

# HB23-1215

## Hospital Facility Fee Steering Committee

Facilitated by:

Government Performance Solutions, Inc. (GPS)

Orientation Meeting

Wednesday, October 25, 2023

11:30 a.m. – 1:00 p.m.



**COLORADO**

Department of Health Care  
Policy & Financing



# Virtual meeting guidelines

Here are some ideas to make virtual collaboration easy on us all:



This meeting is being recorded!



If your computer has a camera, please turn it on when speaking; be careful there is nothing revealing in your background. We suggest using the blur feature or virtual background.



Put your computer microphones (or phone) on mute



Use the chat feature to share ideas and ask questions



Click the Live Transcript icon at the bottom of your screen



# Our Mission:

Improving health care equity, access and outcomes for the people we serve while saving Coloradans money on health care and driving value for Colorado.



# What will we accomplish today?

- Introduce the steering committee members to each other and the facilitators (15 min)
- Learn the requirements of HB23-1215 (5 min)
- Understand the approach, timeline, boundaries, roles, responsibilities, and open meeting law (15 min)
- Establish group norms (10 min)
- Public comment (5 min)
- Questions (5 min)
- Recap next steps (5 min)

# Introductions

- Name
- Role/Title
- Organization
- Why you wanted to be part of this steering committee

# Who's on the steering committee?

1. Isabel Cruz, Policy Director, Colorado Consumer Health Initiative
2. Diane Kruse, Health Care Consumer
3. Dr. Omar Mubarak, Managing Partner, Vascular Institute of the Rockies
4. Dan Rieber, Chief Financial Officer, University of Colorado Hospital Authority
5. Bettina Schneider, Chief Financial Officer, Colorado Department of Health Care Policy and Financing
6. Kevin Stansbury, Chief Executive Officer, Lincoln Community Hospital
7. Karlee Tebbutt, Regional Director, America's Health Insurance Plans



# Who are your facilitators?



- Greg & Kate work for Colorado-based Government Performance Solutions, Inc. (GPS)
- GPS partners with public and social sector organizations to navigate change by:
  - Using deep listening & a collaborative approach,
  - Engaging agency staff, their partners, & and the community to co-create solutions that drive sustainable transformations.



Learn more about GPS at [governmentperformance.us](https://governmentperformance.us)

# Who are your actuaries?



- CBIZ Optumas (Optumas) is Colorado's actuary of record since 2012
- Set actuarially sound capitated rates for all managed care programs:
  - Physical health (DHMC and PRIME), behavioral health (RAEs), CHP+ (HMO & Dental), and PACE
- Provided actuarial analytics and development for alternate payment models for the State:
  - APM 2, Maternity Bundled Payment, Hospital Transformation Program
- Conducted rate review and access to care studies



# Who are your actuaries?



- Currently lead the vertical integration analysis for HCPF
  - Studies the effect of hospital systems acquiring independent physician practices
- Optumas will provide the actuarial analysis for the HB23-1215 project
  - Study the financial impact of facility fees on Colorado payers

# Why are we here? HB23-1215 (1 of 2)

- HCPF must form a steering committee to produce a separate, one-time report by October 1, 2024, that details the impact of facilities fees using data from the past 10 years.
- **The Steering Committee is required to develop a report detailing the impact of outpatient facility fees**, which are fees hospitals charge for using their facilities in addition to treatment costs and fees individually charged by doctors.
- The Steering Committee is entitled to receive and request data from the All-Payers Claims Database, hospitals, and health systems, Health Care Policy and Financing (HCPF), Division of Insurance (DOI), commercial payers, and independent providers.
- This report will be delivered to the state House of Representatives Health and Insurance Committee, the Senate Health and Human Services Committee, or their successor committees.

