

# Alternative Payment Model 2 (APM 2) Design Review Team (DRT) Meeting 2 Meeting Minutes

Date: February 28, 2024

**Time:** 11:00 AM to 1:00 PM (MT)

**Session Topic:** APM 2 Program Goals and Objectives

# **Meeting Agenda**

1. Welcome and Introductions

2. Meeting 1 Recap

3. Current State of APM 1 and APM 2

4. Goals, Objectives, and Measurable Outcomes

5. Looking Ahead

## 1. Welcome and Introductions

Suman Mathur called the meeting to order.

DRT participants in attendance were representatives of Members, providers, and other stakeholders from across the Health First Colorado landscape.

Other attendees included Araceli Santistevan (HCPF), Cordell Cossairt (HCPF), Dawson LaRance (HCPF), Ke Zhang (HCPF), Nicole Nyberg (HCPF), Chrissy Esposito (Stakeholder Engagement Team), Kendra Neumann (Stakeholder Engagement Team), Moriah Bell (Stakeholder Engagement Team), Suman Mathur (Stakeholder Engagement Team), Andy Wilson (Support Team), Chelsea Finfer (Support Team), Hayley Dennison (Support Team), and Shani Ogilvie (Support Team).

#### 2. Meeting 1 Recap

Kendra Neumann presented DRT Meeting 1 Meeting Minutes for approval, and DRT participants approved.

#### 3. Current State of APM 1 and APM 2

Dawson LaRance presented information about the APM 1 program, and Araceli Santistevan provided information about the APM 2 program.

- DRT participants asked for more clarity on per-member per-month (PMPM) payments and quality measures in APM 1 and APM 2.
  - HCPF staff explained providers' options for PMPM payments, the goal behind creating payment consistency, and the differences between structural measures, administrative measures, and electronic clinical quality measures (eCQMs).



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# 4. Goals, Objectives, and Measurable Outcomes

Hayley Dennison explained the connection between the "North Star" Goal, which is shared for all HCPF value-based payment programs, and described the connection between the "North Star" Goal and the APM 2 Program Goals, Objectives, and Measures.

- HCPF staff presented the six proposed APM 2 Program Goals. The six proposed Program
  Goals are:
  - Goal 1: Reduce avoidable hospital use for Members and increase use of primary care services.
  - o Goal 2: Improve clinical outcomes for Members with chronic conditions.
  - Goal 3: Close the gap in racial disparities for primary care outcomes across the state.
  - Goal 4: Close the gap in rural versus urban disparities for primary care outcomes across the state.
  - Goal 5: Reduce total costs of care while keeping primary care costs per Member stable or higher.
  - Goal 6: Provide stabilized revenue and upfront investment into primary care practices.
- Generally, DRT participants felt that the proposed Program Goals address what is important to Health First Colorado Members and providers.
- Upon review of the proposed Program Goals, DRT participants shared the following feedback for HCPF consideration:
  - The addition of a goal or objective that specifically focuses on closing the gap in disability disparities.
  - o More focus on wellness and upstream prevention work within the goals.
  - Data analyses to confirm that these are the right goals.

DRT participants were broken up into smaller groups to discuss each of the six proposed Program Goals and corresponding Objectives.

- Goal 1: Reduce avoidable hospital use for Members and increase use of primary care services.
- DRT participants suggested the following considerations for refining Goal 1:
  - Acknowledgement of the fact that Members may have to use hospitals because they cannot find primary care practices to meet their needs in a timely manner.
  - Research into when and why Members use hospitals instead of primary care (such as lack of trust, lack of competency, or limited hours) to better refine this goal.
- Goal 2: Improve clinical outcomes for Members with chronic conditions.
- DRT participants suggested the following considerations for refining Goal 2:
  - Inclusion of preventive health care services to prevent chronic conditions in this goal.
  - Addition of Members with disabilities in this goal.
- Goal 3: Close the gap in racial disparities for primary care outcomes across the state.



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- DRT participants suggested the following considerations for refining Goal 3:
  - o Expansion of this goal to include other disparities beyond racial disparities.
  - Suggestion to use the phrase "cultural humility" instead of "cultural competence" in the objective focused on providers' cultural competence.
  - Suggestion to think about how cultural competence is measured, whether through hiring a diverse staff, training staff, or measuring patients' experiences.
- Goal 4: Close the gap in rural versus urban disparities for primary care outcomes across the state.
- DRT participants suggested the following considerations for refining Goal 4:
  - Inclusion of incentives for rural providers and practices and acknowledgement of how resource shortages can impact rural practices.
- Goal 5: Reduce total costs of care while keeping primary care costs per Member stable or higher.
- DRT participants noted that this goal is foundational to the success of other goals.
- DRT participants suggested the following considerations for refining Goal 5:
  - o Revision of this goal to focus on reducing the costs of unnecessary care.
  - Inclusion of additional funding for the extra time needed to provide services for Members with complex health needs.
- Goal 6: Provide stabilized revenue and upfront investment into primary care practices.
- DRT participants suggested the following considerations for refining Goal 6:
  - o Focus on "enhanced" revenue instead of "stabilized" revenue, particularly for providers focused on public health.
  - Inclusion of upfront investments to pay for accessible medical equipment and infrastructure updates.

### 5. Looking Ahead

<u>Next DRT Session:</u> Wednesday, March 13<sup>th</sup> from 11:00 AM – 1:00 PM (MT) <u>Meeting Topic:</u> Quality Measurement & Quality Target Setting Resources:

- APM 2 Program Resources
- APM 101 Videos:
  - o APM 1
  - o APM 2

Questions can be sent to <a href="https://example.co.us">HCPF VBPStakeholderEngagement@state.co.us</a>.

Applications for the APM 2 Design Review Team are closed.

