

Schedule 13

Funding Request for the FY 2024-25 Budget Cycle

Health Care Policy and Financing

Request Title

S-08 Adjustment to Community-based Access to Services
BA-08 Adjustment to Community-based Access to Services

Dept. Approval By: *Erin Daly* X **Supplemental FY 2023-24**
 OSPB Approval By: *Adrian Leiter* X **Budget Amendment FY 2024-25**

Summary Information	Fund	FY 2023-24		FY 2024-25		FY 2025-26
		Initial Appropriation	Supplemental Request	Base Request	Budget Amendment	Continuation Request
	Total	\$11,804,604,299	(\$1,307,653)	\$11,806,252,730	\$589,049	\$1,428,734
	FTE	0.4	0.0	0.4	0.0	0.0
Total of All Line Items Impacted by Change Request	GF	\$3,300,992,399	\$508,390	\$3,327,045,680	\$833,954	\$1,253,797
	CF	\$1,282,425,979	(\$908,022)	\$1,258,054,651	\$0	\$0
	RF	\$99,973,830	\$0	\$99,955,621	\$0	\$0
	FF	\$7,121,212,091	(\$908,021)	\$7,121,196,778	(\$244,905)	\$174,937

Line Item Information	Fund	FY 2023-24		FY 2024-25		FY 2025-26
		Initial Appropriation	Supplemental Request	Base Request	Budget Amendment	Continuation Request
	Total	\$62,877,160	(\$266,000)	\$34,123,691	(\$50,000)	\$6,700
01. Executive Director's Office, (A) General Administration, (1)	FTE	0.0	0.0	0.0	0.0	0.0
General Administration, General Professional Services and Special Projects	GF	\$13,811,567	\$0	\$12,477,539	(\$25,000)	\$3,350
	CF	\$16,155,462	(\$133,000)	\$2,665,692	\$0	\$0
	RF	\$81,000	\$0	\$81,000	\$0	\$0
	FF	\$32,829,131	(\$133,000)	\$18,899,460	(\$25,000)	\$3,350
	Total	\$1,814,684	\$508,390	\$2,660,697	\$1,256,400	\$1,256,400
01. Executive Director's Office, (A) General Administration, (1)	FTE	0.4	0.0	0.4	0.0	0.0
General Administration, Legal Services	GF	\$669,628	\$508,390	\$1,001,613	\$1,256,400	\$1,256,400
	CF	\$198,037	\$0	\$292,906	\$0	\$0
	RF	\$71,089	\$0	\$71,089	\$0	\$0
	FF	\$875,930	\$0	\$1,295,089	\$0	\$0
	Total	\$3,703,098	\$0	\$2,922,539	(\$86,500)	(\$86,500)
01. Executive Director's Office, (A) General Administration, (1)	FTE	0.0	0.0	0.0	0.0	0.0
General Administration, Operating Expenses	GF	\$1,424,388	\$0	\$1,231,171	(\$43,250)	(\$43,250)
	CF	\$461,677	\$0	\$239,086	\$0	\$0
	RF	\$40,724	\$0	\$22,515	\$0	\$0
	FF	\$1,776,309	\$0	\$1,429,767	(\$43,250)	(\$43,250)
	Total	\$114,169,537	\$0	\$104,210,331	\$355,080	\$355,080
01. Executive Director's Office, (C) Information Technology Contracts and Projects, (1)	FTE	0.0	0.0	0.0	0.0	0.0
Information Technology Contracts and Projects, MMIS Maintenance and Projects	GF	\$16,757,266	\$0	\$17,716,374	\$88,770	\$88,770
	CF	\$11,042,019	\$0	\$9,361,274	\$0	\$0
	RF	\$12,204	\$0	\$12,204	\$0	\$0
	FF	\$86,358,048	\$0	\$77,120,479	\$266,310	\$266,310
	Total	\$11,506,136,779	\$227,700	\$11,527,931,557	\$1,457,280	\$1,457,280
02. Medical Services Premiums, (A) Medical Services Premiums, (1)	FTE	0.0	0.0	0.0	0.0	0.0
Medical Services Premiums, Medical Services Premiums	GF	\$3,216,123,250	\$0	\$3,228,658,544	\$728,640	\$728,640
	CF	\$1,248,504,293	\$113,850	\$1,243,922,989	\$0	\$0
	RF	\$99,768,813	\$0	\$99,768,813	\$0	\$0
	FF	\$6,941,740,423	\$113,850	\$6,955,581,211	\$728,640	\$728,640

Line Item Information	Fund	FY 2023-24		FY 2024-25	FY 2025-26	
		Initial Appropriation	Supplemental Request	Base Request	Budget Amendment	Continuation Request
	Total	\$115,903,041	(\$1,777,743)	\$134,403,915	(\$2,343,211)	(\$1,560,226)
04. Office of Community Living, (A) Division of Intellectual and Developmental Disabilities, (2) Medicaid Programs, Case Management for People with Disabilities	FTE	0.0	0.0	0.0	0.0	0.0
	GF	\$52,206,300	\$0	\$65,960,439	(\$1,171,606)	(\$780,113)
	CF	\$6,064,491	(\$888,872)	\$1,572,704	\$0	\$0
	RF	\$0	\$0	\$0	\$0	\$0
	FF	\$57,632,250	(\$888,871)	\$66,870,772	(\$1,171,605)	(\$780,113)

Auxiliary Data			
Requires Legislation?	NO		
Type of Request?	Health Care Policy and Financing Prioritized Request	Interagency Approval or Related Schedule 13s:	Other



