# **COLORADO** Department of Health Care Policy & Financing



# Network Adequacy Quarterly Report Template

Managed Care Entity: *Colorado Community Health Alliance* Line of Business: *RAE* Contract Number: *19-107520A8* Contact Name: *Amy Yutzy* Report Submitted by: *Sophie Thomas* Report Submitted on: *1/31/2022* Report due by *1/31/2022* covering the MCE's network from 10/1/2021 – 12/31/2021, FY22 Q2

## -Draft Copy: December 2021 Release-





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### **1.** Instructions for Using the Network Adequacy Quarterly Report Template

This document contains the December 2021 release of a standardized template for use by all Colorado Medicaid or CHP+ Managed Care Entities (MCEs) for quarterly Network Adequacy (NA) reporting to the Colorado Department of Health Care Policy and Financing (HCPF). Each MCE should generate one quarterly NA report for each applicable line of business (i.e., CHP+ MCO, Medicaid MCO, or RAE); the report shall contain template elements applicable to the line of business. Network categories required for quarterly reporting are defined in the CO Network Adequacy Crosswalk Definitions (September 2021 version).

The practitioners, practice sites, and entities included in the quarterly NA report will include ordering, referring, and servicing contractors that provide care through a Colorado Medicaid or CHP+ MCE. To ensure consistent data collection across MCEs, each MCE must use this HCPF-approved report template (MS Word and MS Excel templates) to present the MCE's quarterly NA report and data for the corresponding practitioners, practice sites, and entities. Report due dates will align with those outlined in the MCE's contract, unless otherwise stated.

Fiscal Year Quarter Reported	Quarterly Reporting Deadline for HCPF	Reporting Date for Member and Network Files
FY 2021-22 Q2	January 2022	December 31, 2021
FY 2021-22 Q3	April 2022	March 31, 2022
FY 2021-22 Q4	July 2022	June 30, 2022
FY 2021-22 Q1	October 2021	September 30, 2021

### Definitions

- "MS Word template" refers to the *CO Network Adequacy\_Quarterly Report Word Template\_F1\_1221* document.
- "MS Word MCE Data Requirements" refers to the *CO Network Adequacy\_MCE\_DataRequirements\_F1\_0921* document that contains instructions for each MCE's quarterly submission of member and network data.
- "MS Excel Geoaccess Compliance template" refers to the *CO*<20##-##>\_*NAV\_FY* <####> *Q*<#> *QuarterlyReport\_GeoaccessCompliance\_*<*MCE Type*>\_<*MCE Name*> spreadsheet.
  - MCEs will use this file to supply county-level results from their geoaccess compliance calculations, including practitioner to member ratios and time/distance calculations.
- Use the Colorado county designations from the Colorado Rural Health Center to define a county as urban, rural, or frontier; the most recent county-level map is available at the following website:
  - <u>https://coruralhealth.org/resources/maps-resource</u>
  - Note: Urban counties with rural areas (e.g., Larimer County) should be reported with the rural counties and use rural time/distance standards.



- A "practice site" or "practice" refers to a physical healthcare facility at which the healthcare service is performed.
- A "practitioner" refers to an individual that personally performs the healthcare service, excluding single case agreement (SCA) practitioners.
- An "entity" refers to a facility-level healthcare service location (e.g., hospital, pharmacy, imaging service facility, and/or laboratory).

### **Report Instructions**

Each MCE should use this template to generate one quarterly NA report for each applicable line of business (i.e., CHP+ MCO, Medicaid MCO, and RAE); the report shall contain template elements applicable to the line of business. The MCE should update the highlighted, italicized data fields on the cover page of this template to reflect their contact information, contract information, and report dates associated with the current report submission.

This report template contains a comprehensive list of NA requirements for the CHP+ MCO, Medicaid MCO, and RAE lines of business. Each table in this MS Word document contains a header row which confirms the applicable line(s) of business for each response. The table below shows expected network categories by MCE type. The accompanying MS Excel spreadsheets contain tabs in which network data can be imported (e.g., member counts, ratio results, time/distance calculation results).

Network Category	CHP+ MCO	Medicaid MCO	RAE
Facilities (Entities) (Hospitals, Pharmacies, Imaging Services, Laboratories)	Х	Х	
Prenatal Care and Women's Health Services	Х	Х	Х
Primary Care Providers (PCPs)	Х	Х	Х
Physical Health Specialists	Х	Х	
Behavioral Health Specialists ( <i>RAEs' network categories include Substance Use Disorder [SUD]</i> treatment coverage that went into effect on 1/1/2021)	Х		Х
Ancillary Physical Health Services (Audiology, Optometry, Podiatry, Occupational/Physical/Speech Therapy)	Х	Х	

### Questions

• Contact the MCE's Department contract manager or specialist for data submission instructions and assistance with questions or access to HCPF's FTP site.



### **Establishing and Maintaining the MCE Network**

<u>Supporting contract reference:</u> The MCE shall maintain a network that is sufficient in numbers and types of practitioners/practice sites to assure that all covered services to members will be accessible without unreasonable delay. The MCE shall demonstrate that it has the capacity to serve the expected enrollment in that service area.

- To count members, include each unique member enrolled with the MCE and line of business as of the last day of the measurement period (e.g., December 30, 2021, for the quarterly report due to the Department on January 31, 2022).
- To count practitioners/practice sites:
  - Include each unique practitioner/practice sites contracted with the MCE and line of business as of the last day of the measurement period (e.g., December 30, 2021, for the quarterly report due to the Department on January 31, 2022).
  - Define unique individual practitioners using Medicaid ID; a practitioner serving multiple locations should only be counted once for the count of practitioners and ratio calculations.

Define unique practice sites by de-duplicating records by location, such that a single record is shown for each physical location without regard to the number of individual practitioners at the location.

Desuizement	Previous Quarter		Current Quarter	
Requirement	Number	Percent	Number	Percent
Sample	0	0.0%	0	0.0%
CHP+ MCO, Medicaid MCO, RAE				
Total members	208,308	N/A	212,034	
Total primary care practitioners (i.e., PROVCAT codes beginning with "PV" or "PG")	485	N/A	472	
Primary care practitioners accepting new members	428	88%	371	79%
Primary care practitioners offering after-hours appointments	189	39%	174	37%
New primary care practitioners contracted during the quarter	14	3%	6	1%
Primary care practitioners that closed or left the MCE's network during the quarter	2	0%	7	1%

#### Table 1A-Establishing and Maintaining the MCE Network: Primary Care Data



#### Table 1B–Establishing and Maintaining the MCE Network: Primary Care Discussion

Describe any barriers that affect the MCE's ability to maintain a sufficient network in number and type of primary care practitioners to assure that all covered services will be accessible to members without unreasonable delay.

