

303 E. 17th Ave. Suite 1100 Denver, CO 80203

## **Executive Summary**

Hospital Financial Transparency Report

This annual report is prepared by the Department of Health Care Policy & Financing (HCPF) pursuant to Section 25.5-4-402.8, C.R.S. Since the passage of House Bill (HB)19-1001 in 2019, HCPF has worked with Colorado hospitals to compile a dataset of hospital financial and utilization metrics to present a full picture of the hospital industry in Colorado. The Hospital Financial Transparency Report represents the compilation of the historic dataset to date and includes some basic analysis of the dataset.

For the completion of this report, hospitals submit three forms of financial and utilization information: Medicare cost reports, audited financial statements and the completion of a data submission template.

The Hospital Financial Transparency Report presents aggregated information on Colorado hospitals, with hospital-specific information in Appendix E: Hospital Financial Transparency Report Detailed Dataset by Hospital in this report.

HB23-1226, Hospital Transparency and Reporting Requirements, revised the name of the Hospital Expenditure Report to the Hospital Financial Transparency Report and expanded upon the required information that hospitals shall submit to HCPF for analysis and reporting.

With the passage of HB23-1226, hospitals will annually submit:

- 1. A summary of the hospital's transfer of cash, equity, investments, or other assets to and from related parties.
- 2. A statement of cash flows.
- 3. A narrative report of major planned and completed projects and capital investments greater than \$25 million.
- 4. Information on current affiliations and a report of physician practice acquisitions.
- 5. Salary and total compensation data of the top five highest paid administrative positions of each nonprofit hospital.

In addition, under HB23-1226, hospitals will submit quarterly financial reports including an income statement and balance sheet.



By July 1, 2024, hospitals will submit historic reporting for hospital fiscal years 2014-15 through 2019-20 of the following:

- 1. Transfers of cash, equity, investments and other assets to and from related parties.
- 2. Information on affiliations and a report of physician practice acquisitions.

Finally, by July 1, 2024, hospitals will submit historic reporting for hospital fiscal years 2019-20 through 2022-23 of significant other revenue that would otherwise be reported in the Medicare cost report.

### **Key Findings**

For the comparison period of 2014¹ through 2021, Colorado hospitals' aggregate patient revenues grew measurably faster than operating expenses leading to growing profits and margins. In this timeframe, overall net patient revenue, total operating expenses and uncompensated care have all increased. In the 2024 Hospital Financial Transparency Report, hospital fiscal year 2022 was reported as a deviation from this trend, with operating expenses growing much faster than patient revenues. Operating expense growth was driven by the effects of the COVID-19 Public Health Emergency (PHE) such as increased supply costs, inflation, and vastly increased labor costs, including an alarming increase in contracted labor expense (247.6% since 2019). These factors, combined with investment market downturns, led to narrowing operating profit margins. In 2023 the investment market has rebounded and hospitals' aggregate net income is moving towards pre-2022 levels, however, other measures of income like patient service and operating income have continued to decline. This was driven by increases in patient service costs and continuous growth in total operating expenses.

Looking specifically at uncompensated care, hospitals' data shows that cost inflation and charity care were the primary driver of increases in uncompensated care. Analyzing changes between 2014 and 2023 reveal that cost inflation has been the primary driver for increases in uncompensated care costs. Additionally, data shows that a large proportion of the surge in migrant populations recently within the state arrived in late 2023 to early 2024, which will not be fully reflected until next year's report due to several hospital systems' fiscal year end dates. In 2022 and 2023, there was very little shifting of patient type or uncompensated care costs despite the start of the COVID-19 Public Health Emergency (PHE) Unwind. The majority of the effects of the PHE Unwind will not be represented until 2024 data is published. This is due to data availability, as the PHE Unwind started in May of 2023 while a significant portion of hospitals' fiscal years ended in June of 2023.

<sup>&</sup>lt;sup>1</sup> After the 2014 Medicaid expansion, hospitals financially benefited from a large reduction in the uninsured population. Half a million additional Coloradans were enrolled in Medicaid and the Colorado uninsured rate fell from 14.3% in 2013 to 6.7% in 2015. Colorado Health Institute. (2023). Early Results from Colorado's Largest Survey on Health Access. Retrieved from <a href="https://www.coloradohealthinstitute.org/research/colorado-health-access-survey-2023">https://www.coloradohealthinstitute.org/research/colorado-health-access-survey-2023</a>



Analysis of the reported data also shows that Colorado hospitals are providing more services through outpatient than inpatient settings. This is most notable in smaller and rural hospitals.

The findings below are aggregated and do not address the unique financial challenges of individual hospitals like Colorado's primary safety-net health system Denver Health, and many of Colorado's struggling rural hospitals.<sup>2</sup>

- With the passage of HB23-1226, which will provide quarterly financial data and more detailed annual data, HCPF will be able to monitor these trends with more recent and more thorough information in the future. At the time of this report HCPF has received four quarters of financial data through the requirements of HB23-1226 and analysis and visualizations are under development.
- In 2023, operating expenses grew 6.5% from 2022 while patient revenue grew 4.8% from 2022.
  - Net patient revenue grew from \$12.1 billion to \$22.3 billion between 2014 to 2023, an increase of 83.8% and an average annual increase of 7.0%, or \$1.1 billion per year. Between 2022 and 2023, net patient revenue increased by 4.8%, or \$1.0 billion, below the 7% annual average.
    - In 2023, the large peer group increased by \$671.7 million, or 4.0%. The medium peer group increased \$237.1 million, or 8.1%. The small peer group increased by \$101.3 million, or 6.0%.
  - Total operating expenses, or costs, which include all expenses related to the operations of hospitals, have continued to grow consistently over the 2014 to 2023 period, from \$11.7 billion to \$22.7 billion or 94.0%. The 6.5% operating increase growth between 2022 and 2023 was below the total operating expenses average increase of \$1.2 billion per year or 7.8% per year between 2014 and 2023.
  - Comparatively, the Colorado population grew by 9.2% between 2014 to 2023 and by 0.6% between 2022 and 2023, according to the Colorado State Demographer.<sup>3</sup>

<sup>&</sup>lt;sup>3</sup> State population data was pulled from the Colorado State Demographer webpage: <a href="https://demography.dola.colorado.gov/assets/html/crosstabs.html#:~:text=Colorado's%20resident%20population%20as%20of,Colorado's%20July%202021%20population%20estimates.">https://demography.dola.colorado.gov/assets/html/crosstabs.html#:~:text=Colorado's%20resident%20population%20as%20of,Colorado's%20July%202021%20population%20estimates.</a>



<sup>&</sup>lt;sup>2</sup> The report includes a consolidated system analysis and a days cash on hand analysis to provide some additional context on these financial challenges. See Table 14 2019-2023 Days Cash on Hand by Hospital or Hospital System, Appendix Table Profit Margins by Hospital, and Graph 11 Consolidated National System Operating Profit Margin 2019 through Q2 2024 for more information on how Denver Health and rural hospitals compare with other health systems in Colorado on days cash on hand and profit measurements.

- Total operating expenses growth is driven by increases in salaries, wage, and benefit expenses, including the historic increase in contracted labor during the PHE. Between 2014 and 2023, total payroll expenses (expenses associated with full-time equivalent employees) increased by 62.2%, or \$2.7 billion. Contracted labor, which had a large influence in the increase of total operating expenses in 2022, decreased by 20.8% in 2023.
- HCPF will continue to monitor operating income to determine if the reduction seen between 2021 and 2023 continues, stabilizes, or reverses course and returns to pre-pandemic trends. The widespread increase in expenses will be further monitored, including the impacts of inflationary trends and workforce recovery initiatives.
- With the passage of HB23-1226, HCPF receives compensation information on the top five hospital administrative positions at each hospital. Additionally, the CEO's performance measures for their evaluations are provided. HCPF found that:
  - Total compensation across all hospitals for these five top positions totaled \$106.8 million in 2023, which was primarily composed of the large peer group representing 42.2% of the total, or \$45.0 million.
  - On average, the top paid administrative position for the large peer group was \$602,000; \$559,000 for the medium peer group; and \$310,000 for the small peer group.
  - In 2023, 89.3% of all reporting hospitals included quality of care outcomes as a performance metric for its CEO except for some rural Critical Access Hospitals (CAH) and Denver Health. In 2023, 81.3% of all reporting hospitals included profit or margin as a performance measure, split relatively evenly between urban and rural counties with 44.3% of this subset representing urban counties and 55.7% rural counties.
  - Reported compensation information is under-represented because it does not include data on the CEOs, CFOs, COOs and other top positions for hospital systems or regional leadership; to clarify, only the specific top 5 positions are included for the hospitals themselves, not their system leadership.
- Uncompensated care costs have risen between 2019 and 2023. The rise in uncompensated care was primarily driven by increases in charity care.



- o In 2023, hospitals provided \$544.9 million in total uncompensated care costs<sup>4</sup>, a slight increase of 0.2% from 2022.
  - Overall, uncompensated care for the large peer group decreased by 0.5%, or \$2.0 million from 2022 to 2023. The medium peer group uncompensated care increased by \$1.2 million, or 1.6%. The small peer group uncompensated care increased overall by 3.3%, or \$1.7 million.
- Charity care costs made up \$330.4 million, or 59.9% of total uncompensated care costs in 2023. Between 2022 and 2023, charity care costs increased by 1.4% or \$4.7 million, which is significantly lower than the percent change from the previous year (2021-22) when charity care costs increased by 10.8% or \$31.9 million.
  - The self-pay payer category made up most of charity care in 2023, representing 56.8% of total charity costs, or \$187.6 million. The second largest category for charity care costs was the CICP/Other category, at \$105.4 million, or 31.9% of total charity care costs.
- In 2023, hospitals incurred total bad debt costs of \$214.5 million, representing 40.1% of total uncompensated care costs. Between 2022 and 2023, bad debt costs decreased by 1.7% or \$3.8 million. The majority of bad debt costs were in the Denver region at \$96.2 million, or 44.8%. The Denver region is also home to 51% of Coloradans, and is served by the state's largest safety net hospital, Denver Health.<sup>5</sup>
  - The self-pay category made up over half of the costs for bad debt or 54.9%, representing \$122.6 million. The next highest category was the commercial payers at 19.4%, or \$41.5 million.
- Uncompensated care costs represent 2.3% of operating expenses in 2023, which is a decrease from previous years.
- Overall, the independent hospitals had a majority of uncompensated care costs within the state (\$221.6 million);
   Denver Health makes up a majority of uncompensated care

<sup>&</sup>lt;sup>5</sup> Denver DOI region includes Adams, Arapahoe, Broomfield, Clear Creek, Denver, Douglas, Elbert, Gilpin, Jefferson, and Park counties. Source: 2022 county population data from the Colorado State Demography Office.



<sup>&</sup>lt;sup>4</sup> Costs are calculated using a cost-to-charge ratio that is applied to the respective charges. Charges are the billed amounts from hospitals. For more information, please see the appendix to the report for a full list of definitions.

- costs for all independent hospitals representing 63.8% of the total. At the state level, Denver Health alone makes up 26.0% of all total uncompensated care costs. When looking at charity care costs, Denver Health makes up approximately 79.4% of charity care costs for independent hospitals. Additionally in 2023, Denver Health, a singular hospital, had more charity care costs than any statewide system.
- When adjusted for inflation, between 2019 and 2023 total uncompensated care costs increased by \$11.4 million, or an increase of 2.1%; charity care costs increased by 12.3%, or an increase of \$37.3 million; and bad debt decreased by 10.9%, or a decrease of \$26.3 million. This, combined with the minimal change between 2022 and 2023 and decrease of uncompensated care as a percentage of total operating expenses, indicates the major driver of increases in uncompensated care costs in the last several years is cost inflation affecting all expenses rather than increased utilization. Other non-major drivers could be better identification of charity care beforehand by hospitals and utilization changes with smaller effects. The majority of the effects of the PHE Unwind will not be represented until 2024. This is due to data availability, as the PHE Unwind started in May of 2023 while a significant portion of hospitals' fiscal years ended in June of 2023.
- In 2023, HCPF analyzed profits for patient services, operating, and total net income. Profits have declined recently due to increased operating costs associated with the COVID-19 pandemic. Specifically, labor expenses and supply expenses have increased due to the COVID-19 pandemic, leading to increased operating costs.
  - Between 2022 and 2023, patient service net income decreased 97.4%, or a reduction of \$325.8 million.
  - Commercial was the only positive payer group for all peer groups, which offset the rest of the payers for the large and medium peer groups totaling \$128.1 million and \$43.3 million, respectively. The small peer group's commercial patient service net income was fully offset by losses from all other payers, totaling -\$162.9 million. In fact, Medicare losses alone were more than the small peer group's commercial income.
  - The large peer group has maintained a positive patient service net income over the past three years, whereas the medium



and small peer group have both had years of negative patient service net income. Said another way, small hospitals and medium hospitals, which are often independent, rural and CAH hospitals, are not as profitable within their patient service lines compared to large hospitals, which are almost all urban area hospitals and are primarily system hospitals.

- Further research and discussion on rural Medicare payment methodologies such as Medicare Advantage is warranted and something HCPF is pursuing, as is additional analysis on the cost efficiencies of hospitals throughout the state.
- Between 2022 and 2023, operating income decreased by \$230.9 million or 23.5%.
- Between 2022 and 2023, the large peer group's operating income decreased by \$189.0 million or 21.6%. The medium peer group decreased by \$4.4 million or a decrease of 3.5%. The small peer group decreased by \$37.4 million or a decrease of 176.3%. In 2022, the small peer group had a negative operating income of -\$21.2 million, which dropped to -\$58.7 million in 2023.
  - Unlike the other peer groups, the small peer group, which includes all CAHs and other rural hospitals, experienced negative operating income in most years (2019-2023). HCPF will continue to monitor operating income to determine if the reduction between 2021 and 2023 continues, stabilizes, or reverses course and returns to pre-PHE trends.
- Unlike patient service and operating net incomes, between 2022 and 2023, total net income increased by \$1.2 billion or an increase of 345.5%, reflecting the significant turnaround of investment market returns and the significance of investment earnings for large and medium hospitals. This increase was primarily driven by the large peer group with an increase of \$1.0 billion. Two hospitals in particular drove the increase in net income, UCHealth's University Hospital and Poudre Valley Hospital which saw an increase in their net income by \$612.7 million and \$430.8 million, respectively. When these two hospitals are excluded, net income for the rest of Colorado's hospitals increased by only \$117.7 million.
- Over the last few years, there has been an increasing number



of hospitals with a negative total profit margin, with 13 hospitals in 2020, 11 in 2021, and 40 in 2022. In 2023, this number did decrease and 32 hospitals had a negative total profit margin; however, this is still approximately 38% of all Colorado hospitals and a majority of those are CAH or rural hospitals.

- The average total margin in 2023 for hospitals by peer group was 3.2% for large, 5.4% for medium, and 0.9% for small hospitals.
- In 2023, across all consolidated national systems except CommonSpirit Health, there was a return to previous levels of margin, which reflects the other analysis in this report. Preview unaudited data for 2024 through the second quarter continues this stabilization of margins, with many systems' margins matching or exceeding the margins of 2019. Notably, UCHealth's total margin for the first two quarters of 2024 is exceeding 17%. AdventHealth and Intermountain Health also had total margins over 10%. Not following this trend of stabilization is Denver Health with a total margin of 0.4%. Full details are available in Graph 10.
- HCPF has analyzed days cash on hand, a liquidity metric, for Colorado hospitals and systems. HCPF's most recent data show cash reserves have declined from 2021 and 2020 levels. However, hospital cash reserves in 2021 and 2020 were assisted by federal COVID-19 stimulus packages. In 2023, the state median for days cash on hand is 164, parallel with the 2019 prepandemic level of 149.
- Days cash on hand reserves vary by hospital location, reflecting the significant difference in financial well-being between many smaller rural hospitals and urban hospitals or systems. In 2023:
  - Urban hospital and Systems median reserve amount was 201 days.
  - Rural hospital reserves had a median of 145 days, although the range for rural hospitals is very wide. Rural hospitals had as little as 25 days cash on hand and as much as over 300 days cash on hand.
- HB23-1226 enables HCPF to receive data on transfers made by and to hospitals, including if such transfers are made within or outside of the state. This metric reflects the trend of Colorado hospitals being acquired by regional or national systems with headquarters outside of Colorado. It helps policymakers, employers, consumers and others understand if profits earned

 $<sup>^{6}</sup>$  For more information about total profit margin by hospital please see Appendix C of this report.



