ACC Phase III: Proposed Concepts

Public Session September 6, 2023

Presented by:

Colorado Health Institute

Colorado Department of Health Care Policy & Financing



Welcome, thank you for joining us!

- La interpretación **en español** comenzará en breve, gracias por su paciencia.
- This meeting is being recorded. Please keep your sound muted, unless you are speaking.
- Slides and a recording of the presentation <u>and</u> discussion will be available on HCPF's website.
- ASL interpretation and live captioning is available.
- Health First Colorado members: We will share a link in the chat to receive compensation for your time today.

Today's Agenda

12:00 - 12:25pm Welcome and Background

12:25 - 12:45pm Deep Dive #1: Member Experience

and Health Equity

12:45 – 1:05pm Deep Dive #2: Care Coordination

1:05 – 1:25pm General Q&A

1:25 – 1:30pm Wrap-Up



Questions or comments?

- Use the chat for <u>comments</u>.
- Use the Q&A feature for questions.
- Please <u>hold verbal questions</u> until the discussion portion of our meeting today.
 - > Use the "raise hand" feature under Reactions to indicate a question.

Background



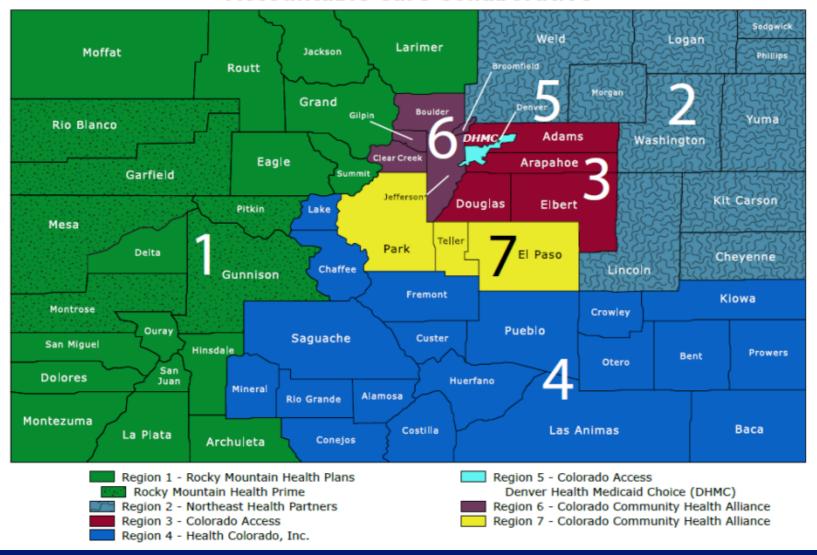
Accountable Care Collaborative (ACC)

 Delivers cost-effective, quality health care services to Colorado Medicaid members to improve the health of Coloradans.

 Coordinates regional physical and behavioral health care services to ensure member access to appropriate care.

Regional Accountable Entities (RAEs)

Accountable Care Collaborative



Role of the RAE

- Build a network of care providers
 - ➤ Contract with Primary Care Medical Providers (PCMPs)
 - Contract with behavioral health providers and administer the capitated behavioral health benefit
- Provide care coordination, care programs, and case management
 - >Some RAEs do this themselves, while others contract this out
- Assist with practice transformation (e.g., support PCMP offices integrating behavioral health services into their clinics)
- Respond to local community needs to best support Medicaid members

Goals for ACC Phase III

- 1. Improve quality care for members.
- 2. Close health disparities and promote health equity for members.
- 3. Improve care access for members.
- 4. Improve the member and provider experience.
- 5. Manage costs to protect member coverage, benefits, and provider reimbursements.

Ongoing Stakeholder Engagement Timeline



What we've heard:

What's working well:

- Majority of members are getting the care they need
- Providers engaged with RAEs appreciate resources and support
- Regional model acknowledges that different parts of Colorado have different needs
- Care coordination for those who are actively engaged
- Existing member engagement councils

What needs improvement:

- Process and administrative barriers
- Inconsistency across 7 regions
- Alignment with other entities in midst of statewide changes
- Care capacity and access
 - Services for children and youth



Ongoing Stakeholder Activities Fall 2022 Proposal review Ongoing Revise draft Vendor community request for transition Implementation Begin engagement proposal based activities work stakeholder to collect on stakeholder activities to Member and feedback and feedback assist with provider refine design transition and Begin program development operational preparation implementation Summer 2023 April 2024 July 1, 2025 November September 2023 2024 **GO LIVE** Concept Paper **RAE** Request for Draft RAE Proposal **Vendor Awards** Request for **Proposal**

Phase III Proposals

Goals for ACC Phase III

- 1. Improve quality care for members.
- 2. Close health disparities and promote health equity for members.
- 3. Improve care access for members.
- 4. Improve the member and provider experience.
- 5. Manage costs to protect member coverage, benefits, and provider reimbursements.