Describe how the MCE ensures members' access to family planning services offered by any appropriate physical health practitioner, practice group, or entity.

If utilized, describe the impact telehealth services had in overcoming these barriers. Describe the methods used to monitoring the availability and usage of telehealth services.

#### CHP+ MCO, Medicaid MCO, RAE

During the reporting period, the primary barriers affecting the network were as follows:

• <u>General lack of providers</u>:

The Region 7 Provider Network offers members a choice of two or more providers; however, there are ongoing challenges due to the general lack of health care providers in Park and Teller counties. Currently, CCHA is aware of only one Primary Care Medical Provider (PCMP) in Park County and one PCMP in Teller County not yet contracted. CCHA has been engaged in ongoing efforts to contract the PCMP in Park County since 2019; however, the practice has decided not to move forward with contracting at this time. CCHA continues to collaborate with Rocky Mountain Rural Health (RMRH) to aid in member access and connection to services in Park County and will encourage the practice to reconsider contracting with CCHA in the future. Efforts to engage the remaining practice in Teller County are ongoing, recognizing providers' priorities continue to be impacted by the COVID-19 public health emergency and that any reluctance may be due to continued focus on returning to prepandemic operations.

- Marshall Fire & Middle Fork Fire Response
   In response to the wildfires in Boulder County on December 30, 2021, CCHA conducted outreach to members and providers to extend support to those who were potentially impacted. Through this outreach, CCHA identified four practices that temporarily closed, routing their members to secondary locations, in order to complete cleanup and mitigation services. Assistance resources for members and providers are posted to the CCHA website on the Marshall & Middle Fork Fire Assistance webpage and are also available through the CCHA call center. CCHA remains committed to supporting members and providers and is prepared to assist with ongoing needs as recovery efforts persist.
- OB/GYN Providers and Family Planning Services:



Describe any barriers that affect the MCE's ability to maintain a sufficient network in number and type of primary care practitioners to assure that all covered services will be accessible to members without unreasonable delay.

Describe how the MCE ensures members' access to family planning services offered by any appropriate physical health practitioner, practice group, or entity.

If utilized, describe the impact telehealth services had in overcoming these barriers. Describe the methods used to monitoring the availability and usage of telehealth services.

#### CHP+ MCO, Medicaid MCO, RAE

CCHA identifies practices and providers that offer family planning services at the time of contracting and annually thereafter. Among the CCHA network, family planning services are offered by both primary care and OB/GYN providers. Though the number of OB/GYN providers contracted as PCMPs has decreased over time due to operations that are more aligned with specialty care than primary care medical home services, OB/GYN specialists continue to work with CCHA to ensure members continue to have access to women's health and family planning services. CCHA's care coordination and member support teams work directly with members to help coordinate access to care, including family planning needs identified by the member. CCHA accomplishes this in collaboration with members by assessing member needs and preferences, discussing family planning services as appropriate, and referring members to women's health specialty providers for necessary covered services if not provided by the member's designated primary care provider. Additionally, CCHA promotes women's health services on the CCHA website, which includes comprehensive benefit information and how to contact CCHA for additional guidance or help.

#### <u>COVID-19 response</u>:

In response to public health orders due to the COVID-19 outbreak that began in March 2020, CCHA and the provider network have continued to assess and update processes to maximize member access. Though practices have been taking steps to return to normal business hours and operations that ensure access to routine services such as immunizations and well visits, alternate operations remain in place among the broad network. Below is a summary of operations that continue to cause some disruption to network maintenance:

- o Site closures/consolidated care at certain locations
- Reduced access for non-urgent routine care visits
- Group visits canceled
- Planning/administering COVID-19 vaccinations
- Workforce shortages / difficulty filling open positions. Additionally, staff terminations due to vaccination mandates implemented among larger providers with high-volume membership have added to workforce shortage issues.
  - As an additional note, the alternative operations in the bullets above have significant implications for providers, as they are functioning with higher demand due to increased enrollment, and fewer resources. As such, it should be noted providers have expressed there is very little capacity among the network to participate in new initiatives or respond to additional requests during this public health emergency.



Describe any barriers that affect the MCE's ability to maintain a sufficient network in number and type of primary care practitioners to assure that all covered services will be accessible to members without unreasonable delay.

Describe how the MCE ensures members' access to family planning services offered by any appropriate physical health practitioner, practice group, or entity.

If utilized, describe the impact telehealth services had in overcoming these barriers. Describe the methods used to monitoring the availability and usage of telehealth services.

#### CHP+ MCO, Medicaid MCO, RAE

Increased use of telehealth:

CMS updates to telehealth requirements have effectively expanded use of telehealth to help reduce barriers to access. During the reporting period, the physical health network maintained access to services through telehealth. Since telehealth rules changed, claims data has consistently shown the highest utilization is for general office visits among established patients, with a majority of claims from federally qualified health centers (FQHCs) as the provider type, and roughly 25% from clinic practitioners. Though the volume of telehealth services has decreased over time, correlated with practices returning to normal business hours and increases in in-person access, CCHA will continue tracking telehealth utilization trends. Given Colorado's adoption of updated telehealth rules, CCHA is hopeful providers' use of telehealth will remain a useful resource for engaging members who have historically faced challenges with access.

