



**COLORADO**

Department of Health Care  
Policy & Financing

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# Executive Summary

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## *Hospital Financial Transparency Report*

This annual report is prepared by the Department of Health Care Policy & Financing (HCPF) pursuant to Section 25.5-4-402.8, C.R.S. Since the passage of House Bill (HB)19-1001 in 2019, HCPF has worked with Colorado hospitals to compile a dataset of hospital financial and utilization metrics to present a full picture of the hospital industry in Colorado. The Hospital Financial Transparency Report represents the compilation of the historic dataset to date and includes some basic analysis of the dataset.

For the completion of this report, hospitals submit three forms of financial and utilization information: Medicare cost reports, audited financial statements and the completion of a data submission template.

The Hospital Financial Transparency Report presents aggregated information on Colorado hospitals, with hospital-specific information in Appendix E: Hospital Financial Transparency Report Detailed Dataset by Hospital in this report.

HB23-1226, Hospital Transparency and Reporting Requirements, revised the name of the Hospital Expenditure Report to the Hospital Financial Transparency Report and expanded upon the required information that hospitals shall submit to HCPF for analysis and reporting.

With the passage of HB23-1226, hospitals will annually submit:

1. A summary of the hospital's transfer of cash, equity, investments, or other assets to and from related parties.
2. A statement of cash flows.
3. A narrative report of major planned and completed projects and capital investments greater than \$25 million.
4. Information on current affiliations and a report of physician practice acquisitions.
5. Salary and total compensation data of the top five highest paid administrative positions of each nonprofit hospital.

In addition, under HB23-1226, hospitals will submit quarterly financial reports including an income statement and balance sheet.



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By July 1, 2024, hospitals will submit historic reporting for hospital fiscal years 2014-15 through 2019-20 of the following:

1. Transfers of cash, equity, investments and other assets to and from related parties.
2. Information on affiliations and a report of physician practice acquisitions.

Finally, by July 1, 2024, hospitals will submit historic reporting for hospital fiscal years 2019-20 through 2022-23 of significant other revenue that would otherwise be reported in the Medicare cost report.

## Key Findings

For the comparison period of 2014<sup>1</sup> through 2021, Colorado hospitals' aggregate patient revenues grew measurably faster than operating expenses leading to growing profits and margins. In this timeframe, overall net patient revenue, total operating expenses and uncompensated care have all increased. In the 2024 Hospital Financial Transparency Report, hospital fiscal year 2022 was reported as a deviation from this trend, with operating expenses growing much faster than patient revenues. Operating expense growth was driven by the effects of the COVID-19 Public Health Emergency (PHE) such as increased supply costs, inflation, and vastly increased labor costs, including an alarming increase in contracted labor expense (247.6% since 2019). These factors, combined with investment market downturns, led to narrowing operating profit margins. In 2023 the investment market has rebounded and hospitals' aggregate net income is moving towards pre-2022 levels, however, other measures of income like patient service and operating income have continued to decline. This was driven by increases in patient service costs and continuous growth in total operating expenses.

Looking specifically at uncompensated care, hospitals' data shows that cost inflation and charity care were the primary driver of increases in uncompensated care. Analyzing changes between 2014 and 2023 reveal that cost inflation has been the primary driver for increases in uncompensated care costs. Additionally, data shows that a large proportion of the surge in migrant populations recently within the state arrived in late 2023 to early 2024, which will not be fully reflected until next year's report due to several hospital systems' fiscal year end dates. In 2022 and 2023, there was very little shifting of patient type or uncompensated care costs despite the start of the COVID-19 Public Health Emergency (PHE) Unwind. The majority of the effects of the PHE Unwind will not be represented until 2024 data is published. This is due to data availability, as the PHE Unwind started in May of 2023 while a significant portion of hospitals' fiscal years ended in June of 2023.

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<sup>1</sup> After the 2014 Medicaid expansion, hospitals financially benefited from a large reduction in the uninsured population. Half a million additional Coloradans were enrolled in Medicaid and the Colorado uninsured rate fell from 14.3% in 2013 to 6.7% in 2015. Colorado Health Institute. (2023). Early Results from Colorado's Largest Survey on Health Access. Retrieved from <https://www.coloradohealthinstitute.org/research/colorado-health-access-survey-2023>



Analysis of the reported data also shows that Colorado hospitals are providing more services through outpatient than inpatient settings. This is most notable in smaller and rural hospitals.

**The findings below are aggregated and do not address the unique financial challenges of individual hospitals like Colorado's primary safety-net health system Denver Health, and many of Colorado's struggling rural hospitals.<sup>2</sup>**

- With the passage of HB23-1226, which will provide quarterly financial data and more detailed annual data, HCPF will be able to monitor these trends with more recent and more thorough information in the future. At the time of this report HCPF has received four quarters of financial data through the requirements of HB23-1226 and analysis and visualizations are under development.
- In 2023, operating expenses grew 6.5% from 2022 while patient revenue grew 4.8% from 2022.
  - Net patient revenue grew from \$12.1 billion to \$22.3 billion between 2014 to 2023, an increase of 83.8% and an average annual increase of 7.0%, or \$1.1 billion per year. Between 2022 and 2023, net patient revenue increased by 4.8%, or \$1.0 billion, below the 7% annual average.
    - In 2023, the large peer group increased by \$671.7 million, or 4.0%. The medium peer group increased \$237.1 million, or 8.1%. The small peer group increased by \$101.3 million, or 6.0%.
  - Total operating expenses, or costs, which include all expenses related to the operations of hospitals, have continued to grow consistently over the 2014 to 2023 period, from \$11.7 billion to \$22.7 billion or 94.0%. The 6.5% operating increase growth between 2022 and 2023 was below the total operating expenses average increase of \$1.2 billion per year or 7.8% per year between 2014 and 2023.
  - Comparatively, the Colorado population grew by 9.2% between 2014 to 2023 and by 0.6% between 2022 and 2023, according to the Colorado State Demographer.<sup>3</sup>

<sup>2</sup> The report includes a consolidated system analysis and a days cash on hand analysis to provide some additional context on these financial challenges. See Table 14 2019-2023 Days Cash on Hand by Hospital or Hospital System, Appendix Table Profit Margins by Hospital, and Graph 11 Consolidated National System Operating Profit Margin 2019 through Q2 2024 for more information on how Denver Health and rural hospitals compare with other health systems in Colorado on days cash on hand and profit measurements.

<sup>3</sup> State population data was pulled from the Colorado State Demographer webpage: <https://demography.dola.colorado.gov/assets/html/crosstabs.html#:~:text=Colorado's%20resident%20population%20as%20of,Colorado's%20July%202021%20population%20estimates.>



- Total operating expenses growth is driven by increases in salaries, wage, and benefit expenses, including the historic increase in contracted labor during the PHE. Between 2014 and 2023, total payroll expenses (expenses associated with full-time equivalent employees) increased by 62.2%, or \$2.7 billion. Contracted labor, which had a large influence in the increase of total operating expenses in 2022, decreased by 20.8% in 2023.
- HCPF will continue to monitor operating income to determine if the reduction seen between 2021 and 2023 continues, stabilizes, or reverses course and returns to pre-pandemic trends. The widespread increase in expenses will be further monitored, including the impacts of inflationary trends and workforce recovery initiatives.
- With the passage of HB23-1226, HCPF receives compensation information on the top five hospital administrative positions at each hospital. Additionally, the CEO's performance measures for their evaluations are provided. HCPF found that:
  - Total compensation across all hospitals for these five top positions totaled \$106.8 million in 2023, which was primarily composed of the large peer group representing 42.2% of the total, or \$45.0 million.
  - On average, the top paid administrative position for the large peer group was \$602,000; \$559,000 for the medium peer group; and \$310,000 for the small peer group.
  - In 2023, 89.3% of all reporting hospitals included quality of care outcomes as a performance metric for its CEO except for some rural Critical Access Hospitals (CAH) and Denver Health. In 2023, 81.3% of all reporting hospitals included profit or margin as a performance measure, split relatively evenly between urban and rural counties with 44.3% of this subset representing urban counties and 55.7% rural counties.
  - Reported compensation information is under-represented because it does not include data on the CEOs, CFOs, COOs and other top positions for hospital systems or regional leadership; to clarify, only the specific top 5 positions are included for the hospitals themselves, not their system leadership.
- Uncompensated care costs have risen between 2019 and 2023. The rise in uncompensated care was primarily driven by increases in charity care.



- In 2023, hospitals provided \$544.9 million in total uncompensated care costs<sup>4</sup>, a slight increase of 0.2% from 2022.
  - Overall, uncompensated care for the large peer group decreased by 0.5%, or \$2.0 million from 2022 to 2023. The medium peer group uncompensated care increased by \$1.2 million, or 1.6%. The small peer group uncompensated care increased overall by 3.3%, or \$1.7 million.
- Charity care costs made up \$330.4 million, or 59.9% of total uncompensated care costs in 2023. Between 2022 and 2023, charity care costs increased by 1.4% or \$4.7 million, which is significantly lower than the percent change from the previous year (2021-22) when charity care costs increased by 10.8% or \$31.9 million.
  - The self-pay payer category made up most of charity care in 2023, representing 56.8% of total charity costs, or \$187.6 million. The second largest category for charity care costs was the CICP/Other category, at \$105.4 million, or 31.9% of total charity care costs.
- In 2023, hospitals incurred total bad debt costs of \$214.5 million, representing 40.1% of total uncompensated care costs. Between 2022 and 2023, bad debt costs decreased by 1.7% or \$3.8 million. The majority of bad debt costs were in the Denver region at \$96.2 million, or 44.8%. The Denver region is also home to 51% of Coloradans, and is served by the state’s largest safety net hospital, Denver Health.<sup>5</sup>
  - The self-pay category made up over half of the costs for bad debt or 54.9%, representing \$122.6 million. The next highest category was the commercial payers at 19.4%, or \$41.5 million.
- Uncompensated care costs represent 2.3% of operating expenses in 2023, which is a decrease from previous years.
- Overall, the independent hospitals had a majority of uncompensated care costs within the state (\$221.6 million); Denver Health makes up a majority of uncompensated care

<sup>4</sup> Costs are calculated using a cost-to-charge ratio that is applied to the respective charges. Charges are the billed amounts from hospitals. For more information, please see the appendix to the report for a full list of definitions.

<sup>5</sup> Denver DOI region includes Adams, Arapahoe, Broomfield, Clear Creek, Denver, Douglas, Elbert, Gilpin, Jefferson, and Park counties. Source: 2022 county population data from the Colorado State Demography Office.



costs for all independent hospitals representing 63.8% of the total. At the state level, Denver Health alone makes up 26.0% of all total uncompensated care costs. When looking at charity care costs, Denver Health makes up approximately 79.4% of charity care costs for independent hospitals. Additionally in 2023, Denver Health, a singular hospital, had more charity care costs than any statewide system.

- When adjusted for inflation, between 2019 and 2023 total uncompensated care costs increased by \$11.4 million, or an increase of 2.1%; charity care costs increased by 12.3%, or an increase of \$37.3 million; and bad debt decreased by 10.9%, or a decrease of \$26.3 million. This, combined with the minimal change between 2022 and 2023 and decrease of uncompensated care as a percentage of total operating expenses, indicates the major driver of increases in uncompensated care costs in the last several years is cost inflation affecting all expenses rather than increased utilization. Other non-major drivers could be better identification of charity care beforehand by hospitals and utilization changes with smaller effects. The majority of the effects of the PHE Unwind will not be represented until 2024. This is due to data availability, as the PHE Unwind started in May of 2023 while a significant portion of hospitals' fiscal years ended in June of 2023.
- In 2023, HCPF analyzed profits for patient services, operating, and total net income. Profits have declined recently due to increased operating costs associated with the COVID-19 pandemic. Specifically, labor expenses and supply expenses have increased due to the COVID-19 pandemic, leading to increased operating costs.
  - Between 2022 and 2023, patient service net income decreased 97.4%, or a reduction of \$325.8 million.
  - Commercial was the only positive payer group for all peer groups, which offset the rest of the payers for the large and medium peer groups totaling \$128.1 million and \$43.3 million, respectively. The small peer group's commercial patient service net income was fully offset by losses from all other payers, totaling -\$162.9 million. In fact, Medicare losses alone were more than the small peer group's commercial income.
  - The large peer group has maintained a positive patient service net income over the past three years, whereas the medium



and small peer group have both had years of negative patient service net income. Said another way, small hospitals and medium hospitals, which are often independent, rural and CAH hospitals, are not as profitable within their patient service lines compared to large hospitals, which are almost all urban area hospitals and are primarily system hospitals.

- Further research and discussion on rural Medicare payment methodologies such as Medicare Advantage is warranted and something HCPF is pursuing, as is additional analysis on the cost efficiencies of hospitals throughout the state.
- Between 2022 and 2023, operating income decreased by \$230.9 million or 23.5%.
- Between 2022 and 2023, the large peer group's operating income decreased by \$189.0 million or 21.6%. The medium peer group decreased by \$4.4 million or a decrease of 3.5%. The small peer group decreased by \$37.4 million or a decrease of 176.3%. In 2022, the small peer group had a negative operating income of -\$21.2 million, which dropped to -\$58.7 million in 2023.
  - Unlike the other peer groups, the small peer group, which includes all CAHs and other rural hospitals, experienced negative operating income in most years (2019-2023). HCPF will continue to monitor operating income to determine if the reduction between 2021 and 2023 continues, stabilizes, or reverses course and returns to pre-PHE trends.
- Unlike patient service and operating net incomes, between 2022 and 2023, total net income increased by \$1.2 billion or an increase of 345.5%, reflecting the significant turnaround of investment market returns and the significance of investment earnings for large and medium hospitals. This increase was primarily driven by the large peer group with an increase of \$1.0 billion. Two hospitals in particular drove the increase in net income, UCHealth's University Hospital and Poudre Valley Hospital which saw an increase in their net income by \$612.7 million and \$430.8 million, respectively. When these two hospitals are excluded, net income for the rest of Colorado's hospitals increased by only \$117.7 million.
- Over the last few years, there has been an increasing number



of hospitals with a negative total profit margin, with 13 hospitals in 2020, 11 in 2021, and 40 in 2022.<sup>6</sup> In 2023, this number did decrease and 32 hospitals had a negative total profit margin; however, this is still approximately 38% of all Colorado hospitals and a majority of those are CAH or rural hospitals.

- The average total margin in 2023 for hospitals by peer group was 3.2% for large, 5.4% for medium, and 0.9% for small hospitals.
- In 2023, across all consolidated national systems except CommonSpirit Health, there was a return to previous levels of margin, which reflects the other analysis in this report. Preview unaudited data for 2024 through the second quarter continues this stabilization of margins, with many systems' margins matching or exceeding the margins of 2019. Notably, UHealth's total margin for the first two quarters of 2024 is exceeding 17%. AdventHealth and Intermountain Health also had total margins over 10%. Not following this trend of stabilization is Denver Health with a total margin of 0.4%. Full details are available in Graph 10.
- HCPF has analyzed days cash on hand, a liquidity metric, for Colorado hospitals and systems. HCPF's most recent data show cash reserves have declined from 2021 and 2020 levels. However, hospital cash reserves in 2021 and 2020 were assisted by federal COVID-19 stimulus packages. In 2023, the state median for days cash on hand is 164, parallel with the 2019 pre-pandemic level of 149.
- Days cash on hand reserves vary by hospital location, reflecting the significant difference in financial well-being between many smaller rural hospitals and urban hospitals or systems. In 2023:
  - Urban hospital and Systems median reserve amount was 201 days.
  - Rural hospital reserves had a median of 145 days, although the range for rural hospitals is very wide. Rural hospitals had as little as 25 days cash on hand and as much as over 300 days cash on hand.
- HB23-1226 enables HCPF to receive data on transfers made by and to hospitals, including if such transfers are made within or outside of the state. This metric reflects the trend of Colorado hospitals being acquired by regional or national systems with headquarters outside of Colorado. It helps policymakers, employers, consumers and others understand if profits earned

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<sup>6</sup> For more information about total profit margin by hospital please see Appendix C of this report.



in Colorado are leaving Colorado. HCPF found that:

- In 2020, several large hospitals made various financial transfers out of the hospitals and to entities in Colorado. This was specifically the case with HCA HealthONE hospitals that made transfers of \$7.5 billion in 2020.
- In 2023, total transfers between hospitals and other entities was reported to be a net \$1.9 billion. \$2.0 billion was transferred within Colorado. In 2023, funds being transferred out of Colorado totaled -\$100.6 million. This value is negative due to HealthONE hospitals transferring more out of their hospitals than transferring into their hospitals from outside Colorado.
  - AdventHealth transferred out of state \$15.9 million (net amount positive means more money flowed into the state from outside entities then out or from the hospitals to other entities) and \$106.0 million within the state in 2023.
  - Banner Health transferred out of state \$506.2 million and \$482.0 million within the state in 2023.
  - Children’s Hospital Colorado transferred \$59.0 million within the state in 2023.
  - CommonSpirit transferred \$9.3 million within the state in 2023.
  - HCA HealthONE transferred -\$623.6 million out of state (a negative number indicates more money was sent out of state than the hospital received from outside of Colorado entities) and transferred \$233.5 million within the state in 2023.
  - Intermountain Health transferred \$333.0 million within the state in 2023.
  - UHealth transferred \$1.0 million out of state and \$328.0 million within the state in 2023.
  - Independent hospitals overall transferred \$451.0 million within the state in 2023.



- Between 2021 and 2022, hospital peer groups had the following findings:<sup>7</sup>
  - The breakdown of expenses for all peer groups remained about the same between 2022 and 2023.
  - The large hospital peer group allocated a greater proportion of operating expenses for patients, at 76.0% compared to the small hospital peer group, which allocated 63.1% of operating expenses for patients.
  - The small hospital peer group had the largest proportion of other expenses at 8.9% and general and administration with 19.1% whereas the large peer group had other expenses at 2.3% and general and administrative with 14.2%.
- On average, in 2023, inpatient care represented 28.7% of total care while outpatient care represented 69.0%; however, larger hospitals are, on average, providing far more inpatient services than their smaller peers.<sup>8</sup>
  - The disparity between inpatient utilization for small (14.1%) and large hospitals (46.8%) highlights the importance of differing sustainability strategies for rural hospitals, such as investing in rural hospital clinics and outpatient capabilities and divesting in rural hospital inpatient services where appropriate. Future transparency analysis could illuminate specific rural hospital utilization patterns to identify where such opportunities are most evident.
- Payer mix analysis illustrates shifts in payer mix from commercial to Medicare and Medicaid public programs, but that shift was not equal between hospital groups.
  - Over the period 2014 through 2023, commercial dropped from 36.5% to 29.3%, while public payers represented by Medicare and Medicaid grew from 55.1% to 62.1%.
  - Over the period 2019 through 2023, the payer mix for the large peer group's public programs, Medicare and Medicaid, increased by 2 percentage points from about 60.5% to 62.5% while its commercial payer mix decreased from about 36.3% to 28.8%. In 2023, the large peer groups commercial payer mix was the lowest out of all peer groups.

<sup>7</sup> The three hospital peer groups are as follows: small, with 25 or fewer beds; medium, with 26 to 90 beds; and large, with 91 or more beds. See Appendix E for a complete list of each hospitals in each peer group.

<sup>8</sup> Inpatient and outpatient splits are calculated by dividing inpatient and outpatient gross charges by total gross charges to determine the percentage of both care settings. The numbers provided here are the average of all hospitals' inpatient and outpatient splits therefore these two numbers will not sum to one-hundred percent.



- Between 2019 and 2023, payer mix for the small peer group’s public programs, Medicare and Medicaid, decreased by about 1 point from 60.1% to 59.2%. While commercial payer mix for the small peer group did fluctuate it remained between 28.9% and 31.6%, and was 30.0% in 2023.
- The change in commercial payer mix for the peer groups is significant since commercial patients drive hospital operating margins and profitability. For additional analysis and discussion surrounding payer mix and payment to cost ratios, please reference the 2025 Colorado Healthcare Affordability and Sustainability Enterprise report.<sup>9</sup>
- HB23-1226 also provides HCPF with information on vertical integration, specifically on physicians and physician groups acquired by hospitals. This new information is intended to help inform the impact of this national trend.
- Between 2014 and 2023, a majority of physician acquisitions occurred during 2015 and 2019, which represented 65.8% of all physician and practice acquisitions.
  - After the onset of the COVID-19 PHE fewer practices were being purchased however the number of acquisitions have remained relatively the same since 2021.
  - Between 2015 and 2018, almost all of the physician acquisitions were done by hospitals owned by a system. Further consolidating the CO health care market.
    - 26 physician practices were acquired by UHealth hospitals, representing 35.6% of all acquired physician groups between 2014 and 2023.
    - 23 physician practices were acquired by independent hospitals which represents 31.5% of all acquired practices. A majority of these practices were acquired by Animas Surgical Hospital, Aspen Valley Hospital, and National Jewish Health between 2014 and 2023. Animas Surgical Hospital is a for-profit hospital.
    - 13 physician practices were acquired by CommonSpirit hospitals between 2014 and 2023 which represents 17.8% of all acquired practices.

<sup>9</sup> <https://hcpf.colorado.gov/colorado-healthcare-affordability-and-sustainability-enterprise-chase-board>



- HB23-1226 also required HCPF to collect information about changes that hospitals made to their major service lines in 2023, in other words, changes hospitals made in the services they provide to their communities. HCPF found that:
  - Several hospitals increased services throughout the state either adding new inpatient beds, increasing services by bringing in new specialists, or opening up new services. To name a few, HCA HealthONE Mountain Ridge Hospital reopened a freestanding emergency department (ED); UHealth Medical Center of the Rockies increased services for its ED by becoming a level 1 trauma center and opened a blood donation center to its labs; and Children’s Hospital Colorado, Anschutz increased inpatient beds for pediatric behavioral health.<sup>10</sup>
  - Some hospitals closed or removed services. Namely, Estes Park Health closed its home health services, in-home hospice care, and home care; and Rangely Hospital District closed its home health services in 2023.
- HB23-1226 also required hospitals to provide a narrative report of all major planned and completed capital projects of \$25.0 million or more directly to HCPF. Some major items reported to HCPF were:
  - Intermountain Health provided information on the construction of the replacement hospital for Lutheran Medical Center which began construction in 2021 with plans to be completed in late 2024 for a total of \$724.0 million. This facility will completely replace the existing hospital in Wheat Ridge, CO.
  - Children’s Hospital Colorado began construction in 2022 of a medical office in Aurora, CO with plans to be completed by the summer of 2024 for a total of \$28.8 million. The facility will provide clinic services for the southeastern region of Denver.
  - CommonSpirit Health in 2023 spent approximately \$74.8 million on the construction of St. Francis Hospital -Interquest, a new orthopedic and spine hospital with 72 inpatient rooms, 8 intensive care unit beds, a 16 bay emergency room, and 10 operating rooms. The facility opened to the public in July 2024.
  - UHealth began construction of the Anschutz Inpatient Pavilion Expansion Tower at University of Colorado Hospital in 2019 with a total budget of \$ 419.8 million. The facility will include 120 beds

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<sup>10</sup> HCA HealthONE Mountain Ridge was formally know as HCA HealthONE North Suburban Medical Center.



and nine additional operating or procedure rooms.

- For a more complete list of planned and completed projects by hospital please see Appendix D of this report.
- With the enactment of HB23-1226, HCPF will be receiving more comprehensive information in the future, more timely submissions, and will have authorities that incentivize full hospital compliance with required data submissions. At the time of this report, HCPF has issued no corrective action plans to hospitals. HCPF appreciates the work that all hospitals have done to provide information in a timely and accurate manner while adding new information that had not been requested before this reporting cycle.



# Hospital Financial Transparency Report

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*Annual Report*

January 15, 2025



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## Overview

The purpose of the Hospital Financial Transparency Report is to fulfill the statutory requirements enacted through the passage of House Bill HB19-1001 and now HB23-1226 to “annually prepare a written hospital transparency report detailing uncompensated hospital costs and the different categories of expenditures”.<sup>11,12</sup> To fulfill this directive, this report provides data summaries and analysis of Colorado hospitals that have submitted financial and utilization data to the Department of Health Care Policy & Financing (HCPF).

Also included in this report is a map of Colorado hospitals as well as the Department of Regulatory Agencies’ Division of Insurance (DOI) regions. A list of definitions is available as well.

### Legislative Background

Pursuant to § 25.5-4-402.8, C.R.S., HCPF annually prepares a written hospital financial transparency report detailing the uncompensated hospital costs and the different categories of expenditures made by hospitals in the state. HCPF consults with the Colorado Healthcare Affordability and Sustainability Enterprise Board (CHASE Board) in the development of the report. In compiling the Hospital Financial Transparency Report, HCPF uses publicly available data sources whenever possible. Each hospital in the state is required to make information available to HCPF for the compilation of the data set for and the completion of this Hospital Financial Transparency Report.

During the 2023 legislative session, the Colorado General Assembly passed HB23-1226 Hospital Transparency and Reporting Requirements, which expanded and modified HB19-1001 in the following ways:

1. The title of this report was revised from Hospital Expenditure Report to Hospital Transparency Report, for clarity.
2. Removal of the good faith effort clause from legislation, requiring hospitals to report all required information.
3. Hospitals will annually submit:
  - a. A summary of the hospital’s transfer of cash, equity, investments, or other assets to and from related parties.
  - b. A statement of cash flows.
  - c. A narrative report of major planned and completed projects and capital investments greater than \$25 million.
  - d. Information on current affiliations and a report of physician practice acquisitions.

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<sup>11</sup> Hospital Transparency Measures to Analyze Efficacy, HB19-1001. 2019 Regular Session. (2019). Available from [www.leg.colorado.gov/bills/hb19-1001](http://www.leg.colorado.gov/bills/hb19-1001)

<sup>12</sup> <https://leg.colorado.gov/bills/hb23-1226>



- e. Salary and total compensation data of the top five highest paid administrative positions of each nonprofit hospital.
4. In addition, under HB23-1226, hospitals will submit quarterly financial reports including an income statement and balance sheet.
5. By July 1, 2024, hospitals will submit historic reporting for hospital fiscal years 2014-15 through 2019-20 of the following:
  - a. Transfers of cash, equity, investments and other assets to and from related parties.
  - b. Information on affiliations and a report of physician practice acquisitions.
6. Finally, by July 1, 2024, hospitals will submit historic reporting for hospital fiscal years 2019-20 through 2022-23 of significant other revenue that would otherwise be reported in the Medicare cost report.

With the new compliance measures provided in HB23-1226, HCPF will inform non-reporting hospitals of noncompliance and require a corrective action plan for noncompliant hospitals should noncompliance continue.

### **Methodology and Limitations**

The data within this report represents the cumulation of both historic and current financial and utilization data reported to HCPF. After consultation with the CHASE Board and the Colorado Hospital Association (CHA), HCPF developed rules for the data collection process to collect data from general hospitals and critical access hospitals (CAH). As provided by legislation, data from psychiatric, long term care, and rehabilitation hospitals was not requested. Data is collected and reported on a hospital fiscal year basis.

HCPF presents the data by peer grouping based on the number of licensed beds. The three hospital peer groups are as follows: small, with 25 or fewer beds; medium, with 26 to 90 beds; and large, with 91 or more beds. HCPF also presents the data by the Department of Regulatory Agencies' Division of Insurance (DOI) geographic regional rating areas.

With the passage of HB23-1226, hospitals now provide quarterly information on its income statement and balance sheet for the most recent calendar quarter. This information is akin to the preview profit and margin information provided in the 2024 Hospital Financial Transparency Report.<sup>13</sup> This information will be used to provide an insight to hospital financial stability in quarters beyond the scope of audited annual data. HCPF is in the process of compiling and creating data visualizations for this new dataset. For the purposes of the 2025 Hospital Financial Transparency Report, this data will not be available based on when it was received. HCPF will source prospective quarterly data from other publicly available sources such as Electronic Municipal Market

<sup>13</sup> <https://hcpf.colorado.gov/sites/hcpf/files/2024%20Hospital%20Financial%20Transparency%20Report%20Appendix%20C%20V2.pdf>



Access (EMMA). Quarterly information will be presented in full in HCPF’s 2026 Hospital Financial Transparency Report.

Appendix F: Hospital Financial Transparency Report Detailed Dataset by Hospital is a representation of the dataset compilation, with both the historic data submissions and the current data submissions. As discussed in the previous section, not all hospitals have submitted data. While all Colorado hospitals are listed in these tables, blank fields indicate hospitals that did not submit data for that year. In some cases, the hospital was not open at that time.

HCPF employs an inflation adjustment utilizing the Bureau of Labor Statistics’s (BLS) Consumer Price Index (CPI). Inflation adjustments using the CPI are commonly used to account for changes in the purchasing power of money over time. This methodology helps ensure that values such as salaries, rents, financial contracts, and other economic measures reflect the true value of money after inflation. CPI is usually given as an index number. It represents the average price level of a basket of goods and services compared to the price level in the base period (which is usually set at 100). To adjust a value from the original period to the current period, use the following formula: adjusted value is equal to the original or nominal value times the original period CPI over current period CPI.<sup>14</sup> CPI values were pulled from annual values from 2014 to 2023 through the BLS’s website:

<https://www.bls.gov/cpi/data.htm>. This methodology can be adapted to adjust a wide range of economic values, from wages to financial contracts, ensuring they reflect the real purchasing power after inflation over time.

There are limitations in the dataset, including that the historic dataset does not include bad debt and charity care by payer type. Because of this limitation, uncompensated care costs and net patient revenue are not available by payer type for hospital fiscal years 2014 through 2018.

The historic dataset is not fully complete because some hospitals did not report for all years that the hospital was open. For example, if a hospital was acquired by a health system, the health system submission only included data for the years that hospital was part of a health system. To address the limitations of the dataset, HCPF analyzed trends for the most comprehensive period of the dataset, hospital fiscal years 2014 through 2023.

Other limitations include analyzing hospital volume or the number of hospital patients such that there is a challenge in using volume metrics when hospitals have different ways in which they measure volume (example: metrics for inpatient services, discharges or patient days and outpatient visits for outpatient services). Currently, HCPF is not including an analysis that adjusts to a “per patient” or “per bed” basis. HCPF has provided two volume metrics, discharges and outpatient visits

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<sup>14</sup> See appendix B for a table detailing the formula for CPI adjustments.

within the appendix: Hospital Financial Transparency Report Detailed Dataset by Hospital.

### **A Note on Submissions**

For the completion of this report, hospitals submit three forms of financial and utilization information: Medicare Cost Reports, audited financial statements and a completed data submission template. All required information for reporting for this report was reported by all hospitals.

All Colorado hospitals provided data as required through the HCPF-provided Hospital Financial Transparency Report template, with reported data representing 100.0% of all licensed hospital beds. The appendix: Hospital Financial Transparency Report Detailed Dataset by Hospital, displays the status of hospital data submissions and data for all hospital data submissions for hospital fiscal years 2014 through 2023 with notes when applicable.

### **COVID-19 Public Health Emergency (PHE) and the Public Health Emergency Unwind**

The COVID-19 PHE began affecting hospital expenses in 2020 with increases to supply expenses beyond typical inflation, increases to salaries and wages in response to workforce challenges and reductions in services. Federal stimulus dollars paid to Colorado hospitals, which totaled \$1.2 billion, offset reductions in hospital revenue and increases in hospital expenses due to the COVID-19 PHE.<sup>15,16</sup> The impact of the COVID-19 PHE continued through 2022 with stabilization in 2023. While preview information from Q2 2024 indicates further stabilization, the full extent of its impact - to Coloradans, employers, the state and to health care providers - will not be completely understood for years to come. While the most recent year of hospital data does show some trends of hospital financial metrics returning to pre-PHE values such as utilization and days cash on hand reserves, other metrics like operating expenses, especially labor expenses, have continued to grow at faster rates than before the COVID-19 PHE, leading to narrowing operating margins and profits.

In May of 2023, the federal government officially ended the COVID-19 PHE. As required, HCPF returned to business as usual eligibility processes, disenrolling members who no longer met eligibility requirements for Medicaid or CHP+ coverage. This “PHE Unwind” process went from May 2023 to April 2024, leveraging the full 12-months permitted by CMS, 14 months including member noticing, which began in March 2023.

Based on payer mix available in Table 43 and uncompensated care cost totals in Table 23, in 2023 and 2022 very little shifting of patient type or uncompensated care

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<sup>15</sup> For more information on federal stimulus see HCPF’s COVID-19’s Impact on Colorado Hospitals’ Finances (2021). <https://hcpf.colorado.gov/sites/hcpf/files/COVID19%20Impact%20on%20Colorado%20Hospitals%20Finances-f.pdf>

<sup>16</sup> For more information on the impact of the Federal stimulus on Colorado hospitals please see the Colorado Healthcare Affordability and Sustainability Enterprise’s (CHASE) Annual CHASE Report Addendum (2023). [https://hcpf.colorado.gov/sites/hcpf/files/2023%20CHASE%20Annual%20Report%20FINAL\\_addendum\\_0.pdf](https://hcpf.colorado.gov/sites/hcpf/files/2023%20CHASE%20Annual%20Report%20FINAL_addendum_0.pdf)





costs occurred for hospitals. Medicaid payermix at 21.6% and uncompensated care costs at \$544.9 million remain nearly the same as in 2022, while the self-pay payermix only shifted from 3.0% to 3.1%. Uncompensated care costs as a percent of total operating expenses reached a recent low of 2.3% in 2023. As of this reporting, these factors indicate little impact on hospital financials in total from the PHE Unwind during the 2023 reporting period. Given the hospitals' communications as to the significant impact of the PHE Unwind to the hospitals, and the timing of hospitals' unique fiscal years, the majority of the effects of the PHE Unwind will not be represented until 2024 data is available, as the PHE ended in May of 2023 and a significant portion of hospitals' fiscal years ended in June of 2023. It is also noted that individual hospitals may be disproportionately affected.

Overall, the dollar amount of the self-pay category of uncompensated care decreased slightly from \$324.4 million in 2022 to \$310.3 million in 2023. At the same time, the CACP/Other category increased from \$93.1 million to \$132.5 million, which will be monitored as continued effects of the PHE Unwind occur in the 2024 reporting year.

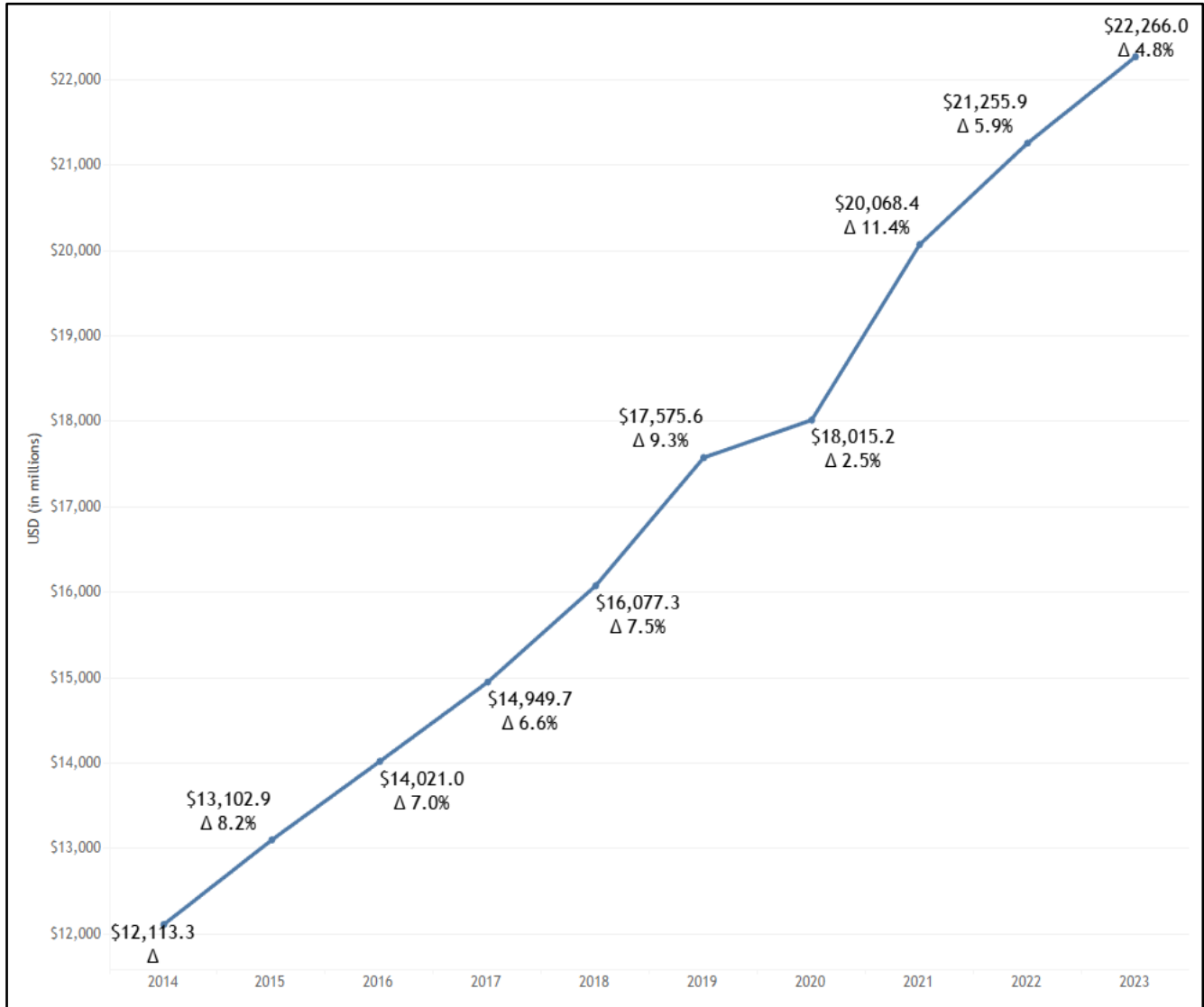
**Future HCPF reports will continue to provide insights into the impacts of the COVID-19 PHE and the PHE Unwind on hospital financials.**

# Financial Analysis

## Historic Financial Analysis

The following section analyzes major hospital financial metrics such as net patient revenue, uncompensated care, operating expenses and income levels for fiscal years 2014 through 2023.

*Graph 1 Net Patient Revenue (in millions)*



### Net Patient Revenue in Total

Net patient revenue approximates the payments a hospital receives for patient services. A hospital predetermines charges for each procedure that it can perform and is what a patient would see at the top of their bill. Working with insurance companies, hospitals reduce the charge based on patients' insurance and ability to pay, resulting in the final payment a hospital receives. Net patient revenue is



calculated by totaling all charges the hospital billed to patients, subtracting the total of all contractual allowances<sup>17</sup> for each major payer, such as Medicare, Medicaid, commercial, etc., and then subtracting uncompensated care.

Despite the historic impacts of the COVID-19 PHE on hospital financials, one thing is clear: net patient revenues have continued to rise. Graph 1 illustrates net patient revenue in total for each year presented in the graph. Between 2014 and 2023, net patient revenue increased by \$10.2 billion, or an increase of 83.8%, an average annual growth of 7.0% for total net patient revenue.<sup>18</sup> Comparatively, the Colorado population grew by 9.2% during the same period 2014 to 2023, according to the Colorado State Demographer.<sup>19</sup> When adjusted for inflation between 2014 and 2023, net patient revenue increased by 42.8%.<sup>20</sup>

There was reduced growth between 2019 and 2020 due to the COVID-19 PHE with a year over year increase of only 2.5%. Notably, this does not include the estimated \$1.2 billion of federal stimulus hospitals received during 2020 and recognized throughout 2020 and 2021. While stimulus helped hospitals cover the slower growth of patient revenues during 2020, federal stimulus funds were also intended to offset increases in expenses from the COVID-19 PHE. Some hospitals distributed stimulus funds to non-hospital business components, or covered non-operating costs, while other hospitals returned excess stimulus dollars received.

That said, between 2020 and 2021 net patient revenue increased by 11.4%, which is in line with pre-PHE growth rates (in 2019, there was an increase of 9.3% from 2018). Overall net patient revenue has grown consistently since 2014. While there was a decrease in the growth rate between 2019 and 2020, net patient revenue continues to grow similarly to years before the COVID-19 PHE. Between 2022 and 2023, net patient revenue increased by 4.8%, or \$1.0 billion, reflecting a difference of 2.2 percentage points from the average annual growth rate of 7.0% between 2014 and 2023. For more information on the changes between 2021 and 2023 for net patient revenue, see Table 9.

Table 1 illustrates the breakdown of net patient revenue by hospital peer groups.<sup>21</sup> The three groups are small: 25 beds or fewer; medium: 26 to 90 beds; large: 91 beds and more. Each hospital peer group had growth for net patient revenue from 2014 to 2023. Between 2014 and 2023, net patient revenue for the large peer group increased by 63.6%, or \$6.7 billion; net patient revenue for the medium peer group increased by 200.5%, or \$2.1 billion; and net patient revenue for the small peer

<sup>17</sup> Contractual Allowances are the amounts a hospital writes off from their charges as a result of negotiated agreements with insurance companies or government payers.

<sup>18</sup> This calculation is done with a compound annual growth formula to account for compounding over the time period.

<sup>19</sup> Information retrieved from: [https://demography.dola.colorado.gov/assets/html/gis\\_applications.html#population](https://demography.dola.colorado.gov/assets/html/gis_applications.html#population).

<sup>20</sup> 2014 to 2023 CPI was retrieved from the U.S. BLS's website: <https://www.bls.gov/cpi/data.htm>

<sup>21</sup> See Appendix E for a list of hospitals within each peer group.

group increased by 274.2%, or \$1.3 billion.

**Table 1 Net Patient Revenue by Hospital Peer Groups (in millions)**

Year	Large	Medium	Small	Total
2014	\$10,583.3	\$1,049.9	\$480.0	\$12,113.3
2015	\$11,421.5	\$1,153.5	\$527.9	\$13,102.9
2016	\$12,168.6	\$1,276.6	\$575.8	\$14,021.0
2017	\$12,973.7	\$1,377.0	\$599.0	\$14,949.7
2018	\$13,929.7	\$1,493.6	\$653.9	\$16,077.3
2019	\$14,321.4	\$2,134.3	\$1,120.0	\$17,575.6
2020	\$14,415.5	\$2,302.5	\$1,297.2	\$18,015.2
2021	\$15,891.3	\$2,643.0	\$1,534.2	\$20,068.4
2022	\$16,643.3	\$2,917.9	\$1,694.7	\$21,255.9
2023	\$17,315.0	\$3,155.0	\$1,796.0	\$22,266.0

### Other Significant Revenues

Under HB23-1226, hospitals are now required to submit other significant revenues that are reported in the Medicare cost reports directly to HCPF; HCPF received data for FY 2019-2023 from hospitals, accordingly. Other significant revenue between this period reflects stimulus funds from the federal government aimed at assisting hospitals during the COVID-19 PHE through federal legislation such as the Coronavirus Aid, Relief and Economic Security Act (CARES) Act. The data provided by hospitals provides an insight into what proportion of the estimated \$1.2 billion of COVID-19 stimulus funds went directly to hospital facilities, rather than other components of the organization.



**Table 2 Other Significant Revenues (in millions)**

<i>Year</i>	<i>COVID-19 funds- hospital</i>	<i>COVID-19 funds- all other</i>	<i>Total Other Revenues</i>
<b>2020</b>	\$534.2	\$12.4	\$1,812.8
<b>2021</b>	\$293.1	\$6.3	\$1,757.1
<b>2022</b>	\$109.2	\$1.4	\$1,441.9
<b>2023</b>	\$14.1	\$2.5	\$1,465.0

In 2020, 29.5% of all other revenues reported in the Medicare cost reports represented stimulus funds directed to hospitals, while the remaining 70.5% consisted primarily of investment income, grants and donations, government appropriations as well as various other small revenue streams. By 2023, stimulus funds represented approximately 1.0% of all other revenues reported. When broken down by peer group, the large peer group makes up a majority of stimulus funds, ranging from 71.5% in 2020 to 44.6% in 2023. Based on how stimulus funds were distributed during the height of the COVID-19 PHE, this is not unexpected since stimulus was initially based on revenues from the prior year. In hindsight, this has been one of the most controversial aspects of stimulus fund distribution policy, as it was not based on need, but business volume or revenues.

### Uncompensated Care Costs in Total

Uncompensated care costs are the estimated amounts that hospitals actually incur to provide services that were unpaid by patients. Uncompensated care costs are calculated by adding charity care (services the hospital has agreed to write off) and bad debt charges (services the hospital expected payment for but did not receive) together and multiplying by a cost-to-charge ratio.<sup>22</sup> Each individual hospital has a cost-to-charge ratio, and it is calculated by total expenses (exclusive of bad debt) and dividing that figure by the sum of total charges and other operating revenue. Table 3 shows uncompensated care costs by peer group from 2019 to 2023, while Table 4 shows the percent change of uncompensated care costs between 2019 and 2023. Uncompensated care costs increased by 21.7%, or \$97.3 million between 2019 and 2023. However, when adjusted for inflation, between 2019 and 2023 total uncompensated care increased by \$11.4 million, or 2.1%.<sup>23</sup> More insights into changes between hospital fiscal years 2022 and 2023 can be found in the next section of the

<sup>22</sup> See appendix B for definition and formula for uncompensated care costs and cost-to-charge ratio.

<sup>23</sup> See methodology and limitations section for inflation adjustment methodology. 2019 through 2023 CPI was pulled from the BLS's website: <https://www.bls.gov/cpi/data.htm>



report. The PHE Unwind took place from May 2023 through April 2024. During this process, individuals no longer eligible for Health First Colorado (Colorado’s Medicaid program) were disenrolled. Payermix available in Table 43 and Uncompensated care cost in Table 3 show little financial change for hospitals between 2022 and 2023, when the PHE started. Increased effects for hospitals may be seen in 2024

**Table 3 Uncompensated Care Costs by Hospital Peer Groups (in millions)**

<i>Year</i>	<i>Large</i>	<i>Medium</i>	<i>Small</i>	<i>Total</i>
<b>2019</b>	\$343.6	\$64.3	\$45.9	\$453.8
<b>2020</b>	\$374.0	\$77.3	\$42.6	\$493.9
<b>2021</b>	\$373.5	\$66.1	\$44.0	\$483.6
<b>2022</b>	\$417.7	\$75.2	\$51.1	\$544.0
<b>2023</b>	\$415.7	\$76.4	\$52.7	\$544.9

**Table 4 Uncompensated Care Costs Percent Change by Hospital Peer Group**

<i>Year</i>	<i>Large</i>	<i>Medium</i>	<i>Small</i>	<i>Total</i>
<b>2019-20</b>	8.8%	20.2%	-7.2%	8.8%
<b>2020-21</b>	-0.1%	-14.4%	3.2	-2.1%
<b>2021-22</b>	11.9%	13.7%	16.2%	12.5%
<b>2022-23</b>	-0.5%	1.6%	3.3%	0.2%

### Charity Care Costs

Charity care is a main component of uncompensated care. It is defined as health services that hospitals do not expect to receive payments in full, or in part, because a hospital has determined, with the assistance of the patient, the patient’s inability to pay.<sup>24,25</sup> From 2019 to 2023, charity care costs increased by 33.4%, or an increase of \$82.8 million. A major factor in the increase of charity care costs between 2019 and 2023 was the increase in inflation. When adjusted for inflation charity care costs increased by 12.3%, or an increase of \$37.3 million between 2019 and 2023.<sup>26</sup> Graph 7 demonstrates how uncompensated care costs have decreased as a percentage of total expenses. Additionally, based on migrant data collected by the City and County

<sup>24</sup> Definition of Uncompensated Care. Retrieved from <https://www.aha.org/system/files/2019-01/uncompensated-care-fact-sheet-jan-2019.pdf>.

<sup>25</sup> HCPF uses a cost to charge ratio to determine costs within this section. For more information on the cost to charge ratio see the definition within Appendix B of this report.

<sup>26</sup> See footnote 22. 2019 to 2023 CPI was pulled from the BLS’s website: <https://www.bls.gov/cpi/data.htm>



of Denver, a majority of newcomers arrived in the second half of 2023 and would not be covered by hospitals with fiscal year end of June 30, which represents 35% of Colorado hospitals and includes all hospitals within the AdventHealth, CommonSpirit Health, and UHealth hospital systems.<sup>27</sup> Migrants are more likely than citizens to rely on hospital charity care to access affordable care.<sup>28</sup> Reporting of charity care costs can be found in Table 5 and Table 6 below.

**Table 5 Charity Care Costs by Hospital Peer Group (in millions)**

Year	Large	Medium	Small	Total
2019	\$204.1	\$26.7	\$16.8	\$246.7
2020	\$234.2	\$32.0	\$10.2	\$276.5
2021	\$247.1	\$35.8	\$11.0	\$293.9
2022	\$272.3	\$41.7	\$11.7	\$325.8
2023	\$277.9	\$40.4	\$12.1	\$330.4

**Table 6 Charity Care Costs Percent Change by Hospital Peer Group**

Year	Large	Medium	Small	Total
2019-20	14.8%	19.8%	-39.0%	11.7%
2020-21	5.5%	11.7%	7.4%	6.3%
2021-22	10.2%	16.6%	6.6%	10.8%
2022-23	2.0%	-3.1%	3.6%	1.4%

### Bad Debt Costs

Bad debt is the other portion of uncompensated care.<sup>29</sup> Bad debt is a record of lost revenue for health services for which a hospital determined the patient had a financial responsibility to pay, but that patient did not pay. This is in contrast to charity care, in which hospitals have determined before the billing process begins that patients would pay nothing or reduced amounts. From 2019 to 2023, bad debt has increased by 4.0% or \$8.3 million. However, when adjusted for inflation, bad debt costs between 2019 and 2023 actually decreased by 10.9%, or a decrease of

<sup>27</sup> Newcomer sheltering and support:

<https://app.powerbigov.us/view?r=eyJrIjoibWQ4YjcwZDctODkwNy00YjA4LThtMTktMjM3YjU2Nm1wZTRjliiwidCI6Im5Yzg3YWlzlTY2MTItNDJmC05NjIwLWE2OTZkMTJkZjgwMyJ9>

<sup>28</sup> See footnotes 14, 15, and 16.

<sup>29</sup> See footnote 15.





\$26.3 million.<sup>30</sup> The shift in uncompensated care costs away from bad debt and towards charity care could be partially due to hospitals better screening patients in advance.

**Table 7 Bad Debt Costs by Hospital Peer Group (in millions)**

Year	Large	Medium	Small	Total
2019	\$139.5	\$37.5	\$29.1	\$206.2
2020	\$19.8	\$45.2	\$32.4	\$217.4
2021	\$126.0	\$30.3	\$33.0	\$189.7
2022	\$145.4	\$33.5	\$39.4	\$218.3
2023	\$137.9	\$36.0	\$40.6	\$214.5

**Table 8 Bad Debt Costs Percent Change by Hospital Peer Group**

Year	Large	Medium	Small	Total
2019-20	0.2%	20.5%	11.3%	5.4%
2020-21	-9.6%	-32.9%	1.9%	-12.7%
2021-22	15.1%	10.3%	19.4%	15.1%
2022-23	-5.2%	7.5%	3.2%	-1.7%

### Total Operating Expense Growth

Operating expenses for hospitals are the expenses incurred from the normal business operations of running and operating a hospital. For a hospital, some of these expenses include salaries, rent, management fees, purchase of supplies, and utilities.

In Graph 2 and Table 9, total operating expenses for all reporting hospitals is displayed for the hospital fiscal years 2014 through 2023. Between this period, the total operating expenses increased by \$11.0 billion, or 94.0%. Each year, total operating expenses grew between \$2.0 billion and \$748.7 million, or between 10.4% and 6.2%, with an average growth of \$1.2 billion or 7.8% each year. When adjusted for inflation total operating expense grew by \$7.6 billion or an increase of 50.7% between 2014 and 2023.<sup>31</sup> Comparatively, the Colorado population grew by 9.9% for the period 2014 to 2023, according to the Colorado State Demographer.<sup>32</sup> As total operating expenses represent the amount that a hospital spends on the operations, or providing services to patients, changes from unexpected events like the COVID-19

<sup>30</sup> See footnote 24. 2019 to 2023 CPI was pulled from the BLS’s website: <https://www.bls.gov/cpi/data.htm>.

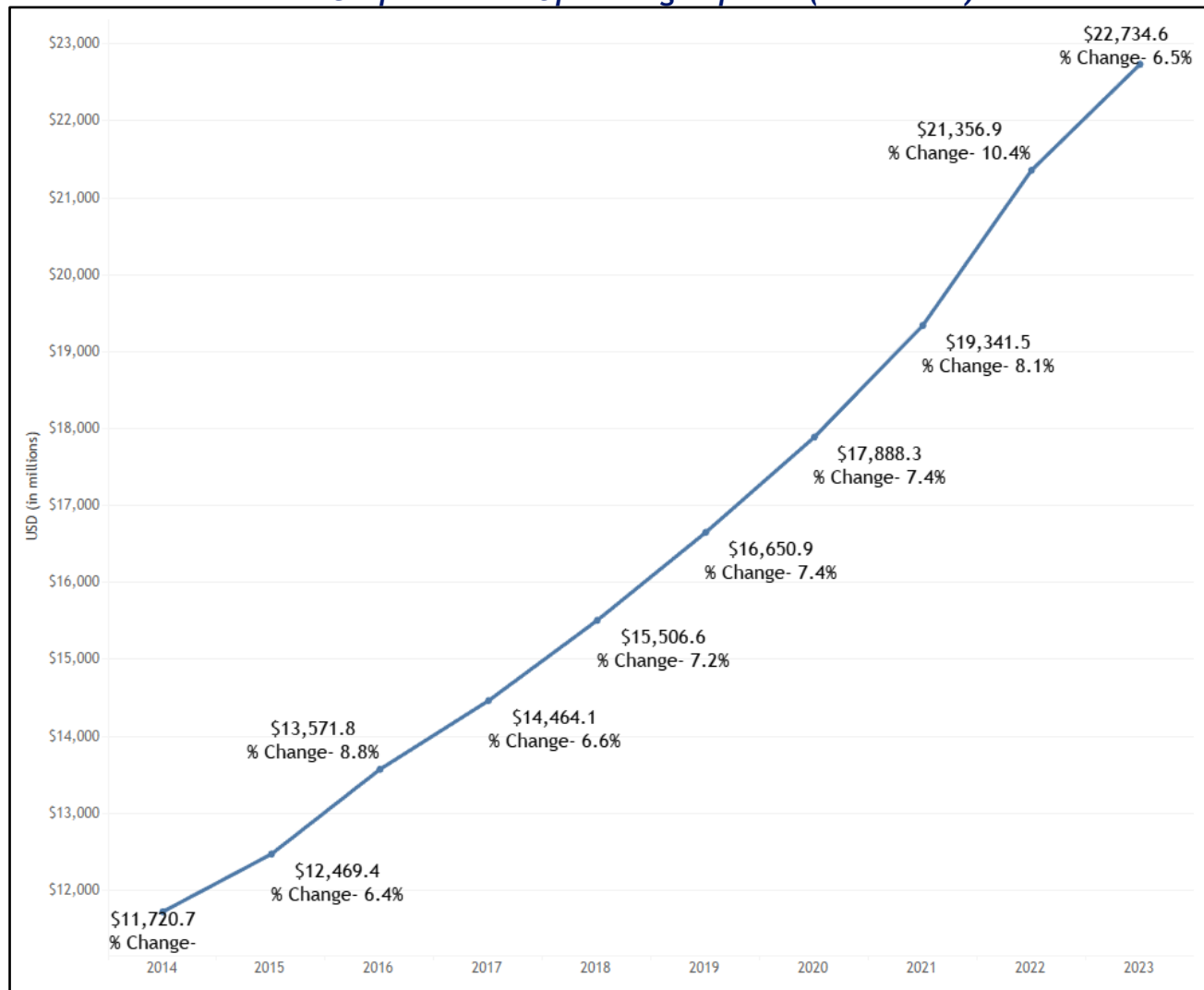
<sup>31</sup> See footnote 20. 2014 to 2023 CPI was pulled from the BLS’s website: <https://www.bls.gov/cpi/data.htm>.

<sup>32</sup> Information retrieved from: [https://demography.dola.colorado.gov/assets/html/gis\\_applications.html#population](https://demography.dola.colorado.gov/assets/html/gis_applications.html#population).



PHE affect hospitals' total operating expenses. The change in total operating expense from 2019 to 2020 is not markedly high compared to the previous year, nor compared to the following year. However, between 2021 and 2022 total operating expenses had a growth rate of 10.4%, the highest since the period of 2015 to 2016. This growth was primarily driven by increases in salaries and wages for staff, especially a large increase in contracted labor which reached an all time high in 2022.

**Graph 2 Total Operating Expense (in millions)**



**Table 9 Total Operating Expense by Total and by Hospital Peer Group (in millions)**

Year	Large	Medium	Small	Total
2014	\$10,059.6	\$1,007.6	\$653.6	\$11,720.7
2015	\$10,622.5	\$1,114.3	\$732.6	\$12,469.4
2016	\$11,530.5	\$1,221.1	\$820.2	\$13,571.8
2017	\$12,306.6	\$1,298.5	\$859.1	\$14,464.1
2018	\$12,966.1	\$1,527.3	\$1,013.1	\$15,506.6
2019	\$13,209.1	\$2,085.8	\$1,355.9	\$16,650.9
2020	\$13,893.2	\$2,409.6	\$1,585.4	\$17,888.3
2021	\$15,015.7	\$2,520.0	\$1,805.8	\$19,341.5
2022	\$16,466.5	\$2,906.3	\$1,984.1	\$21,356.9
2023	\$17,425.4	\$3,154.9	\$2,154.3	\$22,734.6

Total labor expenses, which is synonymous with salaries, wages, and benefits within this report, are the largest drivers in operating expenses for hospitals. These expenses include total payroll, which includes all full-time equivalent employees (FTE), contracted labor (workers who are contracted from staffing agencies), and benefit expenses. On average, total salaries, wages, and benefits are 45.6% of all operating expenses between 2014 and 2023. Total payroll expense is the largest portion of all hospitals' operating expenses. Graph 3 shows the three major components of total salaries, wages and benefits: total payroll, contracted labor and benefit expenses.

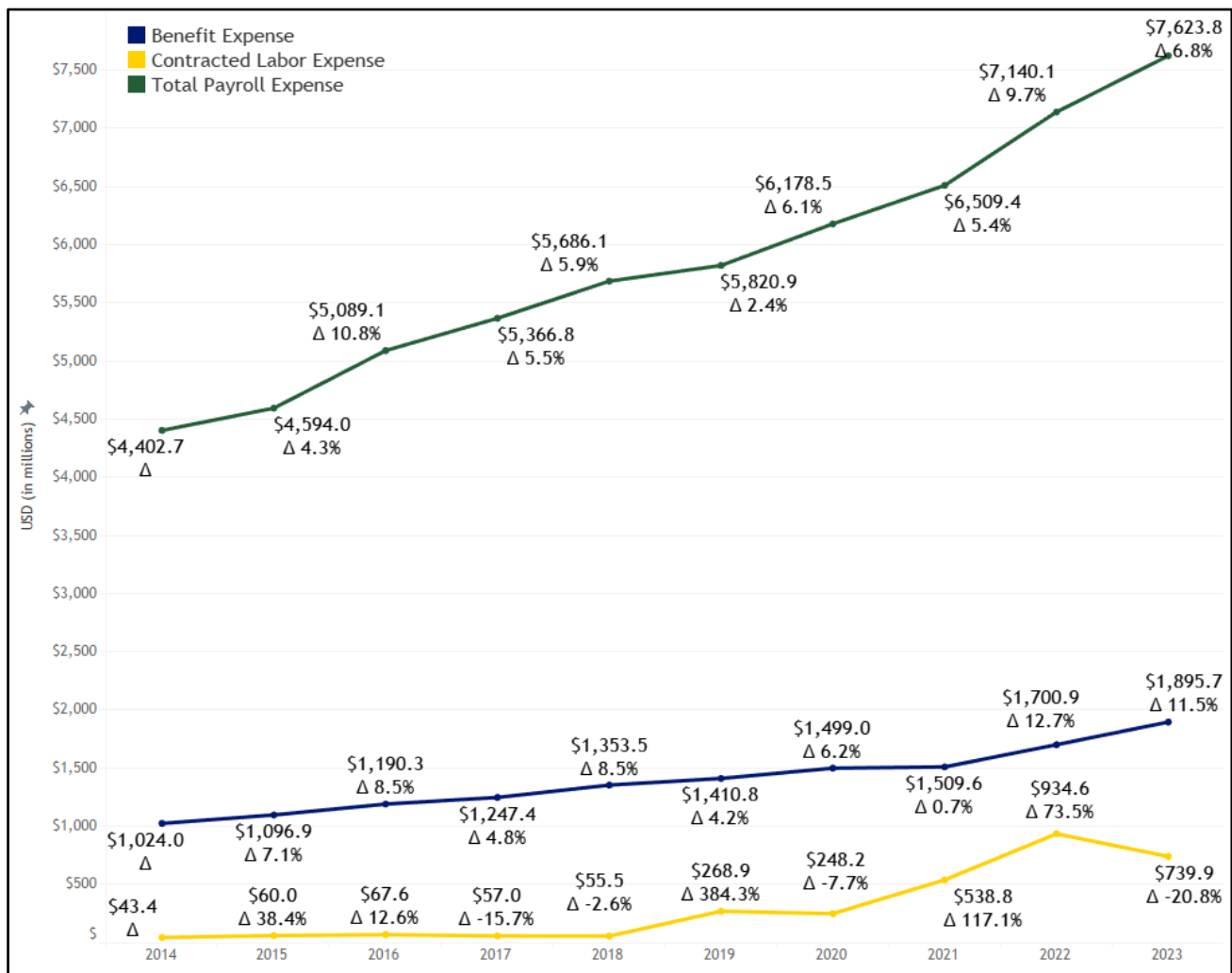
- Total payroll between 2014 and 2023 grew 73.2% or an increase of \$3.2 billion. Between 2014 and 2023, total payroll expenses had an average annual growth of 6.2%.
- Contracted labor expenses grew 2,055% from 2014 to 2022 or an increase of \$891.2 million from \$43.4 million to \$934.6 million. Between 2022 and 2023 contracted labor decreased \$195.0 million, or a reduction of 20.8%.
  - Between 2019 and 2020 there was a slight reduction in contracted labor of 7.7%, or a decrease of \$20.6 million. This reduction is likely explained by the onset of the COVID-19 PHE where there was a moratorium on elective surgeries causing overall patient volumes to decline.
  - Between 2020 and 2021, contracted labor grew by \$290.6 million or an



increase of 117.1%. This trend continued into 2022, where contracted labor grew by \$395.8 million or an increase of 73.5% from 2021.

- As stated above, contracted labor decreased significantly between 2022 and 2023, by 20.8%; this reduction could be the result of the anticipated ending of the PHE. That effect of the PHE unwind will not be materially seen until hospitals' fiscal year 2024, as many of Colorado hospitals' fiscal year ended shortly after the official end of the PHE.
- Between 2014 and 2023, benefit expenses grew 85.1% or an increase of \$87 million. Between 2014 and 2023, benefit expenses maintained a steady growth rate averaging 6.5%. Yet, there has been a larger uptick in the most recent years: benefit expenses grew by 12.7% for an increase of \$191.3 million between 2021 and 2022, and increased by 11.5%, or \$194.9 million between 2022 and 2023.

**Graph 3 Total Payroll (FTE), Benefit and Contracted Labor Expenses (in millions)**



## Profit Analysis

This section focuses on profits for patient services, operating, and total net income. Patient service net income represents the income received from payers such as Medicare, Medicaid and private insurers minus expenses directly associated with patient care. Hospitals do not report expenses directly associated with payers. This is due to how hospitals account for their expenses; rather than tying expenses directly to payers they allocate them to cost centers. Cost centers can include emergency departments, Neonatal Intensive Care Units (NICU), housekeeping departments, etc. HCPF utilizes a cost-to-charge ratio that estimates costs associated with each payer in order to determine patient service net costs. Then those costs are subtracted from reported net patient revenue to calculate patient service net income.

**Table 10 Patient Service Net Income by Peer Groups (in millions)**

Year	Large	Medium	Small	Total
2019	\$1,329.5	\$79.2	-\$97.6	\$1,311.1
2020	\$751.9	-\$51.8	-\$144.7	\$555.4
2021	\$1,097.8	\$177.9	-\$65.9	\$1,209.8
2022	\$399.3	\$52.7	-\$117.7	\$334.3
2023	\$128.1	\$43.3	-\$162.9	\$8.5

Table 10 represents total patient service net income by the hospital peer groups between 2019 to 2023. Patient service net income decreased between 2019 and 2020 by 55.2% or a decrease of \$724.3 million. Patient service net income grew between 2020 and 2021 by 106.1% or \$622.9 million; however, between 2021 and 2022, patient service net income declined 72.4%, or a reduction of \$875.5 million. As a reminder, federal stimulus funds would not be reflected within patient service net income, though that funding was indeed a stabilizing financial factor for hospitals in that year. Patient service net income has continued to decline into 2023, which saw a reduction in total patient service net income by \$325.8 million or a 97.4% decrease from 2022. The reduction in patient service net income was driven by patient service costs increasing faster than patient revenues.<sup>33</sup> Additionally, between 2022 and 2023 there was a large increase in administrative write-offs which directly reduce net patient revenues.<sup>34</sup> Administrative write-offs increased by 81.3% or an increase of \$244.5 million from 2022. The large peer group has maintained a positive patient service net income over the past three years, whereas the medium and small peer

<sup>33</sup> Patient service costs are calculated using a cost-to-charge ratio. See appendix B for the formula for cost-to-charge ratio.

<sup>34</sup> Administrative write-offs include any charges that were written-off that do not meet the definition of charity care and bad debt. Some hospitals have included any write-offs associated with Colorado's Hospital Discounted Care within this line item. For more information about Hospital Discounted Care please see HCPF's webpage: <https://hcpf.colorado.gov/colorado-hospital-discounted-care>

group have both had years of negative patient service net income. Said another way, small hospitals and medium hospitals, which are often independent, rural and CAH hospitals, are not as profitable within their patient service lines compared to large hospitals, which are almost all urban area hospitals and are primarily system hospitals.

Operating net income represents the profit from all operating sources minus all operating expenses. Operating net income gives a lens into how effectively a hospital is operating. Due to data limitations operating income is not available for hospital fiscal years 2014 through 2018.<sup>35</sup>

**Table 11 Operating Net Income by Peer Groups (in millions)**

<i>Year</i>	<i>Large</i>	<i>Medium</i>	<i>Small</i>	<i>Total</i>
<b>2019</b>	\$1,816.8	\$124.5	-\$28.2	\$1,913.2
<b>2020</b>	\$1,264.2	\$41.0	-\$8.7	\$1,296.5
<b>2021</b>	\$1,627.7	\$280.7	\$53.9	\$1,962.3
<b>2022</b>	\$874.5	\$128.0	-\$21.2	\$981.3
<b>2023</b>	\$685.5	\$123.6	-\$58.7	\$750.4

Table 11 shows operating income by hospital peer groups and in total. Table 11 highlights a few areas of interest such as, the effects of the COVID-19 PHE on operating net income in 2020. Overall, operating income has oscillated relative to the onset of the COVID-19 PHE. Table 11 depicts a drop in operating income between 2019 and 2020 (a reduction of 32.2% or \$616.6 million) due to reduced patient revenues and growing operating expenses (which grew 7.4% or \$1.2 billion between 2019 and 2020). Between 2020 and 2021, operating income increased by 51.4% or \$665.8 million. This increase was primarily due to the inclusion of Federal stimulus funds through the CARES Act, as well as patients returning to hospitals for care.

Between 2021 and 2022, operating income decreased by \$981.0 million or 50.0%. The reduction in operating income over the last period is due to operating revenues, specifically net patient revenues, growing at a slower rate than operating expenses (5.9% and 10.4%, respectively). As mentioned above, contracted labor significantly increased between 2021 and 2022 driving up operating expenses. Between 2022 and 2023, total operating income decreased by \$230.9 million or a decrease of 23.5%. From the data that is available 2023 is the year with the lowest total operating income. Between 2019 and 2023 total operating income decreased by \$1.2 billion, or

<sup>35</sup> Prior to 2019’s template HCPF did not request other operating revenues and thus a true operating income could not be calculated for 2014 through 2018.



a decrease of 60.8%. The large peer group represents a significant portion of total operating income, ranging from 82.4% in 2021 to 97.8% in 2020. Unlike the other peer groups, the small peer group, which includes all CAHs and other rural hospitals, experienced negative operating income in most years. HCPF will continue to monitor operating income to determine if the reduction between 2021 and 2023 continues, stabilizes, or reverses course and returns to pre-PHE trends.

Net income represents all revenues, operating and non-operating, minus all expenses, operating and non-operating. Net income includes all patient service revenues, all revenues from investments, and any other revenues a hospital may receive, such as grants. Net income also includes revenue from tax levies which are more common for rural hospitals.

**Table 12 Net Income by Peer Groups (in millions)**

Year	Large	Medium	Small	Total
2019	\$2,083.3	\$158.4	\$43.7	\$2,285.4
2020	\$1,662.8	\$53.3	\$127.2	\$1,843.3
2021	\$2,837.7	\$358.7	\$228.5	\$3,424.8
2022	\$255.2	\$40.8	\$40.1	\$336.1
2023	\$1,285.8	\$172.1	\$39.5	\$1,497.4

Table 12 shows total net income for peer groups between 2019 and 2023. In 2023, total net income increased by \$1.2 billion or an increase of 345.5% from 2022. Between 2021 and 2022, total net income decreased by \$3.1 billion or 90.2%, the loss between 2021 and 2022 was driven by investment losses due to the investment market volatility. While all peer groups saw a decrease in 2022, the decrease in net income was primarily driven by the large peer group, which decreased by 91.0% or \$2.6 billion.

The overall decrease in net income between 2021 and 2022 was largely driven by losses in hospital investments due to a lower than expected year in the investment market.<sup>36</sup> Hospitals have historically earned a significant portion of overall income from investments; therefore, investment volatility directly influences hospitals' net income position. Over the last few years, there has been an increasing number of hospitals with a negative total profit margin, with 13 hospitals in 2020, 11 in 2021, and 40 in 2022.<sup>37</sup> In 2023, this number did decrease and 32 hospitals had a negative total profit margin; however, this is still approximately 38% of all Colorado hospitals

<sup>36</sup> Kaufman Hall sampled over 900 hospitals nationwide, reviewing their investment portfolios. Overall hospital investments were down approximately 3.0%. Retrieved from [https://www.kaufmanhall.com/sites/default/files/2023-01/KH\\_NHFR\\_2023-01.pdf](https://www.kaufmanhall.com/sites/default/files/2023-01/KH_NHFR_2023-01.pdf)

<sup>37</sup> For more information about total profit margin by hospital please see Appendix E of this report.





and a majority of those are CAH or rural hospitals. The average total margin in 2023 for hospitals by peer group was 3.2% for large, 5.4% for medium, and 0.9% for small hospitals. This further highlights the effects of the investment market on hospitals' bottom line and the precarious financial position of many rural hospitals. Between 2021 and 2023, eighteen Colorado hospitals maintained a negative total operating margin for all three years, and of those seven had a negative total profit margin.<sup>38</sup> HCPF will continue to evaluate hospitals' net income, reserves and the impact of investment returns and market volatility.

### **Transfers of Cash and Equity**

With the passage of HB23-1226, all hospitals provide HCPF with a summary of transfers of cash and equity by those hospitals to other entities, such as foundations, parent companies, other hospitals, etc. Hospitals also provide whether or not these transfers brought in or took money out of Colorado. Please note, this is the first year HCPF has requested this information. While HCPF has information from the one-time reporting requirements under HB23-1226, the data prior to hospital fiscal year 2023 may not be as thorough as that for hospital fiscal year 2023. For instance, there is a large increase between 2019 and 2020; however, fewer hospitals reported as thoroughly between 2015 and 2019. Additionally, the large increase in 2020 was primarily driven by HealthONE hospitals making several large transfers within the state that are not as large in other years. Data for 2021 through 2022 is unavailable due to limitations in the request directed from HB23-1226.

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<sup>38</sup> See appendix E of this report for more information on profit margins.

**Table 13 Net Transfers of Cash and Equity (in millions)**

Year	Total	Transfers within Colorado	Transfers outside Colorado
2015	\$1,317.6	\$1,027.1	\$290.5
2016	\$1,249.2	\$949.5	\$299.7
2017	\$1,311.8	\$1,070.1	\$241.7
2018	\$1,766.3	\$1,608.6	\$157.6
2019	\$1,967.9	\$1,733.8	\$234.8
2020	-\$8,043.8	-\$8,143.1	\$100.7
2021	N/A	N/A	N/A
2022	N/A	N/A	N/A
2023	\$1,900.4	\$2,000.9	-\$100.6

In 2023, total transfers between hospitals and other entities was reported to be \$1.9 billion of which \$2.0 billion was transferred within Colorado. This could include funds originating in Colorado such as revenues from a hospital being transferred to other entities within Colorado. In 2020, several large hospitals made various financial transfers out of the hospitals and to entities in Colorado. This was specifically the case with HealthONE hospitals that made transfers of \$7.5 billion in 2020. These transfers included monthly and other expense transfers, which included transfers from corporate entities. These transfers could be funds originating in Colorado such as revenues from a hospital being transferred to other entities within Colorado. Overall, in 2023, total transfers between hospitals and other entities were reported to be \$1.9 billion of which \$2.0 billion was transferred within Colorado. Transfers out of Colorado totaled -\$100.6 million, resulting in total transfers being less than transfers within Colorado.

However, while a transfer can be “within” Colorado from a hospital, the entity that the hospital is transferring money to could then transfer outside of the state of Colorado. For example, a hospital transfers money to a physician group in the state, which then transfers that money to a national headquarters elsewhere. It is important to note that hospitals recorded these transfers as negative values as they left the hospital.

In 2023, funds being transferred out of Colorado totaled -\$100.6 million. This value is



negative since HealthONE hospitals transferred more out of their hospitals than transferred into their hospitals from outside Colorado. More examples of funds leaving Colorado include payments to a corporate parent, cash reserves that are housed at the corporate parent or funds to a joint venture outside of Colorado. HCPF will work with hospitals to standardize reporting of transfers to more consistently report transfers from hospitals to other entities.

### Historic Days Cash on Hand

Table 14 below shows the days cash on hand by hospitals or hospital systems between 2019 and 2023. Days cash on hand (DCOH) is a financial metric that measures the number of days an organization can continue to pay its operating expenses given the amount of liquid funds available, including paying employees and buying supplies, among other expenses. Said another way, if a hospital stopped operations and no longer was receiving revenues, its days cash on hand would suggest that the hospital could remain open for that many more days before closing its doors. In 2023, the state median for days cash on hand is 164, parallel with the 2019 pre-pandemic level of 149, which rose during the pandemic for many hospitals with the addition of federal stimulus funds.

**Table 14 2019-2023 Days Cash on Hand by Hospital or Hospital System<sup>39,40</sup>**

Hospital/System Name	Note	2019 Days Cash on Hand	2020 Days Cash on Hand	2021 Days Cash on Hand	2022 Days Cash on Hand	2023 Days Cash on Hand
AdventHealth		238	260	228	167	201
Animas Surgical Hospital	+	14	116	85	36	26
Arkansas Valley Regl Med Ctr		98	76	153	141	127
Aspen Valley Hospital District		235	254	316	249	198
Banner Health		225	284	256	218	225
Boulder Community Hospital		325	403	382	267	279
Children's Hospital Colorado		321	333	358	299	291
Commonspirit		153	202	245	176	164
Community Hospital		86	144	118	80	69

<sup>39</sup> Hospital Data is from Annual Financial Statements submitted to HCPF. Days Cash on Hand represents the consolidated financials of hospitals and systems, both within and outside the state of Colorado. \*2019 Hospital data from Medicare cost reports, +Animas distributes funds to their parent company, leading to a decreased hospital Days Cash on Hand, ‡ 2023 data now includes tax funds in cash & investments amounts.

<sup>40</sup> Days Cash on Hand =  $365 * (\text{Unrestricted Cash \& Cash equivalents} + \text{Unrestricted Investments}) / (\text{Total Operating Expenses} - \text{Depreciation})$



Hospital/System Name	Note	2019 Days Cash on Hand	2020 Days Cash on Hand	2021 Days Cash on Hand	2022 Days Cash on Hand	2023 Days Cash on Hand
Delta County Memorial Hospital		82	108	71	30	26
Denver Health		131	155	117	87	85
Estes Park Medical Center		151	196	178	96	106
Family Health West		103	85	88	70	108
Grand River Hospital District		154	183	201	201	195
Gunnison Valley Hospital		324	412	352	282	253
Haxtun Hospital District		87	288	189	131	N/A
HealthOne	<sup>41</sup>	N/A	N/A	N/A	N/A	N/A
Heart Of The Rockies Reg Med Center		248	272	289	255	270
Intermountain Health (formerly SCL Health) <sup>42</sup>		334	411	400	343	348
Keefe Memorial Hospital		336	392	316	272	185
Kit Carson County Memorial Hospital		94	306	325	281	289
Kremmling Memorial Hospital District		33	182	185	140	139
Lincoln Community Hospital	‡	22	148	123	56	45
Melissa Memorial Hospital		200	233	190	129	150
Montrose Memorial Hospital		149	251	198	201	196
Mt. San Rafael Hospital		120	218	220	199	168
National Jewish Health	*	97	106	127	111	62
Pagosa Springs Medical Center		72	189	177	126	130
Parkview Medical Center		195	201	205	156	143
Pioneers Medical Center		26	132	227	126	62
Prowers Medical Center		127	193	215	199	149
Rangely District Hospital		176	321	324	218	184

<sup>41</sup> HealthONE is an affiliate of HCA, and its cash and investments are held at the parent company level. In the last several years, HCA has spent accumulated cash on stock repurchases and other investments. These repurchased shares could be resold in the future for additional funds but are not reflected in days cash on hand, meaning that days cash on hand is not a meaningful representation of liquidity for HCA-HealthONE.

<sup>42</sup> Prior to 2022 Intermountain Health hospitals were owned and operated by SCL Health. SCL Health merged with Intermountain Health.

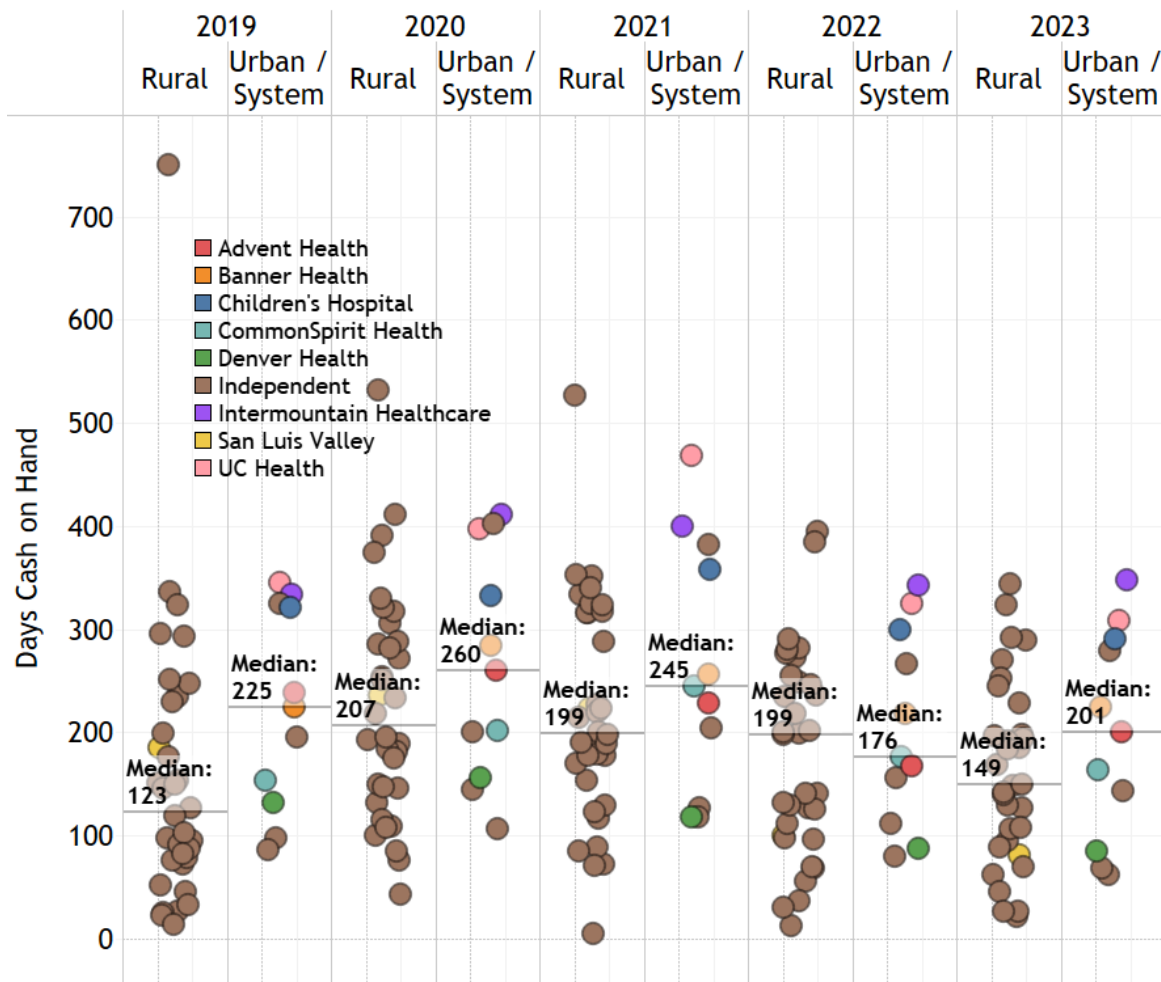


Hospital/System Name	Note	2019 Days Cash on Hand	2020 Days Cash on Hand	2021 Days Cash on Hand	2022 Days Cash on Hand	2023 Days Cash on Hand
Rio Grande Hospital		295	375	352	395	323
San Luis Valley		186	235	223	100	81
Sedgwick County Health Center		293	317	318	235	228
Southeast Colorado Hospital		92	175	130	112	88
Southwest Memorial Hospital		79	108	117	97	95
Spanish Peaks Regional Health		77	149	170	276	N/A
St. Vincent General Hospital		46	43	4	6	11
The Memorial Hospital	*	25	100	72	68	70
UCHealth		346	397	469	325	308
Vail Valley Medical Center		751	531	527	384	292
Valley View Hospital		251	281	340	291	344
Weisbrod Memorial County Hospital		145	331	223	247	244
Wray Community District Hospital		52	146	177	183	142
Yuma District Hospital		230	286	333	235	191
<b>Median of all hospitals</b>		<b>149</b>	<b>218</b>	<b>215</b>	<b>183</b>	<b>164</b>

As a trend, hospital systems, which are generally in the front range area of the state, have higher days cash on hand compared to hospitals in the eastern plains or western slope. This can be seen below in Graph 4 showing Days Cash on Hand by Rural or Urban/System hospitals. Hospitals in the eastern and western portions of the state are typically rural and or critical access hospitals. These hospitals are usually the first to have concerns over financial viability, making payroll, or keeping their doors open. Ensuring these hospitals maintain a strong financial liquidity position helps to ensure health care access to these underserved areas.



**Graph 4 2019-2023 Days Cash on Hand by Hospital or Hospital System**

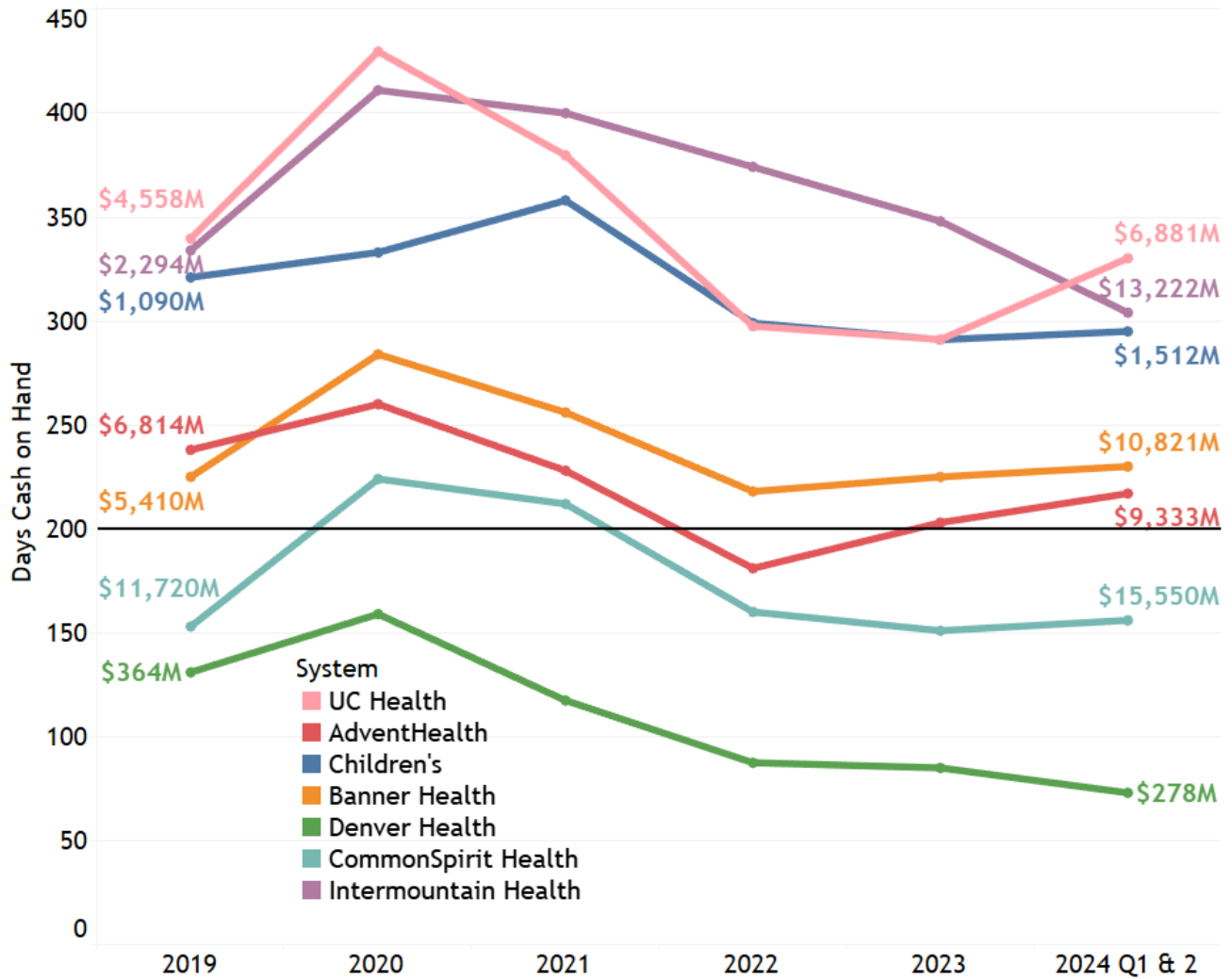


In the Denver region, Denver Health has the lowest days cash on hand with only 85 days cash on hand in 2023. Denver Health is an anomaly compared to other hospitals in the Denver region and even some more rural regions, likely due to the amount of uncompensated care provided. Similar to rural and CAH, Denver Health is a safety net hospital that provides care to a larger share of Medicaid, under and uninsured individuals. Additional information has been sourced herein to provide more timely, though limited, insights. Specifically, Graph 5, Graph 10 and Graph 11 display data through Q2 2024 (June 2024) utilizing a source that is different from most data in this report, as quarterly reporting was not available during the data collection period. Therefore, HCPF sourced the most timely financial data that is publicly available through the EMMA website. Note that quarterly financial information is unaudited and subject to changes as audited financial information is developed. Only hospital systems are shown because many smaller or independent hospitals are not required to report this information. Following passage of HB23-1226, quarterly financial information from other hospitals is being received by HCPF and will be included in future reporting. These figures include entire national systems and adjusts all systems to a standard calendar year of accounting, and therefore yearly profit and margin numbers may differ from



other HCPF analyses, which represent only Colorado hospitals on their specific fiscal years.

**Graph 5 Consolidated National System DCOH & Reserves for 2019 to Q2 2024<sup>43</sup>**



**Current and Previous Year Financial Analysis**

This section of the report focuses on the most recent year of the reporting period and analyzes shifts between hospital fiscal years 2022 and 2023. Specifically, it provides a breakdown of financial metrics by peer groups and DOI regions. As mentioned previously, due to the limitation of historic data, payer types have not been presented.

**Table 15 Net Patient Revenue Percent Change by Hospital Peer Groups**

Peer Group	Net Patient Revenue \$ Change in millions (2022-23)	Net Patient Revenue % Change (2022- 23)
Large	\$671.7	4.0%

<sup>43</sup> Information by system is sourced from the EMMA website where hospital and hospital systems provide financial statements and quarterly statements for bond compliance. Independent hospitals are not shown as a category.



Peer Group	Net Patient Revenue \$ Change in millions (2022-23)	Net Patient Revenue % Change (2022- 23)
Medium	\$237.1	8.1%
Small	\$101.3	6.0%
Total	\$1,010.1	4.8%

In Table 15, the percent change in net patient revenue between 2022 and 2023 for each hospital peer group is displayed. The large peer group increased by \$671.7 million, or 4.0%. The medium peer group increased \$237.1 million, or 8.1%. The small peer group increased by \$101.3 million, or 6.0%.

### Net Patient Revenue by Payer Type

Net patient revenue by payer type approximates the payments a hospital receives for a particular payer type.

**Table 16 2023 Net Patient Revenue by Payer Type (in millions)**

Major Payer Type	Net Patient Revenue	Net Patient Revenue (% of Total)
Medicare	\$ 6,293.4	28.3%
Medicaid	\$ 3,986.0	17.9%
Commercial	\$ 10,718.6	48.1%
Self-Pay	\$ 157.3	0.7%
Colorado Indigent Care Program (CICP)/Other <sup>44</sup>	\$ 1,110.7	5.0%
Total	\$ 22,266.0	100.0%

In Table 16, totals for net patient revenue by payer type is represented in millions. In 2023, total net patient revenue was \$22.3 billion. The commercial payer category made up approximately half (48.1%) of total net patient revenue at \$10.7 billion. The next largest payer category was Medicare, representing 28.3% of total net patient revenue or \$6.3 billion. Medicaid net patient revenue was \$4.0 billion, or 17.9% of the total net patient revenue. The two remaining categories representing 5.7% were CICP/Other net patient revenue totaling \$1.1 billion and self-pay totaling \$157.3 million, or 5.0% and 0.7%, respectively.

