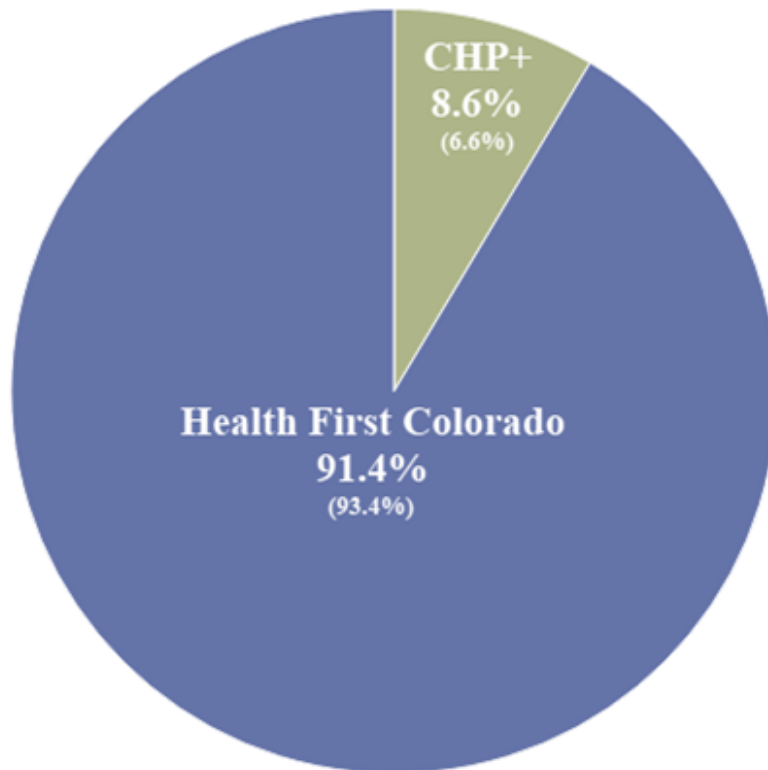
(Reference Lines = May 2023 Baseline)



**Kids  
Enrollment:  
Proportion of  
coverage on  
CHP+ up 2%,  
Medicaid  
down same**

## September 2023 Enrollment

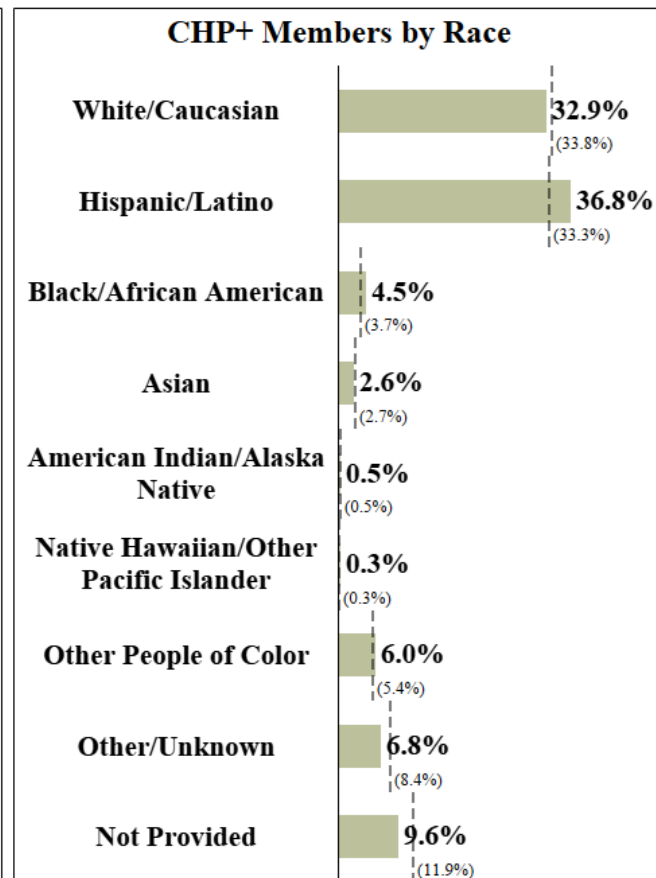
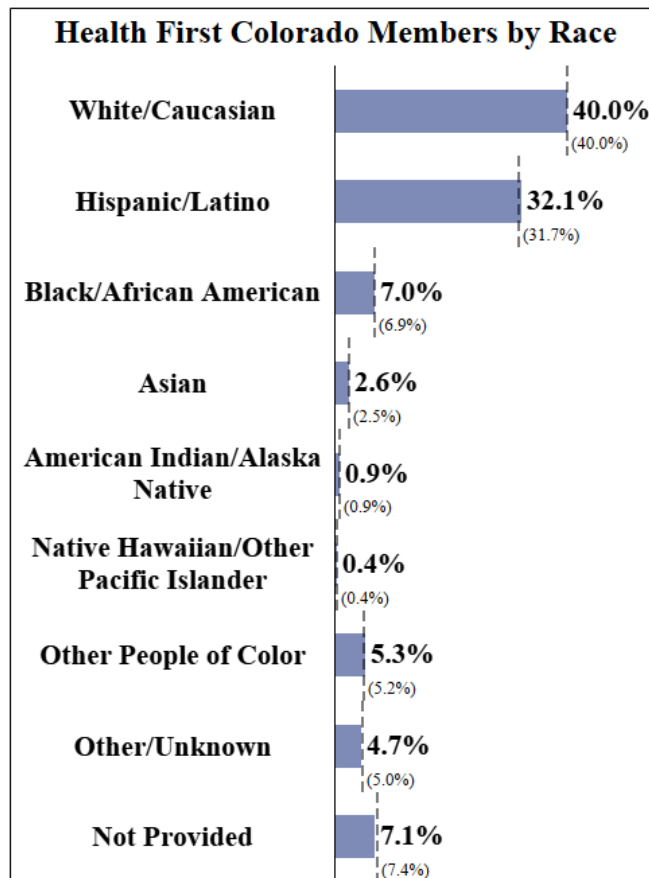
(Reference Lines = May 2023 Baseline)