Doguiroment	Previous Quarter		Current Quarter	
Requirement	Number	Percent	Number	Percent
Sample	0	0.0%	0	0.0%
CHP+ MCO, Medicaid MCO, RAE				
Total members	208,308	N/A	212,034	
Total behavioral health practitioners (i.e., PROVCAT codes beginning with "BV" or "BG")	3,921	N/A	4,113	N/A
Behavioral health practitioners accepting new members	3,514	97.5%	3,387	97.3%
Behavioral health practitioners offering after-hours appointments	2,759	77.2%	2,930	77.3%
New behavioral health practitioners contracted during the quarter	166	4.7%	185	4.9%
Behavioral health practitioners that closed or left the MCE's network during the quarter	113	3.2%	22	0.6%

#### Table 2A–Establishing and Maintaining the MCE Network: Behavioral Health Data



#### Table 2B–Establishing and Maintaining the MCE Network: Substance Use Disorder (SUD) Treatment Facilities

	Previous Quarter	Current Quarter
Requirement	Number	Number
Sample	0	0
RAE		
Total SUD treatment facilities offering American Society of Addiction Medicine (ASAM) Level 3.1 services	3	5
Total beds in SUD treatment facilities offering ASAM Level 3.1 services	35	41
Total SUD treatment facilities offering ASAM Level 3.3 services	0*	0*
Total beds in SUD treatment facilities offering ASAM Level 3.3 services	0	0
Total SUD treatment facilities offering ASAM Level 3.5 services	4	4
Total beds in SUD treatment facilities offering ASAM Level 3.5 services	64	64
Total SUD treatment facilities offering ASAM Level 3.7 services	2	2
Total beds in SUD treatment facilities offering ASAM Level 3.7 services	36	36
Total SUD treatment facilities offering ASAM Level 3.2 WM (Withdrawal Management)	5	7
Total beds in SUD treatment facilities offering ASAM Level 3.2 WM services	123	129
Total SUD treatment facilities offering ASAM Level 3.7 WM services	2	4
Total beds in SUD treatment facilities offering ASAM Level 3.7 WM services	110	140

\*Note: There are only a few beds in the state, and the RAE contract currently excludes rates for these services. However, CCHA will initiate single case agreements covering these services as needed.



#### Table 2C–Establishing and Maintaining the MCE Network: Behavioral Health Discussion

Describe any barriers that affect the MCE's ability to maintain a sufficient network in number and type of behavioral health practitioners to assure that all covered services will be accessible to members without unreasonable delay. If your network includes out-of-state practitioners serving members enrolled with the MCE, please describe.

If utilized, describe the impact telehealth services had in overcoming these barriers. Describe the methods used to monitoring the availability and usage of telehealth services.

For RAEs, describe any barriers to incorporating the ASAM levels of care for the SUD treatment practitioners, practice sites, and entities. Describe the methods used to monitor the available SUD treatment bed at each ASAM level.

#### CHP+ MCO, Medicaid MCO, RAE

During the reporting period, the primary barriers affecting the network were as follows:

- <u>Out-of-state providers</u> CCHA uses out-of-state providers when a member requires treatment at a residential treatment facility. These providers are included in Table A-1-Practitioners with SCAs: Data.
- <u>Provider education</u>

As CCHA has worked to improve the contracting timeline, needs for provider education on claims and billing processes increased. Following an influx of newly contracted clinicians, CCHA focused on increasing provider education and informational resources. Some examples include:

- A dedicated COVID-19 landing page on the CCHA website that includes comprehensive telehealth expansion billing, claim, and HIPAA guidance.
- Provider-facing contact list with contact information and a variety of topics, including contact information for provider experience and contract manager staff by region, which are also posted on the CCHA website.
- Implementation of an online Provider Enrollment Application process. Training documents are available on the CCHA website and have been shared at CCHA Open Mic sessions.
- Behavioral Health Provider Claim Questions/Issue Resolution Process Flow document to outline the resources available and process flow of when to best engage the resources to expedite questions, and issue resolution, also available on the CCHA website.
- Monthly Open Mic meetings are held for the behavioral health network, which provide a forum for educational opportunities and exchanging information.
- SUD-specific training:
  - BH Onboarding for SUD Benefit Expansion
  - ASAM Criteria in Health Care Management Training
  - Utilization Management SUD Training
- <u>20-Session Prior Authorization Requirement Policy Update</u> At the end of the previous quarter, CCHA ended its policy to gain prior authorization once a member has exhausted 20 cumulative sessions of individual and psychotherapy (codes 90832, 90834, 90837, 90846 and 90847) within a calendar year. CCHA focused on increasing provider education during this reporting period, which included:
  - Monthly Open Mic meetings to provide guidance on the end of the policy



Describe any barriers that affect the MCE's ability to maintain a sufficient network in number and type of behavioral health practitioners to assure that all covered services will be accessible to members without unreasonable delay. If your network includes out-of-state practitioners serving members enrolled with the MCE, please describe.

If utilized, describe the impact telehealth services had in overcoming these barriers. Describe the methods used to monitoring the availability and usage of telehealth services.

For RAEs, describe any barriers to incorporating the ASAM levels of care for the SUD treatment practitioners, practice sites, and entities. Describe the methods used to monitor the available SUD treatment bed at each ASAM level.

#### CHP+ MCO, Medicaid MCO, RAE

• Dissemination of written guidance on reprocessing claims denied for a lack of prior authorization for those 5 psychotherapy codes, without the need for provider action

#### • <u>SUD provider network</u>

Initially, CCHA built the network based on HCPF's capacity assumptions, as included in its rate calculation. As real-world data has become available, CCHA has begun to expand network capacity beyond initial capacity assumptions. CCHA has conducted outreach to all SUD providers on the SUD enrollment file provided by HCPF and is now contracted with 75 licensed SUD locations, which represents 78% of all licensed SUD locations on the SUD enrollment file

Additionally, to further encourage provider participation, CCHA has remained in contact with providers who have indicated interest in the SUD benefit but have not yet enrolled. As previously reported, the vast majority of members that were in care prior to the benefit expansion were receiving care from within CCHA's contracted network of providers. This follows true to authorization requests that we are receiving today – the majority of care continues to be rendered within CCHA's network of SUD providers. CCHA will deploy the use of single case agreements in addition to contracted providers to ensure there is appropriate member access as assessment and adjustment of the network unfolds. Most single case agreements (SCAs) had been issued in the 3.2WM and 3.7WM levels, as these services are typically more immediate in nature and not appropriate to refer. CCHA is now contracted with 14 licensed 3.2WM SUD locations, which represents 74% of all licensed SUD locations on the SUD enrollment file. CCHA remains committed to working closely with our network of providers who render services at these levels to provide education on processes, notification requirements, and to minimize paperwork associated with single case agreements where possible. Gaps in the continuum of SUD services exist in various regions of the state. These gaps have been longstanding and were reflected in the Office of Behavioral Health's Needs Analysis: Current Status, Strategic Positioning, and Future Planning report of April 2015. We will continue to work with community providers to expand the array of available SUD services across the care continuum to ensure member access to medically appropriate levels of service.

CCHA initially extended an invite to all Special Connections designated providers to become in network at the beginning of the benefit expansion, and rates were the primary barrier to entry. CCHA is now contracted with six Special Connections locations representing 67% of Special Connections licensed locations.



