New Maternity APM Design Review Team

Session 5 - Quality Model

August 8, 2024

Our Mission:

Improving health care equity, access and outcomes for the people we serve while saving Coloradans money on health care and driving value for Colorado.

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Agenda

1. Welcome and Updates

2. Level-Set and Review

   a. New Maternity Alternative Payment Model (APM) Roadmap

   b. Design Review Team (DRT) Session 4 Recap (July 25, Target Setting)

3. Revisiting Measure Selection

4. Looking Ahead

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Today's Objectives

1. Level-set on the New Maternity APM roadmap.

2. Review design elements covered thus far by the DRT.

3. Revisit measure selection and provide feedback on measure selection criteria.

4. Understand how the quality model approach sets the stage for payment methodology.

1. Welcome and Updates

The Maternity APM Team

Kathleen Le
Maternity Lead

Anoushka Millear
Maternity Co-Lead

Lauren Bell
Design Review Team
Lead Facilitator

Kimberly Phu
Design Review Team
Supporting Facilitator

Suman Mathur
Design Review Team
Supporting Facilitator

Katey Ortlieb
Maternity Support Team Lead

Francois de Brantes
Maternity Support Team Co-Lead

Aaron Beckert
Maternity Support Team

Lyle Roddey
Maternity Support Team

Activity 1: Icebreaker

If you had to describe how you're feeling right now as an amusement park ride, what ride are you on?

Approval of DRT 4 Meeting Minutes

By **end of day Friday, August 9**, please email the Stakeholder Engagement team at HCPF_VBPStakeholderEngagement@state.co.us with:

- Any proposed changes to the meeting minutes, for example correcting misinterpreted comments

- Any objections to posting a de-identified, abbreviated version of the minutes to the Maternity APM website (publicly accessible)

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Update to DRT Meeting Schedule and Topics

- DRTs will be extended to ensure ample time to discuss target setting (today), and the quality and payment models

	Date	APM Framework Component	Maternity DRT Topic (Subcomponent)
	May 23	DRT Kick-off	How will we interact? What is the DRT? What are the expectations? Why are we creating a new maternity APM? What is the "North Star" goal?
	June 13	Goals and Objectives	What are we trying to achieve through the maternity APM?
	June 27	Quality Measurement	How will performance be measured to align with the program goals?
	July 25	Target Setting	How will performance be measured?
Today!	August 8	Quality Model	How will performance be measured?
	August 22	Payment Model	How will providers be paid?
	September 12	Performance Improvement and Program Sustainability	What information is needed for providers to be successful? What types of support will be needed to sustain the program?
	September 19	Calendar Hold (Use If Needed)	N/A

3. Level-Set and Review

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New Maternity APM Roadmap

New Maternity APM Roadmap

Understand current state

We are here!