# September 2023 Enrollment

(Reference Lines = May 2023 Baseline)

## Racial Composition - Distributions Remain Consistent



# Data Overview: Snapshot in Time of May 2023 - August 2023 Cumulative Renewals

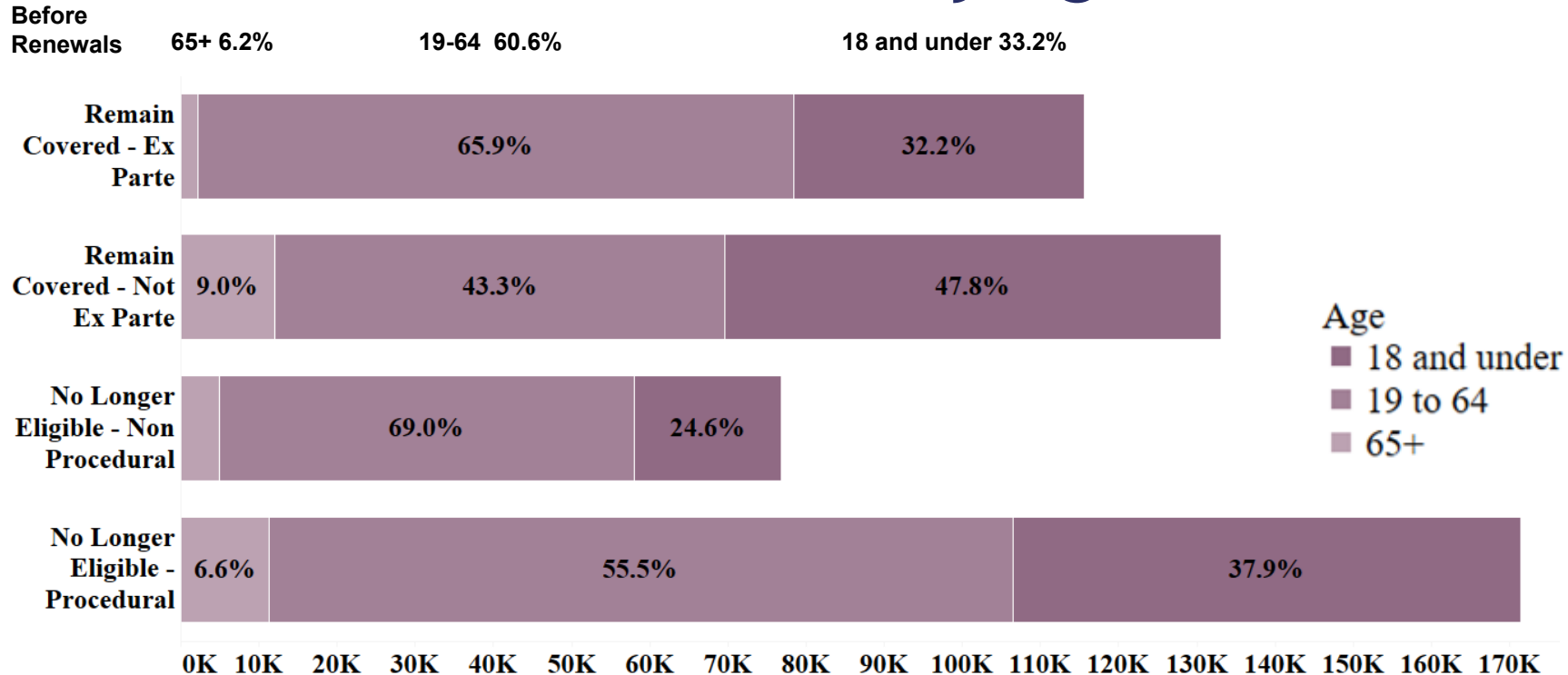
Lisa Pera, HCPF

# May 2023 - August 2023

## Cumulative: Renewed by Race

Race	Remain Covered - Ex Parte	Remain Covered - Not Ex Parte	No Longer Eligible - Non Procedural	No Longer Eligible - Procedural	Before Renewals (Enrollment May 2023)
American Indian/Alaska Native	1.0%	0.8%	0.8%	0.9%	0.9%
Asian	2.1%	3.0%	2.6%	2.6%	2.5%
Black/African American	7.8%	6.3%	6.4%	6.7%	6.9%
Hispanic/Latino	30.9%	35.0%	33.6%	31.8%	31.7%
Native Hawaiian/Other Pacific Island..	0.3%	0.3%	0.4%	0.5%	0.4%
Not Provided	6.5%	4.7%	6.1%	7.6%	7.4%
Other People of Color	5.5%	5.6%	4.7%	4.7%	5.2%
Other/Unknown Race	5.5%	4.5%	5.1%	5.8%	5.0%
White/Caucasian	40.3%	39.7%	40.3%	39.4%	40.0%

# May 2023 - August 2023 Cumulative: Renewals by Age





# Data Thus Far - Key Take Aways

- We are not seeing disparities among groups when looking at baseline and post renewal data (thru August) thus far - will keep watching this closely
- Colorado's strong economy could mean more have employer sponsored or other coverage
- September and October cohort renewals will be abnormal given recent policy changes & reinstatements, data should normalize in November cohort