Describe any barriers that affect the MCE's ability to maintain a sufficient network in number and type of behavioral health practitioners to assure that all covered services will be accessible to members without unreasonable delay. If your network includes out-of-state practitioners serving members enrolled with the MCE, please describe.

If utilized, describe the impact telehealth services had in overcoming these barriers. Describe the methods used to monitoring the availability and usage of telehealth services.

For RAEs, describe any barriers to incorporating the ASAM levels of care for the SUD treatment practitioners, practice sites, and entities. Describe the methods used to monitor the available SUD treatment bed at each ASAM level.

#### CHP+ MCO, Medicaid MCO, RAE

During the previous reporting period, CCHA removed the 24-hour notification process for 3.2 WM and 3.7 WM. Though there were CCHA system configuration issues with this change that persisted during the reporting period, configuration updates have since been implemented and are now resolved.

#### Use of telehealth:

CMS updates to telehealth requirements have effectively expanded use of telehealth to help reduce barriers to access. A vast majority of the behavioral health network have expanded access through telehealth services. However, a comparison of paid behavioral health claims from 2020 to 2021 indicates the following changes in the volume of paid claims for the current reporting period in 2021: 36% increase in October, 7% increase in November, and a 23% decrease in December. Though claims data for the reporting period is not yet final, the general trend in volume of paid claims indicates utilization is steadily decreasing. CCHA plans to continue tracking telehealth utilization through claims data to assess ongoing trends and inform network planning. Given Colorado's adoption of updated telehealth rules, CCHA is hopeful providers' use of telehealth will increase and show better engagement among members who have historically faced challenges with access.

Requirement	Previous	Quarter	Current Quarter	
Kequirement	Number	Percent	Number	Percent
Sample	0	0.0%	0	0.0%
CHP+ MCO, Medicaid MCO				
Total members		N/A		N/A
Total specialty care practitioners (i.e., PROVCAT codes beginning with "SV" or "SG")		N/A		N/A
Specialty care practitioners accepting new members				
Specialty care practitioners offering after-hours appointments				
New specialty care practitioners contracted during the quarter				

#### Table 3A–Establishing and Maintaining the MCE Network: Specialty Care Data



Poguiroment	Previous	Quarter	Current Quarter	
Requirement	Number	Percent	Number	Percent
Specialty care practitioners that closed or left the MCE's network during the quarter				

#### Table 3B–Establishing and Maintaining the MCE Network: Specialty Care Discussion

Describe any barriers that affect the MCE's ability to maintain a sufficient network in number and type of specialty care practitioners to assure that all covered services will be accessible to members without unreasonable delay.

If utilized, describe the impact telehealth services had in overcoming these barriers. Describe the methods used to monitoring the availability and usage of telehealth services.

#### CHP+ MCO, Medicaid MCO

MCE to provide narrative response here regarding these contract requirements.



### 3. Network Changes and Deficiencies

### **Network Changes**

<u>Supporting contract reference:</u> The MCE shall report in writing to the Department, all changes or deficiencies in MCE Networks related to access to care.

#### Table 4–Network Changes: Discussion

If the MCE experienced an unexpected or anticipated material change to the network or a network deficiency that could affect service delivery, availability, or capacity within the provider network, describe the change and state whether the MCE notified the Department, in writing, within five (5) business days of the change.

Note: If the MCE experienced an unexpected or anticipated material change to the network or a network deficiency that could affect service delivery, availability, or capacity within the provider network during the quarter prior to the measurement period, the MCE's response should include a description of the actions taken by the MCE during the current measurement period to address the deficiency.

#### CHP+ MCO, Medicaid MCO, RAE

CCHA monitors and tracks changes in the network that could affect sufficiency of service delivery, availability, or provider capacity on an ongoing basis. CCHA notifies HCPF when network changes are significant and result in a deficiency within the network. CCHA also provides HCPF with notification of any issues related to quality of care, competence, and professional conduct and reports those issues and resolutions on a quarterly basis in the Quality of Care Concerns report. Below is a summary of network additions and terminations that occurred during the reporting period:

#### Region 7 PCMP Network Additions

- El Paso County
  - Elevated Family Care, LLC
  - UCHealth Primary Care and Sports Medicine Clinic Lake Plaza
  - o UCHealth Family Medicine Woodland Park
  - Skylight Health Group CO, LLC
  - UCCS HealthCircle Primary Care Clinic
    - Note: This is an existing practice that has been affiliated with a new PCMP ID to correct an administrative error.

Region 7 PCMP Network Terminations

• No PCMP network termination during the reporting period.

#### BH Network Additions

A total of 185 practitioners joined the network during the reporting period as follows:

- 134 new practitioners were added to existing provider groups statewide
  - Region 6: 9 new practitioners
  - Region 7: 42 new practitioners
  - Other counties outside of Regions 6 and 7: 83 new practitioners



If the MCE experienced an unexpected or anticipated material change to the network or a network deficiency that could affect service delivery, availability, or capacity within the provider network, describe the change and state whether the MCE notified the Department, in writing, within five (5) business days of the change.

Note: If the MCE experienced an unexpected or anticipated material change to the network or a network deficiency that could affect service delivery, availability, or capacity within the provider network during the quarter prior to the measurement period, the MCE's response should include a description of the actions taken by the MCE during the current measurement period to address the deficiency.

#### CHP+ MCO, Medicaid MCO, RAE

- 51 solo practices joined the network statewide
  - Region 6: 12 new practices
  - Region 7: 13 new practices
  - Other counties outside of Regions 6 and 7: 26 new practices

#### **BH Network Terminations**

The BH network terminations during the reporting period were due to typical churn and did not have a material impact to services, availability or provider capacity. CCHA reports all provider terminations to HCPF on a monthly basis.

- 22 practitioners left the statewide network as follows:
  - Region 6: 4 practitioners termed
    - 1 left contracted provider group
    - 3 opted out of the network
  - Region 7: 4 practitioners termed
    - 1 nonresponsive to re-credentialing
    - 1 left contracted provider group
    - 1 opted out of the network
    - 1 quality of care concern
  - Other counties outside of Regions 6 and 7: 14 practitioners termed
    - 1 nonresponsive to re-credentialing
    - 2 opted to out of the network
    - 11 left contracted provider groups



#### Table 5–CHP+ MCO Network Volume Changes and Notification: Discussion

If the MCE experienced at least a five percent (5%) increase or decrease in its network in a thirty (30) calendar day period, describe the change and answer the following questions:

Did the MCE notify the Department, in writing, within ten (10) business days of the change?

