

Title of Rule: Revision to the Medical Assistance Act Rule concerning Rapid Reintegration Activity for Case Management Agencies, Section 8.7200  
Rule Number: MSB 24-01-25-B  
Division / Contact / Phone: Office of Community Living / Sarah Geisler

## STATEMENT OF BASIS AND PURPOSE

1. Summary of the basis and purpose for the rule or rule change. (State what the rule says or does and explain why the rule or rule change is necessary).

The purpose of this rule revision is to add an additional proactive initiative to advance Members' access to Home and Community Based Services (HCBS).

This rule revision is necessary to ensure compliance and consistency in providing individuals with information about supports and services in a timely basis. These changes would allow the opportunity for more individuals to transition to the community faster and help others avoid undesired nursing facility admission. The rule revision will target individuals who are already determined to be at the nursing facility Level of Care and seeking admission into a skilled nursing facility.

Currently there is minimal documentation to show that individuals seeking skilled nursing facility admission are being offered or provided with information regarding community living options, supports and services during the Level of Care screening. The Case Management Agency is currently not required to complete a transition plan if the individual expresses interest in community living at the time of the Level of Care screen.

2. The rule is being revised through 8.7200 Case Management requirements; Rapid Reintegration will align with new Care and Case Management system updates to the Level of Care Screen and Case Management Redesign goals to provide community options to members at the time of nursing facility admission. Rapid Reintegration will be an additional step for Case Management Agencies to complete (unless the individual opposes community living). Thus, creating an opportunity for a timelier transition and referral process (if applicable). Rapid Reintegration will also reduce the number of steps (3 steps) the current community transition system has, it will bypass the need for Options Counseling when an individual has expressed interest in living options outside of a nursing facility.

Rapid Reintegration will include the completion of a set of questions to identify and document any barrier(s) that the individual might have or has for a successful and safe transition.

3. The Case Management Agency (CMA) will be responsible for completion of the barrier questions, completion of appropriate referrals to Transition Services, and/or other applicable agencies (as needed), contacting Regional Accountable Agencies, a Mitigation plan (if applicable), and a Post Reintegration survey. Rapid Reintegration will be considered complete when the individual resides outside of the skilled nursing facility. It is important to note that

Initial Review	<b>11/08/24</b>	Final Adoption	<b>12/13/24</b>
Proposed Effective Date	<b>01/30/25</b>	Emergency Adoption	

**DOCUMENT #11**

Title of Rule: Revision to the Medical Assistance Act Rule concerning Rapid Reintegration Activity for Case Management Agencies, Section 8.7200  
Rule Number: MSB 24-01-25-B  
Division / Contact / Phone: Office of Community Living / Sarah Geisler

the individual may choose whether they want to revisit community living options in six months or if the individual prefers Nursing Facility services, the Case Manager still needs to confirm they offered community living options as an alternative to Nursing Facility/Institutionalized Care.

CMAs will receive funding for the completion of Rapid Reintegration plans through CMA contracts. Payments will be issued in a process described by the department. Rapid Reintegration will be implemented on March 1, 2025.

Rule Contents: These rules include general case management definitions and functions of a Case Management Agency.

4. An emergency rule-making is imperatively necessary

- to comply with state or federal law or federal regulation and/or
- for the preservation of public health, safety and welfare.

Explain: N/A

5. Federal authority for the Rule, if any:

6. State Authority for the Rule:

Sections 25.5-1-301 through 25.5-1-303, C.R.S. (2024);  
10 Colo. Code Regs. § 2505-10:8.402.11

Initial Review  
Proposed Effective Date

**11/08/24**  
**03/1/25**

Final Adoption  
Emergency Adoption

**12/13/24**

**DOCUMENT #10**

Title of Rule: Revision to the Medical Assistance Act Rule concerning Rapid Reintegration Activity for Case Management Agencies, Section 8.7200  
Rule Number: MSB 24-01-25-B  
Division / Contact / Phone: Office of Community Living / Sarah Geisler

## **REGULATORY ANALYSIS**

1. Describe the classes of persons who will be affected by the proposed rule, including classes that will bear the costs of the proposed rule and classes that will benefit from the proposed rule.

All members that are seeking Nursing Facility admission will be affected by these rules, as well as all Case Management Agencies. The Department believes these regulations will positively impact members: they will receive information about the benefits of community living and their options a lot sooner than they typically would under the current system leading to a timelier transition and referral process. Case Management Agencies will have clearer expectations about providing individuals with information on supports and services on a timely basis with focus on integrating individuals into a less restrictive environment (if applicable).

2. To the extent practicable, describe the probable quantitative and qualitative impact of the proposed rule, economic or otherwise, upon affected classes of persons.

Members seeking a skilled nursing facility: members should experience a positive qualitative impact from these regulations; members will be better supported at time of admission and will be better informed of their options outside of a skilled nursing facility.

Case Managers will have an accessible method of ensuring they meet the requirements for counseling on available supports and services and community living options.

3. Discuss the probable costs to the Department and to any other agency of the implementation and enforcement of the proposed rule and any anticipated effect on state revenues.

Funding for increased reimbursement for Case Management Agencies in contracts. There are economic impacts from this rule; typically, however, home and community-based expenditures are less than nursing facility costs.

4. Compare the probable costs and benefits of the proposed rule to the probable costs and benefits of inaction.

Title of Rule: Revision to the Medical Assistance Act Rule concerning Rapid Reintegration Activity for Case Management Agencies, Section 8.7200  
Rule Number: MSB 24-01-25-B  
Division / Contact / Phone: Office of Community Living / Sarah Geisler

If the Department does not implement these regulations, it will not have the ability to provide additional support to members who want to transition to the community from nursing facilities in a timely basis.

5. Determine whether there are less costly methods or less intrusive methods for achieving the purpose of the proposed rule.

There are no less costly methods to achieving the purpose of these rules. Regulatory requirements must be in place for Case Management Agencies to ensure members are supported and receive complete information on supports and services available outside of the skilled nursing facility. Although this can be partly accomplished through contracts for Case Management Agencies.

6. Describe any alternative methods for achieving the purpose for the proposed rule that were seriously considered by the Department and the reasons why they were rejected in favor of the proposed rule.

No other methods for achieving the purpose outlined in these regulations were considered, as there are no other options that can accomplish these goals. Regulations must be in place that outline case management responsibilities.

1 **8.7200 Case Management Agency Requirements**

2

3 **8.7200.A Colorado Case Management System**

4

5 1. The Colorado Case Management System consists of Case Management agencies representing  
6 defined service areas throughout the state, for the purpose of providing assistance to persons in  
7 need of long-term services & support, including but not limited to Home and Community-Based  
8 Services.

9 **8.7200.B Definitions**

10 1. Assessment means a comprehensive evaluation with the individual seeking services and appropriate  
11 supports (such as Family Members, advocates, friends and/or caregivers), chosen by the individual,  
12 conducted by the Case Manager, with supporting diagnostic information from the individual's medical  
13 provider to determine the individual's level of functioning, service needs, available resources, and  
14 potential funding resources.

15 2. Case Management Agency is defined in 8.7100.A.8

16 3. Case Management Agency Defined Service Area means one or more counties that have been  
17 designated as a geographic region in which one Agency serves as the Case Management Agency  
18 for persons in need of Home and Community-Based Waiver Services or Long Term Services and  
19 Supports.

20 4. Case Management Activities means the Assessment of an individual seeking or receiving Long-Term  
21 Services and Supports' needs, the development and implementation of a Person-Centered Support  
22 Plan for such individual, Referral and related activities, the coordination and monitoring of long-term  
23 service delivery, the evaluation of service effectiveness, and the periodic Reassessment of such  
24 individual's needs and collaboration with other entities impacting the Members' HCBS, health and  
25 welfare.

26 a. Case Management Activities means all activities performed by a Case Management Agency  
27 reimbursed through contracts and Targeted Case Management.

28 i. Administrative Case Management includes activities that are reimbursed through  
29 contracts with the Department of Health Care Policy and Financing.

30 ii. Targeted Case Management refers to coordination and planning services provided  
31 with, or on behalf of, an individual Member. Targeted Case Management is a state  
32 plan benefit and is reimbursed through direct billing, not contract payments.

33 5. Case Manager means an employee of a Case Management Agency, as defined at 8.7100.A.8, who  
34 performs the required Case Management Activities.

35 6. Colorado General Assembly means the legislature of the State of Colorado, comprising both the  
36 state senate and the state house of representatives.

37 7. Community Centered Board (CCB) means a private for-profit or not-for-profit organization that is an  
38 administrator of locally generated funding pursuant to CRS 25.510-206(6) and acts as a resource for  
39 persons with an Intellectual and Developmental Disability or a child with a Developmental Delay.

40 8. Complaint means any statement received by an individual or Member as it relates to unsatisfactory  
41 services provided through the Case Management Agency to include, but not limited to: general  
42 business functions, administration, State General Fund program functions, and Case Management  
43 functions. Complaints regarding activities outside the scope of work for the Case Management  
44 Agency are excluded from this definition.

- 1 9. Conflict-Free Case Management means Members enrolled in any Long-Term Services and Supports  
2 programs and/or Home and Community-Based Services waivers must receive direct Home and  
3 Community-Based Services and Case Management from separate entities.
- 4 10. Conflict-Free Case Management Waiver means the Case Management Agency may provide direct  
5 services to Members for whom it provides Case Management services.
- 6 11. Corrective Action Plan means a written plan by the Case Management Agency, which includes a  
7 detailed description of actions to be taken to correct non-compliance with waiver requirements,  
8 regulations, and direction from the Department, and which sets forth the date by which each action  
9 shall be completed and the persons responsible for implementing the action.
- 10 12. Critical Incident means an actual or alleged event that creates the risk of serious harm to the health  
11 or welfare of a Member; including events that may endanger or negatively impact the mental and/or  
12 physical well-being of an individual. Critical Incidents include, but are not limited to, injury/illness;  
13 abuse/neglect/exploitation; damage/theft of property; medication mismanagement; lost or missing  
14 person; criminal activity; unsafe housing/displacement; or death.
- 15 13. Defined Service Area means the geographical area the Department determines shall be served by a  
16 Case Management Agency.
- 17 14. Department means the Colorado Department of Health Care Policy and Financing, the Single State  
18 Medicaid Agency.
- 19 15. Home and Community-Based Services (HCBS) Waivers is as defined in Waiver Eligibility  
20 Requirements Section 8.7100 et seq.
- 21 16. Intellectual and Developmental Disability has the same meaning set forth in Section 25.5-6-403  
22 (3.3)(a) C.R.S and 8.7100.A.40.
- 23 17. Information Management System (IMS) means an automated data management system approved by  
24 the Department to enter Case Management information for each individual seeking or receiving long-  
25 term services as well as to compile and generate standardized or custom summary reports.
- 26 18. Intake, Screening and Referral means the initial contact with individuals by the Case Management  
27 Agency and shall include, but not be limited to, a preliminary screening in the following areas: an  
28 individual's need for Long-Term Services and Supports; an individual's need for Referral to other  
29 programs or services; an individual's eligibility for financial and program assistance; and the need for  
30 a comprehensive Functional Needs Assessment of the individual seeking services.
- 31 19. Long-Term Services and Supports (LTSS) means the services and supports used by individuals of all  
32 ages with functional limitations and chronic illnesses who need assistance to perform routine daily  
33 activities. Long term Services and Supports includes but is not limited to long term care such as  
34 nursing facility care as part of the standard Medicaid benefit package and Home and Community-  
35 Based Services provided under waivers granted by the Federal government.
- 36 20. Long Term Services and Supports Level of Care Eligibility Determination Screen (Level of Care  
37 Screen) means a comprehensive evaluation with the individual seeking services and appropriate  
38 support persons (such as Family Members, friends, and or caregivers) to determine an Applicant or  
39 Member's eligibility for Long-Term Services and Supports based on their need for institutional Level  
40 of Care as determined using the Department's prescribed Assessment instrument as outlined in  
41 Section 8.7202.E.
- 42 21. Long Term Services and Supports (LTSS) Program means any of the following: publicly funded  
43 programs, Medicaid Nursing Facility Care, Program for All-Inclusive Care for the Elderly (PACE)  
44 (where applicable), Hospital Back-up (HBU) and Adult Long-Term Home Health (LTHH).
- 45 a. Children's Home and Community-Based Services (HCBS-CHCBS)
- 46 b. Developmental Disabilities (HCBS-DD)

- 1 c. Home and Community-Based Services for the Elderly, Blind and Disabled (HCBS-EBD)
- 2 d. Home and Community-Based Services Complementary and Integrative Health (HCBS-CIH)
- 3 e. Home and Community-Based Services for Persons with a Brain Injury (HCBS-BI)
- 4 f. Home and Community-Based Services Community Mental Health Supports (HCBS-CMHS)
- 5 g. Home and Community-Based Services for Children with Life Limiting Illness (HCBS-CLLI),  
6 and
- 7 h. Home and Community-Based Services Supported Living Services (HCBS-SLS)
- 8 i. Children's Extensive Support Waiver (HCBS-CES)
- 9 j. Children's Habilitative Residential Program (HCBS-CHRP)
- 10 22. Member means any person enrolled in the state medical assistance program, the children's basic  
11 health plan, HCBS waiver program, or State General Funded program.
- 12 23. Member Identified Team means the people, agencies or representatives a Member selects to  
13 participate to support in their long-term care programs, processes and procedures including but not  
14 limited to their service planning or other waiver program processes and procedures. Members may  
15 choose specific people or agencies and may select which portions of their program they want the  
16 team to be involved with. Members may revoke or change this team at any time. "Member Identified  
17 Team" applies to all waivers and replaces Interdisciplinary Team in former rules applicable to people  
18 with Intellectual and Developmental Disabilities.
- 19 24. Pre-Admission Screening and Resident Review (PASRR) is as defined in 8.401.18.
- 20 25. Person-Centered Case Management means Case Management services that offer people dignity,  
21 compassion and respect while facilitating Assessments and planning that support people to  
22 recognize and develop their own strengths and abilities to enable them to live an independent and  
23 fulfilling life.
- 24 26. Person-Centered Support Planning means the process of working with the Member and people  
25 chosen by the individual to identify goals, needed services, individual choices and preferences, and  
26 appropriate service providers based on the individual seeking or receiving services' Assessment and  
27 knowledge of the individual and of community resources. Support Planning informs the individual  
28 seeking or receiving services of his or her rights and responsibilities.
- 29 27. **Rapid Referral- is the Person-Centered process that occurs when a member, who is seeking**  
30 **admission to a nursing facility, is interested in, or does not oppose, living in the community, and is**  
31 **experiencing unstable housing, is rapidly referred to a Transition Coordination Agency for services.**
- 32 28. **Rapid Reintegration- is the Person-Centered process that occurs when a member, who is seeking**  
33 **admission to a nursing facility, is interested in, or does not oppose, living in the Community, and has**  
34 **stable housing and receives services as described in the member's Rapid Reintegration Plan.**
- 35 29. **Rapid Reintegration Plan- Is a written Person-Centered plan developed for the purpose of rapidly**  
36 **transitioning a member(s) from a nursing facility and safely into the community.**
- 37 30. Reassessment means a periodic reevaluation with the Member, their chosen supports, and Case  
38 Manager, to re-determine the individual's level of functioning, service needs, available resources and  
39 potential funding resources.
- 40 31. State General Fund (SGF) Programs means programs funded solely through the Colorado State  
41 General Fund. Those include but are not limited to: State Supported Living Services (State-SLS) at  
42 Section 8.7202.V.3, Specialized Nursing Care Services as set forth at 42 C.F.R. Chapter IV,

1 Subchapter G, Part 483 (OBRA-SS), and Family Support Services Program (FSSP) at Section  
2 8.7558.

3 32. Target Group Criteria means the factors that define a specific population to be served through an  
4 HCBS waiver. Target Group Criteria can include physical or behavioral disabilities, chronic  
5 conditions, age, or diagnosis, and May include other criteria such as demonstrating an exceptional  
6 need.

7 33. Transition Coordination Agency (TCA) means a public or private not-for-profit or for-profit Agency that  
8 meets all applicable state and federal requirements and is certified by the Department to provide  
9 coordination services for those transitioning from facility-based care to community-based care  
10 pursuant to a Provider Participation Agreement with the state department.

11 34. Waiver Benefit means covered benefits offered in addition to or as an alternative to state plan  
12 benefits as authorized by 42 U.S.C. 1396n© and include the Waiver Benefits described in Section  
13 8.7101 for the following programs: Children's Home and Community-Based Services Waiver  
14 (CHCBS); Children's Extensive Support Waiver (HCBS-CES); Children's Habilitation Residential  
15 Program Waiver (HCBS-CHRP); Children With Life Limiting Illness Waiver (HCBS-CLLI); Persons  
16 With Brain Injury Waiver (HCBS-BI);Community Mental Health Supports Waiver (HCBS-CMHS);  
17 Elderly, Blind and Disabled Waiver (HCBS-EBD); Complementary and Integrative Health Waiver  
18 (HCBS-CIH; Supported Living Services Waiver (HCBS -SLS);and Developmental Disabilities Waiver  
19 (HCBS-DD).

20 **8.7200.C Legal Basis**

21  
22 1. Pursuant to Section 25.5-6-1701, C.R.S., the State Department is authorized to provide for a  
23 statewide Case Management system.