**Table 17 2022 Net Patient Revenue by Payer Type by Hospital Peer Group (in millions and as % of Peer Total)**

<sup>44</sup> The CICP/Other category includes CICP, Other, and CHAMPUS/Tricare.



Payer Type	Large	Large (%)	Medium	Medium (%)	Small	Small (%)
Medicare	\$4,731.8	27.3%	\$921.5	29.2%	\$640.1	35.6%
Medicaid	\$3,239.9	18.7%	\$429.7	13.6%	\$316.4	17.6%
Commercial	\$8,375.2	48.4%	\$1,657.0	52.5%	\$686.4	38.2%
Self-Pay	\$50.8	0.3%	\$54.9	1.7%	\$51.6	2.9%
CICP/Other	\$917.2	5.3%	\$91.9	2.9%	\$101.6	5.7%
Total	\$17,315.0	100.0%	\$3,155.0	100.0%	\$1,796.0	100.0%

In Table 17, 2023 net patient revenue by payer type is reported by hospital peer groups. For the large peer group, net patient revenue totaled \$17.3 billion or 77.8% of total net patient revenue. The commercial payer category represents about half, or 48.4%, of the large peer group’s total at \$8.4 billion. For the medium peer group, net patient revenue totaled \$3.2 billion, 14.2% of the total for 2023. The commercial payer category was approximately half the medium peer group’s net patient revenue with \$1.8 billion, or 52.5% and Medicare with \$921.5 million, or 29.2%. For the small peer group, net patient revenue totaled \$1.8 billion, which was 8.1% of total net patient revenue for 2023. While commercial net patient revenue is the largest portion of the small peer group’s total at \$686.4 million, or 38.2%, the Medicare category, \$640.1 million or 35.6%, represented a larger portion of the small peer groups net patient revenue compared to the large and medium peer groups, 27.3% and 29.2%, respectively. Hospitals in the small peer group are located in rural areas of the state where the population tends to be older and more residents are covered by Medicare compared to urban areas.<sup>45</sup>

<sup>45</sup> See page 8 of Colorado Rural Health Center 2022 Snapshot of Rural Health February Final Release (2022) Retrieved from <https://coruralhealth.org/wp-content/uploads/2013/10/2022-Snapshot-of-Rural-Health-February-final-release.pdf>



**Table 18 2023 Net Patient Revenue by Payer by DOI region (in millions)<sup>46</sup>**

<b>Payer Type</b>	<b>Medicare</b>	<b>Medicaid</b>	<b>Commercial</b>	<b>Self-pay</b>	<b>CICP/ Other</b>	<b>Total</b>
Boulder	\$380.7	\$158.0	\$665.2	\$13.4	\$29.1	\$1,246.3
Colorado Springs	\$706.6	\$420.4	\$1,064.1	\$9.3	\$218.8	\$2,419.1
Denver	\$3,115.5	\$2,417.9	\$6,180.2	\$28.0	\$570.1	\$12,311.7
East	\$287.2	\$202.0	\$302.8	\$25.5	\$30.2	\$847.7
Ft. Collins	\$521.3	\$137.6	\$788.7	\$15.0	\$76.8	\$1,539.4
Grand Junction	\$282.4	\$131.1	\$358.5	\$5.4	\$73.4	\$850.9
Greeley	\$160.8	\$97.8	\$210.7	\$11.9	\$17.8	\$498.9
Pueblo	\$206.6	\$140.0	\$163.2	-\$13.7	\$31.4	\$527.5
West	\$632.5	\$281.3	\$985.1	\$62.5	\$63.1	\$2,024.5
<b>Total</b>	<b>\$6,293.4</b>	<b>\$3,986.0</b>	<b>\$10,718.6</b>	<b>\$157.3</b>	<b>\$1,110.7</b>	<b>\$22,266.0</b>

<sup>46</sup> In the Colorado Springs region, self-pay appears as a negative number, this is due to hospitals within that region reporting all of their uncompensated care to the category which overshadows revenues in from those payers.



**Table 19 Net Patient Revenue by Payer by DOI Region (as % of Region Total)**

Payer Type	Medicare	Medicaid	Commercial	Self-pay	CICP/ Other
Boulder	30.5%	12.7%	53.4%	1.1%	2.3%
Colorado Springs	29.2%	17.4%	44.0%	0.4%	9.0%
Denver	25.3%	19.6%	50.2%	0.2%	4.6%
East	33.9%	23.8%	35.7%	3.0%	3.6%
Ft. Collins	33.9%	8.9%	51.2%	1.0%	5.0%
Grand Junction	33.2%	15.4%	42.1%	0.6%	8.6%
Greeley	32.2%	19.6%	42.2%	2.4%	3.6%
Pueblo	39.2%	26.5%	30.9%	-2.6%	6.0%
West	31.2%	13.9%	48.7%	3.1%	3.1%
Total	28.3%	17.9%	48.1%	0.7%	5.0%

In Table 18 and Table 19, 2023 net patient revenue by payer type is reported by the nine DOI regions. The Denver region represents the majority of net patient revenue at \$12.3 billion, or 55.3%. Overall, the Denver region represented most for each of the payer’s total net patient revenue. In the majority of regions, commercial net patient revenue represented the highest proportion of total net patient revenue. Except the Pueblo region whose highest proportion was Medicare at 39.3%.

In 2023, Medicare net patient revenue was approximately 28.3% for the entire state, and Medicaid net patient revenue was 17.9%. In 2023, commercial net patient revenue was almost half of all total net patient revenue with 48.1%. In 2023, CICP/Other net patient revenue was 5.0%, and finally self-pay was 0.7% for the entire state. Across all regions in 2023, Medicaid total net patient revenue averaged 17.7% of total net patient revenue. On average, the commercial percentage of total net patient revenue for each region is 44.4%. Medicare represented the second highest percent of net patient revenue at 31.1% for all DOI regions.

### Uncompensated Care Costs in Total

Uncompensated care is the total amount of care a hospital provides that it does not expect to, or will not, receive compensation for providing a service. There are two main components that make up uncompensated care, bad debt and charity care. Costs are determined by applying a cost to charge ratio to uncompensated care write-offs to more accurately estimate the costs borne by hospitals for providing



services that go unreimbursed.

**Table 20 Uncompensated Care Costs Change by Hospital Peer Groups**

Peer Group	Uncompensated Care Costs \$ Change in millions (2022-2023)	Uncompensated Care Costs % Change (2022 -2023)
Large	-\$2.0	-0.5%
Medium	\$1.2	1.6%
Small	\$1.7	3.3%
Total	\$0.9	0.2%

Table 20 depicts total uncompensated care growth from 2022 to 2023 for each of the hospital peer groups. Overall, uncompensated care for the large peer group decreased by 0.5%, or \$2.0 million from 2022 to 2023. The medium peer group uncompensated care increased by \$1.2 million, or 1.6%. The small peer group uncompensated care increased overall by 3.3%, or \$1.7 million. In Total, uncompensated care costs increased by \$0.9 million, or 0.2% between 2022 and 2023.

### Charity Care Costs

One main component of uncompensated care is charity care.<sup>47</sup> It is defined as health services for which hospitals do not expect to receive, in full or in part, payment because the hospital had determined, with the patient's assistance, the patient's inability to pay.

**Table 21 Charity Care Costs Change by Hospital Peer Group**

Peer Group	Charity Care Costs \$ Change in millions (2022-23)	Charity Care Costs % Change (2022-23)
Large	\$5.6	2.0%
Medium	-\$1.3	-3.1%
Small	\$0.4	3.6%
Total	\$4.7	1.4%

Table 21 shows the percent change for each hospital peer group from 2022 to 2023. Overall, charity care costs increased by \$4.7 million, or 1.4%, from 2022 to 2023,

<sup>47</sup> See footnote 31.



which is significantly lower than the percent change from the previous year (2021-22) when charity care costs increased by 10.8% or \$31.9 million. The large peer group represented most of the overall increase with an addition of \$5.6 million over the period, or an increase of 2.0%. The medium decreased by \$1.3 million or a decrease of 3.1%. The small peer group increased by \$0.4 million or an increase of 3.6%.

### Bad Debt Costs

The other portion of uncompensated care is bad debt.<sup>48</sup> Bad debt is a record of lost revenue for health services for which a hospital determined the patient had a financial responsibility to pay, but that patient did not pay. This is in contrast to charity care, in which hospitals have determined before the billing process begins that partial or full non-payments would occur for patients.

**Table 22 Bad Debt Costs Change by Hospital Peer Group**

Peer Group	Bad Debt Costs \$ Change in millions (2022-23)	Bad Debt Costs % Change (2022-23)
Large	-\$7.6	-5.2%
Medium	\$2.5	7.5%
Small	\$1.2	3.2%
Total	-\$3.8	-1.7%

In Table 22, the percent change of bad debt for each peer group is presented. On the aggregate level, bad debt decreased by \$3.8 million between 2022 and 2023, or 1.7%. Bad debt for the large peer group decreased by \$7.6 million, or 5.2%. The medium peer group saw an increase in bad debt of \$2.5 million, or 7.5%, while the small peer group saw an increase in bad debt over the period of \$1.2 million, or 3.2%. Compared to the previous year, the small group saw a lower rate of growth in bad debt costs which grew by 24.2% or \$7.5 million in 2022. The recent increases in charity care and bad debt over the last few years raise concerns about patients' ability to pay for hospital services; however, the decrease in bad debt and increase in charity care may also indicate that hospitals are doing an improved job of screening patients *before* care occurs.

<sup>48</sup> See footnote 26.



## 2023 Uncompensated Care Costs by Payer Type

*Table 23 2023 Uncompensated Care Costs by Payer Type (in millions)*

Major Payer	Bad Debt Costs	Bad Debt % of Total	Charity Care Costs	Charity Care % of Total	Uncompensated Care Costs	Total costs % of Total
Medicare	\$18.7	8.7%	\$4.2	1.3%	\$22.9	4.2%
Medicaid	\$4.4	2.1%	\$12.8	3.9%	\$17.2	3.2%
Commercial	\$41.5	19.4%	\$20.5	6.2%	\$62.0	11.4%
Self-pay	\$122.6	57.2%	\$187.6	56.8%	\$310.3	56.9%
CICP/ Other	\$27.1	12.6%	\$105.4	31.9%	\$132.5	24.3%
Total	\$214.5	100.0%	\$330.4	100.0%	\$544.9	100.0%

In Table 23, uncompensated care costs are represented in total and for bad debt and charity care by payer type. In 2023, uncompensated care costs totaled \$544.9 million and was primarily made up of the self-pay category with \$310.3 million, or 56.9%.

The second highest payer type to contribute to uncompensated care costs was the CICP/Other payer type with \$132.5 million in uncompensated care costs. The lowest proportion of uncompensated care costs came from the Medicaid payer type category with \$17.6 million in uncompensated care costs, or 3.2%, followed by Medicare with \$22.9 million in uncompensated care costs, or 4.2%.

Between 2022 and 2023, total uncompensated care costs increased slightly by 0.2%, or \$0.9 million. Charity care costs totaled \$330.4 million, or 59.9% of total uncompensated care. The self-pay payer category made up most of charity care in 2023, representing 56.8% of total charity costs, or \$187.6 million. The second largest category for charity care costs was the CICP/Other category, at \$105.4 million, or 31.9% of total charity care costs. Between 2022 and 2023, total charity care costs increased by 1.4%, or \$4.7 million, which is smaller than the increase of 10.4% or \$31.9 million in 2022.

Bad debt costs were \$214.5 million, representing approximately 40.1% of total uncompensated care costs. The self-pay category made up over half of the costs for bad debt or 54.9%, representing \$122.6 million. The next highest category was the commercial payers at 19.4%, or \$41.5 million. Between 2022 and 2023, total bad debt costs decreased by 1.7%, or a reduction of \$3.8 million.

## 2023 Charity Care Costs by Payer Type

*Table 24 2023 Charity Care Costs by Payer by Peer Group (in millions)*

Payer Type	Large	Large (%)	Medium	Medium (%)	Small	Small (%)	Total	Total (%)
Medicare	\$3.0	1.1%	\$.3	0.8%	\$.9	7.3%	\$4.2	1.3%
Medicaid	\$11.7	4.2%	\$.4	1.0%	\$.7	5.7%	\$12.8	3.9%
Commercial	\$16.2	5.8%	\$3.0	7.3%	\$1.3	10.3%	\$20.5	6.2%
Self-pay	\$153.9	55.4%	\$28.8	71.3%	\$5.0	40.8%	\$187.6	56.8%
CICP/ Other	\$93.1	33.5%	\$7.9	19.6%	\$4.3	35.8%	\$105.4	31.9%
Total	\$277.9	100.0%	\$40.4	100.0%	\$12.1	100.0%	\$330.4	100.0%

In Table 24, charity care costs are broken down by hospital peer groups and by major payer types. In 2023, the large peer group made up the majority of charity care costs, which totaled \$277.9 million, or 84.1% of the total charity care costs. Self-pay payer made up 55.4% of charity care costs for the large peer group, or \$153.9 million. The medium peer group made up approximately 12.2% of total charity care costs, or \$40.4 million. The small peer group made up 3.7% of total charity care costs with \$12.1 million. The self-pay payer category made up the majority of the small and medium peer groups' charity care costs at \$5.0 million and \$28.8 million, respectively. The CICP/Other category has been increasing more than any other payer type between 2022 and 2023. Overall, the large peer group represented the majority of charity care costs for each payer type, ranging from 71.2% (Medicare) and 91.6% (Medicaid). This is to be expected as the number of patients who receive care at large hospitals is significantly more than the proportion of medium and small hospitals.

**Table 25 2023 Charity Care Costs by Payer Type by DOI Region (in millions)**

DOI Region	Medicare	Medicaid	Commercial	Self-pay	CICP/ Other	Total
Boulder	\$0.2	\$0.1	\$1.4	\$11.8	\$0.6	\$14.1
Colorado Springs	\$0.4	\$0.3	\$2.5	\$18.0	\$2.9	\$24.1
Denver	\$1.6	\$10.2	\$10.3	\$112.2	\$86.4	\$220.7
East	\$0.3	\$0.2	\$0.6	\$3.1	\$1.2	\$5.3
Ft. Collins	\$0.3	\$0.0	\$1.2	\$11.1	\$0.9	\$13.5
Grand Junction	\$0.2	\$0.7	\$1.0	\$5.3	\$3.2	\$10.4
Greeley	\$0.1	\$0.03	\$0.4	\$10.7	\$1.1	\$12.4
Pueblo	\$0.5	\$0.7	\$1.1	\$1.7	\$0.0	\$4.0
West	\$0.7	\$0.6	\$1.9	\$13.8	\$9.1	\$26.1
Total	\$4.2	\$12.8	\$20.5	\$187.6	\$105.4	\$330.4

In Table 25, charity care costs are represented in total for each payer type broken down by DOI regions. In 2023, total charity care costs were \$330.4 million. The majority of charity care costs were in the Denver region at \$220.7 million, or 66.8%. The second largest region in total for charity care costs was the West region with \$26.1 million, or 7.9%.

**2023 Bad Debt Costs by Payer Type**

**Table 26 2023 Bad Debt Costs by Payer by Peer Group (in millions)**

Payer Type	Large	Large (%)	Medium	Medium (%)	Small	Small (%)	Total	Total (%)
Medicare	\$13.4	9.7%	\$1.8	5.0%	\$3.6	8.8%	\$18.7	8.7%
Medicaid	\$2.9	2.1%	\$.2	0.6%	\$1.3	3.2%	\$4.4	2.1%
Commercial	\$24.1	17.5%	\$9.3	25.8%	\$8.1	20.0%	\$41.5	19.4%
Self-pay	\$91.1	66.0%	\$15.3	42.5%	\$16.3	40.1%	\$122.6	57.2%





Payer Type	Large	Large (%)	Medium	Medium (%)	Small	Small (%)	Total	Total (%)
CICP/ Other	\$6.4	4.6%	\$9.4	26.1%	\$11.3	27.9%	\$27.1	12.6%
Total	\$137.9	100.0%	\$36.0	100.0%	\$40.6	100.0%	\$214.5	100.0%

In Table 26, bad debt costs are reported by hospital peer groups and by major payer types. In 2023, the large peer group made up the majority of bad debt costs, which totaled \$137.9 million, or 64.3% of the total bad debt costs. Self-pay made up 66.0% of bad debt costs for the large peer group, or \$91.1 million, which increased by \$9.7 million from 2022. The second largest payer category was the commercial payer, with \$24.1 million, or 17.5% of the total large peer group. The medium peer group made up approximately 16.8% of total bad debt costs, or \$36.0 million. The self-pay category made up the largest proportion of bad debt costs for the medium peer group with \$15.3 million, or 42.5% of total bad debt costs for the medium peer group. However, unlike last year which saw 65.0% of all bad debt allocated to the self pay category, this year commercial payers and CICP/Other took up a larger proportion than in previous years. The small peer group made up approximately 18.9% of total bad debt costs with \$40.6 million. Similar to the large and medium peer group, the self-pay category made up the majority of the small peer group's bad debt costs with \$16.3 million, or 43.2% of total bad debt costs for the payer. Like the medium peer group, the small group saw a larger proportion of bad debt allocated to commercial payers and CICP/Other than the large peer group. Overall, the large peer group made up the majority of bad debt costs for each payer type, ranging from 57.6% (Medicaid) to 74.2% (self pay) except for the CICP/Other category which the small group was the largest. The self-pay category made up the majority of total bad debt costs with \$122.6 million, or 57.2%; followed by the commercial payer group with \$41.5 million, or 19.4%.

**Table 27 2023 Bad Debt Costs by Payer Type by DOI Region (in millions)**

DOI Region	Medicare	Medicaid	Commercial	Self-Pay	CICP/ Other	Total
Boulder	\$0.6	\$0.1	\$1.8	\$3.6	\$0.4	\$6.5
Colorado Springs	\$3.5	\$0.6	\$4.8	\$12.4	\$0.7	\$22.0
Denver	\$8.2	\$1.9	\$15.0	\$65.7	\$5.3	\$96.2
East	\$1.6	\$0.6	\$2.5	\$10.2	\$4.3	\$19.2
Ft. Collins	\$1.2	\$0.2	\$5.1	\$9.7	\$0.3	\$16.4



DOI Region	Medicare	Medicaid	Commercial	Self-Pay	CICP/ Other	Total
Grand Junction	\$0.8	\$0.1	\$1.6	\$4.3	\$1.9	\$8.7
Greeley	\$0.5	\$0.04	\$1.9	\$3.4	\$0.02	\$5.9
Pueblo	\$0.2	\$0.0	\$2	\$2.2	-\$0.01	\$2.5
West	\$2.2	\$0.9	\$8.6	\$11.1	\$14.3	\$37.1
Total	\$18.7	\$4.4	\$41.5	\$122.6	\$27.1	\$214.5

In Table 27, bad debt costs are represented in total for each payer type and broken down by DOI regions. In 2023, total bad debt costs were \$214.5 million. The majority of bad debt costs were in the Denver region with \$96.2 million, or 44.8%. This is the area where our state’s largest safety net hospital, Denver Health, is located and where 51% of Coloradans reside.<sup>49</sup> The second largest region in total for bad debt costs was the West region with \$37.1 million, or 17.3%. The Denver region was the driver of bad debt costs in 2023 and made up the largest portion of each payer type, except for the CICP/Other category, which had a higher proportion in the West region, 19.5% and 52.7%, respectively.

**Table 28 2023 Uncompensated Care costs by System (in millions)<sup>50</sup>**

System	Bad Debt Costs	Charity Care Costs	Total Uncompensated Care Costs
Banner Health	\$5.6	\$13.3	\$18.9
Commonspirit	\$2.1	\$46.4	\$48.5
AdventHealth	-\$3.1	\$19.1	\$16.0
Childrens	\$2.7	\$8.4	\$11.1
HealthONE	\$14.3	\$26.4	\$40.7
Intermountain	\$17.2	\$37.5	\$54.7
San Luis Valley	\$3.9	\$0.0	\$3.9

<sup>49</sup> Denver DOI region includes Adams, Arapahoe, Broomfield, Clear Creek, Denver, Douglas, Elbert, Gilpin, Jefferson and Park counties. Source: 2022 county population data from the Colorado State Demography Office.

<sup>50</sup> A hospital can report negative bad debt costs when, due to improved collection practices or unexpected patient payments, the amount of money they actually collected from patients exceeds their initial estimate of uncollectible debt, resulting in a net "gain" on the bad debt expense, which is reflected as a negative value on financial statements.



System	Bad Debt Costs	Charity Care Costs	Total Uncompensated Care Costs
UCHealth	\$68.2	\$61.3	\$129.5
<b>Total Independent</b>	<b>\$103.6</b>	<b>\$118.0</b>	<b>\$221.6</b>
Denver Health	\$47.7	\$93.8	\$141.5
All Other Independent	\$55.9	\$24.3	\$80.1
<b>Grand Total</b>	<b>\$214.5</b>	<b>\$330.4</b>	<b>\$544.9</b>

Table 28 shows total uncompensated care costs for each hospital system and by bad debt and charity care costs. At the system level, total uncompensated care costs ranged from \$3.9 million for San Luis Valley, a two rural hospital system, to \$129 million for UCHealth. Overall, the independent hospitals, which consists of 38 hospitals, had a majority of uncompensated care costs within the state; however, upon further examination, Denver Health makes up a majority of uncompensated care costs for all independent hospitals representing 63.8% of the total for independent hospitals. At the state level, Denver Health alone makes up 26.0% of all total uncompensated care costs. When looking at charity care costs Denver Health makes up approximately 79.4% of charity care costs for independent hospitals. Additionally in 2023, Denver Health, a singular hospital, had more charity care costs than any system. It is also relevant to point out that all of these systems had positive profit margins in 2023 at the national level shown in Graph 10, including these uncompensated costs. There is a heightened focus on how migrant populations affect uncompensated care costs. Next year’s report will shed more light on the effects of the migrant population including if an increase in migrants has increased uncompensated care for Denver Health compared to what it otherwise would be.<sup>51</sup> It appears that Denver Health is taking on more and more of the burden of caring for the underinsured in Colorado.

**Table 29 Uncompensated Care By County Designation (in millions)<sup>52</sup>**

System	Bad Debt Costs	Charity Care Costs	Total Uncompensated Care Costs
Urban	\$156.6	\$298.9	\$455.5

<sup>51</sup> See charity care costs analysis within the historic data section above.

<sup>52</sup> County Designations are provided by the Colorado Rural Health Center and retrieved from: <https://coruralhealth.org/#/>



System	Bad Debt Costs	Charity Care Costs	Total Uncompensated Care Costs
Rural	\$45.2	\$30.3	\$75.4
Frontier	\$12.7	\$1.3	\$14.0
<b>Grand Total</b>	<b>\$214.5</b>	<b>\$330.4</b>	<b>\$544.9</b>

In 2023, a majority of uncompensated care was provided by hospitals within urban counties which are primarily along the front range area as well as Mesa county on the western slopes. Urban hospitals accounted for 83.6% of all uncompensated care costs whereas rural and frontier hospitals accounted for 13.8% and 2.6%, respectively. Denver Health is contained within the urban hospital group, and approximately represents 31.0% of all uncompensated care for the urban group. As the sole urban safety net hospital, Denver Health is taking on a larger portion of uncompensated care than any other hospital, especially within the urban hospitals.

### Operating Expenses

In this section, HCPF provides total operating expenses by peer group, DOI region and expense type. This section also reviews total operating expenses over the 2022 to 2023 period.

### Total Operating Expense Growth

**Table 30 Total Operating Expense Percent Change by Hospital Peer Group**

Peer Group	Total Operating Expense % Change (2022 -23)
Large	5.8%
Medium	8.6%
Small	8.6%
Total	6.5%

Table 30 shows the percent change of total operating expenses for each peer group. Between 2022 and 2023, overall operating expenses grew by 6.5%, or an increase of \$1.4 billion. This is a reduction in growth compared to the previous period 2021-2022, which was the highest rate of growth in our data for total operating expense at 10.4%. The bulk of the overall increase was driven by the large peer group with an increase of \$958.9 million, or 5.8% between 2022 and 2023. The small peer group also increased its total operating expenses with \$170.2 million, or 8.6% from 2022 to 2023. For the medium peer group total operating expenses increased by \$248.6 million, an increase of 8.6%.



## Operating Expense Mix

Hospitals submitted about 30 different types of expenses to HCPF. These expense types ranged from the highest expense category (salaries, wages, and benefits) to small fill-in categories for expenses like bank fees and debt issuance. To better understand operating expenses, HCPF asked hospitals to allocate expenses into four categories: direct patient, patient other, general, and administrative and other, in addition to reporting the total for each expense type.

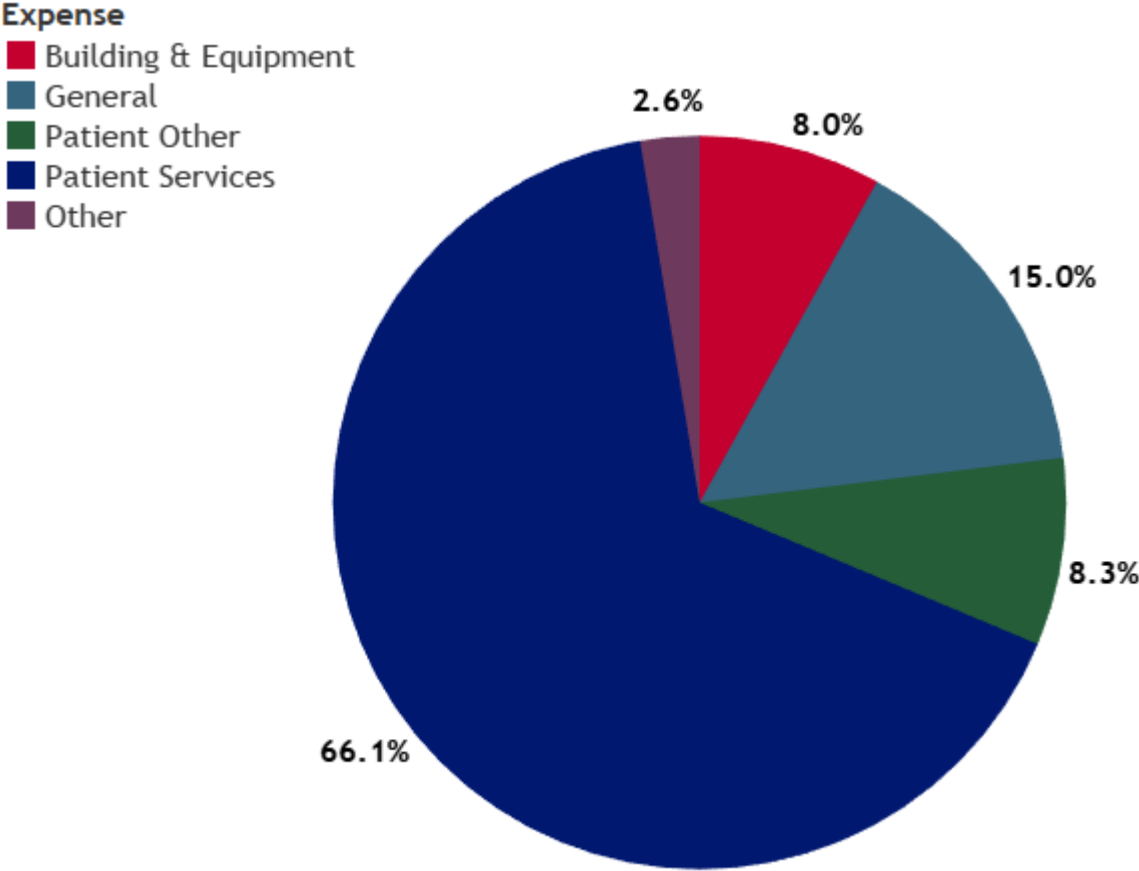
The pie chart in Graph 6 displays a statewide mix of aggregate operating expenses by type for 2023 and illustrates that most Colorado hospital expenses are for patient services. Table 31 provides a more detailed breakdown of operating expenses and uses colors to indicate how the expenses are included in the operating expense pie chart of Graph 6. As noted in the graphic, patient expenses (service and other) represent approximately 74.4% of Colorado hospital operating expenses. Patient service expenses make up 66.1% of operating expenses and patient other expenses make up 8.3% of operating expenses.<sup>53</sup> Between 2022 and 2023, total patient expenses increased 4.9%, or an increase of \$783.3 million.

General and administrative expenses represent 15.0%, while building and major equipment expenses generate 8.0% of operating expenses. Between 2022 and 2023, general and administrative expenses increased by 17.4% or an increase of \$505.6 million, and building and major equipment expenses increased by 6.1%, or an increase of \$106.0 million. Other expenses represent approximately 2.6% of all operating expenses, and decrease by 2.8% or a reduction of \$17.0 million from 2022.

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<sup>53</sup> For expenses that hospitals allocated as being for patients, HCPF chose expense lines that clearly relate to patient services to be classified as patient services, while the remainder are classified as patient other. Examples of expenses that hospitals reported as being for patients that fall in the patient other category include: contracted services, general other, insurance expense, management fees, provider fees and purchased services.

Graph 6 2023 Mix of Operating Expenses by Type



**Table 31 2023 Mix of Operating Expenses by Type (in millions)**

Expense Type	Expense	Direct Patient	Patient Other	General/ Admin	Other	Total
Services	Salaries, Wages, & Benefits	\$8,049.7	\$585.0	\$1,416.3	\$208.5	\$10,259.5
Services	Contracted Labor <sup>54</sup>	\$878.0	\$26.9	\$31.6	\$9.1	\$945.6
Services	Physician Remuneration	\$1,201.0	\$29.5	\$25.7	\$33.7	\$1,289.9
Services	Total Supplies	\$4,364.2	\$52.0	\$65.5	\$28.1	\$4,509.8
Services	All Other	162.1	\$16.8	\$0.0	\$0.0	\$178.9
Other	Interest	\$107.6	\$0.1	\$92.0	\$16.5	\$216.3
Other	Provider Fee	\$605.4	\$338.4	\$206.9	\$70.7	\$1,221.4
Other	All Other	\$607.0	\$220.6	\$1,605.3	\$233.7	\$2,666.6
Building & Major Equipment	Depreciation	\$874.6	\$20.1	\$296.6	\$42.3	\$1,233.7
Building & Major Equipment	Leases & Rental	\$138.7	\$14.4	\$22.3	\$5.3	\$180.7
Building & Major Equipment	Maintenance & Utilities	\$188.4	\$65.3	\$141.4	\$17.6	\$412.7
<b>Total</b>	<b>Total</b>	<b>\$16,572.3</b>	<b>\$1,633.8</b>	<b>\$3,872.0</b>	<b>\$657.6</b>	<b>\$22,734.6</b>

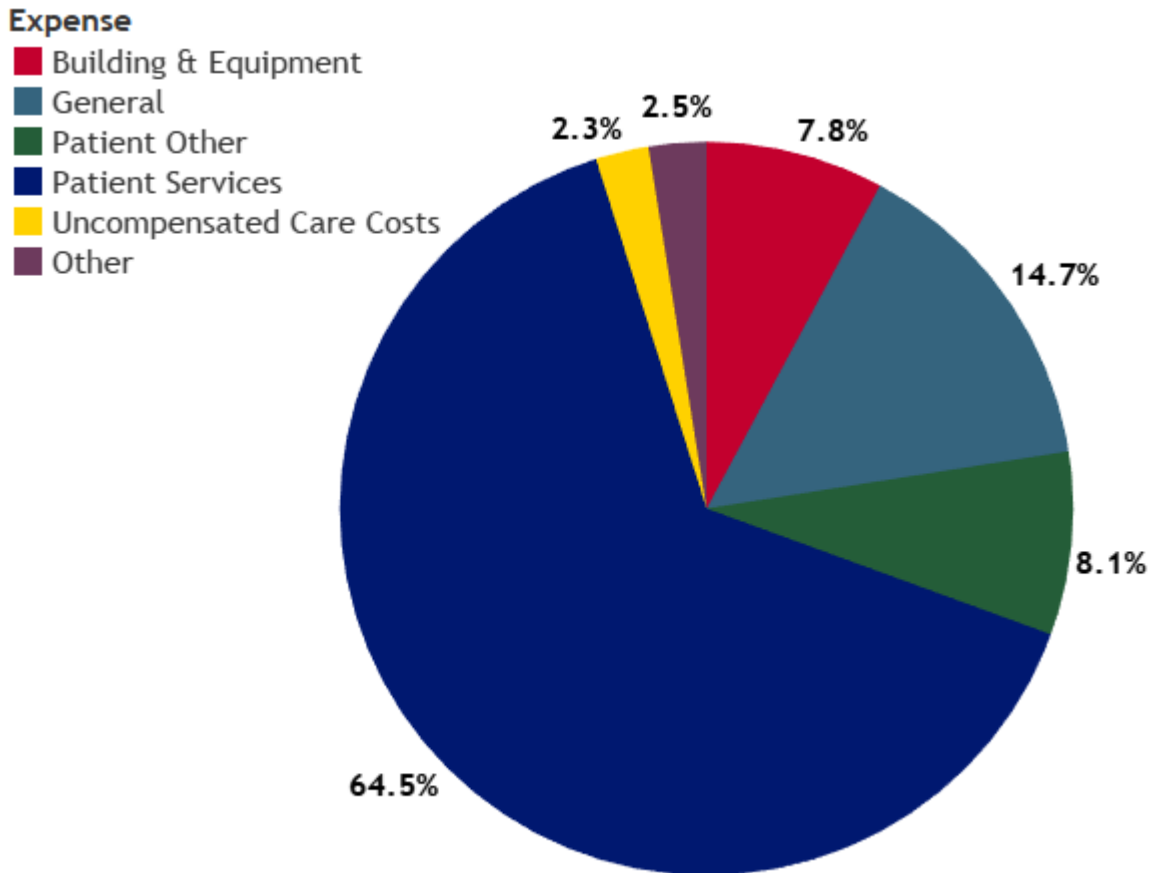
Another way to examine hospital expenses is by including uncompensated care costs as an additional operating expense. As depicted in Graph 7, uncompensated care costs represent 2.3% of costs when included as an operating expense. When compared to previous years, uncompensated care costs have remained similar as a percent of total operating expenses. Starting in 2019, uncompensated care costs were 2.7% of total

<sup>54</sup> The Contracted Labor line is a subset and included within Salaries, Wages, and Benefits and should not be included with summing the categories.



operating expenses, 2.8% in 2020, 2.5% in 2021, and 2.5% in 2022. The reduction in percentage of operating expenses for uncompensated care costs, even while uncompensated care cost dollar amounts have increased, indicates a widespread increase of expenses for hospitals concentrated especially in variable expenses such as salaries and supplies. The widespread increase of expenses should be further monitored as either driven by inflation and population increases, or could indicate cost inefficiencies from Colorado hospitals in particular. When included as a patient expense, total patient expenses represent 76.7% of operating expenses in 2023.

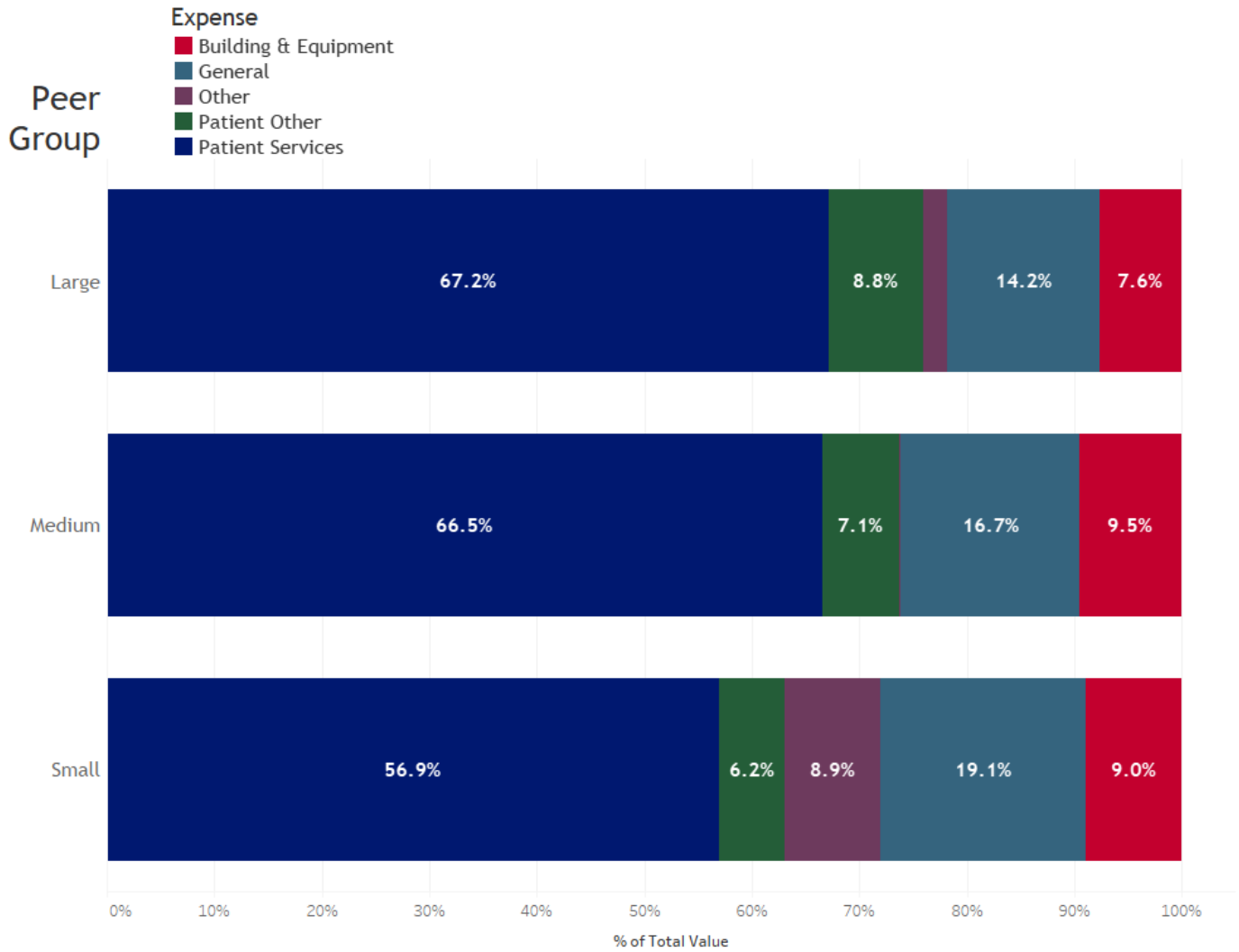
*Graph 7 2023 Mix of Operating Expenses with Uncompensated Care Costs by Type*





Graph 8 represents the mix of operating expense types by hospital peer group.

**Graph 8 2023 Operating Expense Mix by Hospital Peer Group**



**Table 32 2023 Operating Expense Mix by Hospital Peer Group<sup>55</sup>**

Expense Type or Expense	Large	Medium	Small
<b>Patient</b>	<b>76.0%</b>	<b>73.6%</b>	<b>63.1%</b>
Patient Service	67.2%	66.5%	56.9%
Patient Other	8.8%	7.1%	6.2%
<b>General/Administration</b>	<b>14.2%</b>	<b>16.7%</b>	<b>19.1%</b>
<b>Building &amp; Major Equipment</b>	<b>7.6%</b>	<b>9.5%</b>	<b>9.0%</b>
Depreciation	5.2%	6.3%	5.6%
Leases & Rental	0.7%	1.3%	0.9%
Maintenance & Utilities	1.7%	2.0%	2.5%
<b>Other</b>	<b>2.3%</b>	<b>0.1%</b>	<b>8.9%</b>
<b>Grand Total</b>	<b>100.0%</b>	<b>100.0%</b>	<b>100.0%</b>

For the large peer group in 2023, a greater proportion of expenses are allocated to patients than in 2022. Patient services decreased from 67.7% to 67.2%. Building and major equipment expenses increased by 1.4% between 2022 and 2023.<sup>56</sup>

For the medium peer group there was a little change in patient service expense from 66.7% to 66.5%. There was an increase in total patient expense from 71.2% to 74.2% from 2022 to 2023. The medium peer group had the second largest patient service proportion.

For the small peer group, between 2022 and 2023 there was little change for total patient expense from 63.2% to 63.1%. General and administrative expenses increased from 16.6% to 19.1% from 2022 to 2023. For all other expenses there was a decrease from 11.1% to 8.9%.

A greater proportion of the large hospital peer group’s operating expenses were allocated for patients at 76.0%, while the small hospital peer group’s proportion of expenses allocated as for patients was the lowest at 63.1%.

<sup>55</sup> Other expenses are significantly larger for the small peer group as small hospitals have less resources to categorize expenses appropriately and when they cannot make the determination that an expense is a patient related expense, hospitals will allocate these expenses into the Other category.

<sup>56</sup>See HCPF’s 2024 Hospital Financial Transparency Report for 2022 values: <https://hcpf.colorado.gov/sites/hcpf/files/2024%20Hospital%20Financial%20Transparency%20Report%20Appendix%20C%20V2.pdf>.



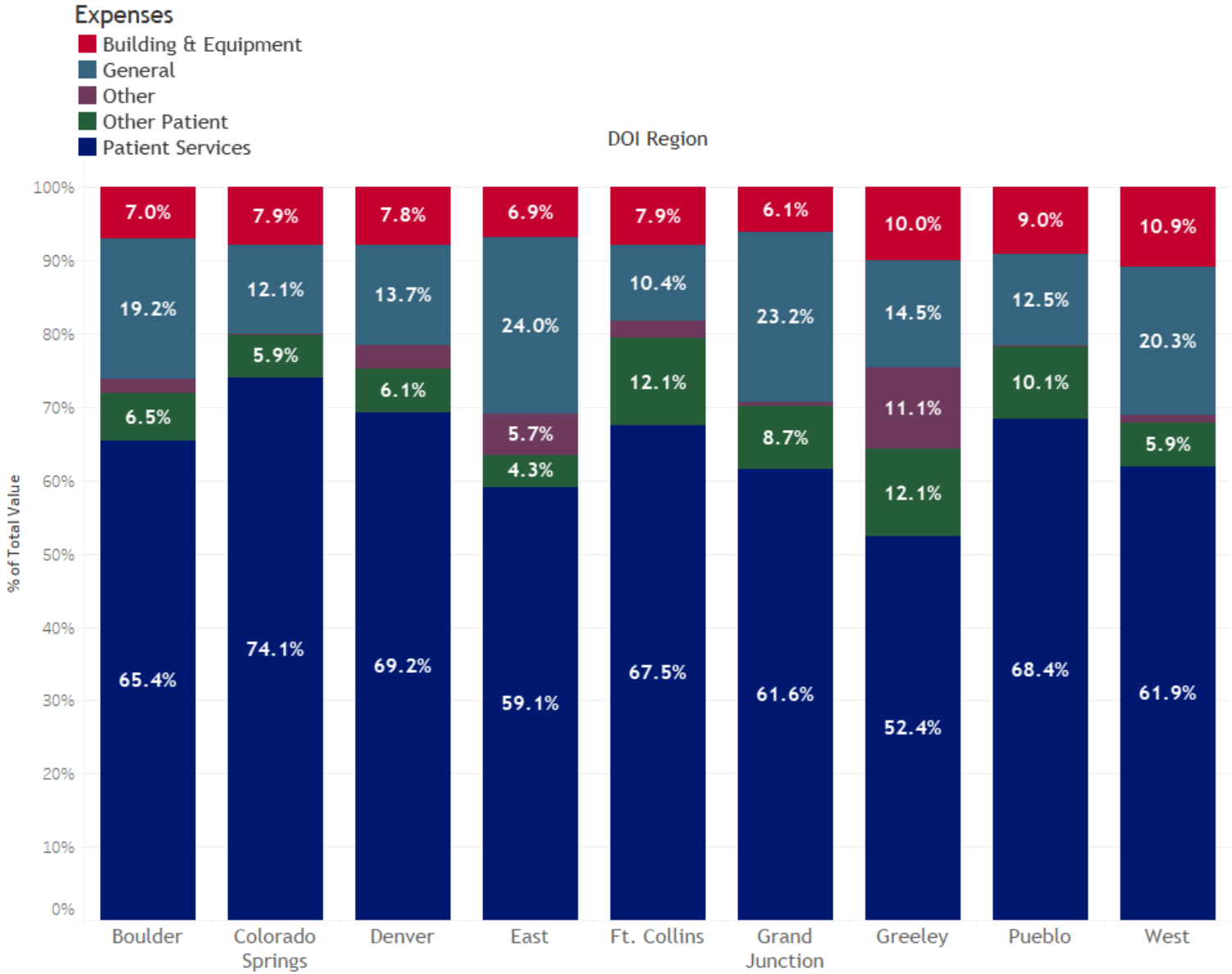
The small hospital peer group has the largest proportion of other expenses of 8.9% and general and administrative expense at 19.1%. Smaller hospitals have more expenses that are not allocated to patient care. The proportion of general and administrative expenses for small hospitals has been increasing over the last few years and is an area which HCPF will continue to focus on. If these hospitals are spending more and more on maintaining operations versus serving patients this could affect access to care for rural Coloradans. However, if these expenses are being used to increase access and financial stability, then this increase could signal better results for rural Coloradans.

When operating expenses are reviewed by DOI region, Graph 9 and Table 33, there is regional variation for expense mix when allocated to patient and general and administration categories. For example, the Colorado Springs region has the highest proportion of expenses allocated to total patient expenses with 80.0% followed by Fort Collins with 79.6%.

On average, in 2023, building and major equipment expenses were approximately 8.0%. Overall, the West region was the highest at 10.9% while the lowest was the Grand Junction region at 6.1%.

Additionally, on average in 2023, general and administrative expenses were approximately 15.9% between all regions. The regions with the highest proportion of general and administrative expenses were the East at 24.0% and the Grand Junction region at 23.2%. This is likely because most hospitals within these regions are small or medium sized hospitals. This aligns with the analysis of expense by the peer groupings.

Graph 9 Operating Expense Mix by DOI Region



**Table 33 2023 Operating Expense Mix by DOI Region**

DOI Region	Boulder	CO Springs	Denver	East	Ft Collins	Grand Junction	Greeley	Pueblo	West
<b>Patient</b>	<b>71.9%</b>	<b>80.0%</b>	<b>75.3%</b>	<b>63.4%</b>	<b>79.6%</b>	<b>70.2%</b>	<b>64.4%</b>	<b>78.5%</b>	<b>67.9%</b>
Patient Service	65.4%	74.1%	69.2%	59.1%	67.5%	61.6%	52.4%	68.4%	61.9%
Patient Other	6.5%	5.9%	6.1%	4.3%	12.1%	8.7%	12.1%	10.1%	5.9%
<b>General/ Administration</b>	<b>19.2%</b>	<b>12.1%</b>	<b>13.7%</b>	<b>24.0%</b>	<b>10.4%</b>	<b>23.2%</b>	<b>14.5%</b>	<b>12.5%</b>	<b>20.3%</b>
<b>Building &amp; Major Equipment</b>	<b>7.0%</b>	<b>7.9%</b>	<b>7.8%</b>	<b>6.9%</b>	<b>7.9%</b>	<b>6.1%</b>	<b>10.0%</b>	<b>9.0%</b>	<b>10.9%</b>
Depreciation	5.6%	5.4%	5.4%	4.3%	5.0%	4.3%	6.9%	4.7%	6.7%
Leases & Rental	0.3%	1.0%	0.7%	0.5%	0.6%	0.8%	0.2%	1.5%	1.5%
Maintenance & Utilities	1.0%	1.5%	1.7%	2.1%	2.2%	1.0%	3.0%	2.7%	2.6%
<b>Other</b>	<b>1.9%</b>	<b>0.0%</b>	<b>3.2%</b>	<b>5.7%</b>	<b>2.2%</b>	<b>0.4%</b>	<b>11.1%</b>	<b>0.0%</b>	<b>1.0%</b>
<b>Grand Total</b>	<b>100%</b>	<b>100%</b>	<b>100%</b>	<b>100%</b>	<b>100%</b>	<b>100%</b>	<b>100%</b>	<b>100%</b>	<b>100%</b>

In Table 34, the percent change for comparable total expense categories are displayed. Between 2022 and 2023, total payroll expenses increased by 6.8%, an increase of \$483.7 million, whereas total salaries, wages, and benefits increased by 4.9%, an increase of \$483.9 million.<sup>57</sup> In 2023, there was a decrease in contracted labor expenses by 20.3%, or \$194.7 million. As discussed above, there has been a significant increase in contracted labor expenses over the last several years, though with a marked change in 2023. The large increase in contracted labor is due to factors including frontline health care workers leaving the industry, pressure on hospital staffing such as retention of staff nurses, increased wages, and longer hours being worked by staff (overtime and stress on workers). The pressure on hospital staffing has led to increased utilization of travel nurses, who are typically compensated at a higher rate than staff nurses.<sup>58,59</sup> Hospital total payroll has also

<sup>57</sup>See footnote 45.

<sup>58</sup>Lagasse, J. (2023, March). Hospitals' labor costs increased 258% over the last three years. Healthcare Finance News. [healthcarefinancenews.com/news/hospitals-labor-costs-increased-258-over-last-three-years](https://healthcarefinancenews.com/news/hospitals-labor-costs-increased-258-over-last-three-years).

<sup>59</sup>Churchin, Emma (2023, June) How does Travel Nurse Pay Compare to Permanent Staff Nurses? Center for Economic and



been increasing.

Between 2022 and 2023, employee benefits increased by 12.7% or \$191.3 million. This increase is a larger increase than the prior year of analysis, which only saw a 0.7% increase from 2020 to 2021. Between 2019 and 2020, employee benefit expenses increased by 6.2%, and between 2018 and 2019 it increased by 4.2%. The increase in 2022 for employee benefit is larger than the last three years.

Salaries, wages and benefit expenses made up the majority of the increases in total operating expenses in 2022. These increases are not unexpected as there has been volatility within the health care labor market in the last few years. The data suggests labor market strains were especially notable in 2022. HCPF will continue to monitor the impact of staffing agency contracted labor, recognizing the investments made by the General Assembly intended to respond to health care workforce shortages and working conditions.

Between 2021 and 2022, total supplies expenses increased by 11.5%, or \$194.9 million. In 2023, total supplies expenses increased by 9.1% or \$376.6 million from 2022. Total supplies expenses have been increasing over the last several years faster than in previous years (between 2019 and 2020 there was an increase of 3.7%, or \$117.0 million) this is not unexpected due to increased volatility and need for medical supplies and personal protective equipment because of the COVID-19 PHE and increased inflation in recent years. For maintenance and utilities, there was an increase of 9.2%, or \$34.9 million. Finally, interest expenses decreased 4.6% or \$9.4 million between 2022 and 2023. HCPF will continue to review and monitor these trends in future years to analyze the impact of the COVID-19 PHE on hospital expenses.

**Table 34 2022 -23 Operating Expenses by Expense Type (in millions)**

Expense	2023	\$ Change (2022 - 23)	% Change (2022 - 23)
Physician Payroll Expense	\$735.2	\$49.1	7.2%
Non-physician Payroll Expense	\$6,888.6	\$434.5	6.7%
Total Payroll Expense	\$7,623.8	\$483.7	6.8%
Benefit Expense	\$1,895.7	\$194.9	11.5%
Contracted Labor Expense	\$739.9	-\$194.7	-20.8%
Total Salaries, Wages, &	\$10,259.5	\$483.9	4.9%

Policy Research. [cepr.net/how-does-travel-nurse-pay-compare-to-permanent-staff-nurses/](https://cepr.net/how-does-travel-nurse-pay-compare-to-permanent-staff-nurses/)



Expense	2023	\$ Change (2022 - 23)	% Change (2022 - 23)
Benefits Expense			
Medical Supplies	\$2,318.3	\$192.6	9.1%
Medical Drugs	\$1,601.0	\$161.4	11.2%
Minor Equipment	\$46.5	\$.4	0.8%
Other Supplies	\$543.9	\$22.2	4.3%
Total Supply Expense	\$4,509.8	\$376.6	9.1%
Business Development Expense	\$12.6	\$4.8	60.4%
Contract Services	\$636.2	\$63.5	11.1%
Depreciation Expense	\$1,233.7	\$80.6	7.0%
Dues, Fee, Licenses, and Subscriptions	\$82.7	\$13.5	19.4%
Information Technology (IT) Expense	\$219.4	-\$5.2	-2.3%
Insurance Expense	\$94.6	\$14.9	18.7%
Interest Expense	\$216.3	\$9.4	4.6%
Leases & Rental Expense	\$180.7	-\$9.6	-5.0%
Maintenance & Utilities Expense	\$412.7	\$34.9	9.2%
Management Fee	\$232.5	-\$14.7	-6.0%
Marketing & Advertising Expense	\$58.8	\$6.6	12.7%
Other Operating Expenses	\$1,087.0	\$209.6	23.9%
Physician remuneration	\$1,289.9	\$173.1	15.5%
Provider Fee Expense	\$1,221.4	\$67.8	5.9%
Purchased Services	\$679.2	-\$12.7	-1.8%
Sum of Optional Expenses	\$307.6	-\$119.0	-27.9%



Expense	2023	\$ Change (2022 - 23)	% Change (2022 - 23)
Total Operating Expense	\$22,734.6	\$1,377.7	6.5%

### Compensation Analysis

With the passage of HB23-1226, nonprofit hospitals are now required to report information on the base salary and other compensations of the top five paid administrative positions at the hospital. Compensation for administrative positions within a hospital varies widely based on factors such as the specific role, the size and location of the hospital, and the individual's experience and education. Senior administrators or chief operating officers (CEO, CFO, COO, CMO, etc.) can command salaries exceeding \$300,000 with some in large or specialized hospitals earning upwards of \$500,000. In addition to base salaries, compensation packages may include bonuses, health benefits, and retirement plans - all of which contribute to overall compensation.

*Table 35 Compensation by Peer Group (in millions)*

Peer Group	Base Salary	Other Compensation	Total
Large	\$34.3	\$9.2	\$45.0
Medium	\$24.1	\$6.5	\$29.1
Small	\$29.1	\$3.6	\$32.6
Total	\$87.5	\$19.3	\$106.8

In 2023, total top administrator compensation was \$106.8 million. The large peer group made up approximately 42.2% of total compensation in 2023, whereas the medium and small peer groups made up 27.3% and 30.6%, respectively. The large peer group had the largest other compensation which includes bonus compensation and all other forms of compensation with \$ 9.2 million in 2023. This is the first year of data available to HCPF, and as future data is collected, HCPF will include year-over-year analysis of this information. As a reminder, the compensation data provided by hospitals is at a hospital level; therefore, compensation for system level individuals such as regional or national executives is not included in this information, representing an opportunity going forward.

For the large peer group, total compensation for the top 5 administrative positions was \$9.0 million in 2023; whereas, for the medium and small peer group, it was \$5.8





million and \$6.5 million, respectively.<sup>60</sup> When reviewing just the top position, the average for the large peer group paid \$602,000 to its top administrative position. For the medium and small group, the top administrator was paid on average \$559,000 and \$310,000, respectively. Additionally, HealthONE as a for profit system is exempt from this reporting requirement and therefore not included in the average for the large peer group.

As a part of compensation data, hospitals also provide measures used in the hospital CEO’s performance evaluations. Large hospitals had a mix of performance measures for their CEO evaluations, but some common items included: quality of care outcomes, profit or margin, and revenue growth. Performance measures for the medium peer group primarily included: quality of care outcomes, profit or margin, and workforce development. Performance measures primarily focused on by the small peer group were: quality of care outcomes, patient satisfaction, and changes in Days Cash on Hand or cash reserves. Overall, quality of care outcomes was the most utilized performance measure for all reporting hospitals. In 2023, 89.3% of all reporting hospitals included quality of care outcomes as a performance metric for its CEO except for some rural CAHs and Denver Health. In 2023, 81.3% of all reporting hospitals included profit or margin as a performance measure, split relatively evenly between urban and rural counties with 44.3% of this subset representing urban counties and 55.7% rural counties.

### Profit and Liquidity Analysis

This section reports profits and other financial liquidity metrics to discuss changes in hospitals’ financial position in the most recent year. For a hospital or hospital system view of this section, please see Appendix C: Hospital Financial Transparency Report Detailed Dataset by Hospital.

**Table 36 2023 Patient Service Net Income by Payer by Peer Group (in millions)**

Payer Type	Large	Medium	Small	Total
Medicare	-\$1,781.4	-\$416.9	-\$164.2	-\$2,362.5
Medicaid	-\$939.9	-\$95.8	-\$31.5	-\$1,067.2
Commercial	\$3,425.2	\$630.0	\$87.1	\$4,142.3
Self-pay	-\$436.8	-\$36.8	-\$11.2	-\$484.7
CICP/ Other	-\$138.9	-\$37.2	-\$43.1	-\$219.3

<sup>60</sup> This average includes all portions of compensation for all five positions.



Payer Type	Large	Medium	Small	Total
Total	\$128.1	\$43.3	-\$162.9	\$8.5

Table 36 shows patient service net income reported by payer type for each peer group for 2023. As a reminder, HCPF determines costs associated with each payer through the use of a cost-to-charge ratio allowing the breakdown of patient service net income by each payer type.<sup>61</sup> Commercial was the only positive payer group for all peer groups, which offset the rest of the payers for the large and medium peer groups totaling \$128.1 million and \$43.3 million, respectively. The small peer group’s commercial patient service net income was fully offset by losses from all other payers, totaling -\$162.9 million. In fact, Medicare losses alone were more than the small peer group’s commercial income. This is because hospitals in the small peer group are located in rural areas of the state where the population tends to be older and therefore more patients at these hospitals are covered by Medicare compared to urban areas.<sup>62</sup> Further research and discussion on rural Medicare payment methodologies such as Medicare Advantage is warranted and something HCPF is pursuing, as is additional analysis on the cost efficiencies of hospitals throughout the state.

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<sup>61</sup> Hospitals have high fixed costs and this methodology for estimating patient service net income does not account for fixed costs that should not be attributed to payers. For example, when assuming 50% of costs are the costs for keeping the hospital doors open, lights on, and staff available; 50% of the costs need to be covered whether or not a client walks in the door. In a contribution margin analysis, these costs wouldn’t be attributable to payers. If 50% of costs are assumed as fixed costs, then Medicaid patient services have a positive contribution margin, albeit a much lower contribution margin than commercial. HCPF will continue to present and pursue this type of analysis to better present cost structure in the hospital industry.

<sup>62</sup> See footnote 24.



**Table 37 2023 Patient Service Net Income by Payer by DOI Region (in millions)**

DOI Region	Medicare	Medicaid	Commercial	Self-Pay	CICP/ Other	Total
Boulder	-\$213.8	\$3.4	\$152.2	-\$17.2	\$43.4	-\$31.9
Colorado Springs	-\$198.3	-\$151.2	\$459.2	-\$48.7	-\$26.7	\$34.4
Denver	-\$1,024.7	-\$696.1	\$2,424.2	-\$270.8	-\$50.9	\$381.8
East	-\$43.7	\$13.0	\$52.2	-\$0.5	-\$12.9	\$8.2
Ft. Collins	-\$213.1	-\$71.4	\$368.4	-\$23.5	-\$3.6	\$56.7
Grand Junction	-\$128.4	-\$14.9	\$170.0	-\$13.2	-\$50.3	-\$36.8
Greeley	-\$88.7	-\$27.0	\$89.2	-\$10.6	-\$3.2	-\$40.4
Pueblo	-\$102.1	-\$14.3	\$52.3	\$5.1	\$2.7	-\$66.5
West	-\$177.0	-\$36.2	\$300.5	-\$35.9	-\$22.6	\$28.9
Total	-\$2,189.7	-\$994.7	\$4,068.2	-\$425.5	-\$124.0	\$334.3

Table 37 shows patient service net income reported by payer type for each DOI region for 2023. For more information on values for patient service net income between 2019 and 2022 please see Table 10. Commercial was the only positive patient service net income in total, totaling \$4.1 billion. The commercial category was positive for all DOI regions, ranging from \$52.3 million in the Pueblo region to \$2.4 billion in the Denver region. Medicare patient service net income was negative for all regions.

**Table 38 2022-23 Operating Net Income Change by Peer Group (in millions)**

Peer Group	Operating Net Income \$ Change (2022 -23)	Operating Net Income % Change (2022-23)
Large	-\$189.0	-21.6%
Medium	-\$4.4	-3.5%
Small	-\$37.4	-176.3%
Total	-\$230.9	-23.5%



Table 38 shows the dollar and percent change of operating net income for each peer group in 2023. For more information on operating net income values between 2019 to 2023 see Table 11. Between 2022 and 2023, the large peer group’s operating income decreased by \$189.0 million or 21.6%. The medium peer group decreased by \$4.4 million or a decrease of 3.5%. The small peer group decreased by \$37.4 million or a decrease of 176.3%. In 2022, the small peer group had a negative operating income of -\$21.2 million, which dropped to -\$58.7 million in 2023. As discussed above the small peer group is the only peer group to report a negative operating income between 2019 and 2023.

**Table 39 2022-23 Operating Net Income Change by DOI Region (in millions)**

Peer Group	Operating Net Income \$ Change (2022 -23)	Operating Net Income % Change (2022-23)
Boulder	\$2.8	13.2%
Colorado Springs	-\$16.2	-23.0%
Denver	-\$199.6	-23.9%
East	-\$13.5	-47.0%
Ft. Collins	\$6.7	8.2%
Grand Junction	-\$5.1	-28.0%
Greeley	\$22.6	81.6%
Pueblo	\$11.0	28.0%
West	-\$39.5	-54.4%
Total	-\$230.9	-23.5%

Table 39 shows the dollar and percent change of operating net income for each DOI region in 2023. See Table 12 for more information on values for net income between 2019 to 2023. Unlike 2022 which saw decreases in operating income for almost all DOI regions, in 2023 some regions saw an increase in operating income while others, especially Denver saw continued decreases into 2023.



**Table 40 2022-23 Net Income Change by Peer Group (in millions)**

Peer Group	Net Income \$ Change (2022 -23)	Net Income % Change (2022-23)
Large	\$1,021.0	430.6%
Medium	\$140.8	238.9%
Small	-\$0.6	-1.4%
Total	\$1,161.2	345.5%

Table 40 shows the dollar and percent change of net income for each peer group in 2023. Examining the breakdown of net income by peer groups trends there is a vastly different depiction than operating income, see Table 38. Whereas operating income continued to decline into 2023, net income returned to a level comparable to 2020. Between 2022 and 2023, total net income increased by 345.5% or an increase of \$1.2 billion. This increase was primarily driven by the large peer group with an increase of \$1.0 billion. Two hospitals in particular drove the increase in net income, UCHealth’s University Hospital and Poudre Valley Hospital which saw an increase in their net income by \$612.7 million and \$430.8 million, respectively. When these two hospitals are excluded, net income for the rest of Colorado’s hospitals increased by only \$117.7 million. Net income levels are highly influenced by the investment markets as most of a hospital’s non-operating income comes from gains on investments. Some rural hospitals report revenue from local tax levies in non-operating income as well, which can be a significant contributor to their financial stability.



**Table 41 2022-23 Net Income Change by DOI Region (in millions)**

DOI Region	Net Income \$ Change (2022 -23)	Net Income % Change (2022-23)
Boulder	\$82.0	130.4%
Colorado Springs	\$20.3	42.1%
Denver	\$414.7	83.6%
East	-\$6.9	-14.0%
Ft. Collins	\$479.9	306.6%
Grand Junction	\$0.2	38.0%
Greeley	\$21.6	78.3%
Pueblo	\$16.6	44.0%
West	\$132.9	486.2%
Total	\$1,161.2	345.5%

Table 41 shows the dollar and percent change of net income for each DOI region from 2022 to 2023. Looking at the breakdown of net income through a DOI region lens, shows similar findings to Table 40. All hospitals within the Denver region are also a part of the large peer group and therefore the effects of the rebounding financial markets are seen primarily in this region. While the Denver region was greatly affected by the financial market rebounding it was not alone, all other regions except for the East region saw net income increase between 2022 and 2023.

Table 42 provides an important indicator of a hospital’s financial condition, while illustrating trends over time. DCOH is a financial metric that measures the number of days an organization can continue to pay its operating expenses given the amount of liquid funds available, including paying employees and buying supplies, among other expenses. Said another way, if a hospital stopped operations and no longer was receiving revenues, its days cash on hand would suggest that the hospital could remain open for that many more days before closing its doors. For information on system’s Days Cash on Hand (DCOH) between 2019 and 2024 Q2 see Graph 5 above for more information. HCPF’s most recent data show cash reserves have declined from 2021 and 2020 levels. However, cash reserves in 2021 and 2020 were assisted



by federal COVID-19 stimulus packages. In 2023, the median days cash on hand is 164, a decline of 19 days from the median in 2022; however, 2023 is more in line with DCOH medians from 2019 before the PHE. It should be noted that hospitals declines in 2023 could be from hospitals paying back their COVID-19 Medicare loans - most were completed in 2022, but a few continued payments into 2023. While the healthy amount of DCOH depends on hospitals' unique situations, generally 150 or above is considered a strong standing, and over 100 days is adequate.<sup>63</sup> In 2023, there were 21 hospitals or systems below 150 days cash on hand including 12 below 100 days.

**Table 42 2022-23 Days Cash on Hand by Hospital or Hospital System Change<sup>64,65</sup>**

Hospital/System Name	Note	2022 Days Cash on Hand	2023 Days Cash on Hand	2022-23 Change
AdventHealth		167	201	34
Animas Surgical Hospital	+	36	26	-10
Arkansas Valley Regl Med Ctr		141	127	-14
Aspen Valley Hospital District		249	198	-51
Banner Health		218	225	7
Boulder Community Hospital		267	279	12
Children's Hospital Colorado		299	291	-8
Commonspirit		176	164	-12
Community Hospital		80	69	-11
Delta County Memorial Hospital		30	26	-4
Denver Health		87	85	-2
Estes Park Medical Center		96	106	10
Family Health West		70	108	38
Grand River Hospital District		201	195	-6
Gunnison Valley Hospital		282	253	-29
Haxtun Hospital District		131	N/A	N/A

<sup>63</sup> S&P Global Ratings Framework for U.S. And Canadian Not-For-Profit Acute Care Health Care Organizations. Tables 14 and 15. <https://disclosure.spglobal.com/ratings/en/regulatory/article/-/view/sourceId/10407192>

<sup>64</sup>Hospital Data is from Annual Financial Statements submitted to HCPF. Days Cash on Hand represents the consolidated financials of hospitals and systems, both within and outside the state of Colorado. \*2019 Hospital data from Medicare cost reports, \*Animas distributes funds to their parent company, leading to a decreases hospital Days Cash on Hand, ‡ 2023 data now includes tax funds in cash & investments amounts.

<sup>65</sup>Days Cash on Hand = 365 \* (Unrestricted Cash & Cash equivalents + Unrestricted Investments)/(Total Operating Expenses - Depreciation)



Hospital/System Name	Note	2022 Days Cash on Hand	2023 Days Cash on Hand	2022-23 Change
HealthOne	<sup>66</sup>	N/A	N/A	N/A
Heart Of The Rockies Reg Med Center		255	270	15
Intermountain Health		343	348	5
Keefe Memorial Hospital		272	185	-87
Kit Carson County Memorial Hospital		281	289	7
Kremmling Memorial Hospital District		140	139	-1
Lincoln Community Hospital	‡	56	45	-11
Melissa Memorial Hospital		129	150	21
Montrose Memorial Hospital		201	196	-5
Mt. San Rafael Hospital		199	168	-31
National Jewish Health	*	111	62	-49
Pagosa Springs Medical Center		126	130	4
Parkview Medical Center		156	143	-13
Pioneers Medical Center		126	62	-64
Prowers Medical Center		199	149	-50
Rangely District Hospital		218	184	-34
Rio Grande Hospital		395	323	-72
San Luis Valley system		100	81	-19
Sedgwick County Health Center		235	228	-7
Southeast Colorado Hospital		112	88	-24
Southwest Memorial Hospital		97	95	-2
Spanish Peaks Regional Health		276	N/A	N/A
St. Vincent General Hospital		6	11	5
The Memorial Hospital	*	68	70	2
UCHealth		325	308	-17
Vail Valley Medical Center		384	292	-92

<sup>66</sup> HealthONE is an affiliate of HCA, and its cash and investments are held at the parent company level.. In the last several years, HCA has spent accumulated cash on stock repurchases and other investments. These repurchased shares could be resold in the future for additional funds but are not reflected in days cash on hand, meaning that days cash on hand is not a meaningful representation of liquidity for HCA-HealthONE.



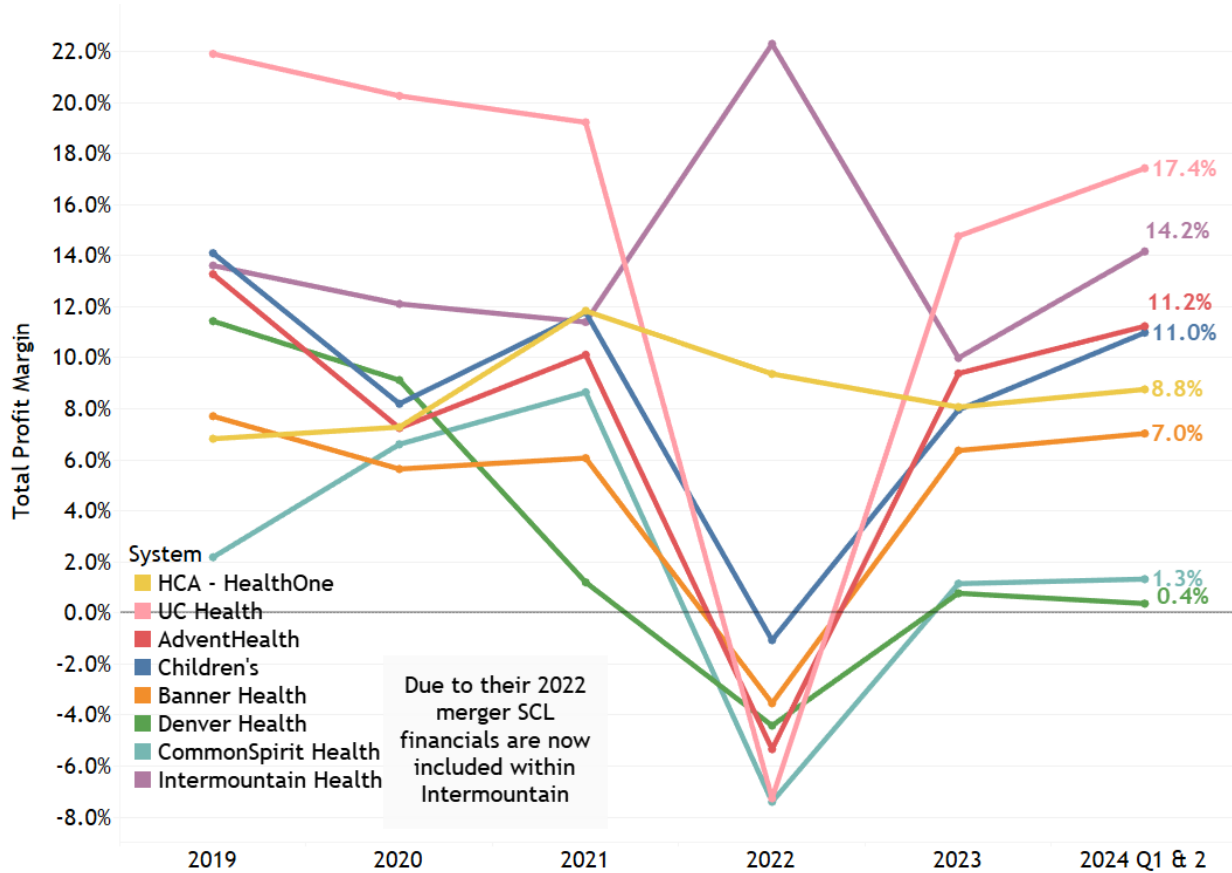


Hospital/System Name	Note	2022 Days Cash on Hand	2023 Days Cash on Hand	2022-23 Change
Valley View Hospital		291	344	53
Weisbrod Memorial County Hospital		247	244	-3
Wray Community District Hospital		183	142	-41
Yuma District Hospital		235	191	-44
<b>Median of all hospitals</b>		<b>183</b>	<b>164</b>	<b>-19</b>

In response to voiced concerns by some hospitals regarding the “old data”, compared to the COVID-19 PHE’s ever-changing impact on the industry, additional information has been sourced herein to provide more timely, though limited, insights. Specifically, Graph 10 and Graph 11 display data through Q2 2024 (June 2024) utilizing a source that is different from most data in this report, as quarterly reporting was not available during the data collection period. Therefore, HCPF sourced the most timely financial data that is publicly available through the EMMA website. Note that quarterly financial information is unaudited and subject to changes as audited financial information is developed. Only hospital systems are shown because many smaller or independent hospitals are not required to report this information. These figures include entire national systems and adjust all systems to a standard calendar year of accounting, and therefore yearly profit and margin numbers may differ from other HCPF analyses, which represent only Colorado hospitals on their specific fiscal years.



**Graph 10 Consolidated National System Total Profit Margin (including investments) for 2019 through Q2 2024 (Unaudited)<sup>67,68</sup>**



Graph 10 shows total profit margin for systems in Colorado from 2019 to the second quarter of calendar year 2024, including investment returns. In 2023, across all systems except CommonSpirit Health, there was a return to previous levels of margin, which reflects the previous analysis in this report. Intermountain Health had significant merger and acquisition activity in 2022, including a merger with SCL Health, which led to significant accounting impacts reflected in the abnormally high margin percentage in the above visual. 2024 through the second quarter continues this stabilization of margins, with many systems’ margins matching or exceeding the already high margins of 2019. Notably, UCHealth’s total margin for the first two quarters of 2024 is exceeding 17%. Not following this trend is Denver Health, which has not returned to pre-PHE margins and is barely positive for the 2024 year so far.

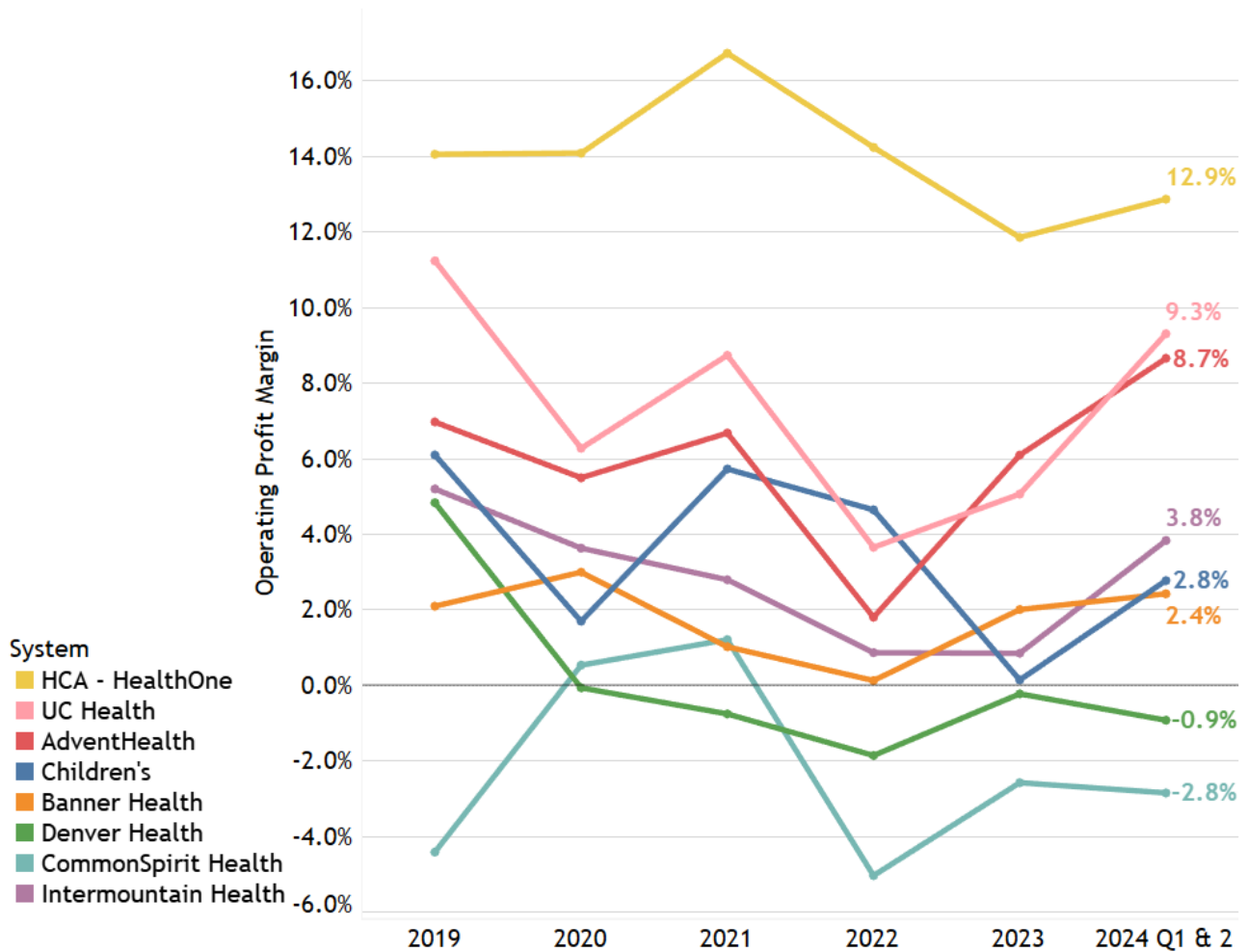
<sup>67</sup> Information by system is sourced from the Electronic Municipal Market Access (EMMA) website where hospital and hospital systems provide financial statements and quarterly statements for bond compliance. Independent hospitals are not shown as a category.

<sup>68</sup> The method for Total Margin changed in 2022 to “total net change in assets divided by operating revenue” to standardize calculations across all systems. For some hospitals and systems minor differences will exist between margin using net income and net change in assets and historic data before 2022 was not updated to reflect the new methodology. For SCL (now Intermountain Health) the difference is a 1.0% point increase in 2019 and a 1.8% point increase in 2020 between the two methods which is not shown in the visual.



The upward trajectory noted in Graph 10 above for nearly all systems, from 2022 through June of 2024 indicates that hospital systems are rebounding from the large losses seen in 2022, including the impact of investment returns. HCPF will continue to monitor this continued recovery, wages, investment returns, and other critical factors impacting hospitals' overall financial trends and trajectory.

**Graph 11 Consolidated National System Operating Profit Margin 2019 through Q2 2024 (Unaudited)<sup>69</sup>**



Graph 11 shows operating margin for systems in Colorado from 2019 through Q2 2024. Almost all systems have improved operating margins from 2022, Children's Hospital and HCA HealthONE being the two exceptions. HCA HealthONE's operating margin is higher than other systems in part due to necessary tax expenses being a non-operating expense. HCA HealthONE's Total Profit Margin displayed in Graph 10 includes these expenses. Overall, hospital systems' performance is less consistent when removing the powerful impact of investment income. HCPF will continue to

<sup>69</sup> Information by system is sourced from the EMMA website where hospital and hospital systems provide financial statements and quarterly statements for bond compliance. Independent hospitals are not shown as a category.



monitor operating margin in the coming quarters, assisted by the additional reported quarterly information from hospitals through HB23-1226

### **Payer Mix**

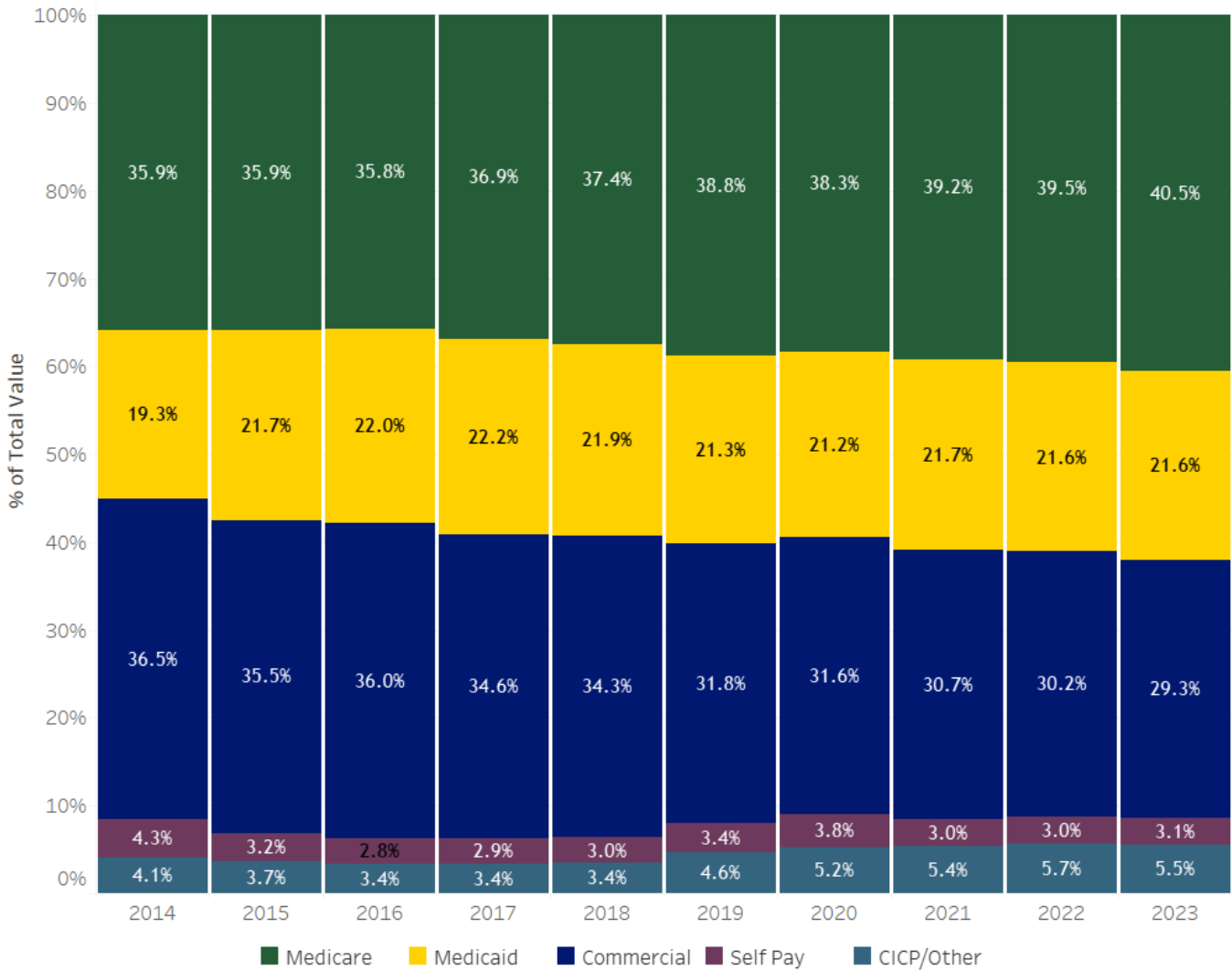
HCPF assesses payer mix by evaluating the proportion of payer types that make up total charges.<sup>70</sup> To assess payer mix, proportions of charges are calculated. The dataset has four payer types: Medicare, Medicaid, commercial, and self-pay and CICIP/Other.

Graph 12 and Table 43 show the changes in payer mix between 2014 and 2023. In 2022, more individuals were insured through public programs (62.1% Medicaid/Medicare payer mix) than in 2014 (55.1% Medicaid/Medicare payer mix). The increase of 7.0% primarily came from a reduction in commercial payer mix. Between 2014 and 2023, commercial payer mix decreased from 36.5% to 29.3%, while the Medicaid hospital payer mix increased from 2014 to 2017, from 19.3% to 22.2%. Medicaid payer mix has remained fairly consistent since 2015 ranging between 21.2% and 22.2%, despite the significant uptake in Medicaid enrollment from 2020 to 2022. However, enrollment does not necessarily indicate utilization of a specific payer, while Medicaid enrollment increased between 2020 and 2022 that does not mean these new members were using hospital services. Self-pay payer mix has also remained a consistent portion of charges, even decreasing from 2019 to 2023. From 2018 to 2023, combined CICIP/Other and self-pay grew from 6.4% to 8.6% of total payer mix. Combined these payers approximate under and uninsured individuals receiving care at the hospital. While not a true one-to-one scenario, self pay is primarily driven by uninsured individuals and CICIP/Other is driven by the under-insured. In 2023, HCPF has not seen a large increase in these payers like one might expect with increases in the uninsured rate. With information for FY 2024, which will be submitted to HCPF in 2025, HCPF will continue to monitor any changes in the uninsured and underinsured population.

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<sup>70</sup> A hospital's chargemaster is a layer of financial values tied to services rendered that applies to all patients. Two patients who receive the same services will be "charged" the same amount. What the patients and their insurance coverage will end up paying varies based on their insurance's negotiated rate with the hospital. As the top layer of the charge system is universal amongst patients, charges are a good indication of the proportion of services associated with a payer type. However, using charges to proportion payer mix assumes that the procedure mix is similar across all payer types, e.g. when one payer type receives more high charge procedures it will look as though they have a greater payer mix.

**Graph 12 Payer Mix**



**Table 43 Payer Mix**

Year	Medicare	Medicaid	Commercial	Self-pay	CICP/Other
2014	35.9%	19.3%	36.5%	4.3%	4.1%
2015	35.9%	21.7%	35.5%	3.2%	3.7%
2016	35.8%	22.0%	36.0%	2.8%	3.4%
2017	36.9%	22.2%	34.6%	2.9%	3.4%
2018	37.4%	21.9%	34.3%	3.0%	3.4%
2019	38.8%	21.3%	31.8%	3.4%	4.6%
2020	38.3%	21.2%	31.6%	3.8%	5.2%
2021	39.2%	21.7%	30.7%	3.0%	5.4%
2022	39.5%	21.6%	30.2%	3.0%	5.7%
2023	40.5%	21.6%	29.3%	3.1%	5.5%

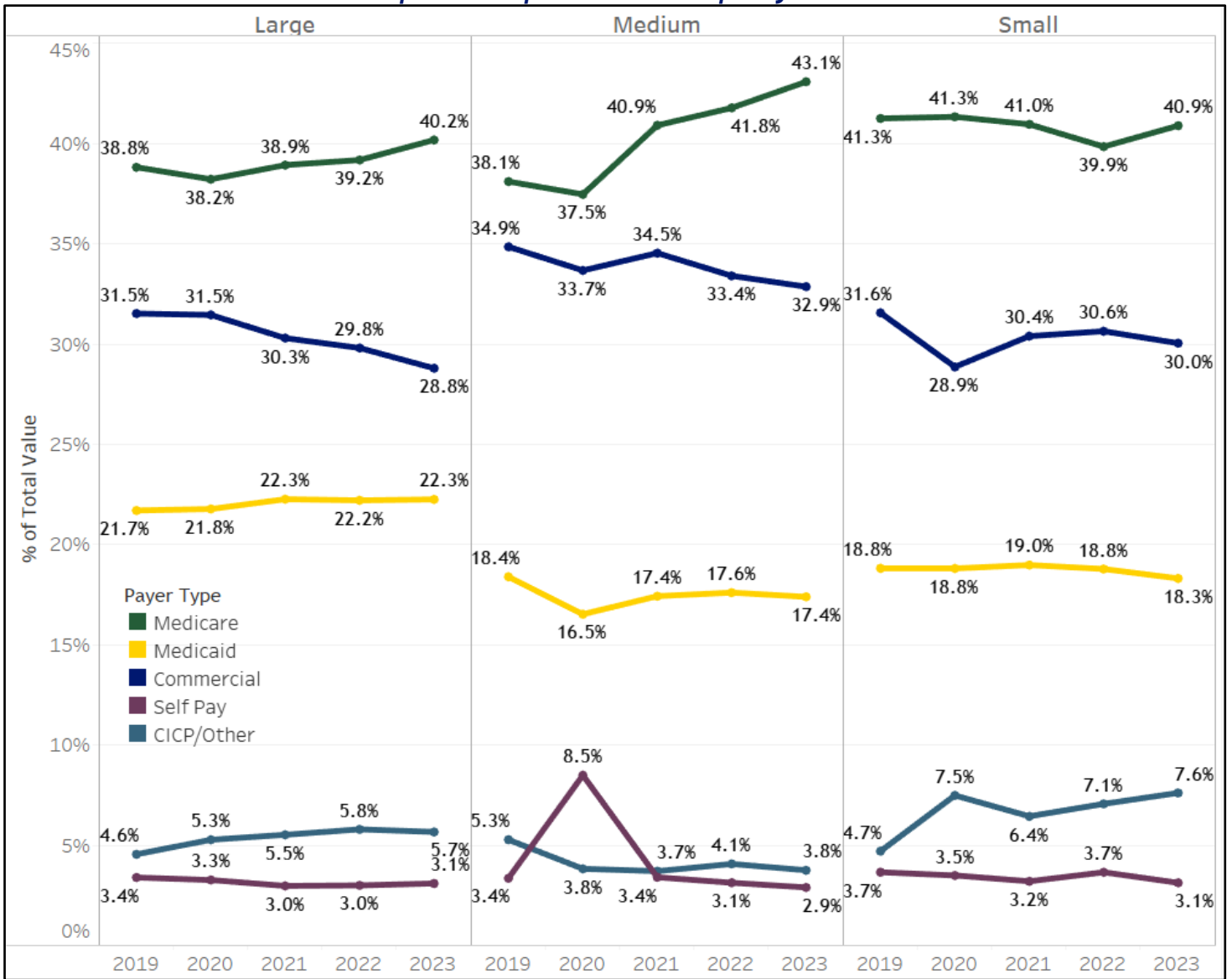


HCPF also reviewed payer mix by the hospital peer groups, displayed in Graph 13. Recently, in 2022, the large peer group has fallen below the small peer group in terms of commercial payer mix and continued to decline in 2023 to 28.8%. For the large peer group, Medicare makes up approximately 40.2% of their payer mix. Historically, most patients at small peer group hospitals are insured through Medicare. Medicare is now the largest payer mix of the large and medium peer group's payer mix as well. The change in commercial payer mix for the large and medium peer groups is significant because commercial patients drive hospitals' operating margins and profitability, in addition to investment income.

Despite the uptake in Medicaid enrollment due to the COVID-PHE-induced economic downturn and the continuous coverage federal requirements, beginning in 2020, the Medicaid hospital payer mix has remained relatively consistent between 2019 and 2023 - measurably different from the Medicare payer mix growth.