Department Priority: S-08/BA-08

Request Detail: Adjustment to Community-Based Access to Services

Summary of Funding Change for FY 2023-24			
		Incremental Change	
	FY 2023-24 Appropriation	FY 2023-24 Request	FY 2024-25 Request
Total Funds	\$11,804,604,299	(\$1,307,652)	\$589,049
FTE	0.4	0.0	0.0
General Fund	\$3,300,992,399	\$508,390	\$833,954
Cash Funds	\$1,282,425,979	(\$908,021)	\$0
Reappropriated Funds	\$99,973,830	\$0	\$0
Federal Funds	\$7,121,212,091	(\$908,021)	(\$244,905)

Summary of Request

The Department requests a reduction of \$1,307,652 total funds in FY 2023-24, including an increase of \$508,390 General Fund and a reduction of \$908,021 cash funds, and an increase of \$589,049 total funds in FY 2024-25, including \$833,954 General Fund to reflect technical adjustments in its implementation plan of the FY 2023-24 BA-7, “Community Based Access to Services.” The Department requests to expand transition coordination for members at risk of institutionalization to better support them in finding housing and ensure support through major life events. Additionally, the Department requests funding for legal support and legal consultations for the active litigation with the Department of Justice. The Department also requests several technical changes to the rates paid and funding needs for certain activities and to reflect updated timelines for implementation. These changes will ensure that the Department meets its goals to improve member access to affordable, high-quality care, improve member health outcomes, and reduce disparities of care. Overall, the changes represent a change of less than 0.5% from current appropriations.

Requires Legislation	Equity Impacts	Impacts Another Department?	Statutory Authority
No	Positive	Yes Department of Law	25.5-6-1501

Current Program

The Department manages several programs for children and adults with disabilities. This includes oversight of the Department’s ten Home and Community-Based Services (HCBS) programs. Each HCBS program is an extra set of Health First Colorado benefits that a member could qualify for in certain cases and includes services such as personal care, homemaker, day habilitation services and behavioral services. These types of services allow individuals to receive essential care and remain in a community setting.

Health First Colorado also covers nursing facility services for members who are no longer able to or choose to live in the community setting. Case management agencies (CMAs) screen members to determine whether they meet the level of care required before being admitted to a nursing facility or provided Home and Community Based Services (HCBS).

In March 2022, the Department of Justice (DOJ) issued a findings letter alleging that Colorado is violating Title II of the Americans with Disabilities Act (ADA) by “administering its long-term care system in a way that unnecessarily segregates individuals with physical disabilities in nursing facilities and places others with physical disabilities at serious risk of unnecessary institutionalization.” The letter suggested four main areas for improvement, including:

- Providing Additional Information to Members to Prevent Unnecessary Institutionalization
- Providing Effective Transition Services
- Expanding Access to Colorado’s Community-Based Service System
- Increasing Access to Integrated Community-Based Housing Opportunities

On September 29, 2023, the Department of Justice filed suit against the State of Colorado. The Attorney General’s office is preparing for litigation with the Department of Justice, which could occur over the next several years.

In the FY 2023-24 BA-07 “Community Based Access to Care” request, the Department requested multiple initiatives to increase access to community-based services, which were approved through the SB 23-214 Long Bill appropriation.

Problem or Opportunity

Since the BA-7 “Community Based Access to Care” request was approved, the Department has updated assumptions and identified service area gaps that were not addressed under the original request. The Department identified the following services that must be adjusted to better support members in the programs.

Transition Coordination and Case Management for Members At-Risk of Institutionalization

The Department previously requested funding to increase the number of transition coordination units allowable for current utilizers of the service. The Department has identified a need for this service among a broader population, including members using housing navigation and who are at risk of institutionalization. This will ensure that at-risk members utilizing housing navigation will have additional support through transition planning and follow up after moving to a new home to help them remain in the community.

The Department has also changed the implementation plan for case and care management to support the at-risk population. The support will be delivered by the Regional Accountability Entities (RAEs) and the CMAs, depending on the needs of the member and whether they are enrolled in Home and Community Based Services. Originally, the Department anticipated that the service would be delivered exclusively by the CMAs. Finally, implementation has been delayed from the original request due to ongoing contract development with RAEs and CMAs.

Implement Diversion and Rapid Reintegration Activities

The Department has identified that Rapid Reintegration (RR) activities, which were previously requested as a standalone service, are covered activities under the proposed increase to the Level of Care (LOC) rate for the CMAs. The Department does not need the separate funding appropriated for this activity. All other activities require system changes to be fully implemented which delays implementation from the original request. These system changes will be completed by July 1, 2024.

Create Community Option Outreach Materials and Training

The Department no longer needs funding to create community outreach materials and training. Community outreach materials were developed and created through an existing ARPA project. The Department anticipates that ongoing costs will be low and can be absorbed by existing funding for the in-reach counseling team.

1115 Budget Neutrality Certification and Independent Review

The Department determined that an independent review and budget neutrality demonstration will be needed to implement the 1115 waiver for presumptive eligibility. The Department requested and received approval to implement presumptive eligibility for members with disabilities in the original BA-7 and is working on submitting an 1115 waiver to the Centers for Medicare & Medicaid Services (CMS) for the federal authority for the expansion. The Department

did not request, or receive, any resources for evaluating the budget neutrality of the 1115 waiver, which is a required component of the waiver.

Individual and Group In-Reach Counseling

The Department has developed rates for individual and group in-reach counseling and has identified that the rates are lower than the original estimates. Individual in-reach counseling will be implemented January 1, 2025 to ensure support for the work done by CMAs. Group in-reach counseling provided by contractors will begin July 1, 2024. This service was provided by personnel inside the Department during FY 2023-24, so the allocated contractor funding can be removed from the request. The Department has the opportunity to true up funding to reflect the lower rates and to provide additional short-term savings due to the delayed implementation dates.

Currently, group in-reach counseling is listed under the OCL CMA appropriation. Because CMAs will not be performing this service, it is more appropriate to be listed under the Medical Services Premiums (MSP) Aging and Disability Resources for Colorado (ADRC) appropriation.