24 **8.7200.D Case Management Agency Defined Service Areas**

- 25  
26 1. Case Management Agency Defined Service Areas shall meet the following requirements:  
27  
28 2. Counties composing a multi-county service area shall be contiguous.  
29  
30 3. A single county may be designated as a Defined Service Area provided the county serves a monthly  
31 average of 400 or more individuals for receiving Long-Term Services and Supports.  
32  
33 4. Multi-county service areas shall also be required to serve a minimum number of individuals Members  
34 of 400.  
35  
36 5. Case Management services shall be provided to Members by the Case Management Agency  
37 awarded the contract for the Member's county of residence.  
38  
39 6. Each Case Management Agency shall have an exceptions process and policy for serving Members  
40 outside of their Defined Service Area and for Members to request to be served by an Agency outside  
41 their service area. Each Case Management Agency shall submit the exceptions process and policy  
42 to the Department for approval by a method determined by the Department and shall review the  
43 process and policy with the Community Advisory Committee and Governing Body at least once per  
44 contract period.  
45  
46 7. When a Member in a Case Management Agency's defined serve area requests to transfer to a Case  
47 Management Agency outside the Member's Defined Service Area, the Case Management Agencies  
48 shall coordinate the transfer in accordance with transfer rules 8.7202.M. Case Management  
49 Agencies shall provide a report on their process and the number of Members served outside their  
50 Defined Service Area upon Department request.



1 **8.7200.E Case Management Agency Selection and Contracting**

- 2
- 3 1. Case Management Agency Competitive Procurement Process
- 4 2. The Department shall select Case Management Agencies in accordance to applicable requirements
- 5 of Title 24, Articles 101-112, C.R.S., and 1 CCR 101-9.
- 6 3. Case Management Agency Contract
- 7 a. Case Management Agency shall be bound to all requirements identified in the contract
- 8 between the Agency and the Department including but not limited to quality assurance
- 9 standards and compliance with the Department's rules and federal regulation applicable for
- 10 Case Management Agencies and for all Long-Term Services and Supports programs.

11 **8.7201 Case Management Agency Overall Requirements**

12

13 **8.7201.A Administration of a Case Management Agency**

- 14
- 15 1. The Case Management Agency shall be required by federal or state statute, mission statement, by-
- 16 laws, articles of incorporation, contracts, or rules and regulations which govern the Agency, to comply
- 17 with the following standards:
- 18 a. The Case Management Agency shall serve individuals in need of Long-Term Services and
- 19 Supports as defined in Section 8.7100.A.48
- 20 b. The Case Management Agency shall have the capacity to accept funding from multiple
- 21 sources;
- 22 c. The Case Management Agency may subcontract with individuals, for-profit entities and not-
- 23 for-profit entities to provide Case Management Agency Targeted Case Management and
- 24 administrative Case Management Activities up to the limitations established in the Case
- 25 Management Agency contract. Subcontractors must abide by the terms of the Case
- 26 Management Agency contract with the Department and these regulations and are obligated
- 27 to follow all applicable federal and state rules and regulations. The Case Management
- 28 Agency is responsible for subcontractor performance.
- 29 d. The Case Management Agency may receive funds from public or private foundations and
- 30 corporations; and
- 31 e. The Case Management Agency shall be required to publicly disclose all sources and
- 32 amounts of revenue as described in Section 25.5-6-1708 CRS.
- 33 2. The Case Management Agency shall fulfill all functions of a Case Management Agency and Case
- 34 Manager as described in these rules.
- 35 3. The Case Management Agency shall:
- 36 a. Not provide guardianship services for any individual applying for Long-Term Services and
- 37 Supports or Member enrolled in a Long-Term Services and Supports program.
- 38 b. Maintain, or have access to, information about public and private state and local services,
- 39 supports and resources and shall make such information available to the individual, Member
- 40 and/or persons inquiring upon their behalf.
- 41 c. Be separate from the delivery of direct services and supports paid for by any payer for the
- 42 same individual they provide Case Management, unless otherwise approved by the
- 43 Department through a Conflict Free Case Management Waiver and except pursuant to

1 Section 8.7202.W when the Case Management Agency is acting as the Organized Health  
2 Care Delivery System, or approved by the Department through a Conflict Free Case  
3 Management Waiver and in accordance with Section 25.5-6-1703(6) C.R.S.

- 4 d. Establish and maintain working relationships through Memorandum of Understanding  
5 processes and procedures with community-based resources, supports, and organizations,  
6 hospitals, service providers, and other organizations that assist in meeting the individuals'  
7 and Members' needs including but not limited to local Regional Accountable Entities,  
8 Behavioral Health Administration, Aging and Disability Resource Centers, counties, schools,  
9 and Medical Assistance sites as necessary for individual and Member support.
- 10 e. Maintain a website that at a minimum contains contact information for the Agency, the ability  
11 for electronic communication, hours of operation, available resources, program options,  
12 services provided, and the transparency documentation required in Section 25.5-6-1708  
13 C.R.S.
- 14 f. Provide Case Management services without Discrimination on the basis of race, religion,  
15 political affiliation, gender, national origin, age, sexual orientation, gender expression or  
16 disability.

17 4. The Case Management Agency may be granted a Conflict Free Case Management waiver (CFCMW)  
18 by the Department to provide direct services and Case Management in the event that no other willing  
19 and qualified providers are available for the capacity of Member services necessary.

- 20 a. Applications for this waiver shall be received and evaluated in the manner in which has been  
21 communicated by the Department.
- 22 b. The Case Management Agency may be granted a Conflict-Free Case Management Waiver  
23 (formerly known as a rural exception) by the Department to provide specific direct services  
24 within their Defined Service Area to ensure access to these services in rural and frontier  
25 areas across Colorado.
- 26 c. The Case Management Agency shall:
- 27 i. Submit a formal application (found on the Department website) for a Conflict-Free  
28 Case Management Waiver.
- 29 ii. The Department shall provide formal notification to the Case Management Agency  
30 within 10 business days of the receipt of the application. The Department notify  
31 Applicants of their approval or denial within 90 days of receipt of the application.
- 32 iii. If the Applicant submits a response to the Case Management Agency Request for  
33 Proposal (RFP), the Department shall notify the Agency of approval or denial prior to  
34 the delivery of intent to award letters to RFP Respondents or within 90 day of receipt  
35 of the application whichever comes first.
- 36 iv. If the Conflict-Free Case Management Waiver application is denied, the Department  
37 will coordinate with the Case Management Agency for a transition period, if  
38 necessary.
- 39 v. If a Case Management Agency requires a waiver between Case Management  
40 Agency contract cycles, the Case Management Agency must submit the application  
41 for the Conflict Free Case Management Waiver and maintain the documentation for  
42 the next RFP submission.

- 43 1) If the Conflict-Free Case Management Waiver application is approved, the  
44 Department will coordinate with the Case Management Agency for next  
45 steps in implementation and execution, if necessary.

2) If the Conflict-Free Case Management Waiver application is denied, the Department will coordinate with the Case Management Agency for a transition period within their contract period, if necessary.

vi. A Case Management Agency that is granted a Conflict-Free Case Management Waiver shall provide an annual report to the Department subject to Department approval that includes but will not be limited to:

1) a summary of individuals participating in direct services and Case Management;

2) how the Case Management Agency has ensured Informed Consent and/or choice, if other providers exist in the Defined Service Area; and

3) how the Case Management Agency continues to support the recruitment of willing and qualified providers in their Defined Service Area.

4) The direct service provider functions and Case Management Agency functions must be administratively separated (including staff) with safeguards in place to ensure a distinction between direct services and Case Management exists as a protection against conflict of interest.

vii. If a new service provider(s) becomes available in the area, the Case Management Agency may continue to provide direct services until the Department has determined that the alternate provider(s) is capable of meeting all needs in that service area.

viii. If other service providers are available in the area, the Case Manager must document the offering of choice of provider and/or that no provider had capacity to serve new Members in the Information Management System.

ix. To ensure conflict of interest is being mitigated by the Case Management Agency, the Department will conduct annual quality reviews that will include but not be limited to, reviews of documentation of provider choice and Informed Consent for services.

#### **8.7201.B Case Management Agency Governing Body**

1. Each Case Management Agency shall assemble a governing body or board of directors that complies with requirements in Section 25.5-6-1708 C.R.S.

a. The Case Management Agency shall maintain all meeting agendas, minutes, and documents that are required to be posted on the Case Management Agency's website for at least three months after posting.

b. The Case Management Agency shall maintain all contracts, financial statements, and 990s that are required to be posted on the Case Management Agency's website on its website for at least three calendar years after posting.

c. The Case Management Agency shall not screen or divert any email that is sent to a member of the board of directors or governing body of a Case Management Agency. The Case Management Agency shall ensure that all emails addressed to a member of the board of directors or governing body are delivered to that member.

i. In the event a member of the board of directors or governing body is unable to access a computer or needs assistance with email, the Case Management Agency shall provide appropriate assistance, including providing emails in alternative formats upon request or mailing correspondence through the U.S. postal service.

d. The Department shall maintain a website form for community members to make anonymous Complaints regarding the Case Management Agency compliance with the transparency

1 requirements in C.R.S. 25.5-6-1708. The Case Management Agency and its governing body  
2 shall comply with the Department's direction for responding to all Complaints.

3 2. The Case Management Agency governing body function shall include but not be limited to:

- 4 a. Financial oversight and solvency
- 5 b. Ensuring accountability and the provision of high quality Case Management
- 6 c. Ensuring a working Community Advisory Committee convenes at least quarterly
- 7 d. Resolving disputes between individuals, Members and Case Management Agency that are  
8 elevated to the governing body and
- 9 e. Developing and presenting the Long-Range Plan annually to the Department
- 10 f. Ensuring adherence to all state and federal regulations and contractual obligations and  
11 requirements.

### 12 **8.7201.C Community Advisory Committee**

13 1. The Case Management Agency shall establish and maintain a community advisory committee for the  
14 purpose of providing public input for Case Management Agency operations.  
15

16 2. The Community Advisory Committee Responsibilities shall include:

- 17 a. Monthly review of Case Management Agency Complaint log
- 18 b. Receiving Complaints from the community regarding the Case Management Agency via  
19 open forum at their meetings
- 20 c. Supporting Case Management Agency in resolving Complaints with Members, including  
21 Referral to the Department's escalation process
- 22 d. Making recommendations to the Case Management Agency about policies and procedures,  
23 and
- 24 e. Providing public input and guidance to the Case Management Agency in the review of  
25 service delivery policies and procedures, marketing strategies, resource development,  
26 overall Case Management Agency operations, service quality, individual Member  
27 satisfaction, resolution of Complaints at the local level and other related professional  
28 problems or issues.

29 3. Community Advisory Committee Membership

- 30 a. The Case Management Agency shall demonstrate efforts to recruit and support members of  
31 the Community Advisory Committee who represent the characteristics of the community as it  
32 relates to diversity of race, color, ethnic or national origin, ancestry, age, sex, gender, sexual  
33 orientation, gender identity and expression, religion, creed, abilities, and disabilities, and  
34 socio-economic status.
- 35 b. The membership of the Community Advisory Committee shall include regional representation  
36 from, but not be limited to, at least one of each of the following:
  - 37 i. The Defined Service Area's county commissioners, area agencies on aging, medical  
38 professionals, physical and/or intellectual disability professionals, ombudsmen,  
39 human service agencies, county government officials, mental/behavioral health  
40 professionals, and

- 1                   ii.   Regional representation from one or more Long-Term Services and Supports  
2                   Members or Family Members of individuals receiving Long-Term Services and  
3                   Supports including Members with I/DD and/or Members with disabilities.
- 4                                 1) Members shall be given priority of selection over Family Members.
- 5                   iii.   The Case Management Agency shall make every effort to recruit and maintain a  
6                   majority of members or people with lived experience on the Community Advisory  
7                   Committee over professionals as outlined in 8.7201.C.3.b.i-ii. If the Case  
8                   Management Agency is unable to maintain this majority, the Case Management  
9                   Agency shall submit the attempts at recruitment with their annual report to the  
10                  Department.
- 11                c.   The Community Advisory Committee shall have a membership count and quorum based on  
12                the number of people served. The quorum must include a majority of Members or people  
13                with lived experience.
- 14                    i.   Case Management Agencies serving 400-2000 people will have a committee  
15                    membership count of 5 minimum with a quorum of 3.
- 16                    ii.   Case Management Agencies serving 2001-7000 people will have a committee  
17                    membership of 7 minimum with a quorum of 4.
- 18                    iii.   Case Management Agencies serving 7001 or more people will have a committee  
19                    membership of 9 with a quorum of 5.
- 20                d.   In the event a Community Advisory Committee is comprised of greater than the minimum  
21                number of committee members, the quorum shall be a simple majority.
- 22                    i.   If the quorum is not reached, the meeting may continue but the committee must  
23                    abstain from final recommendation votes until the quorum is met.
- 24                4.   The Community Advisory Committee shall function only as an advisory body providing  
25                recommendations to the Case Management Agency and Case Management Agency governing body  
26                and shall have no decision-making power.
- 27                5.   The Case Management Agency shall train the Community Advisory Committee members in  
28                confidentiality, mandatory reporting and disability cultural competency.
- 29                6.   The Community Advisory Committee shall maintain public notices in accordance with confidentiality  
30                requirements of the following: meetings, meeting minutes, and documentation of actions taken in  
31                response to recommendations and Complaints. Public notices of meetings shall be made available  
32                online and by request for increased equitable access.
- 33                7.   The Community Advisory Committee shall provide options for equitable access to meetings including  
34                live, online audiovisual access to meetings.
- 35                8.   The Community Advisory Committee shall report to the Case Management Agency governing body  
36                quarterly on all Case Management complaints trends and documentation of actions taken in  
37                response to recommendations and complaints. These reports shall be made public.
- 38                9.   The Community Advisory Committee shall provide reports to the Department and its committees  
39                upon request. These reports shall be made public.
- 40                10. The Community Advisory Committee may be combined in purpose or name with other Case  
41                Management Agency committees in the Case Management Agency Defined Service Area so long as  
42                it meets the above purpose, criteria and reporting requirements.
- 43                11. The Case Management Agency must provide an annual summary of the Community Advisory  
44                Committee's activities over the prior year in its Long Range Plan and presentation to the Department

**1 8.7201.D Case Management Agency Complaint Process for Individuals and Members**

- 2
- 3 1. Every Case Management Agency shall use the Department prescribed Case Management Agency
- 4 Complaint log and have procedures setting forth a process for the timely resolution of Complaints
- 5 received from a Member, Parent(s) of a minor, Guardian and/or other Legally Authorized
- 6 Representative, as appropriate. The Case Management Agency shall not take any action that affects
- 7 the future provision of appropriate services or supports based on the receipt of a Complaint from a
- 8 Member or their Parent, Guardian or representative.
  
- 9 2. The procedure shall be provided, orally and in writing and in the communication method of the
- 10 member's or guardian's choosing, to all Members, the Parents of a minor, Guardian and/or other
- 11 Legally Authorized Representative, as appropriate, at the time of admission, at any time changes to
- 12 the procedure occur and as part of the annual service planning process.
  
- 13 3. The Case Management Agency shall make all Complaint procedures available on their public facing
- 14 website.
  
- 15 4. The Complaint procedure shall include, at a minimum, the following:
  - 16 a. Contact information for a person within the Case Management Agency who will receive
  - 17 Complaints.
  - 18 b. Identification of support person(s) who can assist the individual or Member in submitting a
  - 19 Complaint.
  - 20 c. An opportunity to find a mutually acceptable solution. This could include the use of mediation
  - 21 if both parties voluntarily agree.
  - 22 d. Timelines for resolving the Complaint.
  - 23 e. Escalation of the Complaint to the Agency director or designee for consideration if the
  - 24 Complaint cannot be resolved at a lower level. This may include the Department escalation
  - 25 process, if necessary.
  - 26 f. Assurances that no Member shall be coerced, intimidated, threatened, or retaliated against
  - 27 because the Member has exercised his or her right to file a Complaint or has participated in
  - 28 the Complaint process.
  - 29 g. Review of redacted Complaint log and resolutions with the Community Advisory Committee.
  
- 30 5. The Department shall review the Complaint procedure and logs annually to ensure appropriate
- 31 resolution of Complaints and provide feedback and follow up to Case Management Agency as
- 32 necessary.
  
- 33 6. If an Agency goes without Complaints for more than two years, the Department shall require the
- 34 Case Management Agency to complete a statistically valid customer satisfaction survey each year for
- 35 each of the following two years.
  
- 36 7. The Department shall maintain a website form for community Members to make anonymous
- 37 Complaints regarding the Case Management Agency.

**38 8.7201.E Personnel System**

- 39
- 40 1. The Case Management Agency shall have a system that complies with all rules, regulations, and
- 41 Department communications for recruiting, retaining, hiring, evaluating, and terminating Case
- 42 Management Agency employees including but not limited to
  - 43 a. Colorado Bureau of Investigations criminal history background check

- 1           b. Colorado Adult Protective Services data system checks, and
- 2           c. Verification of compliance with applicable state regulations.
- 3       2. Case Management Agency employment policies and practices shall comply with all federal and state
- 4       affirmative action and civil rights requirements.
- 5       3. The Case Management Agency shall maintain a current job description for each employment
- 6       position.

