

# New Maternity APM Design Review Team

## Session 2 - Goals and Objectives

June 13, 2024



# Our Mission:

Improving health care equity, access and outcomes for the people we serve while saving Coloradans money on health care and driving value for Colorado.



# Today's Objectives

1. Review discussion and feedback from the previous Design Review Team (DRT) session on May 23, 2024
2. Provide feedback on the draft program goals and objectives for the new Maternity APM

# Agenda

1. Welcome and Introductions
2. Session 1 (May 23, 2024) Recap
3. Goals of the New Maternity Alternative Payment Model (APM)
4. Break
5. Objectives of the New Maternity APM
6. Looking Ahead

# How We Will Interact in Each Session

- Come to meetings prepared and willing to participate
- Respect the experience, knowledge, and expertise each person brings to the table
- Give space for others to contribute
- Use people's names and pronouns

# 1. Welcome and Introductions

# Reminders for Virtual Interaction

- Use video if you are able
- Mute your audio when you are not speaking
- Share comments and questions verbally or in the chat, whichever you are most comfortable with
  - To make a verbal comment use the raise hand function in Zoom
  - Please speak at a slower pace and refrain from using acronyms to support interpretation
- Engage in Menti and/or Zoom polling when possible



# Meet the Maternity APM Team



**Kathleen Le**  
Maternity Lead



**Anoushka Millar**  
Maternity Co-Lead



**Lauren Bell**  
Design Review Team  
Lead Facilitator



**Kimberly Phu**  
Design Review Team  
Supporting Facilitator



**Suman Mathur**  
Design Review Team  
Supporting Facilitator



**Katey Ortlieb**  
Maternity Support Team Lead



**Francois de Brantes**  
Maternity Support Team Co-Lead



**Aaron Beckert**  
Maternity Support Team



**Lyle Roddey**  
Maternity Support Team



# DRT Member Introductions

Please put the following information in the chat:



Your name and pronouns



Your role and if applicable, organization



What county or community you live in/  
practice in/represent

# Activity 1 - Icebreaker

## Mentimeter

- Which topic are you most looking forward to discussing?

Date	APM Framework Component	Maternity DRT Topic (Subcomponent)
June 13	Goals and Objectives	What are we trying to achieve through the maternity APM?
June 27	Quality Measurement and Quality Target Setting	How will performance be measured and rewarded to align with the program goals?
July 25	Payment and Cost Target Setting	How will providers be paid?
August 8	Performance Improvement	What information is needed for providers to be successful?
August 22	Program Sustainability	What types of support will be needed to sustain the program?

## Share Out

- What excites you about this topic?

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# 2. Session 1 (May 23, 2024) Recap

# Role of the Design Review Team

DRTs will inform and guide model development by providing feedback to HCPF.

In Scope	Out of Scope
<ul style="list-style-type: none"><li>• <b>Communicate insights, experience, and expertise</b> on the topics presented</li><li>• <b>Make suggestions or propose ideas</b> for the design of the new Maternity APM within the context of the topics presented</li><li>• <b>Provide feedback</b> to any consideration or option put forward for the design of the new Maternity APM</li><li>• <b>Ask questions!</b></li></ul>	<ul style="list-style-type: none"><li>• Make final decisions on the redesign of the new Maternity APM</li><li>• Provide formal recommendations (i.e., report or standard documentation)</li><li>• Discuss recommendations on program elements that cannot be changed (these elements will be communicated during relevant DRT sessions)</li></ul>

# DRT Meeting Schedule and Topics

- Six DRT meetings between May and September
- Please designate an alternate if you are unavailable to attend or if others in your organization are subject matter experts on specific program components

	Date	APM Framework Component	Maternity DRT Topic (Subcomponent)
	May 23	DRT Kick-off	How will we interact? What is the DRT? What are the expectations? Why are we creating a new maternity APM? What is the “North Star” goal?
Today!	June 13	Goals and Objectives	What are we trying to achieve through the maternity APM?
	June 27	Quality Measurement and Quality Target Setting	How will performance be measured and rewarded to align with the program goals?
	July 25	Payment and Cost Target Setting	How will providers be paid?
	August 8	Performance Improvement	What information is needed for providers to be successful?
	August 22	Program Sustainability	What types of support will be needed to sustain the program?
	September 12 and 19	Calendar Holds (Use If Needed)	N/A

# Approval of DRT 1 Meeting Minutes

By end of day Friday, June 14, please email the Stakeholder Engagement team with:

- Any proposed changes to the meeting minutes, for example correcting misinterpreted comments
- Any objections to posting a de-identified, abbreviated version of the minutes to the Maternity APM website (publicly accessible)

[HCPF\\_VBPStakeholderEngagement@state.co.us](mailto:HCPF_VBPStakeholderEngagement@state.co.us)



# New Maternity APM North Star Goal

## New Maternity North Star

Every pregnant and postpartum person with Health First Colorado receives care that respects their preferences, identity, and autonomy. An individual's social, behavioral, community, family, and physical needs are considered as essential parts of their pregnancy and postpartum journey to promote positive experiences and outcomes and to reduce inequity for the pregnant or postpartum person and the newborn, where applicable.