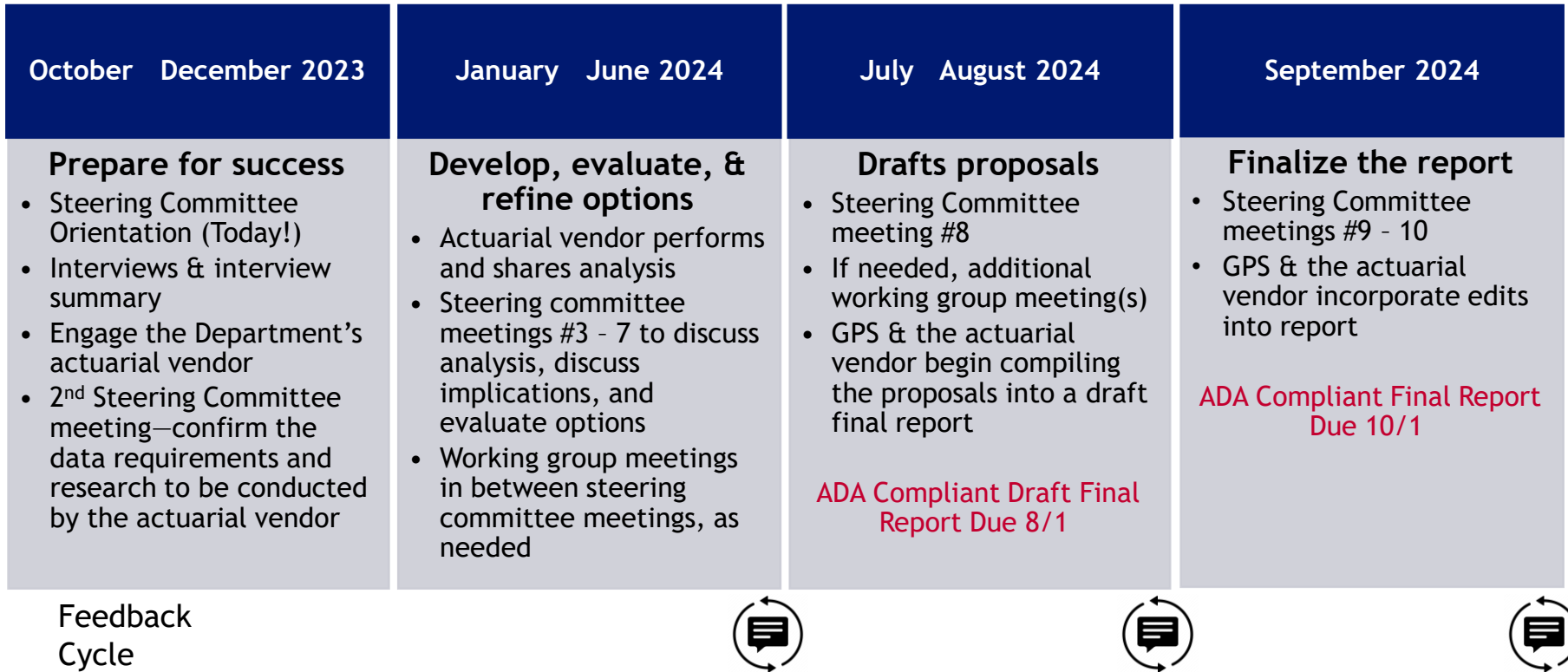
# Why are we here? (2 of 2)

The HB23-1215 Hospital Facility Fee report will specifically evaluate the following as it relates to facility fees:

- Payer reimbursement and payment policies, provider billing guidelines, and practices.
- Coverage and cost-sharing across payers and payer types and denied claims by payer and provider type.
- Impact on coverage policies for consumers, employers, and the Medicaid program.
- Impact on policies and charges for independent practitioners, including a comparison of professional fee charges and facility fee charges.
- Charges for services rendered by health system affiliated practitioners, including a comparison of professional fee charges and facility fee charges.
- Impact on the Medicaid program and uncompensated and under-compensated care.
- Impact on access to care, health equity, and the health care workforce, and history and legal parameters concerning facility and professional fee billing.



# What is the approach and timeline?



# What are the roles and responsibilities?

## Steering Committee:

- Read all required materials to prepare for meetings
- Participate actively in all steering committee meetings
- Understand implication and evaluate options, recognizing constraints and limitations of data
- Debate proposals to consensus

## GPS Facilitators:

- Provide a structured approach
- Ensure meetings are productive with balanced participation
- Act as a liaison between the steering committee and actuarial vendor

## Department & Actuarial Vendor:

- Conduct research
- Perform analysis based on available data
- Share analysis in a user-friendly format
- Answer questions as timely as feasible

# What are the boundaries?

- The steering committee will keep the scope of work confined to HB23-1215's requirements.
- There may be limitations on the available data for actuarial analysis.
- The steering committee shall not share publicly any information submitted to the steering committee as “confidential.”
- Proposals will be based on the available data.

# Open Meetings Law

Statutorily defined as:

- A gathering of 2 or more members
- Discussing public business or taking formal action
- Communicating in-person, by phone, electronically (e.g., email, text, instant message), or other means (e.g., chat, Google documents, etc.)

[Open-meeting-requirements-of-the-colorado-sunshine-law.pdf](#)

[FAQ on § 24-6-402\(2\)\(a\), C.R.S.](#)



# Group Exercise: Group Norms





# Why use group norms?

Using group norms or ground rules helps to:



- Clarify expectations to reduce misunderstandings
- Promote inclusivity - everyone has an opportunity to share
- Foster trust by emphasizing respectful communication and active listening
- Enhance productivity by reducing off-topic discussions and potential conflicts

Let's start the exercise:

<https://tinyurl.com/3duapm2b>



# Public Comment

Reactions  then click Raise Hand 

Please...

1. Use the “raise your hand” icon.
2. Use \*9 to raise your hand if you are on the phone.
3. Wait to speak until the facilitator calls your name.
4. Make your comment in 5 minutes or less.
  - This allows others time to speak.

Thank you!



# Questions?



# Next steps/Actions

- GPS will create an interview insight summary from the steering committee interviews.
- HCPF will post the next steering committee meeting on its [website](#)
- HCPF's actuarial vendor will identify the research needed to meet the HB 23-1215 data requirements.
- HCPF will post an agenda ahead of the second steering committee meeting.



## Government Performance Solutions, Inc.

Your Partner for:

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**Strategic  
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**Operational  
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Effectiveness**



# Thank you!