#### in Colorado are leaving Colorado. HCPF found that:

- In 2020, several large hospitals made various financial transfers out of the hospitals and to entities in Colorado. This was specifically the case with HCA HealthONE hospitals that made transfers of \$7.5 billion in 2020.
- In 2023, total transfers between hospitals and other entities was reported to be a net \$1.9 billion. \$2.0 billion was transferred within Colorado. In 2023, funds being transferred out of Colorado totaled -\$100.6 million. This value is negative due to HealthONE hospitals transferring more out of their hospitals than transferring into their hospitals from outside Colorado.
  - AdventHealth transferred out of state \$15.9 million (net amount positive means more money flowed into the state from outside entities then out or from the hospitals to other entities) and \$106.0 million within the state in 2023.
  - Banner Health transferred out of state \$506.2 million and \$482.0 million within the state in 2023.
  - Children's Hospital Colorado transferred \$59.0 million within the state in 2023.
  - CommonSpirit transferred \$9.3 million within the state in 2023.
  - HCA HealthONE transferred -\$623.6 million out of state (a negative number indicates more money was sent out of state than the hospital received from outside of Colorado entities) and transferred \$233.5 million within the state in 2023.
  - Intermountain Health transferred \$333.0 million within the state in 2023.
  - UCHealth transferred \$1.0 million out of state and \$328.0 million within the state in 2023.
  - Independent hospitals overall transferred \$451.0 million within the state in 2023.



- Between 2021 and 2022, hospital peer groups had the following findings:<sup>7</sup>
  - The breakdown of expenses for all peer groups remained about the same between 2022 and 2023.
  - The large hospital peer group allocated a greater proportion of operating expenses for patients, at 76.0% compared to the small hospital peer group, which allocated 63.1% of operating expenses for patients.
  - The small hospital peer group had the largest proportion of other expenses at 8.9% and general and administration with 19.1% whereas the large peer group had other expenses at 2.3% and general and administrative with 14.2%.
- On average, in 2023, inpatient care represented 28.7% of total care while outpatient care represented 69.0%; however, larger hospitals are, on average, providing far more inpatient services than their smaller peers.<sup>8</sup>
  - The disparity between inpatient utilization for small (14.1%) and large hospitals (46.8%) highlights the importance of differing sustainability strategies for rural hospitals, such as investing in rural hospital clinics and outpatient capabilities and divesting in rural hospital inpatient services where appropriate. Future transparency analysis could illuminate specific rural hospital utilization patterns to identify where such opportunities are most evident.
- Payer mix analysis illustrates shifts in payer mix from commercial to Medicare and Medicaid public programs, but that shift was not equal between hospital groups.
  - Over the period 2014 through 2023, commercial dropped from 36.5% to 29.3%, while public payers represented by Medicare and Medicaid grew from 55.1% to 62.1%.
  - Over the period 2019 through 2023, the payer mix for the large peer group's public programs, Medicare and Medicaid, increased by 2 percentage points from about 60.5% to 62.5% while its commercial payer mix decreased from about 36.3% to 28.8%. In 2023, the large peer groups commercial payer mix was the lowest out of all peer groups.

<sup>&</sup>lt;sup>8</sup> Inpatient and outpatient splits are calculated by dividing inpatient and outpatient gross charges by total gross charges to determine the percentage of both care settings. The numbers provided here are the average of all hospitals' inpatient and outpatient splits therefore these two numbers will not sum to one-hundred percent.



<sup>&</sup>lt;sup>7</sup> The three hospital peer groups are as follows: small, with 25 or fewer beds; medium, with 26 to 90 beds; and large, with 91 or more beds. See Appendix E for a complete list of each hospitals in each peer group.

- Between 2019 and 2023, payer mix for the small peer group's public programs, Medicare and Medicaid, decreased by about 1 point from 60.1% to 59.2%. While commercial payer mix for the small peer group did fluctuate it remained between 28.9% and 31.6%, and was 30.0% in 2023.
- The change in commercial payer mix for the peer groups is significant since commercial patients drive hospital operating margins and profitability. For additional analysis and discussion surrounding payer mix and payment to cost ratios, please reference the 2025 Colorado Healthcare Affordability and Sustainability Enterprise report.<sup>9</sup>
- HB23-1226 also provides HCPF with information on vertical integration, specifically on physicians and physician groups acquired by hospitals. This new information is intended to help inform the impact of this national trend.
- Between 2014 and 2023, a majority of physician acquisitions occurred during 2015 and 2019, which represented 65.8% of all physician and practice acquisitions.
  - After the onset of the COVID-19 PHE fewer practices were being purchased however the number of acquisitions have remained relatively the same since 2021.
  - Between 2015 and 2018, almost all of the physician acquisitions were done by hospitals owned by a system. Further consolidating the CO health care market.
    - 26 physician practices were acquired by UCHealth hospitals, representing 35.6% of all acquired physician groups between 2014 and 2023.
    - 23 physician practices were acquired by independent hospitals which represents 31.5% of all acquired practices. A majority of these practices were acquired by Animas Surgical Hospital, Aspen Valley Hospital, and National Jewish Health between 2014 and 2023. Animas Surgical Hospital is a for-profit hospital.
    - 13 physician practices were acquired by CommonSpirit hospitals between 2014 and 2023 which represents 17.8% of all acquired practices.

 $<sup>^{9}\ \</sup>underline{\text{https://hcpf.colorado.gov/colorado-healthcare-affordability-and-sustainability-enterprise-chase-board}$ 



- HB23-1226 also required HCPF to collect information about changes that hospitals made to their major service lines in 2023, in other words, changes hospitals made in the services they provide to their communities. HCPF found that:
  - Several hospitals increased services throughout the state either adding new inpatient beds, increasing services by bringing in new specialists, or opening up new services. To name a few, HCA HealthONE Mountain Ridge Hospital reopened a freestanding emergency department (ED); UCHealth Medical Center of the Rockies increased services for its ED by becoming a level 1 trauma center and opened a blood donation center to its labs; and Children's Hospital Colorado, Anschutz increased inpatient beds for pediatric behavioral health.<sup>10</sup>
  - Some hospitals closed or removed services. Namely, Estes Park Health closed its home health services, in-home hospice care, and home care; and Rangely Hospital District closed its home health services in 2023.
- HB23-1226 also required hospitals to provide a narrative report of all major planned and completed capital projects of \$25.0 million or more directly to HCPF. Some major items reported to HCPF were:
  - Intermountain Health provided information on the construction of the replacement hospital for Lutheran Medical Center which began construction in 2021 with plans to be completed in late 2024 for a total of \$724.0 million. This facility will completely replace the existing hospital in Wheat Ridge, CO.
  - Children's Hospital Colorado began construction in 2022 of a medical office in Aurora, CO with plans to be completed by the summer of 2024 for a total of \$28.8 million. The facility will provide clinic services for the southeastern region of Denver.
  - CommonSpirit Health in 2023 spent approximately \$74.8 million on the construction of St. Francis Hospital -Interquest, a new orthopedic and spine hospital with 72 inpatient rooms, 8 intensive care unit beds, a 16 bay emergency room, and 10 operating rooms. The facility opened to the public in July 2024.
  - UCHealth began construction of the Anschutz Inpatient Pavilion Expansion Tower at University of Colorado Hospital in 2019 with a total budget of \$ 419.8 million. The facility will include 120 beds

<sup>&</sup>lt;sup>10</sup> HCA HealthONE Mountain Ridge was formally know as HCA HealthONE North Suburban Medical Center.



- and nine additional operating or procedure rooms.
- For a more complete list of planned and completed projects by hospital please see Appendix D of this report.
- With the enactment of HB23-1226, HCPF will be receiving more comprehensive information in the future, more timely submissions, and will have authorities that incentivize full hospital compliance with required data submissions. At the time of this report, HCPF has issued no corrective action plans to hospitals. HCPF appreciates the work that all hospitals have done to provide information in a timely and accurate manner while adding new information that had not been requested before this reporting cycle.

# Hospital Financial Transparency Report

**Annual Report** 

January 15, 2025



## **Table of Contents**

Overview	6
Legislative Background	6
Methodology and Limitations	
Historic Financial Analysis	11
Current and Previous Year Financial Analysis	30
Payer Mix	67
Physician Acquisitions	71
Major Service Lines Changes	
Conclusion	74
Appendix A: Map	79
Appendix B: Definitions	
Appendix C: Additional Graphs and Analysis	
Appendix D: Hospital Major Planned Projects	
Appendix E: Hospital Financial Transparency Report Detailed Dataset by Hospital	
Appendix F: Changes to Major Service Lines by Hospital	

## **Table of Tables**

Table 1 Net Patient Revenue by Hospital Peer Groups (in millions)	13
Table 2 Other Significant Revenues (in millions)	14
Table 3 Uncompensated Care Costs by Hospital Peer Groups (in millions)	15
Table 4 Uncompensated Care Costs Percent Change by Hospital Peer Group	15
Table 5 Charity Care Costs by Hospital Peer Group (in millions)	16
Table 6 Charity Care Costs Percent Change by Hospital Peer Group	
Table 7 Bad Debt Costs by Hospital Peer Group (in millions)	17
Table 8 Bad Debt Costs Percent Change by Hospital Peer Group	17
Table 9 Total Operating Expense by Total and by Hospital Peer Group (in millions)	
Table 10 Patient Service Net Income by Peer Groups (in millions)	
Table 11 Operating Net Income by Peer Groups (in millions)	22
Table 12 Net Income by Peer Groups (in millions)	
Table 13 Net Transfers of Cash and Equity (in millions)	25
Table 14 2019-2023 Days Cash on Hand by Hospital or Hospital System <sup>,</sup>	26
Table 15 Net Patient Revenue Percent Change by Hospital Peer Groups	30
Table 16 2023 Net Patient Revenue by Payer Type (in millions)	
Table 17 2022 Net Patient Revenue by Payer Type by Hospital Peer $$ Group (in millions and as $\%$ of Peer Tota	
Table 18 2023 Net Patient Revenue by Payer by DOI region (in millions)	
Table 19 Net Patient Revenue by Payer by DOI Region (as $\%$ of Region Total)	
Table 20 Uncompensated Care Costs Change by Hospital Peer Groups	35
Table 21 Charity Care Costs Change by Hospital Peer Group	35
Table 22 Bad Debt Costs Change by Hospital Peer Group	36
Table 23 2023 Uncompensated Care Costs by Payer Type (in millions)	37
Table 24 2023 Charity Care Costs by Payer by Peer Group (in millions)	38
Table 25 2023 Charity Care Costs by Payer Type by DOI Region (in millions)	39
Table 26 2023 Bad Debt Costs by Payer by Peer Group (in millions)	39
Table 27 2023 Bad Debt Costs by Payer Type by DOI Region (in millions)	40
Table 28 2023 Uncompensated Care costs by System (in millions)	41
Table 29 Uncompensated Care By County Designation (in millions)	42
Table 30 Total Operating Expense Percent Change by Hospital Peer Group	43
Table 31 2023 Mix of Operating Expenses by Type (in millions)	46
Table 32 2023 Operating Expense Mix by Hospital Peer Group	49
Table 33 2023 Operating Expense Mix by DOI Region	52
Table 34 2022 -23 Operating Expenses by Expense Type (in millions)	53
Table 35 Compensation by Peer Group (in millions)	55
Table 36 2023 Patient Service Net Income by Payer by Peer Group (in millions)	56



Table 37 2023 Patient Service Net Income by Payer by DOI Region (in millions)	58
Table 38 2022-23 Operating Net Income Change by Peer Group (in millions)	58
Table 39 2022-23 Operating Net Income Change by DOI Region (in millions)	59
Table 40 2022-23 Net Income Change by Peer Group (in millions)	60
Table 41 2022-23 Net Income Change by DOI Region (in millions)	61
Table 42 2022-23 Days Cash on Hand by Hospital or Hospital System Change <sup>7</sup>	62
Table 43 Payer Mix	68
Table 44: Count of Physician Acquisitions 2014 - 2023	72
Table 45 Inflation Adjustment Calculation	80
Table 46 Cost-to-charge Ratio Calculation	81
Table 47 Net Patient Revenue Calculation	83
Table 48 Total Operating Expense Calculation	82

## Table of Figures

1 0.5 10 01 1 1501 00	
Graph 1 Net Patient Revenue (in millions)	11
Graph 2 Total Operating Expense (in millions)	18
Graph 3 Total Payroll (FTE), Benefit and Contracted Labor Expenses (in millions)	20
Graph 4 2019-2023 Days Cash on Hand by Hospital or Hospital System	29
Graph 5 Consolidated National System DCOH & Reserves for 2019 to Q2 2024	30
Graph 6 2023 Mix of Operating Expenses by Type	45
Graph 7 2023 Mix of Operating Expenses with Uncompensated Care Costs by Type	47
Graph 8 2023 Operating Expense Mix by Hospital Peer Group	48
Graph 9 Operating Expense Mix by DOI Region	51
Graph 10 Consolidated National System Total Profit Margin (including investments) for 2019 through Q2 (Unaudited)	
Graph 11 Consolidated National System Operating Profit Margin 2019 through Q2 2024 (Unaudited)	66
Graph 12 Payer Mix	68
Graph 13 Hospital Peer Group Payer Mix	70
Graph 14 Map of Colorado Hospitals Identified by Hospital Peer Group and DOI Regions	79
Graph 15 2023 Inpatient and Outpatient Expense Split	85
Graph 16 2023 Inpatient and Outpatient Expense Split by Hospital Peer Group	86
Graph 17 2023 Inpatient (IP) and Outpatient (OP) Expense Split by DOI Region	87



#### Overview

The purpose of the Hospital Financial Transparency Report is to fulfill the statutory requirements enacted through the passage of House Bill HB19-1001 and now HB23-1226 to "annually prepare a written hospital transparency report detailing uncompensated hospital costs and the different categories of expenditures". <sup>11,12</sup> To fulfill this directive, this report provides data summaries and analysis of Colorado hospitals that have submitted financial and utilization data to the Department of Health Care Policy & Financing (HCPF).

Also included in this report is a map of Colorado hospitals as well as the Department of Regulatory Agencies' Division of Insurance (DOI) regions. A list of definitions is available as well.

#### Legislative Background

Pursuant to § 25.5-4-402.8, C.R.S., HCPF annually prepares a written hospital financial transparency report detailing the uncompensated hospital costs and the different categories of expenditures made by hospitals in the state. HCPF consults with the Colorado Healthcare Affordability and Sustainability Enterprise Board (CHASE Board) in the development of the report. In compiling the Hospital Financial Transparency Report, HCPF uses publicly available data sources whenever possible. Each hospital in the state is required to make information available to HCPF for the compilation of the data set for and the completion of this Hospital Financial Transparency Report.

During the 2023 legislative session, the Colorado General Assembly passed HB23-1226 Hospital Transparency and Reporting Requirements, which expanded and modified HB19-1001 in the following ways:

- 1. The title of this report was revised from Hospital Expenditure Report to Hospital Transparency Report, for clarity.
- 2. Removal of the good faith effort clause from legislation, requiring hospitals to report all required information.
- 3. Hospitals will annually submit:
  - a. A summary of the hospital's transfer of cash, equity, investments, or other assets to and from related parties.
  - b. A statement of cash flows.
  - c. A narrative report of major planned and completed projects and capital investments greater than \$25 million.
  - d. Information on current affiliations and a report of physician practice acquisitions.



<sup>&</sup>lt;sup>11</sup> Hospital Transparency Measures to Analyze Efficacy, HB19-1001. 2019 Regular Session. (2019). Available from <a href="https://www.leg.colorado.gov/bills/hb19-1001">www.leg.colorado.gov/bills/hb19-1001</a>

<sup>12</sup> https://leg.colorado.gov/bills/hb23-1226

- e. Salary and total compensation data of the top five highest paid administrative positions of each nonprofit hospital.
- 4. In addition, under HB23-1226, hospitals will submit quarterly financial reports including an income statement and balance sheet.
- 5. By July 1, 2024, hospitals will submit historic reporting for hospital fiscal years 2014-15 through 2019-20 of the following:
  - a. Transfers of cash, equity, investments and other assets to and from related parties.
  - b. Information on affiliations and a report of physician practice acquisitions.
- 6. Finally, by July 1, 2024, hospitals will submit historic reporting for hospital fiscal years 2019-20 through 2022-23 of significant other revenue that would otherwise be reported in the Medicare cost report.