#### 7   **8.7201.F       Staffing Patterns**

- 8
- 9       1. Each Case Management Agency shall assure adequate staffing levels and infrastructure, including
- 10       maintaining caseload sizes or ratios as set forth in contract, to effectively manage the Case
- 11       Management Agencies' s caseload to ensure timely delivery of high-quality services. This includes at
- 12       least one full-time Case Manager to provide Case Management functions and administrative support,
- 13       and, as needed, additional Case Managers, case aids, supervisors, and other staff.
- 14       2. Within their staffing patterns, Case Management Agencies shall publicly post its policies and
- 15       procedures and provide choice of Case Manager to Members served in their Defined Service Area
- 16       and shall clearly communicate to each individual and Member the steps for requesting a new Case
- 17       Manager.
- 18       3. Case Management Agencies shall maintain staffing patterns in accordance with Department
- 19       prescribed best practices for Long-Term Services and Supports Case Manager-level caseloads for all
- 20       Targeted Case Management Activities and shall comply with all contractual requirements.
- 21           a. Case Management Agency shall not exceed the best practice standards for HCBS waiver
- 22           caseload sizes without written approval from the Department.
- 23       4. Case Management Agencies shall ensure staff have access to statutes and regulations relevant to
- 24       the provision of authorized services.
- 25       5. For each individual Members, Case Management Agencies shall assign one (1) primary Case
- 26       Manager or point of contact who ensures Case Management services are provided on behalf of the
- 27       Member or individual across all programs. Case Management Agencies must maintain a best
- 28       practice standard in their policies and procedures for notification of a Member when a new Case
- 29       Manager is assigned to a Member.
- 30       6. Case Management Agencies shall ensure persons who are employed by the Agency meet the
- 31       requirements of these regulations.
- 32       7. Case Management Agencies shall verify and document that Case Managers who are employed meet
- 33       minimum requirements and qualifications.
- 34       8. Case Management Agencies and their staff shall avoid situations that create the potential for a real
- 35       or perceived conflict of interest. If a situation that may involve potential conflict of interest cannot be
- 36       avoided, staff shall notify affected parties of possible the conflict of interest and policies and
- 37       procedures in place to ensure protection of the Member or individual's rights.

#### 38   **8.7201.G       Case Management Agency Communication and Documentation**

- 39
- 40       1. The Case Management Agency shall:
  - 41           a. Comply with all reporting and billing policies and procedures established by the Department,
  - 42           document individual and Member records within the Department's prescribed systems and
  - 43           adhere to the system requirements provided by the Department for these systems.

- b. Have access to Member eligibility, Prior Authorization Request (PAR), and claims data reporting provided through a data query application, program eligibility determination, Financial Eligibility determination, Person-Centered Support Planning, service authorization, Critical Incident reporting and follow-up, monitoring of health and welfare, monitoring of services, information and Referral services provided by the Agency, Complaint trends and resolutions, resource development and fiscal accountability.
  - c. Maintain individual and Member records within the Department's prescribed systems for the purposes of individual and Member information management.
  - d. Maintain accurate and detailed documentation of all Case Management and State General Fund Program activities required by the Case Management Agency Contract and these rules.
  - e. Maintain accurate and detailed supporting documentation in the Department's prescribed system within ten (10) business days of all activities as required through the Case Management Agency Contract and these rules to substantiate claims for reimbursement.
  - f. Provide supporting documentation not already residing within the Department's prescribed systems to the Department upon request.
  - g. Correct one hundred percent (100%) of data errors, discovered by the Department, and confirm the accuracy of the data it enters into the Department prescribed system within ten (10) Business Days of notification from the Department of an error.
  - h. Provide information and reports as required by the Department including, but not limited to, data and records necessary for the Department to conduct operations.
2. The Case Management Agency shall have adequate phone and computer hardware and software for communication with Members, individuals, employees and stakeholders, compatible with the Information Management System with such capacity and capabilities as prescribed by the Department to manage the administrative requirements necessary to fulfill the Case Management Agency responsibilities.
  3. The Case Management Agency shall have adequate staff support to maintain a computerized information system in accordance with the Department's requirements.

#### **8.7201.H Case Management Agency Individual and Member Recordkeeping**

1. The Case Management Agency shall complete and maintain all required records in the Information Management System in accordance with program requirements and Department training or communication and shall maintain individual records at the Agency level for any additional documents associated with the individual seeking or enrolled in a Long-Term Services and Supports program or service.
2. The Case Manager shall use the Information Management System for purposes of documentation of all case activities, monitoring of service delivery, and service effectiveness. If applicable, the individual's Legally Authorized Representative shall be identified in the record, with a copy of appropriate documentation.
3. The Case Management Agency may accept physical or digital signatures on Department forms. If the individual is unable to sign a form requiring his/her signature because of a medical condition, any mark the individual is capable of making shall be accepted in lieu of a signature. If the individual is not capable of making a mark or performing a digital signature, the physical or digital signature of a Guardian or other Legally Authorized Representative shall be accepted.
4. The case records shall include:



- 1 a. Information identifying the individual, including the individual's state Medicaid identification  
2 number, date of birth (DOB), social security number (SSN) if applicable, address and phone  
3 number;
- 4 b. Forms required by the Department for the specific program in which the individual is enrolled;  
5 and
- 6 c. Documentation of all Case Management activity;
- 7 d. Any communication accommodations necessary for the Member or Guardian.
- 8 5. The Department shall examine the Case Management Agency's documentation practices when  
9 monitoring the Case Management Agency's performance.
- 10 6. Records pertaining to persons seeking or receiving services shall be maintained in accordance with  
11 these rules and other applicable federal and state regulations and accreditation standards. Where no  
12 superseding regulation or policy applies, records may be purged and destroyed per Agency policy.
- 13 7. A Case Management Agency shall designate an employee who shall be responsible for the record at  
14 all times during the examination of the record by entities other than employees of that Agency.
- 15 8. Records shall be made available for review at the Agency to authorized persons within a reasonable  
16 period of time as negotiated by the Agency and the party seeking access.
- 17 9. At no time may a person examining a record remove anything from it or otherwise make changes in  
18 it, except as delineated below:
  - 19 a. If the person seeking or receiving services, Parent of a minor, Guardian or other Legally  
20 Authorized Representative, if within the scope of his/her authority, objects to any information  
21 contained in the record, he/she may submit a request for changes, corrections, deletions, or  
22 other modifications.
  - 23 b. The person seeking or receiving services, Parent of a minor, Guardian or other Legally  
24 Authorized Representative shall sign and date the request.
  - 25 c. The Agency administrator shall make the final determination regarding the request and shall  
26 notify the requesting party of the decision.
  - 27 d. If the Agency administrator denies the request, then the requestor has the right to have a  
28 statement regarding their request entered into the record.
- 29 10. Records or portions of records may be photocopied or otherwise duplicated only in accordance with  
30 written Agency procedures, and any fee for duplication shall be reasonable pursuant to section 24-  
31 72-205, C.R.S.
- 32 11. The Case Management Agency shall provide a Member one free copy of any information contained  
33 in their record upon request.
- 34 12. The Case Management Agency shall maintain records for seven (7) years after the date a Member  
35 discharges from a waiver program, including all documents, records, communications, notes and  
36 other materials related to services provided and work performed.

### 37 **8.7201.I Confidentiality of Information**

- 38
- 39 1. The Case Management Agency shall protect the confidentiality of all records of individuals seeking  
40 and receiving services required by Section 26-1-114(3)(a)(I), C.R.S. Release of information forms  
41 obtained from the individual must be signed, dated, and kept in the Member's record. Release of  
42 information forms shall be renewed at least annually, or with the new Provider Agency whenever  
43 there is a change of provider. Fiscal data, budgets, financial statements and reports which do not

- 1 identify individuals by name or Medicaid ID number, and which do not otherwise include Protected  
2 Health Information, are subject to disclosure pursuant to the Colorado Open Records Act, Title 24,  
3 Article 72, Part 2, C.R.S.
- 4 2. Identifying information regulated by this rule is any information which could reasonably be expected  
5 to identify the individual seeking or receiving services or their Family or contact persons, including,  
6 but not limited to, name, Social Security number, Medicaid Member identification number, household  
7 number or any other identifying number or code, street address, and telephone number, photograph  
8 or digital image, or any distinguishing mark. Identifying numbers assigned and used internally within  
9 a single Agency shall be excluded from this regulation.
- 10 3. At the time of eligibility determination and enrollment, the individual, parent of a minor, Guardian  
11 and/or other person acting as an advisor to the person shall be advised of the type of information  
12 collected and maintained by the Agency, and to whom and when it is routinely disclosed.
- 13 4. This rule applies to confidential information in any format including, but not limited to, individual  
14 records, correspondence or other written materials, verbal communication, photographs, and  
15 electronically stored data.
- 16 5. The records and all other documentation or correspondence concerning individuals seeking or  
17 receiving services are the property of the Agency which is responsible for maintaining and  
18 safeguarding their contents.
- 19 6. All written authorizations referenced within this chapter must be:
- 20 a. Signed and dated;
- 21 b. For a specified time period;
- 22 c. Specific as to the information or photograph or digital image to be disclosed and the intended  
23 use of such information or photograph; and,
- 24 d. Specific as to whom it will be disclosed.
- 25 7. Authorizations may be revoked in writing or verbally at any time by the person who provided the  
26 authorization.
- 27 8. Disclosure of confidential information shall be limited to:
- 28 a. The individual seeking or receiving services, Parent of a minor, or Guardian.
- 29 b. Persons or entities presenting written authorization signed by the person seeking or receiving  
30 services, Parent of a minor, or Guardian.
- 31 c. The Legally Authorized Representative of the person seeking or receiving services as  
32 defined in Section 8.7001.A.7, if access to confidential information is within the scope of their  
33 authority.
- 34 d. Qualified professional personnel of community centered boards, regional centers and other  
35 service agencies including boards of directors and Human Rights Committee Members to the  
36 extent necessary for the acquisition, provision, oversight, or Referral of services and  
37 supports.
- 38 e. The Department or its designees as deemed necessary by the Executive Director to fulfill the  
39 duties prescribed by Title 25.5, Article 10 of Colorado Revised Statutes.
- 40 f. To the extent necessary, qualified professional personnel of authorized external agencies  
41 whose responsibility it is to license, to accredit, to monitor, to approve or to conduct other  
42 functions as designated by the Executive Director of the Department.

- 1 g. Physicians, psychologists, and other professionals providing services or supports to a person  
2 in an emergency situation which precludes obtaining consent in such an instance:
- 3 i. Documentation of this access shall be entered into the person's record.
- 4 ii. This documentation shall contain the date and time of the disclosure, the information  
5 disclosed, the names of the persons by whom and to whom the information was  
6 disclosed, and the nature of the emergency.
- 7 h. The court or persons authorized by an order of the court, issued after a hearing, notice of  
8 which was given to the person, Parents of a minor or legal Guardian, where appropriate, and  
9 the custodian of the information.
- 10 i. Other persons or entities authorized by law; and,
- 11 j. The entity designated as the protection and advocacy system for Colorado pursuant to 42  
12 U.S.C. § 604 when:
- 13 i. A Complaint has been received by the protection and advocacy system from or on  
14 behalf of a person with a Developmental Disability; and,
- 15 ii. Such person does not have a legal Guardian or the state or the designee of the state  
16 is the legal Guardian of such person.
- 17 9. Nothing in this regulation should be taken to mean that a person or entity who is authorized to  
18 access confidential information regarding an individual per Section 8.606.2.A is authorized to  
19 access any and all confidential information available regarding that individual. Disclosure of  
20 confidential information must be limited to the information which is necessary to perform the  
21 duties of that person or entity requiring access. The individual seeking or receiving services,  
22 Parent of a minor, or Guardian may access any and all aspects of that person's record. The  
23 Legally Authorized Representative of an individual may access those aspects of a person's  
24 record that are within the scope of their authority.

#### 25 **8.7201.J Preservation of Member Rights**

- 26
- 27 1. Case Management Agencies shall have policies and procedures that assure the preservation of  
28 Member rights contained in Sections 25.5-10-216 through 240, C.R.S. and 8.7001.
- 29 a. The Case Management Agency shall assure the protection of the rights of Members as  
30 defined by the Department under applicable programs, including but not limited to Section  
31 8.7001.
- 32 b. The Case Management Agency shall assure that the following rights are preserved for all  
33 individuals served by the Case Management Agency, whether the individual is a recipient of  
34 a state-administered program or a private pay individual:
- 35 i. The individual and/or the individual's Legally Authorized Representative, as  
36 necessary, is fully informed of the individual's rights and responsibilities;
- 37 ii. The individual and/or the individual's Legally Authorized Representative participates  
38 in the development and approval of, and is provided a copy of, the individual's  
39 Person-Centered Support Plan;
- 40 iii. The individual and/or the individual's Legally Authorized Representative selects  
41 service providers from among available qualified and willing providers;
- 42 iv. The individual and/or the individual's Legally Authorized Representative has access  
43 to a uniform Complaint system provided for all individuals served by the Case  
44 Management Agency; and

- 1 v. The individual who applies for or receives publicly funded benefits and/or the  
 2 individual's Legally Authorized Representative has access to a uniform appeal  
 3 process, which meets the requirements of Section 8.057, when benefits or services  
 4 are denied or reduced and the issue is appealable.
- 5 2. Members shall have the right to read or have Case Management Agency explain any rules or  
 6 regulations adopted by the Department and policies and procedures of the Case Management  
 7 Agency pertaining to such persons' activities, services and supports, or to obtain copies of Title 25.5  
 8 Article 10, C.R.S., rules, policies or procedures at no cost or at a reasonable cost in accordance with  
 9 Section 24-72-205, C.R.S..
- 10 3. Case Management Agencies shall inform Members, Parents of minors, Guardians and other Legally  
 11 Authorized Representatives of the rights provided in Title 25.5 Article 10, C.R.S., and:
- 12 a. Case Management Agencies shall provide a written and verbal summary of rights and a  
 13 description of how to exercise them, at the time of eligibility determination, at the time of  
 14 enrollment, and when substantive changes to services and supports are considered through  
 15 the Individualized Planning process.
- 16 b. The information shall be provided in a manner that is easily understood, verbally and in  
 17 writing, in the native language of the individual, or through other modes of communication as  
 18 may be necessary to enhance understanding for the Member.
- 19 c. Case Management Agencies shall provide assistance and ongoing instruction to Members in  
 20 exercising their rights.
- 21 4. Case Management Agencies shall ensure that no individual, Member, their Family Members,  
 22 Guardian or other Legally Authorized Representatives, are retaliated against in their receipt of Case  
 23 Management services, direct services or supports or otherwise as a result of attempts to advocate on  
 24 their own behalf.
- 25 5. Case Management Agency employees and Contractors must be made aware of the rights of  
 26 Members and procedures for safeguarding these rights.

27 **8.7201.K Member Access to Case Management Agency**

- 28 1. Case Management Agencies shall have policies and procedures that assures compliance with all  
 29 federally mandated requirements for access to services.  
 30
- 31 a. In accordance with the Americans with Disabilities Act (ADA), 42 U.S.C. 12101 et seq. there  
 32 shall be no physical or programmatic barriers which prohibit individual participation,
- 33 b. The Case Management Agency shall not require Members to come to the Agency's office in  
 34 order to receive Case Management Agency services.
- 35 c. The Case Management Agency shall comply with nondiscrimination requirements, as  
 36 defined by federal and Department rules and outlined in contract.
- 37 d. Case Management Agency functions shall be provided in a person-centered model of Case  
 38 Management service delivery.
- 39 e. Case Management Agencies shall complete a Level of Care Screen when it is requested by  
 40 the Member or individual in accordance with Member rights, even if the Case Management  
 41 Agency staff does not believe the individual will be deemed eligible.
- 42 f. The Case Management Agency shall have office location(s) and building office hours in  
 43 accordance with written requirements in Case Management Agency contract and in  
 44 accordance with Americans with Disabilities Act (ADA), 42 U.S.C. 12101 et seq.

1 **8.7201.L Incident Reporting**

- 2
- 3 1. Case Management Agencies shall have a written policy and procedure for the timely reporting,
- 4 recording and reviewing of Incidents occurring on the Case Management Agency property or care
- 5 which shall include, but not be limited to:
- 6 a. Allegations of abuse, mistreatment, neglect, or exploitation;
- 7 b. Serious illnesses and injuries to a person receiving services that require intervention that is
- 8 above and beyond basic first aid;
- 9 c. Lost or missing persons receiving services;
- 10 d. Medical emergencies involving Members that require intervention that is above and beyond
- 11 basic first aid or that are not screened out by medical professionals;
- 12 e. Hospitalization of Members;
- 13 f. Death of Members;
- 14 g. Errors in medication administration;
- 15 h. Use of safety control procedures;
- 16 i. Use of emergency control procedures; and,
- 17 j. Stolen personal property belonging to a Member.
- 18 2. Reports of Incidents shall include, but not be limited to:
- 19 a. Name of the person reporting;
- 20 b. Name of the Member who was involved in the Incident;
- 21 c. Name of persons involved or witnessing the Incident;
- 22 d. Type of Incident;
- 23 e. Description of the Incident;
- 24 f. Date and place of occurrence;
- 25 g. Duration of the Incident;
- 26 h. Description of the action taken in response to the incident;
- 27 i. Whether the Incident was observed directly or reported to the Case Management Agency;
- 28 j. Names of persons notified;
- 29 k. Follow-up action taken or where to find documentation of further follow-up; and,
- 30 l. Name of the person responsible for follow-up.
- 31 3. Case Management Agencies shall ensure all staff are trained to identify Critical Incident Reporting
- 32 criteria according to the Agency's written policy and procedure and Department requirements.
- 33 4. Case Management Agencies shall ensure staff are trained to identify Incidents that are required to be
- 34 reported to Colorado Department of Public Health and Environment (CDPHE).

- 1 5. Incidents meeting Critical Incident Reporting criteria, including but not limited to, Allegations of  
2 mistreatment, abuse, neglect and exploitation, and injuries which require emergency medical  
3 treatment or result in hospitalization or death shall be reported by the Case Management Agency in  
4 the Department's prescribed system within 24 hours or 1 business day of being reported.
- 5 6. The Case Management Agency shall place in the Member's record reports of Incidents not meeting  
6 Critical Incident Reporting criteria.
- 7 7. The Case Management Agency shall provide records of Incidents not meeting Critical Incident  
8 Reporting criteria to the Department upon request.
- 9 8. Case Management Agencies shall review and analyze information from Incident reports to identify  
10 trends and problematic practices which may be occurring in specific services and shall take  
11 appropriate action to report Complaints as necessary.