Design Review Team (DRT) kick-off

Ongoing discussions with DRT

Program Soft Launch

Program design informed by DRT feedback

Program implementation
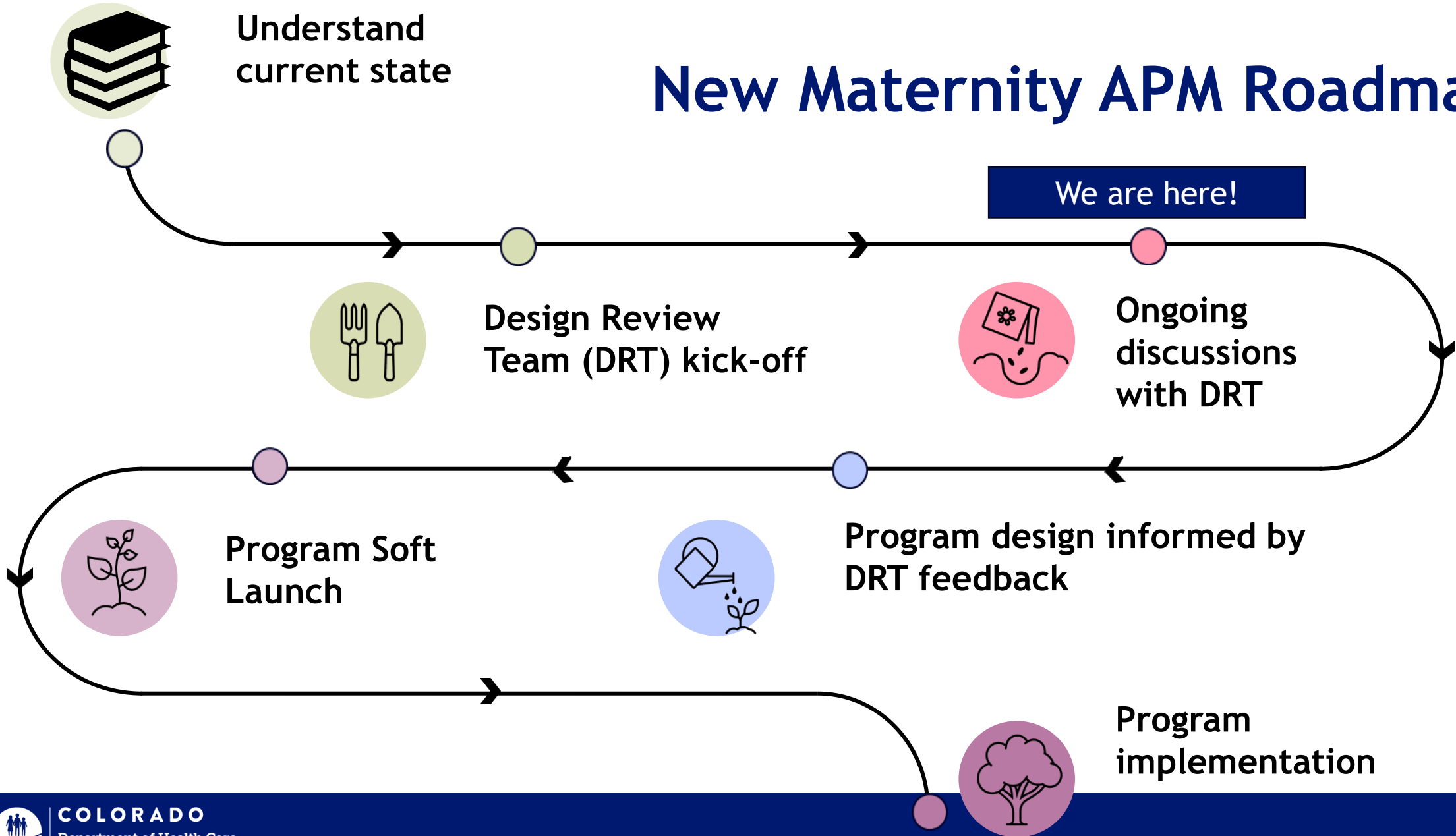
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Soft-Launch Period

In Scope for a Soft Launch

✔ Test the program design, supportive operations, and the associated technology to ensure that all work smoothly prior to launch.

✔ Establish baseline performance data for all providers enrolled in the soft launch.

✔ Have a clear end date before the soft launch begins and operate for at least 12-months.

Out of Scope for a Soft Launch

✘ Does NOT have payments tied to performance in the payment model.

Target Setting Recap

Proposed Reward Structure

100%

Commendable Area
High performers who get 100% reward

Commendable Threshold

What should happen here?