Was the change due to a practitioner/practice site/entity's request to withdraw; was the change due to the MCE's activities to obtain or retain NCQA accreditation?

Was the change due to a practitioner/practice site/entity's failure to receive credentialing or recredentialing from the MCE?

#### CHP+ MCO

MCE to provide narrative response here regarding these contract requirements.

### **Inadequate Network Policies**

<u>Supporting contract reference:</u> If the MCE fails to maintain an adequate network that provides Members with access to PCPs within a county in the MCE's Service Area, the Department may designate that county as a mixed county for the purpose of offering the option of an HMO or the State's self-funded network to eligible Members by providing the MCE a thirty (30) calendar day written notice.

#### Table 6–CHP+ MCO Inadequate Access to PCPs: Discussion

Did the MCE fail to maintain an adequate network that provides members with access to PCPs within a county in the MCE's service area?

If the MCE answered "yes", did the Department designate that county as a mixed county for the purpose of offering the option of an HMO or the State's self-funded network to eligible members?

#### CHP+ MCO

*MCE to provide narrative response here regarding these contract requirements.* 

#### Table 7–CHP+ MCO Discontinue Services to an Entire County: Discussion

Did the MCE discontinue providing covered services to members within an entire county within the MCE's service area?

If the MCE answered "yes", did the MCE provide no less than sixty (60) calendar days prior written notice to the Department of the MCE's intent to discontinue such services?

#### CHP+ MCO

MCE to provide narrative response here regarding these contract requirements.



#### Table 8–CHP+ MCO Provider Network Changes: Discussion

Did the MCE experience an unexpected or anticipated material change to the network or a network deficiency that could affect service delivery, availability or capacity within the provider network? If the MCE answered "yes", did the MCE notify the Department, in writing, of the change?

#### CHP+ MCO

MCE to provide narrative response here regarding these contract requirements.



### 4. Appointment Timeliness Standards

### **Appointment Timeliness Standards**

<u>Supporting contract reference</u>: The MCE shall ensure its network is sufficient so that services are provided to members on a timely basis.

#### **Table 9–Physical Health Appointment Timeliness Standards**

Describe the method(s) used by the MCE to monitor its contract's timeliness requirements for members' access to physical health services. Describe findings specific to the current reporting period.

#### CHP+ MCO, Medicaid MCO, RAE

CCHA has written policies and procedures that describe the member access standards, member rights and responsibilities, and the methodology used for assessing timeliness of access to physical health services, as outlined below.

#### Policies and Procedures

- All PCMP contracts require the following standards for member access:
  - Inpatient follow-up appointment within 7 days after discharge.
  - Non-urgent, symptomatic care visit within 7 days after the request.
  - Urgent care appointment within 24 hours after the initial identification of need.
  - Well-care visit within 1 month after the request, unless an appointment is required sooner to ensure the provision of screenings.
- CCHA Member Rights and Responsibilities Policy
  - CCHA adopts Federal and State of Colorado laws and regulations that pertain to the rights of members and ensure that its staff and network providers take those rights into account when furnishing services to members. Members are entitled to the right to have health care services provided in accordance with the requirement for timely access and medically necessary care. CCHA does not adversely regard a member who exercises their rights, as stated below. CCHA communicates member rights and responsibilities to members per contract guidelines via the *For Members* section of CCHA's website.
  - Providers are notified via the Provider Manual, which are available and distributed according to the contract requirements, and via provider newsletters. CCHA staff receive educational information on member rights and responsibilities during new hire orientation. CCHA shall comply with any other applicable Federal and State laws including 42 CFR § 438.100 and 42 C.F.R. § 438.400 (b).

#### Methodology for Assessing Timeliness:

The CCHA practice transformation coaches and network managers work with PCMPs to collect third next available appointment (3NA) data, which is used to assess the network and ensure it meets timeliness requirements for urgent care, non-symptomatic care, and well-care physical examinations.



Third next available appointment is a national measure used to assess access to care. It examines the third available appointment instead of the next available appointment to account for cancelations and other events that result in unexpected appointment availability, thereby providing a more accurate representation of true appointment availability. Using the third next available appointment eliminates chance occurrences from the measure of availability. To collect this data, CCHA uses the following process:

- 1. CCHA staff meets with both the PCMP's office manager and a scheduler.
- 2. The scheduler opens the appointment book and looks for the next open appointment, starting with the schedule for the following day. There must be an open slot in the schedule. If there are no open appointments, the subsequent day's schedule is reviewed for an open appointment. This process is continued until the (3NA) is identified. The 3NA value is the number of working days from tomorrow to reach the third available appointment. For example, if 3NA is tomorrow, the value is 0.
- 3. If the schedule reserves times based on appointment type, e.g. physical exams or certain procedures, 3NA is assessed for each unique appointment type. For example, there typically separate 3NA measures for short visits (emergency follow up or acute care) and long visits (physical exams). Assessing the 3NA for unique appointment types provides information about timeliness and informs where improvements are necessary. Note: times reserved for same-day appointments are counted as emergency follow up or acute care visits when assessing 3NA access.
- 4. Assessment of each PCMP's 3NA is conducted on the same day of the week and at the same time of day if possible. CCHA analyzes and graphs the data, which provides a visual representation of the practice/provider access and areas of improvement.
- 5. The 3NA findings are used to help practices understand their demand and consider whether their provider resources are sufficient. If 3NA findings indicate timeliness standards are not being met, practice transformation coaches work with the practice to evaluate and optimize empanelment using Right-Size Panel and Demand analysis tools.

#### Current Status of Network Timeliness:

CCHA conducts appointment availability assessment and improvement efforts with coached practices on a quarterly basis. This appointment availability data is collected from non-coached practices (those with fewer than 300 members) on an annual basis as part of the Office Systems Review and will be included in the SFY 2021-22 Q3 report.

Per the following table, the 3NA data CCHA collected from coached practices during the reporting period indicates timeliness standards were met.

Region 7: SFY 2021-2022 – Quarter 2							
Visit Type	Standard	Q2 Numerator	Q2 Denominator	Q2 Rate			
Inpatient hospitalization follow up	Within 7 days after discharge	53	63	84.1%			
Non-urgent, symptomatic	Within 7 days of member request	56	63	88.9%			
Urgent/Acute	Within 24 hours of member request	50	63	79.4%			



Well-care physical	Within 30 days of	57	63	90.5%	
examinations	member request				

#### Table 10–Behavioral Health Appointment Timeliness Standards

Describe the method(s) used by the MCE to monitor its contract's timeliness requirements for members' access to behavioral health services. Describe findings specific to the current reporting period.

