

ARPA Spending Plan for Home and Community Based Services  
Appendix A: Assumptions and Calculations

Row	Line Item	Total Funds	FTE	General Fund	Cash Funds	Reappropriated Funds	Federal Funds	FFP Rate
A	(1) Executive Director's Office, (A) General Administration, Personal Services	\$2,520,553	49.5	\$0	\$1,260,277	\$0	\$1,260,276	50.00%
B	(1) Executive Director's Office, (A) General Administration, Centrally Appropriated Costs	\$572,731	0.0	\$0	\$286,365	\$0	\$286,366	50.00%
C	<i>Health, Life, Dental</i>	\$344,789	0.0	\$0	\$172,394	\$0	\$172,395	50.00%
D	<i>Short-Term Disability</i>	\$3,589	0.0	\$0	\$1,794	\$0	\$1,795	50.01%
E	<i>Amortization Equalization Disbursement</i>	\$112,177	0.0	\$0	\$56,088	\$0	\$56,089	50.00%
F	<i>Supplemental Amortization Equalization Disbursement</i>	\$112,177	0.0	\$0	\$56,088	\$0	\$56,089	50.00%
G	(1) Executive Director's Office, (A) General Administration, Operating Expenses	\$272,967	0.0	\$0	\$136,484	\$0	\$136,483	50.00%
H	(1) Executive Director's Office, (A) General Administration, Leased Space	\$226,601	0.0	\$0	\$113,300	\$0	\$113,301	50.00%
I	(1) Executive Director's Office, (A) General Administration, General Professional Services	\$30,560,714	0.0	\$0	\$15,280,357	\$0	\$15,280,357	50.00%
J	(1) Executive Director's Office; (C) Information Technology Contracts and Projects; Medicaid Management Information Systems Maintenance and Projects	\$10,707,693	0.0	\$0	\$5,353,846	\$0	\$5,353,847	50.00%
K	(2) Medical Services Premiums; Medical and Long-Term Care Services for Medicaid Eligible Individuals	\$94,018,907	0.0	\$0	\$37,533,114	\$0	\$56,485,793	60.08%
L	(4) Office of Community Living, (A) Division of Intellectual and Developmental Disabilities, (2) Medicaid Programs - Adult Comprehensive Services	\$67,262,159	0.0	\$0	\$26,851,602	\$0	\$40,410,557	60.08%
M	(4) Office of Community Living, (A) Division of Intellectual and Developmental Disabilities, (2) Medicaid Programs - Adult Supported Living Services	\$12,118,673	0.0	\$0	\$4,837,873	\$0	\$7,280,800	60.08%
N	(4) Office of Community Living, (A) Division of Intellectual and Developmental Disabilities, (2) Medicaid Programs - Children's Extensive Support	\$5,425,413	0.0	\$0	\$2,165,869	\$0	\$3,259,544	60.08%
O	(4) Office of Community Living, (A) Division of Intellectual and Developmental Disabilities, (2) Medicaid Programs - Children's Habilitation Residential Program	\$4,369	0.0	\$0	\$1,744	\$0	\$2,625	60.08%
P	(4) Office of Community Living, (A) Division of Intellectual and Developmental Disabilities, (2) Medicaid Programs - Case Management	\$2,695,503	0.0	\$0	\$1,206,681	\$0	\$1,488,822	55.23%
Q	(6) Other Medical Services - NEW LINE ITEM	\$13,260,976	4.0	\$0	\$13,260,976	\$0	\$0	0.00%
<b>Row</b>	<b>Total</b>	<b>\$239,647,259</b>	<b>53.5</b>	<b>\$0</b>	<b>\$108,288,488</b>	<b>\$0</b>	<b>\$131,358,771</b>	

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Table 1.2 FY 2022-23 Summary by Line Item								
Row	Line Item	Total Funds	FTE	General Fund	Cash Funds	Reappropriated Funds	Federal Funds	FFP Rate
A	(1) Executive Director's Office, (A) General Administration, Personal Services	\$3,383,177	46.1	\$0	\$1,691,589	\$0	\$1,691,588	50.00%
B	(1) Executive Director's Office, (A) General Administration, Centrally Appropriated Costs	\$769,133	0.0	\$0	\$384,567	\$0	\$384,566	50.00%
C	<i>Health, Life, Dental</i>	<i>\$463,189</i>	<i>0.0</i>	<i>\$0</i>	<i>\$231,594</i>	<i>\$0</i>	<i>\$231,595</i>	<i>50.00%</i>
D	<i>Short-Term Disability</i>	<i>\$4,814</i>	<i>0.0</i>	<i>\$0</i>	<i>\$2,407</i>	<i>\$0</i>	<i>\$2,407</i>	<i>50.00%</i>
E	<i>Amortization Equalization Disbursement</i>	<i>\$150,565</i>	<i>0.0</i>	<i>\$0</i>	<i>\$75,282</i>	<i>\$0</i>	<i>\$75,283</i>	<i>50.00%</i>
F	<i>Supplemental Amortization Equalization Disbursement</i>	<i>\$150,565</i>	<i>0.0</i>	<i>\$0</i>	<i>\$75,282</i>	<i>\$0</i>	<i>\$75,283</i>	<i>50.00%</i>
G	(1) Executive Director's Office, (A) General Administration, Operating Expenses	\$43,822	0.0	\$0	\$21,911	\$0	\$21,911	50.00%
H	(1) Executive Director's Office, (A) General Administration, Leased Space	\$304,425	0.0	\$0	\$152,212	\$0	\$152,213	50.00%
I	(1) Executive Director's Office, (A) General Administration, General Professional Services	\$43,507,317	0.0	\$0	\$21,753,658	\$0	\$21,753,659	50.00%
J	(1) Executive Director's Office; (C) Information Technology Contracts and Projects; Medicaid Management Information Systems Maintenance and Projects	\$14,170,604	0.0	\$0	\$7,085,302	\$0	\$7,085,302	50.00%
K	(2) Medical Services Premiums; Medical and Long-Term Care Services for Medicaid Eligible Individuals	\$51,898,062	0.0	\$0	\$25,949,031	\$0	\$25,949,031	50.00%
L	(4) Office of Community Living, (A) Division of Intellectual and Developmental Disabilities, (2) Medicaid Programs - Adult Comprehensive Services	\$29,551,763	0.0	\$0	\$14,775,881	\$0	\$14,775,882	50.00%
M	(4) Office of Community Living, (A) Division of Intellectual and Developmental Disabilities, (2) Medicaid Programs - Adult Supported Living Services	\$4,791,035	0.0	\$0	\$2,395,519	\$0	\$2,395,516	50.00%
N	(4) Office of Community Living, (A) Division of Intellectual and Developmental Disabilities, (2) Medicaid Programs - Children's Extensive Support	\$932,606	0.0	\$0	\$466,303	\$0	\$466,303	50.00%
O	(4) Office of Community Living, (A) Division of Intellectual and Developmental Disabilities, (2) Medicaid Programs - Children's Habilitation Residential Program	\$667	0.0	\$0	\$333	\$0	\$334	50.07%
P	(4) Office of Community Living, (A) Division of Intellectual and Developmental Disabilities, (2) Medicaid Programs - Case Management	\$4,198,881	0.0	\$0	\$2,099,440	\$0	\$2,099,441	
Q	(6) Other Medical Services - NEW LINE ITEM	\$55,339,558	4.0	\$0	\$55,339,558	\$0	\$0	0.00%
R	<b>Total</b>	<b>\$208,891,050</b>	<b>50.1</b>	<b>\$0</b>	<b>\$132,115,304</b>	<b>\$0</b>	<b>\$76,775,746</b>	

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Row	Line Item	Total Funds	FTE	General Fund	Cash Funds	Reappropriated Funds	Federal Funds	FFP Rate
A	(1) Executive Director's Office, (A) General Administration, Personal Services	\$2,392,529	28.9	\$0	\$1,196,264	\$0	\$1,196,265	50.00%
B	(1) Executive Director's Office, (A) General Administration, Centrally Appropriated Costs	\$537,087	0.0	\$0	\$268,543	\$0	\$268,544	50.00%
C	<i>Health, Life, Dental</i>	\$320,716	0.0	\$0	\$160,358	\$0	\$160,358	50.00%
D	<i>Short-Term Disability</i>	\$3,405	0.0	\$0	\$1,702	\$0	\$1,703	50.01%
E	<i>Amortization Equalization Disbursement</i>	\$106,483	0.0	\$0	\$53,241	\$0	\$53,242	50.00%
F	<i>Supplemental Amortization Equalization Disbursement</i>	\$106,483	0.0	\$0	\$53,241	\$0	\$53,242	50.00%
G	(1) Executive Director's Office, (A) General Administration, Operating Expenses	\$30,356	0.0	\$0	\$15,178	\$0	\$15,178	50.00%
H	(1) Executive Director's Office, (A) General Administration, Leased Space	\$210,788	0.0	\$0	\$105,394	\$0	\$105,394	50.00%
I	(1) Executive Director's Office, (A) General Administration, General Professional Services	\$18,780,684	0.0	\$0	\$9,390,342	\$0	\$9,390,342	50.00%
J	(1) Executive Director's Office; (C) Information Technology Contracts and Projects; Medicaid Management Information Systems Maintenance and Projects	\$9,866,250	0.0	\$0	\$4,933,125	\$0	\$4,933,125	50.00%
K	(2) Medical Services Premiums; Medical and Long-Term Care Services for Medicaid Eligible Individuals	\$1,666,667	0.0	\$0	\$833,334	\$0	\$833,333	50.00%
L	(4) Office of Community Living, (A) Division of Intellectual and Developmental Disabilities, (2) Medicaid Programs - Adult Comprehensive Services	\$0	0.0	\$0	\$0	\$0	\$0	
M	(4) Office of Community Living, (A) Division of Intellectual and Developmental Disabilities, (2) Medicaid Programs - Adult Supported Living Services	\$0	0.0	\$0	\$0	\$0	\$0	
N	(4) Office of Community Living, (A) Division of Intellectual and Developmental Disabilities, (2) Medicaid Programs - Children's Extensive Support	\$0	0.0	\$0	\$0	\$0	\$0	
O	(4) Office of Community Living, (A) Division of Intellectual and Developmental Disabilities, (2) Medicaid Programs - Children's Habilitation Residential Program	\$0	0.0	\$0	\$0	\$0	\$0	
P	(4) Office of Community Living, (A) Division of Intellectual and Developmental Disabilities, (2) Medicaid Programs - Case Management	\$0	0.0	\$0	\$0	\$0	\$0	
Q	(6) Other Medical Services - NEW LINE ITEM	\$46,067,172	4.0	\$0	\$46,067,172	\$0	\$0	0.00%
R	<b>Total</b>	<b>\$79,551,533</b>	<b>32.9</b>	<b>\$0</b>	<b>\$62,809,352</b>	<b>\$0</b>	<b>\$16,742,181</b>	