Travel Expenses for In-Reach Counselors

Instead of traveling to all nursing facilities (NFs) ongoing as previously assumed, in-reach counseling staff will complete periodic check-ins starting on July 1, 2024 to monitor group in-reach counseling conducted by the ADRCs. The Department no longer needs a portion of the appropriated funds due to the decreased frequency of travel.

Additional Care and Case Management Licenses for ARDCs

The Department is approaching the maximum number of existing licenses under the Care and Case Management contract. The Department needs additional funds to expand the number of providers that it can license. The ADRCs need licenses to the Care and Case Management system in order to make referrals within the existing system to individual in-reach counselors and case managers as well as track and report on group in-reach metrics.

Legal Consultations for Ongoing Litigation

The State of Colorado is currently in litigation with the United States, which is represented by the Department of Justice, one of the nation's largest legal teams. The federal lawsuit is anticipated to take significant time and effort. The Medicaid services at issue in the litigation are complex and will require expert testimony through retained and non-retained expert witnesses. Additionally, the Attorney General's office may require outside consultation to defend the State of Colorado and review significant documentation as part of the litigation. The Department has the opportunity to increase legal support from internal and outside counsel in the lawsuit with the Department of Justice and provide the state with future state fund relief from potential settlements that may occur as a result of the litigation.

Proposed Solution and Anticipated Outcomes

Transition Coordination and Case Management for Members At-Risk of Institutionalization

The Department requests to implement transition coordination services for members at risk of institutionalization, which is an expansion of the current coverage for this service. The Department requests funding beginning on July 1, 2024 to provide the option of comprehensive case management to members at-risk of institutionalization as well as current utilizers. Detailed calculations of the change in expenditures are in Table 3.

Implement Diversion and Rapid Reintegration Activities

The Department requests to remove the appropriation for rapid reintegration activities as they are already covered under the proposed Level of Care rate increase. This will prevent duplication of activities in the request. All services covered by this initiative will be implemented on July 1, 2024 due to needed system changes to support the services. Detailed calculations of savings are in Table 4.

Create Community Option Outreach Materials and Training

The Department proposes to remove the appropriation for materials development. The Department has completed the necessary material development through an American Rescue Plan Act (ARPA) Section 9817 existing project, and the Department no longer needs funding to complete materials development. In FY 2025-26 and beyond, expenditures on materials and development will be absorbed into the operations appropriation for in-reach counseling. Detailed calculations of savings are described in Table 2 Row C.

1115 Budget Neutrality Certification and Independent Review

The Department requests funding in FY 2025-26 and ongoing for independent review and budget neutrality demonstrations to comply with standard procedure for implementing 1115 waivers. The Department is required to provide budget neutrality demonstrations on an ongoing basis to receive federal approval of an 1115 waiver.

Individual and Group In-Reach Counseling

The Department requests an adjustment to the individual and group in-reach counseling rates and the implementation date. Estimates for the updated rates are an average of current rates provided by case managers from CMAs. Actual payments will be implemented in alignment with the CMA rate structure. The Department anticipates that individual in-reach counseling will be implemented on January 1, 2025 and contractors will begin providing group in-reach counseling on July 1, 2024. Detailed calculations of savings are in Table 5.

The Department also requests a technical adjustment to move funds for the group in-reach counseling to the Medical Services Premiums line item to reflect that this service will be provided by ADRCs rather than CMAs.

Travel Expenses for In-Reach Counselors

Changes in the program require Department staff to do periodic check-ins each year instead of visiting 35 nursing facilities per quarter. Staff will travel less than originally assumed, which will result in lower expenses. Detailed calculations of savings are in Table 6.

Additional Care and Case Management Licenses for ARDCs

The Department requests additional funding in FY 2024-25 ongoing to provide licenses for Group In-Reach providers under the ARDC contracts.

Legal Consultations for Ongoing Litigation

The Department requests funding through FY 2027-28 for increased legal support and legal consultations from internal and outside consults for the active litigation. The Department is requesting funding to support the current efforts the Attorney General’s office is undertaking in the litigation with the Department of Justice.

Assumptions and Calculations

Detailed calculations for this request are included in Appendix A. The tables provide the assumptions behind each of the calculations with further information outlined by this section.

Transition Coordination and Case Management for Members At-Risk of Institutionalization

The Department estimates expenditures based on anticipated utilization of TCM-TC. The utilization is estimated based on historical use of the existing transition coordination services. Rates of the services is estimated at the current transition coordination rate of \$25.97 per hour. The Department also assumes expenditures based on the timeline of gaining federal approval, projecting implementation for July 1, 2024.

Implement Diversion and Rapid Reintegration Activities

The Department estimates savings based on the removal of RR expenditures from this request. The Department also assumes savings in FY 2023-24 due to the revised timeline of implementing diversion activities.

Create Community Option Outreach Materials and Training

The Department estimates savings based on the removal of all funding for outreach materials and training from this request.

1115 Budget Neutrality Certification and Independent Review

The Department estimates the cost of the cost neutrality demonstration and independent reviews based of similar work done by existing contractors.

Group and Individual In-Reach Counseling

The Department estimates savings based on the difference in the original rates from the BA-07 request and the revised rates calculated by the Department for in-reach counseling services. The

Department estimates savings by estimating travel expenses based on the proposed decrease in frequency and duration of NF visits.

Additional Care and Case Management Licenses for ARDCs

The Department estimates that an additional 100 licenses will be needed based on the number of providers that will be providing group in-reach counseling under the ARDC contract. The Department assumes that these licenses will be covered at an enhanced match rate of 75.00% based on previous work done to maintain systems.

