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Department of Health Care
Policy & Financing

New Maternity Alternative Payment Model (APM) Design Review Team (DRT) Session 1 – DRT Kick-Off Meeting Minutes

May 23, 2024
7:30-9:30 am MT via Zoom

- **Facilitator:** Lauren Bell and Suman Mathur
- **Scribe:** Kimberly Phu
- **Purpose and Goals:**
 - Meet the Maternity Alternative Payment Model (APM) team and Design Review Team (DRT) members.
 - Understand the role and expectations of DRT members.
 - Provide background for creating a new Maternity APM.
 - Discuss the new Maternity APM's North Star goal.

Key Decisions or Takeaways

1. There is a wide breadth of perspectives and diversity on the DRT. We are grateful to you all for sharing your time and experience in informing the new Maternity APM.
2. DRTs will inform and guide model development by providing feedback to HCPF on design elements of the new Maternity APM. HCPF will review the feedback and incorporate it as appropriate. Decisions on what was, or was not, included will be shared with DRT members in the following meeting.
3. While there is overall agreeance that the draft new Maternity APM North Star addresses what's important to Health First Colorado members and providers, suggestions and modifications include the following:
 - a. Patient autonomy – language that focuses on increased patient autonomy, such as education/improved member confidence to support autonomy; choice in when, where, and with whom a member gives birth; and acknowledgement that a health care plan may not match patient preference.
 - b. Equity – language to ensure that social determinants of health will not limit patient access to care or re-writing the North Star to focus on those with the most complex care needs.
 - c. Provider and payment sustainability – language that ensures payment models are sustainable and less administratively burdensome and that the North Star aligns with what providers require to provide services to members
 - d. Actionability – language to be more actionable

Agenda

1. Welcome and Introductions
2. Setting Expectations
3. Understanding the Role of the Design Review Team
4. Break
5. Level-Set: Creating a New Maternity Alternative Payment Model
6. New Maternity APM North Star Goal



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7. Looking Ahead

Meeting Minutes

1. Welcome and Introductions

Suman called the meeting to order and welcomed participants.

Lynette Garcia, interpreter for our session today, made a language justice statement thanking the organizers for allowing people to participate in the language of their hearts. **To support interpretation, Lynette asked that folks speak at a slower pace and refrain from using acronyms.**

Suman then reviewed the mission of the Department of Health Care Policy and Financing (HCPF) as a level-set as well as the agenda and objectives for today's meeting.

Lauren then led the group through introductions starting with the Maternity Alternative Payment Model (APM) team, followed by the Maternity Support Team.

- HCPF Maternity APM Team: Kathleen Le, Anoushka Millear, Britta Fuglevand, Ke Zhang, and Lynn Ha
- Maternity Support Team: Katey Ortlieb, Francois de Brantes, Aaron Beckert, and Lyle Roddey
- Stakeholder Engagement Team: Lauren Bell, Kimberly Phu, and Suman Mathur

DRT members then introduced themselves in the chat. DRT participants in attendance were community members, providers, representatives of community and advocacy groups, and other stakeholders from across the Health First Colorado landscape.

2. Setting Expectations

Suman reviewed group norms and other logistics for the DRT, including tools and tips for virtual participation.

3. Understanding the Role of the Design Review Team (DRT)

Lauren reviewed the role of the DRT. DRTs will inform and guide model development by providing feedback to HCPF. DRT members will not make final decisions on the redesign of the new Maternity APM or provide formal recommendations.

The DRT will meet six times between May and September. DRT members are asked to designate an alternate if they are unavailable to attend a session or if others in their organization are subject matter experts on specific program components.

Lauren then reviewed expectations of DRT members which may include pre-work such as document review or a short activity in preparation for DRT sessions.





4. Break

The group took a 5-minute break.

5. Level-Set: Creating a New Maternity Alternative Payment Model (APM)

Suman called the group back after a 5-minute break.

Kathleen provided background on what value-based payment models are. Anoushka then provided context around HCPF's maternity APM programs and why HCPF is creating a new Maternity APM. In alignment with stakeholder feedback, HCPF would like the new Maternity APM to improve member experience and outcomes by prioritizing health equity, create measurable and actionable goals to improve performance, and sustain the program.

Suman then overviewed the opportunities (both past and upcoming) for stakeholder engagement to inform the new Maternity APM. These include interviews with HCPF staff and current program participants, public focus groups, and DRT sessions. Notably, there have also been several conversations with stakeholders prior to 2024.

6. New Maternity APM North Star Goal

Kathleen then introduced the concept of a "North Star" goal which defines the top-level overarching goal for the new Maternity APM. The North Star sets the direction, which should not change.

Anoushka introduced HCPF's North Star goal and the drafted North Star Goal for the new Maternity APM: Every pregnant and postpartum person with Health First Colorado receives care that respects their preferences, identity, and autonomy. An individual's social, behavioral, community, family, and physical needs are considered as essential parts of their pregnancy and postpartum journey to promote positive experiences and outcomes and to reduce inequity for the pregnant or postpartum person and the newborn, where applicable.

Lauren then led the group through a Mentimeter activity and discussion on the "North Star" goal.

Overall, DRT members agreed that the new Maternity APM North Star addresses what's important to Health First Colorado members and providers (average ranking of 4.2 on a scale of one to five.)

Key themes of feedback received on how the North Star should be modified are:

- Patient autonomy – include language that focuses on increased patient autonomy, such as education/improved member confidence to support autonomy; choice in when, where, and with whom a member gives birth; and acknowledgement that a health care plan may not match patient preference.





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- Equity – include language to ensure that social determinants of health will not limit patient access to care or re-writing the North Star to focus on those with the most complex care needs.
- Provider and payment sustainability – include language that ensures payment models are sustainable and less administratively burdensome and that the North Star aligns with what providers require to provide services to members.
- Actionability – modify the language of the North Star to be more actionable.

7. Looking Ahead

Suman wrapped up the meeting by providing the following next steps:

- The next DRT session will be Thursday, June 13 from 7:30-9:30 am. The topic will be focused on goals and objectives for the program.
- An email will be sent with follow-up materials for today.
- Pre-work for the June 13 meeting will be sent in advance to the group.
- DRT members can also email the stakeholder engagement team at HCPF_VBPStakeholderEngagement@state.co.us.



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