Minimum Acceptable Threshold

Minimum Acceptable Area
Low performers who get 0% reward

0%
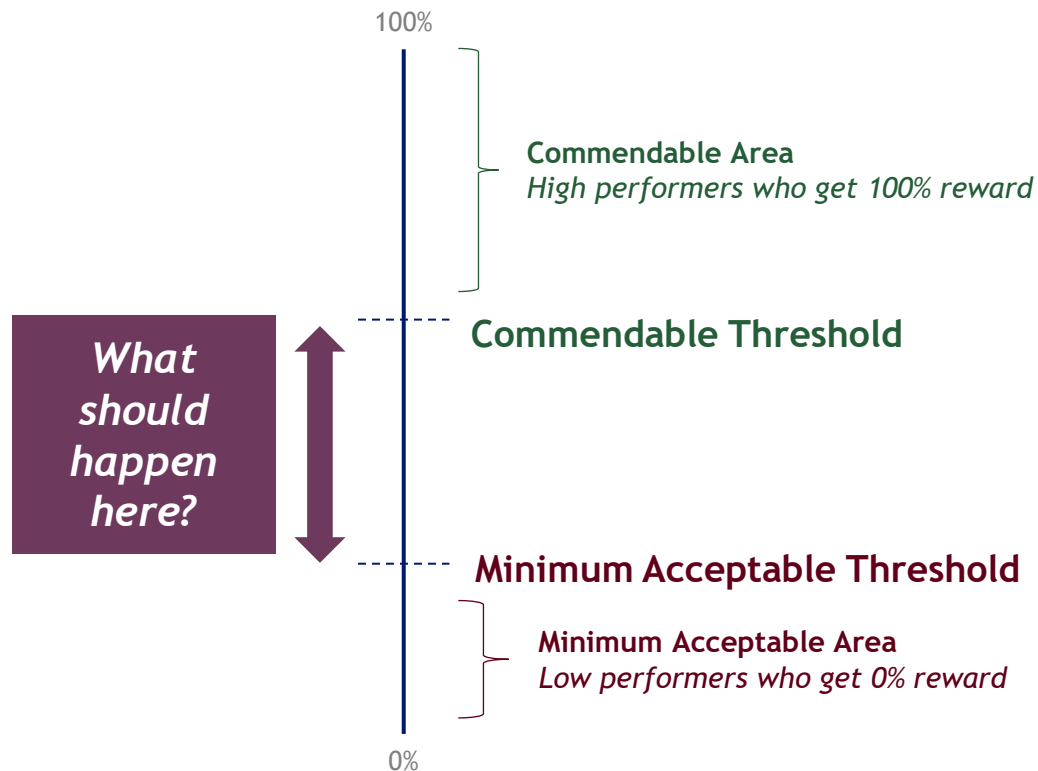
- We reviewed **two potential options** on how to scale rewards between the minimum and commendable threshold:
  - ➢ **Option 1: Tiering**
  - ➢ **Option 2: Sliding Scale**

- To simplify, the goal is to use a **consistent reward methodology across all measures**

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Feedback from DRT Session 4

- The group indicated a slight preference for a sliding scale structure.

- HCPF will review stakeholder feedback and aim to balance factors, such as fairness, complexity, sensitivity, etc. from all stakeholder perspectives when determining a reward structure. This includes feedback on potential impacts of individual versus group performance and provider education around APM incentive payments.

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Revisiting Measure Selection