Legal Consultations for Ongoing Litigation

The Department estimates the funding needed for legal consultations for the Department of Justice litigation to include general legal consultations and expert legal consultations. The Department estimates an average rate of \$314.20 per hour. Actual rates will be determined based on the needs of the case. The Department projects that 1,619 hours of consultation will be needed in FY 2023-24 and 4,000 hours of consultation will be needed each year between FY 2024-25 and FY 2027-28.

Supplemental, 1331 Supplemental

This request is the result of new data on the implementation plan for each of the initiatives requested and approved through the Department's FY 2023-24 BA-7 request and the emerging need for increased legal support and legal consultations for the active litigation with the Department of Justice. The adjustments include changes in the populations that would most benefit from the services, implementation dates for the initiatives, the final set rates and funding needs to successfully implement each objective, and the appropriate line item to fund the activities.

S-8, BA-8 Adjustment to Community-Based Access to Services
Appendix A: Assumptions and Calculations

Table 1.1 Summary by Line Item FY 2023-24									
Row	Line Item	Total Funds	FTE	General Fund	Cash Funds	Reappropriated Funds	Federal Funds	FFP Rate	Notes and Calculations
A	01. Executive Director's Office, (A) General Administration, (1) General Administration, Operating Expenses	\$0	0.0	\$0	\$0	\$0	\$0	50%	Table 2.1 Row I
B	01. Executive Director's Office, (A) General Administration, (1) General Administration, Legal Services	\$508,390	0.0	\$508,390	\$0	\$0	\$0	0%	Table 2.1 Row E
C	01. Executive Director's Office, (A) General Administration, (1) General Administration, General Professional Services and Special Projects	(\$266,000)	0.0	\$0	(\$133,000)	\$0	(\$133,000)	50%	Table 2.1 Row C + Row D
D	01. Executive Director's Office, (C) Information Technology Contracts and Projects, (1) Information Technology Contracts and Projects, MMS Maintenance and Projects	\$0	0.0	\$0	\$0	\$0	\$0	75%	Table 2.1 Row H
E	02. Medical Services Premiums, (A) Medical Services Premiums, (1) Medical Services Premiums, Medical Services Premiums	\$227,700	0.0	\$0	\$113,850	\$0	\$113,850	50%	Table 2.1 Row F + Table 5 Row M + Table 5 Row N
F	04. Office of Community Living, (A) Division of Intellectual and Developmental Disabilities, (2) Medicaid Programs, Case Management for People with Disabilities	(\$1,777,742)	0.0	\$0	(\$888,871)	\$0	(\$888,871)	50%	Table 2.1 Row A + Table 2.1 Row B + Table 5 Row G - Table 5 Row M
G	Total	(\$1,307,652)	\$0	\$508,390	(\$908,021)	\$0	(\$908,021)	N/A	Row A + Row B + Row C + Row D + Row E + Row F
Table 1.2 Summary by Line Item FY 2024-25									
Row	Line Item	Total Funds	FTE	General Fund	Cash Funds	Reappropriated Funds	Federal Funds	FFP Rate	Notes and Calculations
A	01. Executive Director's Office, (A) General Administration, (1) General Administration, Operating Expenses	(\$86,500)	0.0	(\$43,250)	\$0	\$0	(\$43,250)	50%	Table 2.2 Row I
B	01. Executive Director's Office, (A) General Administration, (1) General Administration, Legal Services	\$1,256,400	0.0	\$1,256,400	\$0	\$0	\$0	0%	Table 2.2 Row E
C	01. Executive Director's Office, (A) General Administration, (1) General Administration, General Professional Services and Special Projects	(\$50,000)	0.0	(\$25,000)	\$0	\$0	(\$25,000)	50%	Table 2.2 Row C + Row D
D	01. Executive Director's Office, (C) Information Technology Contracts and Projects, (1) Information Technology Contracts and Projects, MMS Maintenance and Projects	\$355,080	0.0	\$88,770	\$0	\$0	\$266,310	75%	Table 2.2 Row H
E	02. Medical Services Premiums, (A) Medical Services Premiums, (1) Medical Services Premiums, Medical Services Premiums	\$1,457,280	0.0	\$728,640	\$0	\$0	\$728,640	50%	Table 2.2 Row F + Table 5 Row M + Table 5 Row N
F	04. Office of Community Living, (A) Division of Intellectual and Developmental Disabilities, (2) Medicaid Programs, Case Management for People with Disabilities	(\$2,343,211)	0.0	(\$1,171,606)	\$0	\$0	(\$1,171,605)	50%	Table 2.2 Row A + Table 2.2 Row B + Table 5 Row G - Table 5 Row M
G	Total	\$589,049	0.0	\$833,954	\$0	\$0	(\$244,905)	N/A	Row A + Row B + Row C + Row D + Row E + Row F
Table 1.3 Summary by Line Item FY 2025-26									
Row	Line Item	Total Funds	FTE	General Fund	Cash Funds	Reappropriated Funds	Federal Funds	FFP Rate	Notes and Calculations
A	01. Executive Director's Office, (A) General Administration, (1) General Administration, Operating Expenses	(\$86,500)	0.0	(\$43,250)	\$0	\$0	(\$43,250)	50%	Table 2.3 Row I
B	01. Executive Director's Office, (A) General Administration, (1) General Administration, Legal Services	\$1,256,400	0.0	\$1,256,400	\$0	\$0	\$0	0%	Table 2.3 Row E
C	01. Executive Director's Office, (A) General Administration, (1) General Administration, General Professional Services and Special Projects	\$6,700	0.0	\$3,350	\$0	\$0	\$3,350	50%	Table 2.3 Row C + Row D
D	01. Executive Director's Office, (C) Information Technology Contracts and Projects, (1) Information Technology Contracts and Projects, MMS Maintenance and Projects	\$355,080	0.0	\$88,770	\$0	\$0	\$266,310	75%	Table 2.3 Row H
E	02. Medical Services Premiums, (A) Medical Services Premiums, (1) Medical Services Premiums, Medical Services Premiums	\$1,457,280	0.0	\$728,640	\$0	\$0	\$728,640	50%	Table 2.3 Row F + Table 5 Row M + Table 5 Row N
F	04. Office of Community Living, (A) Division of Intellectual and Developmental Disabilities, (2) Medicaid Programs, Case Management for People with Disabilities	(\$1,560,226)	0.0	(\$780,113)	\$0	\$0	(\$780,113)	50%	Table 2.3 Row A + Table 2.3 Row B + Table 5 Row G - Table 5 Row M
G	Total	\$1,428,734	0.0	\$1,253,797	\$0	\$0	\$174,937	N/A	Row A + Row B + Row C + Row D + Row E + Row F