Graph 13 Hospital Peer Group Payer Mix



## Physician Acquisitions

Physician acquisitions refer to the process through which health care organizations such as hospitals or hospital systems, or larger medical groups acquire individual physician practices or small group practices. This trend has been driven by factors such as the need for improved efficiencies, better patient care coordination, and the financial pressures facing independent practices. By consolidating practices, health care entities aim to enhance operational capabilities, leverage economies of scale and market share, direct referrals, and provide a broader range of services. However, research has shown that quality of care has either negligible effects or even detrimental effects for consumers.<sup>71</sup> Understanding the dynamics of physician acquisitions is essential for navigating the evolving landscape of health care delivery.

Between 2014 and 2023, a majority of physician acquisitions occurred during 2015 and 2019, which represented 65.8% of all physician and practice acquisitions. After the onset of the COVID-19 PHE fewer practices were being purchased; however, the number of acquisitions have remained relatively the same since 2021. Between 2015 and 2018, almost all of the physician acquisitions were done by hospitals owned by a system thereby consolidating the health care market. HCPF will continue to monitor acquisitions made by hospitals and evolve reporting to determine the impact of these acquisitions.. Table 44 breaks down the reported acquisitions by fiscal year. It should be noted that these can include single physician practices and group practices., Additionally, this table does not represent acquisitions made prior to 2014, and does not represent practices that may have agreements with hospitals to perform services unless that hospital has operational control over that practice. Finally, this is not representative of the total network of physicians owned and operated for each hospital.

Between 2014 and 2023, UHealth hospitals acquired the most physician practices within our data set with 26 practices over the 10 year period representing 35.6% of all acquisitions.<sup>72</sup> The next largest acquirer of practices were independent hospitals with 23 purchases over the same period representing 31.5% of all acquisitions. The independent hospitals that purchased the most practices during this time were Animas Surgical Hospital, Aspen Valley Hospital, and National Jewish Health. Animas Surgical Hospital is a for-profit organization. The next largest purchaser was CommonSpirit Health hospitals which acquired 13 practices between 2014 and 2023, representing 17.8% of all purchases during the period.

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<sup>71</sup> The Impact of Vertical Integration on Physician Behavior and Healthcare Delivery: Evidence From Gastroenterology Practices ([https://www.nber.org/system/files/working\\_papers/w30928/w30928.pdf](https://www.nber.org/system/files/working_papers/w30928/w30928.pdf))

<sup>72</sup> It should be noted that these acquisitions do not include physicians that are employed by CU Medicine subsidiary of CU School of Medicine which contracts with UHealth and Children's Hospital Colorado, Anschutz to provide clinical services for these systems' hospitals.





**Table 44: Count of Physician Acquisitions 2014 - 2023**

Year	Independent	System	Total
2014	4	1	5
2015	0	9	9
2016	1	9	10
2017	2	8	10
2018	0	11	11
2019	4	4	8
2020	3	4	7
2021	3	2	5
2022	2	2	4
2023	4	0	4

### Major Service Lines Changes

With the passage of HB23-1226, HCPF now collects information on changes to major service lines such as internal medicine, emergency room services, pediatric services, cardiological services, etc. The changes can include an opening of a new service line; closing of particular services; and if there were no major changes for that service line. For a complete list of each hospital’s major service lines and the status of those service lines, please see Appendix F: Major Service Lines Changes by Hospital below for a detailed view by hospital. In future years, HCPF will utilize this data to analyze shifts over time for access to care. In brief, some major items seen by HCPF this year was:

1. **Estes Park Health** saw closures for its home health services, in-home hospice care, and home care (visits to homes for various non-medical reasons). It is worth noting that Estes Park recently announced its intent to merge with System UC Health.<sup>73</sup>
2. **Kit Carson County Hospital** opened pulmonary rehabilitation services which

<sup>73</sup> In October 2024, Estes Park Health signed a letter of intent to join the UCHealth system. Retrieved from October 28, 2024: <https://estesvalleyvoice.com/2024/10/16/estes-park-health-and-uchealth-have-signed-a-letter-of-intent/>



includes pulmonary tests, breathing tests, and etc.

3. **Middle Park Health** now offers spine surgery service with a neurosurgeon, and has increased services to cardiological services.
4. **Rangely Hospital** closed its home health services in 2023.
5. **Rio Grande Hospital** closed its internal medicine clinic due to a physician leaving the hospital.
6. **Southeast Colorado Hospital** decreased services within its pain management department as a provider ended its contract with the hospital.
7. **Parkview Medical Center** increased services to its oncology department with the addition of new systems such as HyperArc treatment and ARIA Rad Onc system.<sup>74</sup>
8. **UCHealth's Greeley Hospital** opened 3 additional post-partum rooms for new mothers, and opened 32 additional inpatient beds.
9. **UCHealth's Medical Center of the Rockies** opened a blood donation center within its laboratory, and its emergency room has been elevated to a level 1 trauma center thereby increasing services.
10. **UCHealth Memorial Hospital** increased services within its gastroenterology department by adding additional GI lab rooms.
11. **UCHealth's University of Colorado** opened a 40 bed behavioral health unit.

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<sup>74</sup> HyperArc and ARIA are Varian products and more information can be found at: <https://www.varian.com/products/software/digital-oncology/oncology-management-systems/aria-oncology-information-system>



## Conclusion

Overall, due to increasing costs associated with the COVID-19 PHE, hospital operating expenses have grown faster than patient revenues leading to narrowing operating profits and margins. As reported in the 2024 Hospital Financial Transparency Report, in 2022, the historic trend of patient revenues growing faster than operating expenses has reversed and has continued into 2023. In 2023, operating expenses grew 6.5% from 2022 while patient revenue grew 4.8%. Increases in operating expenses are driven by the growth in labor expenses, especially contracted labor expenses, and supply chain and inflation challenges in 2022-2023 resulting from the COVID-19 PHE. Between 2022 and 2023, contracted labor expense decreased by 20.8%. The large increase in contracted labor expense is due to a variety of factors, including workers leaving the health care industry, pressure on hospital staffing such as retention of staff nurses, increased wages, and longer hours worked by staff. HCPF will continue to monitor and conduct further analysis of the impacts of the COVID-19 PHE that may continue to impact the hospital workforce, along with supply chain and inflation challenges.

Between 2014 to 2023, net patient revenue grew from \$12.1 billion to \$22.3 billion, an increase of \$10.2 billion, or 83.8%. When adjusted for inflation net patient revenue increased by 42.8% between 2014 and 2023. That represents an average annual increase of 7.0% a year. More recently, between 2022 and 2023, net patient revenue increased by \$1.0 billion, or 4.8%. In 2020 net patient revenue saw an increase of 2.5% from 2019 and an increase of 11.4% in 2021 from 2020. When combined with previous years' growth, it appears that hospital net patient revenues are returning to trends seen before the PHE.

With the passage of HB23-1226, HCPF receives compensation information on the top five hospital administrative positions at each hospital. Additionally, the CEO's performance measures for their evaluations are provided. HCPF found that total compensation across all hospitals for these five top positions totaled \$106.8 million in 2023, which was primarily composed of the large peer group representing 42.2% of the total, or \$45.0 million. Additionally, on average the top position for large hospitals was paid \$602,000 in 2023 whereas the medium and small peer groups paid on average \$559,000 and \$310,000, respectively.

In 2023, 89.3% of all reporting hospitals included quality of care outcomes as a performance metric for its CEO except for some rural CAHs and Denver Health. In 2023, 81.3% of all reporting hospitals included profit or margin as a performance measure, split relatively evenly between urban and rural counties with 44.3% of this subset representing urban counties and 55.7% rural counties.

HCPF has analyzed days cash on hand, a liquidity metric, for Colorado hospitals and systems. HCPF's most recent data show cash reserves have declined from 2021 and

2020 levels. However, cash reserves in 2021 and 2020 were assisted by federal COVID-19 stimulus packages. In 2023, the state median for days cash on hand is 164. While this has been a decrease in cash reserves from previous years (2020 - 2022), it has returned to just above the 2019 level of 149 prior to the COVID-19 PHE. It should be noted that some of the large drops in days cash on hand in 2023 may have been caused by hospitals finalizing their last repayments of COVID-19 funds from the PHE, while most of these repayments occurred in FY 2022, some did continue into FY 2023.

In 2023, uncompensated care costs totaled \$544.9 million, representing an increase of 12.5% from 2021, with charity care generating \$330.4 million, or 59.9%, and bad debt costs generating \$214.5 million, or 40.1%. Between 2022 and 2023, very little shifting of patient type or uncompensated care costs occurred despite the PHE Unwind. The majority of the effects of the PHE Unwind may not be represented until 2024. This is due to data availability, as the PHE ended in May of 2023 and a significant portion of hospitals' fiscal years ended in June of 2023. Specifically, Medicaid payermix at 21.6% and uncompensated care costs in 2023 remain the same as in 2022, while the self-pay payermix only shifted from 3.0% to 3.1%. One potential reason is that the people who moved on and off the rolls for Medicaid are not high hospital utilizers. Therefore, they are not reflected in Medicaid payermix or self-pay payermix, or cause major uncompensated care cost shifts. The "CICP/Other" uncompensated care cost category increased, which will be monitored as continued effects of the unwind occur into the 2024 reporting year. Self-pay was the largest portion of uncompensated costs in 2023 totaling \$310.3 million. However, between 2022 and 2023, the CICP/Other category saw the largest percentage increase in uncompensated care costs with 42.3%, while the self pay category declined by 4.4% from 2022. The self-pay category was the largest for both charity care and bad debt costs, \$187.6 million and \$122.6 million, respectively. Observing hospitals uncompensated care at a more granular level, Denver Health takes on the largest share of uncompensated care in the region and the entire state. At the state level, Denver Health makes up 26.0% of all total uncompensated care costs. Denver Health, a singular hospital, had more charity care costs than any system of hospitals. Statistically Denver Health is taking on more and more of the burden of caring for the underinsured while other Denver-area hospitals are reaping the benefits instead of taking on their fair share of uncompensated care.

Total operating expenses increased by \$1.4 billion from 2022 to \$22.7 billion in 2023. In comparison, between 2014 and 2023, total operating expenses grew \$1.2 billion each year or 7.8% a year on average. Between 2014 and 2023, net patient revenue increased on average 7.0% a year. Colorado's population increased 9.2% between 2014 to 2023 in total, according to the Colorado State Demographer.<sup>75</sup>

<sup>75</sup> Information retrieved from: [https://demography.dola.colorado.gov/assets/html/gis\\_applications.html#population](https://demography.dola.colorado.gov/assets/html/gis_applications.html#population).



Between 2022 and 2023, the state population had an estimated growth of 0.6% from the same source.

Since 2020, HCPF's analysis indicates the mix of expenses that make up total operating expenses has remained relatively consistent. Salaries, wages and benefits remain the largest operating expense for all peer groups. While the proportions of salaries, wages and benefits among the hospital peer groups varied. The smaller the hospital size peer group, the greater the proportion of salaries, wages and benefits expense and specifically its general and administrative expenses. Overall, between 2014 and 2023, total payroll expense increased 62.2%, or \$2.7 billion, whereas contracted labor expense increased 2055%, or \$891.2 million. The majority of the increase for contracted labor began in 2019. However, between 2022 and 2023, hospitals saw a decline in contracted labor by 20.8%.

HB23-1226 enables HCPF to receive data on transfers made by and to hospitals, including if such transfers are made within or outside of the state. This metric reflects the trend of Colorado hospitals being acquired by regional or national systems with headquarters outside of Colorado. It helps policymakers, employers, consumers and others understand if profits earned in Colorado are leaving Colorado. HCPF found that in 2020, several large hospitals made various financial transfers out of the hospitals and to entities in Colorado. This was specifically the case with HCA HealthONE hospitals that made transfers of \$7.5 billion in 2020. In 2023, total transfers between hospitals and other entities was reported to be \$1.9 billion of which \$2.0 billion was transferred within Colorado. In 2023, funds being transferred out of Colorado totaled -\$100.6 million. This value is negative due to HealthONE hospitals transferring more out of their hospitals than transferring into their hospitals from outside Colorado.

In 2023, HCPF analyzed profits for patient services, operating, and total net income. Between 2022 and 2023, patient service net income declined 97.4%, or a reduction of \$325.8 million. Between 2022 and 2023, operating income decreased \$230.9 million or 23.5%. The reduction in operating income over the last year is due to operating revenues, specifically net patient revenues, growing at a lower rate than operating expenses (5.9% and 10.4% in 2022 and 4.8% and 6.5% in 2023, respectively). Between 2022 and 2023, total net income increased by \$1.2 billion or an increase of 345.5%. This is a stark difference from 2022 when net income decreased by \$3.1 billion which was largely driven by losses in hospital investments due to a lower than expected year in the investment market.<sup>76</sup> Hospitals have historically profited from investments; therefore, stock market volatility directly influences hospitals' net income position. In 2023, a year in which the stock market rebounded, hospitals' bottom line is bouncing back as well. Though as mentioned

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<sup>76</sup> See footnote 25.

above some hospitals are doing better than others. One can see a significant difference between the performance of large hospitals (which are generally system owned and located in urban areas) and small hospitals (which are often CAHs and hospitals located in rural or frontier counties of the state). With declining patient service and operating incomes for many hospitals, HCPF will continue to analyze and watch income levels as they indicate the overall financial stability of hospitals especially for Colorado's rural and safety net hospitals. Declining operating profits should be taken in context of both Colorado hospital's decade-long profitability and previously reported nationally high costs. Reduced profits could motivate some hospitals to become more cost efficient, however HCPF recognizes the many small and rural hospitals in the state have been operating on razor thin margins consistently, with little room for further cost reductions. A system/hospital-specific view is necessary when considering Colorado hospitals' profitability.

HCPF's payer mix analysis illustrates shifts in payer mix from commercial and self-pay categories to public payers, largely Medicare. In 2014 through 2023, commercial dropped from 36.5% to 29.3%, while public payers represented by Medicare and Medicaid grew from 55.1% to 62.1%. The payer mix for the large hospital peer group had the lowest percentage of commercial when compared to the medium and small hospital peer groups. Indicating that large hospitals, which are primarily system and urban hospitals are seeing more and more public payers and fewer patients who have private commercial insurance. The change in commercial payer mix for the peer groups is significant since commercial patients drive operating margins and profitability, in addition to investment income.

HB23-1226 also provides HCPF with information on vertical integration, specifically on physicians and physician groups acquired by hospitals. This new information is intended to help inform the impact of this national trend. After the onset of the COVID-19 PHE fewer practices were being purchased however the number of acquisitions have remained relatively the same since 2021. Between 2015 and 2018, almost all of the physician acquisitions were done by hospitals owned by a system. Further consolidating the CO health care market.

HB23-1226 also required HCPF to collect information about changes that hospitals made to their major service lines in 2023, in other words, changes hospitals made in the services they provide to their communities. HCPF found that several hospitals increased services throughout the state either adding new inpatient beds, increasing services by bringing in new specialists, or opening up new services. To name a few, HCA HealthONE Mountain Ridge Hospital reopened a freestanding ED; UCHealth Medical Center of the Rockies increased services for its ED by becoming a level 1 trauma center and opened a blood donation center to its labs; and Children's Hospital Colorado, Anschutz increased inpatient beds for pediatric behavioral health. However, it was reported that some hospitals closed or removed services.

Namely, Estes Park Health closed its home health services, in-home hospice care, and home care; and Rangely Hospital District closed its home health services in 2023. A full list of major service changes is available in Appendix F below.

HB23-1226 also required hospitals to provide a narrative report of all major planned and completed capital projects of \$25.0 million or more directly to HCPF. Some major projects reported in 2023, was the replacement hospitals under construction for Intermountain Health Lutheran Medical Center in Wheat Ridge, CO; the construction of CommonSpirit Health St. Francis Hospital-Interquest a orthopedic and spine hospital in Colorado Springs, CO; and the construction of the Anschutz Inpatient Pavillion Expansion Tower at UHealth University of Colorado Hospital in Aurora, CO. A full list of these reports are available in Appendix D below.

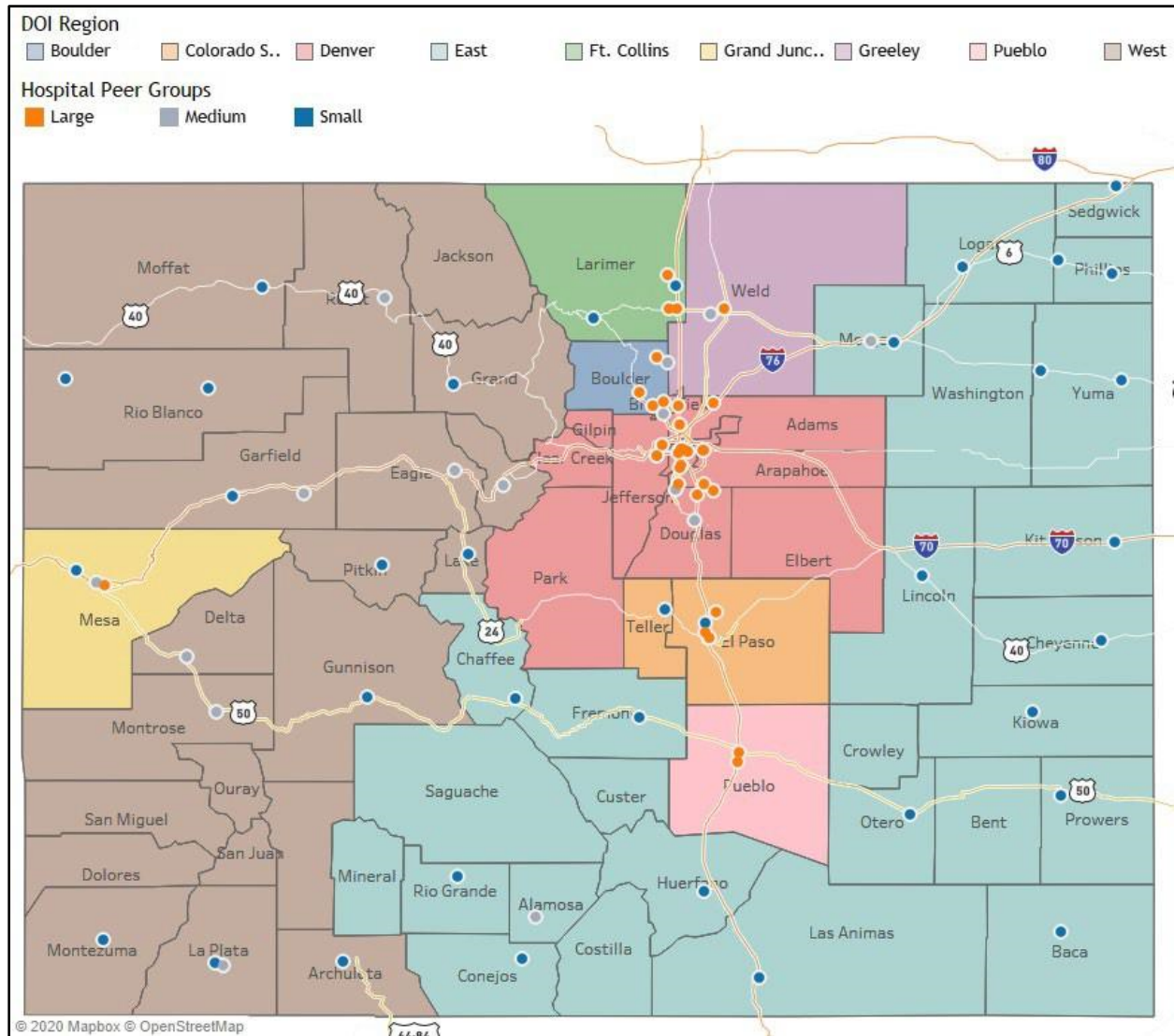
For a full report of each hospital's data, please see the Hospital Financial Transparency Report Detailed Dataset by Hospital in Appendix E.





## Appendix A: Map

**Graph 14 Map of Colorado Hospitals Identified by Hospital Peer Group and DOI Regions**





## Appendix B: Definitions

**Affordable Care Act (ACA):** The comprehensive federal health care reform law enacted in March 2010. The law was enacted in two parts: The Patient Protection and Affordable Care Act was signed into law on March 23, 2010 and was amended by the Health Care and Education Reconciliation Act on March 30, 2010. The name “Affordable Care Act” is used to refer to the final, amended version of the law.

**Bad debt:** The sum of all charged amounts a provider billed but did not receive payment for the service.

**Charity care:** The sum of all charged amounts determined by the health care provider to be charity care and thus unreceived revenue.

**Colorado Healthcare Affordability and Sustainability Enterprise Board (CHASE Board):** The CHASE Board makes recommendations to the Medical Services Board regarding the implementation of the health care affordability and sustainability fee. The CHASE Board also directs the implementation of delivery system reform incentive payments program and monitors the impact of the fee on the healthcare market.

**Contractual allowances:** Also known as adjustments, contractual allowances are the difference between what a health care provider charges for the care provided to the patient and what the provider will be contractually paid by a third-party (commercial insurer and/or government program such as Medicare, Medicaid, etc.).

**Consumer Price Index:** is a measure of the average change over time in the prices paid by urban consumers for a market basket of consumer goods and services. Indexes are available for the U.S. and various geographic areas. Average price data for select utility, automotive fuel, and food items are also available. CPI values were pulled from annual values for 2014 through 2023, and original period CPI corresponds with the beginning year of analysis. CPI is available through the Bureau of Labor Statistics’s website: <https://www.bls.gov/cpi/data.htm>

**Table 45 Inflation Adjustment Calculation**

Calculation	Variable
	Nominal value or original value
x	difference of:
	original period CPI
÷	current period CPI
=	adjusted value

**Cost-to-charge ratio:** A cost-to-charge ratio estimates the costs associated with the charged amount for each procedure. A cost-to-charge ratio helps to determine costs for uncompensated care and patient services which do not have costs directly associated with that care.

**Table 46 Cost-to-charge Ratio Calculation**

Calculation	Variable
	Total operating expense
÷	Sum of:
	Total gross charges
+	Other operating revenue.
=	Net patient revenue

**Critical access hospitals:** A hospital qualified as a critical access hospital under 42 U.S.C. § 1395i4(c)(2) and certified as a critical access hospital by the Colorado Department of Public Health and Environment

**Department of Health Care Policy & Financing (Department):** A department of the government of the State of Colorado which provides Medicaid, CHP+ and other safety net programs and has a mission to *improve health care equity, access and outcomes for the people we serve while saving Coloradans money on health care and driving value for Colorado.*

**DATABANK Program:** An online program available to Colorado Hospital Association members and serves as a centralized location for the collection of hospital utilization and financial data.

**Depreciation expense:** The decrease in the fair value of a tangible asset, reported as an expense for the reporting period.

**Discharge:** A record of a formal release of a patient. This excludes newborns leaving with mothers, death on arrivals and includes death.

**General hospital:** A hospital licensed as a general hospital by the Colorado Department of Public Health and Environment. Sometimes referred to as a “short-stay, acute care hospital.”

**Health system:** Also known as hospital system. A multi-hospital system is two or more hospitals owned, leased, sponsored or contract managed by a central organization.



**Hospital peer groups:** For the purposes of this report hospital peer groups are determined by grouping together the number of licensed beds (for a definition of licensed beds please see below). The three (3) peer groups are as follows: the small peer group with 25 or fewer beds, the medium peer group with 26 to 90 beds and the large peer group with 91 or more beds.

**House Bill 19-1001:** The [Hospital Transparency Measures to Analyze Efficacy Bill](#) signed into law on March 28, 2019.

**House Bill 23-1226:** The [Hospital Transparency And Reporting Requirements](#) signed into law on June 2, 2023.

**Interest expense:** Expenses for mortgages, bonds, notes, lines-of-credit, convertible debt and any other short-term or long-term borrowings.

**Licensed beds:** The maximum number of beds a licensure agency, such as the state or other governing body, allows a hospital or health facility to operate at any given time. Hospitals provide the number of beds at the end of the fiscal year.

**Long-term care hospital:** A general hospital that is certified as a long-term care hospital by the Colorado Department of Public Health and Environment. Sometimes referred to as a sub-acute care hospital or long-term acute care hospital.

**Major payer groups:** A major payer in healthcare is the entity or individual paying the medical bill or claim. The major payers for the purposes of this report are Medicare, Medicaid, commercial and self-pay. Others can include compensation programs, like workman's compensation and other government programs, like TRICARE/CHAMPUS.

**Medicare Cost Reports:** Medicare hospital cost report, from Center for Medicare and Medicaid Services (CMS) 2552-96 or CMS 2552-10, or any successor form created by CMS and the annual required submission of worksheets and schedules by Medicare certified providers used for Medicare reimbursement

**Net Income:** Net income refers to the amount an individual or business makes after deducting costs, allowances and taxes. In commerce, net income is what the business has left over after all expenses, including salary and wages, cost of goods or raw material and taxes.

**Net patient revenue:** Net patient revenue approximates the payments a hospital receives for patient services. Net patient revenue is calculated by totaling all charges the hospital billed to patients, subtracting contractual allowances and then subtracting bad debt and charity care.

**Table 47 Net Patient Revenue Calculation**

Calculation	Variable
	Total charges
-	Total contractual allowance
-	Total charity care
-	Total bad debt
=	Net patient revenue

**Operating Net Income:** Net operating income is a commonly used figure to assess the profitability of a property. The calculation involves subtracting all operating expenses on the property from all the revenue generated from the property. The higher the revenues and the smaller the expenses, the more profitable a property is.

**Other expense:** The difference between total operating expense and specified categories of expenses (salaries, wages and benefits, supply, interest and depreciation). These expenses might be for taxes, utilization, contract services, fees, insurance, marketing expenses, etc.

**Outpatient visit:** Determined by counting only one visit day for each calendar day a patient visits an outpatient department or multiple outpatient departments.

**Patient Service Net Income:** Patient service net income is the difference between net patient revenue and all costs associated with direct patient care.

**Psychiatric Hospital:** A hospital licensed as a psychiatric hospital by the Colorado Department of Public Health and Environment.

**Rehabilitation hospital:** An inpatient rehabilitation facility.

**Salaries, Wages and Benefit Expense:** Salaries and wages paid to hospital employees and employee benefits paid and provided by the hospital. These include employee expenses for physicians, interns, residents, other trainees, facility employees and home office wages.

**Supply expense:** The sum of all expenses related to medical supplies, food, housekeeping, maintenance, general facility upkeep, minor equipment, administration and medical drugs.

**Total operating expense:** The sum of all operating expenses to run the hospital. This includes expenses like materials, supplies, contract services, management fees and home office allocations, depreciation, interest, taxes, consultants' services, utilities, pharmaceuticals and insurance.



**Table 48 Total Operating Expense Calculation**

Calculation	Variable
	Depreciation
+	Interest
+	Salaries, wages and benefits
+	Supplies
+	All other expenses
=	Total operating expenses

**Uncompensated care:** Health care or services provided by hospitals or health care providers that are not reimbursed.



## Appendix C: Additional Graphs and Analysis

HCPF uses a breakdown of gross charges to determine the split between inpatient and outpatient services. Graph 15 represents all hospitals 2023 estimates of what proportion of delivery of service expenses are for inpatient and outpatient services. On average, 28.7% was for inpatient services and on average, 69.0% for outpatient services.

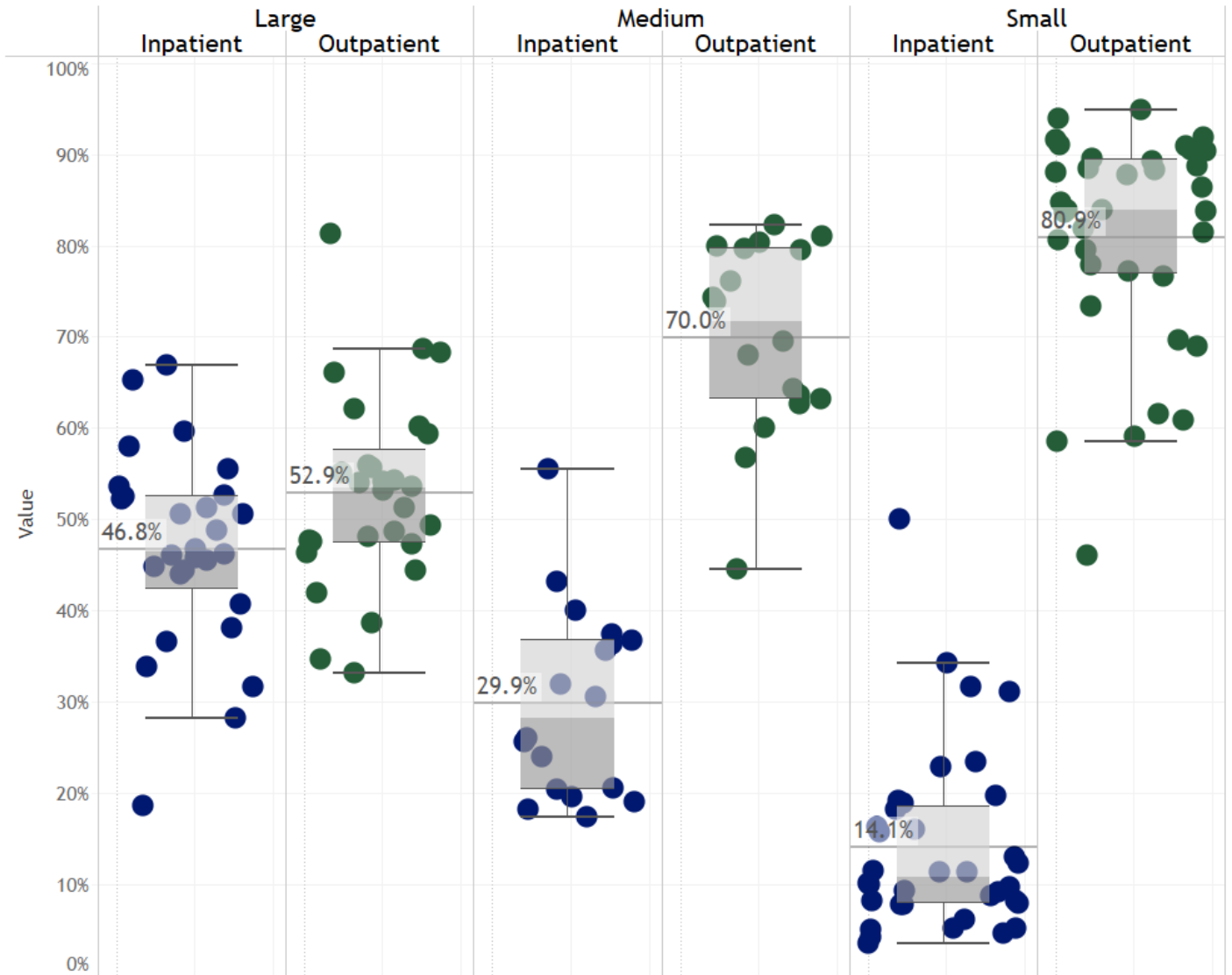
**Graph 15 2023 Inpatient and Outpatient Expense Split**



The variation amongst the hospital peer groups is shown in Graph 16 by the inpatient and outpatient service split utilizing a straight average. It should be noted that the average of the large group inpatient services, at 46.8%, are far higher than the medium group 29.9% and small group 14.1% inpatient services. Due to the quantity of hospitals in the peer groups, the medium and small peer groups drive the statewide results. The medium peer group’s inpatient and outpatient service split reflects the statewide values, with inpatient services representing 29.9% of expenses while outpatient services represent an average of 70.0%. The small peer group’s expenses are the most heavily weighted towards outpatient services as hospitals in that peer

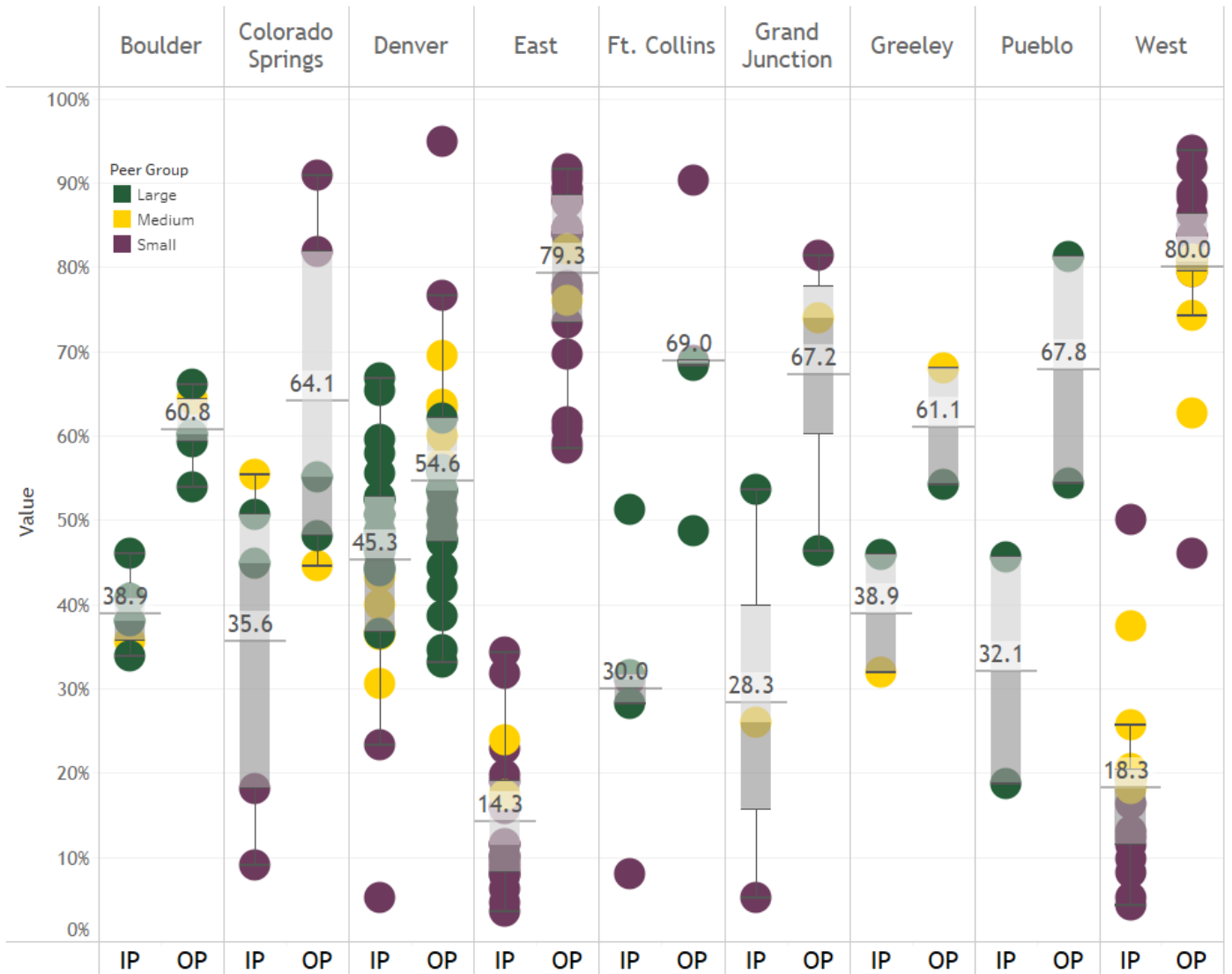
group reported 80.9% of their service expenses for outpatient services and 14.1% for inpatient services. It is important to more thoroughly and productively consider the efficiency and sustainability of inpatient care for certain rural hospitals going forward.

**Graph 16 2023 Inpatient and Outpatient Expense Split by Hospital Peer Group**



In Graph 17, regions with more small and medium hospitals have more outpatient service expenses than inpatient service expenses. Along with hospital size, distance from the state’s most populous metropolitan region, Denver, seems to correspond with the proportion of expenses allocated between inpatient and outpatient services. In the regions with the highest proportion of small and medium hospitals, the East and West regions, the split between inpatient and outpatient is most noticeable. Within these regions, small hospitals have the highest proportion of outpatient services and lower inpatient services compared to their regional peers.

**Graph 17 2023 Inpatient (IP) and Outpatient (OP) Expense Split by DOI Region**





## Appendix D: Hospital Major Planned Projects

With the passage of HB23-1226, all hospitals are now required to provide a narrative report of major planned projects over \$25.0 million. Below highlights projects reported by hospitals.

### Children's Hospital Colorado

- In 2022, CHCO began a \$28.8 million construction project for a medical office building in Southeast Aurora, CO. The building will open for service in summer 2024. It will provide clinic services for that region of Denver.

### Community Hospital

- In January 2024, Community Hospital opened its doors to James Pulsipher Regional Cancer Center and Monument View Medical Plaza. Construction of the 130,000 square foot facility was completed in December 2023 after two years of construction. The construction cost \$53 million, with a total cost of \$78 million in order to purchase Information Technology (IT) equipment, new Computed Tomography (CT) scanners, a new linear accelerator and more.

### Denver Health

- Has started the design phase for a capital project of over \$90 million to replace the Westside Clinic. The expenses incurred during 2023 are far less than \$25 million, but the total costs over the course of the project are expected to exceed \$90 million.

### Littleton Adventist Hospital

- Littleton is planning a comprehensive 5 story cardiac and vascular tower on its campus expanding services. The total projected cost is \$149.1 million.

### Longs Peak Hospital

- In November 2021, UHealth approved an expansion project at Longs Peak Hospital. The project included completing shelled space in the existing tower and expanding the hospital to add additional med/surg and labor and delivery beds. The total budget for the project is estimated at \$100.7 million.

### Lutheran Medical Center

- Intermountain Health Lutheran Medical Center Hospital project has an approved Budget of \$714.4 million. It is a community-based acute-care hospital with 226 built out icensed beds. It is located in Wheat Ridge, CO and

began operations in August 2024. This project consists of a full replacement hospital for the existing Lutheran Medical Center, a community-based acute-care hospital with 338 licensed beds, located in Wheat Ridge, CO. The project location for the new replacement facility is on a 26.88 acre greenfield site at the Clear Creek Crossing development site near the southwest quadrant of Highway 58 and Interstate 70 within Wheat Ridge, CO. This new project site is approximately 3.2 miles away from the existing hospital. The project consists of approximately 557,000 sf and includes 247 licensed beds (210 beds will be built-out with shell space for an additional 32 future beds), 12 OR's (2 shelled OR's), 15 imaging modalities, and a level II Trauma ED with a rooftop helipad. An attached 66,400 sf Hospital Support Building (HSB) will include hospital administration, food services, dining, laboratory, pharmacy, and support services. Also included in the project is a 25,000 sf Central Utility Plant, a Parking Structure for approximately 385 cars, and an enclosed pedestrian bridge connecting the hospital to the parking structure. Construction commenced in July 2021 and is anticipated to be completed in Q3 2024.

- Lutheran Medical Center Medical Office Building project has an approved budget of \$26.5 million. The building is occupied by both Intermountain Health specialist and non-Intermountain Health physicians groups. It is located on the same campus as the new Intermountain Health Lutheran Hospital in Wheat Ridge, CO and began operations in September 2024. This project consists of a 133,000 sf medical office building (MOB). Approximately 58,000 sf (40% of building) will have tenant improvement (TI) space built out and be occupied by Intermountain. The project will relocate several Medical Group and Lutheran Medical Center specialty clinics to the New Lutheran Campus. The location of the MOB will be west of the New Lutheran Hospital, at the intersection of Interstate 70 and West 49th Avenue in Wheat Ridge, Colorado.
- Completion anticipated in Q2 2024."

### **Medical Center of the Rockies**

- In March 2022, UHealth approved an expansion project at MCR. Project includes: expanding inpatient capacity through construction of a new tower and initial build-out of 96 beds (72 Med Surg, 24 ICU), future shelled capacity of 36 beds, expansion of the ED, and expansion of support services. The total project expansion and renovation was 250,000 sf of new construction and 11,250 sf of renovation for an estimated project cost of \$244 million.



## Memorial Hospital Central

- In November 2021, UHealth approved a project at Memorial Health System to complete a bed expansion. The project includes the build out and equipping to accommodate the addition of 40 med/surg beds with completion forecasted for June 2023. Total project is estimated to cost \$29.6 million.

## Middle Park Health - Kremmling

- Fraser's planned project was working financing in 2023 closed February 2024 broke ground April 2024. This project is to open a new hospital modeled similarly to a free-standing ER in the town of Fraser. This will be the 3rd Hospital location for our CAH in Grand County, Colorado.

## North Suburban Medical Center

- The \$32.2 million project started in 2022 with projected completion in 2025 to add an additional two floors of capacity to the hospital. One floor will be built out for privatization of beds resulting in additional capacity of 23 beds. The other floor will contain shell space for 24 future beds.

## Penrose-St. Francis Hospital

- St. Francis Hospital - Interquest - In FY23, approximately \$74.8 million was spent for the construction of an orthopedic and spine hospital with 72 inpatient rooms, 8 ICU beds, a 16 bay emergency room and 10 operating rooms with robotic capabilities. This facility opened to the public in July 2024.

## Poudre Valley Hospital

- In January 2021, UHealth approved master facility planning efforts at Poudre Valley Hospital to update and renovate the facility for a budgeted cost of \$77.5 million. The project will be completed in phases with final completion anticipated for Fall 2023. \$25.9 million, \$18.8 million and \$1.6 million was incurred on this project during the years ended June 30, 2023, 2022, and 2021, respectively.

## Presbyterian/St. Luke's Medical Center

- The \$59 million project was started in 2021 with projected completion in 2024. The project entails the expansion of the Bone Marrow Transplant oncology unit by 18 beds with an offsetting decrease of 17 medical/surgical beds. Additionally, an ICU renovation as well as exterior renovations including a new entry drive, lighting and signage are included in the project.

## **Rangely District Hospital**

- The hospital has no major projects greater than 25 million but will be constructing an MRI suite in 2024 and beginning services early 2025.

## **Southeast Colorado Hospital District**

- Southeast Colorado Hospital District began construction in 2023- \$18 million. They are also converting our EMR system in 2024. New building for therapy, renovation of the hospital building- patient wing, er, imaging, admin offices

## **St. Anthony Hospital**

- St. Anthony - In FY23, approximately \$26.6 million was spent for the addition of 5 operating rooms and expansion of the sterile processing department to accommodate the new operating rooms. This project was substantially complete in FY23.

## **St. Anthony North Hospital**

- St. Anthony North - In FY23, approximately \$29.7 million was spent for the addition of a four-floor inpatient bed tower designed to up up to 120 beds. To support this patient bed tower, the central utility plant will be upgraded and surface parking will be added. This project is expected to be completed during FY25.

## **Swedish Medical Center**

- The \$52.4 million project was started in 2022 and was completed at the end of 2023. The project entailed vertical expansion of the Northwest Tower and various renovations throughout the hospital including the relocation of the hospital's sterile processing department. The project provided 53 incremental beds to address capacity constraints, including 27 bed/surg beds, 13 ICU beds, and 13 rehab beds.

## **UCHealth Highlands Ranch**

- In November 2021, UCHealth approved an expansion project at Highlands Ranch Hospital. The project included expansion of the cancer center, expansion of the ED, and build out of additional bed capacity. The total estimated project cost was \$122.1 million.

## **University of Colorado Hospital**

- In January 2019, UHealth approved the project to construct Anschutz Inpatient Pavilion Expansion Tower 3 at UCHA. The project includes 120 hospital beds, nine operating or procedure rooms and additional shelled space. The project has a total budget of \$419.8 million and opened in June 2023. Overall, \$115 million, \$140 million and \$69 million was incurred on this project during the years ended June 30, 2023, 2022, and 2021, respectively.

### **Vail Health Hospital**

- Vail commenced construction on the Precourt Healing Center, an inpatient hospital facility in Edwards, CO. The 50,000-square-foot facility will provide 28 beds – 14 for adolescents and 14 for adults – for short-term inpatient stays and treatment in the Eagle Valley. The cost of the project will be about \$63.5 million and is financed with a New Market Tax Credit financing structure, which will yield a \$13.6 million benefit to Vail Health over the seven-year life of the NMTC financing vehicle.

### **Wray Community District Hospital**

- Expansion of Surgery, Radiology and Clinic projected construction start date - 2024 Q4 - completion 2026 Q2. The total project is budgeted at \$27 million.



# Appendix E: Hospital Financial Transparency Report Detailed Data by Hospital

## 2023 Bad Debt Cost by Peer Group

Peer Group	Hospital Name	System	DOI Region	CICP/Other	Commercial	Medicaid	Medicare	Self Pay	Total	
Large	AdventHealth Avista Hospital	AdventHealth	Boulder	-536	312,506	11,866	10,735	253,332	587,902	
	AdventHealth Littleton Hospital	AdventHealth	Denver	586,810	0	0	0	0	586,810	
	AdventHealth Parker Hospital	AdventHealth	Denver	-39,712	76,119	-20,253	215,231	127,740	359,124	
	AdventHealth Porter Hospital	AdventHealth	Denver	-14,880	-3,574,556	-10,097	570,782	278,556	-2,750,195	
	Banner McKeel Medical Center	Banner Health	Ft. Collins	0	0	0	0	0	231,219	
	Banner North Colorado Medical Center	Banner Health	Greeley	2,452	223,665	-1,377	85,343	246,096	556,180	
	Boulder Community Health		Boulder	89,380	297,826	1,038,407	37,758	312,506	1,775,878	
	Children's Hospital Colorado	Children's	Denver	0	0	0	0	293,764	293,764	
	Children's Hospital Colorado Springs	Children's	Colorado Springs	0	0	0	87,820	1,061,119	1,148,940	
	CommonSpirit Longmont United Hospital	Commonspirit	Boulder	1,130,553	0	0	0	0	1,130,553	
	CommonSpirit Penrose-St. Francis Hospital	Commonspirit	Colorado Springs	0	0	0	0	1,024,624	1,024,624	
	CommonSpirit St. Anthony Hospital	Commonspirit	Denver	59,115	387,903	24,387	75,809	291,909	839,125	
	CommonSpirit St. Mary-Corwin Hospital	Commonspirit	Pueblo	0	10,193	0	4,241	87,217	101,651	
	Denver Health Medical Center		Denver	48,195	715,028	450,376	990,397	81,857	2,285,855	
	HealthONE Mountain Ridge	HealthONE	Denver	2,150	646,550	35,224	261,099	1,842,793	2,787,787	
	HealthONE Presbyterian/St. Luke's	HealthONE	Denver	613	301,294	33,667	138,858	558,530	1,032,962	
	HealthONE Rose	HealthONE	Denver	7,169	-526,809	-139,637	2,231,252	1,809,833	3,381,808	
	HealthONE Sky Ridge	HealthONE	Denver	49,465	373,352	0	33,941	136,150	592,908	
	HealthONE Swedish	HealthONE	Denver	85,116	1,090,590	3,149	364,259	1,470,945	3,014,060	
	HealthONE The Medical Center of Aurora	HealthONE	Denver	89,799	1,451,640	2,381	474,325	2,204,028	4,222,173	
	Intermountain Health Good Samaritan Me..	Intermountain Heal..	Boulder	9,280	820,571	22,536	362,316	174,984	1,389,686	
	Intermountain Health Lutheran Medical C..	Intermountain Heal..	Denver	277,674	360,782	124,079	84,855	1,094,384	1,941,774	
	Intermountain Health St. Joseph Hospital	Intermountain Heal..	Denver	84,116	741,664	1,273	134,289	436,703	1,398,045	
	Intermountain Health St. Mary's Hospital ..	Intermountain Heal..	Grand Junction	-9,761	150,632	-9,068	175,917	221,319	529,039	
	Parkview Medical Center		Pueblo	210,709	1,188,781	223,948	429,682	1,098,675	3,151,795	
	UCHealth Medical Center of the Rockies	UCHealth	Ft. Collins	0	44,297	9,840	1,660	494	56,293	
	UCHealth Memorial Hospital Central	UCHealth	Colorado Springs	19,531	794,615	74	168,731	672,992	1,655,943	
	UCHealth Poudre Valley Hospital	UCHealth	Ft. Collins	-2,368	-690,286	-16,597	78,423	117,557	-513,271	
	UCHealth University of Colorado Hospital	UCHealth	Denver	159,874	2,424,953	31,731	591,060	4,117,249	7,324,867	
	<b>Total</b>			<b>2,844,745</b>	<b>7,621,308</b>	<b>1,815,911</b>	<b>7,608,753</b>	<b>20,246,578</b>	<b>40,137,302</b>	
	Medium	AdventHealth Castle Rock Hospital	AdventHealth	Denver	1,387,391	0	0	2,260,156	3,647,547	
		CommonSpirit Mercy Hospital	Commonspirit	West	3,002,567	8,316,427	264,617	668,033	35,456,911	47,708,556
		CommonSpirit OrthoColorado Hospital	Commonspirit	Denver	-97	2,301	5,378	234,708	330,568	572,858
		CommonSpirit St. Anthony North Hospital	Commonspirit	Denver	4,747,182	0	0	0	0	4,747,182
		CommonSpirit St. Anthony Summit Hospital	Commonspirit	West	247,133	175,510	43,097	61,926	1,632,642	2,160,308
CommonSpirit St. Elizabeth Hospital		Commonspirit	East	-16,374	-428,507	-21,404	12,525	198,732	-255,028	
Community Hospital			Grand Junction	0	148,018	0	17,385	1,136,678	1,302,080	
Delta Health			West	0	0	0	0	470,416	470,416	
Intermountain Health Platte Valley Medic..		Intermountain Heal..	Denver	496,630	1,504,656	117,768	532,496	1,623,912	4,275,463	
Montrose Memorial Hospital			West	0	217,274	11,163	2,624	2,380	233,441	
San Luis Valley Health Regional Medical C..		San Luis Valley	East	-13,891	-813,926	39,730	571,086	583,888	366,887	
UCHealth Greeley		UCHealth	Greeley	423,122	7,324,072	251,308	2,136,049	15,218,875	25,353,426	
UCHealth Highlands Ranch		UCHealth	Denver	451,262	4,646,708	183,001	1,182,583	9,866,932	16,330,485	
UCHealth Longs Peak Hospital		UCHealth	Boulder	13,209	0	0	111,784	-87,135	37,858	
UCHealth Yampa Valley Medical Center		UCHealth	West	3,120	951,325	9,780	130,703	1,396,198	2,491,126	
Vail Health Hospital			West	90,071	2,097,553	78,701	412,524	3,762,290	6,441,139	
Valley View Hospital			West	6,702	213,568	2,794	58,521	288,371	569,956	
<b>Total</b>				<b>10,838,026</b>	<b>24,354,979</b>	<b>985,935</b>	<b>6,132,947</b>	<b>74,141,815</b>	<b>116,453,701</b>	
Small		Animas Surgical Hospital		West	6,791	149,578	3,349	10,865	96,124	266,709
		Arkansas Valley Regional Medical Center		East	65,949	376,834	20,872	80,748	310,316	854,721
		Aspen Valley Hospital		West	12,736	1,365,189	32,591	59,431	1,999,332	3,469,279
		Banner East Morgan County Hospital	Banner Health	East	20,608	916,232	13,324	9,801	1,243,001	2,202,965
		Banner Fort Collins Medical Center	Banner Health	Ft. Collins	85,945	644,590	107,432	64,459	1,246,208	2,148,635
		Banner Sterling Regional MedCenter	Banner Health	East	19,694	273,933	15,551	87,518	287,090	683,786
		CommonSpirit St. Thomas More Hospital	Commonspirit	East	1,849,665	0	0	0	0	1,849,665
	Estes Park Health		Ft. Collins	1,782,957	0	0	0	0	1,782,957	
	Family Health West		Grand Junction	1,570,040	0	0	0	0	1,570,040	
	Grand River Hospital District		West	1,724,351	0	0	0	0	1,724,351	
	Gunnison Valley Health		West	33,806	141,138	66,651	238,704	5,686	485,984	
	Haxtun Hospital District		East	0	317,847	342,399	455,202	34,067	1,149,515	
	Heart of the Rockies Regional Medical Ce..		East	0	0	0	0	1,107,296	1,107,296	
	Keefe Memorial Health Service District		East	0	0	0	0	775,122	775,122	
	Kit Carson County Health Service District		East	0	2,037	0	13,082	559,496	574,614	
	Lincoln Community Hospital		East	1,661	0	5,150	3,232	3,307,860	3,317,903	
	Melissa Memorial Hospital		East	13,318	1,277,121	2,920	248,156	1,552,108	3,093,623	
	Memorial Regional Health		West	4,202,016	0	0	0	0	4,202,016	
	Middle Park Health - Kremmling		West	0	3,759,227	0	0	1,635,362	5,394,589	
	Mt. San Rafael Hospital		East	429	20,182	2,829	39,534	604,740	667,713	
	National Jewish Health		Denver	20,384	134,922	121,713	317,118	27,562	621,698	
	Pagosa Springs Medical Center		West	1,643	65,595	3,630	-19,056	-18,822	32,990	
	Pioneers Medical Center		West	329,786	875,983	4,327	66,293	529,430	1,805,819	
	Prowers Medical Center		East	53,892	-54,655	155,658	635,465	363,640	1,154,000	
	Rangely District Hospital		West	52,685	1,047,086	4,516	246,568	2,230,401	3,581,256	
	Rio Grande Hospital		East	-5,927	-1,653,796	-2,213	189,816	106,617	-1,365,504	
	San Luis Valley Health Conejos County Ho..	San Luis Valley	East	643,353	1,437,513	-45,035	152,582	1,487,797	3,676,211	
	Sedgwick County Health Center		East	-9,779	-196,360	-9,798	188,709	-13,861	-41,090	
	Southeast Colorado Hospital District		East	92,543	835,738	1,110	123,311	833,735	1,534,604	
	Southwest Health System, Inc.		West	-24,016	-6,004,727	46,350	738,291	1,274,912	-3,969,190	
	Spanish Peaks Regional Health Center		East	-3,567	-502,307	-10,189	99,832	54,822	-361,410	
	St. Vincent General Hospital District		West	450,176	1,238,342	94,334	700,668	1,777,821	4,261,343	
	UCHealth Broomfield Hospital	UCHealth	Denver	188,737	186,839	547,719	812	4,971	929,079	
	UCHealth Grandview Hospital	UCHealth	Colorado Springs	0	0	0	0	1,951,428	1,951,428	
	UCHealth Pikes Peak Regional Hospital	UCHealth	Colorado Springs	180,625	706,991	111,138	92,576	737,578	1,828,909	
	Weisbrod Memorial County Hospital		East	10,655	1,479,696	6,117	73,608	1,658,746	3,228,822	
	Wray Community District Hospital		East	8,091	433,752	2,346	33,058	438,716	915,964	
	Yuma District Hospital		East	36,721	297,178	1,981	38,404	389,478	763,762	
	<b>Total</b>			<b>13,415,968</b>	<b>9,571,694</b>	<b>1,646,770</b>	<b>4,988,787</b>	<b>28,246,949</b>	<b>57,870,175</b>	
	<b>Grand Total</b>			<b>27,098,739</b>	<b>41,547,981</b>	<b>4,448,616</b>	<b>18,730,486</b>	<b>122,635,341</b>	<b>214,461,178</b>	

## 2023 Bad Debt Cost by DOI Region

DOI Region	Hospital Name	System	Peer Group	CICP/Other	Commercial	Medicaid	Medicare	Self Pay	Total	
Boulder	AdventHealth Avista Hospital	AdventHealth	Large	-536	312,506	11,866	10,735	253,332	587,902	
	Boulder Community Health		Large	89,380	297,826	1,038,407	37,758	312,506	1,775,878	
	CommonSpirit Longmont United Hospital	Commonspirit	Large	1,130,553	0	0	0	0	1,130,553	
	Intermountain Health Good Samaritan Me..	Intermountain Health	Large	9,280	820,571	22,536	362,316	174,984	1,389,686	
	UCHealth Longs Peak Hospital	UCHealth	Medium	13,209	0	0	111,784	-87,135	37,858	
	<b>Total</b>			<b>1,241,886</b>	<b>1,430,903</b>	<b>1,072,809</b>	<b>522,592</b>	<b>653,687</b>	<b>4,921,878</b>	
Colorado Springs	Children's Hospital Colorado Springs	Children's	Large	0	0	0	87,820	1,061,119	1,148,940	
	CommonSpirit Penrose-St. Francis Hospital	Commonspirit	Large	0	0	0	0	1,024,624	1,024,624	
	UCHealth Grandview Hospital	UCHealth	Small	0	0	0	0	1,951,428	1,951,428	
	UCHealth Memorial Hospital Central	UCHealth	Large	19,531	794,615	74	168,731	672,992	1,655,943	
	UCHealth Pikes Peak Regional Hospital	UCHealth	Small	180,625	706,991	111,138	92,576	737,578	1,828,909	
	<b>Total</b>			<b>200,156</b>	<b>1,501,606</b>	<b>111,212</b>	<b>349,127</b>	<b>5,447,742</b>	<b>7,609,844</b>	
Denver	AdventHealth Castle Rock Hospital	AdventHealth	Medium	1,387,391	0	0	0	2,260,156	3,647,547	
	AdventHealth Littleton Hospital	AdventHealth	Large	586,810	0	0	0	0	586,810	
	AdventHealth Parker Hospital	AdventHealth	Large	-39,712	76,119	-20,253	215,231	127,740	359,124	
	AdventHealth Porter Hospital	AdventHealth	Large	-14,880	-3,574,556	-10,097	570,782	278,556	-2,750,195	
	Children's Hospital Colorado	Children's	Large	0	0	0	0	293,764	293,764	
	CommonSpirit OrthoColorado Hospital	Commonspirit	Medium	-97	2,301	5,378	234,708	330,568	572,858	
	CommonSpirit St. Anthony Hospital	Commonspirit	Large	59,115	387,903	24,387	75,809	291,909	839,125	
	CommonSpirit St. Anthony North Hospital	Commonspirit	Medium	4,747,182	0	0	0	0	4,747,182	
	Denver Health Medical Center		Large	48,195	715,028	450,376	990,397	81,857	2,285,855	
	HealthONE Mountain Ridge	HealthONE	Large	2,150	646,550	35,224	261,069	1,842,793	2,787,787	
	HealthONE Presbyterian/St. Luke's	HealthONE	Large	613	301,294	33,667	138,858	558,530	1,032,962	
	HealthONE Rose	HealthONE	Large	7,169	-526,809	-139,637	2,231,252	1,809,833	3,381,808	
	HealthONE Sky Ridge	HealthONE	Large	49,465	373,352	0	33,941	136,150	592,908	
	HealthONE Swedish	HealthONE	Large	85,116	1,090,590	3,149	364,259	1,470,945	3,014,060	
	HealthONE The Medical Center of Aurora	HealthONE	Large	89,799	1,451,640	2,381	474,325	2,204,028	4,222,173	
	Intermountain Health Lutheran Medical C..	Intermountain Health	Large	277,674	360,782	124,079	84,855	1,094,384	1,941,774	
	Intermountain Health Platte Valley Medic...	Intermountain Health	Medium	496,630	1,504,656	117,768	532,496	1,623,912	4,275,463	
	Intermountain Health St. Joseph Hospital	Intermountain Health	Large	84,116	741,664	1,273	134,289	436,703	1,398,045	
	National Jewish Health		Small	20,384	134,922	121,713	317,118	27,562	621,698	
	UCHealth Brookfield Hospital	UCHealth	Small	188,737	186,839	547,719	812	4,971	929,079	
	UCHealth Highlands Ranch	UCHealth	Medium	451,262	4,646,708	183,001	1,182,585	9,866,932	16,330,485	
	UCHealth University of Colorado Hospital	UCHealth	Large	159,874	2,424,953	31,731	591,060	4,117,249	7,324,867	
	<b>Total</b>			<b>8,686,993</b>	<b>10,943,935</b>	<b>1,511,859</b>	<b>8,433,845</b>	<b>28,858,545</b>	<b>58,435,181</b>	
	East	Arkansas Valley Regional Medical Center		Small	65,949	376,834	20,872	80,748	310,316	854,721
		Banner East Morgan County Hospital	Banner Health	Small	20,608	916,232	13,324	9,801	1,243,001	2,202,965
		Banner Sterling Regional MedCenter	Banner Health	Small	19,694	273,933	15,551	87,518	287,093	683,786
		CommonSpirit St. Elizabeth Hospital	Commonspirit	Medium	-16,374	-428,507	-21,404	12,525	198,732	-255,028
CommonSpirit St. Thomas More Hospital		Commonspirit	Small	1,849,665	0	0	0	0	1,849,665	
Haxton Hospital District			Small	0	317,847	342,399	455,202	34,067	1,149,515	
Heart of the Rockies Regional Medical Ce..			Small	0	0	0	0	1,107,296	1,107,296	
Keefe Memorial Health Service District			Small	0	0	0	0	775,122	775,122	
Kit Carson County Health Service District			Small	0	2,037	0	13,082	559,496	574,614	
Lincoln Community Hospital			Small	1,661	0	5,150	3,232	3,307,860	3,317,903	
Melissa Memorial Hospital			Small	13,318	1,277,121	2,920	248,156	1,552,108	3,093,623	
Mt. San Rafael Hospital			Small	429	20,182	2,829	39,534	604,740	667,713	
Prowers Medical Center			Small	53,892	-54,655	155,658	635,465	363,640	1,154,000	
Rio Grande Hospital			Small	-5,927	-1,653,796	-2,213	189,816	106,617	-1,365,504	
San Luis Valley Health Conejos County Ho..		San Luis Valley	Small	643,353	1,437,513	-45,035	152,582	1,487,797	3,676,211	
San Luis Valley Health Regional Medical C..		San Luis Valley	Medium	-13,891	-813,926	39,730	571,086	583,888	366,887	
Sedgwick County Health Center			Small	-9,779	-196,360	-9,798	188,709	-13,861	-41,090	
Southeast Colorado Hospital District			Small	92,543	835,738	1,110	123,311	481,903	1,534,604	
Spanish Peaks Regional Health Center			Small	-3,567	-502,307	-10,189	99,832	54,822	-361,410	
Weisbrod Memorial County Hospital			Small	10,655	1,479,696	6,117	73,608	1,658,746	3,228,822	
Wray Community District Hospital			Small	8,091	433,752	2,346	33,058	438,716	915,964	
Yuma District Hospital			Small	36,721	297,178	1,981	38,404	389,478	763,762	
<b>Total</b>				<b>2,767,041</b>	<b>4,018,509</b>	<b>521,348</b>	<b>3,055,668</b>	<b>15,531,575</b>	<b>25,894,142</b>	
Ft. Collins		Banner Fort Collins Medical Center	Banner Health	Small	85,945	644,590	107,432	64,459	1,246,208	2,148,635
		Banner McKee Medical Center	Banner Health	Large	0	0	0	0	231,219	231,219
		Estes Park Health		Small	1,782,957	0	0	0	0	1,782,957
		UCHealth Medical Center of the Rockies	UCHealth	Large	0	44,297	9,840	1,660	494	56,293
		UCHealth Poudre Valley Hospital	UCHealth	Large	-2,368	-690,286	-16,597	78,423	117,557	-513,271
		<b>Total</b>			<b>1,866,535</b>	<b>-1,399</b>	<b>100,675</b>	<b>144,542</b>	<b>1,595,479</b>	<b>3,705,833</b>
Grand Junction		Community Hospital		Medium	0	148,018	0	17,385	1,136,678	1,302,080
		Family Health West		Small	1,570,040	0	0	0	0	1,570,040
	Intermountain Health St. Mary's Hospital ..	Intermountain Health	Large	-9,761	150,632	-9,068	175,917	221,319	529,039	
	<b>Total</b>			<b>1,560,279</b>	<b>298,649</b>	<b>-9,068</b>	<b>193,302</b>	<b>1,357,997</b>	<b>3,401,159</b>	
Greeley	Banner North Colorado Medical Center	Banner Health	Large	2,452	223,665	-1,377	85,343	246,096	556,180	
	UCHealth Greeley	UCHealth	Medium	423,122	7,324,072	251,308	2,136,049	15,218,875	25,353,426	
	<b>Total</b>			<b>425,574</b>	<b>7,547,737</b>	<b>249,932</b>	<b>2,221,392</b>	<b>15,464,971</b>	<b>25,909,606</b>	
Pueblo	CommonSpirit St. Mary-Corwin Hospital	Commonspirit	Large	0	10,193	0	4,241	87,217	101,651	
	Parkview Medical Center		Large	210,709	1,188,781	223,948	429,682	1,098,675	3,151,795	
	<b>Total</b>			<b>210,709</b>	<b>1,198,974</b>	<b>223,948</b>	<b>433,923</b>	<b>1,185,892</b>	<b>3,253,446</b>	
West	Animas Surgical Hospital		Small	6,791	149,578	3,349	10,865	96,124	266,709	
	Aspen Valley Hospital		Small	12,736	1,365,189	32,591	59,431	1,999,332	3,469,279	
	CommonSpirit Mercy Hospital	Commonspirit	Medium	3,002,567	8,316,427	264,617	668,033	35,456,911	47,708,556	
	CommonSpirit St. Anthony Summit Hospital	Commonspirit	Medium	247,133	175,510	43,097	61,926	1,632,642	2,160,308	
	Delta Health		Medium	0	0	0	0	470,416	470,416	
	Grand River Hospital District		Small	1,724,351	0	0	0	0	1,724,351	
	Gunnison Valley Health		Small	33,806	141,138	66,651	238,704	5,686	485,984	
	Memorial Regional Health		Small	4,202,016	0	0	0	0	4,202,016	
	Middle Park Health - Kremmling		Small	0	3,759,227	0	0	1,635,362	5,394,589	
	Montrose Memorial Hospital		Medium	0	217,274	11,163	2,624	2,380	233,441	
	Pagosa Springs Medical Center		Small	1,643	65,595	3,630	-19,056	-18,822	32,990	
	Pioneers Medical Center		Small	329,786	875,983	4,327	66,293	529,430	1,805,819	
	Rangely District Hospital		Small	52,685	1,047,086	4,516	246,568	2,230,401	3,581,256	
	Southwest Health System, Inc.		Small	-24,016	-6,004,727	46,350	738,291	1,274,912	-3,969,190	
	St. Vincent General Hospital District		Small	450,176	1,238,342	94,334	700,668	1,777,821	4,261,343	
	UCHealth Yampa Valley Medical Center	UCHealth	Medium	3,120	951,325	9,780	130,703	1,396,198	2,491,126	
	Vail Health Hospital		Medium	90,071	2,097,553	78,701	412,524	3,762,290	6,441,139	
Valley View Hospital		Medium	6,702	213,568	2,794	58,521	288,371	569,956		
<b>Total</b>			<b>10,139,567</b>	<b>14,609,068</b>	<b>665,900</b>	<b>3,376,095</b>	<b>52,539,454</b>	<b>81,330,088</b>		
<b>Grand Total</b>			<b>27,098,739</b>	<b>41,547,981</b>	<b>4,448,616</b>	<b>18,730,486</b>	<b>122,635,341</b>	<b>214,461,178</b>		



## 2023 Charity Care Cost by Peer Group

Peer Group	Hospital Name	System	DOI Region	CICP/Other	Commercial	Medicaid	Medicare	Self Pay	Total	
Large	AdventHealth Avista Hospital	AdventHealth	Boulder	30,353	81,714	-2,228	1,569	635,077	746,485	
	AdventHealth Littleton Hospital	AdventHealth	Denver	109,863	0	0	0	0	109,863	
	AdventHealth Parker Hospital	AdventHealth	Denver	-225,613	202,338	-9,432	66,878	561,521	595,691	
	AdventHealth Porter Hospital	AdventHealth	Denver	51,897	563,301	-59,090	87,281	2,810,136	3,453,525	
	Banner McKee Medical Center	Banner Health	Ft. Collins	0	0	0	0	0	0	
	Banner North Colorado Medical Center	Banner Health	Greeley	38,560	19,434	8,165	28,836	409,506	504,502	
	Boulder Community Health		Boulder	4,511,076	0	0	0	3,007,384	7,518,460	
	Children's Hospital Colorado	Children's	Denver	0	0	0	0	92,610	92,610	
	Children's Hospital Colorado Springs	Children's	Colorado Springs	0	0	742	4,519	130,954	136,215	
	CommonSpirit Longmont United Hospital	Commonspirit	Boulder	0	45,755	0	0	11,770	57,525	
	CommonSpirit Penrose-St. Francis Hospital	Commonspirit	Colorado Springs	0	0	0	0	0	0	
	CommonSpirit St. Anthony Hospital	Commonspirit	Denver	46,260	54,159	-9,058	51,177	112,185	254,724	
	CommonSpirit St. Mary-Corwin Hospital	Commonspirit	Pueblo	0	0	0	0	800	800	
	Denver Health Medical Center		Denver	8,273	122,740	77,311	170,010	14,051	392,386	
	HealthONE Mountain Ridge	HealthONE	Denver	869,515	221,015	-5,058	96,293	8,585,368	9,767,133	
	HealthONE Presbyterian/St. Luke's	HealthONE	Denver	55,006	137,742	26,994	18,603	1,223,444	1,461,791	
	HealthONE Rose	HealthONE	Denver	896,705	1,537,469	-32,297	209,643	9,225,753	11,837,274	
	HealthONE Sky Ridge	HealthONE	Denver	16,199	315,016	877,936	23,720	1,087,850	2,320,721	
	HealthONE Swedish	HealthONE	Denver	110,048	555,574	2,624,695	171,545	4,091,966	7,553,827	
	HealthONE The Medical Center of Aurora	HealthONE	Denver	38,186	761,911	1,161,293	61,802	4,849,147	6,872,339	
	Intermountain Health Good Samaritan Me..	Intermountain Health	Boulder	0	74,435	0	0	3,468	77,903	
	Intermountain Health Lutheran Medical C..	Intermountain Health	Denver	1,144,601	159,923	254,629	331,187	0	1,890,340	
	Intermountain Health St. Joseph Hospital	Intermountain Health	Denver	11,350	288,307	1,667,895	11,244	1,663,759	3,642,555	
	Intermountain Health St. Mary's Hospital ..	Intermountain Health	Grand Junction	-43,364	507,866	3,299	35,366	1,470,673	1,973,840	
	Parkview Medical Center		Pueblo	42,072	1,090,670	1,354,339	284,018	15,059,943	17,831,042	
	UCHealth Medical Center of the Rockies	UCHealth	Ft. Collins	0	0	0	0	26,250	26,250	
	UCHealth Memorial Hospital Central	UCHealth	Colorado Springs	111,880	107,216	21,677	-5,299	708,931	944,406	
	UCHealth Poudre Valley Hospital	UCHealth	Ft. Collins	303,926	-143,192	-46,080	21,284	3,590,145	3,726,083	
	UCHealth University of Colorado Hospital	UCHealth	Denver	490,347	482,951	-16,060	163,041	4,803,281	5,923,559	
	<b>Total</b>			<b>8,617,141</b>	<b>7,186,343</b>	<b>7,899,673</b>	<b>1,832,718</b>	<b>64,175,970</b>	<b>89,711,849</b>	
	Medium	AdventHealth Castle Rock Hospital	AdventHealth	Denver	0	0	0	0	1,157,878	1,157,878
		CommonSpirit Mercy Hospital	Commonspirit	West	77,607,798	0	0	0	16,152,268	93,760,066
		CommonSpirit OrthoColorado Hospital	Commonspirit	Denver	150,254	234,853	-149,080	40,725	3,715,263	3,992,015
		CommonSpirit St. Anthony North Hospital	Commonspirit	Denver	908,660	0	0	0	0	908,660
CommonSpirit St. Anthony Summit Hospital		Commonspirit	West	0	0	0	0	3,538	3,538	
CommonSpirit St. Elizabeth Hospital		Commonspirit	East	-20,872	605,632	4,754	-786	3,949,444	4,538,172	
Community Hospital			Grand Junction	0	262	0	0	1,879	2,142	
Delta Health			West	0	0	0	0	118,601	118,601	
Intermountain Health Platte Valley Medic..		Intermountain Health	Denver	58,643	503,480	306,264	276,312	3,714,083	4,858,782	
Montrose Memorial Hospital			West	0	243	0	0	36	280	
San Luis Valley Health Regional Medical C..		San Luis Valley	East	122,756	624,453	84,784	181,281	4,549,795	5,563,069	
UCHealth Greeley		UCHealth	Greeley	2,272,585	1,494,540	777,376	215,117	25,597,987	30,357,605	
UCHealth Highlands Ranch		UCHealth	Denver	1,042,229	945,557	278,261	160,000	8,451,694	10,877,740	
UCHealth Longs Peak Hospital		UCHealth	Boulder	-14,667	0	0	0	55,506	40,839	
UCHealth Yampa Valley Medical Center		UCHealth	West	140,252	175,963	46,327	16,241	1,515,165	1,893,949	
Vail Health Hospital			West	347,762	493,576	-36,973	87,993	4,451,979	5,344,337	
Valley View Hospital			West	34,973	28,418	685	15,805	61,303	141,183	
<b>Total</b>				<b>82,650,372</b>	<b>5,106,977</b>	<b>1,312,397</b>	<b>992,688</b>	<b>73,496,420</b>	<b>163,558,855</b>	
Small		Animas Surgical Hospital		West	0	7,405	1,311	643	49,230	58,589
		Arkansas Valley Regional Medical Center		East	83,815	0	0	0	352,257	436,073
		Aspen Valley Hospital		West	830,380	265,205	207,042	28,119	77,994	1,408,742
		Banner East Morgan County Hospital	Banner Health	East	0	0	0	0	442,676	442,676
		Banner Fort Collins Medical Center	Banner Health	Ft. Collins	0	486,524	22,115	22,115	1,680,719	2,211,473
	Banner Sterling Regional MedCenter	Banner Health	East	167,957	6,408	-10,722	14,784	599,660	778,088	
	CommonSpirit St. Thomas More Hospital	Commonspirit	East	146	101,315	132,239	70,601	177,187	481,488	
	Estes Park Health		Ft. Collins	1,537,237	0	0	0	0	1,537,237	
	Family Health West		Grand Junction	239,343	0	0	0	0	239,343	
	Grand River Hospital District		West	158,653	0	0	0	0	158,653	
	Gunnison Valley Health		West	4,990	20,833	9,838	35,234	839	71,734	
	Haxtun Hospital District		East	766,327	0	0	0	0	766,327	
	Heart of the Rockies Regional Medical Ce..		East	0	0	0	0	387	387	
	Keeffe Memorial Health Service District		East	0	0	0	0	75,359	75,359	
	Kit Carson County Health Service District		East	0	0	0	0	0	0	
	Lincoln Community Hospital		East	0	0	0	0	0	0	
	Melissa Memorial Hospital		East	230,524	190,063	35,613	45,635	2,110,743	2,612,579	
	Memorial Regional Health		West	924,509	0	0	0	0	924,509	
	Middle Park Health - Kremmling		West	3,202,755	0	0	0	4,783,359	7,986,114	
	Mt. San Rafael Hospital		East	0	6,113	2,205	0	55,680	63,998	
	National Jewish Health		Denver	3,757	24,874	22,439	58,465	5,081	114,618	
	Pagosa Springs Medical Center		West	319	232,619	-14,062	8,415	1,375,402	1,602,692	
	Pioneers Medical Center		West	13,344	639,277	222,707	70,406	1,289,268	2,235,003	
	Prowers Medical Center		East	171,364	471,554	63,273	77,909	2,711,052	3,495,152	
	Rangely District Hospital		West	14,978	440,827	549,886	8,204	2,853,218	3,867,112	
	Rio Grande Hospital		East	23,467	838,995	-7,187	60,525	3,599,421	4,515,221	
	San Luis Valley Health Conejos County Ho..	San Luis Valley	East	1,335,927	312,821	237,961	107,335	1,633,507	3,627,551	
	Sedgwick County Health Center		East	722	66,600	-838	3,875	63,039	133,397	
	Southeast Colorado Hospital District		East	8,882	324,256	552,559	14,750	1,245,557	2,146,003	
	Southwest Health System, Inc.		West	44,022	1,327,442	113,200	63,455	10,808,667	12,356,786	
	Spanish Peaks Regional Health Center		East	21,315	335,949	-38,886	10,404	6,652,223	6,981,005	
	St. Vincent General Hospital District		West	3,130,313	911,553	739,293	186,076	3,998,293	8,965,530	
	UCHealth Broomfield Hospital	UCHealth	Denver	898,602	0	0	0	0	898,602	
	UCHealth Grandview Hospital	UCHealth	Colorado Springs	0	640,492	685,064	423,031	275,525	2,024,112	
	UCHealth Pikes Peak Regional Hospital	UCHealth	Colorado Springs	47,184	196,796	20,519	22,541	466,744	753,785	
	Weisbrod Memorial County Hospital		East	217,456	229,807	7,869	39,850	1,695,060	2,190,041	
	Wray Community District Hospital		East	3,860	44,915	2,494	4,440	643,110	698,819	
Yuma District Hospital		East	8,282	35,317	6,112	3,457	250,537	303,705		
<b>Total</b>			<b>14,090,431</b>	<b>8,157,959</b>	<b>3,562,041</b>	<b>1,380,270</b>	<b>49,971,797</b>	<b>77,162,505</b>		
<b>Grand Total</b>			<b>105,357,944</b>	<b>20,451,279</b>	<b>12,774,111</b>	<b>4,205,675</b>	<b>187,644,186</b>	<b>330,433,210</b>		



2023 Charity Care Cost by DOI Region

DOI Region	Hospital Name	System	Peer Group	CICP/Other	Commercial	Medicaid	Medicare	Self Pay	Total	
Boulder	AdventHealth Avista Hospital	AdventHealth	Large	30,353	81,714	-2,228	1,569	635,077	746,485	
	Boulder Community Health		Large	4,511,076	0	0	0	3,007,384	7,518,460	
	CommonSpirit Longmont United Hospital	Commonspirit	Large	0	45,755	0	0	11,770	57,525	
	Intermountain Health Good Samaritan Me..	Intermountain Health	Large	0	74,435	0	0	3,468	77,903	
	UCHealth Longs Peak Hospital	UCHealth	Medium	-14,667	0	0	0	55,506	40,839	
<b>Total</b>				<b>4,526,762</b>	<b>201,904</b>	<b>-2,228</b>	<b>1,569</b>	<b>3,713,204</b>	<b>8,441,212</b>	
Colorado Springs	Children's Hospital Colorado Springs	Children's	Large	0	0	742	4,519	130,954	136,215	
	CommonSpirit Penrose-St. Francis Hospital	Commonspirit	Large	0	0	0	0	0	0	
	UCHealth Grandview Hospital	UCHealth	Small	0	640,492	685,064	423,031	275,525	2,024,112	
	UCHealth Memorial Hospital Central	UCHealth	Large	111,880	107,216	21,677	-5,299	708,931	944,406	
	UCHealth Pikes Peak Regional Hospital	UCHealth	Small	47,184	196,796	20,519	22,541	466,744	753,785	
<b>Total</b>				<b>159,064</b>	<b>944,504</b>	<b>728,002</b>	<b>444,793</b>	<b>1,582,155</b>	<b>3,858,518</b>	
Denver	AdventHealth Castle Rock Hospital	AdventHealth	Medium	0	0	0	0	1,157,878	1,157,878	
	AdventHealth Littleton Hospital	AdventHealth	Large	109,863	0	0	0	0	109,863	
	AdventHealth Parker Hospital	AdventHealth	Large	-225,613	202,338	-9,432	66,878	561,521	595,691	
	AdventHealth Porter Hospital	AdventHealth	Large	51,897	563,301	-59,090	87,281	2,810,136	3,453,525	
	Children's Hospital Colorado	Children's	Large	0	0	0	0	92,610	92,610	
	CommonSpirit OrthoColorado Hospital	Commonspirit	Medium	150,254	234,853	-149,080	40,725	3,715,263	3,992,015	
	CommonSpirit St. Anthony Hospital	Commonspirit	Large	46,260	54,159	-9,058	51,177	112,185	254,724	
	CommonSpirit St. Anthony North Hospital	Commonspirit	Medium	908,660	0	0	0	0	908,660	
	Denver Health Medical Center		Large	8,273	122,740	77,311	170,010	14,051	392,386	
	HealthONE Mountain Ridge	HealthONE	Large	869,515	221,015	-5,058	96,293	8,585,368	9,767,133	
	HealthONE Presbyterian/St. Luke's	HealthONE	Large	55,006	137,742	26,994	18,603	1,223,444	1,461,791	
	HealthONE Rose	HealthONE	Large	896,705	1,537,469	-32,297	209,643	9,225,753	11,837,274	
	HealthONE Sky Ridge	HealthONE	Large	16,199	315,016	877,936	23,720	1,087,850	2,320,721	
	HealthONE Swedish	HealthONE	Large	110,048	555,574	2,624,695	171,545	4,091,966	7,553,827	
	HealthONE The Medical Center of Aurora	HealthONE	Large	38,186	761,911	1,161,293	61,802	4,849,147	6,872,339	
	Intermountain Health Lutheran Medical C..	Intermountain Health	Large	1,144,601	159,923	254,629	331,187	0	1,890,340	
	Intermountain Health Platte Valley Medic...	Intermountain Health	Medium	58,643	503,480	306,264	276,312	3,714,083	4,858,782	
	Intermountain Health St. Joseph Hospital	Intermountain Health	Large	11,350	288,307	1,667,895	11,244	1,663,759	3,642,555	
	National Jewish Health		Small	3,757	24,874	22,439	58,465	5,081	114,618	
	UCHealth Broomfield Hospital	UCHealth	Small	898,602	0	0	0	0	898,602	
	UCHealth Highlands Ranch	UCHealth	Medium	1,042,229	945,557	278,261	160,000	8,451,694	10,877,740	
	UCHealth University of Colorado Hospital	UCHealth	Large	490,347	482,951	-16,060	163,041	4,803,281	5,923,559	
	<b>Total</b>				<b>6,684,783</b>	<b>7,111,209</b>	<b>7,017,642</b>	<b>1,997,926</b>	<b>56,165,069</b>	<b>78,976,634</b>
	East	Arkansas Valley Regional Medical Center		Small	83,815	0	0	0	352,257	436,073
		Banner East Morgan County Hospital	Banner Health	Small	0	0	0	0	442,676	442,676
Banner Sterling Regional MedCenter		Banner Health	Small	167,957	6,408	-10,722	14,784	599,660	778,088	
CommonSpirit St. Elizabeth Hospital		Commonspirit	Medium	-20,872	605,632	4,754	-786	3,949,444	4,538,172	
CommonSpirit St. Thomas More Hospital		Commonspirit	Small	146	101,315	132,239	70,601	177,187	481,488	
Haxtun Hospital District			Small	766,327	0	0	0	0	766,327	
Heart of the Rockies Regional Medical Ce..			Small	0	0	0	0	387	387	
Keefe Memorial Health Service District			Small	0	0	0	0	75,359	75,359	
Kit Carson County Health Service District			Small	0	0	0	0	0	0	
Lincoln Community Hospital			Small	0	0	0	0	0	0	
Melissa Memorial Hospital			Small	230,524	190,063	35,613	45,635	2,110,743	2,612,579	
Mt. San Rafael Hospital			Small	0	6,113	2,205	0	55,680	63,998	
Prowers Medical Center			Small	171,364	471,554	63,273	77,909	2,711,052	3,495,152	
Rio Grande Hospital			Small	23,467	838,995	-7,187	60,525	3,599,421	4,515,221	
San Luis Valley Health Conejos County Ho..		San Luis Valley	Small	1,335,927	312,821	237,961	107,335	1,633,507	3,627,551	
San Luis Valley Health Regional Medical C..		San Luis Valley	Medium	122,756	624,453	84,784	181,281	4,549,795	5,563,069	
Sedgwick County Health Center			Small	722	66,600	-838	3,875	63,039	133,397	
Southeast Colorado Hospital District			Small	8,882	324,256	552,559	14,750	1,245,557	2,146,003	
Spanish Peaks Regional Health Center			Small	21,315	335,949	-38,886	10,404	6,652,223	6,981,005	
Weisbrod Memorial County Hospital			Small	217,456	229,807	7,869	39,850	1,695,060	2,190,041	
Wray Community District Hospital			Small	3,860	44,915	2,494	4,440	643,110	698,819	
Yuma District Hospital			Small	8,282	35,317	6,112	3,457	250,537	303,705	
<b>Total</b>				<b>3,141,928</b>	<b>4,194,197</b>	<b>1,072,229</b>	<b>634,059</b>	<b>30,806,696</b>	<b>39,849,111</b>	
Ft. Collins		Banner Fort Collins Medical Center	Banner Health	Small	0	486,524	22,115	22,115	1,680,719	2,211,473
		Banner McKee Medical Center	Banner Health	Large	0	0	0	0	0	0
	Estes Park Health		Small	1,537,237	0	0	0	0	1,537,237	
	UCHealth Medical Center of the Rockies	UCHealth	Large	0	0	0	0	26,250	26,250	
	UCHealth Poudre Valley Hospital	UCHealth	Large	303,926	-143,192	-46,080	21,284	3,590,145	3,726,083	
<b>Total</b>				<b>1,841,163</b>	<b>343,332</b>	<b>-23,965</b>	<b>43,399</b>	<b>5,297,114</b>	<b>7,501,042</b>	
Grand Junction	Community Hospital		Medium	0	262	0	0	1,879	2,142	
	Family Health West		Small	239,343	0	0	0	0	239,343	
	Intermountain Health St. Mary's Hospital ..	Intermountain Health	Large	-43,364	507,866	3,299	35,366	1,470,673	1,973,840	
<b>Total</b>				<b>195,979</b>	<b>508,128</b>	<b>3,299</b>	<b>35,366</b>	<b>1,472,552</b>	<b>2,215,325</b>	
Greeley	Banner North Colorado Medical Center	Banner Health	Large	38,560	19,434	8,165	28,836	409,506	504,502	
	UCHealth Greeley	UCHealth	Medium	2,272,585	1,494,540	777,376	215,117	25,597,987	30,357,605	
	<b>Total</b>				<b>2,311,145</b>	<b>1,513,974</b>	<b>785,541</b>	<b>243,953</b>	<b>26,007,493</b>	<b>30,862,107</b>
Pueblo	CommonSpirit St. Mary-Corwin Hospital	Commonspirit	Large	0	0	0	0	800	800	
	Parkview Medical Center		Large	42,072	1,090,670	1,354,339	284,018	15,059,943	17,831,042	
<b>Total</b>				<b>42,072</b>	<b>1,090,670</b>	<b>1,354,339</b>	<b>284,018</b>	<b>15,060,743</b>	<b>17,831,842</b>	
West	Animas Surgical Hospital		Small	0	7,405	1,311	643	49,230	58,589	
	Aspen Valley Hospital		Small	830,380	265,205	207,042	28,119	77,994	1,408,742	
	CommonSpirit Mercy Hospital	Commonspirit	Medium	77,607,798	0	0	0	16,152,268	93,760,066	
	CommonSpirit St. Anthony Summit Hospital	Commonspirit	Medium	0	0	0	0	3,538	3,538	
	Delta Health		Medium	0	0	0	0	118,601	118,601	
	Grand River Hospital District		Small	158,653	0	0	0	0	158,653	
	Gunnison Valley Health		Small	4,990	20,833	9,838	35,234	839	71,734	
	Memorial Regional Health		Small	924,509	0	0	0	0	924,509	
	Middle Park Health - Kremmling		Small	3,202,755	0	0	0	4,783,359	7,986,114	
	Montrose Memorial Hospital		Medium	0	243	0	0	36	280	
	Pagosa Springs Medical Center		Small	319	232,619	-14,062	8,415	1,375,402	1,602,692	
	Pioneers Medical Center		Small	13,344	639,277	222,707	70,406	1,289,268	2,235,003	
	Rangely District Hospital		Small	14,978	440,827	549,886	8,204	2,853,218	3,867,112	
	Southwest Health System, Inc.		Small	44,022	1,327,442	113,200	63,455	10,808,667	12,356,786	
	St. Vincent General Hospital District		Small	3,130,313	911,553	739,293	186,076	3,998,293	8,965,530	
	UCHealth Yampa Valley Medical Center	UCHealth	Medium	140,252	175,963	46,327	16,241	1,515,165	1,893,949	
	Vail Health Hospital		Medium	347,762	493,576	-36,973	87,993	4,451,979	5,344,337	
	Valley View Hospital		Medium	34,973	28,418	685	15,805	61,303	141,183	
	<b>Total</b>				<b>86,455,048</b>	<b>4,543,361</b>	<b>1,839,252</b>	<b>520,592</b>	<b>47,539,161</b>	<b>140,897,418</b>
	<b>Grand Total</b>				<b>105,357,944</b>	<b>20,451,279</b>	<b>12,774,111</b>	<b>4,205,675</b>	<b>187,644,186</b>	<b>330,433,210</b>