With the new compliance measures provided in HB23-1226, HCPF will inform non-reporting hospitals of noncompliance and require a corrective action plan for noncompliant hospitals should noncompliance continue.

#### Methodology and Limitations

The data within this report represents the cumulation of both historic and current financial and utilization data reported to HCPF. After consultation with the CHASE Board and the Colorado Hospital Association (CHA), HCPF developed rules for the data collection process to collect data from general hospitals and critical access hospitals (CAH). As provided by legislation, data from psychiatric, long term care, and rehabilitation hospitals was not requested. Data is collected and reported on a hospital fiscal year basis.

HCPF presents the data by peer grouping based on the number of licensed beds. The three hospital peer groups are as follows: small, with 25 or fewer beds; medium, with 26 to 90 beds; and large, with 91 or more beds. HCPF also presents the data by the Department of Regulatory Agencies' Division of Insurance (DOI) geographic regional rating areas.

With the passage of HB23-1226, hospitals now provide quarterly information on its income statement and balance sheet for the most recent calendar quarter. This information is akin to the preview profit and margin information provided in the 2024 Hospital Financial Transparency Report. This information will be used to provide an insight to hospital financial stability in quarters beyond the scope of audited annual data. HCPF is in the process of compiling and creating data visualizations for this new dataset. For the purposes of the 2025 Hospital Financial Transparency Report, this data will not be available based on when it was received. HCPF will source prospective quarterly data from other publicly available sources such as Electronic Municipal Market

<sup>13</sup> https://hcpf.colorado.gov/sites/hcpf/files/2024%20Hospital%20Financial%20Transparency%20Report%20Appendix%20C%20V2.pdf



Access (EMMA). Quarterly information will be presented in full in HCPF's 2026 Hospital Financial Transparency Report.

Appendix F: Hospital Financial Transparency Report Detailed Dataset by Hospital is a representation of the dataset compilation, with both the historic data submissions and the current data submissions. As discussed in the previous section, not all hospitals have submitted data. While all Colorado hospitals are listed in these tables, blank fields indicate hospitals that did not submit data for that year. In some cases, the hospital was not open at that time.

HCPF employs an inflation adjustment utilizing the Bureau of Labor Statistics's (BLS) Consumer Price Index (CPI). Inflation adjustments using the CPI are commonly used to account for changes in the purchasing power of money over time. This methodology helps ensure that values such as salaries, rents, financial contracts, and other economic measures reflect the true value of money after inflation. CPI is usually given as an index number. It represents the average price level of a basket of goods and services compared to the price level in the base period (which is usually set at 100). To adjust a value from the original period to the current period, use the following formula: adjusted value is equal to the original or nominal value times the original period CPI over current period CPI. <sup>14</sup> CPI values were pulled from annual values from 2014 to 2023 through the BLS's website:

https://www.bls.gov/cpi/data.htm. This methodology can be adapted to adjust a wide range of economic values, from wages to financial contracts, ensuring they reflect the real purchasing power after inflation over time.

There are limitations in the dataset, including that the historic dataset does not include bad debt and charity care by payer type. Because of this limitation, uncompensated care costs and net patient revenue are not available by payer type for hospital fiscal years 2014 through 2018.

The historic dataset is not fully complete because some hospitals did not report for all years that the hospital was open. For example, if a hospital was acquired by a health system, the health system submission only included data for the years that hospital was part of a health system. To address the limitations of the dataset, HCPF analyzed trends for the most comprehensive period of the dataset, hospital fiscal years 2014 through 2023.

Other limitations include analyzing hospital volume or the number of hospital patients such that there is a challenge in using volume metrics when hospitals have different ways in which they measure volume (example: metrics for inpatient services, discharges or patient days and outpatient visits for outpatient services). Currently, HCPF is not including an analysis that adjusts to a "per patient" or "per bed" basis. HCPF has provided two volume metrics, discharges and outpatient visits

<sup>&</sup>lt;sup>14</sup> See appendix B for a table detailing the formula for CPI adjustments.



within the appendix: Hospital Financial Transparency Report Detailed Dataset by Hospital.

#### A Note on Submissions

For the completion of this report, hospitals submit three forms of financial and utilization information: Medicare Cost Reports, audited financial statements and a completed data submission template. All required information for reporting for this report was reported by all hospitals.

All Colorado hospitals provided data as required through the HCPF-provided Hospital Financial Transparency Report template, with reported data representing 100.0% of all licensed hospital beds. The appendix: Hospital Financial Transparency Report Detailed Dataset by Hospital, displays the status of hospital data submissions and data for all hospital data submissions for hospital fiscal years 2014 through 2023 with notes when applicable.

#### COVID-19 Public Health Emergency (PHE) and the Public Health Emergency Unwind

The COVID-19 PHE began affecting hospital expenses in 2020 with increases to supply expenses beyond typical inflation, increases to salaries and wages in response to workforce challenges and reductions in services. Federal stimulus dollars paid to Colorado hospitals, which totaled \$1.2 billion, offset reductions in hospital revenue and increases in hospital expenses due to the COVID-19 PHE. 15,16 The impact of the COVID-19 PHE continued through 2022 with stabilization in 2023. While preview information from Q2 2024 indicates further stabilization, the full extent of its impact to Coloradans, employers, the state and to health care providers - will not be completely understood for years to come. While the most recent year of hospital data does show some trends of hospital financial metrics returning to pre-PHE values such as utilization and days cash on hand reserves, other metrics like operating expenses, especially labor expenses, have continued to grow at faster rates than before the COVID-19 PHE, leading to narrowing operating margins and profits.

In May of 2023, the federal government officially ended the COVID-19 PHE. As required, HCPF returned to business as usual eligibility processes, disenrolling members who no longer met eligibility requirements for Medicaid or CHP+ coverage. This "PHE Unwind" process went from May 2023 to April 2024, leveraging the full 12-months permitted by CMS, 14 months including member noticing, which began in March 2023.

Based on payer mix available in Table 43 and uncompensated care cost totals in Table 23, in 2023 and 2022 very little shifting of patient type or uncompensated care

<sup>&</sup>lt;sup>16</sup> For more information on the impact of the Federal stimulus on Colorado hospitals please see the Colorado Healthcare Affordability and Sustainability Enterprise's (CHASE) Annual CHASE Report Addendum (2023). https://hcpf.colorado.gov/sites/hcpf/files/2023%20CHASE%20Annual%20Report%20FINAL\_addendum\_0.pdf



<sup>&</sup>lt;sup>15</sup> For more information on federal stimulus see HCPF's COVID-19's Impact on Colorado Hospitals' Finances (2021). https://hcpf.colorado.gov/sites/hcpf/files/COVID19%20Impact%20on%20Colorado%20Hospitals%20Finances-f.pdf

costs occurred for hospitals. Medicaid payermix at 21.6% and uncompensated care costs at \$544.9 million remain nearly the same as in 2022, while the self-pay payermix only shifted from 3.0% to 3.1%. Uncompensated care costs as a percent of total operating expenses reached a recent low of 2.3% in 2023. As of this reporting, these factors indicate little impact on hospital financials in total from the PHE Unwind during the 2023 reporting period. Given the hospitals' communications as to the significant impact of the PHE Unwind to the hospitals, and the timing of hospitals' unique fiscal years, the majority of the effects of the PHE Unwind will not be represented until 2024 data is available, as the PHE ended in May of 2023 and a significant portion of hospitals' fiscal years ended in June of 2023. It is also noted that individual hospitals may be disproportionately affected.

Overall, the dollar amount of the self-pay category of uncompensated care decreased slightly from \$324.4 million in 2022 to \$310.3 million in 2023. At the same time, the CICP/Other category increased from \$93.1 million to \$132.5 million, which will be monitored as continued effects of the PHE Unwind occur in the 2024 reporting year.

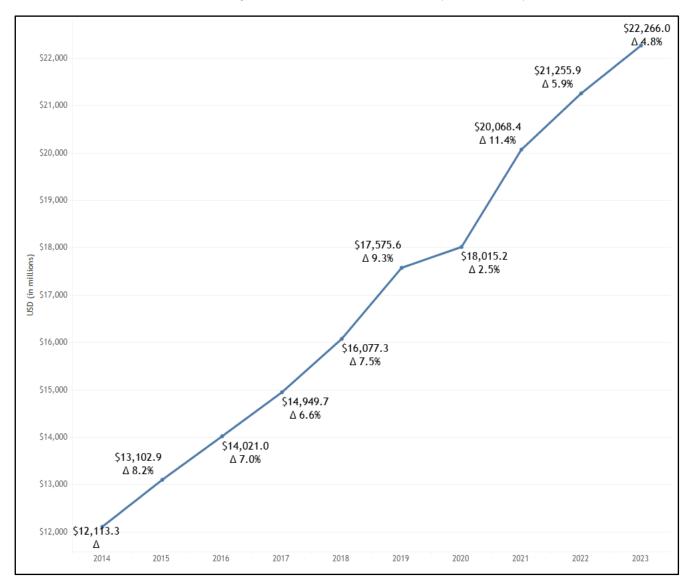
Future HCPF reports will continue to provide insights into the impacts of the COVID-19 PHE and the PHE Unwind on hospital financials.



## Financial Analysis

#### **Historic Financial Analysis**

The following section analyzes major hospital financial metrics such as net patient revenue, uncompensated care, operating expenses and income levels for fiscal years 2014 through 2023.



Graph 1 Net Patient Revenue (in millions)

#### **Net Patient Revenue in Total**

Net patient revenue approximates the payments a hospital receives for patient services. A hospital predetermines charges for each procedure that it can perform and is what a patient would see at the top of their bill. Working with insurance companies, hospitals reduce the charge based on patients' insurance and ability to pay, resulting in the final payment a hospital receives. Net patient revenue is



calculated by totaling all charges the hospital billed to patients, subtracting the total of all contractual allowances<sup>17</sup> for each major payer, such as Medicare, Medicaid, commercial, etc., and then subtracting uncompensated care.

Despite the historic impacts of the COVID-19 PHE on hospital financials, one thing is clear: net patient revenues have continued to rise. Graph 1 illustrates net patient revenue in total for each year presented in the graph. Between 2014 and 2023, net patient revenue increased by \$10.2 billion, or an increase of 83.8%, an average annual growth of 7.0% for total net patient revenue. Comparatively, the Colorado population grew by 9.2% during the same period 2014 to 2023, according to the Colorado State Demographer. When adjusted for inflation between 2014 and 2023, net patient revenue increased by 42.8%.

There was reduced growth between 2019 and 2020 due to the COVID-19 PHE with a year over year increase of only 2.5%. Notably, this does not include the estimated \$1.2 billion of federal stimulus hospitals received during 2020 and recognized throughout 2020 and 2021. While stimulus helped hospitals cover the slower growth of patient revenues during 2020, federal stimulus funds were also intended to offset increases in expenses from the COVID-19 PHE. Some hospitals distributed stimulus funds to non-hospital business components, or covered non-operating costs, while other hospitals returned excess stimulus dollars received.

That said, between 2020 and 2021 net patient revenue increased by 11.4%, which is in line with pre-PHE growth rates (in 2019, there was an increase of 9.3% from 2018). Overall net patient revenue has grown consistently since 2014. While there was a decrease in the growth rate between 2019 and 2020, net patient revenue continues to grow similarly to years before the COVID-19 PHE. Between 2022 and 2023, net patient revenue increased by 4.8%, or \$1.0 billion, reflecting a difference of 2.2 percentage points from the average annual growth rate of 7.0% between 2014 and 2023. For more information on the changes between 2021 and 2023 for net patient revenue, see Table 9.

Table 1 illustrates the breakdown of net patient revenue by hospital peer groups.<sup>21</sup> The three groups are small: 25 beds or fewer; medium: 26 to 90 beds; large: 91 beds and more. Each hospital peer group had growth for net patient revenue from 2014 to 2023. Between 2014 and 2023, net patient revenue for the large peer group increased by 63.6%, or \$6.7 billion; net patient revenue for the medium peer group increased by 200.5%, or \$2.1 billion; and net patient revenue for the small peer



<sup>&</sup>lt;sup>17</sup> Contractual Allowances are the amounts a hospital writes off from their charges as a result of negotiated agreements with insurance companies or government payers.

<sup>&</sup>lt;sup>18</sup> This calculation is done with a compound annual growth formula to account for compounding over the time period.

<sup>&</sup>lt;sup>19</sup> Information retrieved from: <a href="https://demography.dola.colorado.gov/assets/html/gis\_applications.html#population">https://demography.dola.colorado.gov/assets/html/gis\_applications.html#population</a>.

<sup>&</sup>lt;sup>20</sup> 2014 to 2023 CPI was retrieved from the U.S. BLS's website: https://www.bls.gov/cpi/data.htm

<sup>&</sup>lt;sup>21</sup> See Appendix E for a list of hospitals within each peer group.

group increased by 274.2%, or \$1.3 billion.

Table 1 Net Patient Revenue by Hospital Peer Groups (in millions)

Year	Large	Medium	Small	Total
2014	\$10,583.3	\$1,049.9	\$480.0	\$12,113.3
2015	\$11,421.5	\$1,153.5	\$527.9	\$13,102.9
2016	\$12,168.6	\$1,276.6	\$575.8	\$14,021.0
2017	\$12,973.7	\$1,377.0	\$599.0	\$14,949.7
2018	\$13,929.7	\$1,493.6	\$653.9	\$16,077.3
2019	\$14,321.4	\$2,134.3	\$1,120.0	\$17,575.6
2020	\$14,415.5	\$2,302.5	\$1,297.2	\$18,015.2
2021	\$15,891.3	\$2,643.0	\$1,534.2	\$20,068.4
2022	\$16,643.3	\$2,917.9	\$1,694.7	\$21,255.9
2023	\$17,315.0	\$3,155.0	\$1,796.0	\$22,266.0

#### **Other Significant Revenues**

Under HB23-1226, hospitals are now required to submit other significant revenues that are reported in the Medicare cost reports directly to HCPF; HCPF received data for FY 2019-2023 from hospitals, accordingly. Other significant revenue between this period reflects stimulus funds from the federal government aimed at assisting hospitals during the COVID-19 PHE through federal legislation such as the Coronavirus Aid, Relief and Economic Security Act (CARES) Act. The data provided by hospitals provides an insight into what proportion of the estimated \$1.2 billion of COVID-19 stimulus funds went directly to hospital facilities, rather than other components of the organization.

Table 2 Other Significant Revenues (in millions)

Year	COVID-19 funds- hospital	COVID-19 funds- all other	Total Other Revenues
2020	\$534.2	\$12.4	\$1,812.8
2021	\$293.1	\$6.3	\$1,757.1
2022	\$109.2	\$1.4	\$1,441.9
2023	\$14.1	\$2.5	\$1,465.0

In 2020, 29.5% of all other revenues reported in the Medicare cost reports represented stimulus funds directed to hospitals, while the remaining 70.5% consisted primarily of investment income, grants and donations, government appropriations as well as various other small revenue streams. By 2023, stimulus funds represented approximately 1.0% of all other revenues reported. When broken down by peer group, the large peer group makes up a majority of stimulus funds, ranging from 71.5% in 2020 to 44.6% in 2023. Based on how stimulus funds were distributed during the height of the COVID-19 PHE, this is not unexpected since stimulus was initially based on revenues from the prior year. In hindsight, this has been one of the most controversial aspects of stimulus fund distribution policy, as it was not based on need, but business volume or revenues.