# Feedback on the New Maternity APM North Star

- DRT members generally agreed that the North Star addresses what's important to members and providers.
- DRT members suggested increased language on patient autonomy and choice, greater acknowledgement of provider supports and sustainability, and more actionable language.



# Questions?

# 3. Goals of the New Maternity APM

# DRT Session #2

## Today's Session

- Program goals and objectives

## Covered in Future Sessions

- Quality measurement and quality target setting
- Payment and cost target setting
- Performance improvement
- Program sustainability

## Not Covered in DRT Sessions

- Program eligibility
- Attribution methods
- Reimbursement rates

# Why Create Goals and Objectives?

- To understand what we are trying to achieve with the new Maternity APM
- To focus on key areas of opportunity and ensure alignment with other value based payment programs and/or broader initiatives across the Medicaid landscape
- To provide a framework to evaluate the success of the new Maternity APM

# Overview: Goals, Objectives, and Outcomes

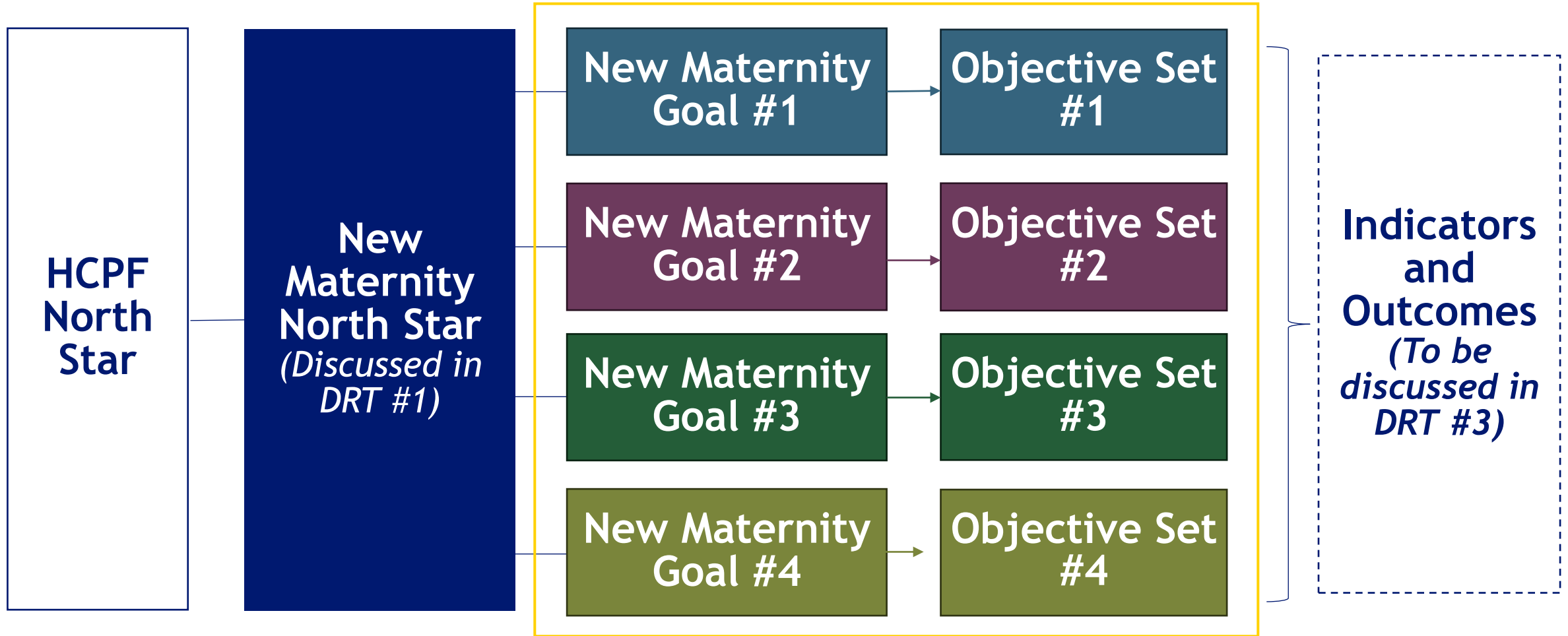


- The North Star sets the direction, which should not change.
- Program goals and objectives drive toward the North Star goal. Goals are what we want the program to achieve while objectives are how we will reach the goals.
- Metrics (indicators) will measure progress against the programmatic goals and objectives and, subsequently, the North Star goal.



# Mapping It Together

Today's focus!



# New Maternity APM Program Goals

Improve the medical and behavioral health outcomes of every pregnant/postpartum person and newborn, if applicable.\*

Increase access, community, and social support for pregnant/postpartum persons.

Enhance member experience for pregnant/postpartum persons.

Develop a program that enhances provider participation, experience, and value.