# Questions?



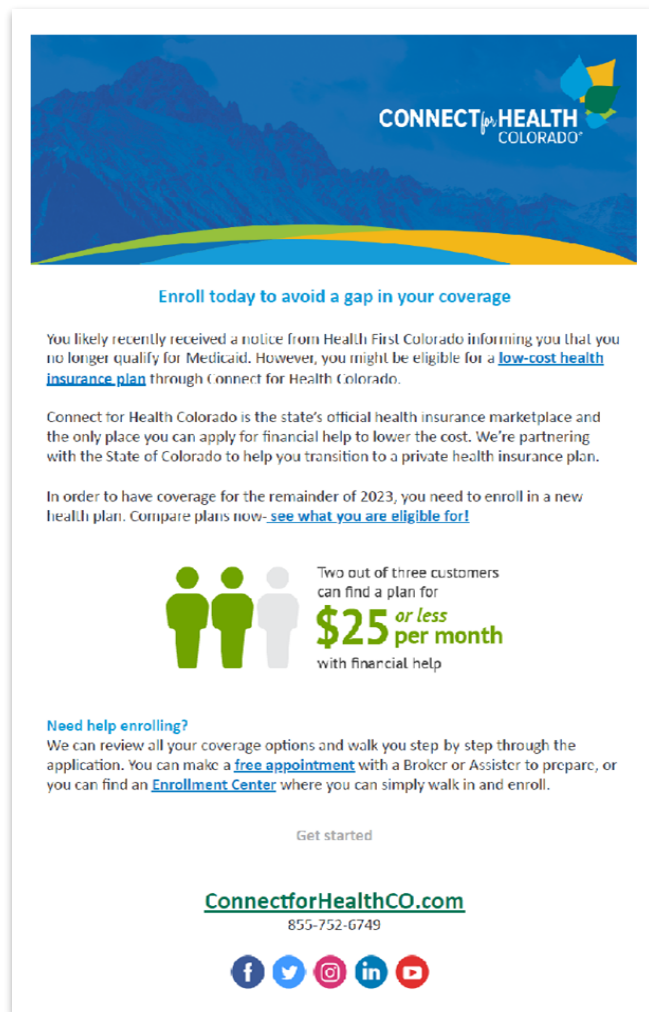
# Supporting Transitions in Coverage

Jessica Smith, Connect for Health CO

# Connect for Health Colorado Emails to Potential Customers

*Example from last Open Enrollment*

ConnectforHealthCO.com



The email content is presented on a white background with a blue header featuring a mountain range and the 'CONNECT for HEALTH COLORADO' logo. The main body contains several paragraphs of text, a graphic with three stylized human figures, and a call to action. The footer includes the website URL, a phone number, and social media icons.


**CONNECT for HEALTH COLORADO**

**Enroll today to avoid a gap in your coverage**

You likely recently received a notice from Health First Colorado informing you that you no longer qualify for Medicaid. However, you might be eligible for a [low-cost health insurance plan](#) through Connect for Health Colorado.

Connect for Health Colorado is the state's official health insurance marketplace and the only place you can apply for financial help to lower the cost. We're partnering with the State of Colorado to help you transition to a private health insurance plan.


In order to have coverage for the remainder of 2023, you need to enroll in a new health plan. Compare plans now- [see what you are eligible for!](#)

 Two out of three customers can find a plan for **\$25 or less per month** with financial help

**Need help enrolling?**  
We can review all your coverage options and walk you step by step through the application. You can make a [free appointment](#) with a Broker or Assister to prepare, or you can find an [Enrollment Center](#) where you can simply walk in and enroll.

Get started

[ConnectforHealthCO.com](#)  
855-752-6749





Colorful, eye-catching and friendly branding



Simple language and short emails



Links and graphics to learn more and get help