1. Improve quality care for members.

- Aligned strategic objectives
- Standardize incentive payment measures
- Standardized children's benefit
- Children and youth intensive care coordination
- Behavioral Health Transformation

2. Close health disparities and promote health equity for members.

- Implement existing regional health equity plans
- Use equity-focused metrics
- Equity requirements for RAEs
- Explore expansion of permanent supportive housing services
- Explore providing food related assistance and pre-release services for incarcerated individuals
- Leverage social health information exchange tools

3. Improve care access for members.

- Clarify care coordination roles and responsibilities
 - > Create tiered model for care coordination
- Strengthen requirements for RAEs to partner with community-based organizations (CBOs)
- Explore innovations to current behavioral health funding system to fill gaps in care (Behavioral Health Transformation)

Reference: Senate Bill 23-174

4. Improve the member and provider experience.

- Enhance Member Attribution process to increase accuracy and timeliness
- Increase the visibility of and clarify role of the RAE
- Reduce administrative burden on providers through behavioral health transformation efforts
- Reduce total number of regions

Reference: House Bill 22-1289

5. Manage costs to protect member coverage, benefits, and provider reimbursement.

- Improve administration of behavioral health capitation payment
- Improve alignment between ACC and Alternative Payment Models
- Implement new Alternative Payment Models

Deep Dive: Member Experience and Health Equity

Increase the visibility and clarify roles of RAE and HCPF to members

- Increase member education and awareness of RAEs
- Require all RAEs to establish and regularly meet with Member Advisory Councils for ongoing trust building and engagement
- Create a seamless experience for members by promoting HCPF member call center as primary point of contact

Develop requirements for RAEs to address health equity within their regions.

- Implement a regional health equity plan
- Create an equity key personnel position
- Complete health equity trainings
- Create an equity taskforce

Explore opportunities to address members' health-related social needs

- Support connection to food-related assistance
 - > Support member enrollment in SNAP and WIC
 - > Explore other opportunities (e.g., medically tailored meals)
- Explore new federal (CMS) opportunities:
 - > Expand permanent supportive housing services
 - Expanding continuous coverage for eligible children and adults
 - > Pre-release services for incarcerated individuals
- Leverage social health information exchange tools

Reference: House Bill 23-1300, Senate Bill 23-174, Senate Bill 22-196

Discussion:

- What kind of support do you need from the RAEs to assist your members with social needs?
- What makes your current relationships with RAEs effective? What are the challenges?
- Given limited resources, how do we clearly define roles so that there is no duplication or role confusion?

Deep Dive: Care Coordination



Create a 3-tier care coordination model, aligned with the BHA, to improve quality, consistency, and measurability of interventions

Tier	Target Population	Care Coordinator	Activities
Level 3	 Uncontrolled conditions Multiple diagnoses Multi-system involvement Difficult to place Private Duty Nursing Client Overutilization Program 	Clinical Care Coordinator	 Care plan Specific assessments based on population type/need Monthly coordination with Member/treatment team Long-term monitoring and follow up
Level 2	Condition management (heart disease, diabetes, depression/ anxiety, asthma/COPD, maternity)	Clinical Care Coordinator	 Care plan/assessments TBD (possibly just pull from their provider) Quarterly coordination with member/treatment team Long term monitoring and follow up
Level 1	Anyone	Not clinical, no staffing ratio	 Brief needs screening (Health Needs Survey) Support accessing services and benefits Determining need for higher level of care coordination Brief monitoring and follow up

Increase equitable access to care coordination

 Require RAEs to develop a network of community-based organizations to reach and educate members

Reference: Senate Bill 23-002

Discussion:

- Does the proposed three-tier care coordination model align with the current state of care coordination in your community?
 - >If not, what would need to happen in your community to move towards that model?
 - >What are potential unintended consequences that should be considered?





Next Steps

Provide additional feedback:

Full concept paper

 Online survey — responses will be made publicly available (without names)

Open feedback form will remain open

<u>Upcoming Public Meetings</u>

- Behavioral Health Providers: 9/14 from 5 to 6:30 p.m.
- All providers welcome: 9/26 from 8 to 9:30 a.m.
- Health First Colorado Members: 9/28 from 5 to 6:30 p.m.

Thank you!

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