#### **Uncompensated Care Costs in Total**

Uncompensated care costs are the estimated amounts that hospitals actually incur to provide services that were unpaid by patients. Uncompensated care costs are calculated by adding charity care (services the hospital has agreed to write off) and bad debt charges (services the hospital expected payment for but did not receive) together and multiplying by a cost-to-charge ratio. <sup>22</sup> Each individual hospital has a cost-to-charge ratio, and it is calculated by total expenses (exclusive of bad debt) and dividing that figure by the sum of total charges and other operating revenue. Table 3 shows uncompensated care costs by peer group from 2019 to 2023, while Table 4 shows the percent change of uncompensated care costs between 2019 and 2023. Uncompensated care costs increased by 21.7%, or \$97.3 million between 2019 and 2023. However, when adjusted for inflation, between 2019 and 2023 total uncompensated care increased by \$11.4 million, or 2.1%. <sup>23</sup> More insights into changes between hospital fiscal years 2022 and 2023 can be found in the next section of the

<sup>&</sup>lt;sup>23</sup> See methodology and limitations section for inflation adjustment methodology. 2019 through 2023 CPI was pulled from the BLS's website: <a href="https://www.bls.gov/cpi/data.htm">https://www.bls.gov/cpi/data.htm</a>



<sup>&</sup>lt;sup>22</sup> See appendix B for definition and formula for uncompensated care costs and cost-to-charge ratio.

report. The PHE Unwind took place from May 2023 through April 2024. During this process, individuals no longer eligible for Health First Colorado (Colorado's Medicaid program) were disenrolled. Payermix available in Table 43 and Uncompensated care cost in Table 3 show little financial change for hospitals between 2022 and 2023, when the PHE started. Increased effects for hospitals may be seen in 2024

Table 3 Uncompensated Care Costs by Hospital Peer Groups (in millions)

Year	Large	Medium	Small	Total
2019	\$343.6	\$64.3	\$45.9	\$453.8
2020	\$374.0	\$77.3	\$42.6	\$493.9
2021	\$373.5	\$66.1	\$44.0	\$483.6
2022	\$417.7	\$75.2	\$51.1	\$544.0
2023	\$415.7	\$76.4	\$52.7	\$544.9

Table 4 Uncompensated Care Costs Percent Change by Hospital Peer Group

Year	Large	Medium	Small	Total
2019-20	8.8%	20.2%	-7.2%	8.8%
2020-21	-0.1%	-14.4%	3.2	-2.1%
2021-22	11.9%	13.7%	16.2%	12.5%
2022-23	-0.5%	1.6%	3.3%	0.2%

#### **Charity Care Costs**

Charity care is a main component of uncompensated care. It is defined as health services that hospitals do not expect to receive payments in full, or in part, because a hospital has determined, with the assistance of the patient, the patient's inability to pay. <sup>24,25</sup> From 2019 to 2023, charity care costs increased by 33.4%, or an increase of \$82.8 million. A major factor in the increase of charity care costs between 2019 and 2023 was the increase in inflation. When adjusted for inflation charity care costs increased by 12.3%, or an increase of \$37.3 million between 2019 and 2023. <sup>26</sup> Graph 7 demonstrates how uncompensated care costs have decreased as a percentage of total expenses. Additionally, based on migrant data collected by the City and County

<sup>&</sup>lt;sup>26</sup> See footnote 22. 2019 to 2023 CPI was pulled from the BLS's website: <a href="https://www.bls.gov/cpi/data.htm">https://www.bls.gov/cpi/data.htm</a>



<sup>&</sup>lt;sup>24</sup> Definition of Uncompensated Care. Retrieved from <a href="https://www.aha.org/system/files/2019-01/uncompensated-care-fact-sheet-jan-2019.pdf">https://www.aha.org/system/files/2019-01/uncompensated-care-fact-sheet-jan-2019.pdf</a>.

<sup>&</sup>lt;sup>25</sup> HCPF uses a cost to charge ratio to determine costs within this section. For more information on the cost to charge ratio see the definition within Appendix B of this report.

of Denver, a majority of newcomers arrived in the second half of 2023 and would not be covered by hospitals with fiscal year end of June 30, which represents 35% of Colorado hospitals and includes all hospitals within the AdventHealth, CommonSpirit Health, and UCHealth hospital systems.<sup>27</sup> Migrants are more likely than citizens to rely on hospital charity care to access affordable care.<sup>28</sup> Reporting of charity care costs can be found in Table 5 and Table 6 below.

Table 5 Charity Care Costs by Hospital Peer Group (in millions)

Year	Large	Medium	Small	Total
2019	\$204.1	\$26.7	\$16.8	\$246.7
2020	\$234.2	\$32.0	\$10.2	\$276.5
2021	\$247.1	\$35.8	\$11.0	\$293.9
2022	\$272.3	\$41.7	\$11.7	\$325.8
2023	\$277.9	\$40.4	\$12.1	\$330.4

Table 6 Charity Care Costs Percent Change by Hospital Peer Group

Year	Large	Medium	Small	Total
2019-20	14.8%	19.8%	-39.0%	11.7%
2020-21	5.5%	11.7%	7.4%	6.3%
2021-22	10.2%	16.6%	6.6%	10.8%
2022-23	2.0%	-3.1%	3.6%	1.4%

#### **Bad Debt Costs**

Bad debt is the other portion of uncompensated care.<sup>29</sup> Bad debt is a record of lost revenue for health services for which a hospital determined the patient had a financial responsibility to pay, but that patient did not pay. This is in contrast to charity care, in which hospitals have determined before the billing process begins that patients would pay nothing or reduced amounts. From 2019 to 2023, bad debt has increased by 4.0% or \$8.3 million. However, when adjusted for inflation, bad debt costs between 2019 and 2023 actually decreased by 10.9%, or a decrease of

https://app.powerbigov.us/view?r=eyJrljoiNWQ4YjcwZDctODkwNy00YjA4LThlMTktMjM3YjU2NmlwZTRjliwidCl6IjM5Yzg3YWlzLTY2MTltNDJjMC05NjlwLWE2OTZkMTJkZjgwMyJ9



<sup>&</sup>lt;sup>27</sup> Newcomer sheltering and support:

<sup>&</sup>lt;sup>28</sup> See footnotes 14, 15, and 16.

<sup>&</sup>lt;sup>29</sup> See footnote 15.

\$26.3 million.<sup>30</sup> The shift in uncompensated care costs away from bad debt and towards charity care could be partially due to hospitals better screening patients in advance.

Table 7 Bad Debt Costs by Hospital Peer Group (in millions)

Year	Large	Medium	Small	Total
2019	\$139.5	\$37.5	\$29.1	\$206.2
2020	\$19.8	\$45.2	\$32.4	\$217.4
2021	\$126.0	\$30.3	\$33.0	\$189.7
2022	\$145.4	\$33.5	\$39.4	\$218.3
2023	\$137.9	\$36.0	\$40.6	\$214.5

Table 8 Bad Debt Costs Percent Change by Hospital Peer Group

Year	Large	Medium	Small	Total
2019-20	0.2%	20.5%	11.3%	5.4%
2020-21	-9.6%	-32.9%	1.9%	-12.7%
2021-22	15.1%	10.3%	19.4%	15.1%
2022-23	-5.2%	7.5%	3.2%	-1.7%

#### **Total Operating Expense Growth**

Operating expenses for hospitals are the expenses incurred from the normal business operations of running and operating a hospital. For a hospital, some of these expenses include salaries, rent, management fees, purchase of supplies, and utilities.

In Graph 2 and Table 9, total operating expenses for all reporting hospitals is displayed for the hospital fiscal years 2014 through 2023. Between this period, the total operating expenses increased by \$11.0 billion, or 94.0%. Each year, total operating expenses grew between \$2.0 billion and \$748.7 million, or between 10.4% and 6.2%, with an average growth of \$1.2 billion or 7.8% each year. When adjusted for inflation total operating expense grew by \$7.6 billion or an increase of 50.7% between 2014 and 2023. Comparatively, the Colorado population grew by 9.9% for the period 2014 to 2023, according to the Colorado State Demographer. As total operating expenses represent the amount that a hospital spends on the operations, or providing services to patients, changes from unexpected events like the COVID-19

<sup>&</sup>lt;sup>32</sup> Information retrieved from: <a href="https://demography.dola.colorado.gov/assets/html/gis\_applications.html#population">https://demography.dola.colorado.gov/assets/html/gis\_applications.html#population</a>.



<sup>&</sup>lt;sup>30</sup> See footnote 24. 2019 to 2023 CPI was pulled from the BLS's website: https://www.bls.gov/cpi/data.htm.

<sup>&</sup>lt;sup>31</sup> See footnote 20. 2014 to 2023 CPI was pulled from the BLS's website: <a href="https://www.bls.gov/cpi/data.htm">https://www.bls.gov/cpi/data.htm</a>.

PHE affect hospitals' total operating expenses. The change in total operating expense from 2019 to 2020 is not markedly high compared to the previous year, nor compared to the following year. However, between 2021 and 2022 total operating expenses had a growth rate of 10.4%, the highest since the period of 2015 to 2016. This growth was primarily driven by increases in salaries and wages for staff, especially a large increase in contracted labor which reached an all time high in 2022.

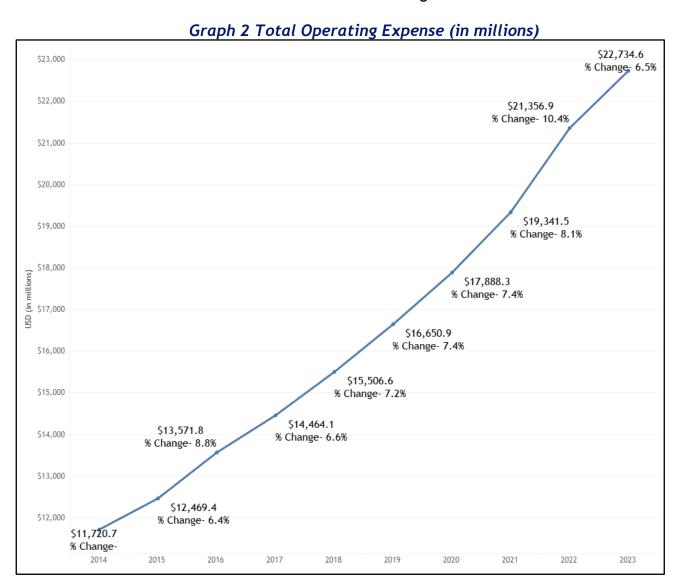


Table 9 Total Operating Expense by Total and by Hospital Peer Group (in millions)

Year	Large	Medium	Small	Total
2014	\$10,059.6	\$1,007.6	\$653.6	\$11,720.7
2015	\$10,622.5	\$1,114.3	\$732.6	\$12,469.4
2016	\$11,530.5	\$1,221.1	\$820.2	\$13,571.8
2017	\$12,306.6	\$1,298.5	\$859.1	\$14,464.1
2018	\$12,966.1	\$1,527.3	\$1,013.1	\$15,506.6
2019	\$13,209.1	\$2,085.8	\$1,355.9	\$16,650.9
2020	\$13,893.2	\$2,409.6	\$1,585.4	\$17,888.3
2021	\$15,015.7	\$2,520.0	\$1,805.8	\$19,341.5
2022	\$16,466.5	\$2,906.3	\$1,984.1	\$21,356.9
2023	\$17,425.4	\$3,154.9	\$2,154.3	\$22,734.6

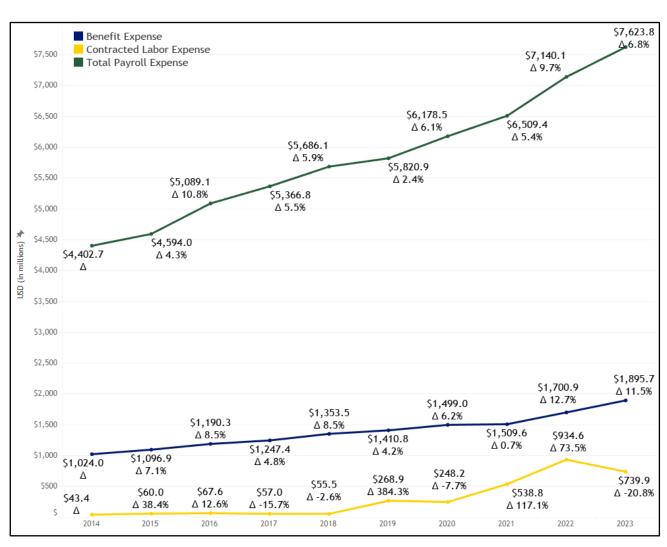
Total labor expenses, which is synonymous with salaries, wages, and benefits within this report, are the largest drivers in operating expenses for hospitals. These expenses include total payroll, which includes all full-time equivalent employees (FTE), contracted labor (workers who are contracted from staffing agencies), and benefit expenses. On average, total salaries, wages, and benefits are 45.6% of all operating expenses between 2014 and 2023. Total payroll expense is the largest portion of all hospitals' operating expenses. Graph 3 shows the three major components of total salaries, wages and benefits: total payroll, contracted labor and benefit expenses.

- Total payroll between 2014 and 2023 grew 73.2% or an increase of \$3.2 billion. Between 2014 and 2023, total payroll expenses had an average annual growth of 6.2%.
- Contracted labor expenses grew 2,055% from 2014 to 2022 or an increase of \$891.2 million from \$43.4 million to \$934.6 million. Between 2022 and 2023 contracted labor decreased \$195.0 million, or a reduction of 20.8%.
  - o Between 2019 and 2020 there was a slight reduction in contracted labor of 7.7%, or a decrease of \$20.6 million. This reduction is likely explained by the onset of the COVID-19 PHE where there was a moratorium on elective surgeries causing overall patient volumes to decline.
  - Between 2020 and 2021, contracted labor grew by \$290.6 million or an



- increase of 117.1%. This trend continued into 2022, where contracted labor grew by \$395.8 million or an increase of 73.5% from 2021.
- As stated above, contracted labor decreased significantly between 2022 and 2023, by 20.8%; this reduction could be the result of the anticipated ending of the PHE. That effect of the PHE unwind will not be materially seen until hospitals' fiscal year 2024, as many of Colorado hospitals' fiscal year ended shortly after the official end of the PHE.
- Between 2014 and 2023, benefit expenses grew 85.1% or an increase of \$87 million. Between 2014 and 2023, benefit expenses maintained a steady growth rate averaging 6.5%. Yet, there has been a larger uptick in the most recent years: benefit expenses grew by 12.7% for an increase of \$191.3 million between 2021 and 2022, and increased by 11.5%, or \$194.9 million between 2022 and 2023.

Graph 3 Total Payroll (FTE), Benefit and Contracted Labor Expenses (in millions)



#### **Profit Analysis**

2022

2023

This section focuses on profits for patient services, operating, and total net income. Patient service net income represents the income received from payers such as Medicare, Medicaid and private insurers minus expenses directly associated with patient care. Hospitals do not report expenses directly associated with payers. This is due to how hospitals account for their expenses; rather than tying expenses directly to payers they allocate them to cost centers. Cost centers can include emergency departments, Neonatal Intensive Care Units (NICU), housekeeping departments, etc. HCPF utilizes a cost-to-charge ratio that estimates costs associated with each payer in order to determine patient service net costs. Then those costs are subtracted from reported net patient revenue to calculate patient service net income.

Year Medium Small Total Large \$79.2 -\$97.6 2019 \$1,329.5 \$1,311.1 2020 \$751.9 -\$51.8 -\$144.7\$555.4 2021 \$1,097.8 \$177.9 -\$65.9 \$1,209.8

\$52.7

\$43.3

-\$117.7

-\$162.9

\$334.3

\$8.5

Table 10 Patient Service Net Income by Peer Groups (in millions)

\$399.3

\$128.1

Table 10 represents total patient service net income by the hospital peer groups between 2019 to 2023. Patient service net income decreased between 2019 and 2020 by 55.2% or a decrease of \$724.3 million. Patient service net income grew between 2020 and 2021 by 106.1% or \$622.9 million; however, between 2021 and 2022, patient service net income declined 72.4%, or a reduction of \$875.5 million. As a reminder, federal stimulus funds would not be reflected within patient service net income, though that funding was indeed a stabilizing financial factor for hospitals in that year. Patient service net income has continued to decline into 2023, which saw a reduction in total patient service net income by \$325.8 million or a 97.4% decrease from 2022. The reduction in patient service net income was driven by patient service costs increasing faster than patient revenues.<sup>33</sup> Additionally, between 2022 and 2023 there was a large increase in administrative write-offs which directly reduce net patient revenues.<sup>34</sup> Administrative write-offs increased by 81.3% or an increase of \$244.5 million from 2022. The large peer group has maintained a positive patient service net income over the past three years, whereas the medium and small peer

<sup>&</sup>lt;sup>33</sup> Patient service costs are calculated using a cost-to-charge ratio. See appendix B for the formula for cost-to-charge ratio.

<sup>&</sup>lt;sup>34</sup> Administrative write-offs include any charges that were written-off that do not meet the definition of charity care and bad debt. Some hospitals have included any write-offs associated with Colorado's Hospital Discounted Care within this line item. For more information about Hospital Discounted Care please see HCPF's webpage: https://hcpf.colorado.gov/colorado-hospital-discounted-care

group have both had years of negative patient service net income. Said another way, small hospitals and medium hospitals, which are often independent, rural and CAH hospitals, are not as profitable within their patient service lines compared to large hospitals, which are almost all urban area hospitals and are primarily system hospitals.