#### CHP+ MCO, RAE

CCHA has written policies and procedures that describe the member access standards, member rights and responsibilities, and the methodology used for assessing timeliness of access to behavioral health services, as outlined below.

#### Policies and Procedures

- CCHA Member Rights and Responsibilities Policy
  - CCHA adopts Federal and State of Colorado laws and regulations that pertain to the rights of members and ensure that its staff and network providers take those rights into account when furnishing services to members. Members are entitled to the right to have health care services provided in accordance with the requirement for timely access and medically necessary care. CCHA does not adversely regard a member who exercises their rights, as stated below. CCHA communicates member rights and responsibilities to members per contract guidelines via the *For Members* section of CCHA's website.
  - Providers are notified via the Provider Manual, which are available and distributed according to the contract requirements, and via the provider newsletters. CCHA staff receive educational information on member rights and responsibilities during new hire orientation. CCHA shall comply with any other applicable Federal and State laws including 42 CFR § 438.100 and 42 C.F.R. § 438.400 (b).
- Behavioral health provider access requirements:
  - Emergency behavioral health care by phone within fifteen (15) minutes after initial contact, including TTY accessibility; in person within one (1) hour of contact in urban and suburban areas, in person within two (2) hours after contact in rural and frontier areas.
  - Non-urgent, symptomatic behavioral health services within seven (7) days after a member's request.
  - Administrative intake appointments or group intake processes shall not be considered as a treatment appointment for non-urgent, symptomatic care.
  - Members shall not be placed on waiting lists for initial routine service requests.

CCHA monitors the behavioral health services through the annual Appointment Access Survey, which covers the following categories: Urgent Care, Initial Visit - Routine Care, Follow-up - Routine Care, and Non-Life-Threatening Emergency Care. The 2021 Appointment Access Survey was conducted July 1, 2021 – July 15, 2021. A total of 142 surveys were completed, and below is a summary of findings.



Year Over Year Compliance Results							
Visit Type	Standard	Prescribers 2019/ 2020 / 2021	Non-Prescribers 2020/2021				
Overall Compliance	-	66% / 82% / 71%	80% / 86% / 80%				
Urgent Care	Within 48 hours of member request	55% / 83% / 70%	76% / 85% / 71%				
Initial Visit Routine Care	Initial Visit Routine Care Within 7 days of member request		57% / 71% / 60%				
Follow-up Routine Care Within 30 days of member request		82% / 100% / 95%	98% / 100% / 98%				
Non-Life-Threatening Emergent Care	Immediately	90% / 89% / 83%	84% / 86% / 89%				

- Noted year over year improvements:
  - Overall compliance among behavioral health prescribers improved from 66% in 2019 to 80% in 2020.
  - Increase in compliance for Non-Life-Threatening Emergent Care for Non-prescribers increased by 3% for 2021 and was up from 5% from the 2019 of 84%.
- Appointment timeliness standards met for the following:
  - Follow-up Routine Care standards met by prescribing and non-prescribing practitioners
- Appointment timeliness standards not met for the following:
  - $\circ$  ~ Urgent Care standards not met by non-prescribing and prescribing practitioners
  - Initial Visit Routine Care standards not met by non-prescribing and prescribing practitioners
  - Non-Life-Threatening Emergency Care standards not met by non-prescribing practitioners
  - Non-Life-Threatening Emergency care standards not met by prescribing or non-prescribing practitioners

Any provider who does not meet the contracted access to care standards is placed under corrective action to remediate the access issue. As such, in early October CCHA sent letters to practitioners indicating which appointment type was non-compliant with the access requirements. Enclosed with the letter, an Appointment Availability Survey Response form was provided for the practitioners to indicate the corrective actions taken to meet the standards. CCHA is currently in the process of receiving corrective action plans from those practitioners; however, due to the low response rate to date, CCHA is developing an action plan to follow up with practitioners who have not yet responded.



### 5. Time and Distance Standards

### Health Care Network Time and Distance Standards

<u>Supporting contract reference:</u> The MCE shall ensure that its network has a sufficient number of practitioners, practice sites, and entities who generate billable services within their zip code or within the maximum distance for their county classification. The MCE must use GeoAccess or a comparable service to measure the travel time and driving distance between where members live and the physical location of the practitioners/practice sites/entities in the MCE's Region.

Enter time and distance compliance results (e.g., "Met" or "Not Met") in the MS Excel template. Use Tables 11, 12, and 13 for additional relevant information regarding the MCE's compliance with time and distance requirements in its contracted counties, including region-specific contracted counties for RAEs' behavioral health networks. Geographic regions refer to the areas in which members reside, as members may travel outside their county of residence for care. For physical health time and distance requirements, MCEs are only required to report compliance with minimum time and distance requirements for members residing inside the MCE's contracted counties. For statewide behavioral health time and distance requirements, MCEs are required to report compliance with minimum time and distance requirements for all members regardless of county residence.

- CHP+ MCO defines "child members" as 0 through the month in which the member turns 19 years of age.
- CHP+ MCO defines "adult members" as those over 19 years of age (beginning the month after the member turned 19 years of age).
- Medicaid MCO and RAE define "child members" as under 21 years of age.
- Medicaid MCOs and RAEs define "adult members" as those 21 years of age or over.

There are two levels of primary care practitioners: primary practitioners that can bill as individuals (e.g., MDs, DOs, NPs, and CNS') and mid-level practitioners that cannot bill as individuals (e.g., PAs); each type of practitioner has its own row in the MS Excel template tabs for time/distance reporting.

A practitioner/practice site/entity should only be counted one time in the MCE's data submission for each associated network category (PROVCAT code). If a practitioner provides primary care for adult and pediatric members at a specific location, count the practitioner once under the Adult Primary Care Practitioner PROVCAT code, once under the Pediatric Primary Care Practitioner PROVCAT code, and once under the Family Practitioner PROVCAT code. For example, a primary care nurse practitioner (NP) that serves adult and pediatric members can be categorized with the PV063, PV064, and PV065 PROVCAT codes. That practitioner will then be counted for the minimum network standards for pediatric primary care practitioner (NP) (PV064 and PV065); adult primary care practitioner (NP) (PV063 and PV064); and family practitioner (NP) (PV064).