S-8, BA-8 Adjustment to Community-Based Access to Services
Appendix A: Assumptions and Calculations

Table 1.4 Summary by Line Item FY 2026-27									
Row	Line Item	Total Funds	FTE	General Fund	Cash Funds	Reappropriated Funds	Federal Funds	FFP Rate	Notes and Calculations
A	01. Executive Director's Office, (A) General Administration, (1) General Administration, Operating Expenses	(\$86,500)	0.0	(\$43,250)	\$0	\$0	(\$43,250)	50%	Table 2.3 Row I
B	01. Executive Director's Office, (A) General Administration, (1) General Administration, Legal Services	\$1,256,400	0.0	\$1,256,400	\$0	\$0	\$0	0%	Table 2.3 Row E
C	01. Executive Director's Office, (A) General Administration, (1) General Administration, General Professional Services and Special Projects	\$6,700	0.0	\$3,350	\$0	\$0	\$3,350	50%	Table 2.3 Row C + Row D
D	01. Executive Director's Office, (C) Information Technology Contracts and Projects, (1) Information Technology Contracts and Projects, MMS Maintenance and Projects	\$355,080	0.0	\$88,770	\$0	\$0	\$266,310	75%	Table 2.3 Row H
E	02. Medical Services Premiums, (A) Medical Services Premiums, (1) Medical Services Premiums, Medical Services Premiums	\$1,457,280	0.0	\$728,640	\$0	\$0	\$728,640	50%	Table 2.3 Row F + Table 5 Row M + Table 5 Row N
F	04. Office of Community Living, (A) Division of Intellectual and Developmental Disabilities, (2) Medicaid Programs, Case Management for People with Disabilities	(\$1,560,226)	0.0	(\$780,113)	\$0	\$0	(\$780,113)	50%	Table 2.3 Row A + Table 2.3 Row B + Table 5 Row G - Table 5 Row M
G	Total	\$1,428,734	0.0	\$1,253,797	\$0	\$0	\$174,937	N/A	Row A + Row B + Row C + Row D + Row E + Row F
Table 1.5 Summary by Line Item FY 2027-28									
Row	Line Item	Total Funds	FTE	General Fund	Cash Funds	Reappropriated Funds	Federal Funds	FFP Rate	Notes and Calculations
A	01. Executive Director's Office, (A) General Administration, (1) General Administration, Operating Expenses	(\$86,500)	0.0	(\$43,250)	\$0	\$0	(\$43,250)	50%	Table 2.3 Row I
B	01. Executive Director's Office, (A) General Administration, (1) General Administration, Legal Services	\$1,256,400	0.0	\$1,256,400	\$0	\$0	\$0	0%	Table 2.3 Row E
C	01. Executive Director's Office, (A) General Administration, (1) General Administration, General Professional Services and Special Projects	\$6,700	0.0	\$3,350	\$0	\$0	\$3,350	50%	Table 2.3 Row C + Row D
D	01. Executive Director's Office, (C) Information Technology Contracts and Projects, (1) Information Technology Contracts and Projects, MMS Maintenance and Projects	\$355,080	0.0	\$88,770	\$0	\$0	\$266,310	75%	Table 2.3 Row H
E	02. Medical Services Premiums, (A) Medical Services Premiums, (1) Medical Services Premiums, Medical Services Premiums	\$1,457,280	0.0	\$728,640	\$0	\$0	\$728,640	50%	Table 2.3 Row F + Table 5 Row M + Table 5 Row N
F	04. Office of Community Living, (A) Division of Intellectual and Developmental Disabilities, (2) Medicaid Programs, Case Management for People with Disabilities	(\$1,560,226)	0.0	(\$780,113)	\$0	\$0	(\$780,113)	50%	Table 2.3 Row A + Table 2.3 Row B + Table 5 Row G - Table 5 Row M
G	Total	\$1,428,734	0.0	\$1,253,797	\$0	\$0	\$174,937	N/A	Row A + Row B + Row C + Row D + Row E + Row F
Table 1.6 Summary by Line Item FY 2028-29 and Ongoing									
Row	Line Item	Total Funds	FTE	General Fund	Cash Funds	Reappropriated Funds	Federal Funds	FFP Rate	Notes and Calculations
A	01. Executive Director's Office, (A) General Administration, (1) General Administration, Operating Expenses	(\$86,500)	0.0	(\$43,250)	\$0	\$0	(\$43,250)	50%	Table 2.3 Row I
B	01. Executive Director's Office, (A) General Administration, (1) General Administration, Legal Services	\$0	0.0	\$0	\$0	\$0	\$0	0%	Table 2.3 Row E
C	01. Executive Director's Office, (A) General Administration, (1) General Administration, General Professional Services and Special Projects	\$6,700	0.0	\$3,350	\$0	\$0	\$3,350	50%	Table 2.3 Row C + Row D
D	01. Executive Director's Office, (C) Information Technology Contracts and Projects, (1) Information Technology Contracts and Projects, MMS Maintenance and Projects	\$355,080	0.0	\$88,770	\$0	\$0	\$266,310	75%	Table 2.3 Row H
E	02. Medical Services Premiums, (A) Medical Services Premiums, (1) Medical Services Premiums, Medical Services Premiums	\$1,457,280	0.0	\$728,640	\$0	\$0	\$728,640	50%	Table 2.3 Row F + Table 5 Row M + Table 5 Row N
F	04. Office of Community Living, (A) Division of Intellectual and Developmental Disabilities, (2) Medicaid Programs, Case Management for People with Disabilities	(\$1,560,226)	0.0	(\$780,113)	\$0	\$0	(\$780,113)	50%	Table 2.3 Row A + Table 2.3 Row B + Table 5 Row G - Table 5 Row M
G	Total	\$172,334	0.0	(\$2,603)	\$0	\$0	\$174,937	N/A	Row A + Row B + Row C + Row D + Row E + Row F