## 2023 Patient Days by Peer Group

Peer Group	Hospital Name	System	DOI Region	CICP/Other	Commercial	Medicaid	Medicare	Self Pay	Total	
Large	AdventHealth Avista Hospital	AdventHealth	Boulder	288	6,691	3,902	3,080	391	14,352	
	AdventHealth Littleton Hospital	AdventHealth	Denver	822	11,714	5,319	22,838	390	41,083	
	AdventHealth Parker Hospital	AdventHealth	Denver	1,215	10,563	4,734	17,765	774	35,051	
	AdventHealth Porter Hospital	AdventHealth	Denver	11,803	5,603	6,321	18,961	567	43,255	
	Banner McKee Medical Center	Banner Health	Ft. Collins	520	1,251	2,181	8,117	359	12,428	
	Banner North Colorado Medical Center	Banner Health	Greeley	1,003	5,650	11,486	17,669	2,388	38,196	
	Boulder Community Health		Boulder	534	9,904	5,961	18,270	614	35,283	
	Children's Hospital Colorado	Children's	Denver	4,572	46,859	66,541	275	520	118,772	
	Children's Hospital Colorado Springs	Children's	Colorado Springs	5,414	8,237	13,748	18	138	27,556	
	CommonSpirit Longmont United Hospital	Commonspirit	Boulder	155	1,324	1,976	4,918	191	8,564	
	CommonSpirit Penrose-St. Francis Hospital	Commonspirit	Colorado Springs	17,257	20,266	25,054	57,325	1,683	121,585	
	CommonSpirit St. Anthony Hospital	Commonspirit	Denver	7,837	13,332	11,781	36,396	2,007	71,353	
	CommonSpirit St. Mary-Corwin Hospital	Commonspirit	Pueblo	309	630	1,939	4,890	65	7,833	
	Denver Health Medical Center		Denver	5,821	19,402	66,596	31,251	6,126	129,196	
	HealthONE Mountain Ridge	HealthONE	Denver	1,202	3,501	9,852	14,540	937	30,032	
	HealthONE Presbyterian/St. Luke's	HealthONE	Denver	4,137	29,594	25,748	20,436	851	80,766	
	HealthONE Rose	HealthONE	Denver	1,746	14,937	8,335	14,126	537	39,681	
	HealthONE Sky Ridge	HealthONE	Denver	3,194	20,060	6,340	32,756	719	63,069	
	HealthONE Swedish	HealthONE	Denver	5,421	18,770	21,629	57,736	1,848	105,404	
	HealthONE The Medical Center of Aurora	HealthONE	Denver	3,119	13,238	26,084	46,221	2,071	90,733	
	Intermountain Health Good Samaritan Me..	Intermountain Health	Boulder	861	14,019	5,020	26,547	273	46,722	
	Intermountain Health Lutheran Medical C..	Intermountain Health	Denver	1,863	15,083	27,542	44,169	1,495	90,155	
	Intermountain Health St. Joseph Hospital	Intermountain Health	Denver	498	26,602	20,772	32,512	796	81,182	
	Intermountain Health St. Mary's Hospital ..	Intermountain Health	Grand Junction	6,062	10,038	15,183	33,677	1,177	66,139	
	Parkview Medical Center		Pueblo	8,264	6,275	16,829	37,682	585	69,635	
	UCHealth Medical Center of the Rockies	UCHealth	Ft. Collins	2,631	12,444	6,731	30,147	1,257	53,210	
	UCHealth Memorial Hospital Central	UCHealth	Colorado Springs	17,578	22,825	35,665	59,547	2,993	138,608	
	UCHealth Poudre Valley Hospital	UCHealth	Ft. Collins	2,501	18,623	14,984	27,477	1,176	64,761	
	UCHealth University of Colorado Hospital	UCHealth	Denver	10,267	54,856	68,733	88,316	6,726	228,898	
	<b>Total</b>				<b>126,894</b>	<b>442,291</b>	<b>536,986</b>	<b>807,662</b>	<b>39,654</b>	<b>1,953,502</b>
	Medium	AdventHealth Castle Rock Hospital	AdventHealth	Denver	538	5,283	2,028	7,548	294	15,691
		CommonSpirit Mercy Hospital	Commonspirit	West	948	3,320	4,398	8,683	349	17,698
		CommonSpirit OrthoColorado Hospital	Commonspirit	Denver	58	671	7	1,411	4	2,151
CommonSpirit St. Anthony North Hospital		Commonspirit	Denver	365	5,792	7,007	12,788	704	26,656	
CommonSpirit St. Anthony Summit Hospital		Commonspirit	West	89	1,451	793	745	173	3,251	
CommonSpirit St. Elizabeth Hospital		Commonspirit	East	149	325	678	1,199	79	2,430	
Community Hospital			Grand Junction	799	2,932	2,370	6,124	250	12,475	
Delta Health			West	282	1,976	797	1,669	74	4,798	
Intermountain Health Platte Valley Medic..		Intermountain Health	Denver	276	3,177	3,688	5,656	278	13,078	
Montrose Memorial Hospital			West	2,777	0	1,748	8,124	0	12,649	
San Luis Valley Health Regional Medical C..		San Luis Valley	East	232	784	1,958	2,719	152	5,845	
UCHealth Greeley		UCHealth	Greeley	526	3,230	3,462	8,514	344	16,076	
UCHealth Highlands Ranch		UCHealth	Denver	579	8,849	3,151	13,099	330	26,008	
UCHealth Longs Peak Hospital		UCHealth	Boulder	479	4,182	3,613	9,939	494	18,707	
UCHealth Yampa Valley Medical Center		UCHealth	West	74	966	681	1,154	82	2,957	
Vail Health Hospital			West	95	2,037	686	1,553	143	4,514	
Valley View Hospital			West	842	2,846	2,204	5,206	416	11,514	
<b>Total</b>				<b>9,108</b>	<b>47,821</b>	<b>39,269</b>	<b>96,131</b>	<b>4,166</b>	<b>196,498</b>	
Small		Animas Surgical Hospital		West	6	36	10	135	294	481
		Arkansas Valley Regional Medical Center		East	109	765	672	409	11	1,966
		Aspen Valley Hospital		West	18	446	83	233	21	801
	Banner East Morgan County Hospital	Banner Health	East	27	219	312	1,081	17	1,656	
	Banner Fort Collins Medical Center	Banner Health	Ft. Collins	171	1,327	1,002	1,367	119	3,986	
	Banner Sterling Regional MedCenter	Banner Health	East	103	307	523	1,502	30	2,465	
	CommonSpirit St. Thomas More Hospital	Commonspirit	East	819	631	1,006	2,824	64	5,344	
	Estes Park Health		Ft. Collins	182	66	58	371	10	687	
	Family Health West		Grand Junction	2,969	275	18	2,291	0	5,553	
	Grand River Hospital District		West	263	1,751	11,289	7,914	413	21,630	
	Gunnison Valley Health		West	77	420	235	1,195	56	1,983	
	Haxtun Hospital District		East	0	30	4,483	858	2,129	7,500	
	Heart of the Rockies Regional Medical Ce..		East	66	519	474	2,109	93	3,261	
	Keeffe Memorial Health Service District		East	0	16	14	116	0	146	
	Kit Carson County Health Service District		East	0	175	32	955	7	1,169	
	Lincoln Community Hospital		East	0	306	4,450	912	1,263	6,931	
	Melissa Memorial Hospital		East	0	61	14	678	2	755	
	Memorial Regional Health		West	298	160	249	692	40	1,439	
	Middle Park Health - Kremmling		West	0	0	802	801	0	1,603	
	Mt. San Rafael Hospital		East	581	256	243	730	18	1,828	
	National Jewish Health		Denver	9	78	63	341	0	491	
	Pagosa Springs Medical Center		West	193	0	64	289	0	546	
	Pioneers Medical Center		West	109	146	77	1,119	6	1,457	
	Prowers Medical Center		East	380	0	319	822	0	1,521	
	Rangely District Hospital		West	121	67	3,524	243	1,362	5,317	
	Rio Grande Hospital		East	130	708	235	1,477	125	2,675	
	San Luis Valley Health Conejos County Ho..	San Luis Valley	East	22	30	269	786	5	1,112	
	Sedgwick County Health Center		East	0	73	7,652	662	8,466	16,853	
	Southeast Colorado Hospital District		East	13	28	12,059	1,193	1,661	14,954	
	Southwest Health System, Inc.		West	210	385	872	2,483	16	3,966	
	Spanish Peaks Regional Health Center		East	0	162	3,125	650	598	4,535	
	St. Vincent General Hospital District		West	15	202	240	107	22	586	
	UCHealth Broomfield Hospital	UCHealth	Denver	5,573	320	798	1,385	334	8,410	
UCHealth Grandview Hospital	UCHealth	Colorado Springs	106	184	230	631	43	1,194		
UCHealth Pikes Peak Regional Hospital	UCHealth	Colorado Springs	25	62	74	639	10	810		
Weisbrod Memorial County Hospital		East	0	31	2,399	343	2,102	4,875		
Wray Community District Hospital		East	8	238	253	562	21	1,082		
Yuma District Hospital		East	184	0	12	214	0	410		
<b>Total</b>			<b>12,787</b>	<b>10,480</b>	<b>58,234</b>	<b>41,119</b>	<b>19,358</b>	<b>141,978</b>		
<b>Grand Total</b>			<b>148,789</b>	<b>500,592</b>	<b>634,489</b>	<b>944,912</b>	<b>63,178</b>	<b>2,291,978</b>		

2023 Patient Days by DOI Region

DOI Region	Hospital Name	System	Peer Group	CICP/Other	Commercial	Medicaid	Medicare	Self Pay	Total	
Boulder	AdventHealth Avista Hospital	AdventHealth	Large	288	6,691	3,902	3,080	391	14,352	
	Boulder Community Health		Large	534	9,904	5,961	18,270	614	35,283	
	CommonSpirit Longmont United Hospital	Commonspirit	Large	155	1,324	1,976	4,918	191	8,564	
	Intermountain Health Good Samaritan Me..	Intermountain Health	Large	861	14,019	5,020	26,547	273	46,722	
	UCHealth Longs Peak Hospital	UCHealth	Medium	479	4,182	3,613	9,939	494	18,707	
	<b>Total</b>			2,317	36,120	20,472	62,754	1,963	123,628	
Colorado Springs	Children's Hospital Colorado Springs	Children's	Large	5,414	8,237	13,748	18	138	27,556	
	CommonSpirit Penrose-St. Francis Hospital	Commonspirit	Large	17,257	20,266	25,054	57,325	1,683	121,585	
	UCHealth Grandview Hospital	UCHealth	Small	106	184	230	631	43	1,194	
	UCHealth Memorial Hospital Central	UCHealth	Large	17,578	22,825	35,665	59,547	2,993	138,608	
	UCHealth Pikes Peak Regional Hospital	UCHealth	Small	25	62	74	639	10	810	
	<b>Total</b>			40,380	51,574	74,771	118,160	4,867	289,753	
Denver	AdventHealth Castle Rock Hospital	AdventHealth	Medium	538	5,283	2,028	7,548	294	15,691	
	AdventHealth Littleton Hospital	AdventHealth	Large	822	11,714	5,319	22,838	390	41,083	
	AdventHealth Parker Hospital	AdventHealth	Large	1,215	10,563	4,734	17,765	774	35,051	
	AdventHealth Porter Hospital	AdventHealth	Large	11,803	5,603	6,321	18,961	567	43,255	
	Children's Hospital Colorado	Children's	Large	4,572	46,859	66,541	275	520	118,772	
	CommonSpirit OrthoColorado Hospital	Commonspirit	Medium	58	671	7	1,411	4	2,151	
	CommonSpirit St. Anthony Hospital	Commonspirit	Large	7,837	13,332	11,781	36,396	2,007	71,353	
	CommonSpirit St. Anthony North Hospital	Commonspirit	Medium	365	5,792	7,007	12,788	704	26,656	
	Denver Health Medical Center		Large	5,821	19,402	66,596	31,251	6,126	129,196	
	HealthONE Mountain Ridge	HealthONE	Large	1,202	3,501	9,852	14,540	937	30,032	
	HealthONE Presbyterian/St. Luke's	HealthONE	Large	4,137	29,594	25,748	20,436	851	80,766	
	HealthONE Rose	HealthONE	Large	1,746	14,937	8,335	14,126	537	39,681	
	HealthONE Sky Ridge	HealthONE	Large	3,194	20,060	6,340	32,756	719	63,069	
	HealthONE Swedish	HealthONE	Large	5,421	18,770	21,629	57,736	1,848	105,404	
	HealthONE The Medical Center of Aurora	HealthONE	Large	3,119	13,238	26,084	46,221	2,071	90,733	
	Intermountain Health Lutheran Medical C..	Intermountain Health	Large	1,863	15,083	27,542	44,169	1,495	90,155	
	Intermountain Health Platte Valley Medic...	Intermountain Health	Medium	276	3,177	3,688	5,656	278	13,078	
	Intermountain Health St. Joseph Hospital	Intermountain Health	Large	498	26,602	20,772	32,512	796	81,182	
	National Jewish Health		Small	9	78	63	341	0	491	
	UCHealth Broomfield Hospital	UCHealth	Small	5,573	320	798	1,385	334	8,410	
	UCHealth Highlands Ranch	UCHealth	Medium	579	8,849	3,151	13,099	330	26,008	
	UCHealth University of Colorado Hospital	UCHealth	Large	10,267	54,856	68,733	88,316	6,726	228,898	
	<b>Total</b>			70,915	328,284	393,069	520,526	28,308	1,341,115	
	East	Arkansas Valley Regional Medical Center		Small	109	765	672	409	11	1,966
		Banner East Morgan County Hospital	Banner Health	Small	27	219	312	1,081	17	1,656
		Banner Sterling Regional MedCenter	Banner Health	Small	103	307	523	1,502	30	2,465
		CommonSpirit St. Elizabeth Hospital	Commonspirit	Medium	149	325	678	1,199	79	2,430
		CommonSpirit St. Thomas More Hospital	Commonspirit	Small	819	631	1,006	2,824	64	5,344
		Haxtun Hospital District		Small	0	30	4,483	858	2,129	7,500
		Heart of the Rockies Regional Medical Ce..		Small	66	519	474	2,109	93	3,261
		Keefe Memorial Health Service District		Small	0	16	14	116	0	146
		Kit Carson County Health Service District		Small	0	175	32	955	7	1,169
		Lincoln Community Hospital		Small	0	306	4,450	912	1,263	6,931
Melissa Memorial Hospital			Small	0	61	14	678	2	755	
Mt. San Rafael Hospital			Small	581	256	243	730	18	1,828	
Prowers Medical Center			Small	380	0	319	822	0	1,521	
Rio Grande Hospital			Small	130	708	235	1,477	125	2,675	
San Luis Valley Health Conejos County Ho..		San Luis Valley	Small	22	30	269	786	5	1,112	
San Luis Valley Health Regional Medical C..		San Luis Valley	Medium	232	784	1,958	2,719	152	5,845	
Sedgwick County Health Center			Small	0	73	7,652	662	8,466	16,853	
Southeast Colorado Hospital District			Small	13	28	12,059	1,193	1,661	14,954	
Spanish Peaks Regional Health Center			Small	0	162	3,125	650	598	4,535	
Weisbrod Memorial County Hospital			Small	0	31	2,399	343	2,102	4,875	
Wray Community District Hospital			Small	8	238	253	562	21	1,082	
Yuma District Hospital			Small	184	0	12	214	0	410	
<b>Total</b>				2,823	5,664	41,182	22,801	16,843	89,313	
Ft. Collins		Banner Fort Collins Medical Center	Banner Health	Small	171	1,327	1,002	1,367	119	3,986
		Banner McKee Medical Center	Banner Health	Large	520	1,251	2,181	8,117	359	12,428
		Estes Park Health		Small	182	66	58	371	10	687
		UCHealth Medical Center of the Rockies	UCHealth	Large	2,631	12,444	6,731	30,147	1,257	53,210
	UCHealth Poudre Valley Hospital	UCHealth	Large	2,501	18,623	14,984	27,477	1,176	64,761	
	<b>Total</b>			6,005	33,711	24,956	67,479	2,921	135,072	
Grand Junction	Community Hospital		Medium	799	2,932	2,370	6,124	250	12,475	
	Family Health West		Small	2,969	275	18	2,291	0	5,553	
	Intermountain Health St. Mary's Hospital ..	Intermountain Health	Large	6,062	10,038	15,183	33,677	1,177	66,139	
	<b>Total</b>			9,830	13,245	17,571	42,092	1,427	84,167	
Greeley	Banner North Colorado Medical Center	Banner Health	Large	1,003	5,650	11,486	17,669	2,388	38,196	
	UCHealth Greeley	UCHealth	Medium	526	3,230	3,462	8,514	344	16,076	
	<b>Total</b>			1,529	8,880	14,948	26,183	2,732	54,272	
Pueblo	CommonSpirit St. Mary-Corwin Hospital	Commonspirit	Large	309	630	1,939	4,890	65	7,833	
	Parkview Medical Center		Large	8,264	6,275	16,829	37,682	585	69,635	
	<b>Total</b>			8,573	6,905	18,768	42,572	650	77,468	
West	Animas Surgical Hospital		Small	6	36	10	135	294	481	
	Aspen Valley Hospital		Small	18	446	83	233	21	801	
	CommonSpirit Mercy Hospital	Commonspirit	Medium	948	3,320	4,398	8,683	349	17,698	
	CommonSpirit St. Anthony Summit Hospital	Commonspirit	Medium	89	1,451	793	745	173	3,251	
	Delta Health		Medium	282	1,976	797	1,669	74	4,798	
	Grand River Hospital District		Small	263	1,751	11,289	7,914	413	21,630	
	Gunnison Valley Health		Small	77	420	235	1,195	56	1,983	
	Memorial Regional Health		Small	298	160	249	692	40	1,439	
	Middle Park Health - Kremmling		Small	0	0	802	801	0	1,603	
	Montrose Memorial Hospital		Medium	2,777	0	1,748	8,124	0	12,649	
	Pagosa Springs Medical Center		Small	193	0	64	289	0	546	
	Pioneers Medical Center		Small	109	146	77	1,119	6	1,457	
	Rangely District Hospital		Small	121	67	3,524	243	1,362	5,317	
	Southwest Health System, Inc.		Small	210	385	872	2,483	16	3,966	
	St. Vincent General Hospital District		Small	15	202	240	107	22	586	
	UCHealth Yampa Valley Medical Center	UCHealth	Medium	74	966	681	1,154	82	2,957	
	Vail Health Hospital		Medium	95	2,037	686	1,553	143	4,514	
	Valley View Hospital		Medium	842	2,846	2,204	5,206	416	11,514	
	<b>Total</b>			6,417	16,209	28,752	42,345	3,467	97,190	
	<b>Grand Total</b>			148,789	500,592	634,489	944,912	63,178	2,291,978	

2023 Discharges by Peer Group

Peer Group	Hospital Name	System	DOI Region	CICP/Other	Commercial	Medicaid	Medicare	Self Pay	Total	
Large	AdventHealth Avista Hospital	AdventHealth	Boulder	57	2,001	1,231	899	145	4,333	
	AdventHealth Littleton Hospital	AdventHealth	Denver	194	3,259	1,163	4,637	97	9,350	
	AdventHealth Parker Hospital	AdventHealth	Denver	307	3,212	1,150	3,662	232	8,563	
	AdventHealth Porter Hospital	AdventHealth	Denver	181	1,707	1,450	4,457	185	7,980	
	Banner McKee Medical Center	Banner Health	Ft. Collins	81	337	397	1,530	86	2,431	
	Banner North Colorado Medical Center	Banner Health	Greeley	208	1,426	2,850	3,227	493	8,204	
	Boulder Community Health		Boulder	149	3,284	1,393	4,368	190	9,384	
	Children's Hospital Colorado	Children's	Denver	543	7,073	7,319	45	140	15,120	
	Children's Hospital Colorado Springs	Children's	Colorado Springs	629	1,061	1,815	3	47	3,555	
	CommonSpirit Longmont United Hospital	Commonspirit	Boulder	47	459	551	1,286	67	2,410	
	CommonSpirit Penrose-St. Francis Hospital	Commonspirit	Colorado Springs	2,834	4,866	4,826	11,918	441	24,885	
	CommonSpirit St. Anthony Hospital	Commonspirit	Denver	832	2,925	2,006	6,922	364	13,049	
	CommonSpirit St. Mary-Corwin Hospital	Commonspirit	Pueblo	84	142	443	1,012	20	1,701	
	Denver Health Medical Center		Denver	1,378	2,674	11,992	4,010	583	20,637	
	HealthONE Mountain Ridge	HealthONE	Denver	333	1,159	2,643	3,016	346	7,497	
	HealthONE Presbyterian/St. Luke's	HealthONE	Denver	563	3,359	3,344	2,620	166	10,052	
	HealthONE Rose	HealthONE	Denver	539	4,844	2,174	3,207	231	10,995	
	HealthONE Sky Ridge	HealthONE	Denver	986	6,448	1,708	7,136	232	16,510	
	HealthONE Swedish	HealthONE	Denver	1,134	4,071	3,553	9,234	526	18,518	
	HealthONE The Medical Center of Aurora	HealthONE	Denver	786	3,093	4,872	8,067	574	17,392	
	Intermountain Health Good Samaritan Me..	Intermountain Health	Boulder	99	3,446	1,168	5,728	114	10,555	
	Intermountain Health Lutheran Medical C..	Intermountain Health	Denver	309	3,017	5,697	8,210	386	17,619	
	Intermountain Health St. Joseph Hospital	Intermountain Health	Denver	135	5,552	3,993	6,658	260	16,598	
	Intermountain Health St. Mary's Hospital ..	Intermountain Health	Grand Junction	899	1,741	3,081	6,181	294	12,196	
	Parkview Medical Center		Pueblo	1,058	1,806	3,957	6,769	157	13,747	
	UCHealth Medical Center of the Rockies	UCHealth	Ft. Collins	490	2,925	1,253	5,822	206	10,696	
	UCHealth Memorial Hospital Central	UCHealth	Colorado Springs	2,777	5,709	7,466	12,375	713	29,040	
	UCHealth Poudre Valley Hospital	UCHealth	Ft. Collins	438	4,035	3,006	5,150	346	12,975	
	UCHealth University of Colorado Hospital	UCHealth	Denver	1,551	8,628	10,199	12,573	1,200	34,151	
	<b>Total</b>				<b>19,622</b>	<b>94,259</b>	<b>96,700</b>	<b>150,722</b>	<b>8,841</b>	<b>370,143</b>
	Medium	AdventHealth Castle Rock Hospital	AdventHealth	Denver	134	1,872	574	1,865	90	4,535
		CommonSpirit Mercy Hospital	Commonspirit	West	241	1,070	1,137	2,088	108	4,644
		CommonSpirit OrthoColorado Hospital	Commonspirit	Denver	21	289	4	506	2	822
		CommonSpirit St. Anthony North Hospital	Commonspirit	Denver	101	1,880	1,989	3,460	201	7,631
CommonSpirit St. Anthony Summit Hospital		Commonspirit	West	25	611	377	252	81	1,346	
CommonSpirit St. Elizabeth Hospital		Commonspirit	East	50	126	297	292	17	782	
Community Hospital			Grand Junction	265	971	785	2,028	83	4,132	
Delta Health			West	69	217	265	723	29	1,303	
Intermountain Health Platte Valley Medic..		Intermountain Health	Denver	87	546	1,309	1,653	103	3,699	
Montrose Memorial Hospital			West	843	0	738	1,439	0	3,020	
San Luis Valley Health Regional Medical C..		San Luis Valley	East	68	352	851	609	73	1,953	
UCHealth Greeley		UCHealth	Greeley	128	984	882	1,845	113	3,952	
UCHealth Highlands Ranch		UCHealth	Denver	159	2,337	746	2,738	105	6,085	
UCHealth Longs Peak Hospital		UCHealth	Boulder	127	1,263	1,072	2,255	142	4,859	
UCHealth Yampa Valley Medical Center		UCHealth	West	26	384	229	416	35	1,090	
Vail Health Hospital			West	26	648	206	549	49	1,478	
Valley View Hospital			West	182	879	712	1,221	167	3,161	
<b>Total</b>					<b>2,552</b>	<b>14,429</b>	<b>12,173</b>	<b>23,939</b>	<b>1,398</b>	<b>54,492</b>
Small		Animas Surgical Hospital		West	3	17	5	72	285	382
		Arkansas Valley Regional Medical Center		East	42	258	294	134	8	736
		Aspen Valley Hospital		West	45	1,266	249	984	55	2,599
		Banner East Morgan County Hospital	Banner Health	East	13	99	130	275	6	523
		Banner Fort Collins Medical Center	Banner Health	Ft. Collins	61	521	411	340	45	1,378
	Banner Sterling Regional MedCenter	Banner Health	East	32	152	214	487	19	904	
	CommonSpirit St. Thomas More Hospital	Commonspirit	East	160	264	409	801	17	1,651	
	Estes Park Health		Ft. Collins	5	21	19	152	3	200	
	Family Health West		Grand Junction	238	43	6	155	0	442	
	Grand River Hospital District		West	66	243	221	586	65	1,181	
	Gunnison Valley Health		West	51	164	86	222	22	545	
	Haxtun Hospital District		East	0	6	8	97	12	123	
	Heart of the Rockies Regional Medical Ce..		East	21	143	144	476	30	814	
	Keeffe Memorial Health Service District		East	0	4	6	29	0	39	
	Kit Carson County Health Service District		East	0	32	13	136	5	186	
	Lincoln Community Hospital		East	0	58	34	150	13	255	
	Melissa Memorial Hospital		East	0	25	5	132	1	163	
	Memorial Regional Health		West	69	53	62	172	16	372	
	Middle Park Health - Kremmling		West	1	33	22	102	4	162	
	Mt. San Rafael Hospital		East	136	68	97	188	5	494	
	National Jewish Health		Denver	1	19	19	31	0	70	
	Pagosa Springs Medical Center		West	99	0	29	116	0	244	
	Pioneers Medical Center		West	26	83	36	328	3	476	
	Prowers Medical Center		East	106	0	134	191	0	431	
	Rangely District Hospital		West	15	17	4	34	1	71	
	Rio Grande Hospital		East	43	475	89	366	46	1,019	
	San Luis Valley Health Conejos County Ho..	San Luis Valley	East	7	10	44	129	2	192	
	Sedgwick County Health Center		East	10	13	13	140	23	199	
	Southeast Colorado Hospital District		East	12	12	42	186	0	252	
	Southwest Health System, Inc.		West	59	113	281	500	10	963	
	Spanish Peaks Regional Health Center		East	0	47	433	154	83	717	
	St. Vincent General Hospital District		West	4	47	38	21	6	116	
	UCHealth Broomfield Hospital	UCHealth	Denver	34	243	217	566	28	1,088	
	UCHealth Grandview Hospital	UCHealth	Colorado Springs	57	66	104	273	17	517	
	UCHealth Pikes Peak Regional Hospital	UCHealth	Colorado Springs	17	30	31	188	5	271	
	Weisbrod Memorial County Hospital		East	0	3	7	30	6	46	
	Wray Community District Hospital		East	4	140	159	150	16	469	
Yuma District Hospital		East	32	0	6	71	0	109		
<b>Total</b>				<b>1,469</b>	<b>4,788</b>	<b>4,121</b>	<b>9,164</b>	<b>857</b>	<b>20,399</b>	
<b>Grand Total</b>				<b>23,643</b>	<b>113,476</b>	<b>112,995</b>	<b>183,825</b>	<b>11,096</b>	<b>445,034</b>	



2023 Discharges by DOI Region

DOI Region	Hospital Name	System	Peer Group	CICP/Other	Commercial	Medicaid	Medicare	Self Pay	Total	
Boulder	AdventHealth Avista Hospital	AdventHealth	Large	57	2,001	1,231	899	145	4,333	
	Boulder Community Health		Large	149	3,284	1,393	4,368	190	9,384	
	CommonSpirit Longmont United Hospital	Commonspirit	Large	47	459	551	1,286	67	2,410	
	Intermountain Health Good Samaritan Me..	Intermountain Health	Large	99	3,446	1,168	5,728	114	10,555	
	UCHealth Longs Peak Hospital	UCHealth	Medium	127	1,263	1,072	2,255	142	4,859	
	<b>Total</b>			<b>479</b>	<b>10,453</b>	<b>5,415</b>	<b>14,536</b>	<b>658</b>	<b>31,541</b>	
Colorado Springs	Children's Hospital Colorado Springs	Children's	Large	629	1,061	1,815	3	47	3,555	
	CommonSpirit Penrose-St. Francis Hospital	Commonspirit	Large	2,834	4,866	4,826	11,918	441	24,885	
	UCHealth Grandview Hospital	UCHealth	Small	57	66	104	273	17	517	
	UCHealth Memorial Hospital Central	UCHealth	Large	2,777	5,709	7,466	12,375	713	29,040	
	UCHealth Pikes Peak Regional Hospital	UCHealth	Small	17	30	31	188	5	271	
	<b>Total</b>			<b>6,314</b>	<b>11,732</b>	<b>14,242</b>	<b>24,757</b>	<b>1,223</b>	<b>58,268</b>	
Denver	AdventHealth Castle Rock Hospital	AdventHealth	Medium	134	1,872	574	1,865	90	4,535	
	AdventHealth Littleton Hospital	AdventHealth	Large	194	3,259	1,163	4,637	97	9,350	
	AdventHealth Parker Hospital	AdventHealth	Large	307	3,212	1,150	3,662	232	8,563	
	AdventHealth Porter Hospital	AdventHealth	Large	181	1,707	1,450	4,457	185	7,980	
	Children's Hospital Colorado	Children's	Large	543	7,073	7,319	45	140	15,120	
	CommonSpirit OrthoColorado Hospital	Commonspirit	Medium	21	289	4	506	2	822	
	CommonSpirit St. Anthony Hospital	Commonspirit	Large	832	2,925	2,006	6,922	364	13,049	
	CommonSpirit St. Anthony North Hospital	Commonspirit	Medium	101	1,880	1,989	3,460	201	7,631	
	Denver Health Medical Center		Large	1,378	2,674	11,992	4,010	583	20,637	
	HealthONE Mountain Ridge	HealthONE	Large	333	1,159	2,643	3,016	346	7,497	
	HealthONE Presbyterian/St. Luke's	HealthONE	Large	563	3,359	3,344	2,620	166	10,052	
	HealthONE Rose	HealthONE	Large	539	4,844	2,174	3,207	231	10,995	
	HealthONE Sky Ridge	HealthONE	Large	986	6,448	1,708	7,136	232	16,510	
	HealthONE Swedish	HealthONE	Large	1,134	4,071	3,553	9,234	526	18,518	
	HealthONE The Medical Center of Aurora	HealthONE	Large	786	3,093	4,872	8,067	574	17,392	
	Intermountain Health Lutheran Medical C..	Intermountain Health	Large	309	3,017	5,697	8,210	386	17,619	
	Intermountain Health Platte Valley Medic...	Intermountain Health	Medium	87	546	1,309	1,653	103	3,699	
	Intermountain Health St. Joseph Hospital	Intermountain Health	Large	135	5,552	3,993	6,658	260	16,598	
	National Jewish Health		Small	1	19	19	31	0	70	
	UCHealth Broomfield Hospital	UCHealth	Small	34	243	217	566	28	1,088	
	UCHealth Highlands Ranch	UCHealth	Medium	159	2,337	746	2,738	105	6,085	
	UCHealth University of Colorado Hospital	UCHealth	Large	1,551	8,628	10,199	12,573	1,200	34,151	
	<b>Total</b>			<b>10,309</b>	<b>68,206</b>	<b>68,122</b>	<b>95,274</b>	<b>6,052</b>	<b>247,961</b>	
	East	Arkansas Valley Regional Medical Center		Small	42	258	294	134	8	736
		Banner East Morgan County Hospital	Banner Health	Small	13	99	130	275	6	523
		Banner Sterling Regional MedCenter	Banner Health	Small	32	152	214	487	19	904
		CommonSpirit St. Elizabeth Hospital	Commonspirit	Medium	50	126	297	292	17	782
		CommonSpirit St. Thomas More Hospital	Commonspirit	Small	160	264	409	801	17	1,651
		Haxtun Hospital District		Small	0	6	8	97	12	123
		Heart of the Rockies Regional Medical Ce..		Small	21	143	144	476	30	814
Keefe Memorial Health Service District			Small	0	4	6	29	0	39	
Kit Carson County Health Service District			Small	0	32	13	136	5	186	
Lincoln Community Hospital			Small	0	58	34	150	13	255	
Melissa Memorial Hospital			Small	0	25	5	132	1	163	
Mt. San Rafael Hospital			Small	136	68	97	188	5	494	
Prowers Medical Center			Small	106	0	134	191	0	431	
Rio Grande Hospital			Small	43	475	89	366	46	1,019	
San Luis Valley Health Conejos County Ho..		San Luis Valley	Small	7	10	44	129	2	192	
San Luis Valley Health Regional Medical C..		San Luis Valley	Medium	68	352	851	609	73	1,953	
Sedgwick County Health Center			Small	10	13	13	140	23	199	
Southeast Colorado Hospital District			Small	12	12	42	186	0	252	
Spanish Peaks Regional Health Center			Small	0	47	433	154	83	717	
Weisbrod Memorial County Hospital			Small	0	3	7	30	6	46	
Wray Community District Hospital			Small	4	140	159	150	16	469	
Yuma District Hospital			Small	32	0	6	71	0	109	
<b>Total</b>				<b>736</b>	<b>2,287</b>	<b>3,429</b>	<b>5,223</b>	<b>382</b>	<b>12,057</b>	
Ft. Collins		Banner Fort Collins Medical Center	Banner Health	Small	61	521	411	340	45	1,378
		Banner McKee Medical Center	Banner Health	Large	81	337	397	1,530	86	2,431
		Estes Park Health		Small	5	21	19	152	3	200
		UCHealth Medical Center of the Rockies	UCHealth	Large	490	2,925	1,253	5,822	206	10,696
	UCHealth Poudre Valley Hospital	UCHealth	Large	438	4,035	3,006	5,150	346	12,975	
	<b>Total</b>			<b>1,075</b>	<b>7,839</b>	<b>5,086</b>	<b>12,994</b>	<b>686</b>	<b>27,680</b>	
Grand Junction	Community Hospital		Medium	265	971	785	2,028	83	4,132	
	Family Health West		Small	238	43	6	155	0	442	
	Intermountain Health St. Mary's Hospital ..	Intermountain Health	Large	899	1,741	3,081	6,181	294	12,196	
	<b>Total</b>			<b>1,402</b>	<b>2,755</b>	<b>3,872</b>	<b>8,364</b>	<b>377</b>	<b>16,770</b>	
Greeley	Banner North Colorado Medical Center	Banner Health	Large	208	1,426	2,850	3,227	493	8,204	
	UCHealth Greeley	UCHealth	Medium	128	984	882	1,845	113	3,952	
	<b>Total</b>			<b>336</b>	<b>2,410</b>	<b>3,732</b>	<b>5,072</b>	<b>606</b>	<b>12,156</b>	
Pueblo	CommonSpirit St. Mary-Corwin Hospital	Commonspirit	Large	84	142	443	1,012	20	1,701	
	Parkview Medical Center		Large	1,058	1,806	3,957	6,769	157	13,747	
	<b>Total</b>			<b>1,142</b>	<b>1,948</b>	<b>4,400</b>	<b>7,781</b>	<b>177</b>	<b>15,448</b>	
West	Animas Surgical Hospital		Small	3	17	5	72	285	382	
	Aspen Valley Hospital		Small	45	1,266	249	984	55	2,599	
	CommonSpirit Mercy Hospital	Commonspirit	Medium	241	1,070	1,137	2,088	108	4,644	
	CommonSpirit St. Anthony Summit Hospital	Commonspirit	Medium	25	611	377	252	81	1,346	
	Delta Health		Medium	69	217	265	723	29	1,303	
	Grand River Hospital District		Small	66	243	221	586	65	1,181	
	Gunnison Valley Health		Small	51	164	86	222	22	545	
	Memorial Regional Health		Small	69	53	62	172	16	372	
	Middle Park Health - Kremmling		Small	1	33	22	102	4	162	
	Montrose Memorial Hospital		Medium	843	0	738	1,439	0	3,020	
	Pagosa Springs Medical Center		Small	99	0	29	116	0	244	
	Pioneers Medical Center		Small	26	83	36	328	3	476	
	Rangely District Hospital		Small	15	17	4	34	1	71	
	Southwest Health System, Inc.		Small	59	113	281	500	10	963	
	St. Vincent General Hospital District		Small	4	47	38	21	6	116	
	UCHealth Yampa Valley Medical Center	UCHealth	Medium	26	384	229	416	35	1,090	
	Vail Health Hospital		Medium	26	648	206	549	49	1,478	
	Valley View Hospital		Medium	182	879	712	1,221	167	3,161	
	<b>Total</b>			<b>1,850</b>	<b>5,845</b>	<b>4,697</b>	<b>9,825</b>	<b>936</b>	<b>23,153</b>	
	<b>Grand Total</b>			<b>23,643</b>	<b>113,476</b>	<b>112,995</b>	<b>183,825</b>	<b>11,096</b>	<b>445,034</b>	





## 2023 Total Operating Expense by Peer Group

Peer Group	Hospital Name	System	DOI Region	Direct Patient	Other Patient	General	Other	Grand Total	
Large	AdventHealth Avista Hospital	AdventHealth	Boulder	161,066,887	0	24,949,361	0	186,016,248	
	AdventHealth Littleton Hospital	AdventHealth	Denver	296,505,364	0	64,407,453	0	360,912,817	
	AdventHealth Parker Hospital	AdventHealth	Denver	282,161,210	0	53,868,028	0	336,029,238	
	AdventHealth Porter Hospital	AdventHealth	Denver	325,603,950	0	60,453,870	0	386,057,820	
	Banner McKee Medical Center	Banner Health	Ft. Collins	42,605,879	19,085,826	26,474,183	30,538,925	118,704,813	
	Banner North Colorado Medical Center	Banner Health	Greeley	146,482,817	51,559,095	69,457,574	85,195,967	352,695,453	
	Boulder Community Health		Boulder	268,700,788	42,075,457	110,286,509	25,370,712	446,433,466	
	Children's Hospital Colorado	Children's	Denver	1,305,154,467	0	238,356,124	77,608,716	1,621,119,307	
	Children's Hospital Colorado Springs	Children's	Colorado Springs	222,766,113	0	53,428,732	31	276,194,876	
	CommonSpirit Longmont United Hospital	Commonspirit	Boulder	117,670,353	0	20,341,549	0	138,011,902	
	CommonSpirit Penrose-St. Francis Hospital	Commonspirit	Colorado Springs	749,930,098	0	115,553,179	0	865,483,277	
	CommonSpirit St. Anthony Hospital	Commonspirit	Denver	452,158,387	0	60,480,876	0	512,639,263	
	CommonSpirit St. Mary-Corwin Hospital	Commonspirit	Pueblo	119,552,469	0	23,217,888	0	142,770,357	
	Denver Health Medical Center		Denver	873,874,492	20,026,235	360,324,519	161,214,152	1,415,439,398	
	HealthONE Mountain Ridge	HealthONE	Denver	152,498,000	18,428,000	25,176,000	2,885,000	198,987,000	
	HealthONE Presbyterian/St. Luke's	HealthONE	Denver	397,026,000	71,420,000	71,882,000	9,220,000	549,548,000	
	HealthONE Rose	HealthONE	Denver	224,479,000	43,623,000	46,575,000	5,778,000	320,455,000	
	HealthONE Sky Ridge	HealthONE	Denver	332,122,000	62,921,000	63,829,000	13,809,000	472,681,000	
	HealthONE Swedish	HealthONE	Denver	446,603,000	81,716,000	71,752,000	8,755,000	608,826,000	
	HealthONE The Medical Center of Aurora	HealthONE	Denver	341,247,000	62,493,000	57,804,000	9,690,000	471,234,000	
	Intermountain Health Good Samaritan Me..	Intermountain Health	Boulder	223,526,335	31,772,117	106,165,073	0	361,463,525	
	Intermountain Health Lutheran Medical C..	Intermountain Health	Denver	324,193,759	40,915,603	162,289,577	0	527,398,939	
	Intermountain Health St. Joseph Hospital	Intermountain Health	Denver	435,603,105	49,980,533	202,661,107	0	688,244,745	
	Intermountain Health St. Mary's Hospital ..	Intermountain Health	Grand Junction	344,221,125	66,072,900	164,583,909	0	574,877,934	
	Parkview Medical Center		Pueblo	319,665,080	64,244,885	54,033,087	0	437,943,052	
	UCHealth Medical Center of the Rockies	UCHealth	Ft. Collins	429,408,270	68,404,321	52,935,745	0	550,748,336	
	UCHealth Memorial Hospital Central	UCHealth	Colorado Springs	915,386,722	147,363,266	123,275,507	842	1,186,026,337	
	UCHealth Poudre Valley Hospital	UCHealth	Ft. Collins	553,438,867	97,880,948	54,566,654	0	705,886,469	
	UCHealth University of Colorado Hospital	UCHealth	Denver	2,099,285,844	281,429,663	230,179,760	1,694,081	2,612,589,348	
	<b>Total</b>			<b>12,902,937,381</b>	<b>1,321,411,849</b>	<b>2,769,308,264</b>	<b>431,760,426</b>	<b>17,425,417,920</b>	
	Medium	AdventHealth Castle Rock Hospital	AdventHealth	Denver	147,257,379	0	25,148,595	0	172,405,974
		CommonSpirit Mercy Hospital	Commonspirit	West	225,444,661	0	37,872,559	0	263,317,220
		CommonSpirit OrthoColorado Hospital	Commonspirit	Denver	63,805,004	0	9,899,535	0	73,704,539
		CommonSpirit St. Anthony North Hospital	Commonspirit	Denver	220,357,181	0	36,739,350	0	257,096,531
CommonSpirit St. Anthony Summit Hospital		Commonspirit	West	91,457,783	0	20,904,303	0	112,362,086	
CommonSpirit St. Elizabeth Hospital		Commonspirit	East	37,415,525	0	8,721,793	0	46,137,318	
Community Hospital			Grand Junction	159,712,093	12,549,244	68,061,334	3,941,235	244,263,906	
Delta Health			West	79,893,358	9,022,950	19,739,148	0	108,655,456	
Intermountain Health Platte Valley Medic..		Intermountain Health	Denver	120,159,549	18,788,284	52,987,199	0	191,935,032	
Montrose Memorial Hospital			West	70,455,157	366,508	76,576,712	3,920	147,402,297	
San Luis Valley Health Regional Medical C..		San Luis Valley	East	84,564,726	0	27,685,075	524,164	112,773,965	
UCHealth Greeley		UCHealth	Greeley	161,448,752	16,837,859	18,363,061	0	196,649,672	
UCHealth Highlands Ranch		UCHealth	Denver	221,726,102	21,851,124	24,397,745	0	267,974,971	
UCHealth Longs Peak Hospital		UCHealth	Boulder	168,942,496	18,618,742	21,552,468	0	209,113,706	
UCHealth Yampa Valley Medical Center		UCHealth	West	99,107,542	11,371,201	14,169,496	0	124,648,239	
Vail Health Hospital			West	166,059,234	42,782,617	94,313,652	0	303,155,503	
Valley View Hospital			West	278,975,572	0	44,303,473	0	323,279,045	
<b>Total</b>				<b>2,396,782,114</b>	<b>152,188,529</b>	<b>601,435,498</b>	<b>4,469,319</b>	<b>3,154,875,460</b>	
Small		Animas Surgical Hospital		West	22,281,946	1,617,906	15,993,202	0	39,893,054
		Arkansas Valley Regional Medical Center		East	26,540,544	2,799,399	9,514,270	2,091,482	40,945,695
		Aspen Valley Hospital		West	75,663,447	7,685,427	56,629,378	5,471,039	145,449,291
	Banner East Morgan County Hospital	Banner Health	East	17,851,768	4,056,368	11,317,024	6,431,408	39,656,568	
	Banner Fort Collins Medical Center	Banner Health	Ft. Collins	22,074,392	7,202,549	11,273,598	16,026,645	56,577,184	
	Banner Sterling Regional MedCenter	Banner Health	East	24,500,606	8,675,778	15,824,414	8,761,562	57,762,360	
	CommonSpirit St. Thomas More Hospital	Commonspirit	East	64,854,249	0	11,242,247	0	76,096,496	
	Estes Park Health		Ft. Collins	37,131,424	4,606,102	19,570,490	1,802,694	63,110,710	
	Family Health West		Grand Junction	62,812,920	7,044,921	12,414,529	-31,756	82,240,684	
	Grand River Hospital District		West	66,646,119	7,231,517	41,724,223	316	115,602,175	
	Gunnison Valley Health		West	22,558,895	24,237,998	24,532,315	0	71,329,208	
	Haxtun Hospital District		East	10,642,979	2,088,316	2,182,325	0	14,913,620	
	Heart of the Rockies Regional Medical Ce..		East	74,864,197	1,266,296	45,472,499	3,516,528	125,119,520	
	Keeffe Memorial Health Service District		East	5,794,933	3,235,203	4,578,437	0	13,608,573	
	Kit Carson County Health Service District		East	14,390,622	1,972,156	5,361,346	0	21,724,124	
	Lincoln Community Hospital		East	18,677,539	2,260,560	9,665,256	0	30,603,355	
	Melissa Memorial Hospital		East	15,575,991	3,012,809	6,451,409	0	25,040,209	
	Memorial Regional Health		West	29,182,721	10,886,064	25,092,428	2,045,089	67,206,302	
	Middle Park Health - Kremmling		West	31,115,989	5,995,300	14,493,801	126,733	51,731,823	
	Mt. San Rafael Hospital		East	0	0	41,917,315	0	41,917,315	
	National Jewish Health		Denver	221,495,467	13,288,719	15,313,523	111,909,416	362,007,125	
	Pagosa Springs Medical Center		West	43,189,183	0	0	0	43,189,183	
	Pioneers Medical Center		West	30,479,709	2,397,783	17,311,862	3,615,853	53,805,207	
	Prowers Medical Center		East	33,595,111	2,264,590	10,609,064	0	46,468,765	
	Rangely District Hospital		West	13,809,145	67,800	7,804,388	0	21,681,333	
	Rio Grande Hospital		East	29,619,289	0	2,056,741	0	31,676,030	
	San Luis Valley Health Conejos County Ho..	San Luis Valley	East	8,859,022	0	4,421,623	4,883	13,285,528	
	Sedgwick County Health Center		East	10,938,004	4,296,390	827,684	0	16,062,078	
	Southeast Colorado Hospital District		East	23,188,760	0	0	0	23,188,760	
	Southwest Health System, Inc.		West	38,761,716	9,956,817	11,097,217	19,233,239	79,048,989	
	Spanish Peaks Regional Health Center		East	13,189,770	2,939,266	9,381,746	2,003,312	27,514,094	
	St. Vincent General Hospital District		West	11,820,663	85,953	11,618,365	0	23,524,981	
	UCHealth Broomfield Hospital	UCHealth	Denver	58,661,126	6,425,869	9,716,985	0	74,803,980	
	UCHealth Grandview Hospital	UCHealth	Colorado Springs	44,802,792	5,974,227	4,246,017	0	55,023,036	
	UCHealth Pikes Peak Regional Hospital	UCHealth	Colorado Springs	22,835,916	2,841,702	3,071,167	0	28,748,785	
	Weisbrod Memorial County Hospital		East	6,810,839	1,532,347	2,407,608	0	10,750,794	
Wray Community District Hospital		East	0	0	0	37,175,442	37,175,442		
Yuma District Hospital		East	17,409,069	2,271,818	6,161,269	0	25,842,156		
<b>Total</b>			<b>1,272,626,932</b>	<b>160,217,950</b>	<b>501,295,765</b>	<b>220,183,885</b>	<b>2,154,324,532</b>		
<b>Grand Total</b>			<b>16,572,346,427</b>	<b>1,633,818,328</b>	<b>3,872,039,527</b>	<b>656,413,630</b>	<b>22,734,617,912</b>		









## Bad Debt Costs by Year

Peer Group	Hospital Name	System	DOI Region	2019	2020	2021	2022	2023	
Large	AdventHealth Avista Hospital	AdventHealth	Boulder	1,461,769	706,372	349,801	68,173	587,902	
	AdventHealth Littleton Hospital	AdventHealth	Denver	3,188,774	3,283,735	534,088	4,233,509	586,810	
	AdventHealth Parker Hospital	AdventHealth	Denver	3,439,176	3,093,104	1,609,249	3,563,274	359,124	
	AdventHealth Porter Hospital	AdventHealth	Denver	2,419,781	1,397,938	948,427	1,466,299	-2,750,195	
	Banner McKee Medical Center	Banner Health	Ft. Collins	1,574,065	1,307,499	283,772	320,158	231,219	
	Banner North Colorado Medical Center	Banner Health	Greeley	5,733,802	3,089,702	1,196,048	1,850,491	556,180	
	Boulder Community Health		Boulder	2,693,679	3,382,727	1,888,351	1,846,136	1,775,878	
	Children's Hospital Colorado	Children's	Denver	6,519,234	14,921,953	3,320,315	1,003,499	293,764	
	Children's Hospital Colorado Springs	Children's	Colorado Springs		1,510,149	205,028	156,485	1,148,940	
	CommonSpirit Longmont United Hospital	Commonspirit	Boulder		1,824,814	-150,340	1,145,565	1,130,553	
	CommonSpirit Penrose-St. Francis Hospital	Commonspirit	Colorado Springs		7,739,267	5,192,882	1,342,495	1,774,423	1,024,624
	CommonSpirit St. Anthony Hospital	Commonspirit	Denver		4,563,171	4,433,242	4,363,085	4,808,796	839,125
	CommonSpirit St. Mary-Corwin Hospital	Commonspirit	Pueblo		989,776	-191,993	-8,722	72,970	101,651
	Denver Health Medical Center		Denver		35,469,990	33,243,262	38,285,965	39,021,118	2,285,855
	HealthONE Mountain Ridge	HealthONE	Denver		2,223,215	522,329	1,934,090	4,466,133	2,787,787
	HealthONE Presbyterian/St. Luke's	HealthONE	Denver		1,808,236	644,052	712,605	1,159,283	1,032,962
	HealthONE Rose	HealthONE	Denver		1,593,874	245,513	1,840,833	2,288,897	3,381,808
	HealthONE Sky Ridge	HealthONE	Denver		995,561	530,673	875,953	1,734,333	592,908
	HealthONE Swedish	HealthONE	Denver		3,373,173	-1,059,807	3,086,771	3,870,550	3,014,060
	HealthONE The Medical Center of Aurora	HealthONE	Denver		4,469,189	-393,622	2,584,576	6,912,775	4,222,173
	Intermountain Health Good Samaritan Me..	Intermountain Heal..	Boulder		928,664	1,331,926	1,155,877	1,177,090	1,389,686
	Intermountain Health Lutheran Medical C..	Intermountain Heal..	Denver		1,917,749	2,813,949	2,671,947	2,544,320	1,941,774
	Intermountain Health St. Joseph Hospital	Intermountain Heal..	Denver		1,409,434	2,751,197	1,821,018	2,477,843	1,398,045
	Intermountain Health St. Mary's Hospital ..	Intermountain Heal..	Grand Junction		4,476,533	3,035,597	1,903,360	3,500,728	529,039
	Parkview Medical Center		Pueblo		3,113,934	2,184,169	5,898,086	7,817,098	3,151,795
	UCHealth Medical Center of the Rockies	UCHealth	Ft. Collins		5,122,707	6,319,111	6,877,445	5,231,100	56,293
	UCHealth Memorial Hospital Central	UCHealth	Colorado Springs		8,985,886	16,025,329	14,630,168	12,924,342	1,655,943
	UCHealth Poudre Valley Hospital	UCHealth	Ft. Collins		5,140,643	8,298,694	6,918,377	6,866,473	-513,271
	UCHealth University of Colorado Hospital	UCHealth	Denver		15,819,055	19,316,774	19,285,416	19,674,057	7,324,867
	<b>Total</b>				<b>139,534,453</b>	<b>139,761,270</b>	<b>126,364,082</b>	<b>145,431,918</b>	<b>40,137,302</b>
	Medium	AdventHealth Castle Rock Hospital	AdventHealth	Denver	1,697,504	1,985,979	931,803	1,336,491	3,647,547
		Children's Hospital Colorado Springs	Children's	Colorado Springs	1,567,550				
		CommonSpirit Mercy Hospital	Commonspirit	West	1,977,161	2,088,815	1,346,104	1,225,354	47,708,556
CommonSpirit OrthoColorado Hospital		Commonspirit	Denver	95,608	95,281	366,386	55,365	572,858	
CommonSpirit St. Anthony North Hospital		Commonspirit	Denver	3,447,312	3,192,627	256,341	950,229	4,747,182	
CommonSpirit St. Anthony Summit Hospital		Commonspirit	West	3,177,520	2,627,196	2,159,599	3,093,815	2,160,308	
CommonSpirit St. Elizabeth Hospital		Commonspirit	East	1,037,077	707,923			-255,028	
Community Hospital			Grand Junction	3,232,454	11,271,496	449,488	2,154,696	1,302,080	
Delta Health			West	954,314	920,400	385,136	1,199,149	470,416	
Intermountain Health Platte Valley Medic..		Intermountain Heal..	Denver	3,622,990	3,186,878	2,343,324	2,860,047	4,275,463	
Montrose Memorial Hospital			West	1,576,309	1,374,883	2,446,787	1,527,945	233,441	
San Luis Valley Health Regional Medical C..		San Luis Valley	East	0	1,305,971	2,035,711	1,983,810	366,887	
UCHealth Greeley		UCHealth	Greeley		2,744,432	3,191,663	2,569,418	25,353,426	
UCHealth Highlands Ranch		UCHealth	Denver	0	1,184,331	1,196,259	1,492,230	16,330,485	
UCHealth Longs Peak Hospital		UCHealth	Boulder	1,441,318	2,718,839	2,365,042	1,842,718	37,858	
UCHealth Yampa Valley Medical Center		UCHealth	West	1,374,268	2,423,753	2,324,808	2,285,630	2,491,126	
Vail Health Hospital			West	7,919,894	4,928,042	4,435,175	4,956,900	6,441,139	
Valley View Hospital			West	2,294,500	2,486,728	4,111,426	4,016,325	569,956	
<b>Total</b>				<b>35,415,782</b>	<b>45,243,574</b>	<b>30,344,714</b>	<b>33,480,122</b>	<b>116,453,701</b>	
Small		Animas Surgical Hospital		West	291,077	289,317	279,155	324,377	266,709
	Arkansas Valley Regional Medical Center		East	1,784,213	1,580,494	2,175,808	1,100,879	854,721	
	Aspen Valley Hospital		West	2,830,887	2,216,397	2,303,978	6,319,596	3,469,279	
	Banner East Morgan County Hospital	Banner Health	East	601,421	456,797	541,009	48,749	2,202,965	
	Banner Fort Collins Medical Center	Banner Health	Ft. Collins	1,130,507	736,799	211,193	299,785	2,148,635	
	Banner Sterling Regional MedCenter	Banner Health	East	868,113	562,606	522,264	199,249	683,786	
	CommonSpirit St. Thomas More Hospital	Commonspirit	East	963,333	632,875	73,490	283,856	1,849,665	
	Estes Park Health		Ft. Collins	647,828	427,370	556,547	1,111,724	1,782,957	
	Family Health West		Grand Junction	703,758	880,258	807,723	1,123,288	1,570,040	
	Grand River Hospital District		West	2,574,910	3,393,103	3,142,717	3,979,360	1,724,351	
	Gunnison Valley Health		West	940,594	681,679	1,141,546	1,717,785	485,984	
	Haxtun Hospital District		East		130,981	46,181	88,021	1,149,515	
	Heart of the Rockies Regional Medical Ce..		East	1,040,593	1,211,164	1,447,561	1,738,368	1,107,296	
	Keefe Memorial Health Service District		East	227,119	224,877	85,711	256,413	775,122	
	Kit Carson County Health Service District		East		0	517,375	2,026,206	574,614	
	Lincoln Community Hospital		East	1,415,712	1,738,102	1,471,832	776,991	3,317,903	
	Melissa Memorial Hospital		East	673,254	269,889	366,719	214,826	3,093,623	
	Memorial Regional Health		West		2,191,896	2,278,739	2,249,437	4,202,016	
	Middle Park Health - Kremmling		West		712,451	712,451	1,905,396	5,394,589	
	Mt. San Rafael Hospital		East	1,246,302	1,000,533	1,276,253	1,472,273	667,713	
	National Jewish Health		Denver	1,786,939	1,643,232	2,083,778	1,734,761	621,698	
	Pagosa Springs Medical Center		West	0	986,347	1,192,557	1,403,078	32,990	
	Pioneers Medical Center		West	700,499	1,144,797	1,656,589	1,458,162	1,805,819	
	Prowers Medical Center		East	513,649	1,274,508	853,999	938,421	1,154,000	
	Rangely District Hospital		West	1,656,870	935,409	426,972	125,731	3,581,256	
	Rio Grande Hospital		East	815,895	289,472	524,767	548,092	-1,365,504	
	San Luis Valley Health Conejos County Ho..	San Luis Valley	East	0	242,778	290,213	276,243	3,676,211	
	Sedgwick County Health Center		East	545,220	406,452	485,347	462,316	-41,090	
	Southeast Colorado Hospital District		East	133,770	293,951	28,805	7,892	1,534,604	
	Southwest Health System, Inc.		West		1,696,465	1,871,755	1,868,340	-3,969,190	
	Spanish Peaks Regional Health Center		East	125,328	34,729	-34,384	65,383	-361,410	
	St. Vincent General Hospital District		West	1,243,505	818,261			4,261,343	
	UCHealth Broomfield Hospital	UCHealth	Denver	359,083	1,434,271	885,909	961,069	929,079	
	UCHealth Grandview Hospital	UCHealth	Colorado Springs	142,930	1,129,628	810,028	655,758	1,951,428	
	UCHealth Pikes Peak Regional Hospital	UCHealth	Colorado Springs	172,262	829,366	829,284	552,772	1,828,909	
	Weisbrod Memorial County Hospital		East	25,675	2,308	72,183	701,056	3,228,822	
	Wray Community District Hospital		East	908,991	577,657	434,118	362,194	915,964	
	Yuma District Hospital		East			603,278	0	763,762	
	<b>Total</b>			<b>27,070,236</b>	<b>32,364,768</b>	<b>32,973,447</b>	<b>39,357,848</b>	<b>57,870,175</b>	
	<b>Grand Total</b>			<b>202,020,471</b>	<b>217,369,612</b>	<b>189,682,244</b>	<b>218,269,888</b>	<b>214,461,178</b>	



**Bad Debt Costs by Year**

DOI Region	Hospital Name	System	Peer Group	2019	2020	2021	2022	2023	
Boulder	AdventHealth Avista Hospital	AdventHealth	Large	1,461,769	706,372	349,801	68,173	587,902	
	Boulder Community Health		Large	2,693,679	3,382,727	1,888,351	1,846,136	1,775,878	
	CommonSpirit Longmont United Hospital	Commonspirit	Large	2,364,113	1,824,814	-150,340	1,145,565	1,130,553	
	Intermountain Health Good Samaritan Me...	Intermountain Health	Large	928,664	1,331,926	1,155,877	1,757,090	1,389,686	
	UCHealth Longs Peak Hospital	UCHealth	Medium	1,441,318	2,718,839	2,365,042	1,842,718	37,858	
	Total			8,889,544	9,964,678	5,608,731	6,659,683	4,921,878	
	Colorado Springs	Children's Hospital Colorado Springs	Children's	Large		1,510,149	205,028	156,485	1,148,940
CommonSpirit Penrose-St. Francis Hospital		Commonspirit	Large	7,739,267	5,192,882	1,342,495	1,774,423	1,024,624	
UCHealth Grandview Hospital		UCHealth	Small	142,930	1,129,628	810,028	655,758	1,951,428	
UCHealth Memorial Hospital Central		UCHealth	Large	8,985,886	16,025,329	14,630,168	12,924,342	1,655,943	
UCHealth Pikes Peak Regional Hospital		UCHealth	Small	172,262	829,366	829,284	552,772	1,828,909	
Total				18,607,895	24,687,353	17,817,004	16,063,780	7,609,844	
Denver	AdventHealth Castle Rock Hospital	AdventHealth	Medium	1,697,504	1,985,979	931,803	1,336,491	3,647,547	
	AdventHealth Littleton Hospital	AdventHealth	Large	3,188,774	3,283,735	534,088	4,233,509	586,810	
	AdventHealth Parker Hospital	AdventHealth	Large	3,439,176	3,093,104	1,609,249	3,563,274	359,124	
	AdventHealth Porter Hospital	AdventHealth	Large	2,419,781	1,397,938	948,427	1,466,299	-2,750,195	
	Children's Hospital Colorado	Children's	Large	6,519,234	14,921,953	3,320,315	1,003,499	293,764	
	CommonSpirit OrthoColorado Hospital	Commonspirit	Medium	95,608	95,281	366,386	55,365	572,858	
	CommonSpirit St. Anthony Hospital	Commonspirit	Large	4,563,171	4,433,242	4,363,085	4,808,796	839,125	
	CommonSpirit St. Anthony North Hospital	Commonspirit	Medium	3,447,312	3,192,627	256,341	950,229	4,747,182	
	Denver Health Medical Center		Large	35,469,990	33,243,262	38,285,965	39,021,118	2,285,855	
	HealthONE Mountain Ridge	HealthONE	Large	2,223,215	522,329	1,934,090	4,466,133	2,787,787	
	HealthONE Presbyterian/St. Luke's	HealthONE	Large	1,808,236	644,052	712,605	1,195,283	1,032,962	
	HealthONE Rose	HealthONE	Large	1,593,874	245,513	1,840,833	2,288,897	3,381,808	
	HealthONE Sky Ridge	HealthONE	Large	995,561	530,673	875,953	1,734,333	592,908	
	HealthONE Swedish	HealthONE	Large	3,373,173	-1,059,807	3,086,771	3,870,550	3,014,060	
	HealthONE The Medical Center of Aurora	HealthONE	Large	4,469,189	-393,622	2,584,576	6,912,775	4,222,173	
	Intermountain Health Lutheran Medical C..	Intermountain Health	Large	1,917,749	2,813,949	2,671,947	2,544,320	1,941,774	
	Intermountain Health Platte Valley Medic..	Intermountain Health	Medium	3,622,990	3,186,878	2,343,324	2,860,047	4,275,463	
	Intermountain Health St. Joseph Hospital	Intermountain Health	Large	1,409,434	2,751,197	1,821,018	2,477,843	1,398,045	
	National Jewish Health		Small	1,786,939	1,643,232	2,083,778	1,734,761	621,698	
	UCHealth Broomfield Hospital	UCHealth	Small	359,083	1,434,271	885,909	961,069	929,079	
	UCHealth Highlands Ranch	UCHealth	Medium	0	1,184,331	1,196,259	1,492,230	16,330,485	
	UCHealth University of Colorado Hospital	UCHealth	Large	15,819,055	19,316,774	19,285,416	19,674,057	7,324,867	
	Total			100,219,048	98,466,891	91,938,139	108,650,877	58,435,181	
	East	Arkansas Valley Regional Medical Center		Small	1,784,213	1,580,494	2,175,808	1,100,879	854,721
		Banner East Morgan County Hospital	Banner Health	Small	601,421	456,797	541,009	48,749	2,202,965
		Banner Sterling Regional MedCenter	Banner Health	Small	868,113	562,606	522,264	199,249	683,786
		CommonSpirit St. Elizabeth Hospital	Commonspirit	Medium	1,037,077	707,923			-255,028
CommonSpirit St. Thomas More Hospital		Commonspirit	Small	963,333	632,875	73,490	283,856	1,849,665	
Haxtun Hospital District			Small		130,981	46,181	88,021	1,149,515	
Heart of the Rockies Regional Medical Ce..			Small	1,040,593	1,211,164	1,447,561	1,738,368	1,107,296	
Keefe Memorial Health Service District			Small	227,119	224,877	85,711	256,413	775,122	
Kit Carson County Health Service District			Small		0	517,375	2,026,206	574,614	
Lincoln Community Hospital			Small	1,415,712	1,738,102	1,471,832	776,991	3,317,903	
Melissa Memorial Hospital			Small	673,254	269,889	366,719	214,826	3,093,623	
Mt. San Rafael Hospital			Small	1,246,302	1,000,533	1,276,253	1,472,273	667,713	
Prowers Medical Center			Small	513,649	1,274,508	853,999	938,421	1,154,000	
Rio Grande Hospital			Small	815,895	289,472	524,767	548,092	-1,365,504	
San Luis Valley Health Conejos County Ho..		San Luis Valley	Small	0	242,778	290,213	276,243	3,676,211	
San Luis Valley Health Regional Medical C..		San Luis Valley	Medium	0	1,305,971	2,035,371	1,983,810	366,887	
Sedgwick County Health Center			Small	545,220	406,452	485,347	462,316	-41,090	
Southeast Colorado Hospital District			Small	133,770	293,951	28,805	7,892	1,534,604	
Spanish Peaks Regional Health Center			Small	125,328	34,729	-34,384	65,383	-361,410	
Weisbrod Memorial County Hospital			Small	25,675	2,308	72,183	701,056	3,228,822	
Wray Community District Hospital			Small	908,991	577,657	434,118	362,194	915,964	
Yuma District Hospital			Small		603,278		0	763,762	
Total				12,925,666	12,944,066	13,817,898	13,551,241	25,894,142	
Ft. Collins		Banner Fort Collins Medical Center	Banner Health	Small	1,130,507	736,799	211,193	299,785	2,148,635
		Banner McKee Medical Center	Banner Health	Large	1,574,065	1,307,499	283,772	320,158	231,219
		Estes Park Health		Small	647,828	427,370	556,547	1,111,724	1,782,957
		UCHealth Medical Center of the Rockies	UCHealth	Large	5,122,707	6,319,111	6,877,445	6,521,100	56,293
		UCHealth Poudre Valley Hospital	UCHealth	Large	5,140,643	8,298,694	6,918,377	6,866,473	-513,271
		Total			13,615,751	17,089,473	14,847,335	15,119,240	3,705,833
	Grand Junction	Community Hospital		Medium	3,232,454	11,271,496	449,488	2,154,696	1,302,080
Family Health West			Small	703,758	880,258	807,723	1,123,288	1,570,040	
Intermountain Health St. Mary's Hospital ..		Intermountain Health	Large	4,476,533	3,035,597	1,903,360	3,050,728	529,039	
Total				8,412,746	15,187,351	3,160,571	6,328,712	3,401,159	
Greeley	Banner North Colorado Medical Center	Banner Health	Large	5,733,802	3,089,702	1,196,048	1,850,491	556,180	
	UCHealth Greeley	UCHealth	Medium		2,744,432	3,191,663	2,569,418	25,353,426	
	Total			5,733,802	5,834,135	4,387,711	4,419,909	25,909,606	
Pueblo	CommonSpirit St. Mary-Corwin Hospital	Commonspirit	Large	989,776	-191,993	-8,722	72,970	101,651	
	Parkview Medical Center		Large	3,113,934	2,184,169	5,898,086	7,817,098	3,151,795	
	Total			4,103,711	1,992,177	5,889,364	7,890,068	3,253,446	
West	Animas Surgical Hospital		Small	291,077	289,317	279,155	324,377	266,709	
	Aspen Valley Hospital		Small	2,830,887	2,216,397	2,303,978	6,319,596	3,469,279	
	CommonSpirit Mercy Hospital	Commonspirit	Medium	1,977,161	2,088,815	1,346,104	1,225,354	47,708,556	
	CommonSpirit St. Anthony Summit Hospital	Commonspirit	Medium	3,177,520	2,627,196	2,159,599	3,093,815	2,160,308	
	Delta Health		Medium	954,314	920,400	385,136	1,199,149	470,416	
	Grand River Hospital District		Small	2,574,910	3,393,103	3,142,717	3,979,360	1,724,351	
	Gunnison Valley Health		Small	940,594	681,679	1,141,546	1,717,785	485,984	
	Memorial Regional Health		Small		2,191,896	2,278,739	2,249,437	4,202,016	
	Middle Park Health - Kremmling		Small			712,451	1,905,396	5,394,589	
	Montrose Memorial Hospital		Medium	1,576,309	1,374,883	2,446,787	1,457,945	233,441	
	Pagosa Springs Medical Center		Small	0	986,347	1,192,557	1,403,078	32,990	
	Pioneers Medical Center		Small	700,499	1,144,797	1,656,589	1,458,162	1,805,819	
	Rangely District Hospital		Small	1,656,870	935,409	426,972	125,731	3,581,256	
	Southwest Health System, Inc.		Small		1,696,465	1,871,755	1,868,340	-3,969,190	
	St. Vincent General Hospital District		Small	1,243,505	818,261			4,261,343	
	UCHealth Yampa Valley Medical Center	UCHealth	Medium	1,374,268	2,423,753	2,324,808	2,285,630	2,491,126	
	Vail Health Hospital		Medium	7,919,894	4,928,042	4,435,175	4,956,900	6,441,139	
	Valley View Hospital		Medium	2,294,500	2,486,728	4,111,426	4,016,325	569,956	
	Total			29,512,308	31,203,489	32,215,493	39,586,380	81,330,088	
Grand Total			202,020,471	217,369,612	189,682,244	218,269,888	214,461,178		

## Charity Care Costs by Year

Peer Group	Hospital Name	System	DOI Region	2019	2020	2021	2022	2023	
Large	AdventHealth Avista Hospital	AdventHealth	Boulder	1,582,727	2,207,439	3,326,951	5,086,296	746,485	
	AdventHealth Littleton Hospital	AdventHealth	Denver	1,065,937	2,127,482	5,244,483	5,206,520	109,863	
	AdventHealth Parker Hospital	AdventHealth	Denver	1,022,572	3,173,187	6,011,775	4,766,458	595,691	
	AdventHealth Porter Hospital	AdventHealth	Denver	1,850,283	3,732,205	5,371,896	7,375,563	3,453,525	
	Banner McKee Medical Center	Banner Health	Ft. Collins	2,169,209	2,177,342	2,185,230	1,255,438	0	
	Banner North Colorado Medical Center	Banner Health	Greeley	8,140,813	12,344,566	10,526,127	8,812,874	504,502	
	Boulder Community Health		Boulder	2,965,837	2,211,836	1,266,385	1,661,825	7,518,460	
	Children's Hospital Colorado	Children's	Denver	10,855,925	8,867,917	11,207,175	12,233,214	92,610	
	Children's Hospital Colorado Springs	Children's	Colorado Springs		807,770	343,355	499,884	136,215	
	CommonSpirit Longmont United Hospital	Commonspirit	Boulder	2,420,653	4,266,929	4,903,558	5,409,749	57,525	
	CommonSpirit Penrose-St. Francis Hospital	Commonspirit	Colorado Springs	5,601,880	9,356,437	12,860,134	14,467,989	0	
	CommonSpirit St. Anthony Hospital	Commonspirit	Denver	3,731,229	6,459,894	11,731,558	11,284,592	254,724	
	CommonSpirit St. Mary-Corwin Hospital	Commonspirit	Pueblo	1,301,168	2,021,007	2,881,747	2,741,883	800	
	Denver Health Medical Center		Denver	69,364,242	75,062,181	79,501,417	88,057,277	392,386	
	HealthONE Mountain Ridge	HealthONE	Denver	3,524,001	3,583,088	2,983,451	2,922,302	9,767,133	
	HealthONE Presbyterian/St. Luke's	HealthONE	Denver	2,720,789	2,333,066	2,441,007	2,792,132	1,461,791	
	HealthONE Rose	HealthONE	Denver	1,464,777	1,466,590	1,570,201	1,813,645	11,837,274	
	HealthONE Sky Ridge	HealthONE	Denver	1,715,377	2,502,662	3,001,715	2,301,364	2,320,721	
	HealthONE Swedish	HealthONE	Denver	5,466,421	5,623,720	5,265,827	6,085,313	7,553,827	
	HealthONE The Medical Center of Aurora	HealthONE	Denver	5,473,154	6,095,854	5,137,333	4,930,468	6,872,339	
	Intermountain Health Good Samaritan Me..	Intermountain Health	Boulder	1,157,777	1,367,618	1,537,306	2,118,488	77,903	
	Intermountain Health Lutheran Medical C..	Intermountain Health	Denver	3,641,192	4,773,608	5,224,374	4,432,291	1,890,340	
	Intermountain Health St. Joseph Hospital	Intermountain Health	Denver	14,816,720	16,665,279	16,305,435	20,943,183	3,642,555	
	Intermountain Health St. Mary's Hospital ..	Intermountain Health	Grand Junction	7,901,093	8,980,916	8,877,780	8,081,569	1,973,840	
	Parkview Medical Center		Pueblo	1,511,995	3,532,415	1,956,377	1,655,694	17,831,042	
	UCHealth Medical Center of the Rockies	UCHealth	Ft. Collins	7,086,291	5,492,827	4,026,401	5,578,840	26,250	
	UCHealth Memorial Hospital Central	UCHealth	Colorado Springs	12,074,373	9,911,119	6,805,296	9,226,628	944,406	
	UCHealth Poudre Valley Hospital	UCHealth	Ft. Collins	6,350,448	6,305,179	5,412,399	6,570,887	3,726,083	
	UCHealth University of Colorado Hospital	UCHealth	Denver	17,429,499	20,772,445	19,195,039	23,989,660	5,923,559	
	<b>Total</b>			<b>204,106,383</b>	<b>234,222,577</b>	<b>247,101,734</b>	<b>272,302,027</b>	<b>89,711,849</b>	
	Medium	AdventHealth Castle Rock Hospital	AdventHealth	Denver	500,906	888,585	2,101,863	2,364,615	1,157,878
		Children's Hospital Colorado Springs	Children's	Colorado Springs	450,641				
		CommonSpirit Mercy Hospital	Commonspirit	West	1,099,971	2,227,526	3,166,320	4,042,122	93,760,066
		CommonSpirit OrthoColorado Hospital	Commonspirit	Denver	10,191	36,722	92,811	204,975	3,992,015
CommonSpirit St. Anthony North Hospital		Commonspirit	Denver	1,916,774	5,756,174	8,767,617	9,804,540	908,660	
CommonSpirit St. Anthony Summit Hospital		Commonspirit	West	1,543,956	1,859,365	2,972,698	4,203,359	3,538	
CommonSpirit St. Elizabeth Hospital		Commonspirit	East	354,841	184,753			4,538,172	
Community Hospital			Grand Junction	1,019,115	583,948	1,131,528	1,001,172	2,142	
Delta Health			West	249,593	271,251	103,342	37,646	118,601	
Intermountain Health Platte Valley Medic..		Intermountain Health	Denver	2,738,531	3,350,235	3,161,763	3,602,118	4,858,782	
Montrose Memorial Hospital			West	2,005,947	2,026,578	1,683,842	1,892,601	280	
San Luis Valley Health Regional Medical C..		San Luis Valley	East	0	1,785,256	0	0	5,563,069	
UCHealth Greeley		UCHealth	Greeley		1,880,248	2,006,217	2,646,604	30,357,605	
UCHealth Highlands Ranch		UCHealth	Denver	1,641,005	754,863	806,147	1,072,289	10,877,740	
UCHealth Longs Peak Hospital		UCHealth	Boulder	2,276,601	1,537,822	1,132,681	1,274,364	40,839	
UCHealth Yampa Valley Medical Center		UCHealth	West	2,320,170	1,736,442	1,329,579	1,964,586	1,893,949	
Vail Health Hospital			West	1,673,100	2,462,928	1,521,639	693,409	5,344,337	
Valley View Hospital			West	5,602,838	4,677,968	5,804,518	6,933,898	141,183	
<b>Total</b>				<b>25,603,980</b>	<b>32,020,663</b>	<b>35,782,566</b>	<b>41,738,296</b>	<b>163,558,855</b>	
Small		Animas Surgical Hospital		West	28,739	71,481	14,252	41,795	58,589
	Arkansas Valley Regional Medical Center		East	240,578	216,232	177,096	245,314	436,073	
	Aspen Valley Hospital		West	1,527,311	1,167,156	1,401,334	1,766,040	1,408,742	
	Banner East Morgan County Hospital	Banner Health	East	565,883	944,303	644,779	490,285	442,676	
	Banner Fort Collins Medical Center	Banner Health	Ft. Collins	729,068	901,985	712,815	554,845	2,211,473	
	Banner Sterling Regional MedCenter	Banner Health	East	693,633	1,208,261	969,915	782,337	778,088	
	CommonSpirit St. Thomas More Hospital	Commonspirit	East	445,117	675,914	1,788,235	1,852,669	481,488	
	Estes Park Health		Ft. Collins	586,894	247,700	4,681	0	1,537,237	
	Family Health West		Grand Junction	147,464	96,827	39,634	53,171	239,343	
	Grand River Hospital District		West	1,137,079	0	580,983	322,910	158,653	
	Gunnison Valley Health		West	451,359	848,523	574,742	830,347	71,734	
	Haxtun Hospital District		East	0	0	77,862	10,918	766,327	
	Heart of the Rockies Regional Medical Ce..		East	261,115	378,898	375,022	394,249	387	
	Keefe Memorial Health Service District		East	19,262	8,594	6,759	0	75,359	
	Kit Carson County Health Service District		East	0	0	89,450	91,406	0	
	Lincoln Community Hospital		East	18,101	10,497	0	17,065	0	
	Melissa Memorial Hospital		East	53,942	127,424	5,878	2,040	2,612,579	
	Memorial Regional Health		West	260,863	260,863	305,572	81,198	924,509	
	Middle Park Health - Kremmling		West	0	0	118,510	279,895	7,986,114	
	Mt. San Rafael Hospital		East	364,599	419,230	0	270,148	63,998	
	National Jewish Health		Denver	20,836	129,599	339,669	75,050	114,618	
	Pagosa Springs Medical Center		West	0	161,167	38,177	220,152	1,602,692	
	Pioneers Medical Center		West	63,993	32,217	50,975	157,328	2,235,003	
	Prowers Medical Center		East	160,397	318,723	254,728	339,153	3,495,152	
	Rangely District Hospital		West	0	0	0	0	3,867,112	
	Rio Grande Hospital		East	647,907	382,721	153,087	0	4,515,221	
	San Luis Valley Health Conejos County Ho..	San Luis Valley	East	0	172,424	0	0	3,627,551	
	Sedgwick County Health Center		East	103,464	101,391	51,445	91,609	133,397	
	Southeast Colorado Hospital District		East	14,005	0	89,360	0	2,146,003	
	Southwest Health System, Inc.		West	0	0	1,504,658	1,685,401	12,356,786	
	Spanish Peaks Regional Health Center		East	396,452	284,771	0	0	6,981,005	
	St. Vincent General Hospital District		West	141,539	208,210			8,965,530	
	UCHealth Broomfield Hospital	UCHealth	Denver	4,809,252	326,367	233,799	589,350	898,660	
	UCHealth Grandview Hospital	UCHealth	Colorado Springs	1,765,487	290,324	212,169	242,419	2,024,112	
	UCHealth Pikes Peak Regional Hospital	UCHealth	Colorado Springs	788,724	165,617	143,790	175,623	753,785	
	Weisbrod Memorial County Hospital		East	41,865	58,141	5,343	4,110	2,190,041	
	Wray Community District Hospital		East	16,905	24,145	32,577	51,541	698,819	
Yuma District Hospital		East	0	0	0	0	303,705		
<b>Total</b>			<b>16,240,970</b>	<b>10,239,706</b>	<b>10,997,295</b>	<b>11,717,765</b>	<b>77,162,505</b>		
<b>Grand Total</b>			<b>245,951,333</b>	<b>276,482,946</b>	<b>293,881,595</b>	<b>325,758,088</b>	<b>330,433,210</b>		

Charity Care Costs by Year

DOI Region	Hospital Name	System	Peer Group	2019	2020	2021	2022	2023	
Boulder	AdventHealth Avista Hospital	AdventHealth	Large	1,582,727	2,207,439	3,326,951	5,086,296	746,485	
	Boulder Community Health		Large	2,965,837	2,211,836	1,266,385	1,661,825	7,518,460	
	CommonSpirit Longmont Samed Hospital	Commonspirit	Large	2,420,653	4,266,929	4,903,558	5,409,749	57,523	
	Intermountain Health Good Samaritan Me..	Intermountain Health	Large	1,157,777	1,367,618	1,537,306	2,118,488	77,903	
	UCHealth Longs Peak Hospital	UCHealth	Medium	2,276,601	1,537,822	1,132,681	1,274,364	40,839	
	<b>Total</b>			<b>10,403,595</b>	<b>11,591,644</b>	<b>12,166,880</b>	<b>15,550,722</b>	<b>8,441,212</b>	
Colorado Springs	Children's Hospital Colorado Springs	Children's	Large		807,770	343,355	499,884	136,215	
			Medium	450,641					
	CommonSpirit Penrose-St. Francis Hospital	Commonspirit	Large	5,601,880	9,356,437	12,860,134	14,467,989	0	
	UCHealth Grandview Hospital	UCHealth	Small	1,765,487	290,324	212,169	242,419	2,024,112	
	UCHealth Memorial Hospital Central	UCHealth	Large	12,074,373	9,911,119	6,805,296	9,226,628	944,406	
	UCHealth Pikes Peak Regional Hospital	UCHealth	Small	788,724	165,617	143,790	175,623	753,785	
<b>Total</b>			<b>20,681,105</b>	<b>20,531,266</b>	<b>20,364,745</b>	<b>24,612,542</b>	<b>3,858,518</b>		
Denver	AdventHealth Castle Rock Hospital	AdventHealth	Medium	500,966	888,585	2,101,863	2,364,615	1,157,878	
	AdventHealth Littleton Hospital	AdventHealth	Large	1,065,937	2,127,482	5,244,483	5,206,520	109,863	
	AdventHealth Parker Hospital	AdventHealth	Large	1,022,572	3,173,187	6,011,775	4,766,458	595,691	
	AdventHealth Porter Hospital	AdventHealth	Large	1,850,283	3,732,205	5,371,896	7,375,563	3,453,525	
	Children's Hospital Colorado	Children's	Large	10,855,925	8,867,917	11,207,175	12,233,214	92,610	
	CommonSpirit OrthoColorado Hospital	Commonspirit	Medium	10,191	36,722	92,811	204,975	3,992,015	
	CommonSpirit St. Anthony Hospital	Commonspirit	Large	3,731,229	6,459,894	11,731,558	11,284,592	254,724	
	CommonSpirit St. Anthony North Hospital	Commonspirit	Medium	1,916,774	5,756,174	8,767,617	9,804,540	908,660	
	Denver Health Medical Center		Large	69,364,242	75,062,181	79,501,417	88,057,277	392,386	
	HealthONE Mountain Ridge	HealthONE	Large	3,524,001	3,583,088	2,983,451	2,922,302	9,767,133	
	HealthONE Presbyterian/St. Luke's	HealthONE	Large	2,720,789	2,333,066	2,441,007	2,792,132	1,461,791	
	HealthONE Rose	HealthONE	Large	1,464,777	1,466,590	1,570,201	1,813,645	11,837,274	
	HealthONE Sky Ridge	HealthONE	Large	1,715,377	2,502,662	3,001,715	2,301,364	2,320,721	
	HealthONE Swedish	HealthONE	Large	5,466,421	5,623,720	5,265,827	6,085,313	7,553,827	
	HealthONE The Medical Center of Aurora	HealthONE	Large	5,473,154	6,095,854	5,137,333	4,930,468	6,872,339	
	Intermountain Health Lutheran Medical C..	Intermountain Health	Large	3,641,192	4,773,608	5,224,374	4,432,291	1,890,340	
	Intermountain Health Platte Valley Medic..	Intermountain Health	Medium	2,738,531	3,350,235	3,161,763	3,602,118	4,858,782	
	Intermountain Health St. Joseph Hospital	Intermountain Health	Large	14,816,720	16,665,279	16,305,435	20,943,183	3,642,555	
	National Jewish Health		Small	20,836	129,599	339,669	75,050	114,618	
	UCHealth Broomfield Hospital	UCHealth	Small	4,809,252	326,367	233,799	589,350	898,602	
	UCHealth Highlands Ranch	UCHealth	Medium	1,641,005	754,863	806,147	1,072,289	10,877,740	
	UCHealth University of Colorado Hospital	UCHealth	Large	17,429,499	20,772,445	19,195,039	23,989,660	5,923,559	
	<b>Total</b>			<b>155,779,614</b>	<b>174,481,723</b>	<b>195,696,358</b>	<b>216,846,920</b>	<b>78,976,634</b>	
	East	Arkansas Valley Regional Medical Center		Small	240,578	216,232	177,096	245,314	436,073
		Banner East Morgan County Hospital	Banner Health	Small	565,883	944,303	644,779	490,285	442,676
Banner Sterling Regional MedCenter		Banner Health	Small	693,633	1,208,261	969,915	782,337	778,088	
CommonSpirit St. Elizabeth Hospital		Commonspirit	Medium	354,841	184,753			4,538,172	
CommonSpirit St. Thomas More Hospital		Commonspirit	Small	445,117	675,914	1,788,235	1,852,069	481,488	
Haxtun Hospital District			Small		0	77,862	10,918	766,327	
Heart of the Rockies Regional Medical Ce..			Small	261,115	378,898	375,022	394,249	387	
Keefe Memorial Health Service District			Small	19,262	8,594	6,759	0	75,359	
Kit Carson County Health Service District			Small		0	89,450	91,406	0	
Lincoln Community Hospital			Small	18,101	10,497	0	17,065	0	
Melissa Memorial Hospital			Small	53,942	127,424	5,878	2,040	2,612,579	
Mt. San Rafael Hospital			Small	364,599	419,230	0	270,148	63,998	
Prowers Medical Center			Small	160,397	318,723	254,728	339,153	3,495,152	
Rio Grande Hospital			Small	647,907	382,721	153,087	0	4,515,221	
San Luis Valley Health Conejos County Ho..		San Luis Valley	Small	0	172,424	0	0	3,627,551	
San Luis Valley Health Regional Medical C..		San Luis Valley	Medium	0	1,785,256	0	0	5,563,069	
Sedgwick County Health Center			Small	103,464	101,391	51,445	91,609	133,397	
Southeast Colorado Hospital District			Small	14,005	0	89,360	0	2,146,003	
Spanish Peaks Regional Health Center			Small	396,452	284,771	0	0	6,981,005	
Weisbrod Memorial County Hospital			Small	41,865	58,141	5,343	4,110	2,190,041	
Wray Community District Hospital			Small	16,905	24,145	32,577	51,541	698,819	
Yuma District Hospital			Small			0	0	303,705	
<b>Total</b>				<b>4,398,066</b>	<b>7,301,679</b>	<b>4,721,535</b>	<b>4,642,241</b>	<b>39,849,111</b>	
Ft. Collins		Banner Fort Collins Medical Center	Banner Health	Small	729,068	901,985	712,815	554,845	2,211,473
		Banner McKee Medical Center	Banner Health	Large	2,169,209	2,177,342	2,185,230	1,255,438	0
		Estes Park Health		Small	586,894	247,700	4,681	0	1,537,237
		UCHealth Medical Center of the Rockies	UCHealth	Large	7,086,291	5,492,827	4,026,401	5,578,840	26,250
		UCHealth Poudre Valley Hospital	UCHealth	Large	6,350,448	6,305,179	5,412,399	6,570,887	3,726,083
	<b>Total</b>			<b>16,921,910</b>	<b>15,125,033</b>	<b>12,341,526</b>	<b>13,960,010</b>	<b>7,501,042</b>	
Grand Junction	Community Hospital		Medium	1,019,115	583,948	1,131,528	1,001,172	2,142	
	Family Health West		Small	147,464	96,827	39,634	53,171	239,343	
	Intermountain Health St. Mary's Hospital ..	Intermountain Health	Large	7,601,093	8,980,916	8,877,780	8,081,569	1,973,840	
<b>Total</b>			<b>8,767,671</b>	<b>9,661,691</b>	<b>10,048,942</b>	<b>9,135,912</b>	<b>2,215,325</b>		
Greeley	Banner North Colorado Medical Center	Banner Health	Large	8,140,813	12,344,566	10,526,127	8,812,874	504,502	
	UCHealth Greeley	UCHealth	Medium	1,880,248	2,006,217	2,006,217	2,646,604	30,357,605	
	<b>Total</b>			<b>8,140,813</b>	<b>14,224,815</b>	<b>12,532,345</b>	<b>11,459,478</b>	<b>30,862,107</b>	
Pueblo	CommonSpirit St. Mary-Corwin Hospital	Commonspirit	Large	1,301,168	2,021,007	2,881,747	2,741,883	800	
	Parkview Medical Center		Large	1,511,995	3,532,415	1,956,377	1,655,694	17,831,042	
	<b>Total</b>			<b>2,813,163</b>	<b>5,553,422</b>	<b>4,838,123</b>	<b>4,397,578</b>	<b>17,831,842</b>	
West	Animas Surgical Hospital		Small	28,739	71,481	14,252	41,795	58,589	
	Aspen Valley Hospital		Small	1,527,311	1,167,156	1,401,334	1,766,040	1,408,742	
	CommonSpirit Mercy Hospital	Commonspirit	Medium	1,099,971	2,227,526	3,166,320	4,042,122	93,760,066	
	CommonSpirit St. Anthony Summit Hospital	Commonspirit	Medium	1,543,956	1,859,365	2,972,698	4,203,359	3,538	
	Delta Health		Medium	249,593	271,251	103,342	37,646	118,601	
	Grand River Hospital District		Small	1,137,079	0	580,983	322,910	158,653	
	Gunnison Valley Health		Small	451,359	848,523	574,742	830,347	71,734	
	Memorial Regional Health		Small		260,863	305,572	81,198	924,509	
	Middle Park Health - Kremmling		Small			118,510	279,895	7,986,114	
	Montrose Memorial Hospital		Medium	2,005,947	2,026,578	1,683,842	1,892,601	280	
	Pagosa Springs Medical Center		Small	0	161,167	38,177	220,152	1,602,692	
	Pioneers Medical Center		Small	63,993	32,217	50,975	157,328	2,235,003	
	Rangely District Hospital		Small	0	0	0	0	3,867,112	
	Southwest Health System, Inc.		Small		0	1,504,658	1,685,401	12,356,786	
	St. Vincent General Hospital District		Small	141,539	208,210			8,965,530	
	UCHealth Yampa Valley Medical Center	UCHealth	Medium	2,320,170	1,736,442	1,329,579	1,964,586	1,893,949	
	Vail Health Hospital		Medium	1,673,100	2,462,928	1,521,639	693,409	5,344,337	
	Valley View Hospital		Medium	5,802,638	4,677,968	5,804,518	6,933,898	141,183	
	<b>Total</b>			<b>18,045,395</b>	<b>18,011,675</b>	<b>21,171,141</b>	<b>25,152,685</b>	<b>140,897,410</b>	
	<b>Grand Total</b>			<b>245,951,333</b>	<b>276,482,946</b>	<b>293,881,595</b>	<b>325,758,088</b>	<b>330,433,218</b>	