#### 12 **8.7201.M Mistreatment, Abuse, Neglect, and Exploitation**

- 13 1. Pursuant to Section 25.5-10-221, C.R.S., all Case Management Agencies shall prohibit  
14 mistreatment, abuse, neglect, or exploitation of any individual and or Member.  
15
- 16 2. Case Management Agencies shall have written policies and procedures for handling cases of alleged  
17 or suspected mistreatment, abuse, neglect, or exploitation of any individual and or Member. These  
18 policies and procedures must be consistent with state law and:
  - 19 a. Definitions of mistreatment, abuse, neglect, or exploitation must be consistent with state law  
20 and these rules;
  - 21 b. Provide a mechanism for monitoring to detect instances of mistreatment, abuse, neglect, or  
22 exploitation. Monitoring is to include, at a minimum, the review of:
    - 23 i. Incident reports;
    - 24 ii. Verbal and written reports of unusual or dramatic changes in behavior(s) of  
25 Members; and,
    - 26 iii. Verbal and written reports from Members, advocates, families, Guardians, and  
27 friends of Members.
  - 28 c. Provide procedures for reporting, reviewing, and collaborating with Adult/Child Protection  
29 Services, and law enforcement entities/representatives for investigating all allegations of  
30 mistreatment, abuse, neglect, or exploitation;
  - 31 d. Ensure that appropriate disciplinary actions up to and including termination, and appropriate  
32 legal recourse are taken against employees and Contractors who have engaged in  
33 mistreatment, abuse, neglect, or exploitation;
  - 34 e. Shall procure a memorandum of understanding (MOU) with local Adult/Child Protection  
35 Services, and Law Enforcement, and Provider Agencies outlining roles and responsibilities  
36 as well as outline standard practices for reporting and mitigating risk for Members.
  - 37 f. Ensure that employees and Members receiving services and Contractors are made aware of  
38 applicable state law and Agency policies and procedures related to mistreatment, abuse,  
39 neglect or exploitation;
  - 40 g. Require immediate reporting by employees and Contractors according to Agency policy and  
41 procedures and to the Agency administrator or his/her designee;

- 1 h. Require reporting of allegations within 24 hours of learning of the Incident to appropriate  
2 authorities, recording in Information Management System, reporting to the Parent of a minor,  
3 Guardian, or other Legally Authorized Representative, and Case Management Agency;
- 4 i. Require timely reporting of Critical Incident Report follow-up and reporting of actions taken by  
5 caregivers, Provider Agencies, DHS, and Law Enforcement to protect the Member receiving  
6 services. Case Management Agencies shall ensure prompt action to protect the safety, as  
7 well as, mental and physical health of the Member. Such action may include any action that  
8 would protect the Member(s) receiving services if determined necessary and appropriate by  
9 the Provider Agency or Case Management Agency pending the outcome of the investigation.  
10 Actions may include, but are not limited to, removing the Member from his/her residential  
11 and/or day services setting and removing or replacing staff;
- 12 j. Require advocating for Referral to victim support and protective orders for Members as  
13 applicable to the mistreatment, abuse, neglect, or exploitation. Provide necessary victim  
14 supports;
- 15 k. Require prompt reporting of the allegation to appropriate authorities in accordance with  
16 statutory requirements and pursuant to Section 8.7201.M.3;
- 17 l. Ensure Human Rights Committee review of all allegations; and,
- 18 m. Ensure that no individual is coerced, intimidated, threatened or retaliated against because  
19 the individual, in good faith, makes a report of suspected mistreatment, abuse, neglect or  
20 exploitation or assists or participates in any manner in an investigation of such allegations in  
21 accordance with Section 8.7201.M.3.
- 22 3. Case Management Agencies shall develop relationships with local authorities required to investigate  
23 mistreatment, abuse, neglect, and exploitation. All alleged Incidents of abuse, mistreatment, neglect,  
24 or exploitation shall be thoroughly investigated in a timely manner using the specified investigation  
25 procedures. However, such procedures must not be used in lieu of investigations required by law or  
26 which may result from action initiated pursuant to Section B, above.
- 27 a. Within 24 hours of becoming aware of the Incident, a Critical Incident report shall be made  
28 available to the Agency administrator or designee and the Case Management Agency.
- 29 b. The Agency shall maintain a written administrative record of all such investigations including:
- 30 i. The Incident report and preliminary results of the investigation;
- 31 ii. A summary of the investigative procedures utilized;
- 32 iii. The full investigative finding(s);
- 33 iv. The actions taken; and,
- 34 v. The Human Rights Committee review of the investigative report and the action taken  
35 on recommendations made by the committee.
- 36 c. The Agency shall ensure that appropriate actions are taken when an allegation against an  
37 employee or Contractor is substantiated, and that the results of the investigation are  
38 recorded, with the employee's or Contractor's knowledge, in the employee's personnel or  
39 Contractor's file.

40 **8.7202 Functions of A Case Management Agency**

41

42 **8.7202.A Case Management Services Overview**

43

1 1. Functions of the Case Manager

2 a. Ongoing Case Management and Targeted Case Management

3 b. Case management services are provided for Members and individuals accessing Home and  
4 Community-Based services. Case Management services shall include, but not be limited to,  
5 the following tasks, activities, requirements, and responsibilities:

6 **8.7202.B Intake, Screening, and Referral**

7  
8 1. The Intake, Screening and Referral function of a Case Management Agency shall include, but not be  
9 limited to, the following activities:

10 a. The Case Management Agency shall verify the individual's demographic information  
11 collected during the intake;

12 b. The completion of the Intake, Screening and Referral functions using the Department's  
13 Information Management System to determine Applicant needs and eligibility for Long-Term  
14 Services and Supports and non- Long-Term Services and Supports services, information and  
15 Referral assistance to Long-Term Services and Supports and other services and supports,  
16 as needed;

17 c. Level of Care eligibility determination as applicable;

18 d. Referring to and facilitation of the Medicaid Financial Eligibility application process.

19 2. The Case Management Agency must maintain, or have access to, information about public and  
20 private state and local services, supports and resources and shall make such information available to  
21 the Member, individual and/or persons inquiring upon their behalf.

22 3. The Case Management Agency shall coordinate the completion of the Financial Eligibility  
23 determination by:

24 a. Verifying the individual's current Financial Eligibility status; or

25 b. Referring the individual to the county department of social services of the individual's county  
26 of residence for application and support with completing an application in accordance with  
27 Section 8.100.3.A.7; or

28 c. Providing the individual with Financial Eligibility application form(s) for submission, with  
29 required attachments, to the county department of social services for the county in which the  
30 individual resides; and

31 d. Conducting and documenting follow-up activities to complete the Functional Eligibility  
32 determination and coordinate the completion of the Financial Eligibility determination.

33 4. In compliance with standards established by the Department, Case Management Agencies may ask  
34 referring agencies to complete and submit an intake and screening form to initiate the process.

35 a. Case Management Agencies shall not delay the completion of an intake screen based on the  
36 use of this form

37 b. Case Management Agencies shall accept Referrals for Long-Term Services and Supports  
38 including but not limited to the following modalities

39 i. Intake Screen form

40 ii. Phone calls



- 1                   iii.     County DHS Referrals and communication
- 2                   iv.     In person requests for Long-Term Services and Supports
- 3                   v.     Medical Assistance sites
- 4           5.     The Case Manager shall perform a screening to determine whether a Functional Eligibility  
5               Assessment is needed; The individual shall be informed of the right to receive an Assessment if the  
6               individual disagrees with the Case Manager's decision
- 7           6.     The Case Manager shall identify potential payment source(s), including the availability of private  
8               funding resources; including but not limited to trusts, third-party insurance, and/or private community  
9               funding.
- 10          7.     The Case Manager shall implement the use of a Case Management Agency procedure for prioritizing  
11               urgent inquiries.
- 12          8.     When a person needs assistance with challenging behavior, including a person whose behavior is  
13               dangerous to himself, or others, or engages in behavior which results in significant property  
14               destruction, the Provider Agency in conjunction with the individual, their Guardian or other Legally  
15               Authorized Representative, and other Member of Member Identified Team including the Member's  
16               appointed Case Manager shall complete a Comprehensive Review of the Person's Life Situation  
17               including:
  - 18               a.     The status of friendships, the degree to which the person has access to the community, and  
19                   the person's satisfaction with his or her current job or housing situation;
  - 20               b.     The status of the Family ties and involvement, the person's satisfaction with roommates or  
21                   staff and other providers, and the person's level of freedom and opportunity to make and  
22                   carry out decisions;
  - 23               c.     A review of the person's sense of belonging to any groups, organizations or programs for  
24                   which they may have an interest, a review of the person's sense of personal security, and a  
25                   review of the person's feeling of self-respect;
  - 26               d.     A review of other issues in the person's current life situation such as staff turnover, long  
27                   travel times, relationship difficulties and immediate life Crises, which may be negatively  
28                   affecting the person;
  - 29               e.     A review of the person's medical situation which may be contributing to the challenging  
30                   behavior; and
  - 31               f.     A review of the person's Individualized Plan and any Individual Service and Person-Centered  
32                   Support Plans to see if the services being provided are meeting the individual's needs and  
33                   are addressing the challenging behavior using positive approaches.
- 34          9.     The Case Manager shall make Referrals to the Regional Centers and shall comply with the Regional  
35               Centers admission policy.
- 36          10.    If any aspects of this review suggests that the person's life situation could be or is adversely affecting  
37               his or her behavior, these circumstances shall be evaluated by the Member Identified Team, and  
38               specific actions necessary to address those issues shall be included in the Individualized Plan and/or  
39               Individual Service and Person-Centered Support Plan, prior to the use of any Rights Modifications to  
40               manage the person's behavior.
- 41          11.    Issues identified in this comprehensive review that cannot be addressed by the Member Identified  
42               Team as led by the individual or their Guardian or other Legally Authorized Representative should be  
43               documented in the Person-Centered Support Plan, and the Case Management Agency, or regional  
44               center administration should be notified of these issues and the present or potential effect they will  
45               have on the person involved.

12. The Case Management Agency shall make a Referral to the regional center if, in this review, these issues cannot be maintained safely in a community setting.

13. The Case Management Agency shall initiate Rapid Reintegration when a member receives a LOC/100.2 for nursing facility care and is interested in living in, or does not oppose living in, the community.

### 8.7202.C Nursing Facility Admission and Discharge

1. For Members in HCBS Programs who are already determined to be at the nursing facility Level of Care and seeking admission into a nursing facility, the Case Management Agency shall:

a. Provide information about community-based services to the individual to determine if they desire to live in the community with additional support.

i. If the individual has a desire to live in, or does not oppose living in, the community; Rapid Reintegration Barrier questions will be completed with the individual at the conclusion of the Level of Care screen;

ii. If the individual opposes living in the community, then proceed to b.

b. Coordinate the admission date with the facility.

c. Complete the Pre-Admission Screening and Resident Review (PASRR) Level 1 Screen, and if there is an indication of a mental illness or Developmental Disability, submit to the Department or its agent to determine whether a Pre-Admission Screening and Resident Review (PASRR) Level 2 evaluation is required.

d. Maintain the Level 1 Screen in the individual's case file regardless of the outcome of the Level 1 Screen; and

e. If appropriate, assign the remaining HCBS length of stay towards the nursing facility admission if the completion date of the most recent Level of Care screen is not six (6) months old or older.

2. The Case Manager and the nursing facility shall complete the following activities for discharges from nursing facilities:

a. The nursing facility shall contact the Case Management Agency in the district where the nursing facility is located to inform the Case Management Agency of the discharge if placement into home or community-based services is being considered.

b. The nursing facility and the Case Management Agency Case Manager shall coordinate the discharge date.

c. When placement into HCBS Programs is being considered, the Case Management Agency shall determine the remaining length of stay.

i. If the end date for the nursing facility is indefinite, the Case Management Agency shall assign an end date not beyond one (1) year from the date of the most recent Level of Care Screen.

ii. If the Level of Care Screen was conducted within the preceding twelve (12) months, the Case Management Agency shall generate a new certification page that reflects the end date that was assigned to the nursing facility.



1 b. The Case Management Agency shall complete and document the Assessment within five (5)  
2 working days after notification by the nursing facility for a resident who is changing pay  
3 source (Medicare/private pay to Medicaid) in the nursing facility, the Case Management  
4 Agency shall complete and document the Assessment within five (5) working days after  
5 notification by the nursing facility.

6 c. For a resident who is being admitted to the nursing facility from the hospital, the Case  
7 Management Agency shall complete and document the Assessment, including a Pre-  
8 Admission Screening and Resident Review (PASRR) Level 1 Screen within two (2) working  
9 days after notification.

10 i. For Pre-Admission Screening and Resident Review (PASRR) Level 1 Screen  
11 regulations, Section 8.401.18

12 d. For an individual who is being transferred from a nursing facility to an HCBS program or  
13 between nursing facilities, the Case Management Agency shall complete and document the  
14 Assessment within five (5) working days after notification by the nursing facility.

15 e. For an individual who is being transferred from a hospital to an HCBS program, the Case  
16 Management Agency shall complete and document the Assessment within two (2) working  
17 days after notification from the hospital.

18 5. Under no circumstances shall the start date for Functional Eligibility based on the Level of Care  
19 Screen be backdated by the Case Manager.

20 6. The Case Management Agency shall complete and document the Level of Care Screen for Long-  
21 Term Services and Supports Programs, in accordance with Section 8.401.1. Under no circumstances  
22 shall late PAR revisions be approved by the State or its agent.

23 7. The Case Management Agency shall assess the individual's functional status face-to-face in the  
24 location where the person currently resides. Upon Department approval, Assessment may be  
25 completed by the Case Manager at an alternate location, via the telephone or using virtual  
26 technology methods. Such approval may be granted for situations in which face-to-face meetings  
27 would pose a documented safety risk to the Case Manager or individual (e.g. natural disaster,  
28 pandemic, etc.).

29 8. The Case Management Agency shall conduct the following activities when completing a Level of  
30 Care Screen of an individual seeking services:

31 a. Obtain diagnostic information in the manner prescribed by the Department from the  
32 individual's medical provider for individuals in nursing facilities, ICF-IID, or HCBS waivers.

33 b. Determine the individual's functional capacity during an assessment, with observation of the  
34 individual and family, if appropriate, in his or her residential setting and determine the  
35 functional capacity score in each of the areas identified in Section 8.401.1.

36 c. Determine the length of stay for individuals seeking/receiving nursing facility care using the  
37 Nursing Facility Length of Stay Assignment Form in accordance with Section 8.402.15.

38 d. Determine the need for Long-Term Services and Supports on the Level of Care Screen  
39 during the assessment.

40 e. For HCBS Programs and admissions to nursing facilities from the community, the original  
41 Level of Care Screen and Person-Centered Support Plan copy shall be sent to entities or  
42 persons of the Member's choosing. If changes to the individual's condition occur which  
43 significantly change the payment or services amount, a copy of the Person-Centered Support  
44 Plan must be sent to the Provider Agency, and a copy is to be maintained in the Member's  
45 record.

- 1 f. When the Case Management Agency assesses the individual's functional capacity on the  
2 Level of Care Screen, it is not an Adverse Action that is directly appealable. The individual's  
3 right to appeal arises only when an individual is denied enrollment into a Long-Term Services  
4 and Supports Program by the Case Management Agency based on the Level of Care Screen  
5 for Functional Eligibility. The appeal process is governed by the provisions of Section 8.057.
- 6 g. For individuals seeking nursing facility admission and express interest in, or do not oppose,  
7 living in the community; initiation of the Rapid Reintegration Barrier questions will be  
8 completed.

9 9. The Case Management Agency shall conduct the following activities at the conclusion of the Level of  
10 Care Screen for nursing facility admission, applicable only if the individual expresses a desire to live  
11 in, or does not oppose living in, the community with additional support.

- 12
- 13 a. Complete the Rapid Reintegration Barrier Questions; within the Departments prescribed  
14 system within the required timeframes. This will include identifying barriers to community  
15 living.
- 16 i. If extensive potential barriers to community living are identified and/or transition  
17 support is needed, complete a Rapid Referral to the Transition Coordination Agency  
18 within 2 business days.
- 19 ii. If minimal or no potential barriers to community living were identified and/or no  
20 transition support is needed, Case Manager will complete the Rapid Reintegration  
21 Plan which will consist of a series of questions in regards to barriers to community  
22 living and how to overcome them, referrals to other agencies as needed, and date  
23 on which reintegration is intended to occur and date actually occurs.
- 24
- 25 b. Refer the individual to community resources as needed and develop resources for the  
26 individual if the resource is not available within the individual's community.
- 27
- 28 c. Verify continuing Medicaid eligibility, other financial and program eligibility; to continue  
29 with plan of transition support.
- 30 i. Must meet Medicaid eligibility requirements.
- 31
- 32
- 33 ii. If the individual does not meet financial eligibility requirements and/or is pending  
34 financial eligibility requirements then referral gets sent to Transition Coordination  
35 Agency to track.
- 36 d. The individual has a right to decline a referral to the Transition Coordination Agency and/or  
37 decline Rapid Reintegration; if this occurs, the plan stops and is no longer applicable.
- 38 i. The Case Manager shall advise the member to follow the nursing facility transition  
39 process, and educate them about Group and Individual In-Reach if they become  
40 interested in living in the community in the future.
- 41 e. The Case Management Agency will complete a post reintegration follow up survey with the  
42 member within the department's prescribed system within the required timeframes for any  
43 member that goes through the Rapid Reintegration process.
- 44 f. The Case Management Agency will close the Rapid Reintegration plan when the individual  
45 has completely transitioned from the Nursing Facility and resides in the community setting  
46 of their choosing.
- 47

## 1 8.7202.F Needs Assessment

2  
3

## 1. Needs Assessment

- 4 a. The Case Manager shall continually identify individuals' strengths, needs, and preferences  
5 for services and supports as they change or as indicated by the occurrence of Critical  
6 Incidents.
- 7 b. The Case Manager shall complete a new Level of Care Screen during an in-person  
8 Reassessment annually, or more frequently if warranted by the individual's condition or if  
9 required by the rules of the Long-Term Services and Supports Program in which the  
10 individual is enrolled. Upon Department approval, Reassessment may be completed by the  
11 Case Manager at an alternate location, via the telephone or using virtual technology  
12 methods. Such approval may be granted for situations in which face-to-face meetings would  
13 pose a documented safety risk to the Case Manager or individual (e.g., natural disaster,  
14 pandemic, etc.).