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Row	Project Area	Total Funds Impact	FTE	SFY 2021-22	SFY 2022-23	SFY 2023-24	Source/Calculation
A	Strengthen the Workforce & Enhance Rural Sustainability	\$280,030,726	5.8	\$175,575,026	\$97,422,096	\$7,033,604	Table 4.1
B	Improve Crisis & Acute Services	\$17,220,077	3.0	\$658,780	\$9,192,169	\$7,369,129	Table 5.1
C	Improve Access to HCBS for Underserved Populations	\$56,525,872	5.5	\$6,924,288	\$25,650,174	\$23,951,410	Table 6.1
D	Support Post-COVID Recovery and HCBS Innovation	\$63,399,639	9.5	\$20,445,105	\$27,769,936	\$15,184,598	Table 7.1
E	Strengthen Case Management Redesign	\$10,675,745	4.0	\$3,669,922	\$4,125,314	\$2,880,509	Table 8.1
F	Invest in Tools & Technology	\$78,608,869	10.0	\$25,656,462	\$34,381,484	\$18,570,923	Table 9.1
G	Expand Emergency Preparedness	\$8,471,750	-	\$4,248,375	\$4,223,375	\$0	Table 10
H	Enhance Quality Outcomes	\$6,481,726	7.3	\$1,833,171	\$3,032,615	\$1,615,941	Table 11.1
I	Department Administrative Overhead	\$8,949,321	13.5	\$1,393,817	\$3,851,986	\$3,703,519	Table 12.1
J	<b>Total Cost</b>	<b>\$530,363,726</b>	<b>58.5</b>	<b>\$240,404,945</b>	<b>\$209,649,149</b>	<b>\$80,309,631</b>	

Row	Item	Total Funds Impact	FTE	SFY 2021-22	SFY 2022-23	SFY 2023-24	Source/Calculation
A	<b>Total Admin Cost</b>	<b>\$142,427,189</b>	<b>54.5</b>	<b>\$46,914,821</b>	<b>\$62,936,576</b>	<b>\$32,575,792</b>	<b>Sum of all admin expenses</b>
B	ARPA Cash Fund	\$71,213,594		\$23,457,410	\$31,468,288	\$16,287,896	Row A - Row C
C	Federal Funds	\$71,213,595		\$23,457,411	\$31,468,288	\$16,287,896	Row A * Row D
D	FMAP	50.00%		50.00%	50.00%	50.00%	Assume standard match
E	<b>Services Total Impact</b>	<b>\$273,268,829</b>	<b>0.0</b>	<b>\$180,229,148</b>	<b>\$91,373,014</b>	<b>\$1,666,667</b>	<b>Sum of all service expenses</b>
F	ARPA Cash Fund	\$118,468,785		\$71,948,945	\$45,686,507	\$833,333	Row E - Row G
G	Federal Funds	\$154,800,044		\$108,280,203	\$45,686,507	\$833,334	Row E * Row H
H	FMAP	56.65%		60.08%	50.00%	50.00%	Assume FMAP effective for time period
I	<b>State Only Impact</b>	<b>\$114,667,706</b>	<b>4.0</b>	<b>\$13,260,976</b>	<b>\$55,339,558</b>	<b>\$46,067,172</b>	<b>Sum of all state-only expenses</b>
J	ARPA Cash Fund	\$114,667,706		\$13,260,976	\$55,339,558	\$46,067,172	Row I - Row K
K	Federal Funds	\$0		\$0	\$0	\$0	Row I * Row L
L	FMAP	0.00%		0.00%	0.00%	0.00%	No FMAP for state-only costs
M	<b>Total Funds</b>	<b>\$530,363,724</b>	<b>58.5</b>	<b>\$240,404,945</b>	<b>\$209,649,148</b>	<b>\$80,309,631</b>	<b>Row A + Row E + Row I</b>
N	<b>Total ARPA Cash Fund</b>	<b>\$304,350,085</b>		<b>\$108,667,331</b>	<b>\$132,494,353</b>	<b>\$63,188,401</b>	<b>Row B + Row F + Row J</b>
O	<b>Total Federal Funds</b>	<b>\$226,013,639</b>		<b>\$131,737,614</b>	<b>\$77,154,795</b>	<b>\$17,121,230</b>	<b>Row C + Row G + Row K</b>
P	Total Funds - Appropriated through SB 21-286	\$2,273,882	5.0	\$757,686	\$758,098	\$758,098	SB 21-286
Q	ARPA Cash Fund - Appropriated through SB 21-286	\$1,136,941		\$378,843	\$379,049	\$379,049	SB 21-286
R	Federal Funds - Appropriated through SB 21-286	\$1,136,941		\$378,843	\$379,049	\$379,049	SB 21-286
S	<b>Incremental Total Funds</b>	<b>\$528,089,842</b>	<b>53.5</b>	<b>\$239,647,259</b>	<b>\$208,891,050</b>	<b>\$79,551,533</b>	<b>Row M - Row P</b>
T	<b>Incremental Cash Funds</b>	<b>\$303,213,144</b>		<b>\$108,288,488</b>	<b>\$132,115,304</b>	<b>\$62,809,352</b>	<b>Row N - Row Q</b>
U	<b>Incremental Federal Funds</b>	<b>\$224,876,698</b>		<b>\$131,358,771</b>	<b>\$76,775,746</b>	<b>\$16,742,181</b>	<b>Row O - Row R</b>

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Table 3.1 SFY 2020-21 Calculation of Savings								
Item	HCBS Waivers	Home Health (including DME)	Targeted Case Management	PACE	State Plan Pediatric Personal Care	Private Duty Nursing	Rehabilitative Services <sup>1</sup>	Total
FY 2020-21 Estimated Total Expenditure	\$1,350,652,327	\$606,833,638	\$24,336,203	\$241,399,635	\$2,216,800	\$110,036,191	\$697,494,280	\$3,032,969,074
% of Year Eligible for Enhanced Rate	25.00%	25.00%	25.00%	25.00%	25.00%	25.00%	25.00%	25.00%
Eligible FY 2020-21 Expenditure	\$337,663,082	\$151,708,410	\$6,084,051	\$60,349,909	\$554,200	\$27,509,048	\$174,373,570	\$758,242,270
State Share Savings	(\$33,766,308)	(\$15,170,841)	(\$608,405)	(\$6,034,991)	(\$55,420)	(\$2,750,905)	(\$13,254,938)	(\$71,641,808)
Reinvestment of State Funds	\$33,766,308	\$15,170,841	\$608,405	\$6,034,991	\$55,420	\$2,750,905	\$13,254,938	\$71,641,808

Table 3.2 SFY 2021-22 Calculation of Savings								
Item	HCBS Waivers	Home Health (including DME)	Targeted Case Management	PACE	State Plan Pediatric Personal Care	Private Duty Nursing	Rehabilitative Services <sup>1</sup>	Total
FY 2021-22 Estimated Total Expenditure	\$1,478,213,175	\$628,322,748	\$25,821,765	\$267,082,914	\$3,729,273	\$118,516,055	\$788,683,471	\$3,310,369,401
% of Year Eligible for Enhanced Rate	75.00%	75.00%	75.00%	75.00%	75.00%	75.00%	75.00%	75.00%
Eligible FY 2021-22 Expenditure	\$1,108,659,881	\$471,242,061	\$19,366,324	\$200,312,186	\$2,796,955	\$88,887,041	\$591,512,603	\$2,482,777,051
State Share Savings	(\$110,865,988)	(\$47,124,206)	(\$1,936,632)	(\$20,031,219)	(\$279,696)	(\$8,888,704)	(\$43,604,483)	(\$232,730,928)
Reinvestment of State Funds	\$110,865,988	\$47,124,206	\$1,936,632	\$20,031,219	\$279,696	\$8,888,704	\$43,604,483	\$232,730,928

Table 3.3 Calculation of Savings - Total Across Fiscal Years								
Item	HCBS Waivers	Home Health (including DME)	Targeted Case Management	PACE	State Plan Pediatric Personal Care	Private Duty Nursing	Rehabilitative Services <sup>1</sup>	Total
Total Eligible Expenditure - April 2021 - March 2022	\$1,446,322,963	\$622,950,471	\$25,450,375	\$260,662,095	\$3,351,155	\$116,396,089	\$765,886,173	\$3,241,019,321
State Share Savings	(\$144,632,296)	(\$62,295,047)	(\$2,545,037)	(\$26,066,210)	(\$335,116)	(\$11,639,609)	(\$56,859,421)	(\$304,372,736)
Reinvestment of State Funds	\$144,632,296	\$62,295,047	\$2,545,037	\$26,066,210	\$335,116	\$11,639,609	\$56,859,421	\$304,372,736

<sup>1</sup> State share savings for rehabilitative services is equal to less than 10% due to the share of the expenditure attributable to the ACA expansion population, which will receive a 5% bump rather than a 10% bump.