# Total Gross Charges by Year

Peer Group	Hospital Name	System	DOI Region	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	
Large	AdventHealth Avista Hospital	AdventHealth	Boulder	319,821,717	340,438,823	383,457,587	403,491,521	484,882,304	625,015,467	603,330,969	650,427,488	714,987,263	839,079,367	
	AdventHealth Littleton Hospital	AdventHealth	Denver	1,088,237,918	1,157,788,664	1,218,937,634	1,292,346,831	1,384,605,822	1,492,776,228	1,405,411,826	1,539,895,300	1,611,750,584	1,728,179,861	
	AdventHealth Parker Hospital	AdventHealth	Denver	789,201,481	934,038,779	1,066,073,532	1,135,305,596	1,238,608,738	1,299,144,127	1,362,854,779	1,528,429,085	1,632,261,946	1,768,042,033	
	AdventHealth Porter Hospital	AdventHealth	Denver	1,161,980,435	1,336,669,955	1,365,036,820	1,408,850,838	1,418,000,282	1,405,565,208	1,292,778,339	1,529,282,586	1,632,832,684	1,701,249,081	
	Banner McKee Medical Center	Banner Health	Ft. Collins	348,476,247	363,004,207	361,343,711	371,913,135	382,255,428	401,904,555	377,427,723	396,073,419	320,340,907	335,882,979	
	Banner North Colorado Medical Center	Banner Health	Greeley	966,593,802	1,007,914,780	1,053,924,570	1,106,255,656	1,129,073,114	1,158,933,058	1,007,554,559	1,074,647,824	1,028,236,956	1,010,772,137	
	Boulder Community Health		Boulder	1,128,426,649	1,253,982,704	1,402,741,958	1,527,213,594	1,583,646,441	1,687,959,423	1,662,032,777	2,013,162,112	2,098,780,274	2,411,795,176	
	Children's Hospital Colorado	Children's	Denver	2,177,945,044	2,227,178,563	2,289,318,626	2,506,512,977	2,827,003,615	3,004,329,297	2,915,343,625	3,418,172,801	3,856,642,822	4,121,527,724	
	Children's Hospital Colorado Springs	Children's	Colorado Springs							529,153,459	642,338,800	794,346,880	826,898,729	
	CommonSpirit Longmont United Hospital	Commonspirit	Boulder			578,662,153	640,358,356	635,260,370	640,938,426	600,049,006	617,799,455	664,473,095	576,131,407	
	CommonSpirit Penrose-St. Francis Hospital	Commonspirit	Colorado Springs	2,018,391,988	2,280,402,729	2,487,917,748	2,754,468,195	3,085,541,388	3,463,257,879	3,677,163,065	4,178,961,493	4,448,261,454	4,565,572,142	
	CommonSpirit St. Anthony Hospital	Commonspirit	Denver	1,567,043,281	1,737,952,615	1,839,044,182	1,896,059,640	1,889,690,082	1,999,068,667	2,092,032,253	2,392,174,188	2,635,473,634	2,819,760,731	
	CommonSpirit St. Mary-Corwin Hospital	Commonspirit	Pueblo	710,768,952	757,631,004	829,523,220	887,666,942	858,513,104	679,774,373	611,930,088	635,057,779	733,410,179	749,571,496	
	Denver Health Medical Center		Denver	1,878,875,785	2,058,906,272	2,113,879,042	2,282,875,125	2,423,198,236	2,668,611,242	2,706,534,628	3,110,397,108	3,465,500,667	3,818,970,795	
	HealthONE	HealthONE	Denver	12,167,444,000	13,601,962,004	15,465,377,000	17,406,228,000	19,623,101,000						
	HealthONE Mountain Ridge	HealthONE	Denver							1,814,526,000	1,924,487,000	2,142,762,000	2,192,135,000	
	HealthONE Presbyterian/St. Luke's	HealthONE	Denver							3,550,513,000	3,590,015,000	4,087,725,000	4,679,193,000	
	HealthONE Rose	HealthONE	Denver							2,400,168,000	2,352,677,000	2,804,603,000	3,068,559,000	
	HealthONE Sky Ridge	HealthONE	Denver							3,756,462,000	3,942,927,000	4,741,867,000	5,136,186,000	
	HealthONE Swedish	HealthONE	Denver							4,764,992,000	4,956,273,000	5,709,177,000	6,106,661,000	
	HealthONE The Medical Center of Aurora	HealthONE	Denver							3,220,604,000	3,240,288,000	3,895,691,000	4,370,604,000	
	Intermountain Health Good Samaritan Med.	Intermountain ..	Boulder	1,184,413,576	1,252,386,648	1,337,348,020	1,455,246,713	1,491,696,083	1,474,869,482	1,457,600,436	1,653,083,789	1,723,761,088	1,851,020,490	
	Intermountain Health Lutheran Medical Ce.	Intermountain ..	Denver	1,315,760,591	1,369,368,564	1,550,494,476	1,714,484,500	1,766,450,410	1,812,325,140	1,777,667,743	2,122,298,498	2,253,063,561	2,448,927,449	
	Intermountain Health St. Joseph Hospital	Intermountain ..	Denver	1,893,332,127	2,060,242,353	2,222,748,651	2,460,666,697	2,515,305,192	2,721,733,518	2,579,424,539	2,874,295,515	2,932,893,562	3,183,222,342	
	Intermountain Health St. Mary's Hospital &..	Intermountain ..	Grand Junction	1,023,956,931	1,066,596,801	1,119,850,092	1,202,409,737	1,267,746,939	1,320,127,071	1,314,645,229	1,534,163,510	1,632,875,644	1,827,444,914	
	Parkview Medical Center		Pueblo	1,383,685,372	1,477,173,824	1,711,700,700	1,887,459,947	2,091,592,831	2,276,650,767	2,689,292,593	2,689,292,593	2,776,419,031	2,901,952,215	
	UCHealth Medical Center of the Rockies	UCHealth	Ft. Collins	869,554,661	997,281,519	1,093,317,550	1,240,804,026	1,424,626,583	1,632,957,032	1,534,627,698	1,681,335,172	1,826,824,219	2,036,856,595	
	UCHealth Memorial Hospital Central	UCHealth	Colorado Springs	2,047,467,633	2,187,854,938	2,367,154,642	3,051,971,728	3,658,383,769	4,079,634,762	4,117,390,335	4,733,956,090	5,423,316,887	6,185,473,516	
	UCHealth Poudre Valley Hospital	UCHealth	Ft. Collins	1,053,658,386	1,173,930,030	1,304,984,712	1,573,342,917	1,705,651,321	1,837,750,088	1,822,151,612	2,056,959,152	2,326,932,235	2,572,804,102	
	UCHealth University of Colorado Hospital	UCHealth	Denver	4,504,008,608	5,129,785,441	5,811,795,699	6,610,543,946	7,834,571,348	8,959,463,803	9,182,863,455	10,290,754,325	11,497,873,962	12,889,551,569	
	<b>Total</b>			41,599,044,983	45,771,718,217	51,214,632,325	56,816,476,617	62,719,404,400	66,150,054,612	67,034,670,634	76,715,325,079	83,534,610,264	92,173,024,848	
	Medium	AdventHealth Castle Rock Hospital	AdventHealth	Denver	201,958,512	273,153,417	298,154,395	376,625,398	453,070,222	501,413,301	504,774,390	611,757,258	721,535,130	849,771,516
		Children's Hospital Colorado Springs	Children's	Colorado Springs										
CommonSpirit Mercy Hospital		Commonspirit	West	367,634,229	443,338,189	501,649,958	599,741,312	691,771,966	733,119,898	740,994,170	851,728,955	994,392,743	1,066,853,482	
CommonSpirit OrthoColorado Hospital		Commonspirit	Denver	206,948,936	236,015,852	310,018,755	322,052,730	356,330,363	372,379,031	378,914,175	456,976,348	467,788,152	451,034,132	
CommonSpirit St. Anthony North Hospital		Commonspirit	Denver	616,788,909	607,536,033	657,644,176	691,875,239	779,237,632	946,286,501	1,028,019,798	1,124,395,878	1,392,013,847	1,580,198,498	
CommonSpirit St. Anthony Summit Hospital		Commonspirit	West	134,540,810	150,759,184	177,855,435	213,719,749	269,840,344	293,822,829	275,495,374	300,262,374	373,667,533	402,644,686	
CommonSpirit St. Elizabeth Hospital		Commonspirit	East	132,312,579	136,042,749	148,404,999	151,083,998	147,358,999	132,378,424	108,637,472			129,625,623	
Community Hospital			Grand Junction							535,454,708	698,147,873	668,645,890	738,335,406	
Delta Health			West	137,456,457	150,697,587	160,048,238	176,892,735	191,841,739	206,652,324	198,535,707	227,217,282	232,808,953	242,479,147	
Intermountain Health Platte Valley Medica..		Intermountain ..	Denver	263,531,562	255,531,040	296,287,657	331,141,208	348,420,303	373,933,706	394,516,991	482,124,831	567,506,450	677,089,889	
Montrose Memorial Hospital			East							327,760,499	340,092,502	386,328,502	418,535,826	
San Luis Valley Health Regional Medical Ce.		San Luis Valley	West	130,192,882	152,364,725	162,171,132	178,016,284	192,353,384	205,730,442	203,504,357	223,847,774	256,116,271	261,793,277	
UCHealth Greeley		UCHealth	Greeley								366,066,087	503,630,187	619,492,599	
UCHealth Highlands Ranch		UCHealth	Denver							4,661,200	435,750,059	743,970,804	1,010,367,919	
UCHealth Longs Peak Hospital		UCHealth	Boulder							206,001,667	385,221,558	488,512,539	666,252,336	
UCHealth Yampa Valley Medical Center		UCHealth	West							121,014,412	164,614,460	174,327,400	203,225,177	
Vail Health Hospital			West	239,718,782	241,307,998	243,023,162	262,215,325	291,971,956	329,124,618	342,847,364	393,283,861	439,232,774	493,838,502	
Valley View Hospital			West	311,877,780	374,144,502	449,313,341	450,366,973	463,047,824	511,464,280	508,351,563	626,232,503	656,602,587	768,734,183	
<b>Total</b>				2,742,960,938	3,020,891,276	3,404,571,247	3,753,730,950	4,512,261,101	6,300,481,689	7,187,487,822	8,530,979,960	9,934,120,196	11,388,788,521	
Small		Animas Surgical Hospital		West						119,766,690	123,189,634	149,775,313	169,775,518	
		Arkansas Valley Regional Medical Center		East	77,304,194	73,930,153	84,243,105	84,196,160	82,421,510	83,540,828	79,415,637	64,855,213	90,396,709	
		Aspen Valley Hospital		West						139,410,479	127,536,659	160,932,258	198,784,928	
		Banner East Morgan County Hospital	Banner Health	East	43,851,716	46,349,106	49,154,162	54,652,472	59,022,267	58,297,915	55,381,179	63,122,622	62,766,777	
		Banner Fort Collins Medical Center	Banner Health	Ft. Collins			71,774,105	83,195,834	95,105,801	108,728,080	101,861,697	125,237,261	136,071,078	
		Banner Sterling Regional MedCenter	Banner Health	East	90,726,680	96,290,655	101,135,333	113,154,490	119,469,067	120,259,382	124,983,179	127,452,093	118,852,000	
		CommonSpirit St. Thomas More Hospital	Commonspirit	East	140,277,021	172,693,921	188,684,720	210,428,016	216,058,953	234,537,633	229,406,106	268,779,965	292,595,516	
		Estes Park Health		Ft. Collins	53,213,419	60,925,781	62,718,134	71,244,906	90,001,168	91,195,538	84,289,800	97,777,612	94,507,582	
		Family Health West		Grand Junction										
		Grand River Hospital District		West	73,593,278	80,858,517	89,906,697	101,786,090	104,107,403	114,108,102	109,292,605	154,234,026	168,088,572	
		Gunnison Valley Health		West	49,235,746	52,590,107	62,872,599	69,139,605	87,809,605	97,201,230	95,734,682	111,747,441	114,533,944	
		Haxton Hospital District		East		8,065,804	8,104,016	9,706,990	10,121,474		11,702,158	14,536,694	16,664,936	
		Heart of the Rockies Regional Medical Cen..		East	83,451,110	96,459,535	111,650,725	131,223,787	150,798,451	163,073,187	167,924,615	214,628,601	249,318,657	
		Keefe Memorial Health Service District		East						7,419,627	8,538,165	8,178,805	10,555,695	
	Kit Carson County Health Service District		East	17,219,926	17,799,890	17,078,746	16,108,148	16,466,820	29,252,620	29,738,964	29,571,832	35,378,066		
	Lincoln Community Hospital		East							28,642,800	25,141,382	29,913,484		
	Melissa Memorial Hospital		East	12,463,192	13,450,080	14,436,812			24,180,240	25,525,989	27,415,958	28,544,379		
	Memorial Regional Health		West					</						

### Total Gross Charges by Year

DOI Region	Hospital Name	System	Peer Group	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	
Boulder	AdventHealth Avista Hospital	AdventHealth	Large	319,821,717	340,438,823	383,457,587	403,491,521	484,882,304	625,015,467	603,330,969	650,427,488	714,987,263	839,079,367	
	Boulder Community Health	Commonspirit	Large	1,128,426,649	1,253,982,704	1,402,741,958	1,527,213,594	1,583,646,441	1,687,959,423	1,662,032,777	2,013,162,112	2,098,780,274	2,411,795,176	
	CommonSpirit Longmont United Hospital	Commonspirit	Large			578,662,153	640,358,356	635,260,370	640,938,426	600,049,006	617,799,455	664,473,095	576,311,407	
	Intermountain Health Good Samaritan Me..	Intermountain ..	Large	1,184,413,576	1,252,386,648	1,337,348,020	1,455,246,713	1,491,696,083	1,474,869,482	1,457,600,436	1,653,083,789	1,723,761,088	1,851,020,490	
	UCHealth Longs Peak Hospital	UCHealth	Medium					206,001,667	385,221,558	488,512,539	666,252,336	829,895,488	1,047,147,723	
<b>Total</b>				2,632,661,942	2,846,808,175	3,702,209,718	4,026,310,185	4,401,486,865	4,814,004,356	4,811,525,727	5,600,725,181	6,031,897,208	6,725,174,163	
Colorado Springs	Children's Hospital Colorado Springs	Children's	Large							529,153,459	744,335,880			
			Medium											
									276,463,910					
	CommonSpirit Penrose-St. Francis Hospital	Commonspirit	Large	2,018,391,988	2,280,402,729	2,487,917,748	2,754,468,195	3,085,541,388	3,463,257,879	3,677,163,065	4,178,961,493	4,448,261,454	4,565,572,142	
	UCHealth Grandview Hospital	UCHealth	Small					125,898,781	150,909,270	176,312,801	214,181,139	285,412,194	309,382,080	
	UCHealth Memorial Hospital Central	UCHealth	Large	2,047,467,633	2,187,854,938	2,607,154,642	3,051,971,728	3,658,383,769	4,079,634,762	4,117,390,335	4,733,956,090	5,423,316,887	6,185,473,516	
	UCHealth Pikes Peak Regional Hospital	UCHealth	Small					11,218,588	49,597,589	58,241,293	72,890,461	82,335,537	97,296,690	
	<b>Total</b>				4,065,859,621	4,468,257,667	5,095,072,390	5,806,439,923	6,881,042,526	8,019,863,410	8,558,260,953	9,812,869,977	10,983,661,952	11,984,623,157
	Denver	AdventHealth Castle Rock Hospital	AdventHealth	Medium	201,958,512	273,153,417	298,154,395	376,625,398	453,070,222	501,413,301	504,774,390	611,757,258	721,535,130	849,771,516
		AdventHealth Littleton Hospital	AdventHealth	Large	1,088,237,918	1,157,788,664	1,218,937,634	1,292,346,831	1,384,605,822	1,492,776,228	1,405,411,876	1,539,895,300	1,611,750,584	1,728,179,861
		AdventHealth Parker Hospital	AdventHealth	Large	789,201,481	934,038,779	1,066,073,532	1,135,305,596	1,238,608,738	1,299,144,127	1,362,854,729	1,528,429,085	1,632,261,946	1,768,042,033
		AdventHealth Porter Hospital	AdventHealth	Large	1,161,980,435	1,336,669,955	1,365,036,820	1,408,850,838	1,418,000,282	1,405,565,208	1,292,778,339	1,529,282,586	1,632,832,684	1,701,249,081
		Children's Hospital Colorado	Children's	Large	2,177,945,044	2,227,178,563	2,289,318,626	2,506,512,977	2,827,003,615	3,004,329,297	2,915,343,625	3,418,172,801	3,856,642,822	4,121,527,724
CommonSpirit OrthoColorado Hospital		Commonspirit	Medium	206,948,936	236,015,852	310,018,755	322,052,730	356,330,563	378,914,175	372,379,031	456,976,348	467,788,152	451,034,132	
CommonSpirit St. Anthony Hospital		Commonspirit	Large	1,567,043,281	1,737,952,615	1,839,044,182	1,896,059,640	1,889,609,082	1,999,068,667	2,092,032,253	2,392,174,188	2,635,473,634	2,819,760,731	
CommonSpirit St. Anthony North Hospital		Commonspirit	Medium	616,788,909	607,536,033	657,644,176	691,875,239	779,237,632	946,286,501	1,028,019,798	1,224,395,878	1,392,013,847	1,580,198,498	
Denver Health Medical Center			Large	1,878,875,785	2,058,906,272	2,113,879,042	2,282,875,125	2,423,198,236	2,668,611,242	2,706,534,628	3,110,397,108	3,465,500,667	3,818,970,795	
HealthONE		HealthONE	Large	12,167,444,000	13,601,962,004	15,465,377,000	17,406,228,000	19,623,101,000						
HealthONE Mountain Ridge		HealthONE	Large						1,814,526,000	1,924,487,000	2,142,762,000	2,192,135,000	2,643,359,000	
HealthONE Presbyterian/St. Luke's		HealthONE	Large						3,550,513,000	3,590,015,000	4,087,725,000	4,679,193,000	5,179,466,000	
HealthONE Rose		HealthONE	Large						2,400,168,000	2,352,677,000	2,804,603,000	3,068,559,000	3,321,105,000	
HealthONE Sky Ridge		HealthONE	Large						3,756,462,000	3,942,927,000	4,741,867,000	5,136,186,000	5,958,763,000	
HealthONE Swedish		HealthONE	Large						4,764,992,000	4,956,273,000	5,709,177,000	6,106,661,000	6,957,657,000	
HealthONE The Medical Center of Aurora		HealthONE	Large						3,220,604,000	3,220,288,000	3,895,691,000	4,370,604,000	4,942,346,000	
Intermountain Health Lutheran Medical C..		Intermountain ..	Large	1,315,760,591	1,369,368,564	1,550,494,476	1,714,484,500	1,766,450,410	1,812,325,140	1,777,667,743	2,122,298,486	2,253,063,561	2,428,927,447	
Intermountain Health Platte Valley Medic..		Intermountain ..	Medium	263,531,562	255,531,040	296,287,657	331,141,208	348,420,303	373,933,706	394,516,991	482,124,831	567,506,450	677,089,889	
Intermountain Health St. Joseph Hospital		Intermountain ..	Large	1,893,332,127	2,060,242,353	2,222,748,651	2,460,666,697	2,515,305,192	2,721,733,518	2,579,424,539	2,824,295,515	2,932,893,562	3,183,222,342	
National Jewish Health			Small	145,299,706	161,894,748	219,803,939	230,239,322	237,858,324	254,723,758	262,695,141	269,395,486	314,320,000	316,049,837	
UCHealth Broomfield Hospital		UCHealth	Small					146,491,651	88,157,838	136,831,680	215,794,238	276,330,055	328,546,455	
UCHealth Highlands Ranch		UCHealth	Medium						4,661,200	435,750,059	743,970,804	1,100,367,917	1,512,582,057	
UCHealth University of Colorado Hospital		UCHealth	Large	4,504,008,608	5,129,785,441	5,811,795,699	6,610,543,946	7,834,571,348	8,959,463,803	9,182,863,455	10,290,754,325	11,497,873,692	12,889,551,569	
<b>Total</b>				29,978,356,896	33,148,024,259	36,724,614,583	40,665,808,046	45,241,943,420	47,411,837,564	48,463,080,421	56,191,939,252	61,821,492,705	68,900,399,969	
East	Arkansas Valley Regional Medical Center		Small	77,304,194	73,930,153	84,243,103	84,196,160	82,421,510	83,540,828	79,415,637	64,855,213	90,396,709	98,033,162	
	Banner East Morgan County Hospital	Banner Health	Small	43,851,716	46,349,106	49,154,162	54,652,472	59,022,267	58,297,915	55,381,179	63,122,622	62,766,777	65,164,101	
	Banner Sterling Regional MedCenter	Banner Health	Small	90,726,680	96,290,655	101,135,333	113,154,490	119,469,067	120,259,382	124,983,179	127,452,093	118,852,000	121,118,506	
	CommonSpirit St. Elizabeth Hospital	Commonspirit	Medium	132,312,579	136,042,749	148,404,999	151,083,998	147,358,999	132,378,424	108,637,472	118,823,965	129,625,623		
	CommonSpirit St. Thomas More Hospital	Commonspirit	Small	140,277,021	172,693,921	188,684,210	210,428,016	216,058,953	234,537,633	229,466,106	268,779,965	292,595,516	312,888,705	
	Haxtum Hospital District		Small		8,065,804	8,104,016	9,706,990	10,121,474		11,702,158	14,536,694	16,664,936	16,662,816	
	Heart of the Rockies Regional Medical Ce..		Small	83,451,110	96,459,535	111,650,725	131,223,787	150,798,451	163,073,187	167,924,615	214,628,601	249,318,657	299,030,522	
	Keefe Memorial Health Service District		Small					7,419,627	8,538,165	8,178,805	10,555,695	11,017,868		
	Kit Carson County Health Service District		Small	17,219,926	17,799,890	17,078,746	16,108,148	16,466,820		29,252,620	29,738,964	29,571,832	35,378,046	
	Lincoln Community Hospital		Small						28,642,800	25,141,382	29,913,484	32,972,261	38,228,431	
	Mississ Memorial Hospital		Small	12,463,192	13,450,080	14,436,812		24,180,240	25,525,989	27,415,958	28,544,379	30,003,745	29,775,673	
	Mt. San Rafael Hospital		Small	61,939,841	65,949,832	68,052,686	75,676,459	80,853,023	81,660,215	70,205,304	80,738,226	86,777,033	98,591,971	
	Prowers Medical Center		Small						49,403,428	46,405,032	52,685,293	53,803,657	64,682,633	
	Rio Grande Hospital		Small	24,589,117	26,522,389	29,291,044	31,277,104	35,896,524	42,376,537	39,770,237	46,908,042	51,352,875	55,669,372	
	San Luis Valley Health Conejos County Ho..	San Luis Valley	Small	12,810,553	15,375,762	13,851,251	13,954,372	15,859,402	17,090,946	18,539,853	19,707,140	24,757,783	25,806,990	
	San Luis Valley Health Regional Medical C..	San Luis Valley	Medium	130,192,382	152,364,725	162,171,132	178,016,284	192,353,384	205,730,442	203,504,357	223,847,774	256,116,271	261,793,277	
	Sedgwick County Health Center		Small	14,058,382	15,078,933	14,925,716	15,477,526	16,236,548	18,802,141	18,654,738	19,894,827	21,839,611	23,229,303	
	Southeast Colorado Hospital District		Small	19,679,442	20,620,200	21,311,839	20,456,090	22,441,095	23,865,505	23,948,359	25,216,612	24,133,814	24,881,198	
	Spanish Peaks Regional Health Center		Small				19,911,898	22,383,168	22,594,200	18,076,173	25,983,461	29,362,758	37,982,706	
	Weisbrod Memorial County Hospital		Small	5,020,517	4,830,178	4,420,535	4,878,120	5,134,407	6,914,932	7,166,859	6,607,595	11,270,940	10,233,614	
	Wray Community District Hospital		Small	15,399,112	17,914,225	20,965,006	27,084,583	30,865,432	36,187,776	34,407,253	46,490,727	54,249,600	58,856,166	
	Yuma District Hospital		Small								31,396,623	34,401,129	34,316,809	
	<b>Total</b>				881,295,764	981,538,137	1,057,881,827	1,157,286,497	1,247,920,764	1,358,301,907	1,348,536,637	1,429,226,780	1,581,763,599	1,852,767,492
	Ft. Collins	Banner Fort Collins Medical Center	Banner Health	Small			71,774,105	83,195,834	95,105,801	108,728,080	101,861,697	125,237,261	136,071,078	171,803,172
Banner McKee Medical Center		Banner Health	Large	348,476,247	363,004,207	361,343,711	371,913,135	382,255,428	401,904,555	377,427,723	396,073,419	320,340,907	335,882,979	
Estes Park Health			Small	53,213,419	60,925,781	62,718,134	71,244,906	90,001,168	91,195,538	84,289,800	89,777,612	94,507,582	100,637,605	
UCHealth Medical Center of the Rockies		UCHealth	Large	869,554,461	997,281,519	1,093,317,550	1,240,804,026	1,424,626,583	1,632,957,032	1,534,627,698	1,681,335,172	1,826,848,219	2,036,858,595	
UCHealth Poudre Valley Hospital		UCHealth	Large	1,053,658,386	1,173,930,030	1,304,984,712	1,573,342,917	1,705,651,321	1,837					



## Contractual Allowances by Year

Peer Group	Hospital Name	System	DOI Region	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	
Large	AdventHealth Avista Hospital	AdventHealth	Boulder	220,679,605	239,392,560	268,315,454	283,880,412	351,016,075	452,591,063	433,574,510	464,568,417	508,624,999	623,390,485	
	AdventHealth Littleton Hospital	AdventHealth	Denver	796,932,698	869,263,996	929,187,685	975,104,870	1,072,415,603	1,159,408,721	1,076,627,820	1,190,216,862	1,227,574,836	1,385,366,885	
	AdventHealth Parker Hospital	AdventHealth	Denver	565,092,433	683,943,403	787,229,192	824,886,629	921,146,381	964,898,688	1,000,425,694	1,128,129,825	1,216,324,662	1,384,215,155	
	AdventHealth Porter Hospital	AdventHealth	Denver	849,612,196	1,007,160,264	1,036,291,643	1,057,494,443	1,091,998,049	1,086,513,479	1,000,736,698	1,177,932,621	1,246,943,495	1,338,143,238	
	Banner McKee Medical Center	Banner Health	Ft. Collins	199,344,575	219,456,845	213,925,099	227,759,503	234,777,637	250,840,854	234,066,099	256,232,726	208,282,075	231,076,040	
	Banner North Colorado Medical Center	Banner Health	Greeley	562,295,973	634,516,208	663,944,966	706,020,267	701,938,477	742,137,052	638,918,845	708,895,510	674,036,871	693,262,488	
	Boulder Community Health		Boulder	831,275,106	934,932,666	1,065,141,381	1,187,024,658	1,237,455,478	1,315,225,518	1,316,164,190	1,643,888,144	1,668,984,212	1,995,331,089	
	Children's Hospital Colorado	Children's	Denver	1,285,569,771	1,300,462,321	1,349,859,497	1,517,938,892	1,702,784,573	1,828,329,974	1,786,543,806	2,162,750,514	2,407,267,344	2,622,664,861	
	Children's Hospital Colorado Springs	Children's	Colorado Springs							350,401,669	419,866,590	522,136,612	578,224,101	
	CommonSpirit Longmont United Hospital	Commonspirit	Boulder			387,381,798	448,832,089	468,452,892	476,764,715	433,148,753	465,255,194	504,105,454	468,380,472	
	CommonSpirit Penrose-St. Francis Hospital	Commonspirit	Colorado Springs	1,458,559,546	1,714,576,581	1,875,371,066	2,048,168,798	2,388,485,278	2,677,937,348	2,818,787,683	3,249,927,594	3,468,055,608	3,672,621,355	
	CommonSpirit St. Anthony Hospital	Commonspirit	Denver	1,133,808,414	1,299,655,696	1,379,372,656	1,397,385,573	1,427,540,359	1,531,132,728	1,611,885,485	1,816,927,426	2,033,837,885	2,282,259,990	
	CommonSpirit St. Mary-Corwin Hospital	Commonspirit	Pueblo	507,684,568	575,608,364	635,004,576	670,967,252	682,507,079	543,338,458	478,232,682	492,534,355	579,715,102	616,453,326	
	Denver Health Medical Center		Denver	1,035,264,777	1,148,303,671	1,161,983,251	1,274,766,243	1,396,091,995	1,587,365,786	1,520,447,009	1,804,624,828	2,060,795,556	2,439,706,703	
	HealthONE	HealthONE	Denver	9,709,183,000	10,992,287,999	12,733,440,000	14,509,083,000	16,444,803,000						
	HealthONE Mountain Ridge	HealthONE	Denver						1,583,805,000	1,576,053,000	1,795,793,000	1,843,437,000	2,216,086,000	
	HealthONE Presbyterian/St. Luke's	HealthONE	Denver						2,937,100,000	2,900,517,000	3,388,853,000	3,909,484,000	4,404,163,000	
	HealthONE Rose	HealthONE	Denver						2,048,219,000	1,962,097,000	2,371,093,000	2,625,027,000	2,866,982,000	
	HealthONE Sky Ridge	HealthONE	Denver						3,211,149,000	3,352,839,000	4,091,548,000	4,489,649,000	5,279,637,000	
	HealthONE Swedish	HealthONE	Denver						4,077,613,000	4,185,299,000	4,826,830,000	5,233,152,000	6,011,946,000	
	HealthONE The Medical Center of Aurora	HealthONE	Denver						2,771,492,000	2,677,843,000	3,261,385,000	3,705,894,000	4,201,005,000	
	Intermountain Health Good Samaritan Me..	Intermountain ..	Boulder	909,443,370	957,996,456	1,026,040,442	1,123,331,133	1,152,869,572	1,175,368,841	1,157,618,773	1,298,165,970	1,375,976,487	1,522,639,586	
	Intermountain Health Lutheran Medical C..	Intermountain ..	Denver	961,176,374	1,008,488,837	1,175,952,568	1,316,699,663	1,360,016,548	1,439,208,603	1,424,144,455	1,673,699,914	1,803,494,590	2,022,431,289	
	Intermountain Health St. Joseph Hospital	Intermountain ..	Denver	1,363,020,090	1,490,567,342	1,628,624,709	1,838,896,354	1,870,428,726	2,071,483,348	1,971,381,802	2,169,877,750	2,232,072,522	2,529,318,943	
	Intermountain Health St. Mary's Hospital ..	Intermountain ..	Grand Junction	595,425,054	614,942,058	668,821,714	752,499,129	809,793,302	874,300,749	884,214,840	1,012,823,378	1,091,014,391	1,296,000,292	
	Parkview Medical Center		Pueblo	1,027,112,174	1,139,493,350	1,326,681,512	1,505,105,760	1,672,958,465	1,908,389,026	1,913,941,485	2,138,359,967	2,230,618,795	2,548,320,630	
	UCHealth Medical Center of the Rockies	UCHealth	Ft. Collins	464,105,086	559,514,110	636,110,240	749,723,906	863,810,704	1,021,359,806	994,435,755	1,119,678,521	1,248,209,884	1,451,963,763	
	UCHealth Memorial Hospital Central	UCHealth	Colorado Springs	1,365,608,946	1,526,786,498	1,854,514,630	2,205,375,543	2,680,103,168	3,059,607,443	3,099,936,689	3,631,468,885	4,236,594,732	4,930,665,413	
	UCHealth Poudre Valley Hospital	UCHealth	Ft. Collins	542,114,522	657,011,800	748,659,439	951,149,520	1,037,311,074	1,117,403,284	1,141,265,906	1,249,475,985	1,571,429,745	1,801,809,993	
	UCHealth University of Colorado Hospital	UCHealth	Denver	3,115,780,884	3,695,467,761	4,247,971,180	4,855,849,174	5,813,819,459	6,661,764,152	6,173,623,262	7,758,316,950	8,784,601,104	9,952,060,333	
	Total			29,499,089,162	33,669,828,786	37,299,824,698	42,427,942,810	47,382,523,893	50,574,741,636	50,855,171,910	58,861,119,910	64,707,338,884	73,366,125,403	
	Medium	AdventHealth Castle Rock Hospital	AdventHealth	Denver	140,183,347	192,778,278	214,772,854	273,420,626	335,834,688	370,201,909	371,210,347	452,545,681	537,175,441	663,007,993
		Children's Hospital Colorado Springs	Children's	Colorado Springs						192,448,703				
		CommonSpirit Mercy Hospital	Commonspirit	West	199,388,223	256,626,859	289,736,571	352,412,063	437,194,771	481,362,260	480,670,653	574,346,908	689,911,742	770,677,399
		CommonSpirit OrthoColorado Hospital	Commonspirit	Denver	152,836,000	175,199,094	232,870,540	237,952,338	265,501,636	277,935,891	280,218,733	337,246,895	351,757,152	340,244,261
		CommonSpirit St. Anthony North Hospital	Commonspirit	Denver	430,808,371	445,681,324	475,389,488	486,402,917	588,308,693	717,675,314	765,401,950	928,653,716	1,063,777,092	1,211,320,390
		CommonSpirit St. Anthony Summit Hospital	Commonspirit	West	59,976,905	71,394,297	85,978,730	99,269,619	142,265,465	155,105,405	144,939,020	157,731,415	190,625,799	235,424,827
		CommonSpirit St. Elizabeth Hospital	Commonspirit	East	69,974,499	73,252,293	81,663,000	89,123,000	87,221,000	85,042,105	66,000,005	66,000,005	86,205,573	
		Community Hospital		Grand Junction						342,044,596	446,751,686	446,302,154	505,117,074	563,861,179
		Delta Health		Denver	71,220,155	80,891,260	90,163,617	100,114,075	108,625,128	119,885,288	115,789,613	135,502,946	136,857,213	140,882,869
		Intermountain Health Platte Valley Medic..	Intermountain ..	Denver	151,549,178	141,905,366	176,335,940	200,909,604	210,212,918	221,458,235	262,685,366	311,899,872	384,276,832	496,278,126
		Montrose Memorial Hospital		West						199,192,595	213,914,975	238,138,282	261,511,539	-270,000,361
		San Luis Valley Health Regional Medical C..	San Luis Valley	East	68,090,581	87,526,137	88,550,876	101,012,426	103,527,438	109,727,125	111,975,197	127,043,428	149,558,876	149,358,497
		UCHealth Greeley	UCHealth	Greeley							259,759,892	345,780,507	427,884,747	520,889,566
UCHealth Highlands Ranch		UCHealth	Denver						4,045,593	328,593,052	560,656,291	772,858,085	968,499,066	
UCHealth Longs Peak Hospital		UCHealth	Boulder						151,047,318	282,166,840	356,862,305	560,677,011	650,412,029	
UCHealth Yampa Valley Medical Center		UCHealth	West						37,556,029	55,244,704	63,420,144	80,566,324	92,160,383	
Vail Health Hospital			West	79,511,757	87,358,065	84,572,063	85,592,396	95,531,320	123,828,922	141,322,930	167,173,763	202,532,798	241,317,633	
Valley View Hospital			West	121,898,662	156,265,833	207,773,684	212,759,412	211,220,992	247,328,253	246,813,209	320,634,384	336,942,766	408,841,500	
Total				1,545,437,937	1,768,878,806	2,027,807,363	2,238,968,376	2,774,247,396	3,984,693,739	4,656,399,077	5,688,899,576	6,753,248,568	7,549,895,598	
Small		Animas Surgical Hospital		West						84,346,377	84,346,377	106,288,452	119,311,527	127,467,983
		Arkansas Valley Regional Medical Center		East	40,525,616	47,743,768	55,228,011	56,693,613	55,861,314	43,530,131	42,257,684	32,339,146	50,173,504	66,043,761
		Aspen Valley Hospital		West						41,938,444	31,703,248	47,820,015	52,960,148	57,901,844
		Banner East Morgan County Hospital	Banner Health	East	16,942,571	16,765,326	18,211,908	22,812,573	22,873,084	21,561,187	17,843,335	21,775,952	22,021,110	29,188,825
		Banner Fort Collins Medical Center	Banner Health	Ft. Collins			34,381,131	46,732,422	51,704,940	57,513,774	58,114,777	73,630,062	81,913,447	113,230,571
		Banner Sterling Regional MedCenter	Banner Health	East	40,488,986	42,457,213	48,294,147	54,815,943	56,269,908	58,020,072	61,303,360	62,458,396	58,994,178	70,181,739
		CommonSpirit St. Thomas More Hospital	Commonspirit	East	80,819,218	109,654,684	121,237,780	130,141,922	145,513,039	157,094,475	143,540,213	167,594,442	186,857,882	220,672,668
		Estes Park Health		Ft. Collins	21,232,628	24,456,154	29,548,173	32,477,604	39,928,983	40,794,272	36,066,834	37,209,241	39,953,283	42,407,626
		Family Health West		Grand Junction		29,891,646	31,880,252	35,702,969	40,717,430	47,189,610	61,083,233	71,340,222	79,363,927	87,937,187
		Grand River Hospital District		West	28,580,545	30,007,038	36,571,902	49,926,952	47,027,922	53,941,678	62,733,939	67,162,160	76,201,961	97,865,445
		Gunnison Valley Health		West	15,915,225	19,716,334	24,169,799	28,915,658	33,721,453	40,837,106	37,857,882	46,436,494	48,280,899	59,313,880
		Haxtun Hospital District		East		-188,204	-859,577	669,020	2,187,337		1,310,299	1,211,065	3,956,665	4,188,263
		Heart of the Rockies Regional Medical Ce..		East	36,317,436	42,629,861	47,912,220	63,127,981	71,398,701	78,741,303	80,614,960	109,524,878	126,946,402	163,823,031
		Keefe Memorial Health Service District		East						0	2,207,024	1,972,786	2,050,986	836,935
		Kit Carson County Health Service District		East	7,671,047	7,810,452	6,451,570	7,028,908	8,239,361		11,752,223	6,768,276	6,564,146	9,219,377

## Contractual Allowances by Year

DOI Region	Hospital Name	System	Peer Group	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023
Boulder	AdventHealth Avista Hospital	AdventHealth	Large	220,679,605	239,392,560	268,315,454	283,880,412	351,016,075	452,591,063	433,574,510	464,568,417	508,624,999	623,390,485
	Boulder Community Health		Large	831,275,106	934,932,666	1,065,141,381	1,187,024,658	1,237,455,478	1,315,225,518	1,316,164,190	1,643,888,144	1,668,984,212	1,995,331,089
	CommonSpirit Longmont United Hospital		Large			387,381,798	448,832,089	468,452,892	476,764,715	433,148,753	465,255,194	504,105,454	468,380,472
	Intermountain Health Good Samaritan Me..	Intermountain ..	Large	909,443,370	957,996,456	1,026,040,442	1,123,331,133	1,152,869,572	1,175,368,841	1,157,684,841	1,298,165,970	1,375,679,487	1,522,639,586
	UCHealth Longs Peak Hospital	UCHealth	Medium					151,047,318	282,166,840	356,862,305	504,677,011	650,412,029	843,324,946
	Total			1,961,398,081	2,132,321,682	2,746,879,074	3,043,068,292	3,360,841,335	3,702,116,977	3,697,368,531	4,376,554,736	4,708,103,181	5,453,066,578
									350,401,669	512,186,590	572,136,612		
									192,448,703				
Colorado Springs	Children's Hospital Colorado Springs	Children's	Large										
			Medium										
	CommonSpirit Penrose-St. Francis Hospital	Commonspirit	Large	1,458,559,546	1,714,576,581	1,875,371,066	2,048,168,798	2,388,485,278	2,677,937,348	2,818,787,683	3,249,927,594	3,468,055,608	3,672,621,355
	UCHealth Grandview Hospital	UCHealth	Small					103,239,184	107,829,233	133,994,410	166,557,243	232,801,599	259,878,659
	UCHealth Memorial Hospital Central	UCHealth	Large	1,365,608,946	1,526,786,498	1,854,514,630	2,205,375,543	2,680,103,168	3,059,607,443	3,099,367,689	3,631,468,885	4,236,594,372	4,930,665,413
	UCHealth Pikes Peak Regional Hospital	UCHealth	Small					6,376,071	28,348,349	34,235,694	44,466,053	55,072,911	68,569,957
	Total			2,824,168,492	3,241,363,079	3,729,885,696	4,253,544,341	5,178,203,700	6,066,171,075	6,437,356,146	7,512,286,365	8,514,661,467	9,509,959,485
Denver	AdventHealth Castle Rock Hospital	AdventHealth	Medium	140,183,347	192,778,278	214,772,854	273,420,626	335,834,688	370,201,909	371,210,347	452,545,681	537,175,441	663,007,993
	AdventHealth Littleton Hospital	AdventHealth	Large	796,932,698	869,263,996	929,187,685	975,104,870	1,072,415,603	1,159,408,721	1,076,627,820	1,190,216,862	1,227,574,836	1,385,366,885
	AdventHealth Parker Hospital	AdventHealth	Large	565,092,433	683,943,403	787,229,192	824,886,629	921,146,381	964,892,688	1,000,425,694	1,128,129,825	1,216,324,632	1,384,215,155
	AdventHealth Porter Hospital	AdventHealth	Large	849,612,196	1,007,160,264	1,036,291,643	1,057,494,443	1,091,998,049	1,086,513,479	1,000,736,698	1,177,932,621	1,246,943,495	1,338,143,238
	Children's Hospital Colorado	Children's	Large	1,285,569,771	1,300,462,321	1,349,859,497	1,517,938,892	1,702,784,573	1,828,329,974	1,786,543,806	2,162,750,514	2,407,267,344	2,622,664,861
	CommonSpirit OrthoColorado Hospital	Commonspirit	Medium	152,836,008	175,199,094	232,870,540	237,952,938	265,501,636	280,218,733	337,246,895	351,757,152	340,244,261	
	CommonSpirit St. Anthony Hospital	Commonspirit	Large	1,133,808,414	1,299,655,696	1,379,372,656	1,397,385,573	1,427,540,359	1,531,132,728	1,611,885,485	1,816,927,426	2,033,837,885	2,282,259,990
	CommonSpirit St. Anthony North Hospital	Commonspirit	Medium	430,808,371	445,681,324	475,389,488	486,402,217	588,308,693	717,675,314	765,401,950	928,653,716	1,063,777,092	1,271,320,390
	Denver Health Medical Center		Large	1,035,264,777	1,148,303,671	1,161,983,251	1,274,766,243	1,396,091,995	1,587,365,786	1,520,447,009	1,804,624,828	2,060,795,556	2,439,706,703
	HealthONE	HealthONE	Large	9,709,183,000	10,992,287,999	12,733,440,000	14,509,083,000	16,444,803,000					
HealthONE Mountain Ridge	HealthONE	Large						1,583,805,000	1,576,053,000	1,795,793,000	1,843,437,000	2,216,086,000	
HealthONE Presbyterian/St. Luke's	HealthONE	Large						2,937,100,000	2,900,517,000	3,388,853,000	3,909,484,000	4,404,163,000	
HealthONE Rose	HealthONE	Large						2,048,219,000	1,962,097,000	2,371,093,000	2,625,027,000	2,866,982,000	
HealthONE Sky Ridge	HealthONE	Large						3,211,149,000	3,352,839,000	4,091,548,000	4,489,649,000	5,279,637,000	
HealthONE Swedish	HealthONE	Large						4,077,613,000	4,185,299,000	4,826,830,000	5,233,152,000	6,011,946,000	
HealthONE The Medical Center of Aurora	HealthONE	Large						2,771,492,000	2,677,843,000	3,621,385,000	3,705,894,000	4,201,005,000	
Intermountain Health Lutheran Medical C..	Intermountain ..	Large	961,176,374	1,008,488,837	1,175,952,568	1,316,699,663	1,360,016,548	1,439,208,603	1,424,144,455	1,673,699,914	1,803,949,509	2,022,431,289	
Intermountain Health Platte Valley Medic..	Intermountain ..	Medium	151,549,178	141,905,366	176,335,940	200,909,604	210,212,918	211,458,235	262,685,366	311,899,872	384,165,832	496,278,126	
Intermountain Health St. Joseph Hospital	Intermountain ..	Large	1,363,020,090	1,490,567,342	1,628,624,709	1,838,896,354	1,870,428,726	2,071,483,348	1,971,381,802	2,169,877,750	2,232,072,522	2,529,318,943	
National Jewish Health		Small	75,295,926	85,669,655	118,714,526	131,215,859	138,137,515	149,337,130	157,194,756	171,607,069	183,220,704	186,526,061	
UCHealth Broomfield Hospital	UCHealth	Small						107,155,765	55,308,323	93,930,864	160,290,124	210,538,012	
UCHealth Highlands Ranch	UCHealth	Medium						4,045,593	328,593,052	760,656,291	772,858,085	968,499,066	
UCHealth University of Colorado Hospital	UCHealth	Large	3,115,780,884	3,695,467,761	4,247,971,180	4,855,849,174	5,813,819,459	6,661,764,152	6,913,623,262	7,568,316,905	8,784,601,104	9,952,060,333	
Total			21,766,113,468	24,536,835,008	27,647,995,728	30,898,006,084	34,746,195,907	36,755,439,875	37,219,699,099	43,540,878,291	48,323,047,231	55,123,012,923	
East	Arkansas Valley Regional Medical Center		Small	40,525,616	47,743,768	55,228,011	56,693,613	55,861,314	43,530,311	42,257,684	32,339,146	50,173,504	66,043,761
	Banner East Morgan County Hospital	Banner Health	Small	16,942,571	16,765,326	18,211,908	22,812,573	22,873,084	21,561,187	17,843,335	21,775,952	22,021,110	29,188,825
	Banner Sterling Regional MedCenter	Banner Health	Small	40,488,986	42,457,213	48,294,147	54,815,943	56,269,908	58,020,072	61,303,360	62,458,396	58,994,178	70,181,379
	CommonSpirit St. Elizabeth Hospital	Commonspirit	Medium	69,974,749	73,252,293	81,663,000	89,123,000	87,221,000	85,042,105	66,070,005			86,205,573
	CommonSpirit St. Thomas More Hospital	Commonspirit	Small	80,819,218	109,654,684	121,237,800	130,141,922	145,513,039	159,094,475	143,540,213	167,594,442	186,857,882	220,672,668
	Haxtum Hospital District		Small		-188,204	-859,577	669,020	2,187,337		1,310,299	1,211,065	3,956,665	4,188,263
	Heart of the Rockies Regional Medical Ce..		Small	36,317,436	42,629,861	47,912,220	63,127,981	71,398,701	78,741,303	80,614,960	109,524,878	126,946,402	163,823,031
	Keefe Memorial Health Service District		Small						0	2,207,242	1,972,786	2,050,986	836,935
	Kit Carson County Health Service District		Small	7,671,047	7,810,452	6,451,509	7,028,908	8,239,361		11,752,223	6,768,276	6,564,146	9,219,377
	Lincoln Community Hospital		Small						9,906,933	7,574,479	6,937,047	10,123,966	12,885,044
Missina Memorial Hospital		Small	1,695,380	2,832,756	3,970,049		9,617,214	8,093,624	9,392,253	9,890,846	5,883,440	8,979,606	
Mt. San Rafael Hospital		Small	34,924,993	31,203,074	35,141,321	42,011,202	42,868,987	44,950,520	30,001,622	47,998,794	49,176,148	57,537,539	
Prowers Medical Center		Small						15,793,481	11,277,576	17,465,040	14,321,990	27,256,627	
Rio Grande Hospital		Small	8,479,498	10,070,722	11,739,720	12,414,689	14,818,672	15,675,213	16,256,859	20,004,406	24,642,309	23,685,675	
San Luis Valley Health Conejos County Ho..	San Luis Valley	Small	2,263,005	3,493,655	4,198,054	4,899,997	4,022,308	6,164,367	6,306,342	6,555,902	10,468,343	10,561,997	
San Luis Valley Health Regional Medical C..	San Luis Valley	Medium	68,090,581	87,526,137	88,550,876	101,012,426	103,527,438	109,727,125	111,975,197	127,043,428	149,558,876	149,358,497	
Sedgwick County Health Center		Small	4,270,532	3,818,272	5,011,213	5,707,265	5,204,415	4,793,270	5,182,551	6,681,847	7,496,261	9,903,629	
Southeast Colorado Hospital District		Small	6,607,211	6,387,841	6,290,942	6,702,270	6,433,862	6,738,348	5,999,395	6,618,872	5,681,385	6,177,029	
Spanish Peaks Regional Health Center		Small				9,558,179	9,859,732	10,973,982	8,626,358	8,922,790	12,166,461	16,801,049	
Weisbrod Memorial County Hospital		Small	682,550	313,971	853,779	416,931	601,285	505,137	-136,036	-932,660	920,592	988,029	
Wray Community District Hospital		Small	4,382,585	3,861,254	5,724,106	7,912,110	9,852,849	13,382,526	11,067,214	17,070,746	20,835,484	27,592,872	
Yuma District Hospital		Small								10,465,302	12,410,061	11,782,647	
Total			424,135,959	489,633,075	539,619,058	615,048,029	656,370,506	690,693,799	650,422,913	687,985,300	781,250,189	1,013,870,412	
Ft. Collins	Banner Fort Collins Medical Center	Banner Health	Small			34,381,131	46,732,422	51,704,940	57,513,774	58,114,777	73,630,062	81,913,447	113,230,571
	Banner McKee Medical Center	Banner Health	Large	199,344,575	219,456,845	213,925,099	227,759,503	234,777,637	250,840,854	234,066,999	256,232,726	208,282,075	231,076,040
	Estes Park Health		Small	21,232,628	24,456,154	29,548,173	32,477,604	39,928,983	40,759,241	39,062,834	39,255,241	39,953,283	42,402,676
	UCHealth Medical Center of the Rockies	UCHealth	Large	464,105,086	559,514,110	636,110,240	749,723,906	863,810,704	1,				

## Net Patient Revenue by Year

Peer Group	Hospital Name	System	DOI Region	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	
Large	AdventHealth Avista Hospital	AdventHealth	Boulder	88,806,713	93,714,731	105,355,798	104,745,107	121,954,268	158,924,460	157,354,318	169,657,381	184,539,915	215,942,154	
	AdventHealth Littleton Hospital	AdventHealth	Denver	257,686,366	266,620,007	271,505,551	285,674,670	294,539,816	310,195,302	302,967,013	319,801,209	339,153,667	362,637,185	
	AdventHealth Parker Hospital	AdventHealth	Denver	197,201,161	231,229,832	261,245,804	279,039,461	301,268,087	312,227,787	332,683,006	361,297,633	374,366,052	396,448,680	
	AdventHealth Porter Hospital	AdventHealth	Denver	276,746,529	310,722,489	314,135,220	318,073,182	311,572,483	300,126,530	271,243,665	323,693,359	347,541,956	347,541,956	361,612,162
	Banner McKee Medical Center	Banner Health	Ft. Collins	140,274,414	138,027,079	140,484,083	134,641,213	136,883,178	138,711,752	132,581,309	132,764,235	107,799,941	107,424,531	
	Banner North Colorado Medical Center	Banner Health	Greeley	353,624,751	340,955,983	354,308,500	360,684,173	377,383,938	370,360,928	320,827,241	300,987,635	323,592,352	321,250,707	
	Boulder Community Health		Boulder	270,423,778	290,821,878	312,181,859	309,853,009	310,983,770	346,545,593	319,618,404	352,948,534	412,048,425	392,380,918	
	Children's Hospital Colorado	Children's	Denver	864,770,382	908,163,373	911,886,368	960,772,037	1,102,847,373	1,128,945,144	1,067,756,525	1,215,316,473	1,413,338,826	1,474,196,355	
	Children's Hospital Colorado Springs	Children's	Colorado Springs							171,832,509	191,171,045	220,173,456	243,169,776	
	CommonSpirit Longmont United Hospital	Commonspirit	Boulder							144,299,405	141,732,655	130,913,872	131,208,054	109,295,436
	CommonSpirit Penrose-St. Francis Hospital	Commonspirit	Colorado Springs	464,066,247	518,701,489	572,727,333	617,350,066	655,066,523	715,791,152	783,211,517	852,991,112	894,040,334	916,749,405	
	CommonSpirit St. Anthony Hospital	Commonspirit	Denver	353,899,753	385,843,392	413,256,855	426,006,882	420,944,799	425,351,186	424,590,983	486,116,862	513,559,697	508,821,078	
	CommonSpirit St. Mary-Corwin Hospital	Commonspirit	Pueblo	164,713,092	169,263,751	179,041,094	187,369,251	165,843,641	125,111,845	125,688,562	129,638,607	140,145,864	126,836,122	
	Denver Health Medical Center		Denver	597,208,458	675,985,140	706,546,492	763,391,747	781,052,776	789,248,542	888,319,576	1,000,760,194	1,051,650,530	1,134,330,646	
	HealthONE	HealthONE	Denver	2,353,530,000	2,448,475,004	2,587,199,000	2,743,136,000	2,943,475,000						
	HealthONE Mountain Ridge	HealthONE	Denver							194,631,000	208,576,000	213,468,000	192,150,000	191,350,000
	HealthONE Presbyterian/St. Luke's	HealthONE	Denver							637,827,000	637,335,000	650,078,000	714,866,000	691,770,000
	HealthONE Rose	HealthONE	Denver							356,309,000	342,130,000	374,273,000	378,023,000	380,178,000
	HealthONE Sky Ridge	HealthONE	Denver							538,838,000	526,620,000	570,173,000	571,298,000	580,755,000
	HealthONE Swedish	HealthONE	Denver							665,664,000	649,441,000	720,132,000	696,683,000	713,368,000
	HealthONE The Medical Center of Aurora	HealthONE	Denver							416,884,000	403,113,000	476,650,000	473,912,000	478,093,000
	Intermountain Health Good Samaritan Me..	Intermountain ..	Boulder	262,973,196	281,238,597	297,456,827	315,998,933	324,021,421	288,155,059	308,121,882	339,810,052	328,668,414	333,638,085	
	Intermountain Health Lutheran Medical C..	Intermountain ..	Denver	317,332,185	337,103,411	349,016,455	371,665,245	373,782,636	344,260,642	355,945,107	417,115,576	417,908,787	429,908,896	
	Intermountain Health St. Joseph Hospital	Intermountain ..	Denver	456,768,969	482,942,380	520,647,127	552,395,270	571,385,015	566,455,593	559,150,397	612,363,603	595,026,837	606,970,582	
	Intermountain Health St. Mary's Hospital ..	Intermountain ..	Grand Junction	395,536,168	418,323,586	423,714,539	425,196,577	428,590,754	405,279,696	427,207,345	484,499,487	507,964,888	528,345,080	
	Parkview Medical Center		Pueblo	288,804,916	303,330,574	348,568,105	362,995,114	387,879,500	341,045,989	354,371,541	507,981,852	500,408,512	400,654,811	
	UCHealth Medical Center of the Rockies	UCHealth	Ft. Collins	342,816,689	403,497,822	423,942,697	460,443,738	521,708,123	567,602,232	499,093,092	520,877,553	534,610,811	563,592,701	
	UCHealth Memorial Hospital Central	UCHealth	Colorado Springs	550,297,659	612,083,933	693,797,296	781,425,389	893,217,865	918,404,620	895,246,669	997,332,235	1,074,227,290	1,181,505,771	
	UCHealth Poudre Valley Hospital	UCHealth	Ft. Collins	441,340,021	480,432,955	520,647,127	559,282,380	631,468,133	681,034,151	632,944,898	671,814,384	708,163,833	751,840,352	
	UCHealth University of Colorado Hospital	UCHealth	Denver	1,144,523,346	1,323,476,673	1,457,674,657	1,623,587,700	1,873,879,465	2,133,119,667	2,075,778,156	2,341,624,832	2,496,273,416	2,825,726,124	
	<b>Total</b>			10,583,344,790	11,421,454,078	12,168,602,151	12,973,727,144	13,879,748,563	14,321,350,275	14,415,485,173	15,891,256,724	16,643,343,517	17,314,995,557	
	Medium	AdventHealth Castle Rock Hospital	AdventHealth	Denver	52,067,588	71,973,375	77,647,781	90,138,132	109,865,268	121,689,564	121,483,707	145,703,196	167,352,473	183,618,403
		Children's Hospital Colorado Springs	Children's	Colorado Springs						77,998,912				
		CommonSpirit Mercy Hospital	Commonspirit	West	152,034,949	177,157,227	202,484,136	226,270,518	245,940,984	240,987,586	245,358,934	259,799,193	283,568,076	293,792,807
		CommonSpirit OrthoColorado Hospital	Commonspirit	Denver	53,634,306	60,553,223	76,540,326	82,698,558	90,376,794	93,844,580	97,900,268	116,835,761	114,428,919	110,225,619
		CommonSpirit St. Anthony North Hospital	Commonspirit	Denver	134,031,611	130,987,752	158,576,032	170,964,599	170,682,815	201,682,094	215,809,114	245,383,264	287,259,915	282,842,036
		CommonSpirit St. Anthony Summit Hospital	Commonspirit	West	64,816,334	71,661,886	85,428,119	100,441,005	118,058,939	121,814,852	115,218,697	124,388,674	157,472,448	159,417,974
		CommonSpirit St. Elizabeth Hospital	Commonspirit	East	56,522,287	58,740,233	61,842,999	56,676,998	54,566,999	42,142,338	39,173,641			
Community Hospital			Grand Junction							179,830,784	204,760,930	200,765,492	219,796,261	241,825,563
Delta Health			West	63,836,093	68,450,891	68,352,193	74,692,783	81,284,772	83,963,812	80,181,502	89,769,977	93,081,078	98,885,768	
Intermountain Health Platte Valley Medic..		Intermountain ..	Denver	98,420,557	104,892,477	105,762,457	114,719,649	121,681,009	133,171,858	127,533,194	152,137,550	162,984,976	171,361,590	
Montrose Memorial Hospital			West							118,371,509	116,354,406	136,009,607	147,184,052	139,013,116
San Luis Valley Health Regional Medical C..		San Luis Valley	East	55,940,271	62,211,469	68,667,794	74,159,896	82,082,481	88,358,555	84,503,428	91,956,185	101,709,234	104,494,753	
UCHealth Greeley		UCHealth	Greeley							94,729,604	141,204,586	173,593,329	177,619,293	
UCHealth Highlands Ranch		UCHealth	Denver							391,650	102,647,132	176,435,280	227,450,489	249,791,515
UCHealth Longs Peak Hospital		UCHealth	Boulder							91,398,871	116,783,181	145,575,234	164,276,092	195,084,914
UCHealth Yampa Valley Medical Center		UCHealth	West							103,382,006	103,744,719	115,448,200	115,452,811	125,511,816
Vail Health Hospital			West	143,977,305	145,165,929	146,519,236	165,304,979	184,860,396	188,137,058	189,697,380	219,495,407	227,436,119	251,972,093	
Valley View Hospital			West	174,654,805	201,719,114	224,803,352	220,913,142	234,194,668	246,313,508	246,664,608	282,108,887	294,833,504	327,367,520	
<b>Total</b>				1,049,936,105	1,153,513,575	1,276,624,424	1,376,980,258	1,493,595,126	2,134,279,536	2,302,544,445	2,643,613,013	2,917,878,779	3,154,986,115	
Small		Animas Surgical Hospital		West						34,213,886	37,710,137	42,236,554	48,853,222	45,988,996
		Arkansas Valley Regional Medical Center		East	30,607,453	24,203,940	26,624,319	25,026,769	21,065,328	35,606,456	32,809,756	27,897,724	36,985,329	36,474,689
		Aspen Valley Hospital		West						91,668,876	89,033,502	104,740,883	126,928,566	131,896,710
		Banner East Morgan County Hospital	Banner Health	East	24,900,084	28,135,026	29,454,386	29,805,271	33,920,310	34,610,802	35,202,426	39,243,153	39,849,042	40,231,353
		Banner Fort Collins Medical Center	Banner Health	Ft. Collins						46,913,152	39,783,557	49,304,270	51,963,356	60,224,286
		Banner Sterling Regional MedCenter	Banner Health	East	47,629,531	51,352,867	49,609,231	55,017,990	59,510,335	58,511,291	59,381,627	61,487,558	57,736,424	56,186,659
		CommonSpirit St. Thomas More Hospital	Commonspirit	East	51,870,837	59,788,961	64,434,795	69,106,665	67,520,713	72,485,334	81,550,415	94,391,427	97,568,877	98,771,024
		Estes Park Health		Ft. Collins	28,689,415	33,240,525	30,949,206	34,334,366	48,449,293	48,337,071	51,195,969	51,186,829	52,506,250	56,339,059
		Family Health West		Grand Junction						57,214,704	50,018,272	63,930,925	76,297,249	80,703,830
		Grand River Hospital District		West	36,930,608	43,125,627	44,214,126	45,372,384	47,946,323	52,798,591	50,307,860	58,779,240	85,217,416	89,779,414
		Gunnison Valley Health		West	30,668,533	31,162,333	35,849,577	37,144,728	49,672,618	53,357,507	54,942,471	61,936,179	61,387,608	69,706,882
		Haxtun Hospital District		East							10,217,365	13,119,966	12,470,214	14,015,831
		Heart of the Rockies Regional Medical Ce..		East	43,651,402	50,644,811	59,501,482	64,971,681	76,203,308	81,499,094	84,147,477	100,973,228	117,488,128	129,529,195
	Keefe Memorial Health Service District		East						6,969,508	6,039,402	6,107,433	8,266,570	9,866,537	
	Kit Carson County Health Service District		East	9,548,879	9,989,438	10,627,237	9,079,240	8,227,459		17,500,396	22,073,255	20,155,541	24,058,307	
	Lincoln Community Hospital		East							16,504,300	15,219,698	20,994,515	21,765,512	23,463,116
	Melissa Memorial Hospital		East							16,398,430	17,331,476	18,508,364	23,850,972	



**Net Patient Revenue by Year**

DOI Region	Hospital Name	System	Peer Group	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	
Boulder	AdventHealth Avista Hospital	AdventHealth	Large	88,806,713	93,714,731	105,355,798	104,745,107	121,954,268	158,924,460	157,354,318	169,657,381	184,539,915	215,942,154	
	Boulder Community Health		Large	270,423,778	290,821,878	312,181,859	309,853,009	310,983,770	346,545,593	319,618,404	352,948,534	412,048,425	392,380,918	
	CommonSpirit Longmont United Hospital		Large						144,299,405	141,732,655	130,913,872	131,208,554	109,295,436	
	Intermountain Health Good Samaritan Me..	Intermountain ..	Large	262,973,196	281,238,597	297,456,827	315,998,933	324,021,421	288,155,059	308,121,682	339,810,052	328,668,414	333,638,085	
	UCHealth Longs Peak Hospital	UCHealth	Medium						91,398,871	116,783,181	145,575,234	164,276,092	195,084,914	
	<b>Total</b>			622,203,687	665,775,206	714,994,484	730,597,049	756,959,459	1,029,323,387	1,043,610,440	1,138,905,073	1,220,740,900	1,246,341,507	
Colorado Springs	Children's Hospital Colorado Springs	Children's	Large						171,832,509	191,171,045	191,171,045	212,173,456	243,169,776	
			Medium						77,998,912					
	CommonSpirit Penrose-St. Francis Hospital	Commonspirit	Large	464,066,247	518,701,489	572,727,333	617,350,066	655,066,523	715,791,152	783,211,517	852,991,112	894,040,334	916,749,405	
	UCHealth Grandview Hospital	UCHealth	Small						35,717,139	36,708,644	43,122,052	47,811,537	47,065,872	
	UCHealth Memorial Hospital Central	UCHealth	Large	550,297,659	612,083,933	693,797,296	781,425,389	893,217,865	918,404,620	895,246,669	992,337,235	1,074,227,590	1,181,505,771	
	UCHealth Pikes Peak Regional Hospital	UCHealth	Small						19,179,282	21,403,818	25,721,691	24,938,977	30,654,279	
	<b>Total</b>			1,014,363,906	1,130,785,421	1,266,524,629	1,398,775,455	1,548,284,388	1,767,091,104	1,908,403,157	2,105,343,135	2,261,191,594	2,419,145,103	
Denver	AdventHealth Castle Rock Hospital	AdventHealth	Medium	52,067,588	71,973,375	77,647,781	90,138,132	109,865,268	121,689,564	121,483,707	145,703,196	167,352,473	183,618,403	
	AdventHealth Littleton Hospital	AdventHealth	Large	257,686,366	266,620,007	271,505,551	285,674,760	294,539,816	310,195,302	302,967,013	319,801,209	339,153,667	362,637,185	
	AdventHealth Parker Hospital	AdventHealth	Large	197,201,161	231,729,832	261,245,804	279,039,461	301,268,087	312,227,787	332,683,006	367,297,633	374,366,052	396,448,680	
	AdventHealth Porter Hospital	AdventHealth	Large	276,746,529	310,722,489	314,135,220	318,073,182	311,572,483	300,126,530	271,243,665	323,693,359	347,541,956	347,816,162	
	Children's Hospital Colorado	Children's	Large	864,770,382	908,163,373	911,886,368	960,772,037	1,102,847,373	1,128,945,144	1,107,756,525	1,215,316,473	1,413,338,826	1,474,196,355	
	CommonSpirit OrthoColorado Hospital	Commonspirit	Medium	53,634,306	60,553,223	76,540,326	82,698,558	90,376,794	93,844,580	97,900,268	116,835,761	114,428,919	110,225,619	
	CommonSpirit St. Anthony Hospital	Commonspirit	Large	353,899,753	385,843,392	413,256,855	426,006,882	420,944,799	425,351,186	424,590,983	486,116,862	513,559,697	508,821,078	
	CommonSpirit St. Anthony North Hospital	Commonspirit	Medium	134,031,611	130,987,352	158,576,032	170,964,599	182,682,815	201,682,904	215,809,114	245,383,384	267,259,915	282,842,036	
	Denver Health Medical Center		Large	597,208,458	675,985,140	706,546,492	763,391,747	781,052,776	789,248,542	888,319,576	1,000,760,194	1,051,650,530	1,134,330,646	
	HealthONE	HealthONE	Large	2,353,530,000	2,448,475,004	2,587,199,000	2,743,136,000	2,943,475,000						
	HealthONE Mountain Ridge	HealthONE	Large						194,631,000	208,576,000	213,468,000	192,150,000	191,350,000	
	HealthONE Presbyterian/St. Luke's	HealthONE	Large						637,827,000	637,335,000	650,078,000	714,866,000	691,770,000	
	HealthONE Rose	HealthONE	Large						356,309,000	342,130,000	374,273,000	378,023,000	380,178,000	
	HealthONE Sky Ridge	HealthONE	Large						538,838,000	526,620,000	570,173,000	571,298,000	580,755,000	
	HealthONE Swedish	HealthONE	Large						665,664,000	649,441,000	720,132,000	696,683,000	713,368,000	
	HealthONE The Medical Center of Aurora	HealthONE	Large						416,884,000	403,113,000	416,650,000	473,912,000	478,093,000	
	Intermountain Health Lutheran Medical C..	Intermountain ..	Large	317,332,185	337,103,411	349,016,455	371,665,245	373,782,636	344,260,642	355,945,107	417,115,576	417,908,877	429,908,966	
	Intermountain Health Platte Valley Medic..	Intermountain ..	Medium	98,420,557	104,892,477	105,762,457	114,719,649	121,681,009	133,971,858	127,533,194	137,117,550	162,984,976	171,361,590	
	Intermountain Health St. Joseph Hospital	Intermountain ..	Large	456,768,969	482,942,380	520,647,127	552,395,270	571,385,015	566,455,593	559,150,397	612,363,603	595,026,897	606,970,582	
	National Jewish Health		Small	67,444,625	73,430,276	99,007,206	96,992,138	97,805,859	102,664,286	102,840,743	92,642,950	128,348,000	127,360,623	
	UCHealth Broomfield Hospital	UCHealth	Small						22,889,108	37,914,600	51,362,482	59,380,550	64,131,607	
	UCHealth Highlands Ranch	UCHealth	Medium						391,650	102,647,132	176,435,280	227,450,489	249,791,515	
	UCHealth University of Colorado Hospital	UCHealth	Large	1,144,523,346	1,323,476,673	1,457,674,657	1,623,587,700	1,873,879,465	2,133,119,667	2,075,781,958	2,341,624,832	2,496,273,416	2,825,726,124	
	<b>Total</b>			7,225,265,833	7,812,898,803	8,310,647,330	8,879,255,270	9,565,159,195	9,797,216,533	9,851,781,988	11,065,344,344	11,702,957,150	12,311,701,101	
	East	Arkansas Valley Regional Medical Center		Small	30,607,453	24,203,940	26,624,319	25,026,769	21,065,328	35,606,456	32,809,756	27,897,724	36,985,329	36,474,689
		Banner East Morgan County Hospital	Banner Health	Small	24,900,084	28,135,026	29,454,386	29,805,271	33,920,310	34,610,802	35,202,426	39,243,153	39,849,042	40,231,353
		Banner Sterling Regional MedCenter	Banner Health	Small	47,629,531	51,352,867	49,609,231	55,017,990	59,510,335	58,511,291	59,381,627	61,487,558	57,736,424	56,108,659
		CommonSpirit St. Elizabeth Hospital	Commonspirit	Medium	56,522,287	58,740,233	61,842,999	56,676,998	54,566,999	42,142,338	39,173,641	42,161,335		
		CommonSpirit St. Thomas More Hospital	Commonspirit	Small	51,870,837	59,788,961	64,434,795	69,106,665	67,520,713	72,485,334	81,550,415	94,391,427	97,568,877	98,771,024
Haxtum Hospital District			Small						10,217,365	13,119,966	12,470,214	14,015,831		
Heart of the Rockies Regional Medical Ce..			Small	43,651,402	50,644,811	59,501,482	64,971,681	76,203,308	81,499,094	84,147,477	100,973,228	117,488,128	129,529,195	
Keefe Memorial Health Service District			Small						6,969,508	6,039,402	6,107,433	8,266,570	9,866,537	
Kit Carson County Health Service District			Small	9,548,879	9,989,438	10,627,237	9,079,240	8,227,459		17,500,396	22,073,255	20,155,541	24,058,307	
Lincoln Community Hospital			Small						16,504,300	15,219,698	20,994,515	21,765,512	23,463,116	
Melissa Memorial Hospital			Small						16,398,430	17,331,476	18,908,364	23,850,972	22,948,430	
Mt. San Rafael Hospital			Small	23,523,361	29,697,759	29,537,285	30,145,060	33,500,834	34,950,590	32,927,020	29,803,783	33,714,808	36,549,198	
Prowers Medical Center			Small						32,581,873	32,880,095	33,448,307	37,687,947	43,263,973	
Rio Grande Hospital			Small	13,846,599	15,053,379	15,633,059	17,181,448	19,425,138	24,005,308	21,502,830	24,625,399	27,683,844	29,369,908	
San Luis Valley Health Conejos County Ho..		San Luis Valley	Small	9,250,501	10,591,555	9,415,022	9,345,986	11,434,562	10,357,061	11,525,282	12,584,517	13,722,719	14,107,056	
San Luis Valley Health Regional Medical C..		San Luis Valley	Medium	55,940,271	62,211,469	68,667,794	74,159,896	82,082,481	88,358,555	84,503,428	91,956,185	101,709,234	104,494,753	
Sedgwick County Health Center			Small	8,924,688	10,545,796	9,288,968	9,090,791	10,194,696	12,984,046	12,637,911	12,336,011	13,504,589	13,107,412	
Southeast Colorado Hospital District			Small	12,601,912	13,770,155	14,006,579	13,735,644	16,062,895	16,931,926	17,045,564	18,431,883	18,443,281	18,615,026	
Spanish Peaks Regional Health Center			Small						10,707,068	9,001,222	16,994,718	16,893,314	24,507,354	
Weisbrod Memorial County Hospital			Small	4,181,678	4,187,914	3,338,992	4,116,459	4,189,952	6,339,001	7,173,672	7,422,847	9,421,029	9,001,609	
Wray Community District Hospital			Small	10,302,845	15,002,623	14,444,356	17,994,063	19,766,924	21,376,928	22,446,138	28,649,385	32,705,318	35,521,171	
Yuma District Hospital			Small								18,954,114	21,991,068	21,540,240	
<b>Total</b>				403,302,328	443,915,926	466,426,504	485,453,961	517,671,934	623,319,830	650,216,841	700,003,773	763,613,760	847,706,176	
Ft. Collins		Banner Fort Collins Medical Center	Banner Health	Small						46,913,152	39,783,557	49,304,270	51,963,356	60,224,286
		Banner McKee Medical Center	Banner Health	Large	140,274,414	138,027,079	140,484,083	134,641,213	136,883,178	138,711,752	132,581,309	132,764,235	107,799,941	107,424,531
	Estes Park Health		Small	28,689,415	33,240,525	30,949,206	34,334,366	48,449,293	48,337,071	51,195,969	51,186,829	52,506,250	56,339,059	
	UCHealth Medical Center of the Rockies	UCHealth	Large	342,816,689	403,497,822	423,942,697	460,443,738	521,708,123	567,602,232	499,093,092	520,877,553	534,610,811	563,592,701	
	UCHealth Poudre Valley Hospital	UCHealth	Large	441,340,021	480,432,955	523,910,965	599,282,380	631,468,133	681,034,151	632,944,898	671,414,384	708,163,833	751,840,352	
	<b>Total</b>			953,120,538	1,055,198,381	1,119,286,478	1,218,701,697	1,338,508,727	1,482,598,358	1,355,598,826	1,425,947,271	1,455,044,191	1,539,420,929	
Grand Junction	Community Hospital		Medium						179,830,784	204,760,930	200,765,942	219,796,261	241,825,563	
	Family Health West		Small						57,214,704	50,018,272	63,930,925	76,297,249	80,703,830	
	Intermountain Health St. Mary's Hospital ..	Intermountain ..	Large	395,536,168	418,323,586	423,714,539	425,196,577	428						

## Total Operating Expense by Year

Peer Group	Hospital Name	System	DOI Region	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	
Large	AdventHealth Avista Hospital	AdventHealth	Boulder	89,318,213	99,140,906	109,943,680	112,934,250	125,892,375	141,439,930	143,086,562	152,611,991	170,763,743	186,016,255	
	AdventHealth Littleton Hospital	AdventHealth	Denver	237,731,602	243,773,060	249,357,097	268,157,584	270,532,506	274,786,354	296,615,183	299,044,372	339,263,514	360,912,823	
	AdventHealth Parker Hospital	AdventHealth	Denver	172,871,028	202,047,367	219,236,509	246,123,792	258,389,827	263,857,373	288,709,099	300,552,690	328,209,057	336,029,247	
	AdventHealth Porter Hospital	AdventHealth	Denver	275,517,671	302,047,796	308,147,176	326,717,281	320,831,582	318,616,777	323,391,491	352,892,102	379,264,896	386,057,827	
	Banner McKee Medical Center	Banner Health	Ft. Collins	120,086,317	126,001,414	120,071,678	125,238,442	117,162,160	122,283,504	124,861,333	139,286,264	119,266,761	118,704,813	
	Banner North Colorado Medical Center	Banner Health	Greeley	323,335,575	319,864,782	337,962,309	347,702,362	335,529,587	371,775,627	351,171,235	332,001,660	368,335,337	364,065,900	352,695,453
	Boulder Community Health		Boulder	243,263,990	269,160,898	268,748,348	291,991,547	293,926,840	369,352,303	361,724,132	399,480,955	425,230,721	446,433,466	
	Children's Hospital Colorado	Children's	Denver	854,464,151	932,703,817	946,359,350	993,186,178	1,090,860,123	1,160,741,972	1,206,859,354	1,300,148,841	1,480,323,569	1,621,119,328	
	Children's Hospital Colorado Springs	Children's	Colorado Springs							178,421,803	182,775,593	242,054,603	276,194,890	
	CommonSpirit Longmont United Hospital	Commonspirit	Boulder			185,283,777	193,644,170	162,850,938	155,860,153	148,789,690	137,755,370	150,638,812	138,011,907	
	CommonSpirit Penrose-St. Francis Hospital	Commonspirit	Colorado Springs	458,162,704	511,009,946	563,088,060	600,727,920	624,512,132	668,974,844	721,599,864	785,338,585	843,021,825	865,483,283	
	CommonSpirit St. Anthony Hospital	Commonspirit	Denver	321,587,728	348,396,028	371,992,597	387,646,290	383,650,623	391,181,648	413,258,290	435,340,223	485,195,644	512,639,270	
	CommonSpirit St. Mary-Corwin Hospital	Commonspirit	Pueblo	178,255,627	182,291,778	186,673,561	194,878,880	173,853,026	138,370,640	142,417,833	144,351,976	154,123,729	142,770,362	
	Denver Health Medical Center		Denver	854,551,275	928,049,271	1,017,920,803	1,070,867,217	1,078,403,937	1,073,934,329	1,103,508,280	1,242,582,988	1,321,549,616	1,415,439,398	
	HealthONE	HealthONE	Denver	2,000,607,000	2,044,961,998	2,171,599,000	2,294,288,000	2,439,334,000						
	HealthONE Mountain Ridge	HealthONE	Denver						177,472,000	178,391,000	188,771,000	185,252,000	198,987,000	
	HealthONE Presbyterian/St. Luke's	HealthONE	Denver						475,568,000	480,591,000	494,408,000	530,789,000	549,548,000	
	HealthONE Rose	HealthONE	Denver						281,130,000	283,016,000	303,907,000	318,973,000	320,455,000	
	HealthONE Sky Ridge	HealthONE	Denver						371,010,000	377,848,000	412,265,000	436,799,000	427,681,000	
	HealthONE Swedish	HealthONE	Denver						505,246,000	504,276,000	552,963,000	574,047,000	608,826,000	
	HealthONE The Medical Center of Aurora	HealthONE	Denver						367,869,000	377,290,000	427,977,000	449,149,000	471,234,000	
	Intermountain Health Good Samaritan Me..	Intermountain ..	Boulder	254,000,706	264,940,636	266,779,624	283,169,903	290,719,902	272,870,307	281,584,804	295,295,792	350,012,160	361,463,535	
	Intermountain Health Lutheran Medical C..	Intermountain ..	Denver	303,970,886	313,882,916	329,474,083	358,394,569	363,533,277	349,672,369	382,245,473	534,794,690	500,025,038	527,398,948	
	Intermountain Health St. Joseph Hospital	Intermountain ..	Denver	455,496,657	481,811,669	491,884,038	504,770,777	521,532,842	528,016,703	566,735,536	571,327,449	655,542,981	688,244,753	
	Intermountain Health St. Mary's Hospital ..	Intermountain ..	Grand Junction	371,544,467	359,531,057	385,686,098	385,351,990	403,907,788	396,467,392	428,875,762	454,461,548	541,741,741	574,877,941	
	Parkview Medical Center		Pueblo	283,962,983	299,526,764	348,049,316	355,791,534	379,250,156	398,729,751	461,520,428	494,437,229	559,831,411	437,943,062	
	UCHealth Medical Center of the Rockies	UCHealth	Ft. Collins	259,070,499	283,139,684	300,912,997	329,310,525	365,151,757	454,985,652	442,787,792	454,011,188	505,396,908	550,748,353	
	UCHealth Memorial Hospital Central	UCHealth	Colorado Springs	597,173,494	589,306,050	670,969,314	754,444,619	863,051,531	847,665,225	876,621,262	924,249,816	1,071,419,797	1,186,026,356	
	UCHealth Poudre Valley Hospital	UCHealth	Ft. Collins	367,317,222	374,587,866	414,049,059	455,095,951	482,265,937	539,691,030	557,974,059	585,949,383	666,191,534	705,886,484	
	UCHealth University of Colorado Hospital	UCHealth	Denver	1,037,261,472	1,145,611,395	1,266,288,327	1,426,117,277	1,620,359,251	1,812,156,860	1,908,242,607	2,080,379,300	2,318,355,971	2,612,589,370	
	<b>Total</b>			<b>10,059,551,268</b>	<b>10,622,527,099</b>	<b>11,530,475,901</b>	<b>12,306,551,056</b>	<b>12,966,106,096</b>	<b>13,209,121,349</b>	<b>13,893,244,296</b>	<b>15,015,704,692</b>	<b>16,466,498,931</b>	<b>17,425,418,124</b>	
	Medium	AdventHealth Castle Rock Hospital	AdventHealth	Denver	66,988,620	82,739,929	83,818,256	90,227,412	107,955,805	116,138,586	122,210,530	136,968,998	157,669,174	172,405,981
		Children's Hospital Colorado Springs	Children's	Colorado Springs						92,994,098				
		CommonSpirit Mercy Hospital	Commonspirit	West	145,562,969	166,065,908	185,226,734	200,513,202	211,130,952	211,077,395	219,587,541	224,801,879	255,901,016	263,317,227
		CommonSpirit OrthoColorado Hospital	Commonspirit	Denver	42,451,644	46,431,679	56,317,363	60,275,132	64,110,123	65,851,108	63,291,569	72,117,798	76,381,121	73,704,546
		CommonSpirit St. Anthony North Hospital	Commonspirit	Denver	143,261,271	150,063,606	175,948,847	174,723,382	176,177,588	189,570,461	198,824,668	223,078,554	248,344,601	257,096,537
		CommonSpirit St. Anthony Summit Hospital	Commonspirit	West	46,810,081	50,609,314	63,689,808	74,703,857	80,187,854	82,932,984	84,058,593	87,574,321	107,406,789	112,362,094
		CommonSpirit St. Elizabeth Hospital	Commonspirit	East	41,888,745	43,517,880	45,549,999	44,144,999	45,473,999	35,542,503	28,669,181			46,137,324
		Community Hospital		Grand Junction						167,994,988	178,184,608	200,123,333	228,796,475	244,263,906
		Delta Health		West	64,885,478	69,353,264	71,142,935	78,594,535	83,025,410	89,809,575	92,465,208	97,212,321	100,866,192	108,655,458
		Intermountain Health Platte Valley Medic..	Intermountain ..	Denver	93,248,713	101,549,116	107,132,838	119,256,259	112,502,455	129,887,815	146,743,778	148,586,953	181,375,504	193,939,039
		Montrose Memorial Hospital		West						118,211,742	124,668,961	135,806,635	148,289,797	147,402,297
		San Luis Valley Health Regional Medical C..	San Luis Valley	East	60,220,272	63,906,742	69,666,541	75,525,404	82,636,423	88,766,991	92,650,530	99,463,538	107,994,493	112,773,965
		UCHealth Greeley	UCHealth	Greeley				777,362	2,527,488		147,968,725	158,640,508	180,815,618	196,649,689
		UCHealth Highlands Ranch	UCHealth	Denver				1,420,724	4,043,204	35,249,093	189,270,121	188,779,187	259,637,725	267,974,990
		UCHealth Longs Peak Hospital	UCHealth	Boulder			607,237	5,865,984	78,751,103	123,351,279	140,262,921	146,044,085	170,593,448	209,113,724
		UCHealth Yampa Valley Medical Center	UCHealth	West					81,391,016	102,824,259	102,501,752	103,666,557	113,769,798	124,648,259
		Vail Health Hospital		West	141,980,038	147,389,214	146,865,561	164,062,032	182,108,935	199,347,958	226,627,538	234,804,770	274,479,855	303,155,507
		Valley View Hospital		West	160,255,459	192,702,619	215,140,236	208,377,354	215,314,328	236,990,823	251,635,001	272,222,207	293,949,076	323,279,046
		<b>Total</b>			<b>1,007,553,290</b>	<b>1,114,329,272</b>	<b>1,221,106,353</b>	<b>1,298,467,637</b>	<b>1,527,336,684</b>	<b>2,085,821,656</b>	<b>2,409,621,164</b>	<b>2,519,985,644</b>	<b>2,906,270,682</b>	<b>3,154,875,589</b>
Small		Animas Surgical Hospital		West					31,767,375	32,923,129	35,414,801	40,007,645	39,983,060	
		Arkansas Valley Regional Medical Center		East	32,847,190	34,590,021	30,637,710	30,577,839	31,337,872	38,544,213	32,931,478	33,462,893	38,984,982	40,945,714
		Aspen Valley Hospital		West					107,284,641	99,565,759	102,381,325	120,491,035	145,449,314	
		Banner East Morgan County Hospital	Banner Health	East	24,615,564	24,967,268	27,426,834	28,386,205	31,439,062	32,138,054	34,130,746	36,166,866	38,621,296	39,656,571
		Banner Fort Collins Medical Center	Banner Health	Ft. Collins			44,623,930	46,849,778	43,786,529	47,113,028	46,231,105	50,917,537	53,195,567	56,577,184
		Banner Sterling Regional MedCenter	Banner Health	East	40,607,247	41,122,216	42,765,470	45,591,585	48,468,623	50,619,254	53,423,804	55,092,617	55,884,319	57,762,360
		CommonSpirit St. Thomas More Hospital	Commonspirit	East	53,395,878	61,314,104	64,946,179	68,814,349	66,060,066	66,725,268	69,727,824	74,453,526	77,708,462	76,096,501
		Estes Park Health		Ft. Collins	31,953,412	31,458,757	34,267,288	38,600,027	50,600,459	52,688,039	55,712,313	57,128,599	64,566,783	63,110,710
		Family Health West		Grand Junction		29,015,259	32,304,640	35,161,472	42,080,315	46,353,289	48,909,281	53,171,026	79,689,623	82,240,701
		Grand River Hospital District		West	38,961,122	41,895,768	46,420,434	51,681,129	55,338,167	59,066,257	60,743,455	110,217,714	115,602,175	
		Gunnison Valley Health		West	25,803,747	26,962,961	33,804,295	35,195,376	39,377,780	45,346,580	51,320,072	57,228,421	61,225,346	71,329,227
		Haxton Hospital District		East		7,789,641	8,523,969	9,256,420	9,248,720		10,675,981	12,444,458	13,171,209	14,913,637
		Heart of the Rockies Regional Medical Ce..		East	42,460,391	48,805,411	55,216,000	60,123,981	67,707,859	75,817,764	86,080,173	96,981,774	111,189,730	125,119,520
	Keefe Memorial Health Service District		East						4,073,309	6,865,462	9,104,189	11,897,240	13,608,573	
	Kit Carson County Health Service District		East	11,948,865	12,456,656	10,203,728	13,242,459	12,800,587		18,572,842	20,217,555	22,157,698	21,724,126	
	Lincoln Community Hospital		East						18,984,177	19,676,719	23,693,763	25,888,779	30,603,355	