## 15 2. Reassessment

- 16 a. The Case Manager shall commence a regularly scheduled Reassessment at least one (1)  
17 but no more than three (3) months before the required completion date. The Case Manager  
18 shall complete a Reassessment of a Member within twelve (12) months of the initial  
19 individual assessment or the most recent Reassessment. A Reassessment shall be  
20 completed within 10 days if the individual's condition changes or if required by program  
21 criteria.
- 22 b. The Case Manager shall update the information provided at the previous Level of Care  
23 Screen in the Department prescribed system within five business days of completion of the  
24 Assessment.
- 25 c. Reassessment shall include, but not be limited to, the following activities:
- 26 i. Assess the individual's functional status face-to-face, in the location where the  
27 person currently resides. Upon Department approval, Assessment may be  
28 completed by the Case Manager at an alternate location, via the telephone or using  
29 virtual technology methods. Such approval may be granted for situations in which  
30 face-to-face meetings would pose a documented safety risk to the Case Manager or  
31 individual (e.g., natural disaster, pandemic, etc.).
- 32 ii. Review Person-Centered Support Plan, service agreements and provider contracts  
33 or agreements;
- 34 iii. Evaluate effectiveness, appropriateness and quality of services and supports;
- 35 iv. Verify continuing Medicaid eligibility, other financial and program eligibility;
- 36 v. Annually, or more often if indicated, complete a new Person-Centered Support Plan  
37 and service agreements;
- 38 vi. Inform the individual's medical provider of any changes in the individual's needs;
- 39 vii. Maintain appropriate documentation, including type and frequency of Long-Term  
40 Services and Supports the individual is receiving for certification of continued  
41 program eligibility, if required by the program;
- 42 viii. Refer the individual to community resources as needed and develop resources for  
43 the individual if the resource is not available within the individual's community; and

- ix. Submit appropriate documentation for authorization of services, in accordance with program requirements.
- x. In order to assure quality of services and supports and the health and welfare of the individual, the Case Manager shall ask for permission from the individual to observe the individual's residence as part of the Reassessment process, but this shall not be compulsory of the individual.
- d. The Case Management Agency shall be responsible for completing Reassessments of Members receiving care in a nursing facility. A Reassessment shall be completed if the nursing facility determines there has been a significant change in the resident's physical/medical status, if the individual requests a Reassessment or if the Case Manager assigns a definite end date. The nursing facility shall be responsible to send the Case Management Agency a Referral for a new Assessment as needed. At the time of completing the Reassessment, unless the individual opposes community living, the Case Manager shall provide information on community-based services to the individual to determine if they desire to live in the community with additional support.

#### 8.7202.G Waitlist Management

1. When the total capacity for enrollment or the total appropriation authorizations by the Colorado General Assembly has been met, the Department shall maintain one statewide waiting list for individuals eligible for the HCBS-DD waiver.
  - a. The Department of Health Care Policy and Financing shall maintain at least two categories of the one waitlist to include statuses of: As Soon As Available or Safety Net.
    - i. As Soon As Available (ASAA) means the individual has requested enrollment as soon as available.
    - ii. Safety Net (SN) means the individual does not currently need or want adult services, but requests to be on the waiting list in case a need arises. This category includes individuals who are not yet eligible for adult programs due to not having reached their 18th birthday.
  - b. Date Specific in a waitlist means the individual does not need services at this time but has requested enrollment at a specific future date. This category includes individuals who are not yet eligible for adult programs due to not having reached their 18th birthday.
2. The name of an individual eligible for the HCBS-DD waiver program shall be placed on the waiting list by the Case Management Agency making the eligibility determination if the Member meets DD waiver target criteria.
3. When an individual is placed on the waiting list for HCBS-DD Waiver Services, a written Notice of Action shall be sent to the individual or the individual's legal Guardian that includes information regarding individual rights and the Member's right to appeal pursuant to Section 8.057 et seq.
4. The placement date used to establish an individual's position on a waiting list shall be:
  - a. The date on which the individual was initially determined to have a Developmental Disability by the Case Management Agency; or
  - b. The fourteenth (14) birth date if a child is determined to have a Developmental Disability by the Case Management Agency prior to the age of fourteen.
5. As openings become available in the HCBS-DD Waiver program in a Defined Service Area, that Case Management Agency shall report that opening to Health Care Policy and Financing.

- 1 6. Individuals whose names are on the waiting list shall be considered for enrollment to the HCBS-DD  
2 waiver in order of placement date on the waiting list. Exceptions to this requirement shall be limited  
3 to:
- 4 a. An emergency situation where the health and safety of an individual or others is endangered,  
5 and the emergency cannot be resolved in another way and if the individual meets DD waiver  
6 Target Criteria. Individuals at risk of experiencing an emergency are defined by the following  
7 criteria:
- 8 i. Homeless: the individual will imminently lose their housing as evidenced by an  
9 eviction notice; or their primary residence during the night is a public or private  
10 facility that provides temporary living accommodations; or they are experiencing any  
11 other unstable or non-permanent housing situation; or they are discharging from  
12 prison or jail; or they are in the hospital and do not have a stable housing situation to  
13 go to upon discharge.
- 14 ii. Abusive or neglectful situation: the individual is experiencing ongoing physical,  
15 sexual or emotional abuse or neglect in the individual's present living situation and  
16 the individual's health, safety or well-being is in serious jeopardy.
- 17 iii. Danger to others: the individual's behavior or psychiatric condition is such that others  
18 in the home are at risk of being hurt by the individual and sufficient supervision to  
19 ensure safety of the individual in the community cannot be provided by the current  
20 caretaker.
- 21 iv. Danger to self: the individual's medical, psychiatric or behavioral challenges are such  
22 that the individual is seriously injuring/harming themselves or is in imminent danger of  
23 doing so.
- 24 v. Loss or Incapacitation of Primary Caregiver: the individual's primary caregiver is no  
25 longer in the individual's primary residence to provide care; or the primary caregiver  
26 is experiencing a chronic, long-term, or life-threatening physical or psychiatric  
27 condition that significantly limits the ability to provide care; or the primary caregiver is  
28 age 65 years or older and continuing to provide care poses an imminent risk to the  
29 health and welfare of the individual or primary caregiver; or, regardless of age and  
30 based on the recommendation of a professional, the primary caregiver cannot  
31 provide sufficient supervision to ensure the individual's health and welfare.
- 32 7. Enrollments are reserved to meet statewide priorities that may include:
- 33 a. An individual who is eligible for the HCBS-DD Waiver and is no longer eligible for services in  
34 the foster care system due to an age that exceeds the foster care system limits,
- 35 b. Individuals who reside in long-term care institutional settings who are eligible for the HCBS  
36 DD Waiver and have requested to be placed in a community setting,
- 37 c. Members enrolled in a Home and Community-Based Services waiver who are under 18  
38 years of age and are eligible for the HCBS-DD waiver.
- 39 d. Individuals who are in an emergency situation.
- 40 8. Enrollments shall be authorized for individuals based on the criteria set forth by the General  
41 Assembly in appropriations when applicable.
- 42 a. An individual shall accept or decline the offer of enrollment within thirty (30) calendar days  
43 from the date the enrollment was offered. Reasonable effort, such as a second notice or  
44 phone call, shall be made to contact the individual, family, legal Guardian, or other interested  
45 party.



- 1           b. Upon a written request of the individual, family, legal Guardian, or other interested party the  
2 Case Management Agency may grant an additional thirty (30) calendar days to accept or  
3 decline an enrollment offer. The delineation reason shall be recorded in the Department's  
4 Information Management System within 10 business days.
- 5           c. If an individual does not respond to the offer of enrollment within the time set forth in  
6 subsection 2 and/or 3 above, the offer is considered declined and the individual shall  
7 maintain their position on the waiting list as determined by their placement date.
- 8           d. The Case Management Agency shall record all waiting list communications, enrollments, and  
9 declinations in the Department's Information Management System within 10 business days.
- 10          e. The Case Management Agency shall record an annual waiting list review within the  
11 Department's Information Management System within 10 business days or as directed by the  
12 Department.

### 13 **8.7202.H        **Telehealth and Delivery****

- 14
- 15          1. Members eligible to use HCBS Telehealth are those enrolled in the waivers and services as defined  
16 in this rule at Section 8.7100.
- 17          2. The Case Management Agency shall ensure the use of HCBS Telehealth is the choice of the  
18 Member through the Person-Centered Support Planning process by indicating the Member's choice  
19 to receive HCBS Telehealth in the Department prescribed IT system.
- 20          3. Through the Person-Centered Support Planning process, the Case Management Agency shall  
21 identify and address the benefits and possible detriments to Members choosing to use HCBS  
22 Telehealth for service delivery.
- 23          4. HCBS Telehealth delivery must be prior authorized and documented in the Member's Person-  
24 Centered Support Plan.
- 25          5. Telehealth as a service delivery method for authorized HCBS Waiver Services, shall not interfere  
26 with any individual rights or be used as any part of a Rights Modification plan.

### 27 **8.7202.I        Utilization Review**

- 28
- 29          1. The Case Manager shall complete a Utilization Review at quarterly monitoring and as needed.
- 30          2. The Case Manager shall immediately report, to the appropriate Agency, any information which  
31 indicates an overpayment, incorrect payment or mis-utilization of any public assistance benefit and  
32 shall cooperate with the appropriate Agency in any subsequent recovery process, in accordance with  
33 Section 8.076.

### 34 **8.7202.J        Person-Centered Support Coordination**

- 35
- 36          1. Service and support coordination shall be the responsibility of the Case Management Agencies.  
37 Service and support coordination shall be provided in partnership with the Member receiving  
38 services, the Parents of a minor, and legal Guardians.
- 39           a. The member shall designate a Member Identified Team which may include but not be limited to: a  
40 LTSS Representative, family members, or individuals from public and private agencies to the extent  
41 such partnership is requested by the member.
- 42          2. Service and support coordination shall assist the Member Determine the individual's functional  
43 capacity to ensure:

- 1 a. A Person-Centered Support Plan is developed, utilizing necessary information for the  
2 preparation of the Person-Centered Support Plan and using the Member Identified Team  
3 process;
- 4 b. Facilitating access to and provision of services and supports identified in the Person-  
5 Centered Support Plan;
- 6 c. The coordination and continuity of services and supports identified in the Person-Centered  
7 Support Plan for continuity of service provision; and
- 8 d. The Person-Centered Support Plan is reviewed periodically, as needed, to determine the  
9 results achieved, if the needs of the Member are accurately reflected in the Person-Centered  
10 Support Plan, whether the services and supports identified in the Person- Centered-Support  
11 Plan are appropriate to meet the person's needs, and what actions are necessary for the  
12 plan to be successfully implemented.
- 13 3. Person-Centered Support Plan Development
- 14 a. The Case Manager shall work with individuals to design and update Person-Centered  
15 Support Plans that address individuals' goals and assessed needs and preferences;
- 16 b. The Case Manager shall share a copy of the completed Person-Centered Support Plan with  
17 all providers that are providing services under the plan within 15 working days after the plan  
18 is completed or updated.
- 19 4. Remediation
- 20 a. The Case Manager shall identify, resolve, and to the extent possible, establish strategies to  
21 prevent Critical Incidents and problems with the delivery of services and supports.
- 22 5. The Case Manager shall develop the Person-Centered Support Plan for individuals not residing in  
23 nursing facilities within fifteen (15) working days after determination of program eligibility.
- 24 6. The Case Manager shall:
  - 25 a. Address the functional needs identified through the individual Assessment in the Person-  
26 Centered Support Plan;
  - 27 b. Offer informed choices to the individual regarding the services and supports they receive and  
28 from whom, as well as the documentation of services needed, including type of service,  
29 specific functions to be performed, duration and frequency of service, type of provider and  
30 services needed but that may not be available;
  - 31 c. Support Members in provider selection to the degree and extent that the Member or Family  
32 requests or requires for successful placement with a direct service provider;
  - 33 d. Include strategies for solving conflict or disagreement within the process, including clear  
34 conflict-of-interest guidelines for all planning participants;
  - 35 e. Reflect cultural considerations of the individual and be conducted by providing information in  
36 Plain Language and in a manner that is accessible to individuals with disabilities and  
37 individuals who have limited English proficiency;
  - 38 b. Formalize the Person-Centered Support Plan agreement, including appropriate physical or  
39 digital signatures, in accordance with program requirements;
  - 40 c. Contain prior authorization for services, in accordance with program directives;
  - 41 d. Contain prior authorization of Adult Long-Term Home Health Services, pursuant to Sections  
42 8.520.8;

- 1 e. Include a method for the individual to request updates to the plan as needed;
- 2 f. Include an explanation to the individual of procedures for lodging Complaints against Case  
3 Management Agencies and providers;
- 4 g. Include an explanation to the individual of Critical Incident procedures; and
- 5 h. Explain the appeals process to the individual.
- 6 7. The Case Manager shall provide necessary information and support to ensure that the individual  
7 directs the process to the maximum extent possible and is enabled to make informed choices and  
8 decisions and shall ensure that the development of the Person-Centered Support Plan:
  - 9 a. Occurs at a time and location convenient to the Member;
  - 10 b. Is led by the individual, the individual's Parent's (if the individual is a minor), and/or the  
11 individual's Legally Authorized Representative;
  - 12 c. Includes people chosen by the individual;
  - 13 d. Addresses the goals, needs and preferences identified by the individual throughout the  
14 planning process;
  - 15 e. Includes the arrangement for services by contacting service providers, coordinating service  
16 delivery, negotiating with the provider and the individual regarding service provision and  
17 formalizing provider agreements in accordance with program rules; and
  - 18 f. Includes Referral to community resources as needed and development of resources for the  
19 individual if a resource is not available within the individual's community.
- 20 8. Prudent purchase of services:
  - 21 a. The Case Manager shall arrange services and supports using the most cost-effective  
22 methods available in light of the individual's needs and preferences.
  - 23 b. When family, friends, volunteers or others are available, willing and able to support the  
24 individual at no cost, these supports shall be utilized before the purchase of services,  
25 providing these services adequately meet the individual's needs.
  - 26 c. When public dollars must be used to purchase services, the Case Manager shall encourage  
27 the individual to select the lowest-cost provider of service when quality of service is  
28 comparable.
  - 29 d. The Case Manager shall assure there is no duplication in services provided by Long-Term  
30 Services and Supports programs and any other publicly or privately funded services.
- 31 9. Individuals and/or their Guardians and other Legally Authorized Representatives, as appropriate,  
32 who enroll in HCBS Waiver Services shall have the freedom to choose from qualified Provider  
33 Agencies in accordance with Section 8.7400, as applicable.
- 34 10. Case Managers shall follow all documented rules, regulations, policies and operational guidance in  
35 these rules and set forth by the Department for Case Management and Home and Community-Based  
36 Services.
- 37 11. Case Managers shall support Members in identifying qualified Provider Agencies and assist them in  
38 determining the best fit for their needs and service plan approvals, including but not limited to: setting  
39 up tours, communicating with potential providers about the Member's needs or soliciting entrance to  
40 programs on behalf of the Member, depending on Member preferences and needs.

1 12. Case Managers shall follow all documented policy and operational guidance from the Department for  
2 Case Management services including but not limited to:

- 3 a. Home modification
- 4 b. Vehicle modification
- 5 c. Organized Health Care Delivery System
- 6 d. Consumer Directed Attendant Supports and Services
- 7 e. In Home Supports and Services
- 8 f. Nursing Facilities
- 9 g. Transition Services
- 10 h. Long Term Home Health
- 11 i. Private Duty Nursing

12 **8.7202.K Monitoring**

- 13 1. Case Management Agencies shall be responsible to monitor the overall provision of services and  
14 supports authorized by Case Managers to ensure the rights, health, safety and welfare of Members,  
15 quality services, and that service provision practices promote Member's ability to engage in self-  
16 determination, self-representation, and self-advocacy. Monitoring is required for all waivers in  
17 accordance with federal waiver requirements and §§ 25.5-6-1701 — 25.5-6-1709. §§ 25.5-6-1702(3)  
18
- 19 2. Monitoring activities shall include but not be limited to the following:
  - 20 a. Case Managers shall monitor service providers and the delivery of services and supports  
21 identified within the Person-Centered Support Plan and the Prior Authorization Request  
22 (PAR) for potential rights violations, risks to health, safety and welfare; changed needs,  
23 issues with utilization or provision of services, quality of service deliver, or issues with  
24 statutory or legal compliance. This may include, but is not limited to:
    - 25 i. Reviewing and following up on Incident reports, individualized service plans, Rights  
26 Modifications, and other provider documentation
    - 27 ii. Observing the environment(s) where services are being provided
    - 28 iii. Contacting Provider Agency staff about service provision and Member satisfaction
    - 29 iv. Contacting Members and/or their Legally Authorized Representative about service  
30 provision and Member satisfaction
  - 31 b. The Case Manager shall contact service provider(s) to perform monitoring no less frequently  
32 than every 6 months.
  - 33 c. The Case Manager shall, at a minimum, perform quarterly monitoring contacts with the  
34 Member, as defined by the Member's certification period start and end dates.
    - 35 i. At a minimum, Member monitoring contacts shall include the following:
      - 36 1) A review of the Member's Level of Care Screen, Needs Assessment and  
37 Person-Centered Support Plan, with the Member, to determine whether their  
38 Level of Care or needs have changed, or needs are not being met.