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Table 2.1 Summary by Initiative FY 2023-24									
Row	Line Item	Total Funds	FTE	General Fund	Cash Funds	Reappropriated Funds	Federal Funds	FFP Rate	Notes and Calculations
A	Case Management for Members At Risk of Institutionalization	\$0	0.0	\$0	\$0	\$0	\$0	50%	Table 3 Row E
B	Implement Diversion and Rapid Reintegration Activities	(\$294,049)	0.0	\$0	(\$147,025)	\$0	(\$147,024)	50%	Table 4 Row K
C	Create Community Options Outreach Materials and Trainings	(\$266,000)	0.0	\$0	(\$133,000)	\$0	(\$133,000)	50%	Remove BA-07 Table 4.1 Row C
D	1115 Budget Neutrality Certification and Independent Review	\$0	0.0	\$0	\$0	\$0	\$0	50%	Mercer and Optumas estimates
E	Legal Consultations for the Department of Justice Litigation	\$508,390	0.0	\$508,390	\$0	\$0	\$0	0%	Table 8 Row C
F	Group and Individual In-Reach Counseling	(\$1,255,993)	0.0	\$0	(\$627,996)	\$0	(\$627,997)	50%	Table 5 Row Q
G	Additional CCM Licenses for ADRCs	\$0	0.0	\$0	\$0	\$0	\$0	75%	Table 7 Row D
H	Travel Expenses for In-Reach Counselors	\$0	0.0	\$0	\$0	\$0	\$0	50%	Table 6 Row C
I	Total Change in Expectations	(\$1,307,652)	0.0	\$508,390	(\$908,021)	\$0	(\$908,021)	N/A	Row A + Row B + Row C + Row D + Row E + Row F + Row G + Row H
Table 2.2 Summary by Initiative FY 2024-25									
Row	Line Item	Total Funds	FTE	General Fund	Cash Funds	Reappropriated Funds	Federal Funds	FFP Rate	Notes and Calculations
A	Case Management for Members At Risk of Institutionalization	\$970,722	0.0	\$485,361	\$0	\$0	\$485,361	50%	Table 3 Row E
B	Implement Diversion and Rapid Reintegration Activities	(\$140,402)	0.0	(\$70,201)	\$0	\$0	(\$70,201)	50%	Table 4 Row K
C	Create Community Options Outreach Materials and Trainings	(\$50,000)	0.0	(\$25,000)	\$0	\$0	(\$25,000)	50%	Remove BA-07 Table 4.1 Row C
D	1115 Budget Neutrality Certification and Independent Review	\$0	0.0	\$0	\$0	\$0	\$0	50%	Mercer and Optumas estimates
E	Legal Consultations for the Department of Justice Litigation	\$1,256,400	0.0	\$1,256,400	\$0	\$0	\$0	0%	Table 8 Row C
F	Group and Individual In-Reach Counseling	(\$1,716,251)	0.0	(\$858,125)	\$0	\$0	(\$858,125)	50%	Table 5 Row Q
G	Additional CCM Licenses for ADRCs	\$355,080	0.0	\$88,770	\$0	\$0	\$266,310	75%	Table 7 Row D
H	Travel Expenses for In-Reach Counselors	(\$86,500)	0.0	(\$43,250)	\$0	\$0	(\$43,250)	50%	Table 6 Row C
I	Total Change in Expectations	\$589,049	0.0	\$833,954	\$0	\$0	(\$244,905)	N/A	Row A + Row B + Row C + Row D + Row E + Row F + Row G + Row H
Table 2.3 Summary by Initiative FY 2025-26									
Row	Line Item	Total Funds	FTE	General Fund	Cash Funds	Reappropriated Funds	Federal Funds	FFP Rate	Notes and Calculations
A	Case Management for Members At Risk of Institutionalization	\$970,722	0.0	\$485,361	\$0	\$0	\$485,361	50%	Table 3 Row E
B	Implement Diversion and Rapid Reintegration Activities	(\$140,402)	0.0	(\$70,201)	\$0	\$0	(\$70,201)	50%	Table 4 Row K
C	Create Community Options Outreach Materials and Trainings	(\$50,000)	0.0	(\$25,000)	\$0	\$0	(\$25,000)	50%	Remove BA-07 Table 4.1 Row C
D	1115 Budget Neutrality Certification and Independent Review	\$56,700	0.0	\$28,350	\$0	\$0	\$28,350	50%	Mercer and Optumas estimates
E	Legal Consultations for the Department of Justice Litigation	\$1,256,400	0.0	\$1,256,400	\$0	\$0	\$0	0%	Table 8 Row C
F	Group and Individual In-Reach Counseling	(\$933,266)	0.0	(\$466,633)	\$0	\$0	(\$466,633)	50%	Table 5 Row Q
G	Additional CCM Licenses for ADRCs	\$355,080	0.0	\$88,770	\$0	\$0	\$266,310	75%	Table 7 Row D
H	Travel Expenses for In-Reach Counselors	(\$86,500)	0.0	(\$43,250)	\$0	\$0	(\$43,250)	50%	Table 6 Row C
I	Total Change in Expectations	\$1,428,734	0.0	\$1,253,797	\$0	\$0	\$174,937	N/A	Row A + Row B + Row C + Row D + Row E + Row F + Row G + Row H