Operating net income represents the profit from all operating sources minus all operating expenses. Operating net income gives a lens into how effectively a hospital is operating. Due to data limitations operating income is not available for hospital fiscal years 2014 through 2018.<sup>35</sup>

Year	Large	Medium	Small	Total
2019	\$1,816.8	\$124.5	-\$28.2	\$1,913.2
2020	\$1,264.2	\$41.0	-\$8.7	\$1,296.5
2021	\$1,627.7	\$280.7	\$53.9	\$1,962.3
2022	\$874.5	\$128.0	-\$21.2	\$981.3
2023	\$685.5	\$123.6	-\$58.7	\$750.4

Table 11 Operating Net Income by Peer Groups (in millions)

Table 11 shows operating income by hospital peer groups and in total. Table 11 highlights a few areas of interest such as, the effects of the COVID-19 PHE on operating net income in 2020. Overall, operating income has oscillated relative to the onset of the COVID-19 PHE. Table 11 depicts a drop in operating income between 2019 and 2020 (a reduction of 32.2% or \$616.6 million) due to reduced patient revenues and growing operating expenses (which grew 7.4% or \$1.2 billion between 2019 and 2020). Between 2020 and 2021, operating income increased by 51.4% or \$665.8 million. This increase was primarily due to the inclusion of Federal stimulus funds through the CARES Act, as well as patients returning to hospitals for care.

Between 2021 and 2022, operating income decreased by \$981.0 million or 50.0%. The reduction in operating income over the last period is due to operating revenues, specifically net patient revenues, growing at a slower rate than operating expenses (5.9% and 10.4%, respectively). As mentioned above, contracted labor significantly increased between 2021 and 2022 driving up operating expenses. Between 2022 and 2023, total operating income decreased by \$230.9 million or a decrease of 23.5%. From the data that is available 2023 is the year with the lowest total operating income. Between 2019 and 2023 total operating income decreased by \$1.2 billion, or

<sup>&</sup>lt;sup>35</sup> Prior to 2019's template HCPF did not request other operating revenues and thus a true operating income could not be calculated for 2014 through 2018.

a decrease of 60.8%. The large peer group represents a significant portion of total operating income, ranging from 82.4% in 2021 to 97.8% in 2020. Unlike the other peer groups, the small peer group, which includes all CAHs and other rural hospitals, experienced negative operating income in most years. HCPF will continue to monitor operating income to determine if the reduction between 2021 and 2023 continues, stabilizes, or reverses course and returns to pre-PHE trends.

Net income represents all revenues, operating and non-operating, minus all expenses, operating and non-operating. Net income includes all patient service revenues, all revenues from investments, and any other revenues a hospital may receive, such as grants. Net income also includes revenue from tax levies which are more common for rural hospitals.

Year	Large	Medium	Small	Total
2019	\$2,083.3	\$158.4	\$43.7	\$2,285.4
2020	\$1,662.8	\$53.3	\$127.2	\$1,843.3
2021	\$2,837.7	\$358.7	\$228.5	\$3,424.8
2022	\$255.2	\$40.8	\$40.1	\$336.1
2023	\$1,285.8	\$172.1	\$39.5	\$1,497.4

Table 12 Net Income by Peer Groups (in millions)

Table 12 shows total net income for peer groups between 2019 and 2023. In 2023, total net income increased by \$1.2 billion or an increase of 345.5% from 2022. Between 2021 and 2022, total net income decreased by \$3.1 billion or 90.2%, the loss between 2021 and 2022 was driven by investment losses due to the investment market volatility. While all peer groups saw a decrease in 2022, the decrease in net income was primarily driven by the large peer group, which decreased by 91.0% or \$2.6 billion.

The overall decrease in net income between 2021 and 2022 was largely driven by losses in hospital investments due to a lower than expected year in the investment market.<sup>36</sup> Hospitals have historically earned a significant portion of overall income from investments; therefore, investment volatility directly influences hospitals' net income position. Over the last few years, there has been an increasing number of hospitals with a negative total profit margin, with 13 hospitals in 2020, 11 in 2021, and 40 in 2022.<sup>37</sup> In 2023, this number did decrease and 32 hospitals had a negative total profit margin; however, this is still approximately 38% of all Colorado hospitals

<sup>37</sup> For more information about total profit margin by hospital please see Appendix E of this report.



<sup>&</sup>lt;sup>36</sup> Kaufman Hall sampled over 900 hospitals nationwide, reviewing their investment portfolios. Overall hospital investments were down approximately 3.0%. Retrieved from https://www.kaufmanhall.com/sites/default/files/2023-01/KH\_NHFR\_2023-01.pdf

and a majority of those are CAH or rural hospitals. The average total margin in 2023 for hospitals by peer group was 3.2% for large, 5.4% for medium, and 0.9% for small hospitals. This further highlights the effects of the investment market on hospitals' bottom line and the precarious financial position of many rural hospitals. Between 2021 and 2023, eighteen Colorado hospitals maintained a negative total operating margin for all three years, and of those seven had a negative total profit margin.<sup>38</sup> HCPF will continue to evaluate hospitals' net income, reserves and the impact of investment returns and market volatility.

# Transfers of Cash and Equity

With the passage of HB23-1226, all hospitals provide HCPF with a summary of transfers of cash and equity by those hospitals to other entities, such as foundations, parent companies, other hospitals, etc. Hospitals also provide whether or not these transfers brought in or took money out of Colorado. Please note, this is the first year HCPF has requested this information. While HCPF has information from the one-time reporting requirements under HB23-1226, the data prior to hospital fiscal year 2023 may not be as thorough as that for hospital fiscal year 2023. For instance, there is a large increase between 2019 and 2020; however, fewer hospitals reported as thoroughly between 2015 and 2019. Additionally, the large increase in 2020 was primarily driven by HealthONE hospitals making several large transfers within the state that are not as large in other years. Data for 2021 through 2022 is unavailable due to limitations in the request directed from HB23-1226.

<sup>&</sup>lt;sup>38</sup> See appendix E of this report for more information on profit margins.



Table 13 Net Transfers of Cash and Equity (in millions)

Year	Total	Transfers within Colorado	Transfers outside Colorado
2015	\$1,317.6	\$1,027.1	\$290.5
2016	\$1,249.2	\$949.5	\$299.7
2017	\$1,311.8	\$1,070.1	\$241.7
2018	\$1,766.3	\$1,608.6	\$157.6
2019	\$1,967.9	\$1,733.8	\$234.8
2020	-\$8,043.8	-\$8,143.1	\$100.7
2021	N/A	N/A	N/A
2022	N/A	N/A	N/A
2023	\$1,900.4	\$2,000.9	-\$100.6

In 2023, total transfers between hospitals and other entities was reported to be \$1.9 billion of which \$2.0 billion was transferred within Colorado. This could include funds originating in Colorado such as revenues from a hospital being transferred to other entities within Colorado. In 2020, several large hospitals made various financial transfers out of the hospitals and to entities in Colorado. This was specifically the case with HealthONE hospitals that made transfers of \$7.5 billion in 2020. These transfers included monthly and other expense transfers, which included transfers from corporate entities. These transfers could be funds originating in Colorado such as revenues from a hospital being transferred to other entities within Colorado. Overall, in 2023, total transfers between hospitals and other entities were reported to be \$1.9 billion of which \$2.0 billion was transferred within Colorado. Transfers out of Colorado totaled -\$100.6 million, resulting in total transfers being less than transfers within Colorado.

However, while a transfer can be "within" Colorado from a hospital, the entity that the hospital is transferring money to could then transfer outside of the state of Colorado. For example, a hospital transfers money to a physician group in the state, which then transfers that money to a national headquarters elsewhere. It is important to note that hospitals recorded these transfers as negative values as they left the hospital.

In 2023, funds being transferred out of Colorado totaled -\$100.6 million. This value is



negative since HealthONE hospitals transferred more out of their hospitals than transferred into their hospitals from outside Colorado. More examples of funds leaving Colorado include payments to a corporate parent, cash reserves that are housed at the corporate parent or funds to a joint venture outside of Colorado. HCPF will work with hospitals to standardize reporting of transfers to more consistently report transfers from hospitals to other entities.

### Historic Days Cash on Hand

Table 14 below shows the days cash on hand by hospitals or hospital systems between 2019 and 2023. Days cash on hand (DCOH) is a financial metric that measures the number of days an organization can continue to pay its operating expenses given the amount of liquid funds available, including paying employees and buying supplies, among other expenses. Said another way, if a hospital stopped operations and no longer was receiving revenues, its days cash on hand would suggest that the hospital could remain open for that many more days before closing its doors. In 2023, the state median for days cash on hand is 164, parallel with the 2019 pre-pandemic level of 149, which rose during the pandemic for many hospitals with the addition of federal stimulus funds.

Table 14 2019-2023 Days Cash on Hand by Hospital or Hospital System<sup>39,40</sup>

Hospital/System Name	Note	2019 Days Cash on Hand	2020 Days Cash on Hand	2021 Days Cash on Hand	2022 Days Cash on Hand	2023 Days Cash on Hand
AdventHealth		238	260	228	167	201
Animas Surgical Hospital	+	14	116	85	36	26
Arkansas Valley Regl Med Ctr		98	76	153	141	127
Aspen Valley Hospital District		235	254	316	249	198
Banner Health		225	284	256	218	225
Boulder Community Hospital		325	403	382	267	279
Children's Hospital Colorado		321	333	358	299	291
Commonspirit		153	202	245	176	164
Community Hospital		86	144	118	80	69

<sup>&</sup>lt;sup>39</sup> Hospital Data is from Annual Financial Statements submitted to HCPF. Days Cash on Hand represents the consolidated financials of hospitals and systems, both within and outside the state of Colorado. \*2019 Hospital data from Medicare cost reports, <sup>+</sup>Animas distributes funds to their parent company, leading to a decreased hospital Days Cash on Hand, ‡ 2023 data now includes tax funds in cash & investments amounts.

<sup>&</sup>lt;sup>40</sup> Days Cash on Hand = 365 \* (Unrestricted Cash & Cash equivalents + Unrestricted Investments)/(Total Operating Expenses - Depreciation)



Hospital/System Name	Note	2019 Days Cash on Hand	2020 Days Cash on Hand	2021 Days Cash on Hand	2022 Days Cash on Hand	2023 Days Cash on Hand
Delta County Memorial Hospital		82	108	71	30	26
Denver Health		131	155	117	87	85
Estes Park Medical Center		151	196	178	96	106
Family Health West		103	85	88	70	108
Grand River Hospital District		154	183	201	201	195
Gunnison Valley Hospital		324	412	352	282	253
Haxtun Hospital District		87	288	189	131	N/A
HealthOne	41	N/A	N/A	N/A	N/A	N/A
Heart Of The Rockies Reg Med Center		248	272	289	255	270
Intermountain Health (formerly SCL Health) <sup>42</sup>		334	411	400	343	348
Keefe Memorial Hospital		336	392	316	272	185
Kit Carson County Memorial Hospital		94	306	325	281	289
Kremmling Memorial Hospital District		33	182	185	140	139
Lincoln Community Hospital	‡	22	148	123	56	45
Melissa Memorial Hospital		200	233	190	129	150
Montrose Memorial Hospital		149	251	198	201	196
Mt. San Rafael Hospital		120	218	220	199	168
National Jewish Health	*	97	106	127	111	62
Pagosa Springs Medical Center		72	189	177	126	130
Parkview Medical Center		195	201	205	156	143
Pioneers Medical Center		26	132	227	126	62
Prowers Medical Center		127	193	215	199	149
Rangely District Hospital		176	321	324	218	184

<sup>&</sup>lt;sup>41</sup> HealthONE is an affiliate of HCA, and its cash and investments are held at the parent company level. In the last several years, HCA has spent accumulated cash on stock repurchases and other investments. These repurchased shares could be resold in the future for additional funds but are not reflected in days cash on hand, meaning that days cash on hand is not a meaningful representation of liquidity for HCA-HealthONE.

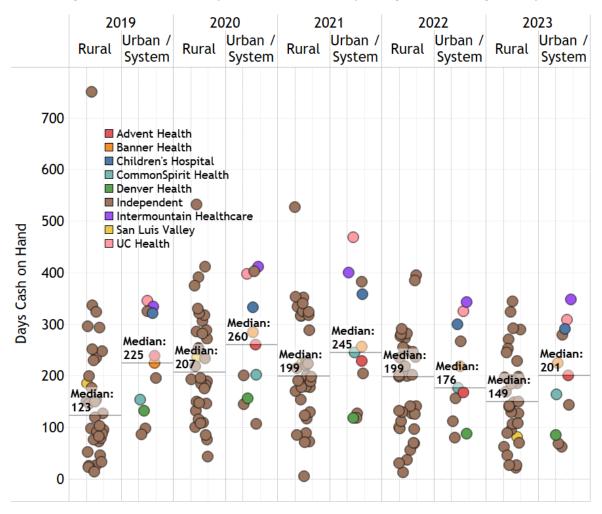
<sup>&</sup>lt;sup>42</sup> Prior to 2022 Intermountain Health hospitals were owned and operated by SCL Health. SCL Health merged with Intermountain Health.



		2019 Days Cash on	2020 Days Cash on	2021 Days Cash on	2022 Days Cash on	2023 Days Cash on
Hospital/System Name	Note	Hand	Hand	Hand	Hand	Hand
Rio Grande Hospital		295	375	352	395	323
San Luis Valley		186	235	223	100	81
Sedgwick County Health Center		293	317	318	235	228
Southeast Colorado Hospital		92	175	130	112	88
Southwest Memorial Hospital		79	108	117	97	95
Spanish Peaks Regional Health		77	149	170	276	N/A
St. Vincent General Hospital		46	43	4	6	11
The Memorial Hospital	*	25	100	72	68	70
UCHealth		346	397	469	325	308
Vail Valley Medical Center		751	531	527	384	292
Valley View Hospital		251	281	340	291	344
Weisbrod Memorial County Hospital		145	331	223	247	244
Wray Community District Hospital		52	146	177	183	142
Yuma District Hospital		230	286	333	235	191
Median of all hospitals		149	218	215	183	164

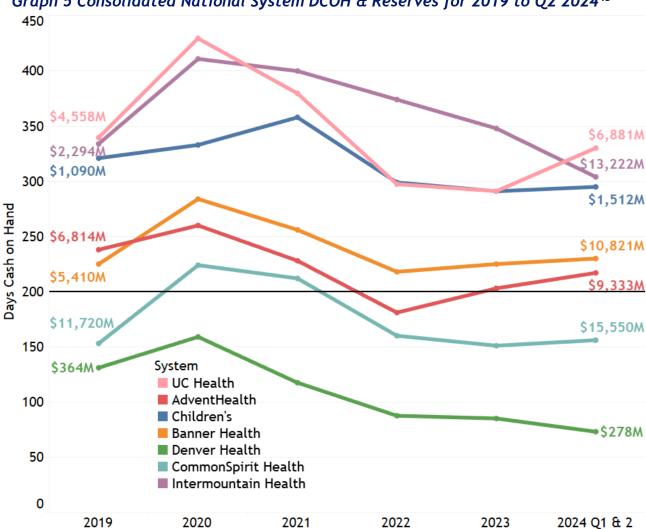
As a trend, hospital systems, which are generally in the front range area of the state, have higher days cash on hand compared to hospitals in the eastern plains or western slope. This can be seen below in Graph 4 showing Days Cash on Hand by Rural or Urban/System hospitals. Hospitals in the eastern and western portions of the state are typically rural and or critical access hospitals. These hospitals are usually the first to have concerns over financial viability, making payroll, or keeping their doors open. Ensuring these hospitals maintain a strong financial liquidity position helps to ensure health care access to these underserved areas.

Graph 4 2019-2023 Days Cash on Hand by Hospital or Hospital System



In the Denver region, Denver Health has the lowest days cash on hand with only 85 days cash on hand in 2023. Denver Health is an anomaly compared to other hospitals in the Denver region and even some more rural regions, likely due to the amount of uncompensated care provided. Similar to rural and CAH, Denver Health is a safety net hospital that provides care to a larger share of Medicaid, under and uninsured individuals. Additional information has been sourced herein to provide more timely, though limited, insights. Specifically, Graph 5, Graph 10 and Graph 11 display data through Q2 2024 (June 2024) utilizing a source that is different from most data in this report, as quarterly reporting was not available during the data collection period. Therefore, HCPF sourced the most timely financial data that is publicly available through the EMMA website. Note that quarterly financial information is unaudited and subject to changes as audited financial information is developed. Only hospital systems are shown because many smaller or independent hospitals are not required to report this information. Following passage of HB23-1226, quarterly financial information from other hospitals is being received by HCPF and will be included in future reporting. These figures include entire national systems and adjusts all systems to a standard calendar year of accounting, and therefore yearly profit and margin numbers may differ from

other HCPF analyses, which represent only Colorado hospitals on their specific fiscal years.