- 1 2) A review of the Member's service utilization to determine whether services  
2 are being delivered/utilized as outlined in the Person-Centered Support Plan  
3 /Prior Authorization Request (PAR).
- 4 3) An evaluation of the Member's satisfaction with services, to include whether  
5 service provision practices promote self-determination, self-representation,  
6 and self-advocacy and are person-centered.
- 7 4) An evaluation of the Member's health, safety and welfare, including respect  
8 for individual rights.
- 9 5) A review of the Member's goals, choices and preferences
  - 10 a) An in-person monitoring contact is required at least one (1) time  
11 during the Person-Centered Support Plan certification period not to  
12 include the annual Long-Term Services and Supports Level of Care  
13 Reassessment. The Case Manager shall ensure the one (1)  
14 required in-person monitoring contact occurs, with the Member  
15 physically present, in the Member's place of residence or location of  
16 services. Case Managers shall contact service providers and  
17 Members to coordinate the monitoring.
  - 18 ii. The Case Manager shall contact service provider(s) to perform monitoring no less  
19 frequently than every six (6) months.
  - 20 iii. Upon Department approval in advance, contact may be completed by the Case  
21 Manager at an alternate location, via the telephone or using virtual technology  
22 methods.
  - 23 iv. Such approval may be granted for situations in which in- person face-to-face  
24 meetings would pose a documented safety risk to the Case Manager or individual  
25 (e.g. natural disaster, pandemic, etc.).
    - 26 1) The Case Manager shall perform three monitoring contacts each certification  
27 period in addition to the one required in-person monitoring. The three  
28 additional monitoring contact shall be either in-person, on the phone, or  
29 through other technological modality based on the Member preference of  
30 engagement. Additional monitoring contacts may also be performed based  
31 on any Critical Incident Reports or other needs that arise throughout the  
32 service plan year.
  - 33 v. Contacts shall be directly with the Member and/or their Legally Authorized  
34 Representative.
  - 35 vi. Contacts shall be bidirectional, i.e., questions and responses, conversation between  
36 the Case Manager and the Member and/or their Legally Authorized Representative;  
37 letters, emails or voicemails to the Member and/or their Legally Authorized  
38 Representative shall not constitute a monitoring contact for purposes of this  
39 requirement.
- 40 3. The Case Manager shall take appropriate action to remediate any risks or issues identified during  
41 monitoring activities regarding the rights, health, safety and welfare of the Member or service  
42 provision or utilization.
  - 43 a. The identified issue(s) shall be documented in the Information Management System.
  - 44 b. The action(s) taken to remediate identified issue(s) shall be documented in the Information  
45 Management System.

- 1 4. The following criteria may be used by the Case Manager to determine the individual's level of Case  
2 Management involvement needed:
- 3 a. Member preference;
  - 4 b. Availability and level of involvement of family, volunteers, or other supports;
  - 5 c. Overall level of physical capabilities;
  - 6 d. Mental status or cognitive capabilities;
  - 7 e. Duration of disabilities or conditions;
  - 8 f. Length of time supports have been in place;
  - 9 g. Stability of providers/unpaid supports;
  - 10 h. Whether the Member is in a Crisis or acute situation;
  - 11 i. The Member's perception of need for services;
  - 12 j. The Member's familiarity with navigating the system/services;
  - 13 k. The Member's move to a new housing alternative; and
  - 14 l. Whether the individual was discharged from a hospital or Nursing Facility.

15 **8.7202.L Critical Incident Reporting**

- 16 1. Case Managers shall report Critical Incidents within 24 hours of notification within the Information  
17 Management System.
- 18 2. Critical Incident reporting is required when the following occurs
- 19 a. Injury/Illness;
  - 20 b. Missing Person;
  - 21 c. Criminal Activity;
  - 22 d. Unsafe Housing/Displacement;
  - 23 e. Death;
  - 24 f. Medication Management Issues;
  - 25 g. Other High-Risk Issues;
  - 26 h. Allegations of Abuse, Mistreatment, Neglect, or Exploitation;
  - 27 i. Damage to the Consumer's Property/Theft.
- 28
- 29 3. Allegations of abuse, mistreatment, neglect and exploitation, and injuries which require emergency  
30 medical treatment or result in hospitalization or death shall be reported immediately to the Agency  
31 administrator or designee.
- 32 4. Case Managers shall comply with mandatory reporting requirements set forth at Sections 18-6.5-108,  
33 19-3-304, and 26-3.1-102, C.R.S.

1 5. Each Critical Incident Report must include:

2 a. Incident type

3 i. Mistreatment, Abuse, Neglect or Exploitation (MANE) as defined at Section 19-1-  
4 103, 26-3.1-101, 16-22-102 (9), and 25.5-10-202 C.R.S.

5 ii. Non-Mane: A Critical Incident, including but not limited to, a category of criminal  
6 activity, damage to a consumer's property, theft, death, injury, illness, medication  
7 management issues, missing persons, unsafe housing or displacement, other high  
8 risk issues.

9 b. Date and time of Incident;

10 c. Location of Incident, including name of facility, if applicable;

11 d. Individuals Involved;

12 e. Description of Incident, and

13 f. Resolution of Incident, if applicable.

14 6. The Case Manager shall complete required follow up activities and reporting in the Information  
15 Management System within assigned timelines.

16 7. The Case Manager shall be responsible to report suspected crimes against a Member to protective  
17 services. In the event, at any time throughout the Case Management process, the Case Manager  
18 suspects an individual to be a victim of mistreatment, abuse, neglect, exploitation or a harmful act,  
19 the Case Manager shall immediately refer the individual to the protective services section of the  
20 county department of social services of the individual's county of residence and/or the local law  
21 enforcement agency. The Agency shall ensure that employees and Contractors obligated by statute,  
22 including but not limited to, Section 19-13-304, C.R.S., (Colorado Children's Code), Section 18-6.5-  
23 108, C.R.S., (Colorado Criminal Code - Duty To Report A Crime), and Section 26-3.1-102, C.R.S.,  
24 (Human Services Code - Protective Services), to report suspected abuse, mistreatment, neglect, or  
25 exploitation, are aware of the obligation and reporting procedures.

## 26 **8.7202.M Case Management Agency Transfers**

27  
28 1. Case Management Agencies shall complete the following procedures in the event a Member  
29 transfers from one Case Management Agency Defined Service Area to another Case Management  
30 Agency Defined Service Area.

31 2. Transfer activities shall include, at minimum,

32 a. Initial contact by the originating Case Management Agency with the receiving Case  
33 Management Agency in the Case Management Agency Defined Service Area of the  
34 Member.

35 b. Determination of transfer date.

36 i. Determination of transfer date shall not be delayed based on receipt of mailed,  
37 electronic, or paper records.

38 c. Necessary access and permissions in all appropriate Department prescribed systems.

39 d. Both agencies, sending and receiving, must verify and document transfer request sent and  
40 transfer request received.

- 1 e. All transfer activities shall be documented and recorded in the Department's prescribed  
2 system.
- 3 f. The originating Case Management Agency shall notify the originating county department of  
4 social services eligibility enrollment specialist of the individual's plan to transfer and the  
5 transfer date, and the eligibility enrollment specialist shall comply with the transfer  
6 requirements set forth in Section 8.100.3.C. The receiving Case Management Agency shall  
7 coordinate the transfer with the eligibility enrollment specialist of the receiving county.
- 8 3. The transferring Case Management Agency shall contact the receiving Case Management Agency  
9 by telephone or email and give notification that the individual is planning to transfer, negotiate a  
10 transfer date and provide all information necessary to ensure that the receiving Case Management  
11 Agency is able to meet the individual's needs.
- 12 4. Both agencies, sending and receiving, shall verify and document the transfer request sent and  
13 transfer request received.
- 14 5. The transferring Case Management Agency shall notify the originating county department of social  
15 services eligibility enrollment specialist of the individual's plan to transfer and the transfer date, and  
16 eligibility enrollment specialist shall follow rules described in Section 8.100.3.C. The receiving Case  
17 Management Agency shall coordinate the transfer with the eligibility enrollment specialist of the new  
18 county.
- 19 6. Prior to transfer, the transferring Case Management Agency shall make available to the receiving  
20 Case Management Agency the individual's case records in the Information Management System.
- 21 7. If the individual is moving from one Case Management Agency Defined Service Area to another  
22 Case Management Agency Defined Service Area to enter an Alternative Care Facility or Nursing  
23 Facility, the transferring Case Management Agency shall forward copies of the individual's records to  
24 the facility prior to the individual's admission to the facility, in accordance with Section 8.7202.M.
- 25 8. To ensure continuity of services and supports, the originating Case Management Agency and the  
26 receiving Case Management Agency shall coordinate the arrangement of services prior to the  
27 individual's relocation to the receiving Case Management Agency's defined service area and within  
28 ten (10) working days after notification of the individual's relocation.
- 29 9. If a failure of Case Management Agency transfer results in a break in payment authorization, the  
30 Case Management Agencies shall be subject to Payment Liability as outlined in 10 CCR 2505-10  
31 8.7202.Z.
- 32 10. The receiving Case Management Agency shall complete a face-to-face meeting with the individual in  
33 the individual's residence and a case summary update within ten (10) working days after the  
34 individual's relocation, in accordance with Assessment procedures for individuals served by Case  
35 Management Agencies. Upon Department approval, the meeting may be completed using virtual  
36 technology methods or may be delayed. Such approval may be granted for situations in which in-  
37 person observation would pose a documented safety risk to the Case Manager or individual (e.g.,  
38 natural disaster, pandemic, etc.)
- 39 11. The receiving Case Management Agency shall review the Person-Centered Support Plan and the  
40 Level of Care Screen and change or coordinate services and providers as necessary. The originating  
41 Case Management Agency shall not close out the case until face-to-face contact is verified.
- 42 12. If indicated by changes in the Person-Centered Support Plan, the receiving Case Management  
43 Agency shall revise the Person-Centered Support Plan and prior authorization forms as identified  
44 during the review.
- 45 13. Within thirty (30) calendar days of the individual's relocation, the receiving Case Management  
46 Agency shall forward to the Department, or its fiscal agent, revised forms as required by the  
47 Member's approved publicly funded program(s).



**1 8.7202.N Case Management Agency Member Exceptions Process**

- 2
- 3 1. Members, and their Legally Authorized Representative, may request to be served by a Case
- 4 Management Agency outside of their defined service area with the approval of the Case
- 5 Management Agency outside their defined service area and Department oversight.
- 6
- 7 2. The Case Management Agency must be willing and able to incur all costs to meet all regulatory and
- 8 contractual requirements for the Members served outside their defined service areas. The
- 9 Department does not provide additional funding for any travel costs incurred by a Case Management
- 10 Agency that is serving a Member enrolled in any HCBS Waiver or State General Fund programs
- 11 outside of the Agency's approved Defined Service Area.
- 12
- 13 3. The Case Management Agency must be willing and able to perform monitoring and follow up in the
- 14 same manner and frequency as required for a Member within the defined service area. The
- 15 Department shall not allow an exception to in-person Assessments or monitoring visit requirements
- 16 based solely on travel time.
- 17
- 18 4. Case Management Agency policies and procedures must outline how the Case Management Agency
- 19 plans to ensure all regulatory and contractual requirements can be met for Members receiving Case
- 20 Management services from a Case Management Agency outside their defined service area.
- 21
- 22 5. The Case Management Agency shall follow the process approval and reporting requirements set
- 23 forth by the Department for Members being served outside their defined service area.
- 24
- 25 6. If a person requires a transfer to a new Case Management Agency for any reason, both Case
- 26 Management Agencies must follow the transfer process in Section 8.7202.M to maintain Member
- 27 eligibility and services.
- 28
- 29 7. Case Management Agencies shall have a policy and procedure to grant Members a choice of Case
- 30 Manager at their Agency.

**31 8.7202.O State General Fund Transfers**

- 32
- 33 1. When an individual enrolled in, or on the waiting list for, State General Fund program and moves to
- 34 another Case Management Agency's defined service area and wishes to transfer their State General
- 35 Fund program, the following procedure shall be followed:
- 36
- 37 2. All transfer activities outlined in 8.7202.M shall apply to State General Fund Programs.
- 38
- 39 a. The originating Case Management Agency shall send the State General Fund Individual
- 40 Person-Centered Support Plan to the receiving Case Management Agency, where the
- 41 receiving Case Management Agency shall determine if appropriate State General Fund
- 42 funding is available or if the individual will need to be placed on a waiting list by reviewing the
- 43 State General Fund Individual Person-Centered Support Plan in the Department's
- 44 prescribed system. The receiving Case Management Agency decision of service availability
- will be communicated in the following way:
- 45
- 46 b. The receiving Case Management Agency shall notify the individual seeking transfer of its
- 47 decision by the individual's preferred method, no later than ten (10) business days from the
- 48 date of the request; and
- 49
- 50 c. The receiving Case Management Agency shall notify the originating Case Management
- 51 Agency of its decision by U.S. Mail, phone call or email of its decision no later than ten (10)
- 52 business days from the date of the request.
- 53
- 54 i. The decision shall clearly state:

- 1) The receiving Case Management Agency's decision
  - 2) The basis of the decision; and
  - 3) The contact information of the assigned Case Manager or waiting list manager.
- ii. The originating Case Management Agency shall contact the individual requesting the transfer no more than 5 days from the date the decision was received to:
- 1) Ensure the individual understands the decision; and
  - 2) Support the individual in making a final decision about the transfer.
- d. After the transfer, there shall be a transfer meeting in-person when possible, or by phone if geographic location or time does not permit, within fifteen (15) business days of when the notification of service determination is sent out by the receiving Case Management Agency. The transfer meeting must include but is not limited to the transferring individual and the receiving Case Manager. Any additional attendees must be approved by the transferring individual.
- e. The receiving Case Management Agency must ensure that:
- i. The transferring individual meets his or her primary contact of the receiving Case Management Agency.
  - ii. The individual is informed of the date when Services and Supports will be transferred, when Services and Supports will be available, and the length of time the Supports and Services will be available.
  - iii. The receiving Case Management Agency Case Manager shall have an in-person meeting with the individual to review and update the Person-Centered Support Plan, prior to the Supports and Services being authorized. Upon Department approval, contact may be completed by the Case Manager at an alternate location, via the telephone or using virtual technology methods. Such approval may be granted for situations in which face-to-face meetings would pose a documented safety risk to the Case Manager or individual (e.g. natural disaster, pandemic, etc.).

#### 27 **8.7202.P Informed Consent for Rights Modifications**

- 28 1. The Case Manager is responsible for following the HCBS Settings Final Rule, as codified at Section  
29 8.7001.B, and shall ensure compliance with all requirements of Section 8.7001.B, and shall obtain,  
30 maintain, and distribute a signed Informed Consent for any Rights Modification pursuant to Section  
31 8.7001.B.4 per Department requirements as set forth in rule, other issuances, and trainings.
- 32 2. The Case Manager shall arrange for meetings to discuss proposed Rights Modifications consistent  
33 with the timelines in Sections 8.7001.B.4.g-h..
- 34 3. Before requesting or obtaining Informed Consent, the Case Manager shall make the offers required  
35 under 8.7001.B.4.d.i to the Member and record the Member's responses in the Department  
36 prescribed Information Management System.
- 37 4. The Case Management Agency's Case Manager is responsible for obtaining Informed Consent and  
38 other documentation supporting any Rights Modifications, maintaining these materials in the  
39 prescribed Department system as a part of the Person-Centered Support Plan, and distributing them  
40 to any providers implementing the Rights Modifications.

#### 41 **8.7202.Q Human Rights Committees**

1. Each Case Management Agency shall establish at least one Human Rights Committee (HRC) as a third party mechanism to safeguard the rights of members in waivers targeted to individuals with Intellectual and Developmental Disabilities. The Human Rights Committee is an advisory and review body to the administration of each Case Management Agency.
2. The Human Rights-committee shall be constituted as required by Section 25.5-10-209(2)h, C.R.S.
3. If a consultant to the Case Management Agency, regional center, or Provider Agency serves on the Human Rights Committee, procedures shall be developed related to potential conflicts of interest.
4. The Case Management Agency shall orient members regarding the duties and responsibilities of the Human Rights Committee.
5. The Case Management Agency shall provide the Human Rights Committee with the necessary staff support to facilitate its functions.
6. Each Provider Agency shall make referrals as required in rules and regulations for review by the Human Rights Committee(s) in the manner required by Department.
7. The recommendations of the Human Rights Committee shall become a part of the Case Management Agency's record as well as a part of the individual's master record.
8. The Human Rights Committee shall develop operating procedures which include, but are not limited to, Human Rights Committee responsibilities for the committee's organization, Department required universal documents, the review process, mitigation of potential conflicts of interest, and provisions for recording dissenting opinions of committee members in the committee's recommendations.
9. The Human Rights Committee shall establish and implement operating and review procedures to determine that the practices of the Case Management Agency is in compliance with Section 25.5-10, C.R.S., are consistent with the mission, goals and policies of the Department, and Case Management Agency and ensure that:
  - a. Informed Consent is obtained when required from the person receiving services, the Parent of a minor, or the Guardian or other Legally Authorized Representative as appropriate;
  - b. Modifications of the rights of members occurs only within procedural safeguards as stipulated in Section 8.7001 and that continued modification of such rights is reviewed by the individual, their Guardian or other Legally Authorized Representative, and the rest of the Member Identified Team at a frequency decided by the team, but not less than every six months;
  - c. Psychotropic medications and other prescribed medications used for the purpose of modifying the behavior of Members receiving services through the Intellectual and Developmental Disability waivers are used in accordance with the requirements of Section 8.7416, and are monitored by the Human Rights Committee on a regular basis; and,
  - d. Allegations of mistreatment, abuse, neglect and exploitation are investigated, and the investigation report is reviewed.