Mapping It Together

Goals and Objectives (Discussed in DRT #2)
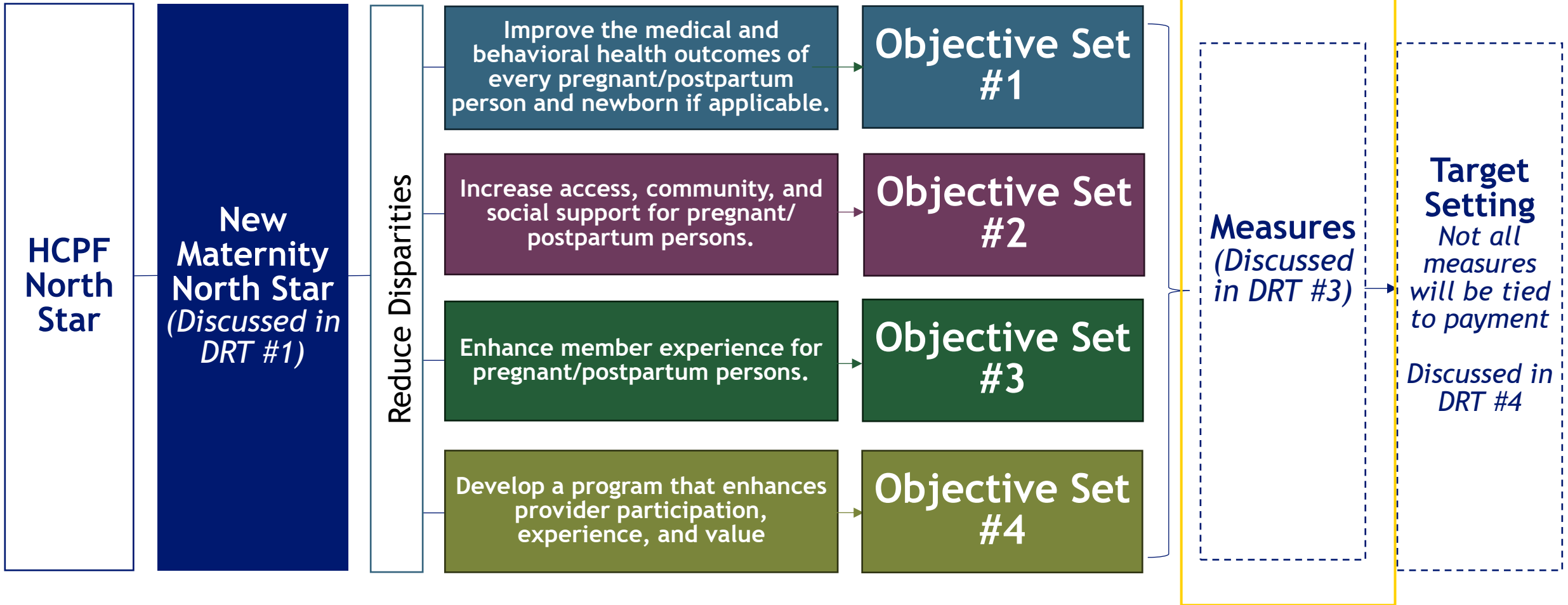
HCPF North Star

New Maternity North Star *(Discussed in DRT #1)*

Reduce Disparities

Improve the medical and behavioral health outcomes of every pregnant/postpartum person and newborn if applicable.

Objective Set #1

Increase access, community, and social support for pregnant/postpartum persons.

Objective Set #2

Enhance member experience for pregnant/postpartum persons.

Objective Set #3

Develop a program that enhances provider participation, experience, and value

Objective Set #4

Measures (Discussed in DRT #3)