Graph 5 Consolidated National System DCOH & Reserves for 2019 to Q2 2024<sup>43</sup>

#### **Current and Previous Year Financial Analysis**

This section of the report focuses on the most recent year of the reporting period and analyzes shifts between hospital fiscal years 2022 and 2023. Specifically, it provides a breakdown of financial metrics by peer groups and DOI regions. As mentioned previously, due to the limitation of historic data, payer types have not been presented.

Table 15 Net Patient Revenue Percent Change by Hospital Peer Groups

Peer Group	Net Patient Revenue \$ Change in millions (2022-23)	Net Patient Revenue % Change (2022- 23)
Large	\$671.7	4.0%

<sup>&</sup>lt;sup>43</sup> Information by system is sourced from the EMMA website where hospital and hospital systems provide financial statements and quarterly statements for bond compliance. Independent hospitals are not shown as a category.



Peer Group	Net Patient Revenue \$ Change in millions (2022-23)	Net Patient Revenue % Change (2022- 23)
Medium	\$237.1	8.1%
Small	\$101.3	6.0%
Total	\$1,010.1	4.8%

In Table 15, the percent change in net patient revenue between 2022 and 2023 for each hospital peer group is displayed. The large peer group increased by \$671.7 million, or 4.0%. The medium peer group increased \$237.1 million, or 8.1%. The small peer group increased by \$101.3 million, or 6.0%.

## Net Patient Revenue by Payer Type

Net patient revenue by payer type approximates the payments a hospital receives for a particular payer type.

Table 16 2023 Net Patient Revenue by Payer Type (in millions)

Major Payer Type	Net Patient Revenue	Net Patient Revenue (% of Total)
Medicare	\$ 6,293.4	28.3%
Medicaid	\$ 3,986.0	17.9%
Commercial	\$ 10,718.6	48.1%
Self-Pay	\$ 157.3	0.7%
Colorado Indigent Care Program (CICP)/Other <sup>44</sup>	\$ 1,110.7	5.0%
Total	\$ 22,266.0	100.0%

In Table 16, totals for net patient revenue by payer type is represented in millions. In 2023, total net patient revenue was \$22.3 billion. The commercial payer category made up approximately half (48.1%) of total net patient revenue at \$10.7 billion. The next largest payer category was Medicare, representing 28.3% of total net patient revenue or \$6.3 billion. Medicaid net patient revenue was \$4.0 billion, or 17.9% of the total net patient revenue. The two remaining categories representing 5.7% were CICP/Other net patient revenue totaling \$1.1 billion and self-pay totaling \$157.3 million, or 5.0% and 0.7%, respectively.

Table 17 2022 Net Patient Revenue by Payer Type by Hospital Peer Group (in millions and as % of Peer Total)

<sup>&</sup>lt;sup>44</sup> The CICP/Other category includes CICP, Other, and CHAMPUS/Tricare.

Payer Type	Large	Large (%)	Medium	Medium (%)	Small	Small (%)
Medicare	\$4,731.8	27.3%	\$921.5	29.2%	\$640.1	35.6%
Medicaid	\$3,239.9	18.7%	\$429.7	13.6%	\$316.4	17.6%
Commercial	\$8,375.2	48.4%	\$1,657.0	52.5%	\$686.4	38.2%
Self-Pay	\$50.8	0.3%	\$54.9	1.7%	\$51.6	2.9%
CICP/Other	\$917.2	5.3%	\$91.9	2.9%	\$101.6	5.7%
Total	\$17,315.0	100.0%	\$3,155.0	100.0%	\$1,796.0	100.0%

In Table 17, 2023 net patient revenue by payer type is reported by hospital peer groups. For the large peer group, net patient revenue totaled \$17.3 billion or 77.8% of total net patient revenue. The commercial payer category represents about half, or 48.4%, of the large peer group's total at \$8.4 billion. For the medium peer group, net patient revenue totaled \$3.2 billion, 14.2% of the total for 2023. The commercial payer category was approximately half the medium peer group's net patient revenue with \$1.8 billion, or 52.5% and Medicare with \$921.5 million, or 29.2%. For the small peer group, net patient revenue totaled \$1.8 billion, which was 8.1% of total net patient revenue for 2023. While commercial net patient revenue is the largest portion of the small peer group's total at \$686.4 million, or 38.2%, the Medicare category, \$640.1 million or 35.6%, represented a larger portion of the small peer groups net patient revenue compared to the large and medium peer groups, 27.3% and 29.2%, respectively. Hospitals in the small peer group are located in rural areas of the state where the population tends to be older and more residents are covered by Medicare compared to urban areas. 45

<sup>&</sup>lt;sup>45</sup> See page 8 of Colorado Rural Health Center 2022 Snapshot of Rural Health February Final Release (2022) Retrieved from https://coruralhealth.org/wp-content/uploads/2013/10/2022-Snapshot-of-Rural-Health-February-final-release.pdf



Table 18 2023 Net Patient Revenue by Payer by DOI region (in millions)<sup>46</sup>

Payer Type	Medicare	Medicaid	Commercial	Self-pay	CICP/ Other	Total
Boulder	\$380.7	\$158.0	\$665.2	\$13.4	\$29.1	\$1,246.3
Colorado Springs	\$706.6	\$420.4	\$1,064.1	\$9.3	\$218.8	\$2,419.1
Denver	\$3,115.5	\$2,417.9	\$6,180.2	\$28.0	\$570.1	\$12,311.7
East	\$287.2	\$202.0	\$302.8	\$25.5	\$30.2	\$847.7
Ft. Collins	\$521.3	\$137.6	\$788.7	\$15.0	\$76.8	\$1,539.4
Grand Junction	\$282.4	\$131.1	\$358.5	\$5.4	\$73.4	\$850.9
Greeley	\$160.8	\$97.8	\$210.7	\$11.9	\$17.8	\$498.9
Pueblo	\$206.6	\$140.0	\$163.2	-\$13.7	\$31.4	\$527.5
West	\$632.5	\$281.3	\$985.1	\$62.5	\$63.1	\$2,024.5
Total	\$6,293.4	\$3,986.0	\$10,718.6	\$157.3	\$1,110.7	\$22,266.0

<sup>&</sup>lt;sup>46</sup> In the Colorado Springs region, self-pay appears as a negative number, this is due to hospitals within that region reporting all of their uncompensated care to the category which overshadows revenues in from those payers.



Table 19 Net Patient Revenue by Payer by DOI Region (as % of Region Total)

Payer Type	Medicare	Medicaid	Commercial	Self-pay	CICP/ Other
Boulder	30.5%	12.7%	53.4%	1.1%	2.3%
Colorado Springs	29.2%	17.4%	44.0%	0.4%	9.0%
Denver	25.3%	19.6%	50.2%	0.2%	4.6%
East	33.9%	23.8%	35.7%	3.0%	3.6%
Ft. Collins	33.9%	8.9%	51.2%	1.0%	5.0%
Grand Junction	33.2%	15.4%	42.1%	0.6%	8.6%
Greeley	32.2%	19.6%	42.2%	2.4%	3.6%
Pueblo	39.2%	26.5%	30.9%	-2.6%	6.0%
West	31.2%	13.9%	48.7%	3.1%	3.1%
Total	28.3%	17.9%	48.1%	0.7%	5.0%

In Table 18 and Table 19, 2023 net patient revenue by payer type is reported by the nine DOI regions. The Denver region represents the majority of net patient revenue at \$12.3 billion, or 55.3%. Overall, the Denver region represented most for each of the payer's total net patient revenue. In the majority of regions, commercial net patient revenue represented the highest proportion of total net patient revenue. Except the Pueblo region whose highest proportion was Medicare at 39.3%.

In 2023, Medicare net patient revenue was approximately 28.3% for the entire state, and Medicaid net patient revenue was 17.9%. In 2023, commercial net patient revenue was almost half of all total net patient revenue with 48.1%. In 2023, CICP/Other net patient revenue was 5.0%, and finally self-pay was 0.7% for the entire state. Across all regions in 2023, Medicaid total net patient revenue averaged 17.7% of total net patient revenue. On average, the commercial percentage of total net patient revenue for each region is 44.4%. Medicare represented the second highest percent of net patient revenue at 31.1% for all DOI regions.

#### **Uncompensated Care Costs in Total**

Uncompensated care is the total amount of care a hospital provides that it does not expect to, or will not, receive compensation for providing a service. There are two main components that make up uncompensated care, bad debt and charity care. Costs are determined by applying a cost to charge ratio to uncompensated care write-offs to more accurately estimate the costs borne by hospitals for providing



services that go unreimbursed.

Table 20 Uncompensated Care Costs Change by Hospital Peer Groups

Peer Group	Uncompensated Care Costs \$ Change in millions (2022-2023)	Uncompensated Care Costs % Change (2022 -2023)
Large	-\$2.0	-0.5%
Medium	\$1.2	1.6%
Small	\$1.7	3.3%
Total	\$0.9	0.2%

Table 20 depicts total uncompensated care growth from 2022 to 2023 for each of the hospital peer groups. Overall, uncompensated care for the large peer group decreased by 0.5%, or \$2.0 million from 2022 to 2023. The medium peer group uncompensated care increased by \$1.2 million, or 1.6%. The small peer group uncompensated care increased overall by 3.3%, or \$1.7 million. In Total, uncompensated care costs increased by \$0.9 million, or 0.2% between 2022 and 2023.

#### **Charity Care Costs**

One main component of uncompensated care is charity care.<sup>47</sup> It is defined as health services for which hospitals do not expect to receive, in full or in part, payment because the hospital had determined, with the patient's assistance, the patient's inability to pay.

Table 21 Charity Care Costs Change by Hospital Peer Group

Peer Group	Charity Care Costs \$ Change in millions (2022- 23)	Charity Care Costs % Change (2022-23)
Large	\$5.6	2.0%
Medium	-\$1.3	-3.1%
Small	\$0.4	3.6%
Total	\$4.7	1.4%

Table 21 shows the percent change for each hospital peer group from 2022 to 2023. Overall, charity care costs increased by \$4.7 million, or 1.4%, from 2022 to 2023,



<sup>&</sup>lt;sup>47</sup> See footnote 31.

which is significantly lower than the percent change from the previous year (2021-22) when charity care costs increased by 10.8% or \$31.9 million. The large peer group represented most of the overall increase with an addition of \$5.6 million over the period, or an increase of 2.0%. The medium decreased by \$1.3 million or a decrease of 3.1%. The small peer group increased by \$0.4 million or an increase of 3.6%.

#### **Bad Debt Costs**

The other portion of uncompensated care is bad debt.<sup>48</sup> Bad debt is a record of lost revenue for health services for which a hospital determined the patient had a financial responsibility to pay, but that patient did not pay. This is in contrast to charity care, in which hospitals have determined before the billing process begins that partial or full non-payments would occur for patients.

Table 22 Bad Debt Costs Change by Hospital Peer Group

Peer Group	Bad Debt Costs \$ Change in millions (2022-23)	Bad Debt Costs % Change (2022-23)
Large	-\$7.6	-5.2%
Medium	\$2.5	7.5%
Small	\$1.2	3.2%
Total	-\$3.8	-1.7%

In Table 22, the percent change of bad debt for each peer group is presented. On the aggregate level, bad debt decreased by \$3.8 million between 2022 and 2023, or 1.7%. Bad debt for the large peer group decreased by \$7.6 million, or 5.2%. The medium peer group saw an increase in bad debt of \$2.5 million, or 7.5%, while the small peer group saw an increase in bad debt over the period of \$1.2 million, or 3.2%. Compared to the previous year, the small group saw a lower rate of growth in bad debt costs which grew by 24.2% or \$7.5 million in 2022. The recent increases in charity care and bad debt over the last few years raise concerns about patients' ability to pay for hospital services; however, the decrease in bad debt and increase in charity care may also indicate that hospitals are doing an improved job of screening patients *before* care occurs.

<sup>&</sup>lt;sup>48</sup> See footnote 26.

#### 2023 Uncompensated Care Costs by Payer Type

Table 23 2023 Uncompensated Care Costs by Payer Type (in millions)

Major Payer	Bad Debt Costs	Bad Debt % of Total	Charity Care Costs	Charity Care % of Total	Uncompensated Care Costs	Total costs % of Total
Medicare	\$18.7	8.7%	\$4.2	1.3%	\$22.9	4.2%
Medicaid	\$4.4	2.1%	\$12.8	3.9%	\$17.2	3.2%
Commercial	\$41.5	19.4%	\$20.5	6.2%	\$62.0	11.4%
Self-pay	\$122.6	57.2%	\$187.6	56.8%	\$310.3	56.9%
CICP/ Other	\$27.1	12.6%	\$105.4	31.9%	\$132.5	24.3%
Total	\$214.5	100.0%	\$330.4	100.0%	\$544.9	100.0%

In Table 23, uncompensated care costs are represented in total and for bad debt and charity care by payer type. In 2023, uncompensated care costs totaled \$544.9 million and was primarily made up of the self-pay category with \$310.3 million, or 56.9%. The second highest payer type to contribute to uncompensated care costs was the CICP/Other payer type with \$132.5 million in uncompensated care costs. The lowest proportion of uncompensated care costs came from the Medicaid payer type category with \$17.6 million in uncompensated care costs, or 3.2%, followed by Medicare with \$22.9 million in uncompensated care costs, or 4.2%.

Between 2022 and 2023, total uncompensated care costs increased slightly by 0.2%, or \$0.9 million. Charity care costs totaled \$330.4 million, or 59.9% of total uncompensated care. The self-pay payer category made up most of charity care in 2023, representing 56.8% of total charity costs, or \$187.6 million. The second largest category for charity care costs was the CICP/Other category, at \$105.4 million, or 31.9% of total charity care costs. Between 2022 and 2023, total charity care costs increased by 1.4%, or \$4.7 million, which is smaller than the increase of 10.4% or \$31.9 million in 2022.

Bad debt costs were \$214.5 million, representing approximately 40.1% of total uncompensated care costs. The self-pay category made up over half of the costs for bad debt or 54.9%, representing \$122.6 million. The next highest category was the commercial payers at 19.4%, or \$41.5 million. Between 2022 and 2023, total bad debt costs decreased by 1.7%, or a reduction of \$3.8 million.

#### 2023 Charity Care Costs by Payer Type

Table 24 2023 Charity Care Costs by Payer by Peer Group (in millions)

Payer Type	Large	Large (%)	Medium	Medium (%)	Small	Small (%)	Total	Total (%)
Medicare	\$3.0	1.1%	\$.3	0.8%	\$.9	7.3%	\$4.2	1.3%
Medicaid	\$11.7	4.2%	\$.4	1.0%	\$.7	5.7%	\$12.8	3.9%
Commercial	\$16.2	5.8%	\$3.0	7.3%	\$1.3	10.3%	\$20.5	6.2%
Self-pay	\$153.9	55.4%	\$28.8	71.3%	\$5.0	40.8%	\$187.6	56.8%
CICP/ Other	\$93.1	33.5%	\$7.9	19.6%	\$4.3	35.8%	\$105.4	31.9%
Total	\$277.9	100.0%	\$40.4	100.0%	\$12.1	100.0%	\$330.4	100.0%

In Table 24, charity care costs are broken down by hospital peer groups and by major payer types. In 2023, the large peer group made up the majority of charity care costs, which totaled \$277.9 million, or 84.1% of the total charity care costs. Self-pay payer made up 55.4% of charity care costs for the large peer group, or \$153.9 million. The medium peer group made up approximately 12.2% of total charity care costs, or \$40.4 million. The small peer group made up 3.7% of total charity care costs with \$12.1 million. The self-pay payer category made up the majority of the small and medium peer groups' charity care costs at \$5.0 million and \$28.8 million, respectively. The CICP/Other category has been increasing more than any other payer type between 2022 and 2023. Overall, the large peer group represented the majority of charity care costs for each payer type, ranging from 71.2% (Medicare) and 91.6% (Medicaid). This is to be expected as the number of patients who receive care at large hospitals is significantly more than the proportion of medium and small hospitals.