#### **8.7202.R Denials/Discontinuations/Adverse Actions**

1. Individuals seeking or receiving services shall be denied or discontinued from services provided pursuant to publicly funded programs for which the Case Management Agency provides case management services if they are determined ineligible for any of the reasons below. Individuals shall be notified of any of the adverse actions and appeal rights as follows:
  - a. Financial Eligibility

- 1 i. The eligibility enrollment specialist from the county department of social services shall  
 2 issue to the Member a Long Term Care Waiver Program Notice of Action (LTC-803)  
 3 regarding denial or discontinuation of services for reasons of Financial Eligibility which  
 4 shall inform the individual of appeal rights in accordance with Section 8.057.
- 5 ii. If the individual or Member is found to be financially ineligible for HCBS or Long-Term  
 6 Services and Supports benefits, the Case Management Agency shall issue to the  
 7 Member a Long Term Care Waiver Program Notice of Action (LTC-803) that informs the  
 8 individual of their appeal rights in accordance with Section 8.057. The Case Manager  
 9 shall not attend the appeal hearing for a denial or discontinuation based on Financial  
 10 Eligibility, unless subpoenaed, or unless requested by the Department.

11 b. Functional Eligibility and Target Group

- 12 i. The Case Management Agency shall notify the individual of the denial or  
 13 discontinuation and appeal rights by sending the Long-Term Care Waiver Program  
 14 Notice of Action and shall attend the appeal hearing to defend the denial or  
 15 discontinuation, when:

- 16 1) The individual does not meet the Functional Eligibility requirement for HCBS  
 17 waiver and Long-Term Services and Supports Programs or nursing facility  
 18 admissions; or
- 19 2) The individual does not meet the Target Group Criteria as specified by the  
 20 HCBS waivers; or
- 21 3) The individual failed to submit the required paperwork, documents or any  
 22 other part of the eligibility criteria and/or application within 90 days from  
 23 Level of Care Screen.

24 c. Receipt of Services

- 25 i. The Case Management Agency shall notify the individual of the denial or  
 26 discontinuation and appeal rights by sending the Long-Term Care Waiver  
 27 Program Notice of Action and shall attend the appeal hearing to defend the  
 28 denial or discontinuation, when:

- 29 1) The individual has not received long-term services or supports for one  
 30 calendar month;
- 31 2) The individual does not keep or schedule an appointment for Assessment or  
 32 monitoring two (2) times in a one month consecutive period as required by  
 33 these regulations.

34 d. Institutional Status

- 35 i. The Case Management Agency shall notify the individual of denial or  
 36 discontinuation by sending the Long-Term Care Waiver Program Notice of  
 37 Action when the Case Manager determines that the individual does not meet  
 38 the following program eligibility requirements.

- 39 1) The individual is not eligible to receive HCBS services while a resident of a  
 40 nursing facility, hospital, or other Institution; or
- 41 2) The individual who is already a recipient of program services enters a  
 42 hospital for treatment, and hospitalization continues for thirty (30) days or  
 43 more.

- 44 2. The Long-Term Care Waiver Program Notice of Action shall be completed in the Information  
 45 Management System for all applicable programs at the time of initial eligibility, when there is a

- 1 significant change in the individual's payment or services, an adverse action, and at the time of  
2 discontinuation.
- 3 3. In the event the individual appeals a denial or discontinuation action, except for reasons related to  
4 Financial Eligibility, the Case Manager shall attend the appeal hearing to defend the denial or  
5 discontinuation action.
- 6 4. The Case Management Agency shall provide the Long-Term Care Waiver Program Notice of Action  
7 form to Applicants and individuals within eleven (11) business days regarding their appeal rights in  
8 accordance with Section 8.057 et seq. when
- 9 a. The individual or Applicant is determined to not have a Developmental Disability,  
10 b. The individual or Applicant is found eligible or ineligible for Long-Term Services and  
11 Supports.  
12 c. The individual or Applicant is determined eligible or ineligible for placement on a waiting list  
13 for Long-Term Services and Supports,  
14 d. An adverse action occurs that affects the individual's or Applicant's waiver enrollment status,  
15 e. The individual or Applicant voluntarily withdraws.
- 16 5. The Case Management Agency shall appear and defend its decision at the Office of Administrative  
17 Courts as described in Section 8.057 et seq. when the Case Management Agency has made a denial  
18 or adverse action against an individual.
- 19 6. The Case Management Agency shall notify the providers in the individual's service plan within one  
20 (1) business day of the discontinuation or adverse action.
- 21 7. The Case Manager shall notify all providers on the Person-Centered Support Plan no later than  
22 within one (1) business day of discontinuation or adverse action.
- 23 8. The Case Manager shall follow procedures to close the individual's case in the Information  
24 Management System within one (1) business day of discontinuation for all HCBS Programs.
- 25 9. The Case Management Agency shall notify the County Department of Human/Social Services  
26 income maintenance technician within ten (10) business days of an adverse action that affects  
27 Medicaid Financial Eligibility.
- 28 10. The Case Management Agency shall notify the county eligibility enrollment specialist of the  
29 appropriate county department of social services:
- 30 a. At the same time it notifies the individual seeking or receiving services of the adverse action;  
31 b. When the individual has filed a written appeal with the Case Management Agency; and  
32 c. When the individual has withdrawn the appeal or a final Agency decision has been entered.
- 33 11. The Applicant or individual shall be informed of an adverse action if the individual or Applicant is  
34 determined ineligible and the following:
- 35 a. The individual or Applicant is detained or resides in a correctional facility, or  
36 b. The individual or Applicant enters an institute for mental health with a duration that continues  
37 for more than thirty (30) days.
- 38 12. The Case Management Agency shall refer individuals to the Medicaid Buy-In program who do not  
39 qualify for waivers due to Financial Eligibility.

- 1 13. Case Management Agencies shall document in the Information Management System all voluntary  
2 withdrawals from all programs.

3 **8.7202.S Case Management Support to Members and Families Receiving Services Related to**  
4 **Dispute Resolution with Provider Agencies**

- 5  
6 1. Every Case Management Agency shall have procedures which comply with requirements as set forth  
7 in these rules and Section 25.5-10- 212, C.R.S., for resolution of disputes between Members or  
8 individuals and Provider Agencies involving individuals or Members. This dispute resolution does not  
9 supersede or negate the requirement for a Long Term Care Waiver Program Notice of Action (LTC-  
10 803). Case Management Agency dispute resolution procedures shall include but not limited to the  
11 following circumstances:
- 12 a. The individual or Member is no longer eligible for services or supports;
  - 13 b. Services or supports are to be terminated; or,
  - 14 c. Services set forth in the Person-Centered Support Plan are to be changed or reduced, or  
15 denied.
- 16 2. The procedure shall contain an explanation of the process to be used by Members or Applicants for  
17 services or Parents of a minor, Guardians and/or other Legally Authorized Representatives in the  
18 event that they are dissatisfied with the decision or action of the regional center or Provider Agency.
- 19 3. The dispute resolution procedure shall be stated in writing, in English. Interpretation in native  
20 languages other than English and through such modes of communication as may be necessary for  
21 the Member's accommodation needs shall be made available upon request.
- 22 a. The procedure shall be provided, orally and in writing, to all Members or Applicants for  
23 services and Parents of a minor, Guardian, and/or other Legally Authorized Representative  
24 at the time of application, at the time the individualized plan is developed, any time changes  
25 in the plan are contemplated, and upon request by the above named persons.
  - 26 b. The procedure shall state that use of the dispute resolution procedure shall not prejudice the  
27 future provision of appropriate services or supports to the individual in need of and/or  
28 receiving services.
  - 29 c. The procedure shall state that an individual shall not be coerced, intimidated, threatened or  
30 retaliated against because that individual has exercised his or her right to file a Complaint or  
31 has participated in the dispute resolution process.
- 32 4. The procedure of the Case Management Agency shall stipulate that notice of action proposed as  
33 defined in Section 8.7202.R shall be provided to the Member/Applicant, and to the person's Parents if  
34 a minor, Guardian and/or other Legally Authorized Representative at least fifteen (15) days prior to  
35 the date actions enumerated in Section 8.7202.S.1 become effective. The above named persons  
36 may dispute such action(s) by filing a Complaint with the Agency initiating the action. Upon such  
37 Complaint, the procedures set forth by the Case Management Agency shall be initiated.
- 38 5. The procedure of the Case Management Agency shall provide the opportunity for resolution of any  
39 dispute through an informal negotiation process which may be waived only by mutual consent.  
40 Mediation by the Case Manager could be considered as one means to informal negotiation if both  
41 parties voluntarily agree to this process.
- 42 6. The opportunity for resolution of a dispute through informal negotiation shall include the scheduling of  
43 a meeting of all parties or their representatives within fifteen (15) days of the receipt of the Complaint.
- 44 7. After opportunities for informal negotiation of the dispute have been attempted or mutually waived,  
45 either party may request that the dispute resolution process set forth by the Case Management  
46 Agency and the following provisions shall be initiated. Parent(s) or Guardian of a minor, age birth to

1 three years, may utilize the dispute resolution process specified under the requirements of the  
2 Procedural Safe Guards for early intervention services pursuant to the Individuals with Disabilities  
3 Education Act.

4 8. The dispute resolution procedures of the Case Management Agency shall, at a minimum, afford due  
5 process by providing for:

- 6 a. The opportunity of the parties to present information and evidence in support of their  
7 positions to an impartial decision maker. The impartial decision maker may be the director of  
8 the Agency taking the action or their designee. The impartial decision maker shall not have  
9 been directly involved in the specific decision at issue;
- 10 b. Timely notification of the meeting (at least ten days prior) to all parties unless waived by the  
11 objecting parties;
- 12 c. Representation by counsel, Legally Authorized Representative, or another individual if the  
13 objecting party desires;
- 14 d. The opportunity to respond to or question the opposing position;
- 15 e. Recording of the proceeding by electronic device or reporter;
- 16 f. Issuance of a written decision setting forth the reasons therefore within fifteen (15) days of  
17 the meeting;
- 18 g. Notification that if the dispute is not resolved, the objecting party may request that the  
19 Executive Director of the Department or their designee review the decision; and,
- 20 h. Notification to the Department by the Case Management Agency of all disputes proceeding  
21 and the decision issued.

22 9. The dispute resolution procedure of the Department shall be as follows:

- 23 a. A request to the Executive Director of the Department to review the outcome of the dispute  
24 resolution process shall be submitted to the Department within fifteen (15) working days from  
25 which the written decision was postmarked;
- 26 b. The request for review shall also contain a statement of the matters in dispute and all  
27 information or evidence which is deemed relevant to a thorough review of the matter. The  
28 Case Management Agency shall be afforded the opportunity to respond within fifteen (15)  
29 working days;
- 30 c. The Executive Director of the Department or designee shall have the right to additional  
31 information and may request oral argument or a hearing if deemed necessary by the  
32 Executive Director or designee to render a decision;
- 33 d. The Executive Director of the Department or designee shall be de novo and a decision shall  
34 be rendered within ten (10) working days of the submission of all relevant information; and,
- 35 e. The decision of the Executive Director of the Department shall constitute Final Agency Action  
36 regarding dispute.

37 10. No Member may be terminated from services or supports during the dispute resolution process  
38 unless the Department determines an emergency situation, as meeting the criteria set forth in  
39 Section 8.7000.A.4 exists.

40 **8.7202.T Disputes between Department and Case Management Agency**

- 1 1. The following shall apply in the event that the terms of the Case Management Agency requirements  
2 and responsibilities in these rules for Targeted Case Management Activities are disputed by either  
3 party:
  - 4 a. The Case Management Agency shall notify the Director of the Office of Community Living of  
5 the circumstances of the dispute.
  - 6 b. The parties shall informally meet at a mutually agreeable time to attempt resolution.
  - 7 c. If the dispute cannot be resolved through this informal process, then the formal process at  
8 Section 8.7202 shall be used.
  - 9 d. The Case Management Agency shall submit a written request for formal dispute resolution to  
10 the Department.
    - 11 i. The request shall state the specific grounds for the dispute.
    - 12 ii. It shall include all available exhibits, evidence, arguments, and documents believed  
13 to substantiate the protest, and the relief requested.
  - 14 e. The Department may request additional information deemed necessary to resolve the  
15 dispute.
  - 16 f. Within fifteen (15) working days following the receipt of written materials and additional  
17 requested information, the Department shall respond to the request by issuing a written  
18 decision, which shall be inclusive of the reasons for the decision.
  - 19 g. A copy of the documentation presented or considered, the decision made and the contract  
20 shall be maintained in the Department's files.
  - 21 h. The Department's decision shall represent final Agency action on the disputed issue.
  - 22 i. Notwithstanding the dispute, the Case Management Agency shall honor all contractual  
23 obligations entered into in its contract with the Department. No Agency shall have its contract  
24 terminated pending resolution of a contractual dispute, unless an emergency order is  
25 necessary for the preservation of public health, safety or welfare, as determined pursuant to  
26 Section 8.7000.A.4.
  - 27 j. Nothing in this procedure shall prohibit the Department from initiating corrective action based  
28 on evidence presented in the request for Departmental intervention or during its review.
  - 29 k. Disputes related to administrative Case Management Activities must follow the process  
30 outlined in the Case Management Agency contract.

#### 31 **8.7202.U Continuous Quality Improvement of the Case Management Agency**

- 32 1. To ensure the Case Management Agency is completing Case Management Activities according to  
33 requirements, the Department shall conduct performance reviews and evaluations of the Case  
34 Management Agency.
- 35 2. The Department may work with the Case Management Agency in the completion of any performance  
36 reviews and evaluations, and/or the Department may complete any or all performance reviews and  
37 evaluations independently, at the Department's sole discretion.
- 38 3. The Case Management Agency shall provide all information necessary, as determined by the  
39 Department for the Department to complete performance reviews and evaluations, upon the  
40 Department's request.
- 41



4. The Case Management Agency shall perform internal oversight of their Agency work product to ensure Case Management Activities described in rule and contract are performed as required.
5. The Department shall make the results of any performance reviews and evaluations available to the public and publicly post the results of any performance reviews and evaluations.
6. The Department may recoup funding as a result of any performance review and evaluation where payment was rendered for services not complete and/or not in alignment with federal and/or state regulations or Contract.
7. A Case Management Agency may be placed on corrective action requiring remediation based on the result of any performance review or evaluation.
8. Case Management Agencies shall allow access by authorized personnel of the Department, and/or its Contractors, for the purpose of reviewing documents and systems relevant to the provision of Case Management services and supports funded by the Department and shall cooperate with the Department in the evaluation of such services and supports.
9. Case Management Agency Satisfaction Survey
  - a. At least annually, the Case Management Agency shall survey a random sample of Members to determine their level of satisfaction with services provided by the Agency. The Case Management Agency shall have a written policy and procedure for completing the Member satisfaction survey.
  - b. The random sample of individuals shall constitute forty (40) individuals or ten percent (10%) of the Case Management Agency's average monthly caseload, whichever is higher.
  - c. The individual satisfaction survey shall conform to guidelines provided by the Department, including multiple survey formats and shall be ADA compliant.
  - d. The results of the individual satisfaction survey shall be made available to the Department upon request and shall be utilized for the Case Management Agency's quality assurance and resource development efforts.
  - e. The Case Management Agency shall assure that consumer information regarding HCBS waiver programs is available for all individuals at the local level.
  - f. The Survey results shall be provided to the Community Advisory Committee for review regarding actions necessary to respond to quality concerns or issues and community engagement.

#### **8.7202.V Provision of State Program Services**

1. The Case Management Agency is responsible for the administration of state plan Long-Term Services and Supports programs including: State Supported Living Services (State-SLS), OBRA-SS, and Family Support Services Program (FSSP), in accordance with Medical Services Board regulations, and the Case Management Agency contract, and all the requirements associated with these programs including, but not limited to: Family Support Council development and maintenance, rates for State SLS and monitoring of services, and the PASSR program.
2. Family Support Program
  - a. Case Management for State General Fund program support is the coordination of services provided for individuals with an Intellectual and Developmental Disability or Developmental Delay that consists of facilitating enrollment, assessing needs, locating, coordinating, and monitoring needed FSSP funded services, such as medical, social, education, and other services to ensure nonduplication of services, and monitoring to ensure the effective and efficient provision of services across multiple funding sources.

- b. At minimum, the Case Manager is responsible for:
  - i. Determining initial and ongoing eligibility for the FSSP;
  - ii. Assisting Applicants with the Assessment;
  - iii. The development and annual Reassessment of the Family Support Plan (FSP); and
  - iv. Ensuring service delivery in accordance with the FSP, and
  - v. Coordinating with the Family Support Council as needed

### 3. OBRA-SS State General Fund Program

- a. Case Management Agencies shall follow all contractual obligations, rules and regulations pertaining to OBRA-SS at 42 CFR 483.

### 4. State Supported Living Services State General Fund Program

- a. The Case Manager shall coordinate, authorize, and monitor services based on the approved State-SLS Person-Centered Support Plan.
- b. The Case Manager shall complete monitoring activities in compliance with 8.7557.D.4.
- c. The Case Management Agency Case Manager shall assist individuals to gain access to other resources for which they are eligible and to ensure individuals secure long-term support as efficiently as possible.
- d. The Case Management Agency Case Manager shall provide all State-SLS documentation upon the request from the Department.
- e. Referrals to the State-SLS program shall be made through the Case Management Agency in the defined service area the individual resides in.