**Total Operating Expense by Year**

DOI Region	Hospital Name	System	Peer Group	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	
Boulder	AdventHealth Avista Hospital	AdventHealth	Large	89,318,213	99,140,906	109,943,680	112,934,250	125,892,375	141,439,930	143,086,562	152,611,991	170,763,743	186,016,253	
	Boulder Community Health		Large	243,263,990	269,160,898	268,748,348	291,991,547	293,926,840	369,352,303	361,724,132	399,480,955	425,230,721	446,433,466	
	CommonSpirit Longmont United Hospital		Large			185,283,777	193,644,170	162,850,938	155,860,153	148,789,960	137,755,370	150,638,812	138,011,907	
	Intermountain Health Good Samaritan Me..	Intermountain ..	Large	254,000,706	264,940,636	266,779,624	283,169,903	290,719,902	272,870,307	281,584,804	295,295,792	350,012,160	361,463,535	
	UCHealth Longs Peak Hospital	UCHealth	Medium			607,237	5,865,984	78,751,103	123,351,279	140,262,921	146,044,085	170,593,448	209,113,724	
										140,262,921	146,044,085	170,593,448	209,113,724	
				586,582,909	633,242,440	831,362,665	887,605,853	952,141,157	1,062,873,971	1,075,448,108	1,131,188,194	1,267,238,884	1,341,038,887	
										178,421,803	182,775,593	242,054,603	278,194,890	
										92,994,098				
Colorado Springs	CommonSpirit Penrose-St. Francis Hospital	Commonspirit	Large	458,162,704	511,009,946	563,088,060	600,727,920	624,512,132	668,974,844	721,599,864	785,338,585	843,021,825	865,483,283	
	UCHealth Grandview Hospital	UCHealth	Small					25,626,859	39,142,273	44,673,931	48,688,505	53,496,790	55,023,051	
	UCHealth Memorial Hospital Central	UCHealth	Large	597,173,494	589,306,050	670,969,314	754,444,619	863,051,531	847,665,225	876,621,262	924,249,816	1,071,419,797	1,186,026,356	
	UCHealth Pikes Peak Regional Hospital	UCHealth	Small					4,104,450	23,106,177	22,368,061	26,372,620	25,955,306	28,748,805	
				1,055,336,197	1,100,315,996	1,234,057,374	1,355,172,539	1,517,294,972	1,671,882,616	1,843,684,921	1,967,425,119	2,235,948,321	2,411,476,385	
				66,988,620	82,739,929	83,818,256	90,227,412	107,955,805	116,138,586	132,210,530	136,968,998	157,669,174	172,405,981	
				237,731,602	243,773,606	249,357,097	268,157,584	270,532,506	274,786,356	296,615,183	299,044,372	339,263,514	360,912,823	
				172,871,028	202,047,367	219,236,509	246,123,792	258,389,827	263,857,373	288,709,091	300,552,690	328,209,057	328,029,247	
				275,517,671	302,787,796	308,147,176	326,717,281	320,831,582	318,616,777	323,391,491	352,892,102	379,264,896	386,057,827	
Denver	Children's Hospital Colorado	Children's	Large	854,464,151	932,703,817	946,359,350	993,186,178	1,090,860,123	1,160,741,972	1,206,859,354	1,300,148,841	1,480,323,569	1,621,119,328	
	CommonSpirit OrthoColorado Hospital	Commonspirit	Medium	42,451,644	46,431,679	56,317,363	60,275,132	64,110,123	65,851,108	63,291,569	72,217,798	76,381,121	73,704,546	
	CommonSpirit St. Anthony Hospital	Commonspirit	Large	321,587,728	348,396,028	371,992,597	387,646,290	383,650,623	391,181,648	413,258,290	435,340,223	485,195,644	512,639,270	
	CommonSpirit St. Anthony North Hospital	Commonspirit	Medium	143,261,271	150,063,606	175,948,847	174,723,382	176,177,588	189,570,641	198,824,608	228,574,554	248,344,601	257,096,537	
	Denver Health Medical Center		Large	854,551,275	928,049,271	1,017,920,803	1,070,867,217	1,078,403,937	1,073,934,329	1,103,508,280	1,242,582,898	1,321,549,616	1,415,439,398	
	HealthONE	HealthONE	Large	2,000,607,000	2,044,961,998	2,171,599,000	2,294,288,000	2,439,334,000						
	HealthONE Mountain Ridge	HealthONE	Large						177,472,000	178,391,000	188,771,000	185,252,000	198,987,000	
	HealthONE Presbyterian/St. Luke's	HealthONE	Large						475,568,000	480,591,000	494,408,000	530,789,000	549,548,000	
	HealthONE Rose	HealthONE	Large						281,130,000	283,016,000	303,907,000	318,973,000	320,455,000	
	HealthONE Sky Ridge	HealthONE	Large						371,010,000	377,848,000	412,265,000	436,799,000	472,681,000	
	HealthONE Swedish	HealthONE	Large						505,246,000	504,276,000	552,963,000	574,047,000	608,826,000	
	HealthONE The Medical Center of Aurora	HealthONE	Large						367,869,000	377,290,000	427,977,000	449,149,000	471,234,000	
	Intermountain Health Lutheran Medical C..	Intermountain ..	Large	303,970,886	313,882,916	329,474,083	358,394,569	363,533,277	349,672,369	382,245,473	534,794,690	500,025,038	527,398,948	
	Intermountain Health Platte Valley Medic..	Intermountain ..	Medium	93,248,713	101,549,116	107,132,838	119,256,259	112,502,455	129,887,815	146,743,778	148,580,953	181,375,504	191,935,039	
	Intermountain Health St. Joseph Hospital	Intermountain ..	Large	455,496,657	481,811,669	491,884,038	504,770,777	521,532,842	528,016,703	566,735,536	571,327,449	655,542,981	688,244,753	
	National Jewish Health		Small	207,370,000	220,392,000	229,079,000	238,964,000	247,794,000	282,844,395	305,209,000	333,948,001	337,701,000	362,007,141	
	UCHealth Broomfield Hospital	UCHealth	Small						53,763,961	45,852,883	48,330,683	58,139,939	66,688,710	74,804,000
	UCHealth Highlands Ranch	UCHealth	Medium				1,420,724	4,043,204	35,249,093	189,270,121	218,779,187	259,637,725	267,974,990	
	UCHealth University of Colorado Hospital	UCHealth	Large	1,037,261,472	1,145,611,395	1,266,288,327	1,426,117,277	1,620,359,251	1,812,156,860	1,908,242,607	2,080,379,300	2,318,355,971	2,612,589,370	
				7,067,379,719	7,545,201,647	8,024,555,284	8,561,135,872	9,113,775,104	9,216,653,724	9,764,857,602	10,689,066,995	11,630,537,121	12,482,900,198	
	East	Arkansas Valley Regional Medical Center		Small	32,847,190	34,590,021	30,637,710	30,577,839	31,337,872	38,544,213	32,931,478	33,462,893	38,984,982	40,495,714
		Banner East Morgan County Hospital	Banner Health	Small	24,615,564	24,967,268	27,426,834	28,386,205	31,439,062	32,138,054	34,130,746	36,166,866	38,621,296	39,656,571
		Banner Sterling Regional MedCenter	Banner Health	Small	40,607,247	41,122,216	42,765,470	45,591,585	48,468,623	50,619,254	53,423,804	55,092,617	55,884,319	57,762,360
		CommonSpirit St. Elizabeth Hospital	Commonspirit	Medium	41,888,745	43,517,880	45,549,999	44,144,999	45,473,999	35,542,503	28,669,181			46,137,324
		CommonSpirit St. Thomas More Hospital	Commonspirit	Small	53,395,878	61,314,104	64,946,179	68,814,349	66,060,066	66,725,268	69,727,824	74,453,526	77,708,462	76,096,501
		Haxtum Hospital District		Small		7,789,641	8,523,969	9,256,420	9,248,720	10,675,981	12,444,458	13,171,209	14,913,637	
		Heart of the Rockies Regional Medical Ce..		Small	42,460,391	48,805,411	55,216,000	60,123,981	67,707,859	75,817,764	86,080,713	96,981,774	111,185,730	125,119,520
		Keefe Memorial Health Service District		Small						4,073,309	6,865,462	9,104,189	11,897,240	13,608,573
		Kit Carson County Health Service District		Small	11,948,865	12,456,656	10,203,728	13,242,459	12,800,587		18,572,842	20,217,555	22,157,698	21,724,126
		Leliana Community Hospital		Small						18,984,177	19,676,719	23,693,763	25,888,779	30,603,355
		Melissa Memorial Hospital		Small	11,005,808	11,858,988	12,712,092	17,153,531	18,229,389	19,301,494	21,842,412	24,398,511	25,040,210	
		Mt. San Rafael Hospital		Small	24,134,901	28,030,678	27,316,262	29,195,876	32,186,969	33,947,917	36,003,677	37,342,242	41,554,242	41,917,315
		Prowers Medical Center		Small						32,509,202	32,999,565	32,965,787	38,460,476	46,468,766
		Rio Grande Hospital		Small	13,475,333	14,438,390	16,335,838	18,083,829	18,792,742	23,034,768	22,685,625	24,753,464	28,398,425	31,676,030
		San Luis Valley Health Conejos County Ho..	San Luis Valley	Small	9,493,015	9,924,423	8,823,720	9,313,920	9,909,590	10,309,926	10,926,932	10,102,256	12,552,024	13,285,528
		San Luis Valley Health Regional Medical C..	San Luis Valley	Medium	60,220,272	63,906,742	69,666,541	75,525,404	82,636,423	88,766,991	92,650,530	99,463,538	107,994,493	112,773,965
		Sedgwick County Health Center		Small	9,084,552	9,564,916	9,721,418	9,970,996	10,446,912	11,999,529	12,698,892	14,137,326	16,185,079	16,062,080
		Southeast Colorado Hospital District		Small	12,662,414	13,603,085	14,712,315	15,433,400	16,462,659	18,202,820	19,261,771	21,587,653	22,402,176	23,188,760
		Spanish Peaks Regional Health Center		Small						17,112,864	16,734,297	18,427,360	21,852,471	27,514,094
		Weisbrod Memorial County Hospital		Small	4,463,965	4,758,290	4,670,195	5,148,828	6,810,276	8,011,023	8,934,935	10,090,771	10,443,832	10,750,794
Wray Community District Hospital			Small	15,108,977	15,273,195	17,512,928	20,596,689	20,968,471	23,958,672	24,365,971	29,591,406	32,641,573	37,175,444	
Yuma District Hospital			Small							19,699,749	24,831,137	25,842,156		
				407,413,117	445,921,904	466,741,198	483,406,779	527,904,721	608,527,642	657,318,039	701,621,604	777,214,154	878,262,823	
Ft. Collins		Banner Fort Collins Medical Center	Banner Health	Small			44,623,930	46,849,778	43,786,529	47,113,028	46,231,105	50,917,537	53,195,567	56,577,184
	Banner McKee Medical Center	Banner Health	Large	120,086,317	126,001,414	120,071,678	128,238,442	117,762,160	122,283,504	124,861,333	139,286,264	119,266,761	118,704,813	
	Estes Park Health		Small	31,953,412	31,458,757	34,267,288	38,600,027	50,600,459	52,688,039	55,712,313	57,128,599	64,566,783	63,110,710	
	UCHealth Medical Center of the Rockies	UCHealth	Large	259,070,499	283,139,684	300,912,097	329,310,525	365,151,757	454,985,652	442,787,972	454,011,188	505,396,908	550,748,353	
	UCHealth Poudre Valley Hospital	UCHealth	Large	367,317,222	387,586,866	414,049,059	455,095,951	482,265,937	539,691,300	557,974,059	589,843,383	666,191,534	705,886,484	
				778,427,451	815,187,721	913,924,052	995,094,723	1,059,566,843	1,216,761,254	1,227,566,603	1,287,292,971	1,408,617,553	1,495,027,544	
									167,994,988	178,184,608	200,123,333	228,796,475		

### Patient Service Net Income by Year

Peer Group	Hospital Name	System	DOI Region	2019	2020	2021	2022	2023		
Large	AdventHealth Avista Hospital	AdventHealth	Boulder	17,971,506	15,605,192	22,051,779	15,658,910	4,814,848		
	AdventHealth Littleton Hospital	AdventHealth	Denver	36,102,660	8,394,052	21,969,196	1,209,007	-2,523,524		
	AdventHealth Parker Hospital	AdventHealth	Denver	49,035,534	45,584,823	62,638,436	47,305,621	23,318,729		
	AdventHealth Porter Hospital	AdventHealth	Denver	-17,008,985	-46,782,047	-25,791,323	-28,946,290	2,755,659		
	Banner McKee Medical Center	Banner Health	Ft. Collins	16,914,045	10,574,147	-5,427,220	-10,711,629	-1,403,050		
	Banner North Colorado Medical Center	Banner Health	Greeley	24,076,392	-4,447,064	-31,368,949	-34,633,019	2,286,115		
	Boulder Community Health		Boulder	-18,236,762	-34,601,869	-36,076,043	-2,792,160	-78,795,206		
	Children's Hospital Colorado	Children's	Denver	19,570,827	-68,414,904	-22,844,885	-3,254,332	-3,673,757		
	Children's Hospital Colorado Springs	Children's	Colorado Springs		-5,430,808	8,824,604	-20,993,587	2,411,434		
	CommonSpirit Longmont United Hospital	Commonspirit	Boulder	-10,007,381	-3,507,424	-4,845,833	-18,170,943	-7,398,379		
	CommonSpirit Penrose-St. Francis Hospital	Commonspirit	Colorado Springs		51,268,693	71,430,411	72,480,035	55,532,020	-6,494,396	
	CommonSpirit St. Anthony Hospital	Commonspirit	Denver		35,984,679	14,394,422	54,149,707	32,001,978	-426,800	
	CommonSpirit St. Mary-Corwin Hospital	Commonspirit	Pueblo		-12,411,630	-14,060,572	-11,964,994	-12,220,379	-778,379	
	Denver Health Medical Center		Denver		-168,849,975	-139,609,180	-160,049,386	-186,941,648	1,188,534	
	HealthONE Mountain Ridge	HealthONE	Denver		17,230,761	30,219,847	24,722,016	6,922,842	-18,019,777	
	HealthONE Presbyterian/St. Luke's	HealthONE	Denver		162,470,403	156,936,828	156,109,502	184,224,539	-7,281,071	
	HealthONE Rose	HealthONE	Denver		75,389,207	59,541,005	70,667,916	59,260,357	54,876,024	
	HealthONE Sky Ridge	HealthONE	Denver		167,974,708	148,861,196	158,186,112	134,659,843	59,945,353	
	HealthONE Swedish	HealthONE	Denver		160,584,523	145,295,505	167,412,096	122,795,386	104,724,917	
	HealthONE The Medical Center of Aurora	HealthONE	Denver		49,496,962	26,318,487	49,212,825	25,355,075	7,448,455	
	Intermountain Health Good Samaritan Me..	Intermountain Health	Boulder		16,927,969	27,501,718	45,123,497	-20,803,546	-87,063,122	
	Intermountain Health Lutheran Medical C..	Intermountain Health	Denver		-4,874,541	-22,390,851	-115,182,671	-78,573,116	-4,846,295	
	Intermountain Health St. Joseph Hospital	Intermountain Health	Denver		39,413,534	936,992	46,383,951	-54,265,934	142,367,320	
	Intermountain Health St. Mary's Hospital ..	Intermountain Health	Grand Junction		12,053,360	6,238,586	35,537,998	-28,306,717	-14,396,469	
	Parkview Medical Center		Pueblo		-45,922,006	-6,764,879	16,187,150	-54,313,716	-76,512,318	
	UCHealth Medical Center of the Rockies	UCHealth	Ft. Collins		114,442,291	58,036,320	71,308,497	32,544,110	-9,853,610	
	UCHealth Memorial Hospital Central	UCHealth	Colorado Springs		72,942,272	21,397,381	71,097,327	6,340,337	-16,576,001	
	UCHealth Poudre Valley Hospital	UCHealth	Ft. Collins		143,859,689	77,875,583	90,989,823	47,719,980	-26,332,571	
	UCHealth University of Colorado Hospital	UCHealth	Denver		323,123,033	172,870,861	266,327,205	182,716,670	50,618,726	
	<b>Total</b>				1,329,521,768	752,003,757	1,097,828,369	399,320,258	94,381,389	
	Medium	AdventHealth Castle Rock Hospital	AdventHealth	Denver		5,922,709	1,370,648	8,316,836	-704,258	
		Children's Hospital Colorado Springs	Children's	Colorado Springs		-14,742,098				
		CommonSpirit Mercy Hospital	Commonspirit	West		31,526,491	31,628,754	41,213,412	33,103,804	-189,746,941
		CommonSpirit OrthoColorado Hospital	Commonspirit	Denver		28,024,391	34,998,134	44,318,603	38,412,925	30,789,479
		CommonSpirit St. Anthony North Hospital	Commonspirit	Denver		13,188,458	19,274,329	25,979,787	21,743,935	-22,961,945
		CommonSpirit St. Anthony Summit Hospital	Commonspirit	West		39,739,919	34,630,980	39,447,001	50,832,117	-612,743
		CommonSpirit St. Elizabeth Hospital	Commonspirit	East		6,666,668	10,598,801			47,494,263
Community Hospital			Grand Junction		12,184,583	27,280,335	5,000,258	-6,330,414	-4,382,907	
Delta Health			West		-4,787,655	-12,069,169	32,686,617	-7,222,325	-1,702,548	
Intermountain Health Platte Valley Medic..		Intermountain Health	Denver		5,413,873	-13,491,090	5,397,946	-17,177,375	-96,148,354	
Montrose Memorial Hospital			West		3,220,795	-1,409,742	4,999,788	4,674,918	-801,826	
San Luis Valley Health Regional Medical C..		San Luis Valley	East		1,030,093	-5,035,715	-2,020,318	-3,090,532	-36,020,350	
UCHealth Greeley		UCHealth	Greeley			-51,508,502	-16,067,535	-5,777,874	219,292,365	
UCHealth Highlands Ranch		UCHealth	Denver		-33,762,415	-84,720,391	-40,119,632	-30,131,655	-393,118	
UCHealth Longs Peak Hospital		UCHealth	Boulder		-31,477,028	-23,085,304	-71,838	-5,829,125	-3,350,445	
UCHealth Yampa Valley Medical Center		UCHealth	West		1,814,985	2,490,666	12,452,881	3,267,926	-13,034,981	
Vail Health Hospital			West		4,131,161	-24,554,984	-1,429,434	-39,337,837	15,734,229	
Valley View Hospital			West		13,944,739	1,791,236	17,745,764	5,234,385	2,070,129	
<b>Total</b>					82,039,670	-51,811,013	177,850,136	52,705,055	-54,479,951	
Small		Animas Surgical Hospital		West		2,464,482	4,787,008	6,821,753	8,845,577	6,095,936
		Arkansas Valley Regional Medical Center		East		-2,800,327	-5,727	-5,144,011	-1,852,878	-4,328,423
		Aspen Valley Hospital		West		-13,028,997	-7,946,038	4,635,325	9,353,946	-9,399,862
		Banner East Morgan County Hospital	Banner Health	East		2,600,572	1,977,299	3,659,876	2,114,749	1,500,081
	Banner Fort Collins Medical Center	Banner Health	Ft. Collins		-94,709	-2,334,537	-944,891	-1,033,867	-44,259,515	
	Banner Sterling Regional MedCenter	Banner Health	East		8,132,118	7,888,197	7,245,186	2,742,703	970,650	
	CommonSpirit St. Thomas More Hospital	Commonspirit	East		5,856,392	12,912,704	20,740,095	21,062,501	6,765,980	
	Estes Park Health		Ft. Collins		-3,933,561	-4,209,766	-5,523,129	-11,793,814	-7,002,852	
	Family Health West		Grand Junction		11,307,475	3,159,700	10,759,899	-2,181,282	-3,047,105	
	Grand River Hospital District		West		-4,690,232	-9,111,634	-20,984,077	-23,215,830	-2,004,357	
	Gunnison Valley Health		West		8,356,920	3,825,882	5,105,373	1,403,759	-15,653,305	
	Haxtun Hospital District		East			1,433,369	2,147,863	46,237	-2,095,668	
	Heart of the Rockies Regional Medical Ce..		East		6,564,609	-291,360	6,268,224	8,625,015	-2,610,783	
	Keeffe Memorial Health Service District		East		2,908,234	-793,460	-1,563,976	-3,559,083	-2,222,205	
	Kit Carson County Health Service District		East			-1,026,197	1,964,434	-1,800,448	1,075,520	
	Lincoln Community Hospital		East		-1,899,106	-3,702,890	-1,625,392	-3,037,570	-4,900,926	
	Melissa Memorial Hospital		East		-1,554,733	-1,589,992	-1,666,493	-307,890	-17,540,081	
	Memorial Regional Health		West			-4,150,875	-644,723	-1,691,716	-38,304,151	
	Middle Park Health - Kremmling		West				3,775,202	408,495	11,113,806	
	Mt. San Rafael Hospital		East		1,683,220	3,103,096	-5,296,610	-5,193,866	-804,280	
	National Jewish Health		Denver		-66,485,363	-72,263,381	-79,841,502	-78,412,681	-3,882,310	
	Pagosa Springs Medical Center		West		-3,276,433	-3,219,030	2,368,141	-5,950,711	11,656,281	
	Pioneers Medical Center		West		-4,868,218	-4,162,080	-717,442	-2,455,712	-27,274,496	
	Prowers Medical Center		East		191,000	-18,008	482,520	-633,611	33,898,872	
	Rangely District Hospital		West		-10,752,117	-7,331,706	-4,432,859	-5,239,451	-7,602,228	
	Rio Grande Hospital		East		996,966	-67,931	-108,403	-684,804	62,088,010	
	San Luis Valley Health Conejos County Ho..	San Luis Valley	East		134,264	656,211	2,492,661	1,654,746	-18,316,291	
	Sedgwick County Health Center		East		1,082,854	1,282,340	158,413	-918,471	36,439,224	
	Southeast Colorado Hospital District		East		-1,132,480	-328,694	466,344	-2,377,497	108,228,000	
	Southwest Health System, Inc.		West			-7,069,149	-4,885,968	-3,125,752	-1,136,457	
	Spanish Peaks Regional Health Center		East		-2,203,414	-3,873,107	1,663,613	-2,813,966	28,143,782	
	St. Vincent General Hospital District		West		-3,545,510	-849,390			-40,681,137	
	UCHealth Broomfield Hospital	UCHealth	Denver		-22,854,927	-10,400,801	-6,978,420	-7,441,238	-31,371,455	
	UCHealth Grandview Hospital	UCHealth	Colorado Springs		-3,397,581	-7,920,027	-5,510,335	-5,605,372	-34,779,610	
	UCHealth Pikes Peak Regional Hospital	UCHealth	Colorado Springs		-3,846,584	-869,024	-521,482	-870,748	-3,865,123	
	Weisbrod Memorial County Hospital		East		-258,127	-114,807	-65,511	-78,825	2,243,475	
	Wray Community District Hospital		East		-2,081,455	-717,872	493,299	1,039,072	-10,658,153	
Yuma District Hospital		East				-701,118	-2,753,819	-7,852,890		
<b>Total</b>				-100,424,768	-113,341,676	-65,908,123	-117,734,104	-31,374,045		
<b>Grand Total</b>				1,311,136,670	586,851,068	1,209,770,382	334,291,209	8,527,393		

## Patient Service Profit Margin by Year

Peer Group	Hospital Name	System	DOI Region	2019	2020	2021	2022	2023	
Large	AdventHealth Avista Hospital	AdventHealth	Boulder	11.3%	9.9%	13.0%	8.5%	2.2%	
	AdventHealth Littleton Hospital	AdventHealth	Denver	11.6%	2.8%	6.9%	0.4%	-0.7%	
	AdventHealth Parker Hospital	AdventHealth	Denver	15.7%	13.7%	17.3%	12.6%	5.9%	
	AdventHealth Porter Hospital	AdventHealth	Denver	-5.7%	-17.2%	-8.0%	-8.3%	0.8%	
	Banner McKee Medical Center	Banner Heal..	Ft. Collins	12.2%	8.0%	-4.1%	-9.9%	-1.3%	
	Banner North Colorado Medical Center	Banner Heal..	Greeley	6.5%	-1.4%	-9.5%	-10.7%	0.7%	
	Boulder Community Health		Boulder	-5.3%	-10.8%	-10.2%	-0.7%	-20.1%	
	Children's Hospital Colorado	Children's	Denver	1.7%	-6.4%	-1.9%	-0.2%	-0.2%	
	Children's Hospital Colorado Springs	Children's	Colorado Sp..		-3.2%	4.6%	-9.5%	1.0%	
	CommonSpirit Longmont United Hospital	Commonspirit	Boulder	-6.9%	-2.5%	-3.7%	-13.8%	-6.8%	
	CommonSpirit Penrose-St. Francis Hospital	Commonspirit	Colorado Sp..	7.2%	9.1%	8.5%	6.2%	-0.7%	
	CommonSpirit St. Anthony Hospital	Commonspirit	Denver	8.5%	3.4%	11.1%	6.2%	-0.1%	
	CommonSpirit St. Mary-Corwin Hospital	Commonspirit	Pueblo	-9.9%	-11.2%	-9.2%	-8.7%	-0.6%	
	Denver Health Medical Center		Denver	-21.4%	-15.7%	-16.0%	-17.8%	0.1%	
	HealthONE Mountain Ridge	HealthONE	Denver	8.9%	14.5%	11.6%	3.6%	-9.4%	
	HealthONE Presbyterian/St. Luke's	HealthONE	Denver	25.5%	24.6%	24.0%	25.8%	-1.1%	
	HealthONE Rose	HealthONE	Denver	21.2%	17.4%	18.9%	15.7%	14.4%	
	HealthONE Sky Ridge	HealthONE	Denver	31.2%	28.3%	27.7%	23.6%	10.3%	
	HealthONE Swedish	HealthONE	Denver	24.1%	22.4%	23.2%	17.6%	14.7%	
	HealthONE The Medical Center of Aurora	HealthONE	Denver	11.9%	6.5%	10.3%	5.4%	1.6%	
	Intermountain Health Good Samaritan Me..	Intermount..	Boulder	5.9%	8.9%	13.3%	-6.3%	-26.1%	
	Intermountain Health Lutheran Medical C..	Intermount..	Denver	-1.4%	-6.3%	-27.6%	-18.8%	-1.1%	
	Intermountain Health St. Joseph Hospital	Intermount..	Denver	7.0%	0.2%	7.6%	-9.1%	23.5%	
	Intermountain Health St. Mary's Hospital ..	Intermount..	Grand Junct..	3.0%	1.5%	7.3%	-5.6%	-2.7%	
	Parkview Medical Center		Pueblo	-13.5%	-1.5%	3.2%	-10.9%	-19.1%	
	UCHealth Medical Center of the Rockies	UCHealth	Ft. Collins	20.2%	11.6%	13.7%	6.1%	-1.7%	
	UCHealth Memorial Hospital Central	UCHealth	Colorado Sp..	7.9%	2.4%	7.2%	0.6%	-1.4%	
	UCHealth Poudre Valley Hospital	UCHealth	Ft. Collins	21.1%	12.3%	13.5%	6.7%	-3.5%	
	UCHealth University of Colorado Hospital	UCHealth	Denver	15.1%	8.3%	11.4%	7.3%	1.8%	
	Medium	AdventHealth Castle Rock Hospital	AdventHealth	Denver	4.9%	1.1%	5.7%	6.2%	-0.4%
		Children's Hospital Colorado Springs	Children's	Colorado Sp..	-18.9%				
		CommonSpirit Mercy Hospital	Commonspirit	West	13.1%	12.9%	15.9%	11.7%	-64.6%
CommonSpirit OrthoColorado Hospital		Commonspirit	Denver	29.9%	35.7%	37.9%	33.6%	27.9%	
CommonSpirit St. Anthony North Hospital		Commonspirit	Denver	6.5%	8.9%	10.6%	8.1%	-8.1%	
CommonSpirit St. Anthony Summit Hospital		Commonspirit	West	32.6%	30.1%	31.7%	32.3%	-0.4%	
CommonSpirit St. Elizabeth Hospital		Commonspirit	East	15.8%	27.1%			112.6%	
Community Hospital			Grand Junct..	6.8%	13.3%	2.5%	-2.9%	-1.8%	
Delta Health			West	-5.7%	-15.1%	36.4%	-7.8%	-1.7%	
Intermountain Health Platte Valley Medic..		Intermount..	Denver	4.0%	-10.6%	3.5%	-10.5%	-56.1%	
Montrose Memorial Hospital			West	2.7%	-1.2%	3.7%	3.2%	-0.6%	
San Luis Valley Health Regional Medical C..		San Luis Val..	East	1.2%	-6.0%	-2.2%	-3.0%	-34.5%	
UCHealth Greeley		UCHealth	Greeley		-54.4%	-11.4%	-3.3%	123.5%	
UCHealth Highlands Ranch		UCHealth	Denver	-8620.6%	-82.5%	-22.7%	-13.2%	-0.2%	
UCHealth Longs Peak Hospital		UCHealth	Boulder	-34.4%	-19.8%	0.0%	-3.5%	-1.7%	
UCHealth Yampa Valley Medical Center		UCHealth	West	1.8%	2.4%	10.8%	2.8%	-10.4%	
Vail Health Hospital			West	2.2%	-12.9%	-0.7%	-17.3%	6.2%	
Valley View Hospital			West	5.7%	0.7%	6.3%	1.8%	0.6%	
Small		Animas Surgical Hospital		West	7.2%	12.7%	16.2%	18.1%	13.3%
		Arkansas Valley Regional Medical Center		East	-7.9%	0.0%	-18.4%	-5.0%	-11.9%
		Aspen Valley Hospital		West	-14.2%	-8.9%	4.4%	7.4%	-7.1%
		Banner East Morgan County Hospital	Banner Heal..	East	7.5%	5.6%	9.3%	5.3%	3.7%
		Banner Fort Collins Medical Center	Banner Heal..	Ft. Collins	-0.2%	-5.9%	-1.9%	-2.0%	-73.5%
		Banner Sterling Regional MedCenter	Banner Heal..	East	13.9%	13.3%	11.8%	4.8%	1.7%
		CommonSpirit St. Thomas More Hospital	Commonspirit	East	8.1%	15.8%	22.0%	21.6%	6.9%
		Estes Park Health		Ft. Collins	-8.1%	-8.2%	-10.8%	-22.5%	-12.4%
		Family Health West		Grand Junct..	19.8%	6.3%	16.8%	-2.9%	-3.8%
		Grand River Hospital District		West	-8.9%	-18.1%	-25.9%	-27.2%	-2.2%
		Gunnison Valley Health		West	15.7%	7.0%	8.2%	2.3%	-22.5%
		Haxtun Hospital District		East		14.0%	16.4%	0.4%	-15.0%
		Heart of the Rockies Regional Medical Ce..		East	8.1%	-0.3%	6.2%	7.3%	-2.0%
		Keefe Memorial Health Service District		East	41.7%	-13.1%	-25.6%	-43.1%	-22.5%
	Kit Carson County Health Service District		East		-5.9%	8.9%	-8.9%	4.5%	
	Lincoln Community Hospital		East	-11.5%	-24.3%	-7.7%	-14.0%	-20.9%	
	Melissa Memorial Hospital		East	-9.5%	-9.2%	-9.0%	-1.3%	-76.4%	
	Memorial Regional Health		West		-7.1%	-1.0%	-2.8%	-57.1%	
	Middle Park Health - Kremmling		West			8.6%	0.8%	21.3%	
	Mt. San Rafael Hospital		East	4.8%	9.4%	-17.8%	-15.4%	-2.2%	
	National Jewish Health		Denver	-64.8%	-70.3%	-84.4%	-61.1%	-3.0%	
	Pagosa Springs Medical Center		West	-11.2%	-10.0%	6.6%	-18.2%	28.7%	
	Pioneers Medical Center		West	-25.2%	-13.3%	-1.8%	-6.3%	-81.2%	
	Prowers Medical Center		East	0.6%	-0.1%	1.4%	-1.7%	78.4%	
	Rangely District Hospital		West	-185.0%	-73.2%	-36.2%	-42.6%	-59.4%	
	Rio Grande Hospital		East	4.2%	-0.3%	-0.4%	-2.5%	211.4%	
	San Luis Valley Health Conejos County Ho..	San Luis Val..	East	1.3%	5.7%	19.8%	12.1%	-129.8%	
	Sedgwick County Health Center		East	8.3%	10.1%	1.3%	-6.8%	278.0%	
	Southeast Colorado Hospital District		East	-6.7%	-1.9%	2.5%	-12.9%	581.4%	
	Southwest Health System, Inc.		West		-12.8%	-7.7%	-4.2%	-1.6%	
	Spanish Peaks Regional Health Center		East	-20.6%	-43.0%	9.8%	-16.7%	114.8%	
	St. Vincent General Hospital District		West	-46.2%	-7.4%			-297.6%	
UCHealth Broomfield Hospital	UCHealth	Denver	-99.9%	-27.4%	-13.6%	-12.5%	-48.9%		
UCHealth Grandview Hospital	UCHealth	Colorado Sp..	-9.5%	-21.6%	-12.8%	-11.7%	-73.9%		
UCHealth Pikes Peak Regional Hospital	UCHealth	Colorado Sp..	-20.1%	-4.1%	-2.0%	-3.5%	-12.6%		
Weisbrod Memorial County Hospital		East	-4.1%	-1.6%	-0.9%	-0.8%	24.9%		
Wray Community District Hospital		East	-9.7%	-3.2%	1.7%	3.2%	-30.0%		
Yuma District Hospital		East			-3.7%	-12.5%	-36.5%		



**Patient Service Net Income by Year**

DOI Region	Hospital Name	System	Peer Group	2019	2020	2021	2022	2023
Boulder	AdventHealth Avista Hospital	AdventHealth	Large	17,971,506	15,605,192	22,051,779	15,658,910	4,814,848
	Boulder Community Health		Large	-18,236,762	-34,601,869	-36,076,043	-2,792,160	-78,795,206
	CommonSpirit Longmont United Hospital	Commonspirit	Large	-10,007,381	-3,507,424	-4,845,833	-18,170,943	-7,398,379
	Intermountain Health Good Samaritan Me..	Intermountain Health	Large	16,927,969	27,501,718	45,123,497	-20,803,546	-87,063,122
	UCHealth Longs Peak Hospital	UCHealth	Medium	-31,477,028	-23,085,304	-71,838	-5,829,125	-3,350,445
	<b>Total</b>			-24,821,696	-18,087,688	26,181,562	-31,936,864	-171,792,304
Colorado Springs	Children's Hospital Colorado Springs	Children's	Large		-5,430,808	8,824,604	-20,993,587	2,411,434
	CommonSpirit Penrose-St. Francis Hospital	Commonspirit	Large	51,268,693	71,430,411	72,480,035	55,532,020	-6,494,396
	UCHealth Grandview Hospital	UCHealth	Small	-3,397,581	-7,920,027	-5,510,335	-5,605,372	-34,779,610
	UCHealth Memorial Hospital Central	UCHealth	Large	72,942,272	21,397,381	71,097,327	6,340,937	-16,576,001
	UCHealth Pikes Peak Regional Hospital	UCHealth	Small	-3,846,584	-869,024	-521,482	-870,748	-3,865,123
	<b>Total</b>			102,224,701	78,607,933	146,370,148	34,403,249	-59,303,696
Denver	AdventHealth Castle Rock Hospital	AdventHealth	Medium	5,922,709	1,370,648	8,316,836	10,332,181	-704,258
	AdventHealth Littleton Hospital	AdventHealth	Large	36,102,660	8,394,052	21,969,196	1,209,007	-2,523,524
	AdventHealth Parker Hospital	AdventHealth	Large	49,035,534	45,584,823	62,638,436	47,305,621	23,318,729
	AdventHealth Porter Hospital	AdventHealth	Large	-17,008,985	-46,782,047	-25,791,323	-28,946,290	-2,755,659
	Children's Hospital Colorado	Children's	Large	19,570,827	-68,414,904	-22,844,885	-3,254,332	-3,673,757
	CommonSpirit OrthoColorado Hospital	Commonspirit	Medium	28,024,391	34,998,134	44,318,603	38,412,925	30,789,479
	CommonSpirit St. Anthony Hospital	Commonspirit	Large	35,984,679	14,394,422	54,149,707	32,001,978	-426,800
	CommonSpirit St. Anthony North Hospital	Commonspirit	Medium	13,188,458	19,274,329	25,979,787	21,743,935	-22,961,945
	Denver Health Medical Center		Large	-168,849,975	-139,609,180	-160,049,386	-186,941,648	1,188,534
	HealthONE Mountain Ridge	HealthONE	Large	17,230,761	30,219,847	24,722,016	6,922,842	-18,019,777
	HealthONE Presbyterian/St. Luke's	HealthONE	Large	162,470,403	156,936,828	156,109,502	184,224,539	-7,281,071
	HealthONE Rose	HealthONE	Large	75,389,207	59,541,005	70,667,916	59,260,357	54,876,024
	HealthONE Sky Ridge	HealthONE	Large	167,974,708	148,861,196	158,186,112	134,659,843	59,945,353
	HealthONE Swedish	HealthONE	Large	160,584,523	145,295,505	167,412,096	122,795,386	104,724,917
	HealthONE The Medical Center of Aurora	HealthONE	Large	49,496,962	26,318,487	49,212,825	25,355,075	7,448,455
	Intermountain Health Lutheran Medical C..	Intermountain Health	Large	-4,874,541	-22,390,851	-115,182,671	-78,573,116	-4,846,295
	Intermountain Health Platte Valley Medic...	Intermountain Health	Medium	5,413,873	-13,491,090	5,397,946	-17,177,375	-96,148,354
	Intermountain Health St. Joseph Hospital	Intermountain Health	Large	39,413,534	936,992	46,383,951	-54,265,934	142,367,320
	National Jewish Health		Small	-66,485,363	-72,263,381	-79,841,502	-78,412,681	-3,882,310
	UCHealth Brookfield Hospital	UCHealth	Small	-22,854,927	-10,400,801	-6,978,420	-7,441,238	-31,371,455
	UCHealth Highlands Ranch	UCHealth	Medium	-33,762,415	-84,720,391	-40,119,632	-30,131,655	-393,118
	UCHealth University of Colorado Hospital	UCHealth	Large	323,123,033	172,870,861	266,327,205	182,716,670	50,618,726
<b>Total</b>			875,090,056	406,924,483	710,984,315	381,796,091	285,800,531	
East	Arkansas Valley Regional Medical Center		Small	-2,800,327	-5,727	-5,144,011	-1,852,878	-4,328,423
	Banner East Morgan County Hospital	Banner Health	Small	2,600,572	1,977,299	3,659,876	2,114,749	1,500,081
	Banner Sterling Regional MedCenter	Banner Health	Small	8,132,118	7,888,197	7,245,186	2,742,703	970,650
	CommonSpirit St. Elizabeth Hospital	Commonspirit	Medium	6,666,668	10,598,801			47,494,263
	CommonSpirit St. Thomas More Hospital	Commonspirit	Small	5,856,392	12,912,704	20,740,095	21,062,501	6,765,980
	Haxtun Hospital District		Small		1,433,369	2,147,863	46,237	-2,095,668
	Heart of the Rockies Regional Medical Ce..		Small	6,564,609	-291,360	6,268,224	8,625,015	-2,610,783
	Keefe Memorial Health Service District		Small	2,908,234	-793,460	-1,563,976	-3,559,083	-2,222,205
	Kit Carson County Health Service District		Small		-1,026,197	1,964,434	-1,800,448	1,075,520
	Lincoln Community Hospital		Small	-1,899,106	-3,702,890	-1,625,392	-3,037,570	-4,900,926
	Melissa Memorial Hospital		Small	-1,554,733	-1,589,992	-1,666,493	-307,890	-17,540,081
	Mt. San Rafael Hospital		Small	1,683,220	3,103,096	-5,296,610	-5,193,866	-804,280
	Prowers Medical Center		Small	191,000	-18,008	482,520	-633,611	33,898,872
	Rio Grande Hospital		Small	996,966	-67,931	-108,403	-684,804	62,088,010
	San Luis Valley Health Conejos County Ho..	San Luis Valley	Small	134,264	656,211	2,492,661	1,654,746	-18,316,291
	San Luis Valley Health Regional Medical C..	San Luis Valley	Medium	1,030,093	-5,035,715	-2,020,318	-3,090,532	-36,020,350
	Sedgwick County Health Center		Small	1,082,854	1,282,340	158,413	-918,471	36,439,224
	Southeast Colorado Hospital District		Small	-1,132,480	-328,694	466,344	-2,377,497	108,228,000
	Spanish Peaks Regional Health Center		Small	-2,203,414	-3,873,107	1,663,613	-2,813,966	28,143,782
	Weisbrod Memorial County Hospital		Small	-258,127	-114,807	-65,511	-78,825	2,243,475
	Wray Community District Hospital		Small	-2,081,455	-717,872	493,299	1,039,072	-10,658,153
	Yuma District Hospital		Small			-701,118	-2,753,819	-7,852,890
<b>Total</b>			25,917,350	22,286,257	29,590,694	8,181,762	221,497,806	
Ft. Collins	Banner Fort Collins Medical Center	Banner Health	Small	-94,709	-2,334,537	-944,891	-1,033,867	-44,259,515
	Banner McKee Medical Center	Banner Health	Large	16,914,045	10,574,147	-5,427,220	-10,711,629	-1,403,050
	Estes Park Health		Small	-3,933,561	-4,209,766	-5,523,129	-11,793,814	-7,002,852
	UCHealth Medical Center of the Rockies	UCHealth	Large	114,442,291	58,036,320	71,308,497	32,544,110	-9,853,610
	UCHealth Poudre Valley Hospital	UCHealth	Large	143,859,689	77,875,583	47,719,989	-26,332,571	
	<b>Total</b>			271,187,755	139,941,748	150,403,081	56,724,780	-88,851,598
Grand Junction	Community Hospital		Medium	12,184,583	27,280,335	5,000,258	-6,330,414	-4,382,907
	Family Health West		Small	11,307,475	3,159,700	10,759,899	-2,181,282	-3,047,105
	Intermountain Health St. Mary's Hospital ..	Intermountain Health	Large	12,053,360	6,238,586	35,537,998	-28,306,717	-14,396,469
<b>Total</b>			35,545,419	36,678,622	51,298,156	-36,818,413	-21,826,481	
Greeley	Banner North Colorado Medical Center	Banner Health	Large	24,076,392	-4,447,064	-31,368,949	-34,633,019	2,286,115
	UCHealth Greeley	UCHealth	Medium		-51,508,502	-16,067,535	-5,777,874	219,292,365
<b>Total</b>			24,076,392	-55,955,566	-47,436,485	-40,410,893	221,578,481	
Pueblo	CommonSpirit St. Mary-Corwin Hospital	Commonspirit	Large	-12,411,630	-14,060,572	-11,964,994	-12,220,379	-778,379
	Parkview Medical Center		Large	-45,922,006	-6,764,879	16,187,150	-54,313,716	-76,512,318
	<b>Total</b>			-58,333,636	-20,825,450	4,222,156	-66,534,095	-77,290,697
West	Animas Surgical Hospital		Small	2,464,482	4,787,008	6,821,753	8,845,577	6,095,936
	Aspen Valley Hospital		Small	-13,028,997	-7,946,038	4,635,325	9,353,946	-9,399,862
	CommonSpirit Mercy Hospital	Commonspirit	Medium	31,526,491	31,628,754	41,213,412	33,103,804	-189,746,941
	CommonSpirit St. Anthony Summit Hospital	Commonspirit	Medium	39,739,919	34,630,980	39,447,001	50,832,117	-612,743
	Delta Health		Medium	-4,787,655	-12,069,169	32,686,617	-7,222,325	-1,702,548
	Grand River Hospital District		Small	-4,690,232	-9,111,634	-20,984,077	-23,215,830	-2,004,357
	Gunnison Valley Health		Small	8,356,920	3,825,882	5,105,373	1,403,759	-15,653,305
	Memorial Regional Health		Small		-4,150,875	-644,723	-1,691,716	-38,304,151
	Middle Park Health - Kremmling		Small			3,775,202	408,495	11,113,806
	Montrose Memorial Hospital		Medium	3,220,795	-1,409,742	4,999,788	4,674,918	-801,826
	Pagosa Springs Medical Center		Small	-3,276,433	-3,219,030	2,368,141	-5,950,711	11,656,281
	Pioneers Medical Center		Small	-4,868,218	-4,162,080	-717,442	-2,455,712	-27,274,496
	Rangely District Hospital		Small	-10,752,117	-7,331,706	-4,432,859	-5,239,451	-7,602,228
	Southwest Health System, Inc.		Small		-7,069,149	-4,885,968	-3,125,752	-1,136,457
	St. Vincent General Hospital District		Small	-3,545,510	-849,390			-40,681,137
	UCHealth Yampa Valley Medical Center	UCHealth	Medium	1,814,985	2,490,666	12,452,881	3,267,926	-13,034,981
	Vail Health Hospital		Medium	4,131,161	-24,554,984	-1,429,434	-39,337,837	15,734,229
Valley View Hospital		Medium	13,944,739	1,791,236	17,745,764	5,234,385	2,070,129	
<b>Total</b>			60,250,329	-2,719,270	138,156,755	28,885,593	-301,284,649	
<b>Grand Total</b>			1,311,136,670	586,851,068	1,209,770,382	334,291,209	8,527,393	

## Patient Service Profit Margin by Year

DOI Region	Hospital Name	System	Peer Group	2019	2020	2021	2022	2023
Boulder	AdventHealth Avista Hospital	AdventHealth	Large	11.3%	9.9%	13.0%	8.5%	2.2%
	Boulder Community Health		Large	-5.3%	-10.8%	-10.2%	-0.7%	-20.1%
	CommonSpirit Longmont United Hospital	Commonspirit	Large	-6.9%	-2.5%	-3.7%	-13.8%	-6.8%
	Intermountain Health Good Samaritan Me..	Intermountain Health	Large	5.9%	8.9%	13.3%	-6.3%	-26.1%
	UHealth Longs Peak Hospital	UHealth	Medium	-34.4%	-19.8%	0.0%	-3.5%	-1.7%
Colorado Springs	Children's Hospital Colorado Springs	Children's	Large		-3.2%	4.6%	-9.5%	1.0%
			Medium	-18.9%				
	CommonSpirit Penrose-St. Francis Hospital	Commonspirit	Large	7.2%	9.1%	8.5%	6.2%	-0.7%
	UHealth Grandview Hospital	UHealth	Small	-9.5%	-21.6%	-12.8%	-11.7%	-73.9%
	UHealth Memorial Hospital Central	UHealth	Large	7.9%	2.4%	7.2%	0.6%	-1.4%
Denver	UHealth Pikes Peak Regional Hospital	UHealth	Small	-20.1%	-4.1%	-2.0%	-3.5%	-12.6%
	AdventHealth Castle Rock Hospital	AdventHealth	Medium	4.9%	1.1%	5.7%	6.2%	-0.4%
	AdventHealth Littleton Hospital	AdventHealth	Large	11.6%	2.8%	6.9%	0.4%	-0.7%
	AdventHealth Parker Hospital	AdventHealth	Large	15.7%	13.7%	17.3%	12.6%	5.9%
	AdventHealth Porter Hospital	AdventHealth	Large	-5.7%	-17.2%	-8.0%	-8.3%	0.8%
	Children's Hospital Colorado	Children's	Large	1.7%	-6.4%	-1.9%	-0.2%	-0.2%
	CommonSpirit OrthoColorado Hospital	Commonspirit	Medium	29.9%	35.7%	37.9%	33.6%	27.9%
	CommonSpirit St. Anthony Hospital	Commonspirit	Large	8.5%	3.4%	11.1%	6.2%	-0.1%
	CommonSpirit St. Anthony North Hospital	Commonspirit	Medium	6.5%	8.9%	10.6%	8.1%	-8.1%
	Denver Health Medical Center		Large	-21.4%	-15.7%	-16.0%	-17.8%	0.1%
	HealthONE Mountain Ridge	HealthONE	Large	8.9%	14.5%	11.6%	3.6%	-9.4%
	HealthONE Presbyterian/St. Luke's	HealthONE	Large	25.5%	24.6%	24.0%	25.8%	-1.1%
	HealthONE Rose	HealthONE	Large	21.2%	17.4%	18.9%	15.7%	14.4%
	HealthONE Sky Ridge	HealthONE	Large	31.2%	28.3%	27.7%	23.6%	10.3%
	HealthONE Swedish	HealthONE	Large	24.1%	22.4%	23.2%	17.6%	14.7%
	HealthONE The Medical Center of Aurora	HealthONE	Large	11.9%	6.5%	10.3%	5.4%	1.6%
	Intermountain Health Lutheran Medical C..	Intermountain Health	Large	-1.4%	-6.3%	-27.6%	-18.8%	-1.1%
	Intermountain Health Platte Valley Medic..	Intermountain Health	Medium	4.0%	-10.6%	3.5%	-10.5%	-56.1%
	Intermountain Health St. Joseph Hospital	Intermountain Health	Large	7.0%	0.2%	7.6%	-9.1%	23.5%
	National Jewish Health		Small	-64.8%	-70.3%	-84.4%	-61.1%	-3.0%
UHealth Broomfield Hospital	UHealth	Small	-99.9%	-27.4%	-13.6%	-12.5%	-48.9%	
UHealth Highlands Ranch	UHealth	Medium	-8620.6%	-82.5%	-22.7%	-13.2%	-0.2%	
UHealth University of Colorado Hospital	UHealth	Large	15.1%	8.3%	11.4%	7.3%	1.8%	
East	Arkansas Valley Regional Medical Center		Small	-7.9%	0.0%	-18.4%	-5.0%	-11.9%
	Banner East Morgan County Hospital	Banner Health	Small	7.5%	5.6%	9.3%	5.3%	3.7%
	Banner Sterling Regional MedCenter	Banner Health	Small	13.9%	13.3%	11.8%	4.8%	1.7%
	CommonSpirit St. Elizabeth Hospital	Commonspirit	Medium	15.8%	27.1%			112.6%
	CommonSpirit St. Thomas More Hospital	Commonspirit	Small	8.1%	15.8%	22.0%	21.6%	6.9%
	Haxtun Hospital District		Small		14.0%	16.4%	0.4%	-15.0%
	Heart of the Rockies Regional Medical Ce..		Small	8.1%	-0.3%	6.2%	7.3%	-2.0%
	Keefe Memorial Health Service District		Small	41.7%	-13.1%	-25.6%	-43.1%	-22.5%
	Kit Carson County Health Service District		Small		-5.9%	8.9%	-8.9%	4.5%
	Lincoln Community Hospital		Small	-11.5%	-24.3%	-7.7%	-14.0%	-20.9%
	Melissa Memorial Hospital		Small	-9.5%	-9.2%	-9.0%	-1.3%	-76.4%
	Mt. San Rafael Hospital		Small	4.8%	9.4%	-17.8%	-15.4%	-2.2%
	Prowers Medical Center		Small	0.6%	-0.1%	1.4%	-1.7%	78.4%
	Rio Grande Hospital		Small	4.2%	-0.3%	-0.4%	-2.5%	211.4%
	San Luis Valley Health Conejos County Ho..	San Luis Valley	Small	1.3%	5.7%	19.8%	12.1%	-129.8%
	San Luis Valley Health Regional Medical C..	San Luis Valley	Medium	1.2%	-6.0%	-2.2%	-3.0%	-34.5%
	Sedgwick County Health Center		Small	8.3%	10.1%	1.3%	-6.8%	278.0%
	Southeast Colorado Hospital District		Small	-6.7%	-1.9%	2.5%	-12.9%	581.4%
	Spanish Peaks Regional Health Center		Small	-20.6%	-43.0%	9.8%	-16.7%	114.8%
	Weisbrod Memorial County Hospital		Small	-4.1%	-1.6%	-0.9%	-0.8%	24.9%
Wray Community District Hospital		Small	-9.7%	-3.2%	1.7%	3.2%	-30.0%	
Yuma District Hospital		Small			-3.7%	-12.5%	-36.5%	
Ft. Collins	Banner Fort Collins Medical Center	Banner Health	Small	-0.2%	-5.9%	-1.9%	-2.0%	-73.5%
	Banner McKee Medical Center	Banner Health	Large	12.2%	8.0%	-4.1%	-9.9%	-1.3%
	Estes Park Health		Small	-8.1%	-8.2%	-10.8%	-22.5%	-12.4%
	UHealth Medical Center of the Rockies	UHealth	Large	20.2%	11.6%	13.7%	6.1%	-1.7%
	UHealth Poudre Valley Hospital	UHealth	Large	21.1%	12.3%	13.5%	6.7%	-3.5%
Grand Junction	Community Hospital		Medium	6.8%	13.3%	2.5%	-2.9%	-1.8%
	Family Health West		Small	19.8%	6.3%	16.8%	-2.9%	-3.8%
	Intermountain Health St. Mary's Hospital ..	Intermountain Health	Large	3.0%	1.5%	7.3%	-5.6%	-2.7%
Greeley	Banner North Colorado Medical Center	Banner Health	Large	6.5%	-1.4%	-9.5%	-10.7%	0.7%
	UHealth Greeley	UHealth	Medium		-54.4%	-11.4%	-3.3%	123.5%
Pueblo	CommonSpirit St. Mary-Corwin Hospital	Commonspirit	Large	-9.9%	-11.2%	-9.2%	-8.7%	-0.6%
	Parkview Medical Center		Large	-13.5%	-1.5%	3.2%	-10.9%	-19.1%
West	Animas Surgical Hospital		Small	7.2%	12.7%	16.2%	18.1%	13.3%
	Aspen Valley Hospital		Small	-14.2%	-8.9%	4.4%	7.4%	-7.1%
	CommonSpirit Mercy Hospital	Commonspirit	Medium	13.1%	12.9%	15.9%	11.7%	-64.6%
	CommonSpirit St. Anthony Summit Hospital	Commonspirit	Medium	32.6%	30.1%	31.7%	32.3%	-0.4%
	Delta Health		Medium	-5.7%	-15.1%	36.4%	-7.8%	-1.7%
	Grand River Hospital District		Small	-8.9%	-18.1%	-25.9%	-27.2%	-2.2%
	Gunnison Valley Health		Small	15.7%	7.0%	8.2%	2.3%	-22.5%
	Memorial Regional Health		Small		-7.1%	-1.0%	-2.8%	-57.1%
	Middle Park Health - Kremmling		Small			8.6%	0.8%	21.3%
	Montrose Memorial Hospital		Medium	2.7%	-1.2%	3.7%	3.2%	-0.6%
	Pagosa Springs Medical Center		Small	-11.2%	-10.0%	6.6%	-18.2%	28.7%
	Pioneers Medical Center		Small	-25.2%	-13.3%	-1.8%	-6.3%	-81.2%
	Rangely District Hospital		Small	-185.0%	-73.2%	-36.2%	-42.6%	-59.4%
	Southwest Health System, Inc.		Small		-12.8%	-7.7%	-4.2%	-1.6%
	St. Vincent General Hospital District		Small	-46.2%	-7.4%			-297.6%
	UHealth Yampa Valley Medical Center	UHealth	Medium	1.8%	2.4%	10.8%	2.8%	-10.4%
	Vail Health Hospital		Medium	2.2%	-12.9%	-0.7%	-17.3%	6.2%
	Valley View Hospital		Medium	5.7%	0.7%	6.3%	1.8%	0.6%



## Operating Income by Year

Peer Group	Hospital Name	System	DOI Region	2019	2020	2021	2022	2023	
Large	AdventHealth Avista Hospital	AdventHealth	Boulder	19,643,886	19,960,322	39,106,160	21,747,071	33,839,494	
	AdventHealth Littleton Hospital	AdventHealth	Denver	39,187,073	16,095,300	27,025,158	6,180,130	6,676,731	
	AdventHealth Parker Hospital	AdventHealth	Denver	51,653,512	51,620,922	70,435,148	51,889,446	69,242,587	
	AdventHealth Porter Hospital	AdventHealth	Denver	-11,925,199	-30,335,868	-14,288,478	-19,680,582	-28,396,297	
	Banner McKeel Medical Center	Banner Health	Ft. Collins	18,031,266	16,549,321	-3,384,173	9,787,276	430,280	
	Banner North Colorado Medical Center	Banner Health	Greeley	35,544,329	9,663,921	-19,616,401	-25,440,613	8,551,619	
	Boulder Community Health		Boulder	-1,660,162	-6,896,961	7,578,259	-6,885,128	39,536	
	Children's Hospital Colorado	Children's	Denver	107,313,435	42,277,890	86,295,514	106,519,859	33,883,214	
	Children's Hospital Colorado Springs	Children's	Colorado Springs		-3,131,068	9,837,864	-19,141,787	-28,044,408	
	CommonSpirit Longmont United Hospital	Commonspirit	Boulder	-5,108,584	7,607,927	2,240,144	-13,826,800	-18,589,949	
	CommonSpirit Penrose-St. Francis Hospital	Commonspirit	Colorado Springs	70,020,574	112,336,758	93,499,655	74,962,547	70,388,738	
	CommonSpirit St. Anthony Hospital	Commonspirit	Denver	43,488,760	26,947,733	69,456,224	48,273,724	11,010,207	
	CommonSpirit St. Mary-Corwin Hospital	Commonspirit	Pueblo	-9,071,285	-5,043,637	-2,387,576	-5,518,261	-7,772,741	
	Denver Health Medical Center		Denver	37,954,050	-16,187,948	-22,710,547	-37,789,548	-17,598,447	
	HealthONE Mountain Ridge	HealthONE	Denver	17,893,000	30,561,000	24,981,000	7,192,000	-7,175,000	
	HealthONE Presbyterian/St. Luke's	HealthONE	Denver	163,838,000	158,185,000	159,307,000	185,378,000	143,592,000	
	HealthONE Rose	HealthONE	Denver	76,975,000	62,669,000	73,155,000	61,075,000	62,029,000	
	HealthONE Sky Ridge	HealthONE	Denver	169,314,000	149,703,000	161,109,000	136,391,000	110,016,000	
	HealthONE Swedish	HealthONE	Denver	161,989,000	146,448,000	169,680,000	124,332,000	106,633,000	
	HealthONE The Medical Center of Aurora	HealthONE	Denver	53,240,000	30,084,000	53,593,000	30,532,000	13,049,000	
	Intermountain Health Good Samaritan Me..	Intermountain Health	Boulder	24,220,180	31,547,620	47,931,857	-18,679,223	-24,999,756	
	Intermountain Health Lutheran Medical C..	Intermountain Health	Denver	-2,623,253	-7,930,929	-107,725,678	-66,037,298	-91,244,115	
	Intermountain Health St. Joseph Hospital	Intermountain Health	Denver	43,472,112	31,794,412	68,194,634	-32,283,792	-59,096,530	
	Intermountain Health St. Mary's Hospital ..	Intermountain Health	Grand Junction	19,693,074	23,024,399	48,832,403	-17,121,018	-27,739,868	
	Parkview Medical Center		Pueblo	11,514,236	-5,151,935	28,039,950	-33,849,504	-20,571,492	
	UCHealth Medical Center of the Rockies	UCHealth	Ft. Collins	119,195,512	62,328,269	83,479,415	41,331,381	23,588,506	
	UCHealth Memorial Hospital Central	UCHealth	Colorado Springs	81,369,003	31,686,358	83,554,368	20,752,272	17,080,530	
	UCHealth Poudre Valley Hospital	UCHealth	Ft. Collins	149,952,660	84,506,376	104,014,286	62,223,019	63,069,377	
	UCHealth University of Colorado Hospital	UCHealth	Denver	331,655,901	193,267,576	286,443,963	201,768,549	243,577,992	
	Total			1,816,770,080	1,264,186,759	1,627,677,147	874,507,168	685,469,208	
	Medium	AdventHealth Castle Rock Hospital	AdventHealth	Denver	7,161,029	8,087,786	6,875,759	12,665,024	13,405,807
		Children's Hospital Colorado Springs	Children's	Colorado Springs	-14,240,723				
		CommonSpirit Mercy Hospital	Commonspirit	West	35,567,289	46,078,635	59,218,609	49,252,010	44,528,050
		CommonSpirit OrthoColorado Hospital	Commonspirit	Denver	28,168,396	36,954,605	42,731,507	40,294,720	36,020,753
		CommonSpirit St. Anthony North Hospital	Commonspirit	Denver	17,517,574	28,961,945	42,813,161	34,952,884	40,624,928
CommonSpirit St. Anthony Summit Hospital		Commonspirit	West	41,953,635	43,025,564	46,120,565	52,751,328	48,632,962	
CommonSpirit St. Elizabeth Hospital		Commonspirit	East	6,849,226	10,863,131			-3,663,752	
Community Hospital			Grand Junction	12,949,809	29,345,666	15,527,465	-282,940	3,491,745	
Delta Health			West	-4,338,499	-11,821,994	33,070,979	-6,478,857	-4,359,725	
Intermountain Health Platte Valley Medic..		Intermountain Health	Denver	7,952,089	-8,210,236	9,606,497	-14,569,127	-12,516,108	
Montrose Memorial Hospital			West	8,872,556	11,625,937	14,348,070	7,084,618	-4,415,423	
San Luis Valley Health Regional Medical C..		San Luis Valley	East	2,980,485	-1,075,550	5,562,516	1,522,216	-194,683	
UCHealth Greeley		UCHealth	Greeley		-48,907,001	-13,053,958	-2,233,727	-13,646,108	
UCHealth Highlands Ranch		UCHealth	Denver	-34,707,998	-82,198,225	-34,702,447	-24,124,201	-10,847,684	
UCHealth Longs Peak Hospital		UCHealth	Boulder	-30,462,071	-22,102,112	1,347,257	-3,935,412	-9,028,393	
UCHealth Yampa Valley Medical Center		UCHealth	West	2,595,411	3,391,109	13,106,097	4,731,605	3,650,869	
Vail Health Hospital			West	16,230,883	-17,127,361	9,656,864	-34,355,122	-29,272,299	
Valley View Hospital			West	19,496,237	9,066,595	28,503,550	10,748,304	21,165,310	
Total				124,545,328	40,958,493	280,732,491	128,023,323	123,576,249	
Small		Animas Surgical Hospital		West	2,514,302	4,787,008	6,821,753	8,845,576	6,095,938
		Arkansas Valley Regional Medical Center		East	-2,638,826	158,992	-4,738,509	-1,658,031	-4,128,408
		Aspen Valley Hospital		West	-12,171,354	-7,130,100	6,018,447	11,120,200	-7,710,260
	Banner East Morgan County Hospital	Banner Health	East	2,705,545	2,581,207	4,111,539	2,682,129	3,513,689	
	Banner Fort Collins Medical Center	Banner Health	Ft. Collins	43,372	3,499,681	52,544	-722,958	7,267,832	
	Banner Sterling Regional MedCenter	Banner Health	East	8,465,132	10,643,163	8,392,743	3,766,378	4,111,061	
	CommonSpirit St. Thomas More Hospital	Commonspirit	East	6,099,139	15,467,006	22,865,393	24,457,745	25,345,945	
	Estes Park Health		Ft. Collins	-3,622,726	-4,049,941	-5,279,019	-11,668,512	-6,327,583	
	Family Health West		Grand Junction	11,895,031	6,074,761	10,759,899	-953,629	749,740	
	Grand River Hospital District		West	-3,136,658	-8,226,749	-20,599,114	-21,683,935	-20,809,780	
	Gunnison Valley Health		West	8,758,272	4,003,496	5,489,595	2,532,792	288,859	
	Haxton Hospital District		East		2,061,912	2,626,197	301,307	-764,909	
	Heart of the Rockies Regional Medical Ce..		East	7,603,530	1,331,984	9,151,266	11,621,664	10,149,237	
	Keefe Memorial Health Service District		East	2,918,185	-785,324	-1,469,211	-3,566,770	-3,686,477	
	Kit Carson County Health Service District		East		-999,422	2,016,507	-1,730,482	2,460,438	
	Lincoln Community Hospital		East	-1,575,973	-3,455,050	-1,279,138	-2,679,982	-3,354,834	
	Melissa Memorial Hospital		East	-1,438,218	-1,419,385	-974,710	-249,910	-1,621,630	
	Memorial Regional Health		West		-3,709,214	163,834	-493,899	2,381,972	
	Middle Park Health - Kremmling		West			4,069,623	561,333	2,319,210	
	Mt. San Rafael Hospital		East	2,673,309	11,470,438	-2,381,738	-1,939,091	411,038	
	National Jewish Health		Denver	-8,966,316	-7,182,000	6,938,000	-10,297,000	-17,116,000	
	Pagosa Springs Medical Center		West	-682,666	-2,279,541	8,757,564	-3,540,124	-1,499,402	
	Pioneers Medical Center		West	-3,938,983	-4,103,827	854,576	627,378	-13,237,434	
	Prowers Medical Center		East	253,150	23,649	482,520	-577,487	-1,623,186	
	Rangely District Hospital		West	-10,752,117	-7,331,706	-4,628,231	-6,256,754	-3,090,816	
	Rio Grande Hospital		East	1,019,211	872,692	-90,775	-660,679	-2,158,250	
	San Luis Valley Health Conejos County Ho..	San Luis Valley	East	192,802	697,046	2,502,569	2,163,739	1,324,520	
	Sedgwick County Health Center		East	1,139,905	2,145,804	1,400,338	-12,415	-2,313,940	
	Southeast Colorado Hospital District		East	-1,088,030	385,507	1,928,265	-2,125,863	-3,188,064	
	Southwest Health System, Inc.		West		-2,012,738	-1,145,759	-2,773,258	-1,659,591	
	Spanish Peaks Regional Health Center		East	948,652	-2,313,495	3,814,953	-1,762,940	-655,851	
	St. Vincent General Hospital District		West	-3,545,510	-716,556			-9,853,608	
	UCHealth Broomfield Hospital	UCHealth	Denver	-22,754,003	-10,372,802	-7,520,789	-7,858,480	-10,609,837	
	UCHealth Grandview Hospital	UCHealth	Colorado Springs	-3,318,833	-7,786,479	-5,319,304	-5,258,442	-7,369,673	
	UCHealth Pikes Peak Regional Hospital	UCHealth	Colorado Springs	-3,753,905	-291,389	-551,191	2,465,937		
	Weisbrod Memorial County Hospital		East	-190,016	-142,281	-371,600	97,163	-760,255	
	Wray Community District Hospital		East	-1,809,979	-134,664	1,427,948	1,734,644	-277,074	
Yuma District Hospital		East			-674,526	-2,720,162	-3,735,508		
Total			-28,154,575	-8,662,180	53,882,262	-21,230,665	-58,666,954		
Grand Total			1,913,160,833	1,296,483,071	1,962,291,899	981,299,826	750,378,503		

## Operating Profit Margin by Year

Peer Group	Hospital Name	System	DOI Region	2019	2020	2021	2022	2023	
Large	AdventHealth Avista Hospital	AdventHealth	Boulder	12.2%	12.2%	20.4%	11.3%	15.4%	
	AdventHealth Littleton Hospital	AdventHealth	Denver	12.5%	5.1%	8.3%	1.8%	1.8%	
	AdventHealth Parker Hospital	AdventHealth	Denver	16.4%	15.2%	19.0%	13.7%	17.1%	
	AdventHealth Porter Hospital	AdventHealth	Denver	-3.9%	-10.4%	-4.2%	-5.5%	-7.9%	
	Banner McKee Medical Center	Banner Health	Ft. Collins	12.9%	11.7%	-2.5%	-8.9%	0.4%	
	Banner North Colorado Medical Center	Banner Health	Greeley	9.2%	2.8%	-5.6%	-7.5%	2.4%	
	Boulder Community Health		Boulder	-0.5%	-1.9%	1.9%	-1.6%	0.0%	
	Children's Hospital Colorado	Children's	Denver	8.5%	3.4%	6.2%	6.7%	2.0%	
	Children's Hospital Colorado Springs	Children's	Colorado Springs		-1.8%	5.1%	-8.6%	-11.3%	
	CommonSpirit Longmont United Hospital	Commonspirit	Boulder	-3.4%	4.9%	1.6%	-10.1%	-15.6%	
	CommonSpirit Penrose-St. Francis Hospital	Commonspirit	Colorado Springs	9.5%	13.5%	10.6%	8.2%	7.5%	
	CommonSpirit St. Anthony Hospital	Commonspirit	Denver	10.0%	6.1%	13.8%	9.0%	2.1%	
	CommonSpirit St. Mary-Corwin Hospital	Commonspirit	Pueblo	-7.0%	-3.7%	-1.7%	-3.7%	-5.8%	
	Denver Health Medical Center		Denver	3.4%	-1.5%	-1.9%	-2.9%	-1.3%	
	HealthONE Mountain Ridge	HealthONE	Denver	9.2%	14.6%	11.7%	3.7%	-3.7%	
	HealthONE Presbyterian/St. Luke's	HealthONE	Denver	25.6%	24.8%	24.4%	25.9%	20.7%	
	HealthONE Rose	HealthONE	Denver	21.5%	18.1%	19.4%	16.1%	16.2%	
	HealthONE Sky Ridge	HealthONE	Denver	31.3%	28.4%	28.1%	23.8%	18.9%	
	HealthONE Swedish	HealthONE	Denver	24.3%	22.5%	23.5%	17.8%	14.9%	
	HealthONE The Medical Center of Aurora	HealthONE	Denver	12.6%	7.4%	11.1%	6.4%	2.7%	
	Intermountain Health Good Samaritan Me..	Intermountain Health	Boulder	8.2%	10.1%	14.0%	-5.6%	-7.4%	
	Intermountain Health Lutheran Medical C..	Intermountain Health	Denver	-0.8%	-2.1%	-25.2%	-15.2%	-20.9%	
	Intermountain Health St. Joseph Hospital	Intermountain Health	Denver	7.6%	5.3%	10.7%	-5.2%	-9.4%	
	Intermountain Health St. Mary's Hospital ..	Intermountain Health	Grand Junction	4.7%	5.1%	9.7%	-3.3%	-5.1%	
	Parkview Medical Center		Pueblo	2.8%	-1.1%	5.4%	-6.4%	-4.9%	
	UCHealth Medical Center of the Rockies	UCHealth	Ft. Collins	20.8%	12.3%	15.5%	7.6%	4.1%	
	UCHealth Memorial Hospital Central	UCHealth	Colorado Springs	8.8%	3.5%	8.3%	1.9%	1.4%	
	UCHealth Poudre Valley Hospital	UCHealth	Ft. Collins	21.7%	13.2%	15.1%	8.5%	8.2%	
	UCHealth University of Colorado Hospital	UCHealth	Denver	15.5%	9.2%	12.1%	8.0%	8.5%	
	Medium	AdventHealth Castle Rock Hospital	AdventHealth	Denver	5.8%	6.2%	4.8%	7.4%	7.2%
		Children's Hospital Colorado Springs	Children's	Colorado Springs	-18.1%				
		CommonSpirit Mercy Hospital	Commonspirit	West	14.4%	17.3%	20.9%	16.1%	14.5%
		CommonSpirit OrthoColorado Hospital	Commonspirit	Denver	30.0%	36.9%	37.2%	34.5%	32.8%
		CommonSpirit St. Anthony North Hospital	Commonspirit	Denver	8.5%	12.7%	16.1%	12.3%	13.6%
CommonSpirit St. Anthony Summit Hospital		Commonspirit	West	33.6%	33.9%	34.5%	32.9%	30.2%	
CommonSpirit St. Elizabeth Hospital		Commonspirit	East	16.2%	27.5%			-8.6%	
Community Hospital			Grand Junction	7.2%	14.1%	7.2%	-0.1%	1.4%	
Delta Health			West	-5.1%	-14.7%	36.6%	-6.9%	-4.2%	
Intermountain Health Platte Valley Medic..		Intermountain Health	Denver	5.8%	-2.2%	6.1%	-8.7%	-7.0%	
Montrose Memorial Hospital			West	7.0%	8.5%	9.6%	4.6%	-3.1%	
San Luis Valley Health Regional Medical C..		San Luis Valley	East	3.2%	-1.2%	5.3%	1.4%	-0.2%	
UCHealth Greeley		UCHealth	Greeley		-49.4%	-9.0%	-1.3%	-7.5%	
UCHealth Highlands Ranch		UCHealth	Denver	-6414.4%	-76.8%	-18.9%	-10.2%	-4.2%	
UCHealth Longs Peak Hospital		UCHealth	Boulder	-32.8%	-18.7%	0.9%	-2.4%	-4.5%	
UCHealth Yampa Valley Medical Center		UCHealth	West	2.5%	3.2%	11.2%	4.0%	2.8%	
Vail Health Hospital			West	7.5%	-8.2%	4.0%	-14.3%	-10.7%	
Valley View Hospital			West	7.6%	3.5%	9.5%	3.5%	6.1%	
Small		Animas Surgical Hospital		West	7.3%	12.7%	16.2%	18.1%	13.3%
		Arkansas Valley Regional Medical Center		East	-7.3%	0.5%	-16.5%	-4.4%	-11.2%
		Aspen Valley Hospital		West	-12.8%	-7.7%	5.6%	8.4%	-5.6%
		Banner East Morgan County Hospital	Banner Health	East	7.8%	7.0%	10.2%	6.5%	8.1%
		Banner Fort Collins Medical Center	Banner Health	Ft. Collins	0.1%	7.0%	0.1%	-1.4%	11.4%
		Banner Sterling Regional MedCenter	Banner Health	East	14.3%	16.6%	13.2%	6.3%	6.6%
		CommonSpirit St. Thomas More Hospital	Commonspirit	East	8.4%	18.2%	23.5%	23.9%	25.0%
		Estes Park Health		Ft. Collins	-7.4%	-7.8%	-10.2%	-22.1%	-11.1%
		Family Health West		Grand Junction	20.4%	11.0%	16.8%	-1.2%	0.9%
		Grand River Hospital District		West	-5.6%	-15.7%	-25.1%	-24.2%	-22.0%
		Gunnison Valley Health		West	16.2%	7.2%	8.8%	4.0%	0.4%
		Haxtun Hospital District		East		16.2%	17.4%	2.2%	-5.4%
		Heart of the Rockies Regional Medical Ce..		East	9.1%	1.5%	8.6%	9.5%	7.5%
		Keefe Memorial Health Service District		East	41.7%	-12.9%	-19.2%	-42.8%	-37.2%
		Kit Carson County Health Service District		East		-5.7%	9.1%	-8.5%	10.2%
		Lincoln Community Hospital		East	-9.1%	-21.3%	-5.7%	-11.5%	-12.3%
	Melissa Memorial Hospital		East	-8.6%	-7.9%	-4.7%	-1.0%	-6.9%	
	Memorial Regional Health		West		-6.2%	0.3%	-0.8%	3.4%	
	Middle Park Health - Kremmling		West			9.2%	1.1%	4.3%	
	Mt. San Rafael Hospital		East	7.3%	24.2%	-6.8%	-4.9%	1.0%	
	National Jewish Health		Denver	-3.3%	-2.4%	2.0%	-3.1%	-5.0%	
	Pagosa Springs Medical Center		West	-2.0%	-6.7%	18.3%	-9.4%	-3.6%	
	Pioneers Medical Center		West	-16.5%	-13.0%	2.0%	1.3%	-32.6%	
	Prowers Medical Center		East	0.8%	0.1%	1.4%	-1.5%	-3.6%	
	Rangely District Hospital		West	-185.0%	-73.2%	-31.3%	-42.0%	-16.6%	
	Rio Grande Hospital		East	4.2%	3.7%	-0.4%	-2.4%	-7.3%	
	San Luis Valley Health Conejos County Ho..	San Luis Valley	East	1.8%	6.0%	19.9%	14.7%	9.1%	
	Sedgwick County Health Center		East	8.7%	14.5%	9.0%	-0.1%	-16.8%	
	Southeast Colorado Hospital District		East	-6.4%	2.0%	8.2%	-10.5%	-15.9%	
	Southwest Health System, Inc.		West		-3.1%	-1.6%	-3.7%	-2.1%	
	Spanish Peaks Regional Health Center		East	5.3%	-16.0%	17.2%	-8.8%	-2.4%	
	St. Vincent General Hospital District		West	-46.2%	-5.8%			-72.1%	
	UCHealth Broomfield Hospital	UCHealth	Denver	-98.5%	-27.3%	-14.9%	-13.4%	-16.5%	
	UCHealth Grandview Hospital	UCHealth	Colorado Springs	-9.3%	-21.1%	-12.3%	-10.9%	-15.5%	
UCHealth Pikes Peak Regional Hospital	UCHealth	Colorado Springs	-19.4%	-3.3%	-1.1%	-2.2%	7.9%		
Weisbrod Memorial County Hospital		East	-2.4%	-1.6%	-3.8%	0.9%	-7.6%		
Wray Community District Hospital		East	-8.2%	-0.6%	4.6%	5.0%	-0.8%		
Yuma District Hospital		East			-3.5%	-12.3%	-16.9%		

## Operating Income by Year

DOI Region	Hospital Name	System	Peer Group	2019	2020	2021	2022	2023	
Boulder	AdventHealth Avista Hospital	AdventHealth	Large	19,643,886	19,960,322	39,106,160	21,747,071	33,839,494	
	Boulder Community Health		Large	-1,660,162	-6,896,961	7,578,259	-6,885,128	39,536	
	CommonSpirit Longmont United Hospital	Commonspirit	Large	-5,108,584	7,607,927	2,240,144	-13,826,800	-18,589,949	
	Intermountain Health Good Samaritan Me..	Intermountain Health	Large	24,220,180	31,547,620	47,931,857	-18,679,223	-24,999,756	
	UCHealth Longs Peak Hospital	UCHealth	Medium	-30,462,071	-22,102,112	1,347,257	-3,935,412	-9,028,393	
	Total			6,633,249	30,116,796	98,203,676	-21,579,492	-18,739,068	
Colorado Springs	Children's Hospital Colorado Springs	Children's	Large		-3,131,068	9,837,864	-19,141,787	-28,044,408	
			Medium	-14,240,723					
	CommonSpirit Penrose-St. Francis Hospital	Commonspirit	Large	70,020,574	112,336,758	93,499,655	74,962,547	70,388,738	
	UCHealth Grandview Hospital	UCHealth	Small	-3,318,833	-7,786,479	-5,319,304	-5,258,442	-7,369,673	
	UCHealth Memorial Hospital Central	UCHealth	Large	81,369,003	31,686,358	83,554,368	20,752,272	17,080,530	
	UCHealth Pikes Peak Regional Hospital	UCHealth	Small	-3,753,905	-715,254	-291,389	-551,910	2,465,937	
Total			130,076,116	132,390,314	181,281,194	70,762,680	54,521,124		
Denver	AdventHealth Castle Rock Hospital	AdventHealth	Medium	7,161,029	8,087,786	6,875,759	12,665,024	13,405,807	
	AdventHealth Littleton Hospital	AdventHealth	Large	39,187,073	16,095,300	27,025,158	6,180,130	6,676,731	
	AdventHealth Parker Hospital	AdventHealth	Large	51,653,512	51,620,922	70,435,148	51,889,446	69,242,587	
	AdventHealth Porter Hospital	AdventHealth	Large	-11,925,199	-30,335,868	-14,288,478	-19,680,582	-28,396,297	
	Children's Hospital Colorado	Children's	Large	107,313,435	42,277,890	86,295,514	106,519,859	33,883,214	
	CommonSpirit OrthoColorado Hospital	Commonspirit	Medium	28,168,396	36,954,605	42,731,507	40,294,720	36,020,753	
	CommonSpirit St. Anthony Hospital	Commonspirit	Large	43,488,760	26,947,733	69,456,224	48,273,724	11,010,207	
	CommonSpirit St. Anthony North Hospital	Commonspirit	Medium	17,517,574	28,961,945	42,813,161	34,952,884	40,624,928	
	Denver Health Medical Center		Large	37,954,050	-16,187,948	-22,710,547	-37,789,548	-17,598,447	
	HealthONE Mountain Ridge	HealthONE	Large	17,893,000	30,561,000	24,981,000	7,192,000	-7,175,000	
	HealthONE Presbyterian/St. Luke's	HealthONE	Large	163,838,000	158,185,000	159,307,000	185,378,000	143,592,000	
	HealthONE Rose	HealthONE	Large	76,975,000	62,669,000	73,155,000	61,075,000	62,029,000	
	HealthONE Sky Ridge	HealthONE	Large	169,314,000	149,703,000	161,109,000	136,391,000	110,016,000	
	HealthONE Swedish	HealthONE	Large	161,989,000	146,448,000	169,680,000	124,332,000	106,639,000	
	HealthONE The Medical Center of Aurora	HealthONE	Large	53,240,000	30,084,000	53,593,000	30,532,000	13,049,000	
	Intermountain Health Lutheran Medical C..	Intermountain Health	Large	-2,623,253	-7,930,929	-107,725,678	-66,037,298	-91,244,115	
	Intermountain Health Platte Valley Medic..	Intermountain Health	Medium	7,952,089	-3,210,236	9,606,497	-14,569,127	-12,516,108	
	Intermountain Health St. Joseph Hospital	Intermountain Health	Large	43,472,112	31,794,412	68,194,634	-32,283,792	-59,096,530	
	National Jewish Health		Small	-8,966,316	-7,182,000	6,938,000	-10,297,000	-17,116,000	
	UCHealth Broomfield Hospital	UCHealth	Small	-22,754,003	-10,372,802	-7,520,789	-7,858,480	-10,609,837	
	UCHealth Highlands Ranch	UCHealth	Medium	-34,707,998	-82,198,225	-34,702,447	-24,124,201	-10,847,684	
	UCHealth University of Colorado Hospital	UCHealth	Large	331,655,901	193,267,571	286,443,963	201,768,549	243,577,992	
	Total			1,277,796,164	856,240,161	1,171,692,624	834,804,308	635,161,201	
East	Arkansas Valley Regional Medical Center		Small	-2,638,826	158,992	-4,738,509	-1,658,031	-4,128,408	
	Banner East Morgan County Hospital	Banner Health	Small	2,705,545	2,581,207	4,111,539	2,682,129	3,513,689	
	Banner Sterling Regional MedCenter	Banner Health	Small	8,465,132	10,643,163	8,392,743	3,766,378	4,111,061	
	CommonSpirit St. Elizabeth Hospital	Commonspirit	Medium	6,849,226	10,863,131			-3,663,752	
	CommonSpirit St. Thomas More Hospital	Commonspirit	Small	6,099,139	15,467,000	22,865,393	24,457,745	25,345,945	
	Haxtun Hospital District		Small		2,061,912	2,626,197	301,307	-764,909	
	Heart of the Rockies Regional Medical Ce..		Small	7,603,530	1,331,984	9,151,266	11,621,664	10,149,237	
	Keefe Memorial Health Service District		Small	2,918,185	-785,324	-1,469,211	-3,566,770	-3,686,477	
	Kit Carson County Health Service District		Small		-999,422	2,016,507	-1,730,482	2,460,438	
	Lincoln Community Hospital		Small	-1,575,973	-3,455,050	-1,279,138	-2,679,982	-3,354,834	
	Melissa Memorial Hospital		Small	-1,438,218	-1,419,385	-974,710	-249,910	-1,621,630	
	Mt. San Rafael Hospital		Small	2,673,309	11,470,438	-2,381,738	-1,939,091	411,038	
	Prowers Medical Center		Small	253,150	23,649	482,520	-577,487	-1,623,186	
	Rio Grande Hospital		Small	1,019,211	872,692	-90,775	-660,679	-2,158,250	
	San Luis Valley Health Conejos County Ho..	San Luis Valley	Small	192,802	697,046	2,502,569	2,163,739	1,324,520	
	San Luis Valley Health Regional Medical C..	San Luis Valley	Medium	2,980,485	-1,075,550	5,562,516	1,522,216	-194,683	
	Sedgwick County Health Center		Small	1,139,905	2,145,308	1,400,338	-12,415	-2,313,940	
	Southeast Colorado Hospital District		Small	-1,088,030	385,507	1,928,265	-2,125,863	-3,188,064	
	Spanish Peaks Regional Health Center		Small	948,652	-2,313,495	3,814,953	-1,762,940	-655,851	
	Weisbrod Memorial County Hospital		Small	-190,016	-142,281	-371,600	97,163	-760,255	
	Wray Community District Hospital		Small	-1,809,979	-134,664	1,427,948	1,734,644	-277,074	
	Yuma District Hospital		Small			-674,526	-2,720,162	-3,735,508	
	Total			35,107,229	48,377,362	54,302,548	28,663,173	15,189,107	
	Ft. Collins	Banner Fort Collins Medical Center	Banner Health	Small	43,372	3,499,681	52,544	-722,958	7,267,832
		Banner McKeen Medical Center	Banner Health	Large	18,031,266	16,549,321	-3,384,173	-9,787,276	430,280
		Estes Park Health		Small	-3,622,726	-4,049,941	-5,279,019	-11,668,512	-6,327,583
UCHealth Medical Center of the Rockies		UCHealth	Large	119,195,512	62,328,629	83,479,415	41,331,381	23,588,506	
UCHealth Poudre Valley Hospital		UCHealth	Large	149,952,660	84,506,376	104,014,286	62,223,019	63,069,377	
Total				283,600,084	162,833,707	178,883,053	81,375,654	88,028,412	
Grand Junction	Community Hospital		Medium	12,949,809	29,345,666	15,527,465	-282,940	3,491,745	
	Family Health West		Small	11,895,031	6,074,761	10,759,899	-953,629	749,740	
	Intermountain Health St. Mary's Hospital ..	Intermountain Health	Large	19,693,074	23,024,399	48,832,403	-17,121,018	-27,739,868	
	Total			44,537,914	58,444,826	75,119,767	-18,357,587	-23,498,383	
Greeley	Banner North Colorado Medical Center	Banner Health	Large	35,544,329	9,663,921	-19,616,401	-25,440,613	8,551,619	
	UCHealth Greeley	UCHealth	Medium		-48,907,001	-13,053,958	-2,233,727	-13,646,108	
	Total			35,544,329	-39,243,079	-32,670,359	-27,674,340	-5,094,489	
Pueblo	CommonSpirit St. Mary-Corwin Hospital	Commonspirit	Large	-9,071,285	-5,043,637	-2,387,576	-5,518,261	-7,772,741	
	Parkview Medical Center		Large	11,514,236	-5,151,935	28,039,950	-33,849,504	-20,571,492	
	Total			2,442,950	-10,195,573	25,652,374	-39,367,765	-28,344,233	
West	Animas Surgical Hospital		Small	2,514,302	4,787,008	6,821,753	8,845,576	6,095,938	
	Aspen Valley Hospital		Small	-12,171,354	-7,130,100	6,018,447	11,120,200	-7,710,260	
	CommonSpirit Mercy Hospital	Commonspirit	Medium	35,567,289	46,078,635	59,218,609	49,252,010	44,528,500	
	CommonSpirit St. Anthony Summit Hospital	Commonspirit	Medium	41,953,635	43,025,564	46,120,565	52,751,328	48,632,962	
	Delta Health		Medium	-4,338,499	-11,821,994	33,070,979	-6,478,857	-4,359,725	
	Grand River Hospital District		Small	-3,136,658	-8,226,749	-20,599,114	-21,683,935	-20,809,780	
	Gunnison Valley Health		Small	8,758,272	4,003,496	5,489,595	2,532,792	288,859	
	Memorial Regional Health		Small		-3,709,214	163,834	493,899	2,381,972	
	Middle Park Health - Kremmling		Small			4,069,623	561,333	2,319,210	
	Montrose Memorial Hospital		Medium	8,872,556	11,625,937	14,348,070	7,084,618	-4,415,423	
	Pagosa Springs Medical Center		Small	-682,666	-2,279,541	8,757,564	-3,540,124	-1,499,402	
	Pioneers Medical Center		Small	-3,938,983	-4,103,827	854,576	627,378	-13,237,434	
	Rangely District Hospital		Small	-10,752,117	-7,331,706	-4,628,231	-6,256,754	-3,090,816	
	Southwest Health System, Inc.		Small		-2,012,738	-1,145,759	-2,773,258	-1,659,591	
	St. Vincent General Hospital District		Small	-3,545,510	-716,556			-9,853,608	
	UCHealth Yampa Valley Medical Center	UCHealth	Medium	2,595,411	3,391,109	13,106,097	4,731,605	3,650,869	
	Vail Health Hospital		Medium	16,230,883	-17,127,361	9,656,864	-34,355,122	-29,272,299	
	Valley View Hospital		Medium	19,496,237	9,066,595	28,503,550	10,748,304	21,165,310	
	Total			97,422,798	57,518,558	209,827,023	72,673,195	33,154,832	
	Grand Total			1,913,160,833	1,296,483,071	1,962,291,899	981,299,826	750,378,503	

## Operating Profit Margin by Year

DOI Region	Hospital Name	System	Peer Group	2019	2020	2021	2022	2023
Boulder	AdventHealth Avista Hospital	AdventHealth	Large	12.2%	12.2%	20.4%	11.3%	15.4%
	Boulder Community Health		Large	-0.5%	-1.9%	1.9%	-1.6%	0.0%
	CommonSpirit Longmont United Hospital	Commonspirit	Large	-3.4%	4.9%	1.6%	-10.1%	-15.6%
	Intermountain Health Good Samaritan Me..	Intermountain Health	Large	8.2%	10.1%	14.0%	-5.6%	-7.4%
	UCHealth Longs Peak Hospital	UCHealth	Medium	-32.8%	-18.7%	0.9%	-2.4%	-4.5%
Colorado Springs	Children's Hospital Colorado Springs	Children's	Large		-1.8%	5.1%	-8.6%	-11.3%
			Medium	-18.1%				
	CommonSpirit Penrose-St. Francis Hospital	Commonspirit	Large	9.5%	13.5%	10.6%	8.2%	7.5%
	UCHealth Grandview Hospital	UCHealth	Small	-9.3%	-21.1%	-12.3%	-10.9%	-15.5%
	UCHealth Memorial Hospital Central	UCHealth	Large	8.8%	3.5%	8.3%	1.9%	1.4%
UCHealth Pikes Peak Regional Hospital	UCHealth	Small	-19.4%	-3.3%	-1.1%	-2.2%	7.9%	
Denver	AdventHealth Castle Rock Hospital	AdventHealth	Medium	5.8%	6.2%	4.8%	7.4%	7.2%
	AdventHealth Littleton Hospital	AdventHealth	Large	12.5%	5.1%	8.3%	1.8%	1.8%
	AdventHealth Parker Hospital	AdventHealth	Large	16.4%	15.2%	19.0%	13.7%	17.1%
	AdventHealth Porter Hospital	AdventHealth	Large	-3.9%	-10.4%	-4.2%	-5.5%	-7.9%
	Children's Hospital Colorado	Children's	Large	8.5%	3.4%	6.2%	6.7%	2.0%
	CommonSpirit OrthoColorado Hospital	Commonspirit	Medium	30.0%	36.9%	37.2%	34.5%	32.8%
	CommonSpirit St. Anthony Hospital	Commonspirit	Large	10.0%	6.1%	13.8%	9.0%	2.1%
	CommonSpirit St. Anthony North Hospital	Commonspirit	Medium	8.5%	12.7%	16.1%	12.3%	13.6%
	Denver Health Medical Center		Large	3.4%	-1.5%	-1.9%	-2.9%	-1.3%
	HealthONE Mountain Ridge	HealthONE	Large	9.2%	14.6%	11.7%	3.7%	-3.7%
	HealthONE Presbyterian/St. Luke's	HealthONE	Large	25.6%	24.8%	24.4%	25.9%	20.7%
	HealthONE Rose	HealthONE	Large	21.5%	18.1%	19.4%	16.1%	16.2%
	HealthONE Sky Ridge	HealthONE	Large	31.3%	28.4%	28.1%	23.8%	18.9%
	HealthONE Swedish	HealthONE	Large	24.3%	22.5%	23.5%	17.8%	14.9%
	HealthONE The Medical Center of Aurora	HealthONE	Large	12.6%	7.4%	11.1%	6.4%	2.7%
	Intermountain Health Lutheran Medical C..	Intermountain Health	Large	-0.8%	-2.1%	-25.2%	-15.2%	-20.9%
	Intermountain Health Platte Valley Medic..	Intermountain Health	Medium	5.8%	-2.2%	6.1%	-8.7%	-7.0%
	Intermountain Health St. Joseph Hospital	Intermountain Health	Large	7.6%	5.3%	10.7%	-5.2%	-9.4%
	National Jewish Health		Small	-3.3%	-2.4%	2.0%	-3.1%	-5.0%
	UCHealth Broomfield Hospital	UCHealth	Small	-98.5%	-27.3%	-14.9%	-13.4%	-16.5%
UCHealth Highlands Ranch	UCHealth	Medium	-6414.4%	-76.8%	-18.9%	-10.2%	-4.2%	
UCHealth University of Colorado Hospital	UCHealth	Large	15.5%	9.2%	12.1%	8.0%	8.5%	
East	Arkansas Valley Regional Medical Center		Small	-7.3%	0.5%	-16.5%	-4.4%	-11.2%
	Banner East Morgan County Hospital	Banner Health	Small	7.8%	7.0%	10.2%	6.5%	8.1%
	Banner Sterling Regional MedCenter	Banner Health	Small	14.3%	16.6%	13.2%	6.3%	6.6%
	CommonSpirit St. Elizabeth Hospital	Commonspirit	Medium	16.2%	27.5%			-8.6%
	CommonSpirit St. Thomas More Hospital	Commonspirit	Small	8.4%	18.2%	23.5%	23.9%	25.0%
	Haxtun Hospital District		Small		16.2%	17.4%	2.2%	-5.4%
	Heart of the Rockies Regional Medical Ce..		Small	9.1%	1.5%	8.6%	9.5%	7.5%
	Keefe Memorial Health Service District		Small	41.7%	-12.9%	-19.2%	-42.8%	-37.2%
	Kit Carson County Health Service District		Small		-5.7%	9.1%	-8.5%	10.2%
	Lincoln Community Hospital		Small	-9.1%	-21.3%	-5.7%	-11.5%	-12.3%
	Melissa Memorial Hospital		Small	-8.6%	-7.9%	-4.7%	-1.0%	-6.9%
	Mt. San Rafael Hospital		Small	7.3%	24.2%	-6.8%	-4.9%	1.0%
	Prowers Medical Center		Small	0.8%	0.1%	1.4%	-1.5%	-3.6%
	Rio Grande Hospital		Small	4.2%	3.7%	-0.4%	-2.4%	-7.3%
	San Luis Valley Health Conejos County Ho..	San Luis Valley	Small	1.8%	6.0%	19.9%	14.7%	9.1%
	San Luis Valley Health Regional Medical C..	San Luis Valley	Medium	3.2%	-1.2%	5.3%	1.4%	-0.2%
	Sedgwick County Health Center		Small	8.7%	14.5%	9.0%	-0.1%	-16.8%
	Southeast Colorado Hospital District		Small	-6.4%	2.0%	8.2%	-10.5%	-15.9%
	Spanish Peaks Regional Health Center		Small	5.3%	-16.0%	17.2%	-8.8%	-2.4%
	Weisbrod Memorial County Hospital		Small	-2.4%	-1.6%	-3.8%	0.9%	-7.6%
Wray Community District Hospital		Small	-8.2%	-0.6%	4.6%	5.0%	-0.8%	
Yuma District Hospital		Small			-3.5%	-12.3%	-16.9%	
Ft. Collins	Banner Fort Collins Medical Center	Banner Health	Small	0.1%	7.0%	0.1%	-1.4%	11.4%
	Banner McKeel Medical Center	Banner Health	Large	12.9%	11.7%	-2.5%	-8.9%	0.4%
	Estes Park Health		Small	-7.4%	-7.8%	-10.2%	-22.1%	-11.1%
	UCHealth Medical Center of the Rockies	UCHealth	Large	20.8%	12.3%	15.5%	7.6%	4.1%
	UCHealth Poudre Valley Hospital	UCHealth	Large	21.7%	13.2%	15.1%	8.5%	8.2%
Grand Junction	Community Hospital		Medium	7.2%	14.1%	7.2%	-0.1%	1.4%
	Family Health West		Small	20.4%	11.0%	16.8%	-1.2%	0.9%
	Intermountain Health St. Mary's Hospital ..	Intermountain Health	Large	4.7%	5.1%	9.7%	-3.3%	-5.1%
Greeley	Banner North Colorado Medical Center	Banner Health	Large	9.2%	2.8%	-5.6%	-7.5%	2.4%
	UCHealth Greeley	UCHealth	Medium		-49.4%	-9.0%	-1.3%	-7.5%
Pueblo	CommonSpirit St. Mary-Corwin Hospital	Commonspirit	Large	-7.0%	-3.7%	-1.7%	-3.7%	-5.8%
	Parkview Medical Center		Large	2.8%	-1.1%	5.4%	-6.4%	-4.9%
West	Animas Surgical Hospital		Small	7.3%	12.7%	16.2%	18.1%	13.3%
	Aspen Valley Hospital		Small	-12.8%	-7.7%	5.6%	8.4%	-5.6%
	CommonSpirit Mercy Hospital	Commonspirit	Medium	14.4%	17.3%	20.9%	16.1%	14.5%
	CommonSpirit St. Anthony Summit Hospital	Commonspirit	Medium	33.6%	33.9%	34.5%	32.9%	30.2%
	Delta Health		Medium	-5.1%	-14.7%	36.6%	-6.9%	-4.2%
	Grand River Hospital District		Small	-5.6%	-15.7%	-25.1%	-24.2%	-22.0%
	Gunnison Valley Health		Small	16.2%	7.2%	8.8%	4.0%	0.4%
	Memorial Regional Health		Small		-6.2%	0.3%	-0.8%	3.4%
	Middle Park Health - Kremmling		Small			9.2%	1.1%	4.3%
	Montrose Memorial Hospital		Medium	7.0%	8.5%	9.6%	4.6%	-3.1%
	Pagosa Springs Medical Center		Small	-2.0%	-6.7%	18.3%	-9.4%	-3.6%
	Pioneers Medical Center		Small	-16.5%	-13.0%	2.0%	1.3%	-32.6%
	Rangely District Hospital		Small	-185.0%	-73.2%	-31.3%	-42.0%	-16.6%
	Southwest Health System, Inc.		Small		-3.1%	-1.6%	-3.7%	-2.1%
	St. Vincent General Hospital District		Small	-46.2%	-5.8%			-72.1%
	UCHealth Yampa Valley Medical Center	UCHealth	Medium	2.5%	3.2%	11.2%	4.0%	2.8%
	Vail Health Hospital		Medium	7.5%	-8.2%	4.0%	-14.3%	-10.7%
	Valley View Hospital		Medium	7.6%	3.5%	9.5%	3.5%	6.1%