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Table 2.4 Summary by Initiative FY 2026-27									
Row	Line Item	Total Funds	FTE	General Fund	Cash Funds	Reappropriated Funds	Federal Funds	FFP Rate	Notes and Calculations
A	Case Management for Members At Risk of Institutionalization	\$970,722	0.0	\$485,361	\$0	\$0	\$485,361	50%	Table 3 Row E
B	Implement Diversion and Rapid Reintegration Activities	(\$140,402)	0.0	(\$70,201)	\$0	\$0	(\$70,201)	50%	Table 4 Row K
C	Create Community Options Outreach Materials and Trainings	(\$50,000)	0.0	(\$25,000)	\$0	\$0	(\$25,000)	50%	Remove BA-07 Table 4.1 Row C
D	1115 Budget Neutrality Certification and Independent Review	\$56,700	0.0	\$28,350	\$0	\$0	\$28,350	50%	Mercer and Optumas estimates
E	Legal Consultations for the Department of Justice Litigation	\$1,256,400	0.0	\$1,256,400	\$0	\$0	\$0	0%	Table 8 Row C
F	Group and Individual In-Reach Counseling	(\$933,266)	0.0	(\$466,633)	\$0	\$0	(\$466,633)	50%	Table 5 Row Q
G	Additional CCM Licenses for ADRCs	\$355,080	0.0	\$88,770	\$0	\$0	\$266,310	75%	Table 7 Row D
H	Travel Expenses for In-Reach Counselors	(\$86,500)	0.0	(\$43,250)	\$0	\$0	(\$43,250)	50%	Table 6 Row C
I	Total Change in Expectations	\$1,428,734	0.0	\$1,253,797	\$0	\$0	\$174,937	N/A	Row A + Row B + Row C + Row D + Row E + Row F + Row G + Row H

Table 2.5 Summary by Initiative FY 2027-28									
Row	Line Item	Total Funds	FTE	General Fund	Cash Funds	Reappropriated Funds	Federal Funds	FFP Rate	Notes and Calculations
A	Case Management for Members At Risk of Institutionalization	\$970,722	0.0	\$485,361	\$0	\$0	\$485,361	50%	Table 3 Row E
B	Implement Diversion and Rapid Reintegration Activities	(\$140,402)	0.0	(\$70,201)	\$0	\$0	(\$70,201)	50%	Table 4 Row K
C	Create Community Options Outreach Materials and Trainings	(\$50,000)	0.0	(\$25,000)	\$0	\$0	(\$25,000)	50%	Remove BA-07 Table 4.1 Row C
D	1115 Budget Neutrality Certification and Independent Review	\$56,700	0.0	\$28,350	\$0	\$0	\$28,350	50%	Mercer and Optumas estimates
E	Legal Consultations for the Department of Justice Litigation	\$1,256,400	0.0	\$1,256,400	\$0	\$0	\$0	0%	Table 8 Row C
F	Group and Individual In-Reach Counseling	(\$933,266)	0.0	(\$466,633)	\$0	\$0	(\$466,633)	50%	Table 5 Row Q
G	Additional CCM Licenses for ADRCs	\$355,080	0.0	\$88,770	\$0	\$0	\$266,310	75%	Table 7 Row D
H	Travel Expenses for In-Reach Counselors	(\$86,500)	0.0	(\$43,250)	\$0	\$0	(\$43,250)	50%	Table 6 Row C
I	Total Change in Expectations	\$1,428,734	0.0	\$1,253,797	\$0	\$0	\$174,937	N/A	Row A + Row B + Row C + Row D + Row E + Row F + Row G + Row H

Table 2.6 Summary by Initiative FY 2028-29 and Ongoing									
Row	Line Item	Total Funds	FTE	General Fund	Cash Funds	Reappropriated Funds	Federal Funds	FFP Rate	Notes and Calculations
A	Case Management for Members At Risk of Institutionalization	\$970,722	0.0	\$485,361	\$0	\$0	\$485,361	50%	Table 3 Row E
B	Implement Diversion and Rapid Reintegration Activities	(\$140,402)	0.0	(\$70,201)	\$0	\$0	(\$70,201)	50%	Table 4 Row K
C	Create Community Options Outreach Materials and Trainings	(\$50,000)	0.0	(\$25,000)	\$0	\$0	(\$25,000)	50%	Remove BA-07 Table 4.1 Row C
D	1115 Budget Neutrality Certification and Independent Review	\$56,700	0.0	\$28,350	\$0	\$0	\$28,350	50%	Mercer and Optumas estimates
E	Legal Consultations for the Department of Justice Litigation	\$0	0.0	\$0	\$0	\$0	\$0	0%	Table 8 Row C
F	Group and Individual In-Reach Counseling	(\$933,266)	0.0	(\$466,633)	\$0	\$0	(\$466,633)	50%	Table 5 Row Q
G	Additional CCM Licenses for ADRCs	\$355,080	0.0	\$88,770	\$0	\$0	\$266,310	75%	Table 7 Row D
H	Travel Expenses for In-Reach Counselors	(\$86,500)	0.0	(\$43,250)	\$0	\$0	(\$43,250)	50%	Table 6 Row C
I	Total Change in Expectations	\$172,334	0.0	(\$2,603)	\$0	\$0	\$174,937	N/A	Row A + Row B + Row C + Row D + Row E + Row F + Row G + Row H

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Table 3 Case Management through TCM-TC for Members At-Risk of Institutionalization					
Row	Item	FY 2023-24	FY 2024-25	FY 2025-26 and Ongoing	Notes and Calculations
A	Number of Members	193	193	193	See note below*
B	Rate	\$25.97	\$25.97	\$25.97	BA-07 Table 5.2
C	Number of Units per Member	194	194	194	See note below**
D	Adjustment for Implementation	0.0	1.0	1.0	Implementation July 2024
E	Total Additional TCM-TC	\$0	\$970,722	\$970,722	Row A * Row B * Row C * Row D
*Number of members based current case management as a percentage of nursing facility residents.					
*Number of units per additional member is forecasted based on historical utilization and enrollment.					