*\*Apply supporting objectives and metrics to birthing persons and newborns where applicable.*



# Activity 2 - Feedback on the New Maternity APM Program Goals

## Mentimeter

- To what extent do the new maternity APM program goals:
  - Address what is important to Health First Colorado members and providers?
  - Align with the North Star?
- What suggestions or modifications do you have to the program goals? Please avoid wordsmithing.

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# 4. Break

# 5. Objectives

# Guiding Criteria for Objectives to Consider

- Can the objective be achieved through a maternity APM? (If no, remove)
- Does the objective help to achieve the program goal? (If no, remove)
- Would the objective be administratively burdensome for providers?
- Is the objective really a metric? (If yes, move to metrics)
- Is the objective duplicative of others?



# Program Goal #1 - Objective Set #1

Improve the medical and behavioral health outcomes of every pregnant/postpartum person and newborn if applicable.\*

- Increase timeliness of prenatal/postpartum care
- Improve facilitation of the transition of care between antepartum, labor and delivery, and postpartum teams
- Reduce incidence of low birthweight (for single live births)
- Monitor the use of postpartum contraceptive care
- Reduce unexpected complications in term newborns
- Promote vaginal delivery when appropriate
- Increase comprehensive behavioral health screenings, including substance use disorder and depression screenings, and timely follow-up at each phase of the perinatal period

*\*Apply supporting objectives and metrics to birthing persons and newborns where applicable*

# Activity 3.1 - Feedback on Objective Set #1

## Mentimeter

- To what extent does Objective Set #1 align with your values and priorities for Goal #1?
- What additions or modifications would you suggest for Objective Set #1? Please avoid wordsmithing.

# Program Goal #2 - Objective Set #2

Increase access, community, and social support for pregnant/postpartum persons.

- Improve care coordination across the pregnant/postpartum person's care journey^
- Increase provider awareness of supportive programs (for example, WIC and SNAP) and community organizations, so that providers can effectively utilize referral networks to connect members with programs specific to their unique needs^
- Increase the creation and execution of transition of care plans from the designated perinatal team during the postpartum period to the primary care physician and pediatrician
- Increase the collaboration between perinatal team and specialists on the management of mental, behavioral and medical conditions (for example, diabetes, hypertension, substance use disorders, or depression)
- Leverage telehealth during the prenatal and postpartum period where appropriate
- Improve social needs screening and intervention



# Activity 3.2 - Feedback on Objective Set #2

## Mentimeter

- To what extent does Objective Set #2 align with your values and priorities for Goal #2?
- What additions or modifications would you suggest for Objective Set #2? Please avoid wordsmithing.

# Program Goal #3 - Year 1 Objectives

Enhance member experience for pregnant/postpartum persons.

- Define member experience
- Identify a single, validated tool that measures pregnant/postpartum member experience effectively and holistically
- Create an implementation plan for measuring member experience

# Program Goal #3 - Future Objectives

Enhance member experience for pregnant/postpartum persons.

- Promote collaborative creation of birthing plans/preferences between providers and members, stressing the significance of honoring these plans/preferences
- Develop and follow (as appropriate) the plan of safe care for those with perinatal substance use disorder
- Improve support of the member during the post-discharge transition period
- Encourage involvement of a pregnant/postpartum person's family unit as defined by the member
- Promote a culture of equitable and respectful care for pregnant/postpartum persons, fostering an environment where they feel valued, heard, and supported throughout their pregnancy, labor and delivery, and postpartum experiences, ensuring they are treated holistically rather than a task
- Foster a diverse and inclusive care experience by encouraging involvement from maternal health providers of marginalized or underrepresented backgrounds, reflecting the full spectrum of the communities served, including various races, ethnicities, nationalities, languages, gender identities, sexual orientations, socioeconomic statuses, disabilities, ages, immigration statuses, geographic locations, religions, and spiritualities



# Activity 3.3 - Feedback on Objective Set #3

## Mentimeter

- To what extent do the Year 1 and Future Objectives align with your values and priorities for Goal #3?
- What additions or modifications would you suggest for Objective Set #3? Please avoid wordsmithing.



# Program Goal #4 - Objective Set #4

Develop a program that enhances provider participation, experience, and value

- Identify administrative burden pain points and work to reduce these burden
- Implement health information technology tools that impart valuable insights into performance metrics
- Create model design which is operationally efficient and financially sustainable for providers

# Activity 3.4 - Feedback on Objective Set #4

## Mentimeter

- To what extent does Objective Set #4:
  - Align with your values and priorities for Goal #4?
  - Address supports and sustainability for providers?
- What additions or modifications would you suggest for Objective Set #4? Please avoid wordsmithing.
- What administrative pain points are providers experiencing?

# 6. Looking Ahead

# Up Next

- **Optional Office Hours:** Thursday, June 20, 5-6 pm MT via Zoom
- **Next DRT Session:** Thursday, June 27 from 7:30-9:30 a.m.
- **Topic:** Quality measurement and target setting
- **Resources:** To be sent via email

For questions or to provide written feedback, please email  
[HCPF\\_VBPStakeholderEngagement@state.co.us](mailto:HCPF_VBPStakeholderEngagement@state.co.us)

# Thank you!