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Table 4.1 Workforce and Rural Sustainability								
Row	Item	Total Funds	FTE Count	FY 2021-22	FY 2022-23	FY 2023-24	Admin/Service	Source/Calculation
	<b>Increase Payments to Providers and Workers</b>							
A	Rate Increase to Services Provided by Direct Care Workers	\$262,335,191	0.0	\$173,184,399	\$89,150,792	\$0	Service	Detailed plan forthcoming
B	FTE	\$248,728	1.0	\$78,294	\$97,390	\$73,044	Admin	One FTE to conduct financial compliance reviews
C	<b>Total Cost</b>	<b>\$262,583,919</b>	<b>1.0</b>	<b>\$173,262,693</b>	<b>\$89,248,182</b>	<b>\$73,044</b>		
	<b>Direct Care Workforce Data Infrastructure</b>							
D	Contractor Cost	\$1,000,000	0.0	\$500,000	\$500,000	\$0	Admin	One-time costs to create two surveys; ongoing costs to administer; costs for evaluation of all workforce projects
E	FTE	\$157,384	0.8	\$49,972	\$61,379	\$46,033	Admin	Partial FTE to manage contracts across the workforce projects
F	<b>Total Cost</b>	<b>\$1,157,384</b>	<b>0.8</b>	<b>\$549,972</b>	<b>\$561,379</b>	<b>\$46,033</b>		
	<b>Skill, Advancement, &amp; Awareness for the Direct Care Workers</b>							
	FTE	\$335,721	1.0	\$104,392	\$132,188	\$99,142	Admin	One supervisor FTE to manage staff and projects within this bucket
	<b>Standardized Core Curriculum &amp; Specialization</b>							
G	Curriculum Develop and Pilot Contractor	\$1,125,000	0.0	\$375,000	\$375,000	\$375,000	Admin	\$375,000 for system development and the creation of the curriculum
H	Evaluation Contractor	\$150,000	0.0	\$50,000	\$50,000	\$50,000	Admin	\$50,000/year to develop and execute the evaluation of all developed curricula
I	LMS	\$750,000	0.0	\$250,000	\$250,000	\$250,000	Admin	\$200,000/year for onging costs to maintain and run the LMS, \$50,000/year to manage the website 'hub'
J	FTE	\$124,361	0.5	\$39,147	\$48,694	\$36,521	Admin	Partial FTE to oversee the contracts
	<b>Resource &amp; Job Hub</b>							
K	Website Development	\$750,000	0.0	\$250,000	\$250,000	\$250,000	Admin	\$200,000/year for onging costs to maintain and run the website, \$50,000/year to manage the website 'hub'
	<b>Establish a Training Fund</b>							
L	Training Funding	\$7,000,000	0.0	\$0	\$3,500,000	\$3,500,000	State-Only	Includes paying for contractor to act as fiscal intermediary
M	Incentives for Providers to Upskill	\$2,000,000	0.0	\$0	\$1,000,000	\$1,000,000	State-Only	Incentive program for workers to upskill
N	FTE	\$222,628	1.0	\$52,195	\$97,390	\$73,044	State-Only	1 FTE to manage the program
	<b>Career Pathways</b>							
O	Interagency Agreements	\$429,643	0.0	\$0	\$245,509	\$184,134	Admin	3 term limited FTEs at CDLE, Community College System, and DORA
P	FTE	\$71,606	0.5	\$0	\$40,918	\$30,688	Admin	Partial FTE to manage contracts
	<b>Public Awareness Campaign</b>							
Q	Contractor Cost	\$432,000	0.0	\$0	\$216,000	\$216,000	Admin	Hire advertising agency to develop + launch public awareness campaign; costs based on Health First Colorado campaign costs
R	<b>Total Cost</b>	<b>\$13,390,959</b>	<b>3.0</b>	<b>\$1,120,733</b>	<b>\$6,205,699</b>	<b>\$6,064,527</b>		
	<b>Home Health Delegation</b>							
S	Incentives for New Models of Care	\$1,200,000	0.0	\$0	\$600,000	\$600,000	State-Only	Incentive program for home health agencies
T	Contractor Cost	\$150,000	0.0	\$75,000	\$75,000	\$0	Admin	Contractor to investigate
U	<b>Total Cost</b>	<b>\$1,350,000</b>	<b>0.0</b>	<b>\$75,000</b>	<b>\$675,000</b>	<b>\$600,000</b>		
	<b>Workforce Compensation Research</b>							
V	Contractor Cost	\$50,000	0.0	\$0	\$50,000	\$0	Admin	Pay contractor to look at compensation rates for these workers - include case managers
W	<b>Total Cost</b>	<b>\$50,000</b>	<b>0.0</b>	<b>\$0</b>	<b>\$50,000</b>	<b>\$0</b>		
	<b>Rural Sustainability and Investments</b>							
	<b>Identify Care Gaps</b>							
X	Contractor Cost	\$650,000	0.0	\$500,000	\$150,000	\$0	Admin	Contractor to complete an environmental scan of Colorado's current HCBS/Medicaid provider network
Y	FTE	\$148,464	1.0	\$66,628	\$81,836	\$0	Admin	One FTE to manage rural sustainability and investment projects
	<b>Develop Geographic Modifiers</b>							
Z	Contractor Cost	\$250,000	0.0	\$0	\$250,000	\$0	Admin	Contractor to explore strategies by identifying regions and the associated rates by geographic region to account for the cost differential associated with different locations
	<b>Shared Systems in Rural Communities</b>							
AA	Contractor Cost	\$450,000	0.0	\$0	\$200,000	\$250,000	Admin	Contractor to explore strategies for partnering with hospitals and rural health clinics to create shared workforce skill sets, systems of care, and other administrative efficiencies
AB	<b>Total Cost</b>	<b>\$1,498,464</b>	<b>1.0</b>	<b>\$566,628</b>	<b>\$681,836</b>	<b>\$250,000</b>		

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Table 4.1 Workforce and Rural Sustainability								
Row	Item	Total Funds	FTE Count	FY 2021-22	FY 2022-23	FY 2023-24	Admin/Service	Source/Calculation
AC	Total Cost for Workforce & Rural Sustainability Projects	\$280,030,726	5.8	\$175,575,026	\$97,422,096	\$7,033,604		
AD	Admin Costs	\$7,272,906	4.8	\$2,338,432	\$3,073,914	\$1,860,560	Admin	Sum of admin initiatives
AE	Services Costs	\$262,335,191	0.0	\$173,184,399	\$89,150,792	\$0	Services	Sum of service initiatives
AF	State-Only Costs	\$10,422,628	1.0	\$52,195	\$5,197,390	\$5,173,044	State-Only	Sum of state-only initiatives

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**Table 4.2**  
**FTE Calculations - Workforce and Rural Sustainability**

Personal Services							
Position Classification	FTE	Start Month	State Fund	FY 2021-22	FY 2022-23	FY 2023-24	Notes
COMPLIANCE SPECIALIST IV	1.0	October		\$54,885	\$73,180	\$54,885	Increase Payments to Providers and Workers
CONTRACT ADMINISTRATOR III	0.8	October		\$33,141	\$44,187	\$33,140	Direct Care Workforce Data Infrastructure
ADMINISTRATOR IV	0.5	October		\$27,442	\$36,590	\$27,443	Standardized Core Curriculum & Specialization
ADMINISTRATOR III	3.0			\$0	\$176,749	\$132,562	Career Pathways. Not included in FTE count; IA positions
CONTRACT ADMINISTRATOR III	0.5			\$0	\$29,458	\$22,094	Career Pathways
ADMINISTRATOR IV	1.0	January		\$36,590	\$73,180	\$54,885	Establish a Training Fund
PROGRAM MANAGEMENT III	1.0	October		\$78,819	\$105,092	\$78,819	Skill, Advancement, & Awareness for the Direct Care
ADMINISTRATOR III	1.0	October		\$44,187	\$58,916	\$0	Rural Sustainability and Investments
<b>Total Personal Services (Salary, PERA, Medicare)</b>	<b>5.8</b>			<b>\$275,064</b>	<b>\$597,352</b>	<b>\$403,827</b>	

Centrally Appropriated Costs							
Cost Center	FTE	FTE	Cost or	FY 2021-22	FY 2022-23	FY 2023-24	Notes
Health, Life, Dental	3.7	5.8	\$10,042	\$37,032	\$87,868	\$58,369	
Short-Term Disability	-	-	0.16%	\$392	\$851	\$574	
Amortization Equalization Disbursement	-	-	5.00%	\$12,242	\$26,585	\$17,973	
Supplemental Amortization Equalization Disbursement	-	-	5.00%	\$12,242	\$26,585	\$17,973	
<b>Centrally Appropriated Costs Total</b>				<b>\$61,907</b>	<b>\$141,889</b>	<b>\$94,889</b>	

Operating Expenses							
Ongoing Costs	FTE	FTE	Cost	FY 2021-22	FY 2022-23	FY 2023-24	Notes
Supplies	3.7	5.8	\$500	\$1,844	\$4,375	\$2,907	
Telephone	3.7	5.8	\$450	\$1,661	\$3,938	\$2,618	
Other	3.7	5.8	\$0	\$0	\$0	\$0	
<i>Subtotal</i>				\$3,505	\$8,313	\$5,525	
One-Time Costs (Capital Outlay)	FTE		Cost	FY 2021-22	FY 2022-23	FY 2023-24	Notes
Furniture	5.8		\$5,000	\$18,438	\$0	\$0	
Computer	5.8		\$2,000	\$7,375	\$0	\$0	
Other	5.8		\$0	\$0	\$0	\$0	
<i>Subtotal</i>				\$25,813	\$0	\$0	
<b>Total Operating</b>				<b>\$29,318</b>	<b>\$8,313</b>	<b>\$5,525</b>	

Leased Space							
Leased Space	FTE	FTE	Cost	FY 2022-23	FY 2023-24	FY 2024-25	Notes
Leased Space	3.7	5.8	\$6,600	\$24,338	\$57,750	\$38,363	



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Table 5.1 Improve Crisis and Acute Services to Keep People in Their Communities								
Row	Item	Total	FTE Count	FY 2021-22	FY 2022-23	FY 2023-24	Admin/Service	Source/Calculation
	<b>Behavioral Health Transition Support Grants to Prevent Institutionalization</b>							
A	Contractor Cost	\$150,000	0.0	\$150,000	\$0	\$0	State-Only	Contractor for planning and to complete RFP
B	Grant Funding	\$14,000,000	0.0	\$0	\$7,000,000	\$7,000,000	State-Only	Grants to RAE regions (\$2 million per region)
C	FTE	\$124,361	0.5	\$39,146	\$48,694	\$36,521	State-Only	Partial FTE to manage grant program
D	<b>Total Costs</b>	<b>\$14,274,361</b>	<b>0.5</b>	<b>\$189,146</b>	<b>\$7,048,694</b>	<b>\$7,036,521</b>		
	<b>Expand Behavioral Health Mobile Crisis Teams</b>							
E	Grant Funding	\$1,750,000	0.0	\$0	\$1,750,000	\$0	State-Only	Grants to RAE regions for readiness
F	Contractor Cost	\$150,000	0.0	\$150,000	\$0	\$0	Admin	Training contractor for RAEs and providers
G	FTE	\$222,628	1.0	\$52,195	\$97,390	\$73,044	State-Only	1 FTE to manage program
H	<b>Total Costs</b>	<b>\$2,122,628</b>	<b>1.0</b>	<b>\$202,195</b>	<b>\$1,847,390</b>	<b>\$73,044</b>		
	<b>IMD Risk Mitigation</b>							
I	Contractor Cost	\$450,000	0.0	\$150,000	\$150,000	\$150,000	Admin	Contractor funding to help with waiver application and budget neutrality
J	FTE	\$373,088	1.5	\$117,439	\$146,085	\$109,564	Admin	1.5 FTE to submit waiver and coordinate implementation
K	<b>Total Cost for IMD 1115 Waiver</b>	<b>\$823,088</b>	<b>1.5</b>	<b>\$267,439</b>	<b>\$296,085</b>	<b>\$259,564</b>		
L	<b>Total Cost for Behavioral Health Projects</b>	<b>\$17,220,077</b>	<b>3.0</b>	<b>\$658,780</b>	<b>\$9,192,169</b>	<b>\$7,369,129</b>		
M	Admin Costs	\$973,088	1.5	\$417,439	\$296,085	\$259,564	Admin	Sum of admin initiatives
N	State-Only Costs	\$16,246,989	1.5	\$241,341	\$8,896,084	\$7,109,564	State-Only	Sum of state-only initiatives

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**Table 5.2**  
**FTE Calculations - Improve Crisis and Acute Services to Keep People in Their Communities**

Personal Services							
Position Classification	FTE	Start Month	State Fund	FY 2021-22	FY 2022-23	FY 2023-24	Notes
GRANTS SPECIALIST IV	0.5	October		\$27,442	\$36,590	\$27,443	Behavioral Health Transition Support Grants
POLICY ADVISOR IV	1.0	January		\$36,590	\$73,180	\$54,885	Expand Behavioral Health Crisis Teams
POLICY ADVISOR IV	1.5	October		\$82,328	\$109,771	\$82,328	IMD Risk Mitigation
<b>Total Personal Services (Salary, PERA, Medicare)</b>	<b>3.0</b>			<b>\$146,360</b>	<b>\$219,541</b>	<b>\$164,656</b>	