Target Setting *Not all measures will be tied to payment*

Discussed in DRT #4

Measure Selection Considerations

- **Link back to the New Maternity APM program goals**

- Statistically reliable and valid

- Alignment with industry standards/national benchmarks

- Data availability

- Responsible party can impact the outcome

- Role in performance improvement

Measure Selection Considerations

Link back to the New Maternity APM program goals

Statistically reliable and valid

Alignment with industry standards/national benchmarks

Data availability

Responsible party can impact the outcome

Role in performance improvement

What is statistical reliability and validity?
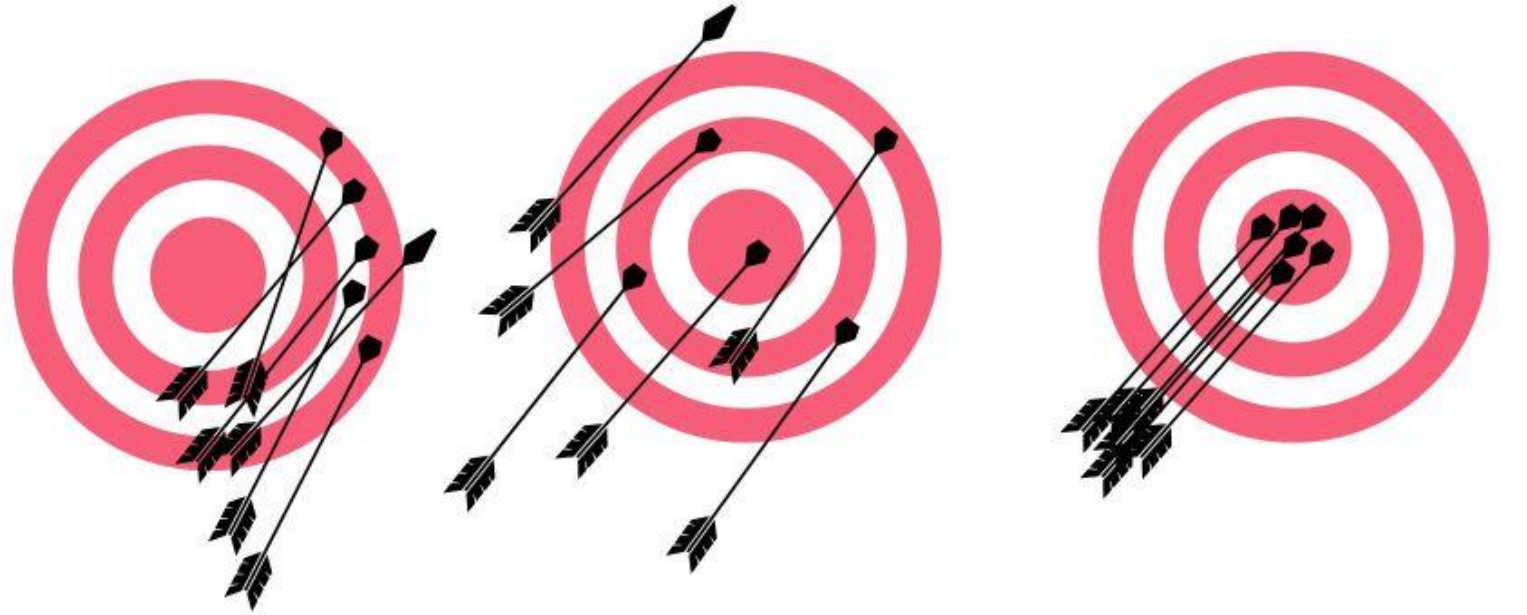
Reliable
But Not Valid

Valid
But Not Reliable

Valid
And **Reliable**

What impacts reliability and validity?

- Sample size of measured entity

- Variation across measured entity

- Measurement error

Measure Selection Considerations

🔗 Link back to the New Maternity APM program goals

📏 Statistically reliable and valid

Alignment with industry standards/national benchmarks

📁 Data availability

🔧 Responsible party can impact the outcome

🩺 Role in performance improvement

Is there an existing industry standard or national benchmark?

- Centers for Medicare and Medicaid Services (CMS)
  - ➤ CMS Measure Inventory Tool (CMIT)
- National Committee for Quality Assurance (NCQA)
- Agency for Healthcare Quality and Research (AHRQ)
- The Joint Commission