### Net Income by Year

Peer Group	Hospital Name	System	DOI Region	2019	2020	2021	2022	2023	
Large	AdventHealth Avista Hospital	AdventHealth	Boulder	19,407,390	19,533,978	39,274,973	21,833,039	33,998,015	
	AdventHealth Littleton Hospital	AdventHealth	Denver	38,512,560	16,888,346	27,164,121	6,426,963	7,089,181	
	AdventHealth Parker Hospital	AdventHealth	Denver	51,330,799	51,576,896	70,606,095	52,213,595	69,566,007	
	AdventHealth Porter Hospital	AdventHealth	Denver	-13,035,285	-30,425,476	-13,817,527	-18,484,215	-28,248,671	
	Banner McKee Medical Center	Banner Health	Ft. Collins	18,973,103	16,549,321	-3,384,173	-9,787,276	430,280	
	Banner North Colorado Medical Center	Banner Health	Greeley	35,543,188	9,663,921	-19,616,401	-25,435,276	8,551,619	
	Boulder Community Health		Boulder	39,455,680	29,543,573	43,394,741	-56,161,014	39,159,646	
	Children's Hospital Colorado	Children's	Denver	111,583,691	28,949,163	94,081,038	129,563,142	64,642,504	
	Children's Hospital Colorado Springs	Children's	Colorado Springs		-1,592,487	11,668,636	-18,101,294	-27,693,024	
	CommonSpirit Longmont United Hospital	Commonspirit	Boulder	-3,353,408	8,420,139	5,738,460	-8,430,332	-16,661,802	
	CommonSpirit Penrose-St. Francis Hospital	Commonspirit	Colorado Springs	69,496,276	112,698,045	91,741,087	76,141,884	71,259,986	
	CommonSpirit St. Anthony Hospital	Commonspirit	Denver	42,991,755	26,796,554	69,860,815	49,162,108	12,010,179	
	CommonSpirit St. Mary-Corwin Hospital	Commonspirit	Pueblo	-11,443,353	-6,641,577	-2,370,919	-5,447,049	-7,687,489	
	Denver Health Medical Center		Denver	68,121,800	95,796,553	10,275,656	-58,124,998	7,905,714	
	HealthONE Mountain Ridge	HealthONE	Denver	15,997,000	27,841,000	21,557,000	6,428,000	-5,985,000	
	HealthONE Presbyterian/St. Luke's	HealthONE	Denver	155,132,000	143,365,000	142,625,000	161,990,000	116,452,000	
	HealthONE Rose	HealthONE	Denver	71,274,000	54,602,000	62,610,000	53,697,000	54,119,000	
	HealthONE Sky Ridge	HealthONE	Denver	157,650,000	132,379,000	139,975,000	119,140,000	95,559,000	
	HealthONE Swedish	HealthONE	Denver	150,442,000	129,733,000	146,952,000	109,388,000	92,698,000	
	HealthONE The Medical Center of Aurora	HealthONE	Denver	49,809,000	25,924,000	45,450,000	26,777,000	15,747,000	
	Intermountain Health Good Samaritan Me..	Intermountain Health	Boulder	25,712,379	33,461,450	50,531,036	-16,129,015	-27,493,750	
	Intermountain Health Lutheran Medical C..	Intermountain Health	Denver	8,017,875	-409,800	-100,997,477	-66,130,087	-103,221,692	
	Intermountain Health St. Joseph Hospital	Intermountain Health	Denver	48,404,113	39,661,291	78,829,046	-21,232,437	-49,683,231	
	Intermountain Health St. Mary's Hospital ..	Intermountain Health	Grand Junction	33,311,543	40,198,406	67,614,987	308,377	-11,012,457	
	Parkview Medical Center		Pueblo	18,914,298	-575,935	49,408,278	-32,306,953	-13,463,285	
	UCHealth Medical Center of the Rockies	UCHealth	Ft. Collins	102,762,330	53,352,512	167,509,008	36,078,949	60,695,107	
	UCHealth Memorial Hospital Central	UCHealth	Colorado Springs	95,182,610	56,323,095	123,800,841	-2,045,965	30,039,425	
	UCHealth Poudre Valley Hospital	UCHealth	Ft. Collins	227,072,742	159,266,442	482,237,439	-174,073,778	256,718,140	
	UCHealth University of Colorado Hospital	UCHealth	Denver	456,035,394	388,289,359	946,637,632	-100,158,277	512,573,773	
	<b>Total</b>			<b>2,083,301,480</b>	<b>1,661,167,771</b>	<b>2,849,356,393</b>	<b>237,100,091</b>	<b>1,258,064,175</b>	
	Medium	AdventHealth Castle Rock Hospital	AdventHealth	Denver	6,995,906	8,155,868	6,927,946	12,786,643	13,507,110
		Children's Hospital Colorado Springs	Children's	Colorado Springs	-21,332,722				
		CommonSpirit Mercy Hospital	Commonspirit	West	34,841,343	45,803,233	59,353,382	49,450,578	45,003,004
		CommonSpirit OrthoColorado Hospital	Commonspirit	Denver	28,228,712	36,973,177	42,756,234	40,456,475	36,083,267
		CommonSpirit St. Anthony North Hospital	Commonspirit	Denver	11,243,799	28,627,081	42,905,430	35,075,310	40,697,355
		CommonSpirit St. Anthony Summit Hospital	Commonspirit	West	42,300,237	42,168,222	46,176,070	52,885,086	48,786,976
CommonSpirit St. Elizabeth Hospital		Commonspirit	East	6,849,226	10,863,131			-3,663,660	
Community Hospital			Grand Junction	12,949,809	29,784,300	15,527,465	489,496	6,153,672	
Delta Health			West	-3,358,059	-4,386,042	37,544,573	-2,498,635	4,474,378	
Intermountain Health Platte Valley Medic..		Intermountain Health	Denver	12,826,467	1,656,522	13,086,863	-13,912,973	-11,249,705	
Montrose Memorial Hospital			West	11,126,450	14,157,044	15,768,640	9,888,112	1,469,230	
San Luis Valley Health Regional Medical C..		San Luis Valley	East	3,660,258	528,423	6,699,307	809,860	648,158	
UCHealth Greeley		UCHealth	Greeley	-48,937,080	-48,937,080	-14,194,373	-2,113,450	-14,522,486	
UCHealth Highlands Ranch		UCHealth	Denver	-34,838,604	-95,519,733	-20,464,177	-8,234,049	-3,162,887	
UCHealth Longs Peak Hospital		UCHealth	Boulder	-31,047,613	-15,666,485	192,214	-3,965,002	-9,890,248	
UCHealth Yampa Valley Medical Center		UCHealth	West	4,123,640	12,343,022	23,368,426	751,986	8,412,221	
Vail Health Hospital			West	47,579,828	-25,312,028	42,862,646	-87,949,591	-18,213,665	
Valley View Hospital			West	26,232,521	13,664,215	28,503,550	-24,976,784	55,239,078	
<b>Total</b>				<b>158,381,198</b>	<b>54,902,870</b>	<b>347,014,195</b>	<b>58,943,062</b>	<b>199,771,798</b>	
Small		Animas Surgical Hospital		West	2,514,302	5,370,423	9,706,145	8,845,576	6,095,939
		Arkansas Valley Regional Medical Center		East	-2,575,802	236,265	61,228	-1,306,493	-3,606,911
		Aspen Valley Hospital		West	1,229,532	8,146,849	11,410,476	17,572,008	1,772,931
		Banner East Morgan County Hospital	Banner Health	East	2,782,791	2,644,144	4,104,965	2,616,923	3,618,061
		Banner Fort Collins Medical Center	Banner Health	Ft. Collins	43,372	3,499,681	52,544	-722,958	7,267,832
		Banner Sterling Regional MedCenter	Banner Health	East	8,464,624	10,643,163	8,392,743	3,766,378	4,111,061
		CommonSpirit St. Thomas More Hospital	Commonspirit	East	5,990,713	15,440,711	22,878,944	24,511,162	25,515,120
		Estes Park Health		Ft. Collins	-246,317	-34,859	9,716,612	-8,034,788	-1,732,565
		Family Health West		Grand Junction	12,431,956	6,074,761	12,256,797	-369,552	5,449,765
		Grand River Hospital District		West	6,825,035	7,973,305	1,324,142	-5,034,366	5,398,594
		Gunnison Valley Health		West	9,860,942	8,634,680	13,011,837	2,177,138	4,491,944
		Haxtun Hospital District		East	2,061,912	3,927,345	1,683,032		-9,354
		Heart of the Rockies Regional Medical Ce..		East	10,311,438	7,145,122	15,254,669	11,256,167	15,091,684
		Keefe Memorial Health Service District		East	2,918,185	2,687,405	3,001,363	-780,195	-1,009,449
		Kit Carson County Health Service District		East	326,303	6,908,624	-242,496		2,821,857
		Lincoln Community Hospital		East	-35,594	2,295,249	2,063,078	-547,112	-536,586
		Melissa Memorial Hospital		East	-19,933	1,572,186	4,514,640	1,265,009	-435,871
	Memorial Regional Health		West		1,750,228	5,524,637	228,045	1,419,048	
	Middle Park Health - Kremmling		West			5,122,981	6,125,740	2,319,210	
	Mt. San Rafael Hospital		East	2,813,524	11,688,552	-1,007,932	-31,207	1,263,694	
	National Jewish Health		Denver	13,012,036	12,349,000	53,695,000	-12,804,000	-15,713,000	
	Pagosa Springs Medical Center		West	1,188,620	2,123,358	8,757,564	-1,383,686	757,167	
	Pioneers Medical Center		West	1,100,543	2,359,148	4,219,990	627,378	-8,335,692	
	Prowers Medical Center		East	863,962	23,649	3,379,420	361,023	-1,672,931	
	Rangely District Hospital		West	-6,704,032	2,049,823	3,897,660	1,004,378	3,845,613	
	Rio Grande Hospital		East	2,626,222	2,261,625	6,402,740	2,948,319	661,302	
	San Luis Valley Health Conejos County Ho..	San Luis Valley	East	234,851	704,970	2,513,158	2,172,374	1,330,986	
	Sedgwick County Health Center		East	1,561,367	2,854,400	2,169,054	678,917	-1,560,429	
	Southeast Colorado Hospital District		East	24,164	1,479,684	3,464,016	-505,337	-1,800,078	
	Southwest Health System, Inc.		West		793,868	1,291,912	-372,437	612,605	
	Spanish Peaks Regional Health Center		East	1,864,537	1,737,362	3,888,387	-1,675,006	-655,851	
	St. Vincent General Hospital District		West	-3,545,510	2,036,802			-3,286,724	
	UCHealth Broomfield Hospital	UCHealth	Denver	-23,496,487	-5,459,257	-8,022,851	-7,878,786	-10,559,430	
	UCHealth Grandview Hospital	UCHealth	Colorado Springs	-3,827,599	-2,200,756	-5,715,406	-7,738,568	-7,572,880	
	UCHealth Pikes Peak Regional Hospital	UCHealth	Colorado Springs	-3,913,678	461,904	-470,413	-149,925	2,331,438	
	Weisbrod Memorial County Hospital		East	758,516	2,575,339	2,269,421	1,076,884	249,744	
Wray Community District Hospital		East	-1,334,413	2,894,720	6,691,838	2,291,413	3,349,006		
Yuma District Hospital		East			1,797,180	-1,540,707	-1,757,206		
<b>Total</b>			<b>43,721,867</b>	<b>127,201,719</b>	<b>228,454,509</b>	<b>40,090,245</b>	<b>39,529,644</b>		
<b>Grand Total</b>			<b>2,285,404,545</b>	<b>1,843,272,360</b>	<b>3,424,825,098</b>	<b>336,133,398</b>	<b>1,497,365,617</b>		

## Total Profit Margin by Year

Peer Group	Hospital Name	System	DOI Region	2019	2020	2021	2022	2023	
Large	AdventHealth Avista Hospital	AdventHealth	Boulder	12.1%	12.0%	20.5%	11.3%	15.5%	
	AdventHealth Littleton Hospital	AdventHealth	Denver	12.3%	5.4%	8.3%	1.9%	1.9%	
	AdventHealth Parker Hospital	AdventHealth	Denver	16.3%	15.2%	19.0%	13.7%	17.2%	
	AdventHealth Porter Hospital	AdventHealth	Denver	-4.3%	-10.4%	-4.1%	-5.1%	-7.9%	
	Banner McKeel Medical Center	Banner Health	Ft. Collins	2014.5%	11.7%	-2.5%	-8.9%	0.4%	
	Banner North Colorado Medical Center	Banner Health	Greeley	9.2%	2.8%	-5.6%	-7.5%	2.4%	
	Boulder Community Health		Boulder	9.6%	7.5%	9.8%	-12.9%	8.0%	
	Children's Hospital Colorado	Children's	Denver	8.7%	2.3%	6.7%	8.0%	3.8%	
	Children's Hospital Colorado Springs	Children's	Colorado Springs		-0.9%	6.0%	-8.1%	-11.1%	
	CommonSpirit Longmont United Hospital	Commonspirit	Boulder	-2.2%	5.4%	4.0%	-5.9%	-13.7%	
	CommonSpirit Penrose-St. Francis Hospital	Commonspirit	Colorado Springs	9.4%	13.5%	10.5%	8.3%	7.6%	
	CommonSpirit St. Anthony Hospital	Commonspirit	Denver	9.9%	6.1%	13.8%	9.2%	2.3%	
	CommonSpirit St. Mary-Corwin Hospital	Commonspirit	Pueblo	-9.0%	-4.9%	-1.7%	-3.7%	-5.7%	
	Denver Health Medical Center		Denver	6.0%	8.0%	0.8%	-4.5%	0.6%	
	HealthONE Mountain Ridge	HealthONE	Denver	8.2%	13.3%	10.1%	3.3%	-3.1%	
	HealthONE Presbyterian/St. Luke's	HealthONE	Denver	24.3%	22.4%	21.8%	22.6%	16.8%	
	HealthONE Rose	HealthONE	Denver	19.9%	15.8%	16.6%	14.1%	14.1%	
	HealthONE Sky Ridge	HealthONE	Denver	29.2%	25.1%	24.4%	20.8%	16.4%	
	HealthONE Swedish	HealthONE	Denver	22.5%	19.9%	20.3%	15.6%	12.9%	
	HealthONE The Medical Center of Aurora	HealthONE	Denver	11.8%	6.4%	9.4%	5.6%	3.2%	
	Intermountain Health Good Samaritan Me..	Intermountain Health	Boulder	8.6%	10.6%	14.6%	-4.8%	-8.2%	
	Intermountain Health Lutheran Medical C..	Intermountain Health	Denver	2.2%	-5.4%	-23.3%	-15.2%	-23.7%	
	Intermountain Health St. Joseph Hospital	Intermountain Health	Denver	8.4%	6.5%	12.1%	-3.3%	-7.8%	
	Intermountain Health St. Mary's Hospital ..	Intermountain Health	Grand Junction	7.8%	8.6%	12.9%	0.1%	-2.0%	
	Parkview Medical Center		Pueblo	4.5%	-0.1%	9.0%	-6.1%	-3.2%	
	UCHealth Medical Center of the Rockies	UCHealth	Ft. Collins	18.1%	10.8%	27.0%	6.7%	9.9%	
	UCHealth Memorial Hospital Central	UCHealth	Colorado Springs	10.1%	6.0%	11.8%	-0.2%	2.5%	
	UCHealth Poudre Valley Hospital	UCHealth	Ft. Collins	29.6%	22.2%	45.1%	-35.4%	26.7%	
	UCHealth University of Colorado Hospital	UCHealth	Denver	20.0%	16.9%	31.3%	-4.5%	16.4%	
	Medium	AdventHealth Castle Rock Hospital	AdventHealth	Denver	5.7%	6.3%	4.8%	7.5%	7.3%
		Children's Hospital Colorado Springs	Children's	Colorado Springs	-26.8%				
		CommonSpirit Mercy Hospital	Commonspirit	West	14.2%	17.3%	20.9%	16.2%	14.6%
		CommonSpirit OrthoColorado Hospital	Commonspirit	Denver	30.0%	36.9%	37.2%	34.6%	32.9%
		CommonSpirit St. Anthony North Hospital	Commonspirit	Denver	5.6%	12.6%	16.1%	12.4%	13.7%
		CommonSpirit St. Anthony Summit Hospital	Commonspirit	West	33.8%	33.4%	34.5%	33.0%	30.3%
CommonSpirit St. Elizabeth Hospital		Commonspirit	East	16.2%	27.5%			-8.6%	
Community Hospital			Grand Junction	7.2%	14.3%	7.2%	0.2%	2.5%	
Delta Health			West	-3.9%	-5.0%	39.5%	-2.5%	4.0%	
Intermountain Health Platte Valley Medic..		Intermountain Health	Denver	9.0%	1.1%	8.1%	-8.3%	-6.2%	
Montrose Memorial Hospital			West	8.6%	10.2%	10.4%	6.3%	1.0%	
San Luis Valley Health Regional Medical C..		San Luis Valley	East	4.0%	0.6%	6.3%	0.7%	0.6%	
UCHealth Greeley		UCHealth	Greeley		-49.4%	-9.8%	-1.2%	-8.0%	
UCHealth Highlands Ranch		UCHealth	Denver	-8477.8%	-101.9%	-10.3%	-3.3%	-1.2%	
UCHealth Longs Peak Hospital		UCHealth	Boulder	-33.6%	-12.6%	0.1%	-2.4%	-5.0%	
UCHealth Yampa Valley Medical Center		UCHealth	West	3.9%	10.7%	18.4%	0.7%	6.3%	
Vail Health Hospital			West	19.2%	-11.7%	15.2%	-36.4%	-6.3%	
Valley View Hospital			West	10.0%	5.2%	9.5%	-8.2%	14.6%	
Small		Animas Surgical Hospital		West	7.3%	14.0%	21.5%	18.1%	13.3%
		Arkansas Valley Regional Medical Center		East	-7.2%	0.7%	0.2%	-3.5%	-9.7%
		Aspen Valley Hospital		West	1.1%	7.3%	9.3%	12.2%	1.2%
		Banner East Morgan County Hospital	Banner Health	East	8.0%	7.2%	10.2%	6.3%	8.4%
		Banner Fort Collins Medical Center	Banner Health	Ft. Collins	0.1%	7.0%	0.1%	-1.4%	11.4%
		Banner Sterling Regional MedCenter	Banner Health	East	14.3%	16.6%	13.2%	6.3%	6.6%
		CommonSpirit St. Thomas More Hospital	Commonspirit	East	8.2%	18.1%	23.5%	24.0%	25.1%
		Estes Park Health		Ft. Collins	-0.5%	-0.1%	14.5%	-14.0%	-2.8%
		Family Health West		Grand Junction	21.1%	11.0%	18.7%	-0.5%	6.2%
		Grand River Hospital District		West	10.4%	11.6%	1.3%	-4.7%	4.5%
		Gunnison Valley Health		West	17.9%	14.4%	18.5%	3.4%	5.9%
		Haxtun Hospital District		East		16.2%	24.0%	11.3%	-0.1%
		Heart of the Rockies Regional Medical Ce..		East	12.0%	7.7%	13.6%	9.1%	10.8%
		Keefe Memorial Health Service District		East	41.7%	28.1%	24.7%	-7.0%	-8.0%
		Kit Carson County Health Service District		East		1.7%	25.5%	-1.1%	11.2%
		Lincoln Community Hospital		East	-0.2%	10.4%	8.0%	-2.2%	-1.8%
		Melissa Memorial Hospital		East	-0.1%	7.5%	17.1%	4.9%	-1.8%
	Memorial Regional Health		West		2.7%	7.9%	0.3%	2.0%	
	Middle Park Health - Kremmling		West			11.3%	11.0%	4.3%	
	Mt. San Rafael Hospital		East	7.6%	24.5%	-2.6%	-0.1%	2.9%	
	National Jewish Health		Denver	4.2%	3.8%	13.6%	-3.8%	-4.4%	
	Pagosa Springs Medical Center		West	3.2%	5.5%	18.3%	-3.4%	1.7%	
	Pioneers Medical Center		West	3.8%	6.2%	9.0%	1.3%	-18.1%	
	Prowers Medical Center		East	2.6%	0.1%	9.3%	0.9%	-3.7%	
	Rangely District Hospital		West	-60.1%	10.6%	16.5%	4.5%	14.9%	
	Rio Grande Hospital		East	10.2%	9.1%	20.6%	9.4%	2.0%	
	San Luis Valley Health Conejos County Ho..	San Luis Valley	East	2.2%	6.1%	19.9%	14.8%	9.1%	
	Sedgwick County Health Center		East	11.5%	18.4%	13.3%	4.0%	-10.8%	
	Southeast Colorado Hospital District		East	0.1%	7.1%	13.8%	-2.3%	-8.2%	
	Southwest Health System, Inc.		West		1.2%	1.8%	-0.5%	0.8%	
	Spanish Peaks Regional Health Center		East	9.8%	9.4%	17.4%	-8.3%	-2.4%	
	St. Vincent General Hospital District		West	-46.2%	13.3%			-16.2%	
	UCHealth Broomfield Hospital	UCHealth	Denver	-104.2%	-12.7%	-16.0%	-13.4%	-16.4%	
	UCHealth Grandview Hospital	UCHealth	Colorado Springs	-10.8%	-5.2%	-13.3%	-16.9%	-16.0%	
	UCHealth Pikes Peak Regional Hospital	UCHealth	Colorado Springs	-20.4%	2.0%	-1.8%	-0.6%	7.5%	
Weisbrod Memorial County Hospital		East	8.6%	22.4%	18.4%	9.3%	2.3%		
Wray Community District Hospital		East	-5.9%	10.6%	18.4%	6.5%	8.2%		
Yuma District Hospital		East			8.1%	-6.5%	-7.3%		

### Net Income by Year

DOI Region	Hospital Name	System	Peer Group	2019	2020	2021	2022	2023		
Boulder	AdventHealth Avista Hospital	AdventHealth	Large	19,407,390	19,533,978	39,274,973	21,833,039	33,998,015		
	Boulder Community Health		Large	39,455,680	29,543,573	43,394,741	-56,161,014	39,159,646		
	CommonSpirit Longmont United Hospital	Commonspirit	Large	-3,353,408	8,420,139	5,738,460	-8,430,332	-16,661,802		
	Intermountain Health Good Samaritan Me..	Intermountain Health	Large	25,712,379	33,461,450	50,531,036	-16,129,015	-27,493,750		
	UCHealth Longs Peak Hospital	UCHealth	Medium	-31,047,613	-15,666,485	192,214	-3,965,002	-9,890,248		
	Total			50,174,428	75,292,655	139,131,424	-62,852,324	19,111,861		
Colorado Springs	Children's Hospital Colorado Springs	Children's	Large		-1,592,487	11,668,636	-18,101,294	-27,693,024		
			Medium	-21,332,722						
	CommonSpirit Penrose-St. Francis Hospital	Commonspirit	Large	69,496,276	112,698,045	91,741,087	76,141,884	71,259,986		
	UCHealth Grandview Hospital	UCHealth	Small	-3,827,599	-2,200,756	-5,715,406	-7,738,568	-7,572,880		
	UCHealth Memorial Hospital Central	UCHealth	Large	95,182,610	56,323,095	123,800,841	-2,045,965	30,039,425		
	UCHealth Pikes Peak Regional Hospital	UCHealth	Small	-3,913,678	461,904	-470,413	-149,925	2,331,438		
Total			135,604,887	165,689,801	221,024,746	48,106,132	68,364,945			
Denver	AdventHealth Castle Rock Hospital	AdventHealth	Medium	6,995,906	8,155,868	6,927,946	12,786,643	13,507,110		
	AdventHealth Littleton Hospital	AdventHealth	Large	38,512,560	16,888,346	6,276,121	6,426,963	7,089,181		
	AdventHealth Parker Hospital	AdventHealth	Large	51,330,799	51,576,896	70,606,095	52,213,595	69,566,007		
	AdventHealth Porter Hospital	AdventHealth	Large	-13,035,285	-30,425,476	-13,817,527	-18,484,215	-28,248,671		
	Children's Hospital Colorado	Children's	Large	111,583,691	28,949,163	94,081,038	129,563,142	64,642,504		
	CommonSpirit OrthoColorado Hospital	Commonspirit	Medium	28,228,712	36,973,177	42,756,234	40,456,475	36,083,267		
	CommonSpirit St. Anthony Hospital	Commonspirit	Large	42,991,755	26,796,554	69,860,815	49,162,108	12,010,179		
	CommonSpirit St. Anthony North Hospital	Commonspirit	Medium	11,243,799	28,627,081	42,905,430	35,075,310	40,697,355		
	Denver Health Medical Center		Large	68,121,800	95,796,553	10,275,656	-58,124,998	7,905,714		
	HealthONE Mountain Ridge	HealthONE	Large	15,997,000	27,841,000	21,557,000	6,428,000	-5,985,000		
	HealthONE Presbyterian/St. Luke's	HealthONE	Large	155,132,000	143,365,000	142,625,000	161,990,000	116,452,000		
	HealthONE Rose	HealthONE	Large	71,274,000	54,620,000	62,610,000	53,697,000	54,119,000		
	HealthONE Sky Ridge	HealthONE	Large	157,650,000	132,379,000	139,975,000	119,140,000	95,559,000		
	HealthONE Swedish	HealthONE	Large	150,442,000	129,733,000	146,952,000	109,388,000	92,698,000		
	HealthONE The Medical Center of Aurora	HealthONE	Large	49,809,000	25,924,000	45,450,000	26,777,000	15,747,000		
	Intermountain Health Lutheran Medical C..	Intermountain Health	Large	8,017,875	-409,800	-100,997,477	-66,130,087	-103,221,692		
	Intermountain Health Platte Valley Medic..	Intermountain Health	Medium	12,826,467	1,656,522	13,086,863	-13,912,973	-11,249,705		
	Intermountain Health St. Joseph Hospital	Intermountain Health	Large	48,404,113	39,661,291	78,829,046	-21,232,437	-49,683,231		
	National Jewish Health		Small	13,012,036	12,349,000	53,695,000	-12,804,000	-15,713,000		
	UCHealth Broomfield Hospital	UCHealth	Small	-23,496,487	-5,459,257	-8,022,851	-7,878,786	-10,559,430		
	UCHealth Highlands Ranch	UCHealth	Medium	-34,838,604	-95,519,733	-20,464,177	-8,234,049	-3,162,887		
	UCHealth University of Colorado Hospital	UCHealth	Large	456,035,394	388,289,359	946,637,632	-100,158,277	512,573,773		
	Total			1,426,238,531	1,117,749,545	1,872,692,845	496,144,414	910,826,474		
	East	Arkansas Valley Regional Medical Center		Small	-2,575,802	236,265	61,228	-1,306,493	-3,606,911	
		Banner East Morgan County Hospital	Banner Health	Small	2,782,791	2,644,144	4,104,965	2,616,923	3,618,061	
		Banner Sterling Regional MedCenter	Banner Health	Small	8,464,624	10,643,163	8,392,743	3,766,378	4,111,061	
		CommonSpirit St. Elizabeth Hospital	Commonspirit	Medium	6,849,226	10,863,131			-3,663,660	
		CommonSpirit St. Thomas More Hospital	Commonspirit	Small	5,990,713	15,440,711	22,878,944	24,511,162	25,515,120	
		Haxtun Hospital District		Small		2,061,912	3,927,345	1,683,032	-9,354	
		Heart of the Rockies Regional Medical Ce..		Small	10,311,438	7,145,122	15,254,669	11,256,167	15,091,684	
		Keefe Memorial Health Service District		Small	2,918,185	2,687,405	3,001,363	-780,195	-1,009,449	
		Kit Carson County Health Service District		Small		326,303	6,908,624	-242,496	2,821,857	
		Lincoln Community Hospital		Small	-35,594	2,295,249	2,063,078	-547,112	-536,586	
		Melissa Memorial Hospital		Small	-19,933	1,572,186	4,514,640	1,265,009	-435,871	
		Mt. San Rafael Hospital		Small	2,813,524	11,688,552	-1,007,932	-31,207	1,263,694	
		Prowers Medical Center		Small	863,962	23,649	3,379,420	361,023	-1,672,931	
		Rio Grande Hospital		Small	2,626,222	2,261,625	6,402,740	2,948,319	661,302	
		San Luis Valley Health Conejos County Ho..	San Luis Valley	Small	234,851	704,970	2,513,158	2,172,374	1,330,986	
		San Luis Valley Health Regional Medical C..	San Luis Valley	Medium	3,660,258	528,423	6,699,307	809,860	648,158	
		Sedgwick County Health Center		Small	1,561,367	2,854,400	2,169,054	678,917	-1,560,429	
		Southeast Colorado Hospital District		Small	24,164	1,479,684	3,464,016	-505,337	-1,800,078	
		Spanish Peaks Regional Health Center		Small	1,864,537	1,737,362	3,888,387	-1,675,006	-655,851	
		Weisbrod Memorial County Hospital		Small	758,516	2,575,339	2,269,421	1,076,884	249,744	
		Wray Community District Hospital		Small	-1,334,413	2,894,720	6,691,838	2,291,413	3,349,006	
		Yuma District Hospital		Small			1,797,180	-1,540,707	-1,757,206	
		Total			47,758,637	82,664,316	109,374,190	48,808,908	41,952,347	
		Ft. Collins	Banner Fort Collins Medical Center	Banner Health	Small	43,372	3,499,681	52,544	-722,958	7,267,832
			Banner McKee Medical Center	Banner Health	Large	18,973,103	16,549,321	-3,384,173	-9,787,276	430,280
Estes Park Health				Small	-246,317	-34,859	9,716,612	-8,034,788	-1,732,565	
UCHealth Medical Center of the Rockies			UCHealth	Large	102,762,330	53,352,512	167,509,008	36,078,949	60,695,107	
UCHealth Poudre Valley Hospital			UCHealth	Large	227,072,742	159,266,442	482,237,439	-174,073,778	256,718,140	
Total					348,605,230	232,633,098	656,131,430	-156,539,851	323,378,794	
Community Hospital				Medium	12,949,809	29,784,300	15,527,465	489,496	6,153,672	
Family Health West			Small	12,431,956	6,074,761	12,256,797	-369,552	5,449,765		
Intermountain Health St. Mary's Hospital ..		Intermountain Health	Large	33,311,543	40,198,406	67,614,987	308,377	-11,012,457		
Total				58,693,308	76,057,467	95,399,249	428,321	590,980		
Greeley	Banner North Colorado Medical Center	Banner Health	Large	35,543,188	9,663,921	-19,616,401	-25,435,276	8,551,619		
	UCHealth Greeley	UCHealth	Medium		-48,937,080	-14,194,373	-2,113,450	-14,522,486		
Total			35,543,188	-39,273,159	-33,810,774	-27,548,726	-5,970,867			
Pueblo	CommonSpirit St. Mary-Corwin Hospital	Commonspirit	Large	-11,443,353	-6,641,577	-2,370,919	-5,447,049	-7,687,489		
	Parkview Medical Center		Large	18,914,298	-575,935	49,408,278	-32,306,953	-13,463,285		
	Total			7,470,945	-7,217,512	47,037,359	-37,754,002	-21,150,774		
West	Animas Surgical Hospital		Small	2,514,302	5,370,423	9,706,145	8,845,576	6,095,939		
	Aspen Valley Hospital		Small	1,229,532	8,146,849	11,410,476	17,572,008	1,772,931		
	CommonSpirit Mercy Hospital	Commonspirit	Medium	34,841,343	45,803,233	59,353,382	49,450,578	45,003,004		
	CommonSpirit St. Anthony Summit Hospital	Commonspirit	Medium	42,300,237	42,168,222	46,176,070	52,885,086	48,786,976		
	Delta Health		Medium	-3,358,059	-4,386,042	37,544,573	-2,498,635	4,474,378		
	Grand River Hospital District		Small	6,825,035	7,973,305	1,324,142	-5,034,366	5,398,594		
	Gunnison Valley Health		Small	9,860,942	8,634,680	13,011,837	2,177,138	4,491,944		
	Memorial Regional Health		Small		1,750,228	5,524,637	228,045	1,419,048		
	Middle Park Health - Kremmling		Small			5,122,981	6,125,740	2,319,210		
	Montrose Memorial Hospital		Medium	11,126,450	14,157,044	15,768,640	9,888,112	1,469,230		
	Pagosa Springs Medical Center		Small	1,188,620	2,123,358	8,757,564	-1,383,686	757,167		
	Pioneers Medical Center		Small	1,100,543	2,359,148	4,219,990	627,378	-8,335,692		
	Rangely District Hospital		Small	-6,704,032	2,049,823	3,897,660	1,004,378	3,845,613		
	Southwest Health System, Inc.		Small		793,868	1,291,912	-372,437	612,605		
	St. Vincent General Hospital District		Small	-3,545,510	2,036,802			-3,286,724		
	UCHealth Yampa Valley Medical Center	UCHealth	Medium	4,123,640	12,343,022	23,368,426	751,986	8,412,221		
	Vail Health Hospital		Medium	47,579,828	-25,312,028	42,862,646	-87,949,591	-18,213,665		
	Valley View Hospital		Medium	26,232,521	13,664,215	28,503,550	-24,976,784	55,239,078		
	Total			175,315,391	139,676,150	317,844,631	27,340,526	160,261,857		
	Grand Total			2,285,404,545	1,843,272,360	3,424,825,098	336,133,398	1,497,365,617		



## Total Profit Margin by Year

DOI Region	Hospital Name	System	Peer Group	2019	2020	2021	2022	2023
Boulder	AdventHealth Avista Hospital	AdventHealth	Large	12.1%	12.0%	20.5%	11.3%	15.5%
	Boulder Community Health		Large	9.6%	7.5%	9.8%	-12.9%	8.0%
	CommonSpirit Longmont United Hospital	Commonspirit	Large	-2.2%	5.4%	4.0%	-5.9%	-13.7%
	Intermountain Health Good Samaritan Me..	Intermountain Health	Large	8.6%	10.6%	14.6%	-4.8%	-8.2%
	UCHealth Longs Peak Hospital	UCHealth	Medium	-33.6%	-12.6%	0.1%	-2.4%	-5.0%
Colorado Springs	Children's Hospital Colorado Springs	Children's	Large		-0.9%	6.0%	-8.1%	-11.1%
			Medium	-26.8%				
	CommonSpirit Penrose-St. Francis Hospital	Commonspirit	Large	9.4%	13.5%	10.5%	8.3%	7.6%
	UCHealth Grandview Hospital	UCHealth	Small	-10.8%	-5.2%	-13.3%	-16.9%	-16.0%
	UCHealth Memorial Hospital Central	UCHealth	Large	10.1%	6.0%	11.8%	-0.2%	2.5%
UCHealth Pikes Peak Regional Hospital	UCHealth	Small	-20.4%	2.0%	-1.8%	-0.6%	7.5%	
Denver	AdventHealth Castle Rock Hospital	AdventHealth	Medium	5.7%	6.3%	4.8%	7.5%	7.3%
	AdventHealth Littleton Hospital	AdventHealth	Large	12.3%	5.4%	8.3%	1.9%	1.9%
	AdventHealth Parker Hospital	AdventHealth	Large	16.3%	15.2%	19.0%	13.7%	17.2%
	AdventHealth Porter Hospital	AdventHealth	Large	-4.3%	-10.4%	-4.1%	-5.1%	-7.9%
	Children's Hospital Colorado	Children's	Large	8.7%	2.3%	6.7%	8.0%	3.8%
	CommonSpirit OrthoColorado Hospital	Commonspirit	Medium	30.0%	36.9%	37.2%	34.6%	32.9%
	CommonSpirit St. Anthony Hospital	Commonspirit	Large	9.9%	6.1%	13.8%	9.2%	2.3%
	CommonSpirit St. Anthony North Hospital	Commonspirit	Medium	5.6%	12.6%	16.1%	12.4%	13.7%
	Denver Health Medical Center		Large	6.0%	8.0%	0.8%	-4.5%	0.6%
	HealthONE Mountain Ridge	HealthONE	Large	8.2%	13.3%	10.1%	3.3%	-3.1%
	HealthONE Presbyterian/St. Luke's	HealthONE	Large	24.3%	22.4%	21.8%	22.6%	16.8%
	HealthONE Rose	HealthONE	Large	19.9%	15.8%	16.6%	14.1%	14.1%
	HealthONE Sky Ridge	HealthONE	Large	29.2%	25.1%	24.4%	20.8%	16.4%
	HealthONE Swedish	HealthONE	Large	22.5%	19.9%	20.3%	15.6%	12.9%
	HealthONE The Medical Center of Aurora	HealthONE	Large	11.8%	6.4%	9.4%	5.6%	3.2%
	Intermountain Health Lutheran Medical C..	Intermountain Health	Large	2.2%	-5.4%	-23.3%	-15.2%	-23.7%
	Intermountain Health Platte Valley Medic..	Intermountain Health	Medium	9.0%	1.1%	8.1%	-8.3%	-6.2%
	Intermountain Health St. Joseph Hospital	Intermountain Health	Large	8.4%	6.5%	12.1%	-3.3%	-7.8%
	National Jewish Health		Small	4.2%	3.8%	13.6%	-3.8%	-4.4%
	UCHealth Broomfield Hospital	UCHealth	Small	-104.2%	-12.7%	-16.0%	-13.4%	-16.4%
	UCHealth Highlands Ranch	UCHealth	Medium	-847.8%	-101.9%	-10.3%	-3.3%	-1.2%
	UCHealth University of Colorado Hospital	UCHealth	Large	20.0%	16.9%	31.3%	-4.5%	16.4%
	Arkansas Valley Regional Medical Center		Small	-7.2%	0.7%	0.2%	-3.5%	-9.7%
	Banner East Morgan County Hospital	Banner Health	Small	8.0%	7.2%	10.2%	6.3%	8.4%
	Banner Sterling Regional MedCenter	Banner Health	Small	14.3%	16.6%	13.2%	6.3%	6.6%
	CommonSpirit St. Elizabeth Hospital	Commonspirit	Medium	16.2%	27.5%			-8.6%
	CommonSpirit St. Thomas More Hospital	Commonspirit	Small	8.2%	18.1%	23.5%	24.0%	25.1%
	Haxtun Hospital District		Small		16.2%	24.0%	11.3%	-0.1%
	Heart of the Rockies Regional Medical Ce..		Small	12.0%	7.7%	13.6%	9.1%	10.8%
	Keefe Memorial Health Service District		Small	41.7%	28.1%	24.7%	-7.0%	-8.0%
	Kit Carson County Health Service District		Small		1.7%	25.5%	-1.1%	11.2%
	Lincoln Community Hospital		Small	-0.2%	10.4%	8.0%	-2.2%	-1.8%
	Melissa Memorial Hospital		Small	-0.1%	7.5%	17.1%	4.9%	-1.8%
Mt. San Rafael Hospital		Small	7.6%	24.5%	-2.6%	-0.1%	2.9%	
Prowers Medical Center		Small	2.6%	0.1%	9.3%	0.9%	-3.7%	
Rio Grande Hospital		Small	10.2%	9.1%	20.6%	9.4%	2.0%	
San Luis Valley Health Conejos County Ho..	San Luis Valley	Small	2.2%	6.1%	19.9%	14.8%	9.1%	
San Luis Valley Health Regional Medical C..	San Luis Valley	Medium	4.0%	0.6%	6.3%	0.7%	0.6%	
Sedgwick County Health Center		Small	11.5%	18.4%	13.3%	4.0%	-10.8%	
Southeast Colorado Hospital District		Small	0.1%	7.1%	13.8%	-2.3%	-8.2%	
Spanish Peaks Regional Health Center		Small	9.8%	9.4%	17.4%	-8.3%	-2.4%	
Weisbrod Memorial County Hospital		Small	8.6%	22.4%	18.4%	9.3%	2.3%	
Wray Community District Hospital		Small	-5.9%	10.6%	18.4%	6.5%	8.2%	
Yuma District Hospital		Small			8.1%	-6.5%	-7.3%	
Ft. Collins	Banner Fort Collins Medical Center	Banner Health	Small	0.1%	7.0%	0.1%	-1.4%	11.4%
	Banner McKeel Medical Center	Banner Health	Large	2014.5%	11.7%	-2.5%	-8.9%	0.4%
	Estes Park Health		Small	-0.5%	-0.1%	-14.5%	-14.0%	-2.8%
	UCHealth Medical Center of the Rockies	UCHealth	Large	18.1%	10.8%	27.0%	6.7%	9.9%
	UCHealth Poudre Valley Hospital	UCHealth	Large	29.6%	22.2%	45.1%	-35.4%	26.7%
Grand Junction	Community Hospital		Medium	7.2%	14.3%	7.2%	0.2%	2.5%
	Family Health West		Small	21.1%	11.0%	18.7%	-0.5%	6.2%
	Intermountain Health St. Mary's Hospital ..	Intermountain Health	Large	7.8%	8.6%	12.9%	0.1%	-2.0%
Greeley	Banner North Colorado Medical Center	Banner Health	Large	9.2%	2.8%	-5.6%	-7.5%	2.4%
	UCHealth Greeley	UCHealth	Medium		-49.4%	-9.8%	-1.2%	-8.0%
Pueblo	CommonSpirit St. Mary-Corwin Hospital	Commonspirit	Large	-9.0%	-4.9%	-1.7%	-3.7%	-5.7%
	Parkview Medical Center		Large	4.5%	-0.1%	9.0%	-6.1%	-3.2%
West	Animas Surgical Hospital		Small	7.3%	14.0%	21.5%	18.1%	13.3%
	Aspen Valley Hospital		Small	1.1%	7.3%	9.3%	12.2%	1.2%
	CommonSpirit Mercy Hospital	Commonspirit	Medium	14.2%	17.3%	20.9%	16.2%	14.6%
	CommonSpirit St. Anthony Summit Hospital	Commonspirit	Medium	33.8%	33.4%	34.5%	33.0%	30.3%
	Delta Health		Medium	-3.9%	-5.0%	39.5%	-2.5%	4.0%
	Grand River Hospital District		Small	10.4%	11.6%	1.3%	-4.7%	4.5%
	Gunnison Valley Health		Small	17.9%	14.4%	18.5%	3.4%	5.9%
	Memorial Regional Health		Small		2.7%	7.9%	0.3%	2.0%
	Middle Park Health - Kremmling		Small			11.3%	11.0%	4.3%
	Montrose Memorial Hospital		Medium	8.6%	10.2%	10.4%	6.3%	1.0%
	Pagosa Springs Medical Center		Small	3.2%	5.5%	18.3%	-3.4%	1.7%
	Pioneers Medical Center		Small	3.8%	6.2%	9.0%	1.3%	-18.1%
	Rangely District Hospital		Small	-60.1%	10.6%	16.5%	4.5%	14.9%
	Southwest Health System, Inc.		Small		1.2%	1.8%	-0.5%	0.8%
	St. Vincent General Hospital District		Small	-46.2%	13.3%			-16.2%
	UCHealth Yampa Valley Medical Center	UCHealth	Medium	3.9%	10.7%	18.4%	0.7%	6.3%
	Vail Health Hospital		Medium	19.2%	-11.7%	15.2%	-36.4%	-6.3%
	Valley View Hospital		Medium	10.0%	5.2%	9.5%	-8.2%	14.6%

**Total Discharges by Year**

Peer Group	Hospital Name	System	DOI Region	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	
Large	AdventHealth Avista Hospital	AdventHealth	Boulder	4,118	4,151	4,225	4,271	4,616	4,659	4,203	4,010	4,035	4,333	
	AdventHealth Littleton Hospital	AdventHealth	Denver	9,192	9,544	9,265	9,202	9,900	10,061	8,714	8,741	8,954	9,350	
	AdventHealth Parker Hospital	AdventHealth	Denver	6,890	7,392	7,823	7,634	8,218	8,231	7,678	8,231	8,117	8,563	
	AdventHealth Porter Hospital	AdventHealth	Denver	9,608	9,967	10,026	9,929	9,924	8,846	7,035	7,760	7,512	7,980	
	Banner McKee Medical Center	Banner Health	Ft. Collins	4,352	3,949	3,400	3,323	3,067	2,802	2,760	2,639	2,264	2,431	
	Banner North Colorado Medical Center	Banner Health	Greeley	11,963	10,822	10,283	10,726	10,399	9,686	8,612	8,321	8,039	8,204	
	Boulder Community Health			8,034	8,470	8,309	7,985	7,792	7,819	7,295	8,537	7,825	9,384	
	Children's Hospital Colorado	Children's	Denver	19,123	17,547	15,062	15,415	15,214	15,060	12,593	13,660	16,616	15,120	
	Children's Hospital Colorado Springs	Children's	Colorado Springs							2,975	3,702	3,934	3,555	
	CommonSpirit Longmont United Hospital	Commonspirit	Boulder			6,942	6,616	5,014	4,423	3,824	3,433	2,921	2,410	
	CommonSpirit Penrose-St. Francis Hospital	Commonspirit	Colorado Springs	22,735	23,009	23,102	24,343	24,801	25,430	24,398	25,067	24,031	24,885	
	CommonSpirit St. Anthony Hospital	Commonspirit	Denver	10,708	11,781	11,757	11,749	11,875	12,205	11,622	12,765	12,556	13,049	
	CommonSpirit St. Mary-Corwin Hospital	Commonspirit	Pueblo	5,895	6,081	6,060	6,381	5,219	2,028	1,711	1,584	1,764	1,701	
	Denver Health Medical Center		Denver	20,626	20,880	21,205	20,943	20,963	19,373	18,935	19,854	19,275	20,637	
	HealthONE Mountain Ridge	HealthONE	Denver	6,704	7,098	7,717	7,691	7,708	7,849	7,508	7,132	6,491	7,497	
	HealthONE Presbyterian/St. Luke's	HealthONE	Denver	11,048	10,661	11,157	10,919	11,280	12,087	10,032	10,032	10,036	10,052	
	HealthONE Rose	HealthONE	Denver	12,155	11,631	11,024	11,323	11,462	11,083	11,041	11,478	11,400	10,995	
	HealthONE Sky Ridge	HealthONE	Denver	13,522	14,971	16,029	17,020	16,373	16,163	14,718	15,931	15,821	16,510	
	HealthONE Swedish	HealthONE	Denver	20,401	19,829	19,476	19,242	20,146	20,033	19,613	19,221	19,275	18,518	
	HealthONE The Medical Center of Aurora	HealthONE	Denver	14,953	14,940	15,327	16,456	16,842	16,344	16,330	18,050	18,189	17,392	
	Intermountain Health Good Samaritan Me.	Intermountain ..	Boulder	12,414	12,445	13,282	12,880	12,413	11,796	11,237	11,277	10,643	10,555	
	Intermountain Health Lutheran Medical C..	Intermountain ..	Denver	15,157	15,361	15,983	15,749	15,115	14,805	13,613	16,184	16,400	17,619	
	Intermountain Health St. Joseph Hospital	Intermountain ..	Denver	17,839	18,600	19,547	19,909	19,332	19,226	16,657	17,310	16,078	16,598	
	Intermountain Health St. Mary's Hospital ..	Intermountain ..	Grand Junction	12,600	12,731	13,103	12,909	12,767	12,597	11,185	11,644	11,823	12,196	
	Parkview Medical Center		Pueblo	14,459	15,673	15,774	15,630	15,382	16,954	16,910	16,979	16,432	13,747	
	UCHealth Medical Center of the Rockies	UCHealth	Ft. Collins	9,513	10,589	10,869	11,989	11,934	12,089	10,421	10,112	9,729	10,696	
	UCHealth Memorial Hospital Central	UCHealth	Colorado Springs	19,261	24,619	26,480	27,497	28,195	27,110	23,844	25,294	26,518	29,040	
	UCHealth Poudre Valley Hospital	UCHealth	Ft. Collins	14,575	15,348	14,840	15,744	15,669	15,235	13,958	12,827	12,824	12,975	
	UCHealth University of Colorado Hospital	UCHealth	Denver	28,620	30,381	31,458	31,599	31,842	32,320	31,738	32,096	32,440	34,151	
	Total			356,465	368,470	379,525	385,074	383,462	376,314	351,160	363,871	362,395	370,143	
	Medium	AdventHealth Castle Rock Hospital	AdventHealth	Denver	1,727	2,542	2,606	2,899	3,364	3,577	3,284	3,414	4,130	4,535
		Children's Hospital Colorado Springs	Children's	Colorado Springs						1,869				
		CommonSpirit Mercy Hospital	Commonspirit	West	4,180	4,281	4,365	4,274	4,194	4,290	4,171	4,310	4,287	4,644
CommonSpirit OrthoColorado Hospital		Commonspirit	Denver	2,189	2,313	2,774	2,942	3,062	2,881	2,195	1,613	971	822	
CommonSpirit St. Anthony North Hospital		Commonspirit	Denver	5,792	5,329	5,770	5,584	5,525	5,996	5,862	6,727	7,082	7,631	
CommonSpirit St. Anthony Summit Hospital		Commonspirit	West	1,176	1,251	1,200	1,313	1,436	1,294	1,299	1,261	1,313	1,346	
CommonSpirit St. Elizabeth Hospital		Commonspirit	East	1,668	1,595	1,393	1,283	1,106	1,058	977			782	
Community Hospital			Grand Junction						3,136	1,806	3,446	3,159	4,132	
Delta Health			West	1,820	1,763	1,561	1,649	1,590	1,436	1,350	1,276	1,313	1,303	
Intermountain Health Platte Valley Medic..		Intermountain ..	Denver	3,085	2,984	3,301	3,439	3,176	3,111	2,989	3,207	3,487	3,699	
Montrose Memorial Hospital			West						3,040	2,455	4,300	2,349	3,020	
San Luis Valley Health Regional Medical C..		San Luis Valley	East	2,421	2,378	2,402	2,323	2,388	2,384	2,214	1,679	2,043	1,953	
UCHealth Greeley		UCHealth	Greeley							3,013	3,304	3,348	3,952	
UCHealth Highlands Ranch		UCHealth	Denver						56	346	4,625	5,496	6,085	
UCHealth Longs Peak Hospital		UCHealth	Boulder					2,012	2,736	346	3,683	4,139	4,859	
UCHealth Yampa Valley Medical Center		UCHealth	West			1,447	1,421	1,020	1,273	1,168	1,083	1,030	1,090	
Vail Health Hospital			West	1,905	1,811	1,847	2,075	2,144	1,965	1,593	1,534	1,510	1,478	
Valley View Hospital			West	2,796	2,941	3,011	2,907	2,903	2,931	2,831	2,813	2,945	3,161	
Total				28,759	29,188	31,677	32,109	33,920	43,033	37,899	48,275	48,632	54,492	
Small		Animas Surgical Hospital		West						24,101	625	546	494	382
		Arkansas Valley Regional Medical Center		East	1,798	1,999	1,533	1,589	1,310	1,103	885	647	740	736
		Aspen Valley Hospital		West						744	842	746	811	2,599
		Banner East Morgan County Hospital	Banner Health	East	469	412	409	376	464	499	529	605	527	523
		Banner Fort Collins Medical Center	Banner Health	Ft. Collins			818	1,080	1,209	1,327	1,026	1,310	1,448	1,378
		Banner Sterling Regional MedCenter	Banner Health	East	1,115	1,228	1,086	1,034	1,106	1,016	1,009	996	916	904
		CommonSpirit St. Thomas More Hospital	Commonspirit	East	1,731	1,839	1,767	1,821	1,854	1,774	1,657	1,686	1,595	1,651
		Estes Park Health		Ft. Collins	415	397	371	403	994	994	704	398	283	200
		Family Health West		Grand Junction			535	480	454	574	504	560	445	442
		Grand River Hospital District		West	503	506	514	587	599	599	628	659	682	1,181
		Gunnison Valley Health		West	576	554	564	527	510	600	499	526	550	545
	Haxtun Hospital District		East		92	107	78	110		147	157	155	123	
	Heart of the Rockies Regional Medical Ce..		East	1,081	1,088	1,058	1,090	1,073	1,089	932	971	857	814	
	Keefe Memorial Health Service District		East						72	103	58	51	39	
	Kit Carson County Health Service District		East	14,175	14,424	14,708	13,748	13,892		254	232	142	186	
	Lincoln Community Hospital		East						250	233	288	323	255	
	Melissa Memorial Hospital		East	181	240	122		239	231	302	191	154	163	
	Memorial Regional Health		West							550	563	481	372	
	Middle Park Health - Kremmling		West								209	223	162	
	Mt. San Rafael Hospital		East	776	672	636	679	600	543	602	402	484	494	
	National Jewish Health		Denver	71	61	37	37	49	50	73	62	67	70	
	Pagosa Springs Medical Center		West						375	286	330	313	244	
	Pioneers Medical Center		West	199	216	300	267	473	509	622	666	611	476	
	Prowers Medical Center		East						1,524	569	479	324	431	
	Rangely District Hospital		West	76	59	55	70	58		104	78	89	71	
	Rio Grande Hospital		East	479	476	487	561	590	648	534	594	746	1,019	
	San Luis Valley Health Conejos County Ho..	San Luis Valley	East	134	130	138	123	156	161	213	165	219	192	
	Sedgwick County Health Center		East	158	175	152	137	185	232	196	189	177	199	
	Southeast Colorado Hospital District		East	258	262	265	272	312	271	425	281	226	252	
	Southwest Health System, Inc.		West						915	954	895	963		
	Spanish Peaks Regional Health Center		East				203	240	277	224	246	1,239	717	
	St. Vincent General Hospital District		West	69	6	2	54	165	130	139	805	1,068	1,092	1,088
	UCHealth Broomfield Hospital	UCHealth	Denver			2	126	126	292	203	105	1,068	1,092	1,088
	UCHealth Grandview Hospital	UCHealth	Colorado Springs				147	304	915	886	904	868	517	
	UCHealth Pikes Peak Regional Hospital	UCHealth	Colorado Springs				385	350	346	394	371	271		
	Weisbrod Memorial County Hospital		East	82	67	48	45	52	84	55	73	86	46	
Wray Community District Hospital		East	343	342	347	384	398	526	428	515	540	469		
Yuma District Hospital		East								174	159	109		
Total			24,689	25,245	26,061	25,918	27,907	41,860	18,851	18,922	19,383	20,399		
Grand Total			409,913	422,903	437,263	443,101	445,289	461,207	407,910	431,068	430,410	445,034		

**Total Discharges by Year**

DOI Region	Hospital Name	System	Peer Group	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	
Boulder	AdventHealth Avista Hospital	AdventHealth	Large	4,118	4,151	4,225	4,271	4,616	4,659	4,203	4,010	4,035	4,333	
	Boulder Community Health		Large	8,034	8,470	8,309	7,985	7,792	7,819	7,295	8,537	7,825	9,384	
	CommonSpirit Longmont United Hospital	Commonspirit	Large			6,942	6,616	5,014	4,423	3,824	3,433	2,921	2,410	
	Intermountain Health Good Samaritan Me..	Intermountain ..	Large	12,414	12,445	13,282	12,880	12,413	11,796	11,237	11,277	10,643	10,555	
	UCHealth Longs Peak Hospital	UCHealth	Medium					2,012	2,736	346	3,683	4,139	4,859	
<b>Total</b>				<b>24,566</b>	<b>25,066</b>	<b>32,758</b>	<b>31,752</b>	<b>31,847</b>	<b>31,433</b>	<b>26,905</b>	<b>30,940</b>	<b>29,563</b>	<b>31,541</b>	
Colorado Springs	Children's Hospital Colorado Springs	Children's	Large							2,975	3,702	3,934	3,555	
			Medium						1,869					
	CommonSpirit Penrose-St. Francis Hospital	Commonspirit	Large	22,735	23,009	23,102	24,343	24,801	25,430	24,398	25,067	24,031	24,885	
	UCHealth Grandview Hospital	UCHealth	Small				147	304	915	886	904	868	517	
	UCHealth Memorial Hospital Central	UCHealth	Large	19,261	24,619	26,480	27,497	28,195	27,110	23,844	25,294	26,518	29,040	
	UCHealth Pikes Peak Regional Hospital	UCHealth	Small					385	350	346	394	371	271	
<b>Total</b>				<b>41,996</b>	<b>47,628</b>	<b>49,582</b>	<b>51,987</b>	<b>53,685</b>	<b>55,674</b>	<b>52,449</b>	<b>55,361</b>	<b>55,722</b>	<b>58,268</b>	
Denver	AdventHealth Castle Rock Hospital	AdventHealth	Medium	1,727	2,542	2,606	2,899	3,364	3,577	3,284	3,414	4,130	4,535	
	AdventHealth Littleton Hospital	AdventHealth	Large	9,192	9,544	9,265	9,202	9,900	10,061	8,714	8,741	8,954	9,350	
	AdventHealth Parker Hospital	AdventHealth	Large	6,890	7,392	7,823	7,634	8,218	8,231	7,678	8,231	8,117	8,563	
	AdventHealth Porter Hospital	AdventHealth	Large	9,608	9,967	10,026	9,929	9,924	8,846	7,035	7,760	7,512	7,980	
	Children's Hospital Colorado	Children's	Large	19,123	17,547	15,062	15,415	15,214	15,060	12,593	13,660	16,616	15,120	
	CommonSpirit OrthoColorado Hospital	Commonspirit	Medium	2,189	2,313	2,774	2,942	3,062	2,881	2,195	1,613	971	822	
	CommonSpirit St. Anthony Hospital	Commonspirit	Large	10,708	11,781	11,757	11,749	11,875	12,205	11,622	12,765	12,556	13,049	
	CommonSpirit St. Anthony North Hospital	Commonspirit	Medium	5,792	5,329	5,770	5,584	5,525	5,996	5,862	6,727	7,082	7,631	
	Denver Health Medical Center		Large	20,626	20,880	21,205	20,943	20,963	19,373	18,935	19,854	19,728	20,637	
	HealthONE Mountain Ridge	HealthONE	Large	6,704	7,098	7,717	7,691	7,708	7,849	7,508	7,132	6,491	7,497	
	HealthONE Presbyterian/St. Luke's	HealthONE	Large	11,048	10,661	11,157	10,919	11,280	12,087	10,032	10,032	10,336	10,552	
	HealthONE Rose	HealthONE	Large	12,155	11,631	11,024	11,323	11,462	11,083	11,041	11,478	11,400	10,995	
	HealthONE Sky Ridge	HealthONE	Large	13,522	14,971	16,029	17,020	16,373	16,163	14,718	15,931	15,821	16,510	
	HealthONE Swedish	HealthONE	Large	20,401	19,829	19,476	19,242	20,146	20,033	19,613	19,221	19,275	18,518	
	HealthONE The Medical Center of Aurora	HealthONE	Large	14,953	14,940	15,327	16,456	16,842	16,344	16,330	18,050	18,189	17,392	
	Intermountain Health Lutheran Medical C..	Intermountain ..	Large	15,157	15,361	15,983	15,749	15,115	14,805	13,613	16,184	16,400	17,619	
	Intermountain Health Platte Valley Medic..	Intermountain ..	Medium	3,085	2,984	3,301	3,439	3,176	3,111	2,989	3,207	3,487	3,699	
	Intermountain Health St. Joseph Hospital	Intermountain ..	Large	17,839	18,600	19,547	19,909	19,332	19,226	16,657	17,310	16,078	16,598	
	National Jewish Health		Small	71	61	37	37	49	50	73	62	67	70	
	UCHealth Broomfield Hospital	UCHealth	Small			2	126	126	292	805	1,068	1,092	1,088	
	UCHealth Highlands Ranch	UCHealth	Medium						56	346	4,625	5,496	6,085	
	UCHealth University of Colorado Hospital	UCHealth	Large	28,620	30,381	31,458	31,599	31,842	32,320	31,738	32,096	32,440	34,151	
	<b>Total</b>				<b>229,410</b>	<b>233,812</b>	<b>237,346</b>	<b>239,807</b>	<b>241,496</b>	<b>239,649</b>	<b>223,381</b>	<b>239,161</b>	<b>241,938</b>	<b>247,961</b>
	East	Arkansas Valley Regional Medical Center		Small	1,798	1,999	1,533	1,589	1,310	1,103	885	647	740	736
		Banner East Morgan County Hospital	Banner Health	Small	469	412	409	376	464	499	529	605	527	523
		Banner Sterling Regional MedCenter	Banner Health	Small	1,115	1,228	1,086	1,034	1,106	1,016	1,009	996	916	904
		CommonSpirit St. Elizabeth Hospital	Commonspirit	Medium	1,668	1,595	1,393	1,283	1,106	1,058	977			782
CommonSpirit St. Thomas More Hospital		Commonspirit	Small	1,731	1,839	1,767	1,821	1,854	1,774	1,657	1,686	1,595	1,651	
Haxtun Hospital District			Small		92	107	78	110		147	157	155	123	
Heart of the Rockies Regional Medical Ce..			Small	1,081	1,088	1,058	1,090	1,073	1,089	932	971	857	814	
Keefe Memorial Health Service District			Small						72	103	58	51	39	
Kit Carson County Health Service District			Small	14,175	14,424	14,708	13,748	13,892		254	232	142	186	
Lincoln Community Hospital			Small						250	233	288	323	255	
Melissa Memorial Hospital			Small	181	240	122		239	231	302	191	154	163	
Mt. San Rafael Hospital			Small	776	672	636	679	600	543	602	402	484	494	
Prowers Medical Center			Small						1,524	569	479	324	431	
Rio Grande Hospital			Small	479	476	487	561	590	648	534	594	746	1,019	
San Luis Valley Health Conejos County Ho..		San Luis Valley	Small	134	130	138	123	156	161	213	165	219	192	
San Luis Valley Health Regional Medical C..		San Luis Valley	Medium	2,421	2,378	2,402	2,323	2,388	2,384	2,214	1,679	2,043	1,953	
Sedgwick County Health Center			Small	158	175	152	137	185	232	196	189	177	199	
Southeast Colorado Hospital District			Small	258	262	265	272	312	271	425	281	226	252	
Spanish Peaks Regional Health Center			Small				203	240	277	224	246	1,239	717	
Weisbrod Memorial County Hospital			Small	82	67	48	45	52	84	55	73	86	46	
Wray Community District Hospital			Small	343	342	347	384	398	526	428	515	540	469	
Yuma District Hospital			Small								174	159	109	
<b>Total</b>				<b>26,869</b>	<b>27,419</b>	<b>26,658</b>	<b>25,746</b>	<b>26,075</b>	<b>13,742</b>	<b>12,488</b>	<b>10,628</b>	<b>11,703</b>	<b>12,057</b>	
Ft. Collins	Banner Fort Collins Medical Center	Banner Health	Small			818	1,080	1,209	1,327	1,026	1,310	1,448	1,378	
	Banner McKee Medical Center	Banner Health	Large	4,352	3,949	3,400	3,323	3,067	2,802	2,760	2,639	2,264	2,431	
	Estes Park Health		Small	415	397	371	403	994	994	704	398	283	200	
	UCHealth Medical Center of the Rockies	UCHealth	Large	9,513	10,589	10,869	11,989	11,934	12,089	10,421	10,112	9,729	10,696	
	UCHealth Poudre Valley Hospital	UCHealth	Large	14,575	15,348	14,840	15,744	15,669	15,235	13,958	12,827	12,824	12,975	
<b>Total</b>				<b>28,855</b>	<b>30,283</b>	<b>30,298</b>	<b>32,539</b>	<b>32,873</b>	<b>32,447</b>	<b>28,869</b>	<b>27,286</b>	<b>26,548</b>	<b>27,680</b>	
Grand Junction	Community Hospital		Medium						3,136	1,806	3,446	3,159	4,132	
	Family Health West		Small			535	480	454	574	504	560	445	442	
	Intermountain Health St. Mary's Hospital ..	Intermountain ..	Large	12,600	12,731	13,103	12,909	12,767	12,597	11,185	11,644	11,823	12,196	
<b>Total</b>				<b>12,600</b>	<b>12,731</b>	<b>13,638</b>	<b>13,389</b>	<b>13,221</b>	<b>16,307</b>	<b>13,495</b>	<b>15,650</b>	<b>15,427</b>	<b>16,770</b>	
Greeley	Banner North Colorado Medical Center	Banner Health	Large	11,963	10,822	10,283	10,726	10,399	9,686	8,612	8,321	8,039	8,204	
	UCHealth Greeley	UCHealth	Medium							3,013	3,304	3,348	3,952	
<b>Total</b>				<b>11,963</b>	<b>10,822</b>	<b>10,283</b>	<b>10,726</b>	<b>10,399</b>	<b>9,686</b>	<b>11,625</b>	<b>11,625</b>	<b>11,387</b>	<b>12,156</b>	
Pueblo	CommonSpirit St. Mary-Corwin Hospital	Commonspirit	Large	5,895	6,081	6,060	6,381	5,219	2,028	1,711	1,584	1,764	1,701	
	Parkview Medical Center		Large	14,459	15,673	15,774	15,630	15,382	16,954	16,910	16,979	16,432	13,747	
	<b>Total</b>				<b>20,354</b>	<b>21,754</b>	<b>21,834</b>	<b>22,011</b>	<b>20,601</b>	<b>18,982</b>	<b>18,621</b>	<b>18,563</b>	<b>15,448</b>	
West	Animas Surgical Hospital		Small						24,101	625	546	494	382	
	Aspen Valley Hospital		Small						744	842	746	811	2,599	
	CommonSpirit Mercy Hospital	Commonspirit	Medium	4,180	4,281	4,365	4,274	4,194	4,290	4,171	4,310	4,287	4,644	
	CommonSpirit St. Anthony Summit Hospital	Commonspirit	Medium	1,176	1,251	1,200	1,313	1,436	1,294	1,299	1,261	1,343	1,346	
	Delta Health		Medium	1,820	1,763	1,561	1,649	1,590	1,436	1,296	1,276	1,313	1,303	
	Grand River Hospital District		Small	503	506	514	587	599	599	628	659	682	1,181	
	Gunnison Valley Health		Small	576	554	564	527	510	600	499	526	550	545	
	Memorial Regional Health		Small							550	563	481	372	
	Middle Park Health - Kremmling		Small								209	223	162	
	Montrose Memorial Hospital		Medium						3,040	2,455	4,300	2,349	3,020	
	Pagosa Springs Medical Center		Small						375	286	330	313	244	
	Pioneers Medical Center		Small	199	216	300	267	473	509	622	666	611	476	
	Rangely District Hospital		Small	76	59	55	70	58		104	78	89	71	
	Southwest Health System, Inc.		Small							915	954	895	963	
	St. Vincent General Hospital District		Small	69	6	2	54	165	130		139		116	
	UCHealth Yampa Valley Medical Center	UCHealth	Medium			1,447	1,421	1,020</						

### Total Outpatient Visits by Year

Peer Group	Hospital Name	System	DOI Region	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023		
Large	AdventHealth Avista Hospital	AdventHealth	Boulder	78,137	89,995	100,724	111,312	117,284	122,498	113,054	140,191	131,138	144,682		
	AdventHealth Littleton Hospital	AdventHealth	Denver	146,330	150,115	153,396	154,594	144,974	158,078	209,435	293,709	380,288	428,149		
	AdventHealth Parker Hospital	AdventHealth	Denver	153,079	178,202	187,604	227,847	252,634	254,281	276,342	330,398	335,147	334,855		
	AdventHealth Porter Hospital	AdventHealth	Denver	142,864	152,931	159,566	188,639	187,239	181,720	175,523	255,143	260,218	260,385		
	Banner McKee Medical Center	Banner Health	Ft. Collins	218,576	224,147	213,848	211,220	193,545	210,085	172,183	54,749	45,130	44,982		
	Banner North Colorado Medical Center	Banner Health	Greeley	484,854	487,328	495,112	449,356	426,854	426,854	297,779	214,274	206,409	99,837		
	Boulder Community Health		Boulder	412,684	414,290	418,568	425,255	443,163	445,461	404,278	443,649	455,901	480,475		
	Children's Hospital Colorado	Children's	Denver	685,661	715,208	715,525	748,014	756,607	772,979	670,556	755,490	778,926	749,206		
	Children's Hospital Colorado Springs	Children's	Colorado Springs							29,903	39,569	93,812	146,726		
	CommonSpirit Longmont United Hospital	Commonspirit	Boulder			182,685	162,492	141,531	130,505	94,736	111,303	117,303	106,442		
	CommonSpirit Penrose-St. Francis Hospital	Commonspirit	Colorado Springs	284,350	341,162	440,614	459,916	515,791	633,746	619,488	726,605	703,834	712,077		
	CommonSpirit St. Anthony Hospital	Commonspirit	Denver	146,444	183,874	222,928	288,486	276,896	288,417	288,465	341,677	370,932	367,599		
	CommonSpirit St. Mary-Corwin Hospital	Commonspirit	Pueblo	209,229	213,979	212,091	228,919	211,212	156,716	139,705	150,435	155,009	165,570		
	Denver Health Medical Center		Denver	573,003	640,848	711,327	730,589	886,614	915,041	889,841	1,278,088	1,435,030	1,477,145		
	HealthONE Mountain Ridge	HealthONE	Denver	100,476	101,591	94,436	89,930	87,988	81,410	61,607	64,808	64,486	68,225		
	HealthONE Presbyterian/St. Luke's	HealthONE	Denver	101,788	103,925	103,839	99,618	98,439	94,479	86,508	100,747	102,010	101,251		
	HealthONE Rose	HealthONE	Denver	104,007	106,481	105,738	112,304	107,893	94,260	83,608	86,429	89,988	96,546		
	HealthONE Sky Ridge	HealthONE	Denver	88,211	93,934	94,024	96,464	100,103	104,924	93,368	101,936	97,873	94,218		
	HealthONE Swedish	HealthONE	Denver	123,211	129,549	125,044	151,242	149,913	149,913	111,768	126,519	138,617	119,087		
	HealthONE The Medical Center of Aurora	HealthONE	Denver	140,991	141,795	133,978	135,495	139,306	142,851	114,537	120,992	122,771	122,195		
	Intermountain Health Good Samaritan Me..	Intermountain ..	Boulder	97,392	98,338	91,766	94,176	93,678	85,439	71,544	82,627	82,187	85,285		
	Intermountain Health Lutheran Medical C..	Intermountain ..	Denver	195,026	174,632	173,560	173,406	181,471	177,544	107,398	168,314	150,723	208,398		
	Intermountain Health St. Joseph Hospital	Intermountain ..	Denver	149,597	143,795	133,719	132,343	128,337	150,349	135,474	152,927	159,643	153,083		
	Intermountain Health St. Mary's Hospital ..	Intermountain ..	Grand Junction	199,336	191,747	187,582	190,099	189,783	185,434	172,668	191,891	159,739	245,040		
	Parkview Medical Center		Pueblo	208,835	222,616	227,662	232,084	236,736	268,097	241,922	244,774	227,043	321,511		
	UCHealth Medical Center of the Rockies	UCHealth	Ft. Collins	74,461	85,787	88,275	95,663	105,919	93,692	97,192	101,618	287,074	500,750		
	UCHealth Memorial Hospital Central	UCHealth	Colorado Springs	566,737	612,399	652,770	771,494	919,667	487,912	474,139	1,110,882	925,874	1,008,957		
	UCHealth Poudre Valley Hospital	UCHealth	Ft. Collins	283,008	301,566	316,993	355,818	366,278	379,705	358,483	288,616	634,541	765,084		
	UCHealth University of Colorado Hospital	UCHealth	Denver	953,588	1,028,690	1,134,446	1,246,162	1,372,227	1,503,376	1,388,623	1,263,500	1,987,771	2,133,428		
	Total			6,921,876	7,328,924	7,904,820	8,362,937	8,832,082	8,695,172	7,980,128	9,317,713	10,681,470	11,541,188		
	Medium	AdventHealth Castle Rock Hospital	AdventHealth	Denver	45,929	77,241	76,117	90,787	111,310	121,591	114,963	162,624	182,670	202,529	
		Children's Hospital Colorado Springs	Children's	Colorado Springs							16,971				
		CommonSpirit Mercy Hospital	Commonspirit	West	204,899	251,781	288,594	293,868	307,059	298,774	296,128	339,290	333,349	349,111	
		CommonSpirit OrthoColorado Hospital	Commonspirit	Denver	4,845	3,965	4,050	10,679	12,082	12,603	13,079	15,878	16,982	15,288	
		CommonSpirit St. Anthony North Hospital	Commonspirit	Denver	156,262	165,755	180,785	221,059	214,842	232,757	232,493	259,838	274,050	293,811	
		CommonSpirit St. Anthony Summit Hospital	Commonspirit	West	33,763	37,449	91,646	108,010	109,461	107,374	97,557	111,624	111,624	116,789	
		CommonSpirit St. Elizabeth Hospital	Commonspirit	East	100,203	106,262	105,464	90,391	90,342	43,856	35,127			58,716	
		Community Hospital		Grand Junction							502,343	497,536	807,980	23,269	221,378
		Delta Health		West	100,099	106,532	110,306	115,013	120,097	103,920	82,076	86,117	63,747	70,608	
		Intermountain Health Platte Valley Medic..	Intermountain ..	Denver	80,721	84,386	80,141	79,513	87,608	97,204	91,697	99,012	108,091	113,013	
		Montrose Memorial Hospital		West						154,912	133,852	125,140	169,678	180,209	
		San Luis Valley Health Regional Medical C..	San Luis Valley	East	49,954	62,121	118,967	132,912	134,328	143,995	133,067	109,379	77,566	85,947	
		UCHealth Greeley	UCHealth	Greeley	18,746	24,159	26,827	28,147	28,687		65,268	37,788	171,940	195,094	
		UCHealth Highlands Ranch	UCHealth	Denver						386	17,760	22,075	120,787	141,673	
UCHealth Longs Peak Hospital		UCHealth	Boulder						15,953	29,585	17,760	36,557	115,258		
UCHealth Yampa Valley Medical Center		UCHealth	West			68,484	65,775	53,020	74,915	73,326	74,277	132,573	148,871		
Vail Health Hospital			West	129,021	130,491	133,284	123,138	121,300	131,478	122,800	143,637	107,573	106,251		
Valley View Hospital			West	222,160	239,642	278,618	282,272	299,734	309,020	302,132	336,102	319,637	348,104		
Total				1,146,602	1,289,784	1,563,283	1,641,564	1,705,823	2,381,684	2,323,621	2,768,712	2,328,794	2,781,535		
Small		Animas Surgical Hospital		West						20,279	20,169	28,818	24,578	25,094	
		Arkansas Valley Regional Medical Center		East	39,485	44,054	43,962	43,030	36,880	38,184	34,723	34,109	38,038	38,504	
		Aspen Valley Hospital		West						47,348	54,164	61,938	64,357	71,892	
		Banner East Morgan County Hospital	Banner Health	East	78,655	80,014	78,897	85,598	96,356	102,010	79,356	58,723	62,915	53,124	
		Banner Fort Collins Medical Center	Banner Health	Ft. Collins			39,603	42,430	44,537	50,563	44,322	36,062	37,500	22,274	
		Banner Sterling Regional MedCenter	Banner Health	East	115,733	82,400	93,602	143,392	117,005	119,205	98,535	112,496	82,826	59,099	
		CommonSpirit St. Thomas More Hospital	Commonspirit	East	72,341	91,143	102,273	105,091	107,249	113,330	103,646	113,787	113,326	121,403	
		Estes Park Health		Ft. Collins						123,843	70,336	91,522	84,287	77,851	
		Family Health West		Grand Junction		52,247	52,971	63,505	66,313	37,087	22,405	33,368	100,077	108,434	
		Grand River Hospital District		West	42,955	46,542	50,772	53,483	51,875	8,582	0	9,436	207,746	252,699	
		Gunnison Valley Health		West	39,779	42,186	46,701	48,290	54,506	55,207	57,374	63,780	65,020	6,911	
		Haxtun Hospital District		East		24,961	28,931	28,342	31,752		47,381	51,627	51,140	6,068	
	Heart of the Rockies Regional Medical Ce..		East	54,606	66,366	77,547	85,866	92,729	103,507	115,753	140,121	156,371	184,496		
	Keefe Memorial Health Service District		East						770	3,691	4,135	7,958	3,585		
	Kit Carson County Health Service District		East							13,917	17,883	19,503	20,335		
	Lincoln Community Hospital		East							13,956	14,695	14,403	4,977		
	Melissa Memorial Hospital		East	11,078	12,236	13,007		22,934	13,498	1,069	8,019	7,356	8,524		
	Memorial Regional Health		West							8,619	9,602	47,731	7,156		
	Middle Park Health - Kremmling		West								27,697	142,452	154,753		
	Mt. San Rafael Hospital		East	39,941	37,866	37,114	40,014	40,739	42,553	39,027	40,065	47,958	50,756		
	National Jewish Health		Denver	76,229	79,726	100,546	99,276	98,614	100,698	95,024	101,641	10,221	106,468		
	Pagosa Springs Medical Center		West							66,546	119,252	61,794	53,063		
	Pioneers Medical Center		West	13,389	11,718	14,260	13,272	12,448	18,465	11,750	78,653	8,046	14,086		
	Prowers Medical Center		East						12,895	14,593	150,923	19,407	25,350		
	Rangely District Hospital		West	14,331	14,525	15,765	14,659	11,329		15,124	12,072	13,351	13,267		
	Rio Grande Hospital		East	42,485	44,293	48,435	51,055	50,743	56,520	49,508	59,108	62,911	61,793		
	San Luis Valley Health Conejos County Ho..	San Luis Valley	East	19,062	22,415	8,200	7,990	7,978	7,839	7,149	10,907	9,084	11,031		
	Sedgwick County Health Center		East	7,302	7,536	7,398	7,186	6,322	6,191	6,864	6,844	7,111	7,128		
	Southeast Colorado Hospital District		East	42,912	42,239	46,386	40,771	46,165	46,116	39,246	39,341	39,793	38,958		
	Southwest Health System, Inc.		West							52,750	59,735	62,060	55,306		
	Spanish Peaks Regional Health Center		East				16,765	17,729	17,430	14,199	15,660	15,809	15,574		
	St. Vincent General Hospital District		West	6,938	5,383	5,128	5,508	6,190	7,858	5,673			15,659		
	UCHealth Broomfield Hospital	UCHealth	Denver			26,873	56,056	57,194	10,030	7,791	9,819	38,164	45,474		
	UCHealth Grandview Hospital	UCHealth	Colorado Springs			11,796	28,403	45,287	12,4						

## Total Outpatient Visits by Year

DOI Region	Hospital Name	System	Peer Group	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	
Boulder	AdventHealth Avista Hospital	AdventHealth	Large	78,137	89,995	100,724	111,312	117,284	122,498	113,054	140,191	131,138	144,682	
	Boulder Community Health		Large	412,684	414,290	418,568	425,255	443,163	445,461	404,278	443,649	455,901	480,475	
	CommonSpirit Longmont United Hospital		Large			182,685	162,492	141,531	130,505	94,736	111,303	117,303	106,442	
	Intermountain Health Good Samaritan Me..	Intermountain ..	Large	97,392	98,338	91,766	94,176	93,678	85,439	71,544	82,627	82,187	85,285	
	UCHealth Longs Peak Hospital	UCHealth	Medium					15,953	29,585	17,760	36,557	115,258	138,143	
	<b>Total</b>			588,213	602,623	793,743	793,235	811,609	813,488	701,372	814,327	901,787	955,027	146,726
Colorado Springs	Children's Hospital Colorado Springs	Children's	Large							29,903	39,569	93,812	146,726	
			Medium							16,971				
	CommonSpirit Penrose-St. Francis Hospital	Commonspirit	Large	284,350	341,162	440,614	459,916	515,791	633,746	619,488	726,605	703,834	712,077	
	UCHealth Grandview Hospital	UCHealth	Small			11,796	28,403	45,287	12,472	12,298	12,897	41,848	50,852	
	UCHealth Memorial Hospital Central	UCHealth	Large	566,737	612,399	652,770	771,494	919,667	487,912	474,139	1,110,882	925,874	1,008,957	
	UCHealth Pikes Peak Regional Hospital	UCHealth	Small					16,936	16,468	17,760	17,582	49,895	57,505	
	<b>Total</b>			851,087	953,561	1,105,180	1,259,813	1,497,681	1,167,569	1,153,588	1,907,535	1,815,263	1,976,117	
	AdventHealth Castle Rock Hospital	AdventHealth	Medium	45,929	77,241	76,117	90,787	111,310	121,591	114,963	162,624	182,670	202,529	
	AdventHealth Littleton Hospital	AdventHealth	Large	146,330	150,115	153,396	154,594	144,974	158,078	209,435	293,709	380,288	428,149	
AdventHealth Parker Hospital	AdventHealth	Large	153,079	178,202	187,604	227,847	252,634	254,281	276,342	330,398	335,147	334,855		
AdventHealth Porter Hospital	AdventHealth	Large	142,864	152,931	159,566	188,639	187,239	181,720	175,523	255,143	260,218	260,385		
Children's Hospital Colorado	Children's	Large	685,661	715,208	715,525	748,014	756,607	772,979	670,556	755,490	778,926	749,206		
CommonSpirit OrthoColorado Hospital	Commonspirit	Medium	4,845	3,965	4,050	10,679	12,082	12,603	13,079	15,478	16,982	15,288		
CommonSpirit St. Anthony Hospital	Commonspirit	Large	146,444	183,874	222,928	288,486	276,896	288,417	288,465	341,677	370,932	367,599		
CommonSpirit St. Anthony North Hospital	Commonspirit	Medium	156,262	165,755	180,785	221,059	214,842	232,757	232,493	259,838	274,050	293,811		
Denver Health Medical Center		Large	573,003	640,848	711,327	730,589	886,614	915,041	889,841	1,278,088	1,435,030	1,477,145		
HealthONE Mountain Ridge	HealthONE	Large	100,476	101,591	94,436	89,930	87,988	81,410	61,607	64,808	64,486	68,225		
HealthONE Presbyterian/St. Luke's	HealthONE	Large	101,788	103,925	103,839	99,618	98,439	94,479	86,508	100,747	102,010	101,251		
HealthONE Rose	HealthONE	Large	104,007	106,481	105,738	112,304	107,893	94,260	83,608	86,429	89,988	96,546		
HealthONE Sky Ridge	HealthONE	Large	88,211	93,934	94,024	96,464	100,103	104,924	93,368	101,936	97,873	94,218		
HealthONE Swedish	HealthONE	Large	123,211	129,549	152,044	151,242	149,913	149,319	111,768	125,189	120,670	119,087		
HealthONE The Medical Center of Aurora	HealthONE	Large	140,991	141,795	133,978	135,495	139,306	142,851	114,537	120,992	122,771	122,195		
Intermountain Health Lutheran Medical C..	Intermountain ..	Large	195,026	174,632	173,560	173,406	181,471	177,544	107,398	168,314	150,723	208,398		
Intermountain Health Platte Valley Medic..	Intermountain ..	Medium	80,721	84,386	80,141	79,513	87,608	97,204	91,697	99,012	108,091	113,013		
Intermountain Health St. Joseph Hospital	Intermountain ..	Large	149,597	143,795	133,719	132,343	128,337	150,349	135,474	152,927	159,643	153,083		
National Jewish Health		Small	76,229	79,726	100,546	99,276	98,614	100,698	95,024	101,641	10,221	106,468		
UCHealth Broomfield Hospital	UCHealth	Large			26,873	56,056	57,194	10,030	7,791	9,819	38,164	45,474		
UCHealth Highlands Ranch	UCHealth	Medium						386	17,760	22,075	120,787	141,673		
UCHealth University of Colorado Hospital	UCHealth	Large	953,588	1,028,690	1,134,446	1,246,162	1,372,227	1,503,376	1,388,623	1,263,500	1,987,771	2,133,428		
<b>Total</b>			4,168,262	4,456,643	4,744,642	5,132,503	5,452,291	5,644,297	5,265,860	6,110,234	7,207,441	7,632,026		
East	Arkansas Valley Regional Medical Center		Small	39,485	44,054	43,962	43,030	36,880	38,184	34,723	34,109	38,038	38,504	
	Banner East Morgan County Hospital	Banner Health	Small	78,655	80,014	78,897	85,598	96,356	102,010	79,356	58,723	62,915	53,124	
	Banner Sterling Regional MedCenter	Banner Health	Small	115,733	82,400	93,602	143,392	117,005	119,205	98,535	112,496	82,826	59,099	
	CommonSpirit St. Elizabeth Hospital	Commonspirit	Medium	100,203	106,262	105,464	90,391	90,342	43,856	35,127			58,716	
	CommonSpirit St. Thomas More Hospital	Commonspirit	Small	72,341	91,143	102,273	105,091	107,249	113,330	103,646	113,787	113,326	121,403	
	Haxtum Hospital District		Small		24,961	28,931	28,342	31,752	47,381	51,627	51,140	6,068		
	Heart of the Rockies Regional Medical Ce..		Small	54,606	66,366	77,547	85,866	92,729	103,507	115,753	140,121	156,371	184,496	
	Keefe Memorial Health Service District		Small						770	3,691	4,135	7,958	3,585	
	Kit Carson County Health Service District		Small							13,917	17,883	19,503	20,335	
	Lincoln Community Hospital		Small							13,956	14,695	14,403	4,977	
	Melissa Memorial Hospital		Small	11,078	12,236	13,007		22,934	13,498	1,069	8,019	7,356	8,524	
	Mt. San Rafael Hospital		Small	39,941	37,866	37,114	40,014	40,739	42,553	39,027	40,065	47,958	50,756	
	Prowers Medical Center		Small						12,895	14,593	150,923	19,407	25,350	
	Rio Grande Hospital		Small	42,485	44,293	48,435	51,055	50,743	56,520	49,508	59,108	62,911	61,793	
	San Luis Valley Health Conejos County Ho..	San Luis Valley	Small	19,062	22,415	8,200	7,990	7,978	7,839	7,149	10,907	9,084	11,031	
	San Luis Valley Health Regional Medical C..	San Luis Valley	Medium	49,954	62,121	118,967	132,912	134,328	143,995	133,067	109,379	77,566	85,947	
	Sedgwick County Health Center		Small	7,302	7,536	7,398	7,186	6,322	6,191	6,864	6,844	7,188	7,128	
	Southeast Colorado Hospital District		Small	42,912	42,239	46,386	40,771	46,165	46,116	39,246	39,341	39,793	38,958	
	Spanish Peaks Regional Health Center		Small				16,765	17,729	17,430	14,199	15,660	15,809	15,574	
	Weisbrod Memorial County Hospital		Small	8,490	8,048	7,195	6,391	8,297	10,096	11,647	10,674	4,667	4,886	
	Wray Community District Hospital		Small	9,773	9,346	11,804	8,809	9,082	10,271	14,279	3,041	2,509	2,506	
	Yuma District Hospital		Small								27,509	28,709	200,118	
	<b>Total</b>			692,020	741,300	829,182	893,603	916,630	888,266	876,733	1,029,046	869,360	1,062,878	
	Ft. Collins	Banner Fort Collins Medical Center	Banner Health	Small			39,603	42,430	44,537	50,563	44,322	36,062	37,500	22,274
		Banner McKee Medical Center	Banner Health	Large	218,576	224,147	213,848	211,220	193,545	210,085	172,183	54,749	45,130	44,982
		Estes Park Health		Small					123,843	70,336	91,522	84,287	77,851	
		UCHealth Medical Center of the Rockies	UCHealth	Large	74,461	85,787	88,275	95,663	105,919	93,692	97,192	78,801	287,074	300,550
		UCHealth Poudre Valley Hospital	UCHealth	Large	283,008	301,566	316,993	355,818	366,278	379,705	358,483	288,616	634,541	765,084
		<b>Total</b>			576,046	611,500	658,719	705,131	710,279	857,888	742,516	599,750	1,088,532	1,210,741
	Grand Junction	Community Hospital		Medium						502,343	497,536	807,980	23,269	221,378
		Family Health West		Small		52,247	52,971	63,505	66,313	37,087	22,405	33,368	100,077	108,434
		Intermountain Health St. Mary's Hospital ..	Intermountain ..	Large	199,336	191,747	187,582	190,099	189,783	185,434	172,668	191,891	159,739	245,040
		<b>Total</b>			199,336	243,994	240,553	253,604	256,096	724,864	692,609	1,033,239	283,085	574,852
Banner North Colorado Medical Center		Banner Health	Large	484,854	487,328	495,112	449,356	426,854	426,854	297,779	214,274	206,409	99,837	
UCHealth Greeley	UCHealth	Medium	18,746	24,159	26,827	28,147	28,687	25,688	37,788	171,940	195,094			
<b>Total</b>			503,600	511,487	521,939	477,503	455,541	426,854	363,047	252,062	378,349	294,931		
Pueblo	CommonSpirit St. Mary-Corwin Hospital	Commonspirit	Large	209,229	213,979	212,091	228,919	211,212	156,716	139,705	150,435	155,009	165,570	
	Parkview Medical Center		Large	208,835	222,616	227,662	232,084	236,736	268,097	241,922	244,774	227,043	521,711	
	<b>Total</b>			418,064	436,595	439,753	461,003	447,948	424,813	381,627	395,209	382,052	687,281	
West	Animas Surgical Hospital		Small						20,279	20,169	28,818	24,578	25,094	
	Aspen Valley Hospital		Small						47,348	54,164	61,938	64,357	71,892	
	CommonSpirit Mercy Hospital	Commonspirit	Medium	204,899	251,781	288,594	293,868	307,059	298,774	296,128	339,290	333,349	349,111	
	CommonSpirit St. Anthony Summit Hospital	Commonspirit	Medium	33,763	37,449	91,646	108,010	109,461	107,374	94,557	113,018	111,624	116,789	
	Delta Health		Medium	100,099	106,532	110,306	115,013	120,097	103,920	82,076	86,117	63,747	70,608	
	Grand River Hospital District		Small	42,955	46,542	50,772	53,483	51,875	8,582	0	9,436	207,746	252,699	
	Gunnison Valley Health													