Centrally Appropriated Costs							
Cost Center	FTE	FTE	Cost or	FY 2021-22	FY 2022-23	FY 2023-24	Notes
Health, Life, Dental	2.0	3.0	\$10,042	\$20,084	\$30,126	\$22,595	
Short-Term Disability	-	-	0.16%	\$208	\$312	\$234	
Amortization Equalization Disbursement	-	-	5.00%	\$6,513	\$9,770	\$7,328	
Supplemental Amortization Equalization Disbursement	-	-	5.00%	\$6,513	\$9,770	\$7,328	
<b>Centrally Appropriated Costs Total</b>				<b>\$33,319</b>	<b>\$49,978</b>	<b>\$37,485</b>	

Operating Expenses							
Ongoing Costs	FTE	FTE	Cost	FY 2021-22	FY 2022-23	FY 2023-24	Notes
Supplies	2.0	3.0	\$500	\$1,001	\$1,500	\$1,126	
Telephone	2.0	3.0	\$450	\$900	\$1,350	\$1,013	
Other	2.0	3.0	\$0	\$0	\$0	\$0	
<i>Subtotal</i>				<i>\$1,901</i>	<i>\$2,850</i>	<i>\$2,139</i>	
One-Time Costs (Capital Outlay)	FTE	FTE	Cost	FY 2021-22	FY 2022-23	FY 2023-24	Notes
Furniture	3.0		\$5,000	\$10,000	\$0	\$0	
Computer	3.0		\$2,000	\$4,000	\$0	\$0	
Other	3.0		\$0	\$0	\$0	\$0	
<i>Subtotal</i>				<i>\$14,000</i>	<i>\$0</i>	<i>\$0</i>	
<b>Total Operating</b>				<b>\$15,901</b>	<b>\$2,850</b>	<b>\$2,139</b>	

Leased Space							
	FTE	FTE	Cost	FY 2022-23	FY 2023-24	FY 2024-25	Notes
Leased Space	2.0	3.0	\$6,600	\$13,200	\$19,800	\$14,850	

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Table 6.1 Improve Access to HCBS for Underserved Populations								
Row	Item	Total	FTE Count	FY 2021-22	FY 2022-23	FY 2023-24	Admin/Service	Source/Calculation
<b>Equity Improvement Projects</b>								
A	Access for People of Color	\$150,000	0.0	\$150,000	\$0	\$0	Admin	Contractor to outreach communities for conversations
B	Access for Workers with Disabilities	\$250,000	0.0	\$0	\$250,000	\$0	Admin	Eligibility analysis to try to optimize the income and asset (and other eligibility requirements) to ensure that people with disabilities can work
C	<b>Total Costs</b>	<b>\$400,000</b>	<b>0.0</b>	<b>\$150,000</b>	<b>\$250,000</b>	<b>\$0</b>		
<b>Disability Training for Providers</b>								
D	Contractor Costs	\$1,000,000	0.0	\$250,000	\$750,000	\$0	Admin	Robust training with ability to enforce completion among providers
E	<b>Total Costs</b>	<b>\$1,000,000</b>	<b>0.0</b>	<b>\$250,000</b>	<b>\$750,000</b>	<b>\$0</b>		
<b>HCBS Training for Members &amp; Families</b>								
F	Working with People with Disabilities	\$25,000	0.0	\$0	\$25,000	\$0	Admin	Based on costs for previous webinar work
G	Office of Community Living 101	\$150,000	0.0	\$0	\$150,000	\$0	Admin	3rd party vendor to create training
H	Support for Family Caregivers	\$228,966	0.0	\$0	\$162,966	\$66,000	Admin	Invest in a structured, online assessment of needs and connects to resources; based on quote from vendor with increase for inflation
I	<b>Total Costs</b>	<b>\$403,966</b>	<b>0.0</b>	<b>\$0</b>	<b>\$337,966</b>	<b>\$66,000</b>		
<b>Translation of Case Management Material</b>								
J	Contractor Costs	\$375,000	0.0	\$0	\$325,000	\$50,000	Admin	Costs to translate all materials into top 3-5 languages
K	<b>Total Costs</b>	<b>\$375,000</b>	<b>0.0</b>	<b>\$0</b>	<b>\$325,000</b>	<b>\$50,000</b>		
<b>Expedite Behavioral Health Projects</b>								
L	Gap Analysis	\$140,000	0.0	\$140,000	\$0	\$0	Admin	Contractor funding to identify gaps and make recommendations
M	Value Based Payments	\$300,000	0.0	\$300,000	\$0	\$0	Admin	Modelling/actuarial work to figure out the best way to implement value based payments
N	Targeted provider recruitment, training, and stakeholder engagement	\$3,000,000	0.0	\$1,000,000	\$1,000,000	\$1,000,000	Admin	Work with local communities to identify providers that do not accept Medicaid; provide technical assistance and education on high-intensity outpatient services; train providers to expand expertise
O	Assess and Review Regulatory Foundations for High-Intensity BH Services	\$3,000,000	0.0	\$1,000,000	\$1,000,000	\$1,000,000	Admin	\$1M for technical assistance each year
P	Capacity building for higher-intensity BH services (incentives to RAEs)	\$24,000,000	0.0	\$0	\$12,000,000	\$12,000,000	State-Only	Incentive payments to RAEs
Q	FTE	\$578,125	2.0	\$180,789	\$227,048	\$170,288	Admin	Two FTE to manage projects and provide rate analytics
R	<b>Total Costs</b>	<b>\$31,018,125</b>	<b>2.0</b>	<b>\$2,620,789</b>	<b>\$14,227,048</b>	<b>\$14,170,288</b>		
<b>Wrap-Around Services, including Peer Supports, for Complex Members</b>								
S	Housing Wrap-Around Services	\$15,000,000	0.0	\$5,000,000	\$5,000,000	\$5,000,000	State-Only	500 members per year at \$10,000 per member
T	Budget Impact Analysis	\$750,000	0.0	\$250,000	\$250,000	\$250,000	State-Only	Robust analysis to determine whether program is cost effective
U	Project Management and Training	\$300,000	0.0	\$100,000	\$100,000	\$100,000	State-Only	Contractor funding for project management
V	DOLA Offset	(\$1,750,000)	0.0	(\$1,750,000)	\$0	\$0	State-Only	DOLA can offset the costs using current funding
W	Peer Supports Grants	\$2,700,000	0.0	\$0	\$1,350,000	\$1,350,000	Admin	Grant program; 3 programs for \$450k each
X	Evaluation Contractor	\$360,000	0.0	\$0	\$180,000	\$180,000	Admin	Evaluate the grant programs
Y	FTE	\$508,699	2.0	\$159,961	\$199,278	\$149,460	Admin	Two FTE to oversee project
Z	<b>Total Costs</b>	<b>\$17,868,699</b>	<b>2.0</b>	<b>\$3,759,961</b>	<b>\$7,079,278</b>	<b>\$7,029,460</b>		
<b>Behavioral Health Capacity Grants</b>								
AA	Grant Program	\$5,000,000	0.0	\$0	\$2,500,000	\$2,500,000	State-Only	Includes tribal grants
AB	FTE	\$124,361	0.5	\$39,147	\$48,694	\$36,521	State-Only	Partial FTE to manage grant program
AC	<b>Total Costs</b>	<b>\$5,124,361</b>	<b>0.5</b>	<b>\$39,147</b>	<b>\$2,548,694</b>	<b>\$2,536,521</b>		
<b>FTE Support</b>								
AD	FTE	\$335,721	1.0	\$104,392	\$132,188	\$99,142	Admin	One FTE to supervise projects and staff in this category of work
AE	<b>Total Costs</b>	<b>\$335,721</b>	<b>1.0</b>	<b>\$104,392</b>	<b>\$132,188</b>	<b>\$99,142</b>		
AF	<b>Total Cost for Underserved Populations Projects</b>	<b>\$56,525,872</b>	<b>5.5</b>	<b>\$6,924,288</b>	<b>\$25,650,174</b>	<b>\$23,951,410</b>		
AG	Admin Costs	\$13,101,511	5.0	\$3,285,141	\$5,751,480	\$4,064,890	Admin	Sum of admin initiatives
AH	State-Only Costs	\$43,424,361	0.5	\$3,639,147	\$19,898,694	\$19,886,521	State-Only	Sum of state-only initiatives

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**Table 6.2**  
**FTE Calculations - Improve Access to HCBS for Underserved Populations**

Personal Services							
Position Classification	FTE	Start Month	State Fund	FY 2021-22	FY 2022-23	FY 2023-24	Notes
GRANTS SPECIALIST IV	0.5	October		\$27,442	\$36,590	\$27,443	BH Capacity Grants
POLICY ADVISOR V	1.0	October		\$68,677	\$91,570	\$68,678	Wrap-Around Services, including Peer Supports, for Complex Members
GRANTS SPECIALIST III	1.0	October		\$44,187	\$58,916	\$44,187	Wrap-Around Services, including Peer Supports, for Complex Members
ADMINISTRATOR V	1.0	October		\$68,677	\$91,570	\$68,678	Expedite Behavioral Health Projects
RATE/FINANCIAL ANALYST IV	1.0	October		\$63,288	\$84,384	\$63,288	Expedite Behavioral Health Projects
PROGRAM MANAGEMENT III	1.0	October		\$78,819	\$105,092	\$78,819	FTE Support
<b>Total Personal Services (Salary, PERA, Medicare)</b>	<b>5.5</b>			<b>\$351,090</b>	<b>\$468,122</b>	<b>\$351,092</b>	

  

Centrally Appropriated Costs							
Cost Center	FTE	FTE	Cost or	FY 2021-22	FY 2022-23	FY 2023-24	Notes
Health, Life, Dental	4.1	5.5	\$10,042	\$41,426	\$55,231	\$41,423	
Short-Term Disability	-	-	0.16%	\$500	\$666	\$500	
Amortization Equalization Disbursement	-	-	5.00%	\$15,625	\$20,832	\$15,625	
Supplemental Amortization Equalization Disbursement	-	-	5.00%	\$15,625	\$20,832	\$15,625	
<b>Centrally Appropriated Costs Total</b>				<b>\$73,176</b>	<b>\$97,561</b>	<b>\$73,173</b>	

  