Table 25 2023 Charity Care Costs by Payer Type by DOI Region (in millions)

DOI Region	Medicare	Medicaid	Commercial	Self- pay	CICP/ Other	Total
Boulder	\$0.2	\$0.1	\$1.4	\$11.8	\$0.6	\$14.1
Colorado Springs	\$0.4	\$0.3	\$2.5	\$18.0	\$2.9	\$24.1
Denver	\$1.6	\$10.2	\$10.3	\$112.2	\$86.4	\$220.7
East	\$0.3	\$0.2	\$0.6	\$3.1	\$1.2	\$5.3
Ft. Collins	\$0.3	\$0.0	\$1.2	\$11.1	\$0.9	\$13.5
Grand Junction	\$0.2	\$0.7	\$1.0	\$5.3	\$3.2	\$10.4
Greeley	\$0.1	\$0.03	\$0.4	\$10.7	\$1.1	\$12.4
Pueblo	\$0.5	\$0.7	\$1.1	\$1.7	\$0.0	\$4.0
West	\$0.7	\$0.6	\$1.9	\$13.8	\$9.1	\$26.1
Total	\$4.2	\$12.8	\$20.5	\$187.6	\$105.4	\$330.4

In Table 25, charity care costs are represented in total for each payer type broken down by DOI regions. In 2023, total charity care costs were \$330.4 million. The majority of charity care costs were in the Denver region at \$220.7 million, or 66.8%. The second largest region in total for charity care costs was the West region with \$26.1 million, or 7.9%.

# 2023 Bad Debt Costs by Payer Type

Table 26 2023 Bad Debt Costs by Payer by Peer Group (in millions)

Payer Type	Large	Large (%)	Medium	Medium (%)	Small	Small (%)	Total	Total (%)
Medicare	\$13.4	9.7%	\$1.8	5.0%	\$3.6	8.8%	\$18.7	8.7%
Medicaid	\$2.9	2.1%	\$.2	0.6%	\$1.3	3.2%	\$4.4	2.1%
Commercial	\$24.1	17.5%	\$9.3	25.8%	\$8.1	20.0%	\$41.5	19.4%
Self-pay	\$91.1	66.0%	\$15.3	42.5%	\$16.3	40.1%	\$122.6	57.2%

Payer Type	Large	Large (%)	Medium	Medium (%)	Small	Small (%)	Total	Total (%)
CICP/ Other	\$6.4	4.6%	\$9.4	26.1%	\$11.3	27.9%	\$27.1	12.6%
Total	\$137.9	100.0%	\$36.0	100.0%	\$40.6	100.0%	\$214.5	100.0%

In Table 26, bad debt costs are reported by hospital peer groups and by major payer types. In 2023, the large peer group made up the majority of bad debt costs, which totaled \$137.9 million, or 64.3% of the total bad debt costs. Self-pay made up 66.0% of bad debt costs for the large peer group, or \$91.1 million, which increased by \$9.7 million from 2022. The second largest payer category was the commercial payer, with \$24.1 million, or 17.5% of the total large peer group. The medium peer group made up approximately 16.8% of total bad debt costs, or \$36.0 million. The self-pay category made up the largest proportion of bad debt costs for the medium peer group with \$15.3 million, or 42.5% of total bad debt costs for the medium peer group. However, unlike last year which saw 65.0% of all bad debt allocated to the self pay category, this year commercial payers and CICP/Other took up a larger proportion than in previous years. The small peer group made up approximately 18.9% of total bad debt costs with \$40.6 million. Similar to the large and medium peer group, the self-pay category made up the majority of the small peer group's bad debt costs with \$16.3 million, or 43.2% of total bad debt costs for the payer. Like the medium peer group, the small group saw a larger proportion of bad debt allocated to commercial payers and CICP/Other than the large peer group. Overall, the large peer group made up the majority of bad debt costs for each payer type, ranging from 57.6% (Medicaid) to 74.2% (self pay) except for the CICP/Other category which the small group was the largest. The self-pay category made up the majority of total bad debt costs with \$122.6 million, or 57.2%; followed by the commercial payer group with \$41.5 million, or 19.4%.

Table 27 2023 Bad Debt Costs by Payer Type by DOI Region (in millions)

DOI Region	Medicare	Medicaid	Commercial	Self-Pay	CICP/ Other	Total
Boulder	\$0.6	\$0.1	\$1.8	\$3.6	\$0.4	\$6.5
Colorado Springs	\$3.5	\$0.6	\$4.8	\$12.4	\$0.7	\$22.0
Denver	\$8.2	\$1.9	\$15.0	\$65.7	\$5.3	\$96.2
East	\$1.6	\$0.6	\$2.5	\$10.2	\$4.3	\$19.2
Ft. Collins	\$1.2	\$0.2	\$5.1	\$9.7	\$0.3	\$16.4

DOI Region	Medicare	Medicaid	Commercial	Self-Pay	CICP/ Other	Total
Grand Junction	\$0.8	\$0.1	\$1.6	\$4.3	\$1.9	\$8.7
Greeley	\$0.5	\$0.04	\$1.9	\$3.4	\$0.02	\$5.9
Pueblo	\$0.2	\$0.0	\$.2	\$2.2	-\$0.01	\$2.5
West	\$2.2	\$0.9	\$8.6	\$11.1	\$14.3	\$37.1
Total	\$18.7	\$4.4	\$41.5	\$122.6	\$27.1	\$214.5

In Table 27, bad debt costs are represented in total for each payer type and broken down by DOI regions. In 2023, total bad debt costs were \$214.5 million. The majority of bad debt costs were in the Denver region with \$96.2 million, or 44.8%. This is the area where our state's largest safety net hospital, Denver Health, is located and where 51% of Coloradans reside.<sup>49</sup> The second largest region in total for bad debt costs was the West region with \$37.1 million, or 17.3%. The Denver region was the driver of bad debt costs in 2023 and made up the largest portion of each payer type, except for the CICP/Other category, which had a higher proportion in the West region, 19.5% and 52.7%, respectively.

Table 28 2023 Uncompensated Care costs by System (in millions)<sup>50</sup>

System	Bad Debt Costs	Charity Care Costs	Total Uncompensated Care Costs
Banner Health	\$5.6	\$13.3	\$18.9
Commonspirit	\$2.1	\$46.4	\$48.5
AdventHealth	-\$3.1	\$19.1	\$16.0
Childrens	\$2.7	\$8.4	\$11.1
HealthONE	\$14.3	\$26.4	\$40.7
Intermountain	\$17.2	\$37.5	\$54.7
San Luis Valley	\$3.9	\$0.0	\$3.9

<sup>&</sup>lt;sup>49</sup> Denver DOI region includes Adams, Arapahoe, Broomfield, Clear Creek, Denver, Douglas, Elbert, Gilpin, Jefferson and Park counties. Source: 2022 county population data from the Colorado State Demography Office.

<sup>&</sup>lt;sup>50</sup> A hospital can report negative bad debt costs when, due to improved collection practices or unexpected patient payments, the amount of money they actually collected from patients exceeds their initial estimate of uncollectible debt, resulting in a net "gain" on the bad debt expense, which is reflected as a negative value on financial statements.



System	Bad Debt Costs	Charity Care Costs	Total Uncompensated Care Costs
UCHealth	\$68.2	\$61.3	\$129.5
Total Independent	\$103.6	\$118.0	\$221.6
Denver Health	\$47.7	\$93.8	\$141.5
All Other Independent	\$55.9	\$24.3	\$80.1
Grand Total	\$214.5	\$330.4	\$544.9

Table 28 shows total uncompensated care costs for each hospital system and by bad debt and charity care costs. At the system level, total uncompensated care costs ranged from \$3.9 million for San Luis Valley, a two rural hospital system, to \$129 million for UCHealth. Overall, the independent hospitals, which consists of 38 hospitals, had a majority of uncompensated care costs within the state; however, upon further examination, Denver Health makes up a majority of uncompensated care costs for all independent hospitals representing 63.8% of the total for independent hospitals. At the state level, Denver Health alone makes up 26.0% of all total uncompensated care costs. When looking at charity care costs Denver Health makes up approximately 79.4% of charity care costs for independent hospitals. Additionally in 2023, Denver Health, a singular hospital, had more charity care costs than any system. It is also relevant to point out that all of these systems had positive profit margins in 2023 at the national level shown in Graph 10, including these uncompensated costs. There is a heightened focus on how migrant populations affect uncompensated care costs. Next year's report will shed more light on the effects of the migrant population including if an increase in migrants has increased uncompensated care for Denver Health compared to what it otherwise would be. 51 It appears that Denver Health is taking on more and more of the burden of caring for the underinsured in Colorado.

Table 29 Uncompensated Care By County Designation (in millions)<sup>52</sup>

System	Bad Debt	Charity Care	Total	
System	Costs	Costs	Uncompensated	
			Care Costs	
Urban	\$156.6	\$298.9	\$455.5	

<sup>&</sup>lt;sup>51</sup> See charity care costs analysis within the historic data section above.

<sup>&</sup>lt;sup>52</sup> County Designations are provided by the Colorado Rural Health Center and retrieved from: https://coruralhealth.org/#/



System	Bad Debt Costs	Charity Care Costs	Total Uncompensated
			Care Costs
Rural	\$45.2	\$30.3	\$75.4
Frontier	\$12.7	\$1.3	\$14.0
Grand Total	\$214.5	\$330.4	\$544.9

In 2023, a majority of uncompensated care was provided by hospitals within urban counties which are primarily along the front range area as well as Mesa county on the western slopes. Urban hospitals accounted for 83.6% of all uncompensated care costs whereas rural and frontier hospitals accounted for 13.8% and 2.6%, respectively. Denver Health is contained within the urban hospital group, and approximately represents 31.0% of all uncompensated care for the urban group. As the sole urban safety net hospital, Denver Health is taking on a larger portion of uncompensated care than any other hospital, especially within the urban hospitals.

# **Operating Expenses**

In this section, HCPF provides total operating expenses by peer group, DOI region and expense type. This section also reviews total operating expenses over the 2022 to 2023 period.

#### **Total Operating Expense Growth**

Table 30 Total Operating Expense Percent Change by Hospital Peer Group

Peer Group	Total Operating Expense %		
	Change (2022 -23)		
Large	5.8%		
Medium	8.6%		
Small	8.6%		
Total	6.5%		

Table 30 shows the percent change of total operating expenses for each peer group. Between 2022 and 2023, overall operating expenses grew by 6.5%, or an increase of \$1.4 billion. This is a reduction in growth compared to the previous period 2021-2022, which was the highest rate of growth in our data for total operating expense at 10.4%. The bulk of the overall increase was driven by the large peer group with an increase of \$958.9 million, or 5.8% between 2022 and 2023. The small peer group also increased its total operating expenses with \$170.2 million, or 8.6% from 2022 to 2023. For the medium peer group total operating expenses increased by \$248.6 million, an increase of 8.6%.



### **Operating Expense Mix**

Hospitals submitted about 30 different types of expenses to HCPF. These expense types ranged from the highest expense category (salaries, wages, and benefits) to small fill-in categories for expenses like bank fees and debt issuance. To better understand operating expenses, HCPF asked hospitals to allocate expenses into four categories: direct patient, patient other, general, and administrative and other, in addition to reporting the total for each expense type.

The pie chart in Graph 6 displays a statewide mix of aggregate operating expenses by type for 2023 and illustrates that most Colorado hospital expenses are for patient services. Table 31 provides a more detailed breakdown of operating expenses and uses colors to indicate how the expenses are included in the operating expense pie chart of Graph 6. As noted in the graphic, patient expenses (service and other) represent approximately 74.4% of Colorado hospital operating expenses. Patient service expenses make up 66.1% of operating expenses and patient other expenses make up 8.3% of operating expenses. <sup>53</sup> Between 2022 and 2023, total patient expenses increased 4.9%, or an increase of \$783.3 million.

General and administrative expenses represent 15.0%, while building and major equipment expenses generate 8.0% of operating expenses. Between 2022 and 2023, general and administrative expenses increased by 17.4% or an increase of \$505.6 million, and building and major equipment expenses increased by 6.1%, or an increase of \$106.0 million. Other expenses represent approximately 2.6% of all operating expenses, and decrease by 2.8% or a reduction of \$17.0 million from 2022.

<sup>&</sup>lt;sup>53</sup> For expenses that hospitals allocated as being for patients, HCPF chose expense lines that clearly relate to patient services to be classified as patient services, while the remainder are classified as patient other. Examples of expenses that hospitals reported as being for patients that fall in the patient other category include: contracted services, general other, insurance expense, management fees, provider fees and purchased services.



# Graph 6 2023 Mix of Operating Expenses by Type

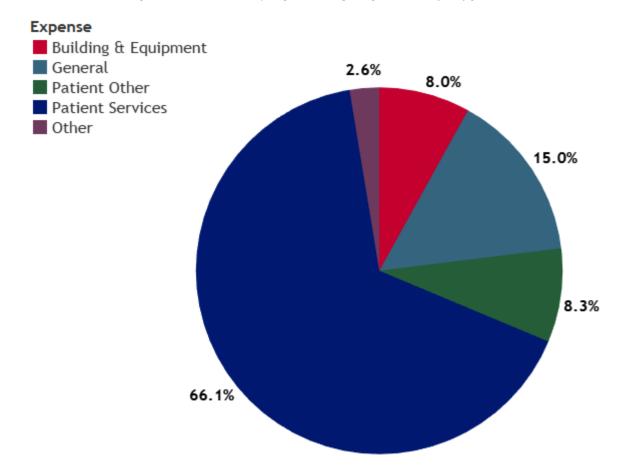


Table 31 2023 Mix of Operating Expenses by Type (in millions)

Expense Type	Expense	Direct Patient	Patient Other	General/ Admin	Other	Total
Services	Salaries, Wages, & Benefits	\$8,049.7	\$585.0	\$1,416.3	\$208.5	\$10,259.5
Services	Contracted Labor <sup>54</sup>	\$878.0	\$26.9	\$31.6	\$9.1	\$945.6
Services	Physician Remuneration	\$1,201.0	\$29.5	\$25.7	\$33.7	\$1,289.9
Services	Total Supplies	\$4,364.2	\$52.0	\$65.5	\$28.1	\$4,509.8
Services	All Other	162.1	\$16.8	\$0.0	\$0.0	\$178.9
Other	Interest	\$107.6	\$0.1	\$92.0	\$16.5	\$216.3
Other	Provider Fee	\$605.4	\$338.4	\$206.9	\$70.7	\$1,221.4
Other	All Other	\$607.0	\$220.6	\$1,605.3	\$233.7	\$2,666.6
Building & Major Equipment	Depreciation	\$874.6	\$20.1	\$296.6	\$42.3	\$1,233.7
Building & Major Equipment	Leases & Rental	\$138.7	\$14.4	\$22.3	\$5.3	\$180.7
Building & Major Equipment	Maintenance & Utilities	\$188.4	\$65.3	\$141.4	\$17.6	\$412.7
Total	Total	\$16,572.3	\$1,633.8	\$3,872.0	\$657.6	\$22,734.6

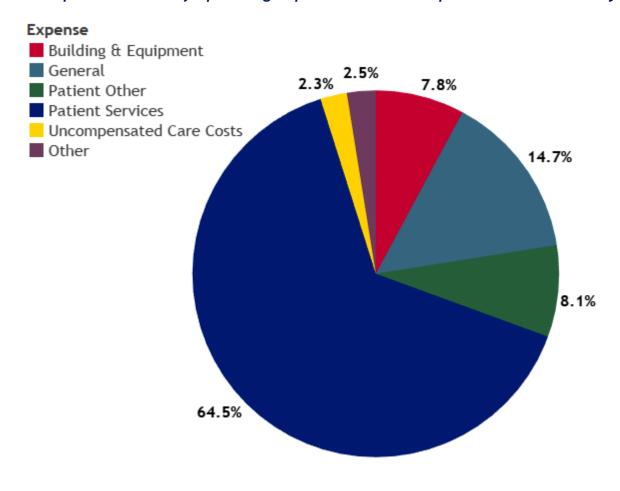
Another way to examine hospital expenses is by including uncompensated care costs as an additional operating expense. As depicted in Graph 7, uncompensated care costs represent 2.3% of costs when included as an operating expense. When compared to previous years, uncompensated care costs have remained similar as a percent of total operating expenses. Starting in 2019, uncompensated care costs were 2.7% of total

<sup>&</sup>lt;sup>54</sup> The Contracted Labor line is a subset and included within Salaries, Wages, and Benefits and should not be included with summing the categories.



operating expenses, 2.8% in 2020, 2.5% in 2021, and 2.5% in 2022. The reduction in percentage of operating expenses for uncompensated care costs, even while uncompensated care cost dollar amounts have increased, indicates a widespread increase of expenses for hospitals concentrated especially in variable expenses such as salaries and supplies. The widespread increase of expenses should be further monitored as either driven by inflation and population increases, or could indicate cost inefficiencies from Colorado hospitals in particular. When included as a patient expense, total patient expenses represent 76.7% of operating expenses in 2023.