#### Table 11–Urban Health Care Network Time and Distance Standards: Discussion

Present detailed time/distance results for members residing in Colorado's urban counties using the accompanying MS Excel workbook template.

List the specific <u>contracted urban</u> counties in which the MCE does not meet the time/distance requirements. Each RAE should limit this discussion to counties within its RAE region for both physical and behavioral health time/distance requirements.

Describe the MCE's approach to ensuring access to care for members residing in its <u>contracted urban</u> Colorado counties where the MCE does not meet the time/distance requirements.

#### CHP+ MCO, Medicaid MCO, RAE

#### El Paso County

•

- Gynecology, OB/GYN
  - 99% member access
- Psychiatric Hospitals, or Psychiatric Units in Acute Care Hospitals
  - o 97% member access
- SUD Treatment Facilities
  - 99% member access
- SUD Treatment Facilities-ASAM 3.1
  - o 6% member access
- SUD Treatment Facilities-ASAM 3.2 WM
  - 99% member access
- SUD Treatment Facilities-ASAM 3.3
  - 0% member access
- SUD Treatment Facilities-ASAM 3.5
  - o 6% member access
- SUD Treatment Facilities-ASAM 3.7
  - o 0.4% member access
- SUD Treatment Facilities-ASAM 3.7 WM
  - 99% member access

#### **Teller County**

•

- Gynecology, OB/GYN
  - o 52% member access
- Psychiatric Hospitals or Psychiatric Units in Acute Care Hospitals
  - o 11% member access
- SUD Treatment Facilities-ASAM 3.1
  - o 0% member access
- SUD Treatment Facilities-ASAM 3.2 WM
  - 73% member access
  - SUD Treatment Facilities-ASAM 3.3
    - o 0% member access
- SUD Treatment Facilities-ASAM 3.5
  - 0% member access



- SUD Treatment Facilities-ASAM 3.7
  - 0% member access
- SUD Treatment Facilities-ASAM 3.7 WM
  - o 91% member access

#### Addressing Access to Care

CCHA utilizes community partnership and care coordination to reduce barriers to accessing care. CCHA developed a training guide designed to help member-facing staff identify complaints that may stem from limited access to care. Access-related issues are triaged to provider solutions and network management staff for assessment and any further action that may be necessary. CCHA's care coordination and member support teams also work directly with members to develop care plans that help address barriers, including but not limited to any challenges related to proximity of providers. When travel time and/or distance is a barrier, CCHA works with the member and local providers to help coordinate transportation or other types of intermediate interventions such as telehealth.

Additionally, CCHA's community partnerships team is focused on developing strong relationships with county departments, non-profit organizations, and local service providers. In areas where time and distance requirements are not met, CCHA collaborates with these community entities on identifying additional resources and opportunities for reducing access barriers and/or recruiting providers.

Below is a summary of such efforts aimed to increase access in areas where time and distance standards are not being met:

- In addition to CCHA's efforts to connect members with educational resources and access to vaccines, CCHA also continues to identify and partner with network providers to expand member outreach and increase vaccination rates. The successes, challenges, and notable trends associated with these efforts are monitored closely and currently being reported in the Weekly COVID-19 Vaccination Response deliverable to HCPF.
- Aspen Mine Center (AMC) continues to provide care coordination services in Teller County. AMC has
  continued member outreach efforts and is now meeting with members in person during office visits
  and in the community when needed. Currently, AMC is partnering with Teller County Public Health at
  vaccination events and providing information to members about AMC services. AMC continues to
  explore the options for delivering services through increased collaboration with other community
  organizations.
- Through CCHA's 2021 Community Incentive Program, funding was provided for the following initiatives to help increase access to care and resources for members' physical, behavioral, and/or social determinant needs:
  - Envida continues their mission to increase access to care for members in Park and Teller counties. Envida now receives direct referrals from several CCHA care coordinators, and also collaborates with CCHA's partner Aspen Mine Center to directly receive referrals, many of which are for behavioral health services. During the October-December reporting period, Envida closed out their second year of CIP funding, providing 553 non-emergency medical transportation (NEMT) rides to Medicaid members, and 30 rides that were scheduled with less than 48 hours' notice.
- CCHA notes that there are zero 3.1, 3.3 and 3.5, and 3.7 ASAM level providers found within Diversus Health's (formerly AspenPointe) seven-county managed services organization (MSO) region. Cedar



Springs includes 3.7 WM ASAM levels. Upon assessing member utilization, CCHA has identified the pattern of care for members in the Colorado Springs area is to travel south for these services. CCHA has contracted with the larger treatment providers in Pueblo (Crossroads Treatment Options and RESADA) to serve CCHA members. Additionally, CCHA will implement a Single Case Agreement where necessary to support member access to care.

#### Table 12–Rural Health Care Network Time and Distance Standards: Discussion

Present detailed time/distance results for members residing in Colorado's rural counties using the accompanying MS Excel workbook template.

List the specific <u>contracted rural</u> counties in which the MCE does not meet the time/distance requirements. Each RAE should limit this discussion to counties within its RAE region for both physical and behavioral health time/distance requirements.

Describe the MCE's approach to ensuring access to care for members residing in its <u>contracted rural</u> Colorado counties where the MCE does not meet the time/distance requirements.

#### CHP+ MCO, Medicaid MCO, RAE

#### Time and Distance Results

Below is a summary of time and distance standards in which time and/or distance was <u>not</u> 100% per the results in the MS Excel workbook. Decreases in primary care access this quarter are due to practitioner churn, updates in practice rosters, and overall increases in member attribution.