## Appendix F: Changes to Major Service Lines by Hospital

Hospital Name	Peer Group	DOI Region	Service Line	
AdventHealth Avista Hospital	Large	Boulder	Bariatric Surgery	no change
			Behavioral Health Inpatient	no change
			Behavioral Health Outpatient	no change
			Cardiovascular Inpatient	no change
			Cardiovascular Outpatient	no change
			Emergency Department	no change
			Endocrinology	no change
			Gastroenterology & Hepatology	no change
			General Surgery	no change
			Infectious Disease Inpatient	no change
			Internal Medicine (Primary Care)	no change
			Kidney & Nephrology Inpatient	no change
			Kidney & Nephrology Outpatient	no change
			Neonatal Inpatient	no change
			Neurology/Neurosurgery Inpatient	no change
			Neurology/Neurosurgery Outpatient	no change
			Obstetrics Inpatient	no change
			Oncology Inpatient	no change
			Oncology Outpatient	no change
			Organ Transplant Surgery	no change
Orthopedics Inpatient	no change			
Pediatrics Inpatient	no change			
Pediatrics Outpatient	no change			
Physical Medicine and Rehabilitation	no change			
Radiology	no change			
AdventHealth Castle Rock Hospital	Medium	Denver	Bariatric Surgery	no change
			Behavioral Health Inpatient	no change
			Behavioral Health Outpatient	no change
			Cardiovascular Inpatient	no change
			Cardiovascular Outpatient	no change
			Emergency Department	no change
			Endocrinology	no change
			Gastroenterology & Hepatology	no change
			General Surgery	no change
			Infectious Disease Inpatient	no change
			Internal Medicine (Primary Care)	no change
			Kidney & Nephrology Inpatient	no change
			Kidney & Nephrology Outpatient	no change
			Neonatal Inpatient	no change
			Neurology/Neurosurgery Inpatient	no change
			Neurology/Neurosurgery Outpatient	no change
			Obstetrics Inpatient	no change
			Oncology Inpatient	no change
			Oncology Outpatient	no change
			Organ Transplant Surgery	no change
Orthopedics Inpatient	no change			
Pediatrics Inpatient	no change			
Pediatrics Outpatient	no change			
Physical Medicine and Rehabilitation	no change			
Radiology	no change			

Hospital Name	Peer Group	DOI Region	Service Line	
AdventHealth Littleton Hospital	Large	Denver	Bariatric Surgery	no change
			Behavioral Health Inpatient	no change
			Behavioral Health Outpatient	no change
			Cardiovascular Inpatient	no change
			Cardiovascular Outpatient	no change
			Emergency Department	no change
			Endocrinology	no change
			Gastroenterology & Hepatology	no change
			General Surgery	no change
			Infectious Disease Inpatient	no change
			Internal Medicine (Primary Care)	no change
			Kidney & Nephrology Inpatient	no change
			Kidney & Nephrology Outpatient	no change
			Neonatal Inpatient	no change
			Neurology/Neurosurgery Inpatient	no change
			Neurology/Neurosurgery Outpatient	no change
			Obstetrics Inpatient	no change
			Oncology Inpatient	no change
			Oncology Outpatient	no change
			Organ Transplant Surgery	no change
Orthopedics Inpatient	no change			
Pediatrics Inpatient	no change			
Pediatrics Outpatient	no change			
Physical Medicine and Rehabilitation	no change			
Radiology	no change			
AdventHealth Parker Hospital	Large	Denver	Bariatric Surgery	no change
			Behavioral Health Inpatient	no change
			Behavioral Health Outpatient	no change
			Cardiovascular Inpatient	no change
			Cardiovascular Outpatient	no change
			Emergency Department	no change
			Endocrinology	no change
			Gastroenterology & Hepatology	no change
			General Surgery	no change
			Infectious Disease Inpatient	no change
			Internal Medicine (Primary Care)	no change
			Kidney & Nephrology Inpatient	no change
			Kidney & Nephrology Outpatient	no change
			Neonatal Inpatient	no change
			Neurology/Neurosurgery Inpatient	no change
			Neurology/Neurosurgery Outpatient	no change
			Obstetrics Inpatient	no change
			Oncology Inpatient	no change
			Oncology Outpatient	no change
			Organ Transplant Surgery	no change
Orthopedics Inpatient	no change			
Pediatrics Inpatient	no change			
Pediatrics Outpatient	no change			
Physical Medicine and Rehabilitation	no change			
Radiology	no change			



Hospital Name	Peer Group	DOI Region	Service Line	
AdventHealth Porter Hospital	Large	Denver	Bariatric Surgery	no change
			Behavioral Health Inpatient	no change
			Behavioral Health Outpatient	no change
			Cardiovascular Inpatient	no change
			Cardiovascular Outpatient	no change
			Emergency Department	no change
			Endocrinology	no change
			Gastroenterology & Hepatology	no change
			General Surgery	no change
			Infectious Disease Inpatient	no change
			Internal Medicine (Primary Care)	no change
			Kidney & Nephrology Inpatient	no change
			Kidney & Nephrology Outpatient	no change
			Neonatal Inpatient	no change
			Neurology/Neurosurgery Inpatient	no change
			Neurology/Neurosurgery Outpatient	no change
			Obstetrics Inpatient	no change
			Oncology Inpatient	no change
			Oncology Outpatient	no change
			Organ Transplant Surgery	no change
Orthopedics Inpatient	no change			
Pediatrics Inpatient	no change			
Pediatrics Outpatient	no change			
Physical Medicine and Rehabilitation	no change			
Radiology	no change			
Animas Surgical Hospital	Small	West	Bariatric Surgery	no change
			Behavioral Health Inpatient	no change
			Behavioral Health Outpatient	no change
			Cardiovascular Inpatient	no change
			Cardiovascular Outpatient	no change
			Emergency Department	no change
			Endocrinology	no change
			Gastroenterology & Hepatology	no change
			General Surgery	no change
			Infectious Disease Inpatient	no change
			Internal Medicine (Primary Care)	no change
			Kidney & Nephrology Inpatient	no change
			Kidney & Nephrology Outpatient	no change
			Neonatal Inpatient	no change
			Neurology/Neurosurgery Inpatient	no change
			Neurology/Neurosurgery Outpatient	no change
			Obstetrics Inpatient	no change
			Oncology Inpatient	no change
			Oncology Outpatient	no change
			Organ Transplant Surgery	no change
Orthopedics Inpatient	no change			
Pediatrics Inpatient	no change			
Pediatrics Outpatient	no change			
Physical Medicine and Rehabilitation	no change			
Radiology	no change			

Hospital Name	Peer Group	DOI Region	Service Line	
Arkansas Valley Regional Medical Center	Small	East	Bariatric Surgery	No change
			Behavioral Health Inpatient	No change
			Behavioral Health Outpatient	No change
			Cardiovascular Inpatient	No change
			Cardiovascular Outpatient	No change
			Emergency Department	No change
			Endocrinology	No change
			Gastroenterology & Hepatology	No change
			General Surgery	No change
			Infectious Disease Inpatient	No change
			Internal Medicine (Primary Care)	No change
			Kidney & Nephrology Inpatient	No change
			Kidney & Nephrology Outpatient	No change
			Neonatal Inpatient	No change
			Neurology/Neurosurgery Inpatient	No change
			Neurology/Neurosurgery Outpatient	No change
			Obstetrics Inpatient	No change
			Oncology Inpatient	No change
			Oncology Outpatient	No change
			Organ Transplant Surgery	No change
Orthopedics Inpatient	No change			
Pediatrics Inpatient	No change			
Pediatrics Outpatient	No change			
Physical Medicine and Rehabilitation	No change			
Radiology	No change			
Aspen Valley Hospital	Small	West	Bariatric Surgery	No change
			Behavioral Health Inpatient	No change
			Behavioral Health Outpatient	No change
			Cardiovascular Inpatient	No change
			Cardiovascular Outpatient	No change
			Emergency Department	No change
			Endocrinology	No change
			Gastroenterology & Hepatology	No change
			General Surgery	No change
			Infectious Disease Inpatient	No change
			Internal Medicine (Primary Care)	No change
			Kidney & Nephrology Inpatient	No change
			Kidney & Nephrology Outpatient	No change
			Neonatal Inpatient	No change
			Neurology/Neurosurgery Inpatient	No change
			Neurology/Neurosurgery Outpatient	No change
			Obstetrics Inpatient	No change
			Oncology Inpatient	No change
			Oncology Outpatient	No change
			Organ Transplant Surgery	No change
Orthopedics Inpatient	No change			
Pediatrics Inpatient	No change			
Pediatrics Outpatient	No change			
Physical Medicine and Rehabilitation	No change			
Radiology	No change			

Hospital Name	Peer Group	DOI Region	Service Line	
Banner East Morgan County Hospital	Small	East	BEHAVIORAL	Open
			CV	Open
			DERMATOLOGY	Open
			Emergency	Open
			ENDOCRINOLOGY	Open
			ENT	Open
			GASTROENTEROLOGY	Open
			GEN MEDICINE	Open
			GEN SURGERY	Open
			HEMATOLOGY	Open
			INFECTIOUS DISEASE	Open
			MAXILLOFACIAL	Open
			MULTIPLE SPECIALTIES	Open
			NEPHROLOGY	Open
			NEUROSCIENCES	Open
			OB/GYN/NEONATOLOGY	Open
			Observation Care	Open
			ONCOLOGY	Open
			OPHTHALMOLOGY	Open
			ORTHO	Open
PEDIATRICS	Open			
RESPIRATORY	Open			
SPINE	Open			
TRAUMA	Open			
UROLOGY	Open			
Banner Fort Collins Medical Center	Small	Ft. Collins	BEHAVIORAL	Open
			CV	Open
			DERMATOLOGY	Open
			ENDOCRINOLOGY	Open
			ENT	Open
			GASTROENTEROLOGY	Open
			GEN MEDICINE	Open
			GEN SURGERY	Open
			HEMATOLOGY	Open
			INFECTIOUS DISEASE	Open
			INTENSIVE PROCEDURES	Open
			MAXILLOFACIAL	Open
			MULTIPLE SPECIALTIES	Open
			NEPHROLOGY	Open
			NEUROSCIENCES	Open
			OB/GYN/NEONATOLOGY	Open
			ONCOLOGY	Open
			OPHTHALMOLOGY	Open
			ORTHO	Open
			PEDIATRICS	Open
RESPIRATORY	Open			
SPINE	Open			
THORACIC SURGERY	Open			
TRAUMA	Open			
UROLOGY	Open			

Hospital Name	Peer Group	DOI Region	Service Line	
Banner McKee Medical Center	Large	Ft. Collins	BEHAVIORAL	Open
			CV	Open
			DERMATOLOGY	Open
			ENDOCRINOLOGY	Open
			ENT	Open
			GASTROENTEROLOGY	Open
			GEN MEDICINE	Open
			GEN SURGERY	Open
			HEMATOLOGY	Open
			INFECTIOUS DISEASE	Open
			INTENSIVE PROCEDURES	Open
			MAXILLOFACIAL	Open
			MULTIPLE SPECIALTIES	Open
			NEPHROLOGY	Open
			NEUROSCIENCES	Open
			OB/GYN/NEONATOLOGY	Open
			ONCOLOGY	Open
			OPHTHALMOLOGY	Open
			ORTHO	Open
			PEDIATRICS	Open
RESPIRATORY	Open			
SPINE	Open			
THORACIC SURGERY	Open			
TRAUMA	Open			
UROLOGY	Open			
Banner North Colorado Medical Center	Large	Greeley	BEHAVIORAL	Open
			CV	Open
			DERMATOLOGY	Open
			ENDOCRINOLOGY	Open
			ENT	Open
			GASTROENTEROLOGY	Open
			GEN MEDICINE	Open
			GEN SURGERY	Open
			HEMATOLOGY	Open
			INFECTIOUS DISEASE	Open
			INTENSIVE PROCEDURES	Open
			MAXILLOFACIAL	Open
			MULTIPLE SPECIALTIES	Open
			NEPHROLOGY	Open
			NEUROSCIENCES	Open
			OB/GYN/NEONATOLOGY	Open
			ONCOLOGY	Open
			OPHTHALMOLOGY	Open
			ORTHO	Open
			PEDIATRICS	Open
RESPIRATORY	Open			
SPINE	Open			
THORACIC SURGERY	Open			
TRAUMA	Open			
UROLOGY	Open			

Hospital Name	Peer Group	DOI Region	Service Line	
Banner Sterling Regional MedCenter	Small	East	BEHAVIORAL	Open
			CV	Open
			DERMATOLOGY	Open
			ENDOCRINOLOGY	Open
			ENT	Open
			GASTROENTEROLOGY	Open
			GEN MEDICINE	Open
			GEN SURGERY	Open
			HEMATOLOGY	Open
			INFECTIOUS DISEASE	Open
			MAXILLOFACIAL	Open
			MULTIPLE SPECIALTIES	Open
			NEPHROLOGY	Open
			NEUROSCIENCES	Open
			OB/GYN/NEONATOLOGY	Open
			ONCOLOGY	Open
			OPHTHALMOLOGY	Open
			ORTHO	Open
			PEDIATRICS	Open
			RESPIRATORY	Open
SPINE	Open			
TRAUMA	Open			
UROLOGY	Open			
Boulder Community Health	Large	Boulder	Bariatric Surgery	no change
			Behavioral Health Inpatient	no change
			Behavioral Health Outpatient	no change
			Cardiovascular Inpatient	no change
			Cardiovascular Outpatient	no change
			Emergency Department	no change
			Endocrinology	no change
			Gastroenterology & Hepatology	no change
			General Surgery	no change
			Infectious Disease Inpatient	no change
			Internal Medicine (Primary Care)	no change
			Kidney & Nephrology Inpatient	no change
			Kidney & Nephrology Outpatient	no change
			Neonatal Inpatient	no change
			Neurology/Neurosurgery Inpatient	no change
			Neurology/Neurosurgery Outpatient	no change
			Obstetrics Inpatient	no change
			Oncology Inpatient	no change
			Oncology Outpatient	no change
			Organ Transplant Surgery	no change
Orthopedics Inpatient	no change			
Pediatrics Inpatient	no change			
Pediatrics Outpatient	no change			
Physical Medicine and Rehabilitation	no change			
Radiology	no change			
Children's Hospital	Large	Denver	Bariatric Surgery	Open
			Behavioral Health Inpatient	Increased Services

Hospital Name	Peer Group	DOI Region	Service Line	
Children's Hospital Colorado	Large	Denver	Behavioral Health Outpatient	Open
			Cardiovascular Inpatient	Open
			Cardiovascular Outpatient	Open
			Emergency Department	Open
			Endocrinology	Open
			Gastroenterology & Hepatology	Open
			General Surgery	Open
			Infectious Disease Inpatient	Open
			Internal Medicine (Primary Care)	Open
			Kidney & nephrology Inpatient	Open
			Kidney & nephrology Outpatient	Open
			Neonatal Inpatient	Open
			Neurology/Neurosurgery Inpatient	Open
			Neurology/Neurosurgery Outpatient	Open
			Obstetrics Inpatient	Open
			Oncology Inpatient	Open
			Oncology Outpatient	Open
			Organ Transplant Surgery	Open
			Orthopedics Inpatient	Open
			Pediatrics Inpatient	Open
Pediatrics Outpatient	Open			
Physical Medicine and Rehabilitation	Open			
Radiology	Open			
Children's Hospital Colorado Springs	Large	Colorado Springs	Bariatric Surgery	Closed
			Behavioral Health Inpatient	Open
			Behavioral Health Outpatient	Open
			Cardiovascular Inpatient	Open
			Cardiovascular Outpatient	Open
			Emergency Department	Open
			Endocrinology	Open
			Gastroenterology & Hepatology	Open
			General Surgery	Open
			Infectious Disease Inpatient	Open
			Internal Medicine (Primary Care)	Open
			Kidney & nephrology Inpatient	Open
			Kidney & nephrology Outpatient	Open
			Neonatal Inpatient	Open
			Neurology/Neurosurgery Inpatient	Open
			Neurology/Neurosurgery Outpatient	Open
			Obstetrics Inpatient	Closed
			Oncology Inpatient	Open
			Oncology Outpatient	Open
			Organ Transplant Surgery	Closed
Orthopedics Inpatient	Open			
Pediatrics Inpatient	Open			
Pediatrics Outpatient	Open			
Physical Medicine and Rehabilitation	Open			
Radiology	Open			
CommonSpirit Longmont United	Large	Boulder	Bariatric Surgery	no change
			Behavioral Health Inpatient	no change

Hospital Name	Peer Group	DOI Region	Service Line	
CommonSpirit Longmont United Hospital	Large	Boulder	Behavioral Health Outpatient	no change
			Cardiovascular Inpatient	no change
			Cardiovascular Outpatient	no change
			Emergency Department	no change
			Endocrinology	no change
			Gastroenterology & Hepatology	no change
			General Surgery	no change
			Infectious Disease Inpatient	no change
			Internal Medicine (Primary Care)	no change
			Kidney & Nephrology Inpatient	no change
			Kidney & Nephrology Outpatient	no change
			Neonatal Inpatient	no change
			Neurology/Neurosurgery Inpatient	no change
			Neurology/Neurosurgery Outpatient	no change
			Obstetrics Inpatient	no change
			Oncology Inpatient	no change
			Oncology Outpatient	no change
			Organ Transplant Surgery	no change
			Orthopedics Inpatient	no change
			Pediatrics Inpatient	no change
Pediatrics Outpatient	no change			
Physical Medicine and Rehabilitation	no change			
Radiology	no change			
CommonSpirit Mercy Hospital	Medium	West	Bariatric Surgery	no change
			Behavioral Health Inpatient	no change
			Behavioral Health Outpatient	no change
			Cardiovascular Inpatient	no change
			Cardiovascular Outpatient	no change
			Emergency Department	no change
			Endocrinology	no change
			Gastroenterology & Hepatology	no change
			General Surgery	no change
			Infectious Disease Inpatient	no change
			Internal Medicine (Primary Care)	no change
			Kidney & Nephrology Inpatient	no change
			Kidney & Nephrology Outpatient	no change
			Neonatal Inpatient	no change
			Neurology/Neurosurgery Inpatient	no change
			Neurology/Neurosurgery Outpatient	no change
			Obstetrics Inpatient	no change
			Oncology Inpatient	no change
			Oncology Outpatient	no change
			Organ Transplant Surgery	no change
Orthopedics Inpatient	no change			
Pediatrics Inpatient	no change			
Pediatrics Outpatient	no change			
Physical Medicine and Rehabilitation	no change			
Radiology	no change			
CommonSpirit OrthoColorado	Medium	Denver	Bariatric Surgery	no change
			Behavioral Health Inpatient	no change



Hospital Name	Peer Group	DOI Region	Service Line	
CommonSpirit OrthoColorado Hospital	Medium	Denver	Behavioral Health Outpatient	no change
			Cardiovascular Inpatient	no change
			Cardiovascular Outpatient	no change
			Emergency Department	no change
			Endocrinology	no change
			Gastroenterology & Hepatology	no change
			General Surgery	no change
			Infectious Disease Inpatient	no change
			Internal Medicine (Primary Care)	no change
			Kidney & Nephrology Inpatient	no change
			Kidney & Nephrology Outpatient	no change
			Neonatal Inpatient	no change
			Neurology/Neurosurgery Inpatient	no change
			Neurology/Neurosurgery Outpatient	no change
			Obstetrics Inpatient	no change
			Oncology Inpatient	no change
			Oncology Outpatient	no change
			Organ Transplant Surgery	no change
			Orthopedics Inpatient	no change
			Pediatrics Inpatient	no change
Pediatrics Outpatient	no change			
Physical Medicine and Rehabilitation	no change			
Radiology	no change			
CommonSpirit Penrose-St. Francis Hospital	Large	Colorado Springs	Bariatric Surgery	no change
			Behavioral Health Inpatient	no change
			Behavioral Health Outpatient	no change
			Cardiovascular Inpatient	no change
			Cardiovascular Outpatient	no change
			Emergency Department	no change
			Endocrinology	no change
			Gastroenterology & Hepatology	no change
			General Surgery	no change
			Infectious Disease Inpatient	no change
			Internal Medicine (Primary Care)	no change
			Kidney & Nephrology Inpatient	no change
			Kidney & Nephrology Outpatient	no change
			Neonatal Inpatient	no change
			Neurology/Neurosurgery Inpatient	no change
			Neurology/Neurosurgery Outpatient	no change
			Obstetrics Inpatient	no change
			Oncology Inpatient	no change
			Oncology Outpatient	no change
			Organ Transplant Surgery	no change
Orthopedics Inpatient	no change			
Pediatrics Inpatient	no change			
Pediatrics Outpatient	no change			
Physical Medicine and Rehabilitation	no change			
Radiology	no change			
CommonSpirit St. Anthony Hospital	Large	Denver	Bariatric Surgery	no change
			Behavioral Health Inpatient	no change

Hospital Name	Peer Group	DOI Region	Service Line	
CommonSpirit St. Anthony Hospital	Large	Denver	Behavioral Health Outpatient	no change
			Cardiovascular Inpatient	no change
			Cardiovascular Outpatient	no change
			Emergency Department	no change
			Endocrinology	no change
			Gastroenterology & Hepatology	no change
			General Surgery	no change
			Infectious Disease Inpatient	no change
			Internal Medicine (Primary Care)	no change
			Kidney & Nephrology Inpatient	no change
			Kidney & Nephrology Outpatient	no change
			Neonatal Inpatient	no change
			Neurology/Neurosurgery Inpatient	no change
			Neurology/Neurosurgery Outpatient	no change
			Obstetrics Inpatient	no change
			Oncology Inpatient	no change
			Oncology Outpatient	no change
			Organ Transplant Surgery	no change
			Orthopedics Inpatient	no change
			Pediatrics Inpatient	no change
Pediatrics Outpatient	no change			
Physical Medicine and Rehabilitation	no change			
Radiology	no change			
CommonSpirit St. Anthony North Hospital	Medium	Denver	Bariatric Surgery	no change
			Behavioral Health Inpatient	no change
			Behavioral Health Outpatient	no change
			Cardiovascular Inpatient	no change
			Cardiovascular Outpatient	no change
			Emergency Department	no change
			Endocrinology	no change
			Gastroenterology & Hepatology	no change
			General Surgery	no change
			Infectious Disease Inpatient	no change
			Internal Medicine (Primary Care)	no change
			Kidney & Nephrology Inpatient	no change
			Kidney & Nephrology Outpatient	no change
			Neonatal Inpatient	no change
			Neurology/Neurosurgery Inpatient	no change
			Neurology/Neurosurgery Outpatient	no change
			Obstetrics Inpatient	no change
			Oncology Inpatient	no change
			Oncology Outpatient	no change
			Organ Transplant Surgery	no change
Orthopedics Inpatient	no change			
Pediatrics Inpatient	no change			
Pediatrics Outpatient	no change			
Physical Medicine and Rehabilitation	no change			
Radiology	no change			
CommonSpirit St. Anthony Summit	Medium	West	Bariatric Surgery	no change
			Behavioral Health Inpatient	no change

Hospital Name	Peer Group	DOI Region	Service Line	
CommonSpirit St. Anthony Summit Hospital	Medium	West	Behavioral Health Outpatient	no change
			Cardiovascular Inpatient	no change
			Cardiovascular Outpatient	no change
			Emergency Department	no change
			Endocrinology	no change
			Gastroenterology & Hepatology	no change
			General Surgery	no change
			Infectious Disease Inpatient	no change
			Internal Medicine (Primary Care)	no change
			Kidney & Nephrology Inpatient	no change
			Kidney & Nephrology Outpatient	no change
			Neonatal Inpatient	no change
			Neurology/Neurosurgery Inpatient	no change
			Neurology/Neurosurgery Outpatient	no change
			Obstetrics Inpatient	no change
			Oncology Inpatient	no change
			Oncology Outpatient	no change
			Organ Transplant Surgery	no change
			Orthopedics Inpatient	no change
			Pediatrics Inpatient	no change
Pediatrics Outpatient	no change			
Physical Medicine and Rehabilitation	no change			
Radiology	no change			
CommonSpirit St. Elizabeth Hospital	Medium	East	Bariatric Surgery	no change
			Behavioral Health Inpatient	no change
			Behavioral Health Outpatient	no change
			Cardiovascular Inpatient	no change
			Cardiovascular Outpatient	no change
			Emergency Department	no change
			Endocrinology	no change
			Gastroenterology & Hepatology	no change
			General Surgery	no change
			Infectious Disease Inpatient	no change
			Internal Medicine (Primary Care)	no change
			Kidney & Nephrology Inpatient	no change
			Kidney & Nephrology Outpatient	no change
			Neonatal Inpatient	no change
			Neurology/Neurosurgery Inpatient	no change
			Neurology/Neurosurgery Outpatient	no change
			Obstetrics Inpatient	no change
			Oncology Inpatient	no change
			Oncology Outpatient	no change
			Organ Transplant Surgery	no change
Orthopedics Inpatient	no change			
Pediatrics Inpatient	no change			
Pediatrics Outpatient	no change			
Physical Medicine and Rehabilitation	no change			
Radiology	no change			
CommonSpirit St. Mary-Corwin	Large	Pueblo	Bariatric Surgery	no change
			Behavioral Health Inpatient	no change

Hospital Name	Peer Group	DOI Region	Service Line	
CommonSpirit St. Mary-Corwin Hospital	Large	Pueblo	Behavioral Health Outpatient	no change
			Cardiovascular Inpatient	no change
			Cardiovascular Outpatient	no change
			Emergency Department	no change
			Endocrinology	no change
			Gastroenterology & Hepatology	no change
			General Surgery	no change
			Infectious Disease Inpatient	no change
			Internal Medicine (Primary Care)	no change
			Kidney & Nephrology Inpatient	no change
			Kidney & Nephrology Outpatient	no change
			Neonatal Inpatient	no change
			Neurology/Neurosurgery Inpatient	no change
			Neurology/Neurosurgery Outpatient	no change
			Obstetrics Inpatient	no change
			Oncology Inpatient	no change
			Oncology Outpatient	no change
			Organ Transplant Surgery	no change
			Orthopedics Inpatient	no change
			Pediatrics Inpatient	no change
Pediatrics Outpatient	no change			
Physical Medicine and Rehabilitation	no change			
Radiology	no change			
CommonSpirit St. Thomas More Hospital	Small	East	Bariatric Surgery	no change
			Behavioral Health Inpatient	no change
			Behavioral Health Outpatient	no change
			Cardiovascular Inpatient	no change
			Cardiovascular Outpatient	no change
			Emergency Department	no change
			Endocrinology	no change
			Gastroenterology & Hepatology	no change
			General Surgery	no change
			Infectious Disease Inpatient	no change
			Internal Medicine (Primary Care)	no change
			Kidney & Nephrology Inpatient	no change
			Kidney & Nephrology Outpatient	no change
			Neonatal Inpatient	no change
			Neurology/Neurosurgery Inpatient	no change
			Neurology/Neurosurgery Outpatient	no change
			Obstetrics Inpatient	no change
			Oncology Inpatient	no change
			Oncology Outpatient	no change
			Organ Transplant Surgery	no change
Orthopedics Inpatient	no change			
Pediatrics Inpatient	no change			
Pediatrics Outpatient	no change			
Physical Medicine and Rehabilitation	no change			
Radiology	no change			
Community Hospital	Medium	Grand Junction	Bariatric Surgery	no change
			Behavioral Health Inpatient	no change

Hospital Name	Peer Group	DOI Region	Service Line	
Community Hospital	Medium	Grand Junction	Behavioral Health Outpatient	no change
			Cardiovascular Inpatient	no change
			Cardiovascular Outpatient	no change
			Emergency Department	no change
			Endocrinology	no change
			Gastroenterology & Hepatology	no change
			General Surgery	no change
			Infectious Disease Inpatient	no change
			Internal Medicine (Primary Care)	no change
			Kidney & Nephrology Inpatient	no change
			Kidney & Nephrology Outpatient	no change
			Neonatal Inpatient	no change
			Neurology/Neurosurgery Inpatient	no change
			Neurology/Neurosurgery Outpatient	no change
			Obstetrics Inpatient	no change
			Oncology Inpatient	no change
			Oncology Outpatient	no change
			Organ Transplant Surgery	no change
			Orthopedics Inpatient	no change
			Pediatrics Inpatient	no change
			Pediatrics Outpatient	no change
			Physical Medicine and Rehabilitation	no change
			Radiology	no change
Delta Health	Medium	West	Bariatric Surgery	No change
			Behavioral Health Inpatient	No change
			Behavioral Health Outpatient	No change
			Cardiovascular Inpatient	No change
			Cardiovascular Outpatient	No change
			Emergency Department	No change
			Endocrinology	No change
			Gastroenterology & Hepatology	No change
			General Surgery	No change
			Infectious Disease Inpatient	No change
			Internal Medicine (Primary Care)	No change
			Kidney & Nephrology Inpatient	No change
			Kidney & Nephrology Outpatient	No change
			Neonatal Inpatient	No change
			Neurology/Neurosurgery Inpatient	No change
			Neurology/Neurosurgery Outpatient	No change
			Obstetrics Inpatient	No change
			Oncology Inpatient	No change
			Oncology Outpatient	No change
			Organ Transplant Surgery	No change
			Orthopedics Inpatient	No change
			Pediatrics Inpatient	No change
			Pediatrics Outpatient	No change
Physical Medicine and Rehabilitation	No change			
Radiology	No change			
Denver Health Medical Center	Large	Denver	Bariatric Surgery	Open
			Behavioral Health Inpatient	Open

Hospital Name	Peer Group	DOI Region	Service Line	
Denver Health Medical Center	Large	Denver	Behavioral Health Outpatient	Open
			Cardiovascular Inpatient	Open
			Cardiovascular Outpatient	Open
			Emergency Department	Open
			Endocrinology	Open
			Gastroenterology & Hepatology	Open
			General Surgery	Open
			Infectious Disease Inpatient	Open
			Internal Medicine (Primary Care)	Open
			Kidney & Nephrology Inpatient	Open
			Kidney & Nephrology Outpatient	Open
			Neonatal Inpatient	Open
			Neurology/Neurosurgery Inpatient	Open
			Neurology/Neurosurgery Outpatient	Open
			Obstetrics Inpatient	Open
			Oncology Inpatient	Open
			Oncology Outpatient	Open
			Organ Transplant Surgery	Closed
			Orthopedics Inpatient	Open
			Pediatrics Inpatient	Open
			Pediatrics Outpatient	Open
			Physical Medicine and Rehabilitation	Open
			Radiology	Open
Estes Park Health	Small	Ft. Collins	Bariatric Surgery	No change
			Behavioral Health Inpatient	No change
			Behavioral Health Outpatient	No change
			Cardiovascular Inpatient	No change
			Cardiovascular Outpatient	No change
			Emergency Department	No change
			Endocrinology	No change
			Gastroenterology & Hepatology	No change
			General Surgery	No change
			Home Care	Closed
			Home Health	Closed
			In-Home Hospice	Closed
			Infectious Disease Inpatient	No change
			Internal Medicine (Primary Care)	No change
			Kidney & Nephrology Inpatient	No change
			Kidney & Nephrology Outpatient	No change
			Neonatal Inpatient	No change
			Neurology/Neurosurgery Inpatient	No change
			Neurology/Neurosurgery Outpatient	No change
			Obstetrics Inpatient	No change
			Oncology Inpatient	No change
			Oncology Outpatient	No change
			Organ Transplant Surgery	No change
Orthopedics Inpatient	No change			
Pediatrics Inpatient	No change			
Pediatrics Outpatient	No change			
Physical Medicine and Rehabilitation	No change			

Hospital Name	Peer Group	DOI Region	Service Line	
Estes Park Health	Small	Ft. Collins	Radiology	No change
Family Health West	Small	Grand Junction	Bariatric Surgery	no change
			Behavioral Health Inpatient	no change
			Behavioral Health Outpatient	no change
			Cardiovascular Inpatient	no change
			Cardiovascular Outpatient	no change
			Emergency Department	no change
			Endocrinology	no change
			Gastroenterology & Hepatology	no change
			General Surgery	no change
			Infectious Disease Inpatient	no change
			Internal Medicine (Primary Care)	no change
			Kidney & Nephrology Inpatient	no change
			Kidney & Nephrology Outpatient	no change
			Neonatal Inpatient	no change
			Neurology/Neurosurgery Inpatient	no change
			Neurology/Neurosurgery Outpatient	no change
			Obstetrics Inpatient	no change
			Oncology Inpatient	no change
			Oncology Outpatient	no change
			Organ Transplant Surgery	no change
			Orthopedics Inpatient	no change
Pediatrics Inpatient	no change			
Pediatrics Outpatient	no change			
Physical Medicine and Rehabilitation	no change			
Radiology	no change			
Grand River Hospital District	Small	West	Bariatric Surgery	No change
			Behavioral Health Inpatient	No change
			Behavioral Health Outpatient	No change
			Cardiovascular Inpatient	No change
			Cardiovascular Outpatient	No change
			Emergency Department	No change
			Endocrinology	No change
			Gastroenterology & Hepatology	No change
			General Surgery	No change
			Infectious Disease Inpatient	No change
			Internal Medicine (Primary Care)	No change
			Kidney & Nephrology Inpatient	No change
			Kidney & Nephrology Outpatient	No change
			Neonatal Inpatient	No change
			Neurology/Neurosurgery Inpatient	No change
			Neurology/Neurosurgery Outpatient	No change
			Obstetrics Inpatient	No change
			Oncology Inpatient	No change
			Oncology Outpatient	No change
			Organ Transplant Surgery	No change
			Orthopedics Inpatient	No change
Pediatrics Inpatient	No change			
Pediatrics Outpatient	No change			
Physical Medicine and Rehabilitation	No change			



Hospital Name	Peer Group	DOI Region	Service Line	
Hospital District	Small	West	Radiology	No change
Gunnison Valley Health	Small	West	Bariatric Surgery	No Change
			Behavioral Health Inpatient	No Change
			Behavioral Health Outpatient	No Change
			Cardiovascular Inpatient	No Change
			Cardiovascular Outpatient	No Change
			Emergency Department	No Change
			Endocrinology	No Change
			Gastroenterology & Hepatology	No Change
			General Surgery	No Change
			Infectious Disease Inpatient	No Change
			Internal Medicine (Primary Care)	No Change
			Kidney & Nephrology Inpatient	No Change
			Kidney & Nephrology Outpatient	No Change
			Neonatal Inpatient	No Change
			Neurology/Neurosurgery Inpatient	No Change
			Neurology/Neurosurgery Outpatient	No Change
			Obstetrics Inpatient	No Change
			Oncology Inpatient	No Change
			Oncology Outpatient	No Change
			Organ Transplant Surgery	No Change
			Orthopedics Inpatient	No Change
Pediatrics Inpatient	No Change			
Pediatrics Outpatient	No Change			
Physical Medicine and Rehabilitation	No Change			
Radiology	No Change			
Haxtun Hospital District	Small	East	Bariatric Surgery	no change
			Behavioral Health Inpatient	no change
			Behavioral Health Outpatient	no change
			Cardiovascular Inpatient	no change
			Cardiovascular Outpatient	no change
			Emergency Department	no change
			Endocrinology	no change
			Gastroenterology & Hepatology	no change
			General Surgery	no change
			Infectious Disease Inpatient	no change
			Internal Medicine (Primary Care)	no change
			Kidney & Nephrology Inpatient	no change
			Kidney & Nephrology Outpatient	no change
			Neonatal Inpatient	no change
			Neurology/Neurosurgery Inpatient	no change
			Neurology/Neurosurgery Outpatient	no change
			Obstetrics Inpatient	no change
			Oncology Inpatient	no change
			Oncology Outpatient	no change
			Organ Transplant Surgery	no change
			Orthopedics Inpatient	no change
Pediatrics Inpatient	no change			
Pediatrics Outpatient	no change			
Physical Medicine and Rehabilitation	no change			

Hospital Name	Peer Group	DOI Region	Service Line	
District	Small	East	Radiology	no change
HealthONE Mountain Ridge	Large	Denver	Bariatric Surgery	no change
			Behavioral Health Inpatient	no change
			Behavioral Health Outpatient	no change
			Cardiovascular Inpatient	no change
			Cardiovascular Outpatient	no change
			Emergency Department	Open
			Endocrinology	no change
			Gastroenterology & Hepatology	no change
			General Surgery	no change
			Infectious Disease Inpatient	no change
			Internal Medicine (Primary Care)	no change
			Kidney & Nephrology Inpatient	no change
			Kidney & Nephrology Outpatient	no change
			Neonatal Inpatient	no change
			Neurology/Neurosurgery Inpatient	no change
			Neurology/Neurosurgery Outpatient	no change
			Obstetrics Inpatient	no change
			Oncology Inpatient	no change
			Oncology Outpatient	no change
			Organ Transplant Surgery	no change
			Orthopedics Inpatient	no change
			Pediatrics Inpatient	no change
			Pediatrics Outpatient	no change
			Physical Medicine and Rehabilitation	no change
			Radiology	no change
HealthONE Presbyterian/St. Luke's	Large	Denver	Bariatric Surgery	no change
			Behavioral Health Inpatient	no change
			Behavioral Health Outpatient	no change
			Cardiovascular Inpatient	no change
			Cardiovascular Outpatient	no change
			Emergency Department	no change
			Endocrinology	no change
			Gastroenterology & Hepatology	no change
			General Surgery	no change
			Infectious Disease Inpatient	no change
			Internal Medicine (Primary Care)	no change
			Kidney & Nephrology Inpatient	no change
			Kidney & Nephrology Outpatient	no change
			Neonatal Inpatient	no change
			Neurology/Neurosurgery Inpatient	no change
			Neurology/Neurosurgery Outpatient	no change
			Obstetrics Inpatient	no change
			Oncology Inpatient	no change
			Oncology Outpatient	no change
			Organ Transplant Surgery	no change
			Orthopedics Inpatient	no change
			Pediatrics Inpatient	no change
			Pediatrics Outpatient	no change
			Physical Medicine and Rehabilitation	no change

Hospital Name	Peer Group	DOI Region	Service Line	
Luke's	Large	Denver	Radiology	no change
HealthONE Rose	Large	Denver	Bariatric Surgery	no change
			Behavioral Health Inpatient	no change
			Behavioral Health Outpatient	no change
			Cardiovascular Inpatient	no change
			Cardiovascular Outpatient	no change
			Emergency Department	no change
			Endocrinology	no change
			Gastroenterology & Hepatology	no change
			General Surgery	no change
			Infectious Disease Inpatient	no change
			Internal Medicine (Primary Care)	no change
			Kidney & Nephrology Inpatient	no change
			Kidney & Nephrology Outpatient	no change
			Neonatal Inpatient	no change
			Neurology/Neurosurgery Inpatient	no change
			Neurology/Neurosurgery Outpatient	no change
			Obstetrics Inpatient	no change
			Oncology Inpatient	no change
			Oncology Outpatient	no change
			Organ Transplant Surgery	no change
Orthopedics Inpatient	no change			
Pediatrics Inpatient	no change			
Pediatrics Outpatient	no change			
Physical Medicine and Rehabilitation	no change			
Radiology	no change			
HealthONE Sky Ridge	Large	Denver	Bariatric Surgery	no change
			Behavioral Health Inpatient	no change
			Behavioral Health Outpatient	no change
			Cardiovascular Inpatient	no change
			Cardiovascular Outpatient	no change
			Emergency Department	no change
			Endocrinology	no change
			Gastroenterology & Hepatology	no change
			General Surgery	no change
			Infectious Disease Inpatient	no change
			Internal Medicine (Primary Care)	no change
			Kidney & Nephrology Inpatient	no change
			Kidney & Nephrology Outpatient	no change
			Neonatal Inpatient	no change
			Neurology/Neurosurgery Inpatient	no change
			Neurology/Neurosurgery Outpatient	no change
			Obstetrics Inpatient	no change
			Oncology Inpatient	no change
			Oncology Outpatient	no change
			Organ Transplant Surgery	no change
Orthopedics Inpatient	no change			
Pediatrics Inpatient	no change			
Pediatrics Outpatient	no change			
Physical Medicine and Rehabilitation	Open			

Hospital Name	Peer Group	DOI Region	Service Line	
Ridge	Large	Denver	Radiology	no change
HealthONE Swedish	Large	Denver	Bariatric Surgery	no change
			Behavioral Health Inpatient	no change
			Behavioral Health Outpatient	no change
			Cardiovascular Inpatient	no change
			Cardiovascular Outpatient	no change
			Emergency Department	no change
			Endocrinology	no change
			Gastroenterology & Hepatology	no change
			General Surgery	no change
			Infectious Disease Inpatient	no change
			Internal Medicine (Primary Care)	no change
			Kidney & Nephrology Inpatient	no change
			Kidney & Nephrology Outpatient	no change
			Neonatal Inpatient	no change
			Neurology/Neurosurgery Inpatient	no change
			Neurology/Neurosurgery Outpatient	no change
			Obstetrics Inpatient	no change
			Oncology Inpatient	no change
			Oncology Outpatient	no change
			Organ Transplant Surgery	no change
			Orthopedics Inpatient	no change
Pediatrics Inpatient	no change			
Pediatrics Outpatient	no change			
Physical Medicine and Rehabilitation	Increased Services			
Radiology	no change			
HealthONE The Medical Center of Aurora	Large	Denver	Bariatric Surgery	no change
			Behavioral Health Inpatient	no change
			Behavioral Health Outpatient	no change
			Cardiovascular Inpatient	no change
			Cardiovascular Outpatient	no change
			Emergency Department	no change
			Endocrinology	no change
			Gastroenterology & Hepatology	no change
			General Surgery	no change
			Infectious Disease Inpatient	no change
			Internal Medicine (Primary Care)	no change
			Kidney & Nephrology Inpatient	no change
			Kidney & Nephrology Outpatient	no change
			Neonatal Inpatient	no change
			Neurology/Neurosurgery Inpatient	no change
			Neurology/Neurosurgery Outpatient	no change
			Obstetrics Inpatient	no change
			Oncology Inpatient	no change
			Oncology Outpatient	no change
			Organ Transplant Surgery	no change
			Orthopedics Inpatient	no change
Pediatrics Inpatient	no change			
Pediatrics Outpatient	no change			
Physical Medicine and Rehabilitation	no change			

Hospital Name	Peer Group	DOI Region	Service Line	
of Aurora	Large	Denver	Radiology	no change
Heart of the Rockies Regional Medical Center	Small	East	Bariatric Surgery	no change
			Behavioral Health Inpatient	no change
			Behavioral Health Outpatient	no change
			Cardiovascular Inpatient	no change
			Cardiovascular Outpatient	no change
			Emergency Department	no change
			Endocrinology	no change
			Gastroenterology & Hepatology	no change
			General Surgery	no change
			Infectious Disease Inpatient	no change
			Internal Medicine (Primary Care)	no change
			Kidney & Nephrology Inpatient	no change
			Kidney & Nephrology Outpatient	no change
			Neonatal Inpatient	no change
			Neurology/Neurosurgery Inpatient	no change
			Neurology/Neurosurgery Outpatient	no change
			Obstetrics Inpatient	no change
			Oncology Inpatient	no change
			Oncology Outpatient	no change
			Organ Transplant Surgery	no change
			Orthopedics Inpatient	no change
Pediatrics Inpatient	no change			
Pediatrics Outpatient	no change			
Physical Medicine and Rehabilitation	no change			
Radiology	no change			
Intermountain Health Good Samaritan Medical Center	Large	Boulder	Bariatric Surgery	no change
			Behavioral Health Inpatient	no change
			Behavioral Health Outpatient	no change
			Cardiovascular Inpatient	no change
			Cardiovascular Outpatient	no change
			Emergency Department	no change
			Endocrinology	no change
			Gastroenterology & Hepatology	no change
			General Surgery	no change
			Infectious Disease Inpatient	no change
			Internal Medicine (Primary Care)	no change
			Kidney & Nephrology Inpatient	no change
			Kidney & Nephrology Outpatient	no change
			Neonatal Inpatient	no change
			Neurology/Neurosurgery Inpatient	no change
			Neurology/Neurosurgery Outpatient	no change
			Obstetrics Inpatient	no change
			Oncology Inpatient	no change
			Oncology Outpatient	no change
			Organ Transplant Surgery	no change
			Orthopedics Inpatient	no change
Pediatrics Inpatient	no change			
Pediatrics Outpatient	no change			
Physical Medicine and Rehabilitation	no change			

Hospital Name	Peer Group	DOI Region	Service Line	
Medical Center	Large	Boulder	Radiology	no change
Intermountain Health Lutheran Medical Center	Large	Denver	Bariatric Surgery	no change
			Behavioral Health Inpatient	no change
			Behavioral Health Outpatient	no change
			Cardiovascular Inpatient	no change
			Cardiovascular Outpatient	no change
			Emergency Department	no change
			Endocrinology	no change
			Gastroenterology & Hepatology	no change
			General Surgery	no change
			Infectious Disease Inpatient	no change
			Internal Medicine (Primary Care)	no change
			Kidney & Nephrology Inpatient	no change
			Kidney & Nephrology Outpatient	no change
			Neonatal Inpatient	no change
			Neurology/Neurosurgery Inpatient	no change
			Neurology/Neurosurgery Outpatient	no change
			Obstetrics Inpatient	no change
			Oncology Inpatient	no change
			Oncology Outpatient	no change
			Organ Transplant Surgery	no change
			Orthopedics Inpatient	no change
Pediatrics Inpatient	no change			
Pediatrics Outpatient	no change			
Physical Medicine and Rehabilitation	no change			
Radiology	no change			
Intermountain Health Platte Valley Medical Center	Medium	Denver	Bariatric Surgery	no change
			Behavioral Health Inpatient	no change
			Behavioral Health Outpatient	no change
			Cardiovascular Inpatient	no change
			Cardiovascular Outpatient	no change
			Emergency Department	no change
			Endocrinology	no change
			Gastroenterology & Hepatology	no change
			General Surgery	no change
			Infectious Disease Inpatient	no change
			Internal Medicine (Primary Care)	no change
			Kidney & Nephrology Inpatient	no change
			Kidney & Nephrology Outpatient	no change
			Neonatal Inpatient	no change
			Neurology/Neurosurgery Inpatient	no change
			Neurology/Neurosurgery Outpatient	no change
			Obstetrics Inpatient	no change
			Oncology Inpatient	no change
			Oncology Outpatient	no change
			Organ Transplant Surgery	no change
			Orthopedics Inpatient	no change
Pediatrics Inpatient	no change			
Pediatrics Outpatient	no change			
Physical Medicine and Rehabilitation	no change			

Hospital Name	Peer Group	DOI Region	Service Line	
Valley Medical Center	Medium	Denver	Radiology	no change
			Spine	Increased Services
Intermountain Health St. Joseph Hospital	Large	Denver	Bariatric Surgery	no change
			Behavioral Health Inpatient	no change
			Behavioral Health Outpatient	no change
			Cardiovascular Inpatient	no change
			Cardiovascular Outpatient	no change
			Emergency Department	no change
			Endocrinology	no change
			Gastroenterology & Hepatology	no change
			General Surgery	no change
			Infectious Disease Inpatient	no change
			Internal Medicine (Primary Care)	no change
			Kidney & Nephrology Inpatient	no change
			Kidney & Nephrology Outpatient	no change
			Neonatal Inpatient	no change
			Neurology/Neurosurgery Inpatient	no change
			Neurology/Neurosurgery Outpatient	no change
			Obstetrics Inpatient	no change
			Oncology Inpatient	no change
			Oncology Outpatient	no change
			Organ Transplant Surgery	no change
			Orthopedics Inpatient	no change
			Pediatrics Inpatient	no change
			Pediatrics Outpatient	no change
Physical Medicine and Rehabilitation	no change			
Radiology	no change			
Intermountain Health St. Mary's Hospital & Medical Center, Inc.	Large	Grand Junction	Bariatric Surgery	no change
			Behavioral Health Inpatient	no change
			Behavioral Health Outpatient	no change
			Cardiovascular Inpatient	Open
			Cardiovascular Outpatient	no change
			Emergency Department	no change
			Endocrinology	no change
			Gastroenterology & Hepatology	no change
			General Surgery	no change
			Infectious Disease Inpatient	no change
			Internal Medicine (Primary Care)	no change
			Kidney & Nephrology Inpatient	no change
			Kidney & Nephrology Outpatient	no change
			Neonatal Inpatient	no change
			Neurology/Neurosurgery Inpatient	no change
			Neurology/Neurosurgery Outpatient	no change
			Obstetrics Inpatient	no change
			Oncology Inpatient	no change
			Oncology Outpatient	no change
			Organ Transplant Surgery	no change
			Orthopedics Inpatient	no change
			Pediatrics Inpatient	no change
			Pediatrics Outpatient	no change

Hospital Name	Peer Group	DOI Region	Service Line	
Medical Center, Inc.	Large	Grand Junction	Physical Medicine and Rehabilitation	no change
			Radiology	no change
Keefe Memorial Health Service District	Small	East	Bariatric Surgery	no change
			Behavioral Health Inpatient	no change
			Behavioral Health Outpatient	no change
			Cardiovascular Inpatient	no change
			Cardiovascular Outpatient	no change
			Emergency Department	no change
			Endocrinology	no change
			Gastroenterology & Hepatology	no change
			General Surgery	no change
			Infectious Disease Inpatient	no change
			Internal Medicine (Primary Care)	no change
			Kidney & Nephrology Inpatient	no change
			Kidney & Nephrology Outpatient	no change
			Neonatal Inpatient	no change
			Neurology/Neurosurgery Inpatient	no change
			Neurology/Neurosurgery Outpatient	no change
			Obstetrics Inpatient	no change
			Oncology Inpatient	no change
			Oncology Outpatient	no change
			Organ Transplant Surgery	no change
			Orthopedics Inpatient	no change
			Pediatrics Inpatient	no change
			Pediatrics Outpatient	no change
Physical Medicine and Rehabilitation	no change			
Radiology	no change			
Kit Carson County Health Service District	Small	East	Bariatric Surgery	no change
			Behavioral Health Inpatient	no change
			Behavioral Health Outpatient	no change
			Cardiovascular Inpatient	no change
			Cardiovascular Outpatient	no change
			Emergency Department	no change
			Endocrinology	no change
			Gastroenterology & Hepatology	no change
			General Surgery	no change
			Infectious Disease Inpatient	no change
			Internal Medicine (Primary Care)	no change
			Kidney & Nephrology Inpatient	no change
			Kidney & Nephrology Outpatient	no change
			Neonatal Inpatient	no change
			Neurology/Neurosurgery Inpatient	no change
			Neurology/Neurosurgery Outpatient	no change
			Obstetrics Inpatient	no change
			Oncology Inpatient	no change
			Oncology Outpatient	no change
			Organ Transplant Surgery	no change
			Orthopedics Inpatient	no change
			Pediatrics Inpatient	no change
			Pediatrics Outpatient	no change



Hospital Name	Peer Group	DOI Region	Service Line	
Kit Carson County Health Service District	Small	East	Physical Medicine and Rehabilitation	no change
			Pulmonary Rehab	Open
			Radiology	no change
Lincoln Community Hospital	Small	East	Bariatric Surgery	no change
			Behavioral Health Inpatient	no change
			Behavioral Health Outpatient	no change
			Cardiovascular Inpatient	no change
			Cardiovascular Outpatient	no change
			Emergency Department	no change
			Endocrinology	no change
			Gastroenterology & Hepatology	no change
			General Surgery	no change
			Infectious Disease Inpatient	no change
			Internal Medicine (Primary Care)	no change
			Kidney & Nephrology Inpatient	no change
			Kidney & Nephrology Outpatient	no change
			Neonatal Inpatient	no change
			Neurology/Neurosurgery Inpatient	no change
			Neurology/Neurosurgery Outpatient	no change
			Obstetrics Inpatient	no change
			Oncology Inpatient	no change
			Oncology Outpatient	no change
			Organ Transplant Surgery	no change
			Orthopedics Inpatient	no change
			Pediatrics Inpatient	no change
			Pediatrics Outpatient	no change
Physical Medicine and Rehabilitation	no change			
Radiology	no change			
Melissa Memorial Hospital	Small	East	Bariatric Surgery	no change
			Behavioral Health Inpatient	no change
			Behavioral Health Outpatient	no change
			Cardiovascular Inpatient	no change
			Cardiovascular Outpatient	no change
			Emergency Department	no change
			Endocrinology	no change
			Gastroenterology & Hepatology	no change
			General Surgery	no change
			Infectious Disease Inpatient	no change
			Internal Medicine (Primary Care)	no change
			Kidney & Nephrology Inpatient	no change
			Kidney & Nephrology Outpatient	no change
			Neonatal Inpatient	no change
			Neurology/Neurosurgery Inpatient	no change
			Neurology/Neurosurgery Outpatient	no change
			Obstetrics Inpatient	no change
			Oncology Inpatient	no change
			Oncology Outpatient	no change
			Organ Transplant Surgery	no change
			Orthopedics Inpatient	no change
			Pediatrics Inpatient	no change

Hospital Name	Peer Group	DOI Region	Service Line	
Melissa Memorial Hospital	Small	East	Pediatrics Outpatient	no change
			Physical Medicine and Rehabilitation	no change
			Radiology	no change
Memorial Regional Health	Small	West	Bariatric Surgery	no change
			Behavioral Health Inpatient	no change
			Behavioral Health Outpatient	no change
			Cardiovascular Inpatient	no change
			Cardiovascular Outpatient	no change
			Emergency Department	no change
			Endocrinology	no change
			Gastroenterology & Hepatology	no change
			General Surgery	no change
			Infectious Disease Inpatient	no change
			Internal Medicine (Primary Care)	no change
			Kidney & Nephrology Inpatient	no change
			Kidney & Nephrology Outpatient	no change
			Neonatal Inpatient	no change
			Neurology/Neurosurgery Inpatient	no change
			Neurology/Neurosurgery Outpatient	no change
			Obstetrics Inpatient	no change
			Oncology Inpatient	no change
			Oncology Outpatient	no change
			Organ Transplant Surgery	no change
			Orthopedics Inpatient	no change
			Pediatrics Inpatient	no change
			Pediatrics Outpatient	no change
Physical Medicine and Rehabilitation	no change			
Radiology	no change			
Middle Park Health - Kremmling	Small	West	Bariatric Surgery	no change
			Behavioral Health Inpatient	no change
			Behavioral Health Outpatient	no change
			Cardiovascular Inpatient	Increased Services
			Cardiovascular Outpatient	no change
			Emergency Department	no change
			Endocrinology	no change
			Gastroenterology & Hepatology	no change
			General Surgery	no change
			Infectious Disease Inpatient	no change
			Internal Medicine (Primary Care)	no change
			Kidney & Nephrology Inpatient	no change
			Kidney & Nephrology Outpatient	no change
			Neonatal Inpatient	no change
			Neurology/Neurosurgery Inpatient	Open
			Neurology/Neurosurgery Outpatient	no change
			Obstetrics Inpatient	no change
			Oncology Inpatient	no change
			Oncology Outpatient	no change
			Organ Transplant Surgery	no change
			Orthopedics Inpatient	no change
			Pediatrics Inpatient	no change

Hospital Name	Peer Group	DOI Region	Service Line	
Middle Park Health - Kremmling	Small	West	Pediatrics Outpatient	no change
			Physical Medicine and Rehabilitation	no change
			Radiology	no change
Montrose Memorial Hospital	Medium	West	Bariatric Surgery	no change
			Behavioral Health Inpatient	no change
			Behavioral Health Outpatient	no change
			Cardiovascular Inpatient	no change
			Cardiovascular Outpatient	no change
			Emergency Department	no change
			Endocrinology	no change
			Gastroenterology & Hepatology	no change
			General Surgery	no change
			Infectious Disease Inpatient	no change
			Internal Medicine (Primary Care)	no change
			Kidney & Nephrology Inpatient	no change
			Kidney & Nephrology Outpatient	no change
			Neonatal Inpatient	no change
			Neurology/Neurosurgery Inpatient	no change
			Neurology/Neurosurgery Outpatient	no change
			Obstetrics Inpatient	no change
			Oncology Inpatient	no change
			Oncology Outpatient	no change
			Organ Transplant Surgery	no change
			Orthopedics Inpatient	no change
			Pediatrics Inpatient	no change
			Pediatrics Outpatient	no change
Physical Medicine and Rehabilitation	no change			
Radiology	no change			
Mt. San Rafael Hospital	Small	East	Bariatric Surgery	no change
			Behavioral Health Inpatient	no change
			Behavioral Health Outpatient	no change
			Cardiovascular Inpatient	no change
			Cardiovascular Outpatient	no change
			Emergency Department	no change
			Endocrinology	no change
			Gastroenterology & Hepatology	no change
			General Surgery	no change
			Infectious Disease Inpatient	no change
			Internal Medicine (Primary Care)	no change
			Kidney & Nephrology Inpatient	no change
			Kidney & Nephrology Outpatient	no change
			Neonatal Inpatient	no change
			Neurology/Neurosurgery Inpatient	no change
			Neurology/Neurosurgery Outpatient	no change
			Obstetrics Inpatient	no change
			Oncology Inpatient	no change
			Oncology Outpatient	no change
			Organ Transplant Surgery	no change
			Orthopedics Inpatient	no change
			Pediatrics Inpatient	no change

Hospital Name	Peer Group	DOI Region	Service Line	
Mt. San Rafael Hospital	Small	East	Pediatrics Outpatient	no change
			Physical Medicine and Rehabilitation	no change
			Radiology	no change
National Jewish Health	Small	Denver	Bariatric Surgery	no change
			Behavioral Health Inpatient	no change
			Behavioral Health Outpatient	no change
			Cardiovascular Inpatient	no change
			Cardiovascular Outpatient	no change
			Emergency Department	no change
			Endocrinology	no change
			Gastroenterology & Hepatology	no change
			General Surgery	no change
			Infectious Disease Inpatient	no change
			Internal Medicine (Primary Care)	no change
			Kidney & Nephrology Inpatient	no change
			Kidney & Nephrology Outpatient	no change
			Neonatal Inpatient	no change
			Neurology/Neurosurgery Inpatient	no change
			Neurology/Neurosurgery Outpatient	no change
			Obstetrics Inpatient	no change
			Oncology Inpatient	no change
			Oncology Outpatient	no change
			Organ Transplant Surgery	no change
			Orthopedics Inpatient	no change
			Pediatrics Inpatient	no change
			Pediatrics Outpatient	no change
Physical Medicine and Rehabilitation	no change			
Radiology	no change			
Pagosa Springs Medical Center	Small	West	Bariatric Surgery	no change
			Behavioral Health Inpatient	no change
			Behavioral Health Outpatient	no change
			Cardiovascular Inpatient	no change
			Cardiovascular Outpatient	no change
			Emergency Department	no change
			Endocrinology	no change
			Gastroenterology & Hepatology	no change
			General Surgery	no change
			Infectious Disease Inpatient	no change
			Internal Medicine (Primary Care)	no change
			Kidney & Nephrology Inpatient	no change
			Kidney & Nephrology Outpatient	no change
			Neonatal Inpatient	no change
			Neurology/Neurosurgery Inpatient	no change
			Neurology/Neurosurgery Outpatient	no change
			Obstetrics Inpatient	no change
			Oncology Inpatient	no change
			Oncology Outpatient	no change
			Organ Transplant Surgery	no change
			Orthopedics Inpatient	no change
			Pediatrics Inpatient	no change

Hospital Name	Peer Group	DOI Region	Service Line	
Pagosa Springs Medical Center	Small	West	Pediatrics Outpatient	no change
			Physical Medicine and Rehabilitation	no change
			Radiology	no change
Parkview Medical Center	Large	Pueblo	Bariatric Surgery	no change
			Behavioral Health Inpatient	no change
			Behavioral Health Outpatient	no change
			Cardiovascular Inpatient	no change
			Cardiovascular Outpatient	no change
			Emergency Department	no change
			Endocrinology	no change
			Gastroenterology & Hepatology	no change
			General Surgery	no change
			Infectious Disease Inpatient	no change
			Internal Medicine (Primary Care)	no change
			Kidney & Nephrology Inpatient	no change
			Kidney & Nephrology Outpatient	no change
			Neonatal Inpatient	no change
			Neurology/Neurosurgery Inpatient	no change
			Neurology/Neurosurgery Outpatient	no change
			Obstetrics Inpatient	no change
			Oncology Inpatient	no change
			Oncology Outpatient	no change
			Organ Transplant Surgery	no change
			Orthopedics Inpatient	no change
			Pediatrics Inpatient	no change
			Pediatrics Outpatient	no change
Physical Medicine and Rehabilitation	no change			
Radiation Oncology	Increased Services			
Pioneers Medical Center	Small	West	Bariatric Surgery	no change
			Behavioral Health Inpatient	no change
			Behavioral Health Outpatient	no change
			Cardiovascular Inpatient	no change
			Cardiovascular Outpatient	no change
			Emergency Department	no change
			Endocrinology	no change
			Gastroenterology & Hepatology	no change
			General Surgery	no change
			Infectious Disease Inpatient	no change
			Internal Medicine (Primary Care)	no change
			Kidney & Nephrology Inpatient	no change
			Kidney & Nephrology Outpatient	no change
			Neonatal Inpatient	no change
			Neurology/Neurosurgery Inpatient	no change
			Neurology/Neurosurgery Outpatient	no change
			Obstetrics Inpatient	no change
Oncology Inpatient	no change			
Oncology Outpatient	no change			
Organ Transplant Surgery	no change			
Orthopedics Inpatient	no change			
Pediatrics Inpatient	no change			

Hospital Name	Peer Group	DOI Region	Service Line	
Pioneers Medical Center	Small	West	Pediatrics Outpatient	no change
			Physical Medicine and Rehabilitation	no change
			Radiology	no change
Prowers Medical Center	Small	East	Bariatric Surgery	no change
			Behavioral Health Inpatient	no change
			Behavioral Health Outpatient	no change
			Cardiovascular Inpatient	no change
			Cardiovascular Outpatient	no change
			Emergency Department	no change
			Endocrinology	no change
			Gastroenterology & Hepatology	no change
			General Surgery	no change
			Infectious Disease Inpatient	no change
			Internal Medicine (Primary Care)	no change
			Kidney & Nephrology Inpatient	no change
			Kidney & Nephrology Outpatient	no change
			Neonatal Inpatient	no change
			Neurology/Neurosurgery Inpatient	no change
			Neurology/Neurosurgery Outpatient	no change
			Obstetrics Inpatient	no change
			Oncology Inpatient	no change
			Oncology Outpatient	no change
			Organ Transplant Surgery	no change
			Orthopedics Inpatient	no change
			Pediatrics Inpatient	no change
			Pediatrics Outpatient	no change
Physical Medicine and Rehabilitation	no change			
Radiology	no change			
Rangely District Hospital	Small	West	Bariatric Surgery	no change
			Behavioral Health Inpatient	no change
			Behavioral Health Outpatient	no change
			Cardiovascular Inpatient	no change
			Cardiovascular Outpatient	no change
			Emergency Department	no change
			Endocrinology	no change
			Gastroenterology & Hepatology	no change
			General Surgery	no change
			Home Health	Closed
			Infectious Disease Inpatient	no change
			Internal Medicine (Primary Care)	no change
			Kidney & Nephrology Inpatient	no change
			Kidney & Nephrology Outpatient	no change
			Neonatal Inpatient	no change
			Neurology/Neurosurgery Inpatient	no change
			Neurology/Neurosurgery Outpatient	no change
			Obstetrics Inpatient	no change
			Oncology Inpatient	no change
			Oncology Outpatient	no change
			Organ Transplant Surgery	no change
			Orthopedics Inpatient	no change

Hospital Name	Peer Group	DOI Region	Service Line	
Rangely District Hospital	Small	West	Pediatrics Inpatient	no change
			Pediatrics Outpatient	no change
			Physical Medicine and Rehabilitation	no change
			Radiology	no change
Rio Grande Hospital	Small	East	Bariatric Surgery	Open
			Behavioral Health Inpatient	Open
			Behavioral Health Outpatient	Open
			Cardiovascular Inpatient	Open
			Cardiovascular Outpatient	Open
			Emergency Department	Open
			Endocrinology	Open
			Gastroenterology & Hepatology	Open
			General Surgery	Increased Services
			Infectious Disease Inpatient	Open
			Internal Medicine (Primary Care)	Closed
			Kidney & Nephrology Inpatient	Open
			Kidney & Nephrology Outpatient	Open
			Neonatal Inpatient	Open
			Neurology / Neursurgery Inpatient	Open
			Neurology / Neursurgery Outpatient	Open
			Obstetrics Inpatient	Open
			Oncology Inpatient	Open
			Oncology Outpatient	Open
			Organ Transplant Surgery	Open
			Orthopedics Inpatient	Open
			Pediatrics Inpatient	Open
			Pediatrics Outpatient	Open
			Physical Medicine & Rehabilitation	Open
Radiology	Open			
San Luis Valley Health Regional Medical Center	Medium	East	Bariatric Surgery	no change
			Behavioral Health Inpatient	no change
			Behavioral Health Outpatient	no change
			Cardiovascular Inpatient	no change
			Cardiovascular Outpatient	no change
			Emergency Department	no change
			Endocrinology	no change
			Gastroenterology & Hepatology	no change
			General Surgery	no change
			Infectious Disease Inpatient	no change
			Internal Medicine (Primary Care)	no change
			Kidney & Nephrology Inpatient	no change
			Kidney & Nephrology Outpatient	no change
			Neonatal Inpatient	no change
			Neurology/Neurosurgery Inpatient	no change
			Neurology/Neurosurgery Outpatient	no change
Obstetrics Inpatient	no change			
Oncology Inpatient	no change			
Oncology Outpatient	no change			
Organ Transplant Surgery	no change			
Orthopedics Inpatient	no change			

Hospital Name	Peer Group	DOI Region	Service Line	
San Luis Valley Health Regional Medical Center	Medium	East	Pediatrics Inpatient	no change
			Pediatrics Outpatient	no change
			Physical Medicine and Rehabilitation	no change
			Radiology	no change
Sedgwick County Health Center	Small	East	Bariatric Surgery	no change
			Behavioral Health Inpatient	no change
			Behavioral Health Outpatient	no change
			Cardiovascular Inpatient	no change
			Cardiovascular Outpatient	no change
			Emergency Department	no change
			Endocrinology	no change
			Gastroenterology & Hepatology	no change
			General Surgery	no change
			Infectious Disease Inpatient	no change
			Internal Medicine (Primary Care)	no change
			Kidney & Nephrology Inpatient	no change
			Kidney & Nephrology Outpatient	no change
			Neonatal Inpatient	no change
			Neurology/Neurosurgery Inpatient	no change
			Neurology/Neurosurgery Outpatient	no change
			Obstetrics Inpatient	no change
			Oncology Inpatient	no change
			Oncology Outpatient	no change
			Organ Transplant Surgery	no change
			Orthopedics Inpatient	no change
			Pediatrics Inpatient	no change
			Pediatrics Outpatient	no change
			Physical Medicine and Rehabilitation	no change
Radiology	no change			
Southeast Colorado Hospital District	Small	East	Bariatric Surgery	no change
			Behavioral Health Inpatient	no change
			Behavioral Health Outpatient	no change
			Cardiovascular Inpatient	no change
			Cardiovascular Outpatient	no change
			Emergency Department	no change
			Endocrinology	no change
			Gastroenterology & Hepatology	no change
			General Surgery	no change
			Infectious Disease Inpatient	no change
			Internal Medicine (Primary Care)	no change
			Kidney & Nephrology Inpatient	no change
			Kidney & Nephrology Outpatient	no change
			Neonatal Inpatient	no change
			Neurology/Neurosurgery Inpatient	no change
			Neurology/Neurosurgery Outpatient	no change
Obstetrics Inpatient	no change			
Oncology Inpatient	no change			
Oncology Outpatient	no change			
Organ Transplant Surgery	no change			
Orthopedics Inpatient	no change			



Hospital Name	Peer Group	DOI Region	Service Line	
Southeast Colorado Hospital District	Small	East	pain management	Decreased Services
			Pediatrics Inpatient	no change
			Pediatrics Outpatient	no change
			Physical Medicine and Rehabilitation	no change
			Radiology	no change
Southwest Health System, Inc.	Small	West	Bariatric Surgery	no change
			Behavioral Health Inpatient	no change
			Behavioral Health Outpatient	no change
			Cardiovascular Inpatient	no change
			Cardiovascular Outpatient	no change
			Emergency Department	no change
			Endocrinology	no change
			Gastroenterology & Hepatology	no change
			General Surgery	no change
			Infectious Disease Inpatient	no change
			Internal Medicine (Primary Care)	no change
			Kidney & Nephrology Inpatient	no change
			Kidney & Nephrology Outpatient	no change
			Neonatal Inpatient	no change
			Neurology/Neurosurgery Inpatient	no change
			Neurology/Neurosurgery Outpatient	no change
			Obstetrics Inpatient	no change
			Oncology Inpatient	no change
			Oncology Outpatient	no change
			Organ Transplant Surgery	no change
Orthopedics Inpatient	no change			
Pediatrics Inpatient	no change			
Pediatrics Outpatient	no change			
Physical Medicine and Rehabilitation	no change			
Radiology	no change			
Spanish Peaks Regional Health Center	Small	East	Bariatric Surgery	no change
			Behavioral Health Inpatient	no change
			Behavioral Health Outpatient	no change
			Cardiovascular Inpatient	no change
			Cardiovascular Outpatient	no change
			Emergency Department	no change
			Endocrinology	no change
			Gastroenterology & Hepatology	no change
			General Surgery	no change
			Infectious Disease Inpatient	no change
			Internal Medicine (Primary Care)	no change
			Kidney & Nephrology Inpatient	no change
			Kidney & Nephrology Outpatient	no change
			Neonatal Inpatient	no change
			Neurology/Neurosurgery Inpatient	no change
			Neurology/Neurosurgery Outpatient	no change
			Obstetrics Inpatient	no change
Oncology Inpatient	no change			
Oncology Outpatient	no change			
Organ Transplant Surgery	no change			

Hospital Name	Peer Group	DOI Region	Service Line	
Spanish Peaks Regional Health Center	Small	East	Orthopedics Inpatient	no change
			Pediatrics Inpatient	no change
			Pediatrics Outpatient	no change
			Physical Medicine and Rehabilitation	no change
			Radiology	no change
St. Vincent General Hospital District	Small	West	Bariatric Surgery	no change
			Behavioral Health Inpatient	no change
			Behavioral Health Outpatient	no change
			Cardiovascular Inpatient	no change
			Cardiovascular Outpatient	no change
			Emergency Department	no change
			Endocrinology	no change
			Gastroenterology & Hepatology	no change
			General Surgery	no change
			Infectious Disease Inpatient	no change
			Internal Medicine (Primary Care)	Decreased Services
			Kidney & Nephrology Inpatient	no change
			Kidney & Nephrology Outpatient	no change
			Neonatal Inpatient	no change
			Neurology/Neurosurgery Inpatient	no change
			Neurology/Neurosurgery Outpatient	no change
			Obstetrics Inpatient	no change
			Oncology Inpatient	no change
			Oncology Outpatient	no change
			Organ Transplant Surgery	no change
Orthopedics Inpatient	no change			
Pediatrics Inpatient	no change			
Pediatrics Outpatient	no change			
Physical Medicine and Rehabilitation	no change			
Radiology	no change			
UCHealth Broomfield Hospital	Small	Denver	Bariatric Surgery	No Change
			Behavioral Health Inpatient	No Change
			Behavioral Health Outpatient	No Change
			Cardiovascular Inpatient	No Change
			Cardiovascular Outpatient	No Change
			Emergency Department	No Change
			Endocrinology	No Change
			Gastroenterology & Hepatology	No Change
			General Surgery	No Change
			Infectious Disease Inpatient	No Change
			Internal Medicine (Primary Care)	No Change
			Kidney & Nephrology Inpatient	No Change
			Kidney & Nephrology Outpatient	No Change
			Neonatal Inpatient	No Change
			Neurology/Neurosurgery Inpatient	No Change
			Neurology/Neurosurgery Outpatient	No Change
			Obstetrics Inpatient	No Change
Oncology Inpatient	No Change			
Oncology Outpatient	No Change			
Organ Transplant Surgery	No Change			

Hospital Name	Peer Group	DOI Region	Service Line	
UCHealth Broomfield Hospital	Small	Denver	Orthopedics Inpatient	No Change
			Pediatrics Inpatient	No Change
			Pediatrics Outpatient	No Change
			Physical Medicine and Rehabilitation	No Change
			Radiology	No Change
UCHealth Grandview Hospital	Small	Colorado Springs	Bariatric Surgery	No Change
			Behavioral Health Inpatient	No Change
			Behavioral Health Outpatient	No Change
			Cardiovascular Inpatient	No Change
			Cardiovascular Outpatient	No Change
			Emergency Department	No Change
			Endocrinology	No Change
			Gastroenterology & Hepatology	No Change
			General Surgery	No Change
			Infectious Disease Inpatient	No Change
			Internal Medicine (Primary Care)	No Change
			Kidney & Nephrology Inpatient	No Change
			Kidney & Nephrology Outpatient	No Change
			Neonatal Inpatient	No Change
			Neurology/Neurosurgery Inpatient	No Change
			Neurology/Neurosurgery Outpatient	No Change
			Obstetrics Inpatient	No Change
			Oncology Inpatient	No Change
			Oncology Outpatient	No Change
			Organ Transplant Surgery	No Change
Orthopedics Inpatient	No Change			
Pediatrics Inpatient	No Change			
Pediatrics Outpatient	No Change			
Physical Medicine and Rehabilitation	No Change			
Radiology	No Change			
UCHealth Greeley	Medium	Greeley	Bariatric Surgery	No Change
			Behavioral Health Inpatient	No Change
			Behavioral Health Outpatient	No Change
			Cardiovascular Inpatient	No Change
			Cardiovascular Outpatient	No Change
			Emergency Department	No Change
			Endocrinology	No Change
			Gastroenterology & Hepatology	No Change
			General Surgery	No Change
			Infectious Disease Inpatient	No Change
			Internal Medicine (Primary Care)	Increased Services
			Kidney & Nephrology Inpatient	No Change
			Kidney & Nephrology Outpatient	No Change
			Neonatal Inpatient	No Change
			Neurology/Neurosurgery Inpatient	No Change
Neurology/Neurosurgery Outpatient	No Change			
Obstetrics Inpatient	Increased Services			
Oncology Inpatient	No Change			
Oncology Outpatient	No Change			
Organ Transplant Surgery	No Change			

Hospital Name	Peer Group	DOI Region	Service Line	
UCHealth Greeley	Medium	Greeley	Orthopedics Inpatient	No Change
			Pediatrics Inpatient	No Change
			Pediatrics Outpatient	No Change
			Physical Medicine and Rehabilitation	No Change
			Radiology	No Change
UCHealth Highlands Ranch	Medium	Denver	Bariatric Surgery	No Change
			Behavioral Health Inpatient	No Change
			Behavioral Health Outpatient	No Change
			Cardiovascular Inpatient	No Change
			Cardiovascular Outpatient	No Change
			Emergency Department	No Change
			Endocrinology	No Change
			Gastroenterology & Hepatology	No Change
			General Surgery	No Change
			Infectious Disease Inpatient	No Change
			Internal Medicine (Primary Care)	No Change
			Kidney & Nephrology Inpatient	No Change
			Kidney & Nephrology Outpatient	No Change
			Neonatal Inpatient	No Change
			Neurology/Neurosurgery Inpatient	No Change
			Neurology/Neurosurgery Outpatient	No Change
			Obstetrics Inpatient	No Change
			Oncology Inpatient	No Change
			Oncology Outpatient	No Change
			Organ Transplant Surgery	No Change
Orthopedics Inpatient	No Change			
Pediatrics Inpatient	No Change			
Pediatrics Outpatient	No Change			
Physical Medicine and Rehabilitation	No Change			
Radiology	No Change			
UCHealth Longs Peak Hospital	Medium	Boulder	Bariatric Surgery	No Change
			Behavioral Health Inpatient	No Change
			Behavioral Health Outpatient	No Change
			Cardiovascular Inpatient	No Change
			Cardiovascular Outpatient	No Change
			Emergency Department	No Change
			Endocrinology	No Change
			Gastroenterology & Hepatology	No Change
			General Surgery	No Change
			Infectious Disease Inpatient	No Change
			Internal Medicine (Primary Care)	No Change
			Kidney & Nephrology Inpatient	No Change
			Kidney & Nephrology Outpatient	No Change
			Neonatal Inpatient	No Change
			Neurology/Neurosurgery Inpatient	No Change
Neurology/Neurosurgery Outpatient	No Change			
Obstetrics Inpatient	No Change			
Oncology Inpatient	No Change			
Oncology Outpatient	No Change			
Organ Transplant Surgery	No Change			

Hospital Name	Peer Group	DOI Region	Service Line	
UCHealth Longs Peak Hospital	Medium	Boulder	Orthopedics Inpatient	No Change
			Pediatrics Inpatient	No Change
			Pediatrics Outpatient	No Change
			Physical Medicine and Rehabilitation	No Change
			Radiology	No Change
UCHealth Medical Center of the Rockies	Large	Ft. Collins	Bariatric Surgery	no change
			Behavioral Health Inpatient	no change
			Behavioral Health Outpatient	no change
			Cardiovascular Inpatient	no change
			Cardiovascular Outpatient	no change
			Emergency Department	Increased Services
			Endocrinology	no change
			Gastroenterology & Hepatology	no change
			General Surgery	no change
			Infectious Disease Inpatient	no change
			Internal Medicine (Primary Care)	no change
			Kidney & Nephrology Inpatient	no change
			Kidney & Nephrology Outpatient	no change
			Laboratory	Increased Services
			Neonatal Inpatient	no change
			Neurology/Neurosurgery Inpatient	no change
			Neurology/Neurosurgery Outpatient	no change
			Obstetrics Inpatient	no change
			Oncology Inpatient	no change
			Oncology Outpatient	no change
			Organ Transplant Surgery	no change
Orthopedics Inpatient	no change			
Pediatrics Inpatient	no change			
Pediatrics Outpatient	no change			
Physical Medicine and Rehabilitation	no change			
Radiology	no change			
UCHealth Memorial Hospital Central	Large	Colorado Springs	Bariatric Surgery	no change
			Behavioral Health Inpatient	no change
			Behavioral Health Outpatient	no change
			Cardiovascular Inpatient	no change
			Cardiovascular Outpatient	no change
			Emergency Department	no change
			Endocrinology	no change
			Gastroenterology & Hepatology	Increased Services
			General Surgery	no change
			Infectious Disease Inpatient	no change
			Internal Medicine (Primary Care)	no change
			Kidney & Nephrology Inpatient	no change
			Kidney & Nephrology Outpatient	no change
			Neonatal Inpatient	no change
			Neurology/Neurosurgery Inpatient	no change
			Neurology/Neurosurgery Outpatient	no change
			Obstetrics Inpatient	no change
Oncology Inpatient	no change			
Oncology Outpatient	no change			

Hospital Name	Peer Group	DOI Region	Service Line	
UCHealth Memorial Hospital Central	Large	Colorado Springs	Organ Transplant Surgery	no change
			Orthopedics Inpatient	no change
			Pediatrics Inpatient	no change
			Pediatrics Outpatient	no change
			Physical Medicine and Rehabilitation	no change
			Radiology	no change
UCHealth Pikes Peak Regional Hospital	Small	Colorado Springs	Bariatric Surgery	no change
			Behavioral Health Inpatient	no change
			Behavioral Health Outpatient	no change
			Cardiovascular Inpatient	no change
			Cardiovascular Outpatient	no change
			Emergency Department	no change
			Endocrinology	no change
			Gastroenterology & Hepatology	no change
			General Surgery	no change
			Infectious Disease Inpatient	no change
			Internal Medicine (Primary Care)	no change
			Kidney & Nephrology Inpatient	no change
			Kidney & Nephrology Outpatient	no change
			Neonatal Inpatient	no change
			Neurology/Neurosurgery Inpatient	no change
			Neurology/Neurosurgery Outpatient	no change
			Obstetrics Inpatient	no change
			Oncology Inpatient	no change
			Oncology Outpatient	no change
			Organ Transplant Surgery	no change
			Orthopedics Inpatient	no change
			Pediatrics Inpatient	no change
Pediatrics Outpatient	no change			
Physical Medicine and Rehabilitation	no change			
Radiology	no change			
UCHealth Poudre Valley Hospital	Large	Ft. Collins	Bariatric Surgery	no change
			Behavioral Health Inpatient	no change
			Behavioral Health Outpatient	no change
			Cardiovascular Inpatient	no change
			Cardiovascular Outpatient	no change
			Emergency Department	Increased Services
			Endocrinology	no change
			Gastroenterology & Hepatology	no change
			General Surgery	no change
			Infectious Disease Inpatient	no change
			Internal Medicine (Primary Care)	no change
			Kidney & Nephrology Inpatient	no change
			Kidney & Nephrology Outpatient	no change
			Neonatal Inpatient	no change
			Neurology/Neurosurgery Inpatient	no change
			Neurology/Neurosurgery Outpatient	no change
			Obstetrics Inpatient	no change
Oncology Inpatient	no change			
Oncology Outpatient	no change			

Hospital Name	Peer Group	DOI Region	Service Line	
UCHealth Poudre Valley Hospital	Large	Ft. Collins	Organ Transplant Surgery	no change
			Orthopedics Inpatient	no change
			Pediatrics Inpatient	no change
			Pediatrics Outpatient	no change
			Physical Medicine and Rehabilitation	no change
			Radiology	no change
UCHealth University of Colorado Hospital	Large	Denver	Bariatric Surgery	No change
			Behavioral Health Inpatient	Increased Services
			Behavioral Health Outpatient	No change
			Cardiovascular Inpatient	No change
			Cardiovascular Outpatient	No change
			Emergency Department	No change
			Endocrinology	No change
			Gastroenterology & Hepatology	No change
			General Surgery	No change
			Infectious Disease Inpatient	No change
			Internal Medicine (Primary Care)	No change
			Kidney & Nephrology Inpatient	No change
			Kidney & Nephrology Outpatient	No change
			Neonatal Inpatient	No change
			Neurology/Neurosurgery Inpatient	No change
			Neurology/Neurosurgery Outpatient	No change
			Obstetrics Inpatient	No change
			Oncology Inpatient	No change
			Oncology Outpatient	No change
			Organ Transplant Surgery	No change
Orthopedics Inpatient	No change			
Pediatrics Inpatient	No change			
Pediatrics Outpatient	No change			
Physical Medicine and Rehabilitation	No change			
Radiology	No change			
UCHealth Yampa Valley Medical Center	Medium	West	Bariatric Surgery	no change
			Behavioral Health Inpatient	no change
			Behavioral Health Outpatient	no change
			Cardiovascular Inpatient	no change
			Cardiovascular Outpatient	no change
			Emergency Department	Increased Services
			Endocrinology	no change
			Gastroenterology & Hepatology	no change
			General Surgery	no change
			Infectious Disease Inpatient	no change
			Internal Medicine (Primary Care)	no change
			Kidney & Nephrology Inpatient	no change
			Kidney & Nephrology Outpatient	no change
			Neonatal Inpatient	no change
			Neurology/Neurosurgery Inpatient	no change
			Neurology/Neurosurgery Outpatient	no change
Obstetrics Inpatient	no change			
Oncology Inpatient	no change			
Oncology Outpatient	no change			

Hospital Name	Peer Group	DOI Region	Service Line	
UCHealth Yampa Valley Medical Center	Medium	West	Organ Transplant Surgery	no change
			Orthopedics Inpatient	no change
			Pediatrics Inpatient	no change
			Pediatrics Outpatient	no change
			Physical Medicine and Rehabilitation	no change
			Radiology	no change
Vail Health Hospital	Medium	West	Bariatric Surgery	no change
			Behavioral Health Inpatient	no change
			Behavioral Health Outpatient	no change
			Cardiovascular Inpatient	no change
			Cardiovascular Outpatient	no change
			Emergency Department	no change
			Endocrinology	no change
			Gastroenterology & Hepatology	no change
			General Surgery	no change
			Infectious Disease Inpatient	no change
			Internal Medicine (Primary Care)	no change
			Kidney & Nephrology Inpatient	no change
			Kidney & Nephrology Outpatient	no change
			Neonatal Inpatient	no change
			Neurology/Neurosurgery Inpatient	no change
			Neurology/Neurosurgery Outpatient	no change
			Obstetrics Inpatient	no change
			Oncology Inpatient	no change
			Oncology Outpatient	no change
			Organ Transplant Surgery	no change
Orthopedics Inpatient	no change			
Pediatrics Inpatient	no change			
Pediatrics Outpatient	no change			
Physical Medicine and Rehabilitation	no change			
Radiology	no change			
Valley View Hospital	Medium	West	Bariatric Surgery	no change
			Behavioral Health Inpatient	no change
			Behavioral Health Outpatient	no change
			Cardiovascular Inpatient	no change
			Cardiovascular Outpatient	no change
			Emergency Department	no change
			Endocrinology	no change
			Gastroenterology & Hepatology	no change
			General Surgery	no change
			Infectious Disease Inpatient	no change
			Internal Medicine (Primary Care)	no change
			Kidney & Nephrology Inpatient	no change
			Kidney & Nephrology Outpatient	no change
			Neonatal Inpatient	no change
			Neurology/Neurosurgery Inpatient	no change
			Neurology/Neurosurgery Outpatient	no change
Obstetrics Inpatient	no change			
Oncology Inpatient	no change			
Oncology Outpatient	no change			



Hospital Name	Peer Group	DOI Region	Service Line	
Valley View Hospital	Medium	West	Organ Transplant Surgery	no change
			Orthopedics Inpatient	no change
			Pediatrics Inpatient	no change
			Pediatrics Outpatient	no change
			Physical Medicine and Rehabilitation	no change
			Radiology	no change
Weisbrod Memorial County Hospital	Small	East	Bariatric Surgery	no change
			Behavioral Health Inpatient	no change
			Behavioral Health Outpatient	no change
			Cardiovascular Inpatient	no change
			Cardiovascular Outpatient	no change
			Emergency Department	no change
			Endocrinology	no change
			Gastroenterology & Hepatology	no change
			General Surgery	no change
			Infectious Disease Inpatient	no change
			Internal Medicine (Primary Care)	no change
			Kidney & Nephrology Inpatient	no change
			Kidney & Nephrology Outpatient	no change
			Neonatal Inpatient	no change
			Neurology/Neurosurgery Inpatient	no change
			Neurology/Neurosurgery Outpatient	no change
			Obstetrics Inpatient	no change
			Oncology Inpatient	no change
			Oncology Outpatient	no change
			Organ Transplant Surgery	no change
Orthopedics Inpatient	no change			
Pediatrics Inpatient	no change			
Pediatrics Outpatient	no change			
Physical Medicine and Rehabilitation	no change			
Radiology	no change			
Wray Community District Hospital	Small	East	Bariatric Surgery	no change
			Behavioral Health Inpatient	no change
			Behavioral Health Outpatient	no change
			Cardiovascular Inpatient	no change
			Cardiovascular Outpatient	no change
			Emergency Department	no change
			Endocrinology	no change
			Gastroenterology & Hepatology	no change
			General Surgery	no change
			Infectious Disease Inpatient	no change
			Internal Medicine (Primary Care)	no change
			Kidney & Nephrology Inpatient	no change
			Kidney & Nephrology Outpatient	no change
			Neonatal Inpatient	no change
Neurology/Neurosurgery Inpatient	no change			
Neurology/Neurosurgery Outpatient	no change			
Obstetrics Inpatient	no change			
Oncology Inpatient	no change			
Oncology Outpatient	no change			

Hospital Name	Peer Group	DOI Region	Service Line	
Wray Community District Hospital	Small	East	Organ Transplant Surgery	no change
			Orthopedics Inpatient	no change
			Pediatrics Inpatient	no change
			Pediatrics Outpatient	no change
			Physical Medicine and Rehabilitation	no change
			Radiology	no change
Yuma District Hospital	Small	East	Bariatric Surgery	no change
			Behavioral Health Inpatient	no change
			Behavioral Health Outpatient	no change
			Cardiovascular Inpatient	no change
			Cardiovascular Outpatient	no change
			Emergency Department	no change
			Endocrinology	no change
			Gastroenterology & Hepatology	no change
			General Surgery	no change
			Infectious Disease Inpatient	no change
			Internal Medicine (Primary Care)	no change
			Kidney & Nephrology Inpatient	no change
			Kidney & Nephrology Outpatient	no change
			Neonatal Inpatient	no change
			Neurology/Neurosurgery Inpatient	no change
			Neurology/Neurosurgery Outpatient	no change
			Obstetrics Inpatient	no change
			Oncology Inpatient	no change
			Oncology Outpatient	no change
			Organ Transplant Surgery	no change
			Orthopedics Inpatient	no change
			Pediatrics Inpatient	no change
			Pediatrics Outpatient	no change
Physical Medicine and Rehabilitation	no change			
Radiology	no change			