# Ongoing activities to support awareness

## Direct Outreach

- *Notice of Action:* Sent by HCPF
- *Joint Letter:* From HCPF and C4 to customers who prefer mail
- *Email marketing:* 1 email sent to everyone with an email address
- *Outbound calls:* Prioritize those without emails
- *Follow-up calls:* Customers who started an application and haven't completed the process

## Indirect Outreach

- *Social media:* Utilizing messages from the HCPF toolkit each week
- *Earned media:* Pre-Unwind activities as well as additional press activities in May/ June
- *Stakeholder Newsletters:* Shared with existing lists across the state (ex DHS, with a 10,000 member list)
- *HCPF PSA campaign* - Running through End of Year

# Medicaid to Marketplace Bridge Update

Month	May	June	July	August
Individuals on Lists from HCPF (excluding those repeated on future lists)	7,450	12,713	8,700	14,214
<b>Total Emails Sent</b>	<b>3,476</b>	<b>6,063</b>	<b>4,836</b>	<b>7,246</b>
Open Rate	53%	51%	49%	30%
Click Rate	7%	6%	4%	4%
<b>Total Calls Made</b>	<b>1,787</b>	<b>2,724</b>	<b>771</b>	<b>923</b>
Talked to Someone	209	221	91	69
Left Voice Mail	1,149	1,830	458	641
Unable to Leave Voice Mails	429	673	222	213

# Questions?



# Contact Info

Rachel Reiter  
PCA Office Director, HCPF  
[Rachel.Reiter@state.co.us](mailto:Rachel.Reiter@state.co.us)

Natalie Coulter  
PHE Communications Specialist, HCPF  
[Natalie.Coulter@state.co.us](mailto:Natalie.Coulter@state.co.us)

Mike West  
PEAK Product Manager, HCPF  
[mike.west@state.co.us](mailto:mike.west@state.co.us)

Marivel Klueckman  
Eligibility Division Director, HCPF  
[marivel.klueckman@state.co.us](mailto:marivel.klueckman@state.co.us)

Lisa Pera  
Deputy Eligibility Division Director, HCPF  
[Lisa.Pera@state.co.us](mailto:Lisa.Pera@state.co.us)

Jessica Smith, MSW  
Community Partnership and Outreach  
Strategic Lead,  
Connect for Health Colorado  
[JSmith@c4hco.com](mailto:JSmith@c4hco.com)