### 5. Home Care Allowance program

- a. Case Management Agencies shall contract with the Colorado Department of Human Services to administer the Home Care Allowance program.
- b. The Case Managers shall complete all requirements for Home Care Allowance in accordance with 9 C.C.R. 2503-5; and with any applicable contract(s).

## **8.7202.W Organized Health Care Delivery System (OHCDS)**

1. The Organized Health Care Delivery System for waivers is the Case Management Agency as designated by the Department in accordance with Section 25.5 -10-209, C.R.S.
2. The Organized Health Care Delivery System is the Medicaid provider of record for a Member whose services are delivered through the Organized Health Care Delivery System.
3. The Organized Health Care Delivery System shall maintain a Medicaid provider agreement with the Department to deliver Waiver Services according to the current federally approved waiver.
4. The Organized Health Care Delivery System may contract and/or employ for delivery of approved Waiver Services for the Organized Health Care Delivery System.
5. The Organized Health Care Delivery System shall:

- a. Ensure that the Contractor and/or employee meets minimum provider qualifications as set forth in the applicable HCBS waiver;
- b. Ensure that services are delivered according to the applicable HCBS waiver definitions and as identified in the Member's Service Plan;
- c. Ensure that any subcontractor maintains sufficient documentation to support the claims submitted; and
- d. Monitor the health and safety of HCBS waiver Members receiving services from a subcontractor and report concerns for health and welfare to the proper authorities.

6. The Organized Health Care Delivery System is authorized to subcontract and negotiate reimbursement rates with providers in compliance with all federal and state regulations regarding administrative, claim payment and rate setting requirements. The Organized Health Care Delivery System shall:

- a. Establish reimbursement rates that are consistent with efficiency, economy and quality of care;
- b. Establish written policies and procedures regarding the process that will be used to set rates for each service type and for all providers;
- c. Ensure that the negotiated rates are sufficient to promote quality of care and to enlist enough providers to provide choice to individuals or Members;
- d. Negotiate rates that are in accordance with the Department's established fee for service rate schedule and the Department's procedures:
  - i. Manually priced items that have no maximum allowable reimbursement rate assigned, nor a Manufacturer's Suggested Retail Price (MSRP), shall be reimbursed at the lesser of the submitted charges or the sum of the manufacturer's invoice cost, plus 13.56 percent.
- d. Collect and maintain the data used to develop provider rates and ensure data includes the costs for allowable services provided to Members to address the individual and stakeholders' needs, that are allowable activities within the HCBS waiver service definition and that supports the established rate;
- e. Maintain documentation of provider reimbursement rates and provide the documentation to the Department, and Centers for Medicare and Medicaid Services (CMS); and
- f. Report by August 31 of each year, the names, rates and total payment made to the subcontractors

#### **8.7202.X Member and Individual Documentation and Recordkeeping**

1. Documentation includes:

- a. Documentation of the Member's choice of services, providers, nursing home placement, or other services, including a signed statement of choice from the Member;
- b. Documentation that the individual or Member was informed of the right to free choice of providers from among all the available and qualified providers for each needed service, and that the individual understands his/her right to change providers;
- c. Except when a individual or Member is residing in an alternative care facility, documentation to include a process, developed in coordination with the Member, the Member's Family or Guardian and the Member's physician, by which the Member may receive necessary care if

1 the Member's Family or service provider is unavailable due to an emergency situation or to  
2 unforeseen circumstances. The individual and the individual's Family or Guardian shall be  
3 duly informed of these alternative care provisions at the time the service plan is initiated.

- 4 2. Case Managers shall support Members in determining their per diem payment obligation pursuant to  
5 Section 8.509.31.E. Case Managers shall inform Members residing in an Alternative Care Facility of  
6 their individual payment obligation on a form prescribed by the state at the time of the first  
7 Assessment visit; by the end of each plan period; or within ten (10) working days whenever there is a  
8 significant change in the diem payment amount.

9 a. Significant change is defined as a change of fifty dollars (\$50) or more.

10 b. Copies of individual payment forms shall be kept in the individual files at the Case  
11 Management Agency and shall not be mailed to the State of its agent except as required for  
12 a Prior Authorization Request, pursuant to Section 8.509.31(G)], or if requested by the state  
13 for monitoring purposes-

- 14 3. All Case Management documentation shall meet all of the following standards:

15 a. Records shall be objective and understandable;

16 b. Records shall be prepared at the time of the activity or no later than five (5) business days  
17 from the time of the activity;

18 c. Records shall be dated according to the date of the activity, including the year;

19 d. Records shall be entered into the Department's Information Management System;

20 e. Records shall identify the person creating the documentation;

21 f. Entries must be concise and include all pertinent information;

22 g. Information must be kept together, in a logical organized sequence, for easy access and  
23 review;

24 h. The source of all information shall be recorded, and the record shall clarify whether  
25 information is observable and objective fact or is a someone's judgment or conclusion;

26 i. All persons and agencies referenced in the documentation must be identified by name and  
27 by relationship to the Member;

28 j. All forms prescribed by the Department shall be completely and accurately filled out by the  
29 Case Manager; and,

30 k. If the Case Manager is unable to comply with any of the regulations specifying the time  
31 frames within which Case Management Activities are to be completed, due to circumstances  
32 outside the Case Management Agency's control, the circumstances shall be documented in  
33 the case record.

- 34 4. Documentation of Contacts and Case Management Activities in the Department Prescribed  
35 Information Management System.

- 36 5. All case documentation must be entered into the Department's Information Management System  
37 within five (5) business days from the date of activity.

- 38 6. The Case Manager shall use the Department-prescribed Information Management System for  
39 purposes of documentation of all Case Management Activities, monitoring of service delivery, and  
40 service effectiveness. If applicable, the individual's Legally Authorized Representative or Long-Term  
41 Services and Supports Representative or both shall be identified in the case record, with a copy of  
42 appropriate documentation.

- 1 7. The Case Management Agency may accept physical or digital signatures on Department forms. If the  
 2 individual is unable to sign a form requiring his/her signature because of a medical condition, any  
 3 mark the individual is capable of making will be accepted in lieu of a signature. If the individual is not  
 4 capable of making a mark or performing a digital signature, the physical or digital signature of a  
 5 Guardian or other Legally Authorized Representative shall be accepted.

6 **8.7202.Y Communication**

- 7  
 8 1. The Case Management Agency's Case Manager shall be responsible for ensuring materials,  
 9 documents, and information used to conduct Case Management Activities are adapted to the cultural  
 10 background, language, ethnic origin and preferred means of communication of the individual.
- 11 2. In addition to any communication requirements specified elsewhere in these rules, the Case  
 12 Manager shall be responsible for the following communications:
- 13 a. The Case Manager shall inform the eligibility enrollment specialist of any and all changes  
 14 affecting the participation of a Member in Case Management Agency-served programs,  
 15 including changes in income, within one (1) working day after the Case Manager learns of  
 16 the change. The Case Manager shall provide the eligibility enrollment specialist with copies  
 17 of the certification page of the approved Level of Care Screen form.
- 18 b. If the individual has an open adult protective services (APS) or child protective services  
 19 (CPS) case at the county department of social services, the Case Manager shall keep the  
 20 individual's APS or CPS worker informed of the individual's status and shall participate in  
 21 mutual staffing of the individual's case.
- 22 c. The Case Manager shall inform the individual's physician of any significant changes in the  
 23 individual's condition or needs.
- 24 d. The Case Manager shall report to the Colorado Department of Public Health and  
 25 Environment (CDPHE) any Congregate Facility which is not licensed.
- 26 e. The Case Manager shall inform all Alternative Care Facility individuals of their obligation to  
 27 pay the full and current State-prescribed room and board amount, from their own income, to  
 28 the Alternative Care Facility provider.
- 29 f. Within five (5) working days of receipt of the approved Prior Authorization Request (PAR)  
 30 form, from the fiscal agent, the Case Manager shall provide copies to all the HCBS providers  
 31 in the Person-Centered Support Plan.
- 32 g. The Case Manager shall coordinate with the Regional Accountable Entity and Behavioral  
 33 Health Administration along with other community partners involved with the Members'  
 34 services and supports.
- 35 h. The Case Manager shall notify the Utilization Review Contractor (URC), on a form prescribed  
 36 by the Department, within thirty (30) calendar days, of the outcome when a Member is not  
 37 Diverted, as defined at Section 8.485.50.
- 38 i. Case Managers shall maintain communication with Members, Family Members, providers  
 39 and other necessary parties within minimum standards for returned communication as  
 40 described in contract.

41 **8.7202.Z Targeted Case Management Activity Billing and Payment Liability**

- 42  
 43 1. Billing:
- 44 a. Claims are reimbursable only when supported by the following documentation:

- 1                   i.    The name of the individual;
- 2                   ii.   The date of the activity;
- 3                   iii.   The nature of the activity including whether it is direct or indirect contact with the  
4                   individual;
- 5                   iv.    The content of the activity including the relevant observations, Assessments,  
6                   findings;
- 7                   v.    Outcomes achieved, and as appropriate, follow up action;
- 8                   vi.    For HCBS waiver programs, documentation required pursuant to Sections 8.519 and  
9                   8.760.
- 10                  b.    Claims are subject to a post-payment review by the Department. If the Department identifies  
11                  an overpayment or a claim reimbursement not in compliance with requirements, the amount  
12                  reimbursed shall be subject to reversal of claims, recovery of the amount reimbursed, or the  
13                  Case Management Agency may be subject to suspension of payments.
- 14                  c.    Targeted Case Management services consist of facilitating enrollment; locating, coordinating,  
15                  and monitoring Long-Term Services and Supports services; and coordinating with other non  
16                  waiver funded services, such as medical, social, educational, and other services to ensure  
17                  non-duplication of services and monitor the effective and efficient provision of services  
18                  across multiple funding sources. The individual does not need to be physically present for  
19                  this service to be performed if it is done on the individual's/Member's behalf.
- 20                  d.    TCM services provided to Members enrolled in HCBS waiver programs are to be reimbursed  
21                  based on the Department's TCM Fee Schedule.
- 22                  e.    TCM providers shall record what documentation exists in the log notes and enter necessary  
23                  documentation into the Department prescribed system as required by the Department.
  - 24                    i.    Case Management Agencies shall document all targeted Case Management  
25                    services and meet the following criteria:
    - 26                      1) All targeted Case Management services must be documented in the  
27                      Department's system within 10 business days of the activity and prior to  
28                      submitting a claim for reimbursement.
    - 29                      2) Documentation must be specific to the Member and clearly and concisely detail  
30                      the activity completed.
    - 31                      3) Documentation must specify the Member's preference for in-person or virtual for  
32                      monitoring contacts in adherence with Department direction and requirements.
    - 33                      4) The use of mass email communication, robotic and/or automatic voice messages  
34                      cannot be used to replace the Case Management Agencies required Case  
35                      Management services or any billable targeted Case Management service.
  - 36                    e.    Reimbursement rates shall be published prior to their effective date in accordance with  
37                    Federal requirements at 42 C.F.R. § 447.205(d) and shall be based upon a market-based  
38                    research and standards.
  - 39                    f.    TCM services may not be claimed prior to the first day of enrollment into an eligible program  
40                    nor prior to the actual date of eligibility for Medicaid benefits.

## 41                  2. Exclusions

1 a. Case Management services provided to any individuals enrolled in the following programs  
2 are not billable as Targeted Case Management services as specified in Section 8.7202.Z:

- 3 i. Persons enrolled in a Home and Community-Based Services waiver not included as  
4 an eligible HCBS service as described in Sections 8.7000-8.7100 and 8.7500.
- 5 ii. Persons residing in a Class I nursing facility.
- 6 iii. Persons residing in an Intermediate Care Facility for the Intellectually Disabled (ICF-  
7 ID).

8 3. Payment Liability

9 a. Failure to prepare the service plan and prior authorization or failure to submit the service plan  
10 forms in accordance with Department policies and procedures shall result in the reversal and  
11 recovery of reimbursement for services authorized retroactive to the first date of service. The  
12 Case Management Agency and/or providers may not seek reimbursement for these services  
13 from the Member.

14 b. If the Case Management Agency causes an individual enrolled in HCBS Waiver Services to have  
15 a break in payment authorization, the Case Management Agency shall ensure that all services  
16 continue and shall be solely financially responsible for any losses incurred by Provider Agencies  
17 until payment authorization is reinstated.

18 **8.7202.AA Person-Centered Budget Algorithm and Resource Allocation**

19  
20 **8.7203 Case Manager Requirements and Responsibilities**

21  
22 **8.7203.A Case Manager Requirements**

- 23  
24 1. The Case Manager(s) hired on or after October 8, 2021 shall meet minimum qualifications for HCBS  
25 Case Managers set forth in these regulations and shall be able to demonstrate competency in  
26 pertinent Case Management knowledge and skills.
- 27 2. All Home and Community-Based (HCBS) Case Managers must be employed by a contracted Case  
28 Management Agency. Case Management Agencies must maintain verification that employed Case  
29 Managers meet the minimum qualifications set forth in these regulations.
- 30 3. The minimum qualifications for HCBS Case Managers hired on or after October 8th, 2021 are:
- 31 a. A bachelor's degree; or
- 32 b. Five (5) years of relevant experience in the field of Long-Term Services and Supports, which  
33 includes Developmental Disabilities; or
- 34 c. Some combination of education and relevant experience appropriate to the requirements of  
35 the position.
- 36 d. Relevant experience is defined as:
- 37 i. Experience in one of the following areas: long-term care services and supports,  
38 gerontology, physical rehabilitation, disability services, children with special health care  
39 needs, behavioral science, special education, public health or nonprofit administration,  
40 or health/medical services, including working directly with persons with physical,  
41 intellectual or Developmental Disabilities, mental illness, or other vulnerable  
42 populations as appropriate to the position being filled; and,

- 1                   ii. Completed coursework and/or experience related to the type of administrative duties  
2 performed by Case Managers may qualify for up to two (2) years of required relevant  
3 experience.

4           4. Case Managers may not:

- 5                   a. Be related by blood or marriage to the individual.  
6                   b. Be related by blood or marriage to any paid caregiver of the individual.  
7                   c. Be financially responsible for the individual.  
8                   d. Be the individual's legal Guardian, Legally Authorized Representative, Long-Term Services  
9 and Supports Representative, or Authorized Representative under Sections 8.7514 and  
10 8.7527, or be empowered to make decisions on the individual's behalf through a power of  
11 attorney.  
12                   e. Be a provider for the individual, have an interest in, or be employed by a provider for the  
13 same individual. Case Managers employed by a Case Management Agency that is operating  
14 under an exception approved by the Centers for Medicare and Medicaid Services (CMS) in  
15 the approved waiver application are exempt from this requirement.  
16                   f. Be related by blood or marriage to the owner or managing employee of a provider.

17           5. Case Management Agency staff must pass competency-based training requirements as defined and  
18 enforced by the Department through contractual agreements.

19           6. The Case Management Agency supervisor(s) shall meet all qualifications for Case Managers and  
20 have a minimum of two years of experience in the field of HCBS Case Management.

21 **8.7204 Functions of the Case Management Agency Supervisor**  
22

23 **8.7204.A Supervision of Case Managers**

- 24           1. Case Management Agencies shall provide adequate supervisory staff who shall be responsible for:  
25  
26                   a. Regular supervisory conferences with Case Managers on a regular basis related to their  
27 caseload and Members needs;  
28                   b. Approval of indefinite lengths of stay in nursing facilities, determined according to Section  
29 8.402.15;  
30                   c. Regular, systematic review and remediation of case records and other Case Management  
31 documentation, on at least a sample basis;  
32                   d. Communication with the Department when technical assistance is required by Case  
33 Managers and the supervisor is unable to provide answers after reviewing the regulations  
34 and other departmental publications;  
35                   e. Allocation and monitoring of staff to assure that all standards and time frames are met; and  
36                   f. Assumption of Case Management duties when necessary.

37 **8.7204.B Training of Case Management Agency Staff**

- 38           1. Case Management Agency staff, including supervisors, shall attend training sessions as directed  
39 and/or provided by the Department for Case Management Agencies.  
40



- 1 2. Prior to start-up, the Case Management Agency staff shall receive training provided by the  
2 Department or its designee, which shall include, but not be limited to, the following content areas:
  - 3 a. Background information on the development and implementation of the Case Management  
4 Agency system;
  - 5 b. Mission, goals, and objectives of the Case Management Agency system;
  - 6 c. Regulatory requirements and changes or modifications in federal and state programs;
  - 7 d. Contracting guidelines, quality assurance mechanisms, and Certification requirements; and
  - 8 e. Federal and state requirements for the Case Management Agency.
- 9 3. The Case Management Agency is responsible for tracking completion of required Case Management  
10 Agency training and staff development of program knowledge. Staff who require retraining or  
11 additional training shall receive training through available Department training and the Case  
12 Management Agency internal training.
- 13 4. Case Management Agency staff must pass competency-based training requirements as defined by  
14 the Department including but not limited to disability/cultural competency, person-centeredness, soft  
15 skills, as well as program specific knowledge and skills.
- 16 5. Case Management Agencies are responsible for providing quality oversight of their staff work  
17 product. At least quarterly, the Case Management Agency shall audit case records to evaluate Case  
18 Management performance. The Case Management Agency shall audit ten percent (10%) of the Case  
19 Management Agency average monthly caseload size or ten individual case records, whichever is  
20 higher.
  - 21 a. The Case Management Agency shall utilize the audit form issued by the Department for  
22 Case Management Agency quality oversight audits.
  - 23 b. The Case Management Agency shall audit each Case Manager employed by the Case  
24 Management Agency at least once per year.
  - 25 c. The Case Management Agency shall provide the results of the audit to the Department and  
26 shall utilize audit results as part of the Case Management Agency quality assurance efforts.

27

28