#### Park County

•

- Adult Primary Care
  - 94% member access
- Family Practitioner
  - 95% member access
- Gynecology, OB/GYN
  - 0% member access
- Pediatric Primary Care
  - 97% member access
- Psychiatric Hospitals or Psychiatric Units in Acute Care Hospitals
  - 0% member access
  - SUD Treatment Facilities
    - 24% member access
- SUD Treatment Facilities-ASAM 3.1
  - o 0% member access
- SUD Treatment Facilities-ASAM 3.2 WM
  - 0% member access
  - SUD Treatment Facilities-ASAM 3.3
    - o 0% member access
- SUD Treatment Facilities-ASAM 3.5
  - 0% member access



- SUD Treatment Facilities-ASAM 3.7
  - 0% member access
- SUD Treatment Facilities-ASAM 3.7 WM
  - 0% member access

#### Addressing Access to Care

Similar to CCHA's urban counties, members residing in Park County have access to providers in neighboring Region 7 counties within the time and distance standards. However, CCHA remains alert to the ongoing lack of provider options within the county and partners with local county departments, non-profit organizations, and providers in nearby counties to ensure the members are able to access covered services without unreasonable delay. In addition to the efforts indicated for urban counties in Region 7, below are examples of efforts to increase access through partnerships in Park County:

- In November 2021, HealthONE notified CCHA that they have decided not to move forward with contracting the Fairplay clinic at this time. CCHA continues to collaborate with Rocky Mountain Rural Health (RMRH) and the local practitioner to aid in member access and connection to services in Park County and will encourage the practice to reconsider contracting with CCHA in the future.
- Rocky Mountain Rural Health (RMRH) continues to provide care coordination services in Park County. RMRH staff are working with the public health department and their co-locations within the community where they connect with members to provide educational materials, help with health care navigation and vaccination triage, and connect members with providers and resources. RMRH will continue working with the community and adjust processes as needed to help with member access to care.
- Through CCHA's 2021 Community Incentive Program, funding was provided for the following initiatives to help increase access to care and resources for members' physical, behavioral, and/or social determinant needs:
  - Envida continues their mission to increase access to care for members in Park and Teller counties. Envida now receives direct referrals from several CCHA care coordinators, and also collaborates with CCHA's partner Aspen Mine Center to directly receive referrals, many of which are for behavioral health services. During the October-December reporting period, Envida closed out their second year of CIP funding, providing 553 non-emergency medical transportation (NEMT) rides to Medicaid members, and 30 rides that were scheduled with less than 48 hours' notice.
- CCHA notes that there are zero 3.1, 3.3 and 3.5, and 3.7 ASAM level providers found within Diversus Health's (formerly AspenPointe) seven-county managed services organization (MSO) region. Cedar Springs includes 3.7 WM ASAM levels. Upon assessing member utilization, CCHA has identified the pattern of care for members in the Colorado Springs area is to travel south for these services. CCHA has contracted with the larger treatment providers in Pueblo (Crossroads Treatment Options and RESADA) to serve CCHA members. Additionally, CCHA will implement a Single Case Agreement where necessary to support member access to care.



#### Table 13–Frontier Health Care Network Time and Distance Standards: Discussion

Present detailed time/distance results for members residing in Colorado's frontier counties using the accompanying MS Excel workbook template.

List the specific <u>contracted frontier</u> counties in which the MCE does not meet the time/distance requirements. Each RAE should limit this discussion to counties within its RAE region for both physical and behavioral health time/distance requirements.

Describe the MCE's approach to ensuring access to care for members residing in its <u>contracted frontier</u> Colorado counties where the MCE does not meet the time/distance requirements.

CHP+ MCO, Medicaid MCO, RAE

N/A



### Appendix A. Single Case Agreements (SCAs)

Individual practitioners with single case agreements (SCAs) are not counted as part of the MCE's health care network and should be excluded from tabulations in the body of this MS Word report and the associated MS Excel report(s). However, the Department acknowledges the role of SCAs in mitigating potential network deficiencies and requests that the MCE use Tables A-1 and A-2 below to list individual practitioners or SUD treatment facilities with SCAs and describe the MCE's use of SCAs.

SCA Practitioners or SUD Treatment Facilities	Medicaid ID	County Name	HCPF Network Category Code(s)	HCPF Network Category Description (include ASAM levels for SUD treatment facilities)	Number of Members Served by SCA
Franklin Q. Smith	0000000	Denver	PV050	Adult Only Primary Care	
Chrysalis Behavioral Health	0000000	Baca	BF085	SUD Treatment Facility, ASAM Levels 3.1 and 3.3	
CHP+ MCO, Medicaid MCO, RAE					
Center for Change	000000	Orem, UT	BF142	IP Eating Disorder Services	
Center for Change	000000	Orem, UT	BF142	Residential Treatment Facility (RTF)	
Cornell Corrections of California, Inc.; Southern Peaks Regional Treatment Center	000000	Fremont Canon City, CO	BF142	Residential Treatment Facility (RTF)	B
Valley Hope Association	9000170234	Arapahoe	BF085	SUD IOP – H0015	
Benchmark Behavioral Health Systems, Inc	000000	Wood Cross, UT	BF142	Residential Treatment Facility (RTF)	
Third Way Center, Inc	9000175385	Denver	BF142	Residential Treatment Facility (RTF)	

#### Table A-1–Practitioners and SUD Treatment Facilities with SCAs: Data

APPENDIX A. SINGLE CASE AGREEMENTS (SCAS)



SCA Practitioners or SUD Treatment Facilities	Medicaid ID	County Name	HCPF Network Category Code(s)	HCPF Network Category Description (include ASAM levels for SUD treatment facilities)	Number of Members Served by SCA
ViaMar Health of the PB LLC dba ViaMar Health Institutes of the Palm Beaches, LLC	000000	West Palm Beach, FL	BF142	Residential Treatment Facility (RTF)	

#### Table A-2–Practitioners with SCAs: Discussion

Describe the MCE's approach to expanding access to care for members with the use of SCAs. Describe the methods used to upgrade practitioners with SCAs to fully contracted network practitioners.

#### CHP+ MCO, Medicaid MCO, RAE

With the exception of the expanded SUD benefit, CCHA has an open behavioral health network that allows all practitioners who are Medicaid approved, meet CCHA credentialing criteria, and accept a contract to serve CCHA members. CCHA Provider Solutions utilizes all available tools for provider recruitment, including but not limited to out of network authorization and single case agreement requests. Out of network providers that are identified as having a material number of single case agreements or requests for out of network authorization are prioritized for recruitment into the network.



### **Appendix B. Optional MCE Content**

This optional appendix may contain additional information, graphs, or maps that the MCE would like to include in its quarterly report.

### **Instructions for Appendices**

To add an image:

- Go to "Insert" and click on "Pictures".
- Select jpg file and click "Insert".

To add an additional Appendix:

- Go to "Layout" and click on "Breaks".
- Select "Next Page" and a new page will be created.
- Go to "Home" and select "HSAG Heading 6".
- Type "Appendix C." and a descriptive title for the appendix.
- Select the Table of Contents and hit F9 to refresh.

### **Optional MCE Content**

Free text



### **Appendix C. Optional MCE Content**

This optional appendix may contain additional information, graphs, or maps that the MCE would like to include in its quarterly report.