# Thank You!



# Appendix - More Data



# What counties are in each region?

**Denver Metro counties include:** Adams, Arapahoe, Broomfield, Denver and Jefferson.

**Urban counties include:** Boulder, Douglas, Eagle, El Paso, Garfield, La Plata, Larimer, Mesa, Pueblo and Weld

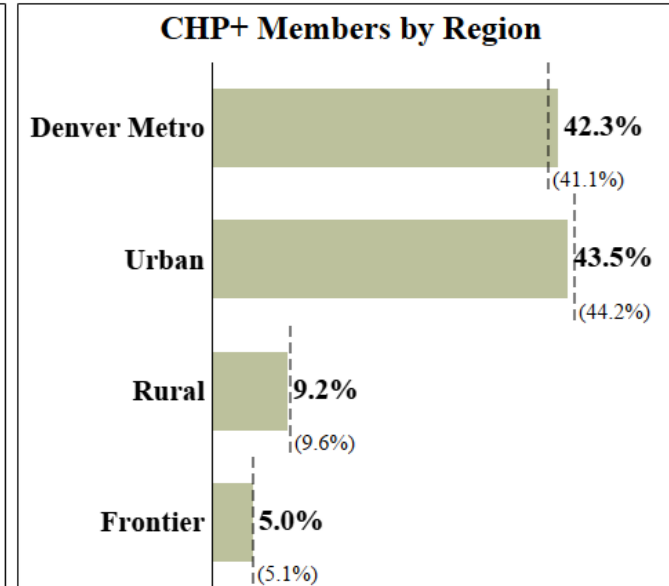
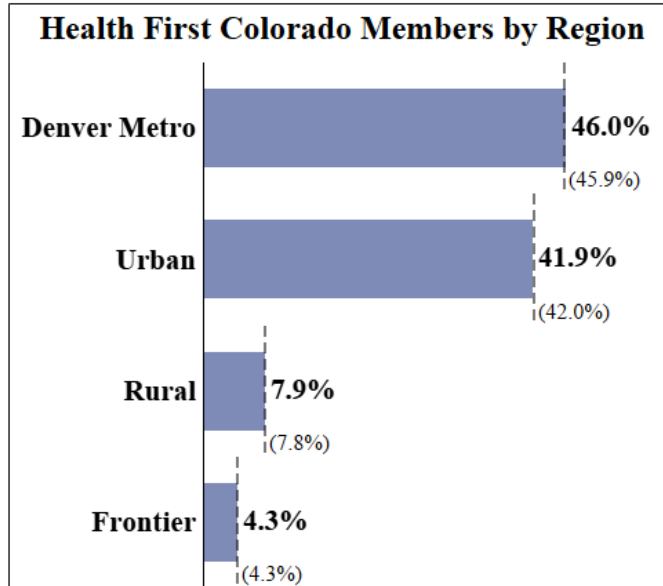
**Rural counties include:** Alamosa, Chaffee, Clear Creek, Delta, Elbert, Fremont, Gilpin, Lake, Logan, Montezuma, Montrose, Morgan, Otero, Pitkin, Rio Grande, Routt, Summit, Teller

**Frontier counties include:** Archuleta, Baca, Bent, Cheyenne, Conejos, Costilla, Crowley, Custer, Dolores, Grand, Gunnison, Hinsdale, Huerfano, Jackson, Kiowa, Kit Carson, Las Animas, Lincoln, Mineral, Moffat, Ouray, Park, Phillips, Prowers, Rio, Blanco, Saguache, San Juan, San Miguel, Sedgwick, Washington, Yuma

# Overall Enrollment: Regional Composition

## September 2023 Enrollment

(Reference Lines = May 2023 Baseline)



# May 2023 - August 2023 Cumulative: Renewals by Region

**Before Renewals**      **Urban/Metro 87.9%**      **Rural 7.8%**      **Frontier 4.3%**

**Remain Covered  
- Ex Parte**

89.8%

6.5%

**Remain Covered  
- Not Ex Parte**

86.4%

8.7%

**No Longer  
Eligible - Non  
Procedural**

86.4%

9.0%

**No Longer  
Eligible -  
Procedural**

88.8%

**Region**

■ Frontier

■ Rural

■ Urban

7.3%

3.9%

0K 10K 20K 30K 40K 50K 60K 70K 80K 90K 100K 110K 120K 130K 140K 150K 160K 170K