Operating Expenses							
Ongoing Costs	FTE	FTE	Cost	FY 2021-22	FY 2022-23	FY 2023-24	Notes
Supplies	4.1	5.5	\$500	\$2,063	\$2,750	\$2,063	
Telephone	4.1	5.5	\$450	\$1,859	\$2,475	\$1,859	
Other	4.1	5.5	\$0	\$0	\$0	\$0	
<i>Subtotal</i>				\$3,922	\$5,225	\$3,922	
One-Time Costs (Capital Outlay)	FTE	FTE	Cost	FY 2021-22	FY 2022-23	FY 2023-24	Notes
Furniture	5.5		\$5,000	\$20,625	\$0	\$0	
Computer	5.5		\$2,000	\$8,250	\$0	\$0	
Other	5.5		\$0	\$0	\$0	\$0	
<i>Subtotal</i>				\$28,875	\$0	\$0	
<b>Total Operating</b>				<b>\$32,797</b>	<b>\$5,225</b>	<b>\$3,922</b>	

  

Leased Space							
Leased Space	FTE	FTE	Cost	FY 2022-23	FY 2023-24	FY 2024-25	Notes
Leased Space	4.1	5.5	\$6,600	\$27,225	\$36,300	\$27,225	

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Table 7.1 Post-COVID Recovery and HCBS Innovation								
Row	Item	Total	FTE Count	FY 2021-22	FY 2022-23	FY 2023-24	Admin/Service	Source/Calculation
	<b><i>Innovative Models of Care</i></b>							
	<b><u>Residential Innovation</u></b>							
A	Contractor Research	\$125,000	0.0	\$125,000	\$0	\$0	Admin	Models of care analysis
B	Neighborhood Community	\$1,000,000	0.0	\$0	\$1,000,000	\$0	Admin	Planned community pilot
C	FTE	\$151,338	1.0	\$78,294	\$73,044	\$0	Admin	One FTE to manage project
	<b><u>Promote Single Occupancy</u></b>							
D	Contractor Research	\$150,000	0.0	\$75,000	\$75,000	\$0	Admin	Contract with a vendor to conduct an analysis of funding mechanisms and feasibility
E	Grants to Providers and Communities	\$20,000,000	0.0	\$0	\$10,000,000	\$10,000,000	State-Only	Payments to support single occupancy
F	<b>Total Costs</b>	<b>\$21,426,338</b>	<b>1.0</b>	<b>\$278,294</b>	<b>\$11,148,044</b>	<b>\$10,000,000</b>		
	<b><i>Child/Youth Step-down Options Program and Provider Recruitment</i></b>							
G	Contractor Cost	\$3,900,000	0.0	\$2,400,000	\$1,500,000	\$0	Admin	\$1 million for infrastructure costs to recruit provider; \$1.4 million to build capacity. \$1.5 million in second year for possible expansions
H	FTE	\$373,088	1.5	\$117,439	\$146,085	\$109,564	Admin	1.5 FTE to manage project
I	<b>Total Costs</b>	<b>\$4,273,088</b>	<b>1.5</b>	<b>\$2,517,439</b>	<b>\$1,646,085</b>	<b>\$109,564</b>		
	<b><i>Tiered ACF Rates</i></b>							
J	Contractor Cost	\$200,000	0.0	\$66,667	\$133,333	\$0	Admin	Contractor to inform how to define levels of care and what criteria to use to develop an assessment/consult on new assessment tool
K	FTE	\$148,464	1.0	\$66,628	\$81,836	\$0	Admin	One FTE to manage contract, pilot, and project
L	<b>Total Costs</b>	<b>\$348,464</b>	<b>1.0</b>	<b>\$133,295</b>	<b>\$215,169</b>	<b>\$0</b>		
	<b><i>Pilot CAPABLE</i></b>							
M	Pilot Funding	\$3,000,000	0.0	\$0	\$1,500,000	\$1,500,000	State-Only	Pilot program; includes funding for fiscal intermediary contracts
N	Contractor Costs	\$150,000	0.0	\$50,000	\$50,000	\$50,000	State-Only	Evaluation contract
O	<b>Total Costs</b>	<b>\$3,150,000</b>	<b>0.0</b>	<b>\$50,000</b>	<b>\$1,550,000</b>	<b>\$1,550,000</b>		
	<b><i>Extending Supported Employment Pilot</i></b>							
P	Grant Funding	\$900,000	0.0	\$0	\$450,000	\$450,000	State-Only	Extending state-only grant program
Q	Evaluation Contractor	\$75,000	0.0	\$0	\$0	\$75,000	State-Only	Contractor funding
R	FTE	\$248,727	1.0	\$78,293	\$97,390	\$73,044	State-Only	Extending current FTE
S	<b>Total Costs</b>	<b>\$1,223,727</b>	<b>1.0</b>	<b>\$78,293</b>	<b>\$547,390</b>	<b>\$598,044</b>		
	<b><i>New Systems of Care</i></b>							
T	Grant Funding	\$15,000,000	0.0	\$7,500,000	\$7,500,000	\$0	State-Only	Fund to develop and pilot new models- ex. housing for workers, daycare for worker's children + day program for members; includes contractor costs to administer
U	<b>Total Costs</b>	<b>\$15,000,000</b>	<b>0.0</b>	<b>\$7,500,000</b>	<b>\$7,500,000</b>	<b>\$0</b>		
	<b><i>Enhancement in Respite Benefit</i></b>							
	<b><u>Respite Grant Program</u></b>							
W	Grant Funding	\$1,500,000	0.0	\$0	\$750,000	\$750,000	State-Only	Grant funding for Community Center Boards to distribute to families
X	Contractor funding	\$75,000	0.0	\$75,000	\$0	\$0	State-Only	Contractor to research respite and create grant framework
	<b><u>Respite Rate Enhancement</u></b>							
Y	Rate Increase	\$5,933,638	0	\$5,933,638	\$0	\$0	Service	25% rate enhancement for Medicaid respite waiver services
Z	State-Only Crisis Services	\$625,000	0.0	\$625,000	\$0	\$0	State-Only	25% rate enhancement for state-only respite crisis services
AA	Contractor funding	\$75,000	0.0	\$75,000	\$0	\$0	Admin	Stakeholder engagement, research, and report
AB	<b>Total Costs</b>	<b>\$8,208,638</b>	<b>0.0</b>	<b>\$6,708,638</b>	<b>\$750,000</b>	<b>\$750,000</b>		
	<b><i>Enhanced Home Modification Benefit</i></b>							
AC	Home Modification Enhancement	\$5,000,000	0.0	\$1,111,111	\$2,222,222	\$1,666,667	Service	Calculated as 500 members utilizing enhanced budget of \$10,000; based on 1,000 utilizers in FY 2019-20 * 50% uptake rate; assume we begin paying claims in January 2022
AD	IA with DOLA to do Certifications	\$167,172	0.0	\$44,418	\$81,836	\$40,918	Admin	Review home modification requests; IA with DOLA
AE	<b>Total Costs</b>	<b>\$5,167,172</b>	<b>0.0</b>	<b>\$1,155,529</b>	<b>\$2,304,058</b>	<b>\$1,707,585</b>		
	<b><i>Hospital Community Investment Requirements</i></b>							
AF	Contractor Cost	\$300,000	0.0	\$300,000	\$0	\$0	Admin	Research and develop recommendations
AG	<b>Total Costs</b>	<b>\$300,000</b>	<b>0.0</b>	<b>\$300,000</b>	<b>\$0</b>	<b>\$0</b>		
	<b><i>Community First Choice</i></b>							

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Table 7.1 Post-COVID Recovery and HCBS Innovation								
Row	Item	Total	FTE Count	FY 2021-22	FY 2022-23	FY 2023-24	Admin/Service	Source/Calculation
AH	Personnel and Administrative Costs	\$1,457,664	5.0	\$465,924	\$588,586	\$403,155	Admin	Start up costs to include 5 FTE and stakeholder engagement
AI	IT Costs	\$2,844,547	0.0	\$1,257,693	\$1,520,604	\$66,250	Admin	Requires changes to MMIS, Aerial, and CBMS including contract to implement changes
<b>AJ</b>	<b>Total Costs</b>	<b>\$4,302,212</b>	<b>5.0</b>	<b>\$1,723,617</b>	<b>\$2,109,190</b>	<b>\$469,405</b>		
<b>AK</b>	<b>Total Cost for Innovation Projects</b>	<b>\$63,399,639</b>	<b>9.5</b>	<b>\$20,445,105</b>	<b>\$27,769,936</b>	<b>\$15,184,598</b>		
AL	Admin Costs	\$10,892,274	8.5	\$5,072,063	\$5,200,324	\$619,887	Admin	Sum of admin initiatives
AM	Services Costs	\$10,933,638	0.0	\$7,044,749	\$2,222,222	\$1,666,667	Services	Sum of service initiatives
AN	State-Only Costs	\$41,573,727	1.0	\$8,328,293	\$20,347,390	\$12,898,044	State-Only	Sum of state-only initiatives

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**Table 7.2**  
**FTE Calculations - Post-COVID Recovery and HCBS Innovation**

Personal Services							
Position Classification	FTE	Start Month	State Fund	FY 2021-22	FY 2022-23	FY 2023-24	Notes
POLICY ADVISOR IV	1.0	October		\$54,885	\$54,885	\$0	Innovative Models of Care
POLICY ADVISOR IV	1.5	October		\$82,328	\$109,771	\$82,328	Child/Youth Step-down Options Program and Provider
CONTRACT ADMINISTRATOR III	1.0	October		\$44,187	\$58,916	\$0	Tiered ACF Rates
POLICY ADVISOR IV	1.0	October		\$54,885	\$73,180	\$54,885	Extending Supported Employment Pilot
ADMINISTRATOR III	1.0	January		\$14,729	\$58,916	\$44,187	Enhanced Home Modification Benefit. Not included in FTE count; IA position
PROGRAM MANAGEMENT III	1.0	October		\$78,819	\$105,092	\$78,819	CFC
PROGRAM MANAGEMENT I	1.0	October		\$68,677	\$91,570	\$68,678	CFC
POLICY ADVISOR III	1.0	October		\$44,187	\$58,916	\$44,187	CFC
ANALYST IV	1.0	October		\$54,885	\$73,180	\$54,885	CFC
POLICY ADVISOR III	1.0	October		\$44,187	\$58,916	\$44,187	CFC
<b>Total Personal Services (Salary, PERA, Medicare)</b>	<b>9.5</b>			<b>\$486,884</b>	<b>\$688,457</b>	<b>\$472,156</b>	

  

Centrally Appropriated Costs							
Cost Center	FTE	FTE	Cost or	FY 2021-22	FY 2022-23	FY 2023-24	Notes
Health, Life, Dental	6.9	9.5	\$10,042	\$69,042	\$95,399	\$61,507	
Short-Term Disability	-	-	0.16%	\$714	\$980	\$651	
Amortization Equalization Disbursement	-	-	5.00%	\$22,324	\$30,639	\$20,359	
Supplemental Amortization Equalization Disbursement	-	-	5.00%	\$22,324	\$30,639	\$20,359	
<b>Centrally Appropriated Costs Total</b>				<b>\$114,404</b>	<b>\$157,657</b>	<b>\$102,876</b>	

  