Measure Selection Considerations

🔗 Link back to the New Maternity APM program goals

📏 Statistically reliable and valid

✛ Alignment with industry standards/national benchmarks

📁 **Data availability**

🔧 Responsible party can impact the outcome

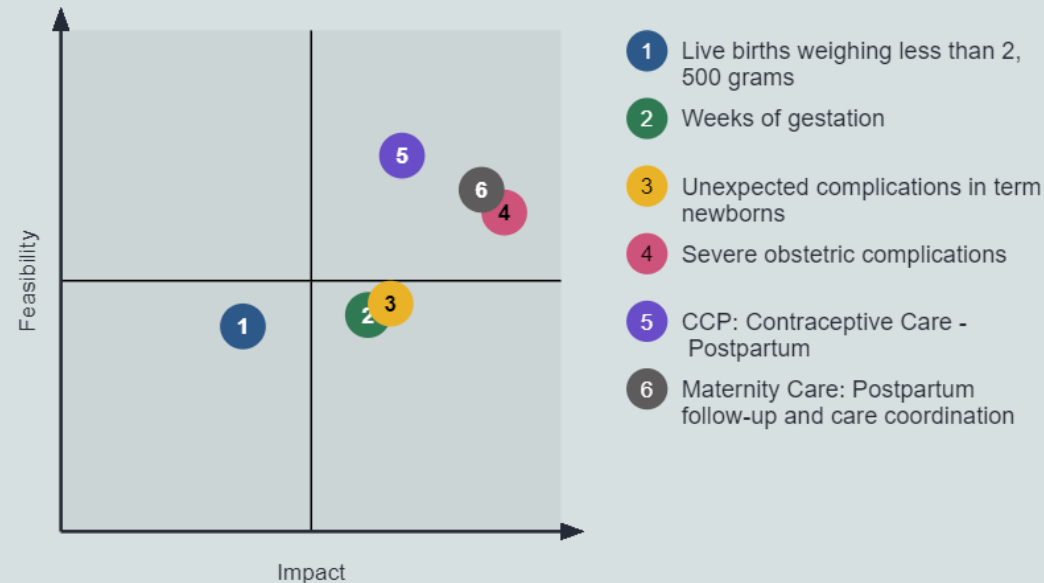🩺 Role in performance improvement

Are data available to measure this?

Measure Selection Considerations

🔗 Link back to the New Maternity APM program goals

📏 Statistically reliable and valid

Alignment with industry standards/national benchmarks

📁 Data availability

🔧 **Responsible party can impact the outcome**

🩺 Role in performance improvement

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Can the responsible party impact the outcome?

Measure Selection Considerations

🔗 Link back to the New Maternity APM program goals

📏 Statistically reliable and valid

➗ Alignment with industry standards/national benchmarks

📂 Data availability

🛠 Responsible party can impact the outcome

🩺 **Role in performance improvement**

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Can the measure be used for performance improvement?

Measure Criteria Workflow

Measure Information and Data Requirements

- Is this a recognized measure today? (e.g. CMS Core)
- Is this being tracked today?
- What dataset(s) is used to collect this measure? (e.g. claims, electronic health records, others)
- Is this dataset(s) accessible and available today? (e.g. frequency)
- Does this measure meet statistical testing? (e.g. reliability)
- What type of measure is this? (e.g. process, outcome, other)

Accountability Information

- Which perinatal phase does this apply to?
- Who is this applicable to? Birthing person or newborn?
- Who has the ability to impact care?
- Who is the accountable party?
- What is the accountable party level?
- Does this fall under the scope of the Maternity APM? Another APM? Both?

Administratively Burdensome

- Is the measure administratively burdensome (Yes/No)?
- If yes, for whom is it administratively burdensome?
- Are there opportunities for HCPF to support the objective? (e.g., provide educational support, financial incentive, etc.)

Measure Stats

- What is the current statewide performance on the metric?
- What is the national performance on the metric?
- Is this an emerging/trending public health issue?

What information/ additional questions are missing from the measure selection criteria?

Components of the Quality Model

- Identifying which measures are tied to payment or informational
  - ➤ Weighting measures
- Quality target setting
- Risk adjustment

Questions?

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6. Looking Ahead

Up Next

- **Next DRT Session**: Thursday, August 22 from 7:30-9:30 a.m.

- **Optional Office Hours:** Thursday, August 29 from 7:30-8:30 a.m.

- **Topic:** Payment

- **Resources:** To be sent via email

For questions or to provide written feedback, please email
HCPF_VBPStakeholderEngagement@state.co.us

Thank you!