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Table 4 Implement Diversion and Rapid Reintegration Activities					
Row	Item	FY 2023-24	FY 2024-25	FY 2025-26 and Ongoing	Notes and Calculations
A	Projected Number of Members Screened	7,517	7,517	7,517	BA-07 Table 4.3 Row A
B	Proposed Rate	\$20.44	\$20.44	\$20.44	BA-07 Table 4.3 Row B
C	Adjustment for Implementation	0.0	1.0	1.0	Implementation July 2024
D	Projected Costs for Standardizing Screening Process	\$0	\$153,647	\$153,647	Row A * Row B * Row C
E	Projected Number of Members Needing Rapid Reintegration Plan	687	687	687	BA-07 Table 4.3 Row D
F	Proposed Rate	\$204.37	\$204.37	\$204.37	BA-07 Table 4.3 Row E
G	Adjustment for Implementation	0.0	0.0	0.0	Transfer to LOC
H	Projected Costs for Rapid Reintegration Plan	\$0	\$0	\$0	Row E * Row F * Row G
I	Total In-Reach Expectations	\$0	\$153,647	\$153,647	Row D + Row H
J	Previously Assumed Total	\$294,049	\$294,049	\$294,049	BA-07 Table 4.3 Row G
K	Change in Expectations	(\$294,049)	(\$140,402)	(\$140,402)	Row I - Row J

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Table 5					
Group and Individual In-Reach Counseling Rate Change					
Row	Item	FY 2023-24	FY 2024-25	FY 2025-26 and Ongoing	Notes and Calculations
Individual In-Reach Counseling					
A	Number of Members	3,795	10,120	10,120	BA-07 Table 4.4; Total in-reach utilizers
B	Number of Sessions	2	2	2	BA-07 Table 4.4 ; Half of total in-reach sessions
C	Rate	\$77.37	\$77.37	\$77.37	
D	Adjustment for Implementation	0.0	0.5	1.0	Anticipated implementation January 2025
E	Total Individual Counseling	\$0	\$782,984	\$1,565,969	Row A * Row B * Row C * Row D
F	Previously Assumed Total	\$741,847	\$1,978,258	\$1,978,258	BA-07 Table 4.1 Row D
G	Change in Expectations	(\$741,847)	(\$1,195,274)	(\$412,289)	Row E - Row F
Group In-Reach Counseling					
H	Number of Members	3,795	10,120	10,120	BA-07 Table 4.4; Total in-reach utilizers
I	Number of Sessions	2	2	2	BA-07 Table 4.4 ; Half of total in-reach sessions
J	Rate	\$72.00	\$72.00	\$72.00	Average cost per group in-reach session
K	Adjustment for Implementation	0.4	1.0	1.0	Anticipated implementation January 2024
L	Total Group Counseling	\$227,700	\$1,457,280	\$1,457,280	Row H * Row I * Row J * Row K
M	Previously Assumed Total	\$741,847	\$1,978,258	\$1,978,258	BA-07 Table 4.1 Row D
N	Change in Expectations	(\$514,147)	(\$520,978)	(\$520,978)	Row L - Row M
O	Total In-Reach Counseling	\$227,700	\$2,240,264	\$3,023,249	Row E + Row L
P	Previously Assumed Total	\$1,483,693	\$3,956,515	\$3,956,515	BA-07 Table 4.1 Row D
Q	Total Change in Expectations	(\$1,255,993)	(\$1,716,251)	(\$933,266)	Row O - Row P
*Individual in-reach rates may differ depending on the member's region and what format of counseling is provided. Included rates are an anticipated average. The average rate may decrease once rates are finalized.					
*Group in-reach rates are calculated using a base rate with an additional rate per member. Included rates are an anticipated average of rates per session.					

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Table 6 Travel Expenses for In-Reach Counselors					
Row	Item	FY 2023-24	FY 2024-25	FY 2025-26 and Ongoing	Notes and Calculations
A	Total Travel Expenses	\$136,500	\$50,000	\$50,000	Periodic checks beginning July 2024; Any needed outreach materials in out years
B	Previously Assumed Total	\$136,500	\$136,500	\$136,500	BA-07 Table 4.1 Row E
C	Change in Expectations	\$0	(\$86,500)	(\$86,500)	Row A - Row B

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Table 7 Additional CCM Licenses for ADRCs for Group In-Reach Counseling					
Row	Item	FY 2023-24	FY 2024-25	FY 2025-26 and Ongoing	Notes and Calculations
A	Cost per Month per License	\$295.90	\$295.90	\$295.90	Per CCM contract
B	Number of Months	0	12	12	
C	Number of Licenses	0	100	100	Number of licenses per month
D	Total Costs for Licenses	\$0	\$355,080	\$355,080	Row A * Row B * Row C
*May not be included in this request					

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Table 8 Total Costs for Legal Consultations for the Department of Justice Litigation						
Row	Item	FY 2023-24	FY 2024-25	FY 2025-26 through FY 2027-28	FY 2028-29 and Ongoing	Notes and Calculations
A	Expected Hours	1,619	4,000	4,000	0	See Narrative
B	Legal and Litigation Rate	\$314.10	\$314.10	\$314.10	\$314.10	See Narrative
C	Total Legal Consultation	\$508,390	\$1,256,400	\$1,256,400	\$0	Row A * Row B

*Costs anticipated to continue through FY 2027-28