Operating Expenses							
Ongoing Costs	FTE	FTE	Cost	FY 2021-22	FY 2022-23	FY 2023-24	Notes
Supplies	6.9	9.5	\$500	\$3,438	\$4,750	\$3,063	
Telephone	6.9	9.5	\$450	\$3,097	\$4,275	\$2,759	
Other	6.9	9.5	\$0	\$0	\$0	\$0	
<i>Subtotal</i>				\$6,535	\$9,025	\$5,822	
One-Time Costs (Capital Outlay)	FTE	FTE	Cost	FY 2021-22	FY 2022-23	FY 2023-24	Notes
Furniture	9.5		\$5,000	\$34,375	\$0	\$0	
Computer	9.5		\$2,000	\$13,750	\$0	\$0	
Other	9.5		\$0	\$0	\$0	\$0	
<i>Subtotal</i>				\$48,125	\$0	\$0	
<b>Total Operating</b>				<b>\$54,660</b>	<b>\$9,025</b>	<b>\$5,822</b>	

  

Leased Space							
	FTE	FTE	Cost	FY 2022-23	FY 2023-24	FY 2024-25	Notes
Leased Space	6.9	9.5	\$6,600	\$45,375	\$62,700	\$40,425	

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Table 8.1 Case Management								
Row	Item	Total Funds	FTE Count	FY 2021-22	FY 2022-23	FY 2023-24	Admin/Service	Notes/Calculations
	<b>Case Management Capacity Building</b>							
A	Contractor Costs	\$4,300,000	0.0	\$1,500,000	\$1,400,000	\$1,400,000	Admin	Contractor would support Department in change management
B	<b>Total Costs</b>	<b>\$4,300,000</b>	<b>0.0</b>	<b>\$1,500,000</b>	<b>\$1,400,000</b>	<b>\$1,400,000</b>		
	<b>Improve and Expedite Long-Term Care Eligibility Processes</b>							
C	System Costs	\$2,000,000	0.0	\$200,000	\$900,000	\$900,000	Admin	Updating system enhancements and removing outdated systems
D	FTE	\$248,728	1.0	\$78,294	\$97,390	\$73,044	Admin	One FTE to manage the projects
E	<b>Total Costs</b>	<b>\$2,248,728</b>	<b>1.0</b>	<b>\$278,294</b>	<b>\$997,390</b>	<b>\$973,044</b>		
	<b>Improve Case/Care Management Practices</b>							
F	<b>Case Management Rates</b>							
G	Contractor Costs	\$400,000	0.0	\$200,000	\$200,000	\$0	Admin	Contractor to develop new case management rates
	<b>Case/ Care Management Best Practices (Roles and Responsibilities)</b>							
H	Contractor Costs	\$2,700,000	0.0	\$1,300,000	\$1,200,000	\$200,000	Admin	First year would be to develop materials and then subsequent years would be for member outreach
I	FTE	\$355,930	2.0	\$66,628	\$154,880	\$134,422	Admin	Two FTE to support the change management projects
J	<b>Total Costs</b>	<b>\$3,455,930</b>	<b>2.0</b>	<b>\$1,566,628</b>	<b>\$1,554,880</b>	<b>\$334,422</b>		
	<b>Case Management Agency Training</b>							
K	Contractor Costs	\$525,000	0.0	\$325,000	\$100,000	\$100,000	Admin	Costs to update all existing training materials and systems
L	FTE	\$146,088	1.0	\$0	\$73,044	\$73,044	Admin	One FTE to manage contract
M	<b>Total Costs</b>	<b>\$671,088</b>	<b>1.0</b>	<b>\$325,000</b>	<b>\$173,044</b>	<b>\$173,044</b>		
N	<b>Total Cost for Case Management Projects</b>	<b>\$10,675,745</b>	<b>4.0</b>	<b>\$3,669,922</b>	<b>\$4,125,314</b>	<b>\$2,880,509</b>		



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**Table 8.2**  
**FTE Calculations - Case Management**

Personal Services							
Position Classification	FTE	Start Month	State Fund	FY 2021-22	FY 2022-23	FY 2023-24	Notes
POLICY ADVISOR IV	1.0	October		\$54,885	\$73,180	\$54,885	Improve and Expedite Long-Term Care Eligibility Processes
TRAINING SPECIALIST IV	1.0			\$0	\$54,885	\$41,164	Case Management Agency Training
ADMINISTRATOR III	1.0	October		\$44,187	\$58,916	\$44,187	Improve Case/Care Management Practices
TRAINING SPECIALIST IV	1.0			\$0	\$54,885	\$41,164	Improve Case/Care Management Practices
<b>Total Personal Services (Salary, PERA, Medicare)</b>	<b>4.0</b>			<b>\$99,072</b>	<b>\$241,866</b>	<b>\$181,400</b>	

Centrally Appropriated Costs							
Cost Center	FTE	FTE	Cost or	FY 2021-22	FY 2022-23	FY 2023-24	Notes
Health, Life, Dental	1.5	4.0	\$10,042	\$15,064	\$35,148	\$30,126	
Short-Term Disability	-	-	0.16%	\$141	\$344	\$297	
Amortization Equalization Disbursement	-	-	5.00%	\$4,410	\$10,765	\$9,296	
Supplemental Amortization Equalization Disbursement	-	-	5.00%	\$4,410	\$10,765	\$9,296	
<b>Centrally Appropriated Costs Total</b>				<b>\$24,024</b>	<b>\$57,022</b>	<b>\$49,015</b>	

Operating Expenses							
Ongoing Costs	FTE	FTE	Cost	FY 2021-22	FY 2022-23	FY 2023-24	Notes
Supplies	1.5	4.0	\$500	\$750	\$1,750	\$1,500	
Telephone	1.5	4.0	\$450	\$676	\$1,576	\$1,352	
Other	1.5	4.0	\$0	\$0	\$0	\$0	
<i>Subtotal</i>				<i>\$1,426</i>	<i>\$3,326</i>	<i>\$2,852</i>	
One-Time Costs (Capital Outlay)	FTE	FTE	Cost	FY 2021-22	FY 2022-23	FY 2023-24	Notes
Furniture	4.0		\$5,000	\$7,500	\$0	\$0	
Computer	4.0		\$2,000	\$3,000	\$0	\$0	
Other	4.0		\$0	\$0	\$0	\$0	
<i>Subtotal</i>				<i>\$10,500</i>	<i>\$0</i>	<i>\$0</i>	
<b>Total Operating</b>				<b>\$11,926</b>	<b>\$3,326</b>	<b>\$2,852</b>	

Leased Space							
	FTE	FTE	Cost	FY 2022-23	FY 2023-24	FY 2024-25	Notes
Leased Space	1.5	4.0	\$6,600	\$9,900	\$23,100	\$19,800	

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Table 9.1 Tools and Technology								
Row	Item	Total Funds	FTE Count	FY 2021-22	FY 2022-23	FY 2023-24	Admin/Service	Source/Calculation
<b>Home Health/PDN Acuity Tool</b>								
A	Contractor Cost for LTHH Tool Development	\$2,459,504	0.0	\$896,552	\$1,412,952	\$150,000	Admin	Based on costs for SB 16-192 Single Assessment Tool
B	Contractor Cost for PDN Tool Development	\$2,459,504	0.0	\$896,552	\$1,412,952	\$150,000	Admin	Based on costs for SB 16-192 Single Assessment Tool
C	System Costs to Connect to CCM Tool	\$1,000,000	0.0	\$0	\$1,000,000	\$0	Admin	Set aside depending on feasibility
D	FTE	\$248,727	1.0	\$78,293	\$97,390	\$73,044	Admin	One FTE to manage all home health/PDN projects
E	<b>Total Costs</b>	<b>\$6,167,735</b>	<b>1.0</b>	<b>\$1,871,397</b>	<b>\$3,923,294</b>	<b>\$373,044</b>		
<b>Specialty Search in Provider Specialty Tool</b>								
F	Contractor Costs	\$150,000	0.0	\$0	\$150,000	\$0	Admin	Contractor to develop tool for providers to determine specialty
G	<b>Total Costs</b>	<b>\$150,000</b>	<b>0.0</b>	<b>\$0</b>	<b>\$150,000</b>	<b>\$0</b>		
<b>Member Facing Provider Finder Tool Improvement</b>								
H	Contractor Costs	\$150,000	0.0	\$75,000	\$75,000	\$0	Admin	Two contracts to complete project
I	<b>Total Costs</b>	<b>\$150,000</b>	<b>0.0</b>	<b>\$75,000</b>	<b>\$75,000</b>	<b>\$0</b>		
<b>Digital Transformation Projects</b>								
J	Integration and Innovation Support	\$750,000	0.0	\$250,000	\$250,000	\$250,000	Admin	OeHI technical support for technology projects
K	HCBS Provider Electronic Health Record System Upgrades	\$6,000,000	0.0	\$2,000,000	\$2,000,000	\$2,000,000	Admin	Upgrade electronic health record systems to ensure interoperability and better coordinate care
L	Member Tech Literacy	\$500,000	0.0	\$250,000	\$250,000	\$0	Admin	Technical assistance and member education on adopting virtual solutions and ensuring general tech literacy
M	HCBS Provider Digital Transformation	\$15,000,000	0.0	\$5,000,000	\$5,000,000	\$5,000,000	Admin	Provide digital transformation workflow technical assistance to incorporate virtual service delivery for HCBS providers
N	<b>Total Costs</b>	<b>\$22,250,000</b>	<b>0.0</b>	<b>\$7,500,000</b>	<b>\$7,500,000</b>	<b>\$7,250,000</b>		
<b>Innovative Tech Integration</b>								
O	Contractor Costs	\$150,000	0.0	\$75,000	\$75,000	\$0	Admin	Research project to study innovative technology to determine feasibility, legality, etc.
P	<b>Total Costs</b>	<b>\$150,000</b>	<b>0.0</b>	<b>\$75,000</b>	<b>\$75,000</b>	<b>\$0</b>		
<b>Care &amp; Case Management System Investments</b>								
Q	System Costs	\$13,800,000	0.0	\$5,000,000	\$4,400,000	\$4,400,000	Admin	Contractor for enhancements needed to CCM
R	Device Costs	\$1,295,876	0.0	\$1,295,876	\$0	\$0	Admin	Capital purchase of laptops and tablets for case management agencies to perform assessments; 1,292 direct case management staff at a \$1,003 per-user cost
S	FTE	\$693,969	3.0	\$182,671	\$292,169	\$219,129	Admin	2 FTE to support the additional workload that will accompany the various care and case management tool and assessment and support plan enhancement projects being implemented due to ARP; 1 FTE to assist in developing system requirements
T	<b>Total Costs</b>	<b>\$15,789,845</b>	<b>3.0</b>	<b>\$6,478,547</b>	<b>\$4,692,169</b>	<b>\$4,619,129</b>		
<b>Updates to Salesforce Database for CM/Quality/Clinical</b>								
U	Contractor Costs	\$500,000	0.0	\$250,000	\$250,000	\$0	Admin	Contractor funding to centralize complaints, issues, grievance, clinical documentation and quality care complaint tracking
V	<b>Total Costs</b>	<b>\$500,000</b>	<b>0.0</b>	<b>\$250,000</b>	<b>\$250,000</b>	<b>\$0</b>		
<b>Member Portal</b>								
W	Contractor Costs	\$12,200,000	0.0	\$3,200,000	\$9,000,000	\$0	Admin	Contractor to design and manage EHR program; funding for HCBS providers to develop certified EHR; contractor funding to audit incentive program; funding for development of API to connect system to CCM
X	<b>Total Costs</b>	<b>\$12,200,000</b>	<b>0.0</b>	<b>\$3,200,000</b>	<b>\$9,000,000</b>	<b>\$0</b>		
<b>Centers for Excellence in Pain Management</b>								
Y	Contractor Costs	\$400,000	0.0	\$200,000	\$200,000	\$0	Admin	Contractor costs for nurse practitioner and licensed clinical social workers
Z	FTE	\$112,034	1.0	\$51,015	\$61,019	\$0	Admin	One FTE to manage scheduling and referral coordination
AA	<b>Total Costs</b>	<b>\$512,034</b>	<b>1.0</b>	<b>\$251,015</b>	<b>\$261,019</b>	<b>\$0</b>		
<b>Systems Infrastructure for Social Determinants of Health</b>								
AB	Contractor Costs for System Changes	\$12,000,000	0.0	\$4,000,000	\$4,000,000	\$4,000,000	Admin	Costs to expand access to the prescriber tool phase II, linking social determinants of health and care management support for people who receive HCBS
AC	Community Grants	\$3,000,000	0.0	\$1,000,000	\$1,000,000	\$1,000,000	State-Only	Grants for food banks and other community organizations

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Table 9.1 Tools and Technology								
Row	Item	Total Funds	FTE Count	FY 2021-22	FY 2022-23	FY 2023-24	Admin/Service	Source/Calculation
AD	FTE	\$298,856	1.0	\$93,333	\$117,442	\$88,082	Admin	One FTE to manage program
<b>AE</b>	<b>Total Costs</b>	<b>\$15,298,856</b>	<b>1.0</b>	<b>\$5,093,333</b>	<b>\$5,117,442</b>	<b>\$5,088,082</b>		
	<i>Expand Data Sharing Across Entities</i>							
AF	Improvements - System Communication	\$2,000,000	0.0	\$250,000	\$1,750,000	\$0	Admin	Systems changes to connect iC and Trails
AG	Data Sharing with SUA	\$100,000	0.0	\$0	\$100,000	\$0	Admin	Contractor to do mapping of two systems - identify members with State Unit on Aging and figuring out where there could be alignment
AH	Connect CMAs to CORHIO	\$1,345,500	0.0	\$299,000	\$598,000	\$448,500	Admin	Connect CMAs to CORHIO ADT data (\$13,000 * 46 case management agencies, pro-rated by year)
<b>AI</b>	<b>Total Costs</b>	<b>\$3,445,500</b>	<b>0.0</b>	<b>\$549,000</b>	<b>\$2,448,000</b>	<b>\$448,500</b>		
	<i>Eligibility Systems Improvements</i>							
AJ	System Changes	\$1,000,000	0.0	\$0	\$500,000	\$500,000	Admin	Changes to improve eligibility determination for LTSS utilizers; assumes \$1M in costs for MMIS/CBMS costs
<b>AK</b>	<b>Total Costs</b>	<b>\$1,000,000</b>	<b>0.0</b>	<b>\$0</b>	<b>\$500,000</b>	<b>\$500,000</b>		
	<i>FTE Support</i>							
AL	FTE	\$994,898	4.0	\$313,169	\$389,560	\$292,169	Admin	Four FTE as business analysts to manage and coordinate all technology projects
<b>AM</b>	<b>Total Costs</b>	<b>\$994,898</b>	<b>4.0</b>	<b>\$313,169</b>	<b>\$389,560</b>	<b>\$292,169</b>		
<b>AN</b>	<b>Total Cost for Technology Projects</b>	<b>\$78,608,869</b>	<b>10.0</b>	<b>\$25,656,462</b>	<b>\$34,381,484</b>	<b>\$18,570,923</b>		
AO	Admin Costs	\$75,608,869	10.0	\$24,656,462	\$33,381,484	\$17,570,923	Admin	Sum of admin initiatives
AP	State-Only Costs	\$3,000,000	0.0	\$1,000,000	\$1,000,000	\$1,000,000	State-Only	Sum of state-only initiatives

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**Table 9.2**  
**FTE Calculations - Tools and Technology**

Personal Services							
Position Classification	FTE	Start Month	State Fund	FY 2021-22	FY 2022-23	FY 2023-24	Notes
ANALYST IV	3.0	December		\$128,058	\$219,540	\$164,655	Care & Case Management System Investments
ADMIN ASSISTANT II	1.0	October		\$29,869	\$39,826	\$0	Centers for Excellence in Pain Management
CONTRACT ADMINISTRATOR V	1.0	October		\$68,677	\$91,570	\$68,678	Systems Infrastructure for Social Determinants of Health
ANALYST IV	4.0	October		\$219,540	\$292,721	\$219,541	FTE over all technology projects
POLICY ADVISOR IV	1.0	October		\$54,885	\$73,180	\$54,885	Home Health/PDN Acuity Tool
<b>Total Personal Services (Salary, PERA, Medicare)</b>	<b>10.0</b>			<b>\$501,029</b>	<b>\$716,837</b>	<b>\$507,758</b>	

Centrally Appropriated Costs							
Cost Center	FTE	FTE	Cost or	FY 2021-22	FY 2022-23	FY 2023-24	Notes
Health, Life, Dental	7.0	10.0	\$10,042	\$70,294	\$100,420	\$67,784	
Short-Term Disability	-	-	0.16%	\$714	\$1,021	\$723	
Amortization Equalization Disbursement	-	-	5.00%	\$22,298	\$31,901	\$22,597	
Supplemental Amortization Equalization Disbursement	-	-	5.00%	\$22,298	\$31,901	\$22,597	
<b>Centrally Appropriated Costs Total</b>				<b>\$115,603</b>	<b>\$165,243</b>	<b>\$113,701</b>	

Operating Expenses							
Ongoing Costs	FTE	FTE	Cost	FY 2021-22	FY 2022-23	FY 2023-24	Notes
Supplies	7.0	10.0	\$500	\$3,500	\$5,000	\$3,375	
Telephone	7.0	10.0	\$450	\$3,151	\$4,500	\$3,039	
Other	7.0	10.0	\$0	\$0	\$0	\$0	
<i>Subtotal</i>				<i>\$6,651</i>	<i>\$9,500</i>	<i>\$6,414</i>	
One-Time Costs (Capital Outlay)	FTE	FTE	Cost	FY 2021-22	FY 2022-23	FY 2023-24	Notes
Furniture	10.0		\$5,000	\$35,000	\$0	\$0	
Computer	10.0		\$2,000	\$14,000	\$0	\$0	
Other	10.0		\$0	\$0	\$0	\$0	
<i>Subtotal</i>				<i>\$49,000</i>	<i>\$0</i>	<i>\$0</i>	
<b>Total Operating</b>				<b>\$55,651</b>	<b>\$9,500</b>	<b>\$6,414</b>	

Leased Space							
	FTE	FTE	Cost	FY 2022-23	FY 2023-24	FY 2024-25	Notes
Leased Space	7.0	10.0	\$6,600	\$46,199	\$66,000	\$44,550	

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Table 10 Emergency Preparedness								
Row	Item	Total	FTE Count	FY 2021-22	FY 2022-23	FY 2023-24	Admin/Service	Source/Calculation
<b>Emergency Response Plans</b>								
A	Contractor Cost	\$25,000	0.0	\$25,000	\$0	\$0	Admin	Contractor to put together training for providers, members, and case management agencies on putting together an emergency plan
B	<b>Total Costs</b>	<b>\$25,000</b>	<b>0.0</b>	<b>\$25,000</b>	<b>\$0</b>	<b>\$0</b>		
<b>Member Emergency Preparedness</b>								
C	Generators and Emergency Kits (likely through contractor)	\$8,346,750	0.0	\$4,173,375	\$4,173,375	\$0	Admin	\$1,500 per member for generator plus other emergency kit resources *11,129 HCBS members using vent related DME or oxygen concentrators * 50% takeup rate
D	Delivery and Orientation/Setup Costs	\$100,000	0.0	\$50,000	\$50,000	\$0	Admin	
E	<b>Total Cost for Generators and Other Resources</b>	<b>\$8,446,750</b>	<b>0.0</b>	<b>\$4,223,375</b>	<b>\$4,223,375</b>	<b>\$0</b>		
F	<b>Total Cost for Emergency Preparedness Projects</b>	<b>\$8,471,750</b>	<b>0.0</b>	<b>\$4,248,375</b>	<b>\$4,223,375</b>	<b>\$0</b>		

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Table 11.1 Quality Outcomes								
Row	Item	Total	FTE Count	FY 2021-22	FY 2022-23	FY 2023-24	Admin/Service	Source/Calculation
<b>Provider Scorecards</b>								
A	Contractor Cost	\$50,000	0.0	\$50,000	\$0	\$0	Admin	Contractor to provide recommendations on measures/data that can be collected across providers, with comparisons to other states
B	FTE	\$26,889	0.3	\$16,660	\$10,229	\$0	Admin	Partial FTE to manage and coordinate; upload data over time
C	<b>Total Cost for Provider Scorecards</b>	<b>\$76,889</b>	<b>0.3</b>	<b>\$66,660</b>	<b>\$10,229</b>	<b>\$0</b>		
<b>Provider Oversight</b>								
D	Contractor Cost	\$75,000	0.0	\$37,500	\$37,500	\$0	Admin	Contractor to check decision points and implement certification program
E	System Changes	\$225,000	0.0	\$0	\$225,000	\$0	Admin	Website for providers to do online certification
F	FTE	\$80,660	0.8	\$49,972	\$30,688	\$0	Admin	Partial FTE to manage the contract
G	<b>Total Costs</b>	<b>\$380,660</b>	<b>0.8</b>	<b>\$87,472</b>	<b>\$293,188</b>	<b>\$0</b>		
<b>Pay for Performance</b>								
H	FTE	\$279,269	1.0	\$87,456	\$109,606	\$82,207	Admin	One FTE to provide rate/financial analysis for all P4P projects
<b>P4P HCBS</b>								
I	Contractor Cost	\$100,000	0.0	\$100,000	\$0	\$0	Admin	Contractors to look into how we would do P4P - what other states do and develop what performance metrics should be and how we would implement
J	FTE	\$26,888	0.3	\$16,659	\$10,229	\$0	Admin	Partial FTE to manage the project/contract
<b>P4P PACE</b>								
K	Pay for Performance Contractor	\$150,000	0.0	\$0	\$150,000	\$0	Admin	Contractors to look into how we would do P4P - what other states do and develop what performance metrics should be and how we would implement
L	FTE	\$230,300	1.0	\$66,628	\$81,836	\$81,836	Admin	One FTE to implement project
<b>P4P LTHH</b>								
M	Contractor Cost	\$400,000	0.0	\$400,000	\$0	\$0	Admin	\$200k each for home health and PDN
N	<b>Total Costs</b>	<b>\$1,186,457</b>	<b>2.3</b>	<b>\$670,743</b>	<b>\$351,671</b>	<b>\$164,043</b>		
<b>PACE Licensure</b>								
O	PACE Licensure	\$200,000	0.0	\$200,000	\$0	\$0	Admin	Contractor would provide framework for PACE licensure
P	PACE Audit Structure	\$1,000,000	0.0	\$0	\$500,000	\$500,000	Admin	System development for PACE auditing program and a contractor who would help develop quality metrics and benchmarks by researching what other states do
Q	FTE	\$320,029	1.0	\$99,684	\$125,910	\$94,435	Admin	One FTE to manage project
R	<b>Total Costs</b>	<b>\$1,520,029</b>	<b>1.0</b>	<b>\$299,684</b>	<b>\$625,910</b>	<b>\$594,435</b>		
<b>eConsult to Improve Quality</b>								
S	Contractor Cost	\$150,000	0.0	\$0	\$0	\$150,000	Admin	Contractor to research feasibility of expanding eConsult scope
T	<b>Total Costs</b>	<b>\$150,000</b>	<b>0.0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$150,000</b>		
<b>CMS Quality Metrics</b>								
U	Contractor Cost	\$1,000,000	0.0	\$0	\$500,000	\$500,000	Admin	Platform for providers to do training on performance measures
V	<b>Total Costs</b>	<b>\$1,000,000</b>	<b>0.0</b>	<b>\$0</b>	<b>\$500,000</b>	<b>\$500,000</b>		
<b>Waiver Quality Expansion</b>								
W	Contractor Cost	\$750,000	0.0	\$150,000	\$600,000	\$0	Admin	Contractor to develop surveys
X	FTE	\$480,059	2.0	\$139,193	\$194,781	\$146,085	Admin	Two FTE to manage project
Y	<b>Total Costs</b>	<b>\$1,230,059</b>	<b>2.0</b>	<b>\$289,193</b>	<b>\$794,781</b>	<b>\$146,085</b>		
<b>Department of Corrections Partnership</b>								
Z	FTE	\$187,632	1.0	\$44,418	\$81,836	\$61,379	Admin	One FTE to identify opportunities to leverage HCBS programs and behavioral health supports to improve post-release access to care, reduce overdose rates, and reduce other morbidity, mortality and recidivism
AA	<b>Total Costs</b>	<b>\$187,632</b>	<b>1.0</b>	<b>\$44,418</b>	<b>\$81,836</b>	<b>\$61,379</b>		
<b>Quality Measures Training</b>								
AB	Contractor Cost	\$750,000	0.0	\$375,000	\$375,000	\$0	Admin	Would need 4-5 modules at \$150k module each
AC	<b>Total Costs</b>	<b>\$750,000</b>	<b>0.0</b>	<b>\$375,000</b>	<b>\$375,000</b>	<b>\$0</b>		
AD	<b>Total Cost for Quality Projects</b>	<b>\$6,481,726</b>	<b>7.3</b>	<b>\$1,833,171</b>	<b>\$3,032,615</b>	<b>\$1,615,941</b>		

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**Table 11.2**  
**FTE Calculations - Quality Outcomes**

Personal Services							
Position Classification	FTE	Start Month	State Fund	FY 2021-22	FY 2022-23	FY 2023-24	Notes
CONTRACT ADMINISTRATOR III	0.3	October		\$11,048	\$7,364	\$0	Provider Scorecards
CONTRACT ADMINISTRATOR III	0.8	October		\$33,141	\$22,093	\$0	Provider Oversight
CONTRACT ADMINISTRATOR III	0.3	October		\$11,048	\$7,364	\$0	Pay for Performance - HCBS
POLICY ADVISOR III	1.0	October		\$44,187	\$58,916	\$44,187	Pay for Performance - PACE
RATE/FINANCIAL ANALYST IV	1.0	October		\$63,288	\$84,384	\$63,288	Pay for Performance
PROJECT MANAGER III	1.0	October		\$74,502	\$99,335	\$74,501	PACE Licensure
POLICY ADVISOR IV	2.0	November		\$97,578	\$146,361	\$109,771	Quality - Waiver Quality Expansion
POLICY ADVISOR III	1.0	January		\$29,458	\$58,916	\$44,187	Department of Corrections Partnership
<b>Total Personal Services (Salary, PERA, Medicare)</b>	<b>7.3</b>			<b>\$364,250</b>	<b>\$484,733</b>	<b>\$335,934</b>	

Centrally Appropriated Costs							
Cost Center	FTE	FTE	Cost or	FY 2021-22	FY 2022-23	FY 2023-24	Notes
Health, Life, Dental	5.0	7.3	\$10,042	\$50,422	\$66,528	\$47,700	
Short-Term Disability	-	-	0.16%	\$519	\$688	\$499	
Amortization Equalization Disbursement	-	-	5.00%	\$16,211	\$21,573	\$15,607	
Supplemental Amortization Equalization Disbursement	-	-	5.00%	\$16,211	\$21,573	\$15,607	
<b>Centrally Appropriated Costs Total</b>				<b>\$83,363</b>	<b>\$110,362</b>	<b>\$79,413</b>	

Operating Expenses							
Ongoing Costs	FTE	FTE	Cost	FY 2021-22	FY 2022-23	FY 2023-24	Notes
Supplies	5.0	7.3	\$500	\$2,511	\$3,314	\$2,375	
Telephone	5.0	7.3	\$450	\$2,260	\$2,981	\$2,139	
Other	5.0	7.3	\$0	\$0	\$0	\$0	
<i>Subtotal</i>				<i>\$4,771</i>	<i>\$6,295</i>	<i>\$4,514</i>	
One-Time Costs (Capital Outlay)	FTE		Cost	FY 2021-22	FY 2022-23	FY 2023-24	Notes
Furniture	7.3		\$5,000	\$25,106	\$0	\$0	
Computer	7.3		\$2,000	\$10,042	\$0	\$0	
Other	7.3		\$0	\$0	\$0	\$0	
<i>Subtotal</i>				<i>\$35,148</i>	<i>\$0</i>	<i>\$0</i>	
<b>Total Operating</b>				<b>\$39,919</b>	<b>\$6,295</b>	<b>\$4,514</b>	

Leased Space							
Leased Space	FTE	FTE	Cost	FY 2022-23	FY 2023-24	FY 2024-25	Notes
Leased Space	5.0	7.3	\$6,600	\$33,139	\$43,725	\$31,350	

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Table 12.1 Overhead Costs								
Row	Item	Total	FTE Count	FY 2021-22	FY 2022-23	FY 2023-24	Admin/Service	Source/Calculation
	<i>Department Administrative Overhead Costs</i>							
A	Project Managers	\$1,150,684	5.0	\$383,286	\$383,699	\$383,699	Admin	SB 21-286; 5 FTE to manage and coordinate work
B	Administrative FTE	\$1,675,437	8.5	\$636,131	\$593,887	\$445,420	Admin	8.5 FTE to support work across the Department
C	Project Coordination Contract	\$1,123,200	0.0	\$374,400	\$374,400	\$374,400	Admin	SB 21-286; 2080 hours * \$180 hourly rate for Project Management
D	Evaluation Contracts	\$5,000,000	0.0	\$0	\$2,500,000	\$2,500,000	Admin	Contractors to evaluate various programs
E	<b>Total Cost for Overhead</b>	<b>\$8,949,321</b>	<b>13.5</b>	<b>\$1,393,817</b>	<b>\$3,851,986</b>	<b>\$3,703,519</b>		



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**Table 12.2**  
**FTE Calculations - Overhead Costs**

Personal Services							
Position Classification	FTE	Start Month	State Fund	FY 2021-22	FY 2022-23	FY 2023-24	Notes
HUMAN RESOURCES SPEC III	1.0	October		\$44,187	\$58,916	\$44,187	Human Resources
PURCHASING AGENT IV	2.0	October		\$109,771	\$0	\$0	Procurement
ACCOUNTANT III	1.0	October		\$63,288	\$84,384	\$63,288	Accounting
ACCOUNTANT II	1.0	October		\$44,187	\$58,916	\$44,187	Accounting
PROJECT MANAGER II	0.5	October		\$34,338	\$45,785	\$34,339	Governor's Office
ANALYST IV	1.0	October		\$54,885	\$73,180	\$54,885	Data Analysis
PROGRAM ASSISTANT II	2.0	October		\$88,941	\$118,588	\$88,941	Program Assistants
<b>Total Personal Services (Salary, PERA, Medicare)</b>	<b>8.5</b>			<b>\$439,597</b>	<b>\$439,769</b>	<b>\$329,827</b>	

  

Centrally Appropriated Costs							
Cost Center	FTE	FTE	Cost or	FY 2021-22	FY 2022-23	FY 2023-24	Notes
Health, Life, Dental	6.4	8.5	\$10,042	\$64,020	\$65,273	\$48,955	
Short-Term Disability	-	-	0.16%	\$626	\$626	\$470	
Amortization Equalization Disbursement	-	-	5.00%	\$19,564	\$19,572	\$14,680	
Supplemental Amortization Equalization Disbursement	-	-	5.00%	\$19,564	\$19,572	\$14,680	
<b>Centrally Appropriated Costs Total</b>				<b>\$103,775</b>	<b>\$105,043</b>	<b>\$78,785</b>	

  

Operating Expenses							
Ongoing Costs	FTE	FTE	Cost	FY 2021-22	FY 2022-23	FY 2023-24	Notes
Supplies	6.4	8.5	\$500	\$3,188	\$3,250	\$2,438	
Telephone	6.4	8.5	\$450	\$2,871	\$2,925	\$2,196	
Other	6.4	8.5	\$0	\$0	\$0	\$0	
<i>Subtotal</i>				<i>\$6,059</i>	<i>\$6,175</i>	<i>\$4,634</i>	
One-Time Costs (Capital Outlay)	FTE		Cost	FY 2021-22	FY 2022-23	FY 2023-24	Notes
Furniture	8.5		\$5,000	\$31,875	\$0	\$0	
Computer	8.5		\$2,000	\$12,750	\$0	\$0	
Other	8.5		\$0	\$0	\$0	\$0	
<i>Subtotal</i>				<i>\$44,625</i>	<i>\$0</i>	<i>\$0</i>	
<b>Total Operating</b>				<b>\$50,684</b>	<b>\$6,175</b>	<b>\$4,634</b>	

  

Leased Space							
	FTE	FTE	Cost	FY 2022-23	FY 2023-24	FY 2024-25	Notes
Leased Space	6.4	8.5	\$6,600	\$42,075	\$42,900	\$32,175	