Graph 7 2023 Mix of Operating Expenses with Uncompensated Care Costs by Type



Graph 8 represents the mix of operating expense types by hospital peer group.

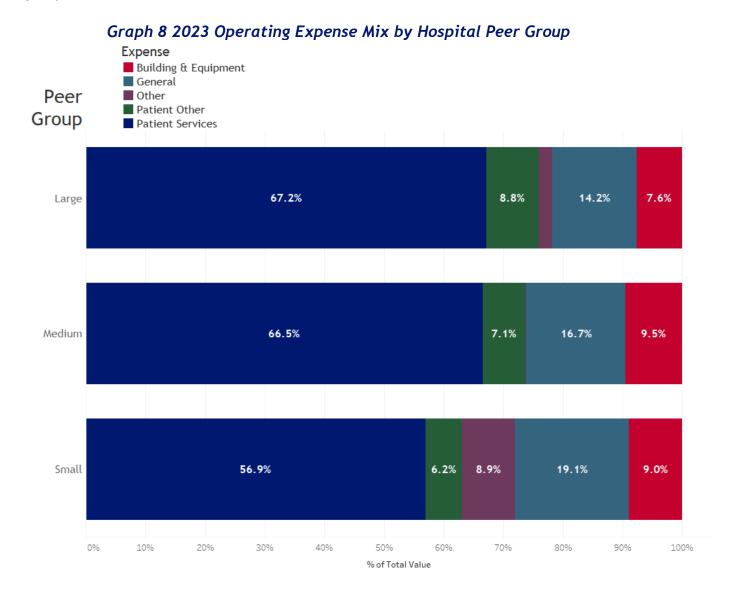


Table 32 2023 Operating Expense Mix by Hospital Peer Group<sup>55</sup>

Expense Type or Expense	Large	Medium	Small
Patient	76.0%	73.6%	63.1%
Patient Service	67.2%	66.5%	56.9%
Patient Other	8.8%	7.1%	6.2%
General/Administration	14.2%	16.7%	19.1%
Building & Major	7.6%	9.5%	9.0%
Equipment	7.070	7.370	7.070
Depreciation	5.2%	6.3%	5.6%
Leases & Rental	0.7%	1.3%	0.9%
Maintenance &	1.7%	2.0%	2.5%
Utilities	1.770	2.0/0	2.5/0
Other	2.3%	0.1%	8.9%
Grand Total	100.0%	100.0%	100.0%

For the large peer group in 2023, a greater proportion of expenses are allocated to patients than in 2022. Patient services decreased from 67.7% to 67.2%. Building and major equipment expenses increased by 1.4% between 2022 and 2023.<sup>56</sup>

For the medium peer group there was a little change in patient service expense from 66.7% to 66.5%. There was an increase in total patient expense from 71.2% to 74.2% from 2022 to 2023. The medium peer group had the second largest patient service proportion.

For the small peer group, between 2022 and 2023 there was little change for total patient expense from 63.2% to 63.1%. General and administrative expenses increased from 16.6% to 19.1% from 2022 to 2023. For all other expenses there was a decrease from 11.1% to 8.9%.

A greater proportion of the large hospital peer group's operating expenses were allocated for patients at 76.0%, while the small hospital peer group's proportion of expenses allocated as for patients was the lowest at 63.1%.

<sup>&</sup>lt;sup>56</sup>See HCPF's 2024 Hospital Financial Transparency Report for 2022 values: <a href="https://hcpf.colorado.gov/sites/hcpf/files/2024%20Hospital%20Financial%20Transparency%20Report%20Appendix%20C%20V2.pdf">https://hcpf.colorado.gov/sites/hcpf/files/2024%20Hospital%20Financial%20Transparency%20Report%20Appendix%20C%20V2.pdf</a>.



<sup>&</sup>lt;sup>55</sup> Other expenses are significantly larger for the small peer group as small hospitals have less resources to categorize expenses appropriately and when they cannot make the determination that an expense is a patient related expense, hospitals will allocate these expenses into the Other category.

The small hospital peer group has the largest proportion of other expenses of 8.9% and general and administrative expense at 19.1%. Smaller hospitals have more expenses that are not allocated to patient care. The proportion of general and administrative expenses for small hospitals has been increasing over the last few years and is an area which HCPF will continue to focus on. If these hospitals are spending more and more on maintaining operations versus serving patients this could affect access to care for rural Coloradans. However, if these expenses are being used to increase access and financial stability, then this increase could signal better results for rural Coloradans.

When operating expenses are reviewed by DOI region, Graph 9 and Table 33, there is regional variation for expense mix when allocated to patient and general and administration categories. For example, the Colorado Springs region has the highest proportion of expenses allocated to total patient expenses with 80.0% followed by Fort Collins with 79.6%.

On average, in 2023, building and major equipment expenses were approximately 8.0%. Overall, the West region was the highest at 10.9% while the lowest was the Grand Junction region at 6.1%.

Additionally, on average in 2023, general and administrative expenses were approximately 15.9% between all regions. The regions with the highest proportion of general and administrative expenses were the East at 24.0% and the Grand Junction region at 23.2%. This is likely because most hospitals within these regions are small or medium sized hospitals. This aligns with the analysis of expense by the peer groupings.



# Graph 9 Operating Expense Mix by DOI Region

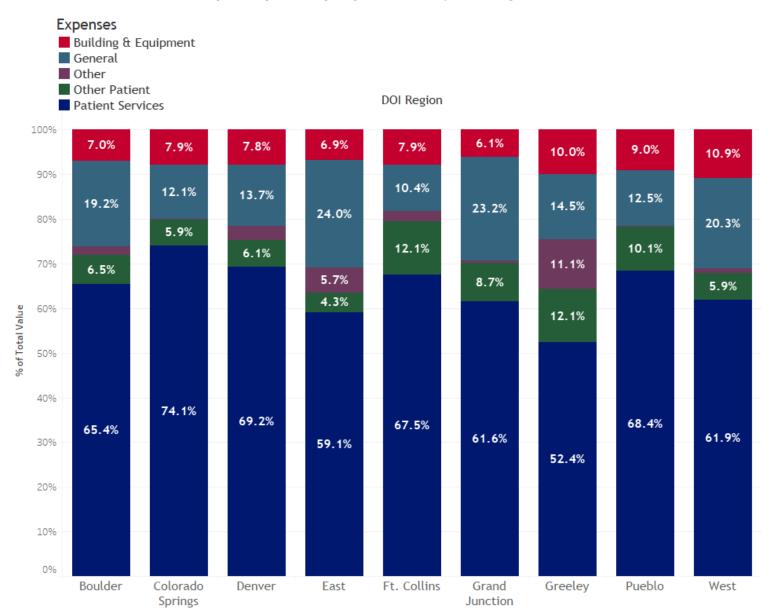


Table 33 2023 Operating Expense Mix by DOI Region

DOI Region	Boulder	CO Springs	Denver	East	Ft Collins	Grand Junction	Greeley	Pueblo	West
Patient	71.9%	80.0%	75.3%	63.4%	79.6%	70.2%	64.4%	78.5%	67.9%
Patient Service	65.4%	74.1%	69.2%	59.1%	67.5%	61.6%	52.4%	68.4%	61.9%
Patient Other	6.5%	5.9%	6.1%	4.3%	12.1%	8.7%	12.1%	10.1%	5.9%
General/ Administration	19.2%	12.1%	13.7%	24.0%	10.4%	23.2%	14.5%	12.5%	20.3%
Building & Major Equipment	7.0%	7.9%	7.8%	6.9%	7.9%	6.1%	10.0%	9.0%	10.9%
Depreciation	5.6%	5.4%	5.4%	4.3%	5.0%	4.3%	6.9%	4.7%	6.7%
Leases & Rental	0.3%	1.0%	0.7%	0.5%	0.6%	0.8%	0.2%	1.5%	1.5%
Maintenance & Utilities	1.0%	1.5%	1.7%	2.1%	2.2%	1.0%	3.0%	2.7%	2.6%
Other	1.9%	0.0%	3.2%	5.7%	2.2%	0.4%	11.1%	0.0%	1.0%
Grand Total	100%	100%	100%	100%	100%	100%	100%	100%	100%

In Table 34, the percent change for comparable total expense categories are displayed. Between 2022 and 2023, total payroll expenses increased by 6.8%, an increase of \$483.7 million, whereas total salaries, wages, and benefits increased by 4.9%, an increase of \$483.9 million.<sup>57</sup> In 2023, there was a decrease in contracted labor expenses by 20.3%, or \$194.7 million. As discussed above, there has been a significant increase in contracted labor expenses over the last several years, though with a marked change in 2023. The large increase in contracted labor is due to factors including frontline health care workers leaving the industry, pressure on hospital staffing such as retention of staff nurses, increased wages, and longer hours being worked by staff (overtime and stress on workers). The pressure on hospital staffing has led to increased utilization of travel nurses, who are typically compensated at a higher rate than staff nurses. 58,59 Hospital total payroll has also

<sup>&</sup>lt;sup>59</sup>Churchin, Emma (2023, June) How does Travel Nurse Pay Compare to Permanent Staff Nurses? Center for Economic and



<sup>&</sup>lt;sup>57</sup>See footnote 45.

<sup>&</sup>lt;sup>58</sup>Lagasse, J. (2023, March). Hospitals' labor costs increased 258% over the last three years. Healthcare Finance News. healthcarefinancenews.com/news/hospitals-labor-costs-increased-258-over-last-three-years.

been increasing.

Between 2022 and 2023, employee benefits increased by 12.7% or \$191.3 million. This increase is a larger increase than the prior year of analysis, which only saw a 0.7% increase from 2020 to 2021. Between 2019 and 2020, employee benefit expenses increased by 6.2%, and between 2018 and 2019 it increased by 4.2%. The increase in 2022 for employee benefit is larger than the last three years.

Salaries, wages and benefit expenses made up the majority of the increases in total operating expenses in 2022. These increases are not unexpected as there has been volatility within the health care labor market in the last few years. The data suggests labor market strains were especially notable in 2022. HCPF will continue to monitor the impact of staffing agency contracted labor, recognizing the investments made by the General Assembly intended to respond to health care workforce shortages and working conditions.

Between 2021 and 2022, total supplies expenses increased by 11.5%, or \$194.9 million. In 2023, total supplies expenses increased by 9.1% or \$376.6 million from 2022. Total supplies expenses have been increasing over the last several years faster than in previous years (between 2019 and 2020 there was an increase of 3.7%, or \$117.0 million) this is not unexpected due to increased volatility and need for medical supplies and personal protective equipment because of the COVID-19 PHE and increased inflation in recent years. For maintenance and utilities, there was an increase of 9.2%, or \$34.9 million. Finally, interest expenses decreased 4.6% or \$9.4 million between 2022 and 2023. HCPF will continue to review and monitor these trends in future years to analyze the impact of the COVID-19 PHE on hospital expenses.

Table 34 2022 -23 Operating Expenses by Expense Type (in millions)

Expense	2023	\$ Change (2022 - 23)	% Change (2022 - 23)
Physician Payroll Expense	\$735.2	\$49.1	7.2%
Non-physician Payroll Expense	\$6,888.6	\$434.5	6.7%
Total Payroll Expense	\$7,623.8	\$483.7	6.8%
Benefit Expense	\$1,895.7	\$194.9	11.5%
Contracted Labor Expense	\$739.9	-\$194.7	-20.8%
Total Salaries, Wages, &	\$10,259.5	\$483.9	4.9%

Policy Research. <a href="mailto:cepr.net/how-does-travel-nurse-pay-compare-to-permanent-staff-nurses/">cepr.net/how-does-travel-nurse-pay-compare-to-permanent-staff-nurses/</a>



Expense	2023	\$ Change (2022 - 23)	% Change (2022 - 23)
Benefits Expense			
Medical Supplies	\$2,318.3	\$192.6	9.1%
Medical Drugs	\$1,601.0	\$161.4	11.2%
Minor Equipment	\$46.5	\$.4	0.8%
Other Supplies	\$543.9	\$22.2	4.3%
Total Supply Expense	\$4,509.8	\$376.6	9.1%
Business Development Expense	\$12.6	\$4.8	60.4%
Contract Services	\$636.2	\$63.5	11.1%
Depreciation Expense	\$1,233.7	\$80.6	7.0%
Dues, Fee, Licenses, and Subscriptions	\$82.7	\$13.5	19.4%
Information Technology (IT) Expense	\$219.4	-\$5.2	-2.3%
Insurance Expense	\$94.6	\$14.9	18.7%
Interest Expense	\$216.3	\$9.4	4.6%
Leases & Rental Expense	\$180.7	-\$9.6	-5.0%
Maintenance & Utilities Expense	\$412.7	\$34.9	9.2%
Management Fee	\$232.5	-\$14.7	-6.0%
Marketing & Advertising Expense	\$58.8	\$6.6	12.7%
Other Operating Expenses	\$1,087.0	\$209.6	23.9%
Physician remuneration	\$1,289.9	\$173.1	15.5%
Provider Fee Expense	\$1,221.4	\$67.8	5.9%
Purchased Services	\$679.2	-\$12.7	-1.8%
Sum of Optional Expenses	\$307.6	-\$119.0	-27.9%



Expense	2023	\$ Change (2022 - 23)	% Change (2022 - 23)
Total Operating Expense	\$22,734.6	\$1,377.7	6.5%

### **Compensation Analysis**

With the passage of HB23-1226, nonprofit hospitals are now required to report information on the base salary and other compensations of the top five paid administrative positions at the hospital. Compensation for administrative positions within a hospital varies widely based on factors such as the specific role, the size and location of the hospital, and the individual's experience and education. Senior administrators or chief operating officers (CEO, CFO, COO, CMO, etc.) can command salaries exceeding \$300,000 with some in large or specialized hospitals earning upwards of \$500,000. In addition to base salaries, compensation packages may include bonuses, health benefits, and retirement plans - all of which contribute to overall compensation.

Table 35 Compensation by Peer Group (in millions)

Peer Group	Base Salary	Other Compensation	Total
Large	\$34.3	\$9.2	\$45.0
Medium	\$24.1	\$6.5	\$29.1
Small	\$29.1	\$3.6	\$32.6
Total	\$87.5	\$19.3	\$106.8

In 2023, total top administrator compensation was \$106.8 million. The large peer group made up approximately 42.2% of total compensation in 2023, whereas the medium and small peer groups made up 27.3% and 30.6%, respectively. The large peer group had the largest other compensation which includes bonus compensation and all other forms of compensation with \$ 9.2 million in 2023. This is the first year of data available to HCPF, and as future data is collected, HCPF will include yearover-year analysis of this information. As a reminder, the compensation data provided by hospitals is at a hospital level; therefore, compensation for system level individuals such as regional or national executives is not included in this information, representing an opportunity going forward.

For the large peer group, total compensation for the top 5 administrative positions was \$9.0 million in 2023; whereas, for the medium and small peer group, it was \$5.8



million and \$6.5 million, respectively.<sup>60</sup> When reviewing just the top position, the average for the large peer group paid \$602,000 to its top administrative position. For the medium and small group, the top administrator was paid on average \$559,000 and \$310,000, respectively. Additionally, HealthONE as a for profit system is exempt from this reporting requirement and therefore not included in the average for the large peer group.

As a part of compensation data, hospitals also provide measures used in the hospital CEO's performance evaluations. Large hospitals had a mix of performance measures for their CEO evaluations, but some common items included: quality of care outcomes, profit or margin, and revenue growth. Performance measures for the medium peer group primarily included: quality of care outcomes, profit or margin, and workforce development. Performance measures primarily focused on by the small peer group were: quality of care outcomes, patient satisfaction, and changes in Days Cash on Hand or cash reserves. Overall, quality of care outcomes was the most utilized performance measure for all reporting hospitals. In 2023, 89.3% of all reporting hospitals included quality of care outcomes as a performance metric for its CEO except for some rural CAHs and Denver Health. In 2023, 81.3% of all reporting hospitals included profit or margin as a performance measure, split relatively evenly between urban and rural counties with 44.3% of this subset representing urban counties and 55.7% rural counties.

# **Profit and Liquidity Analysis**

This section reports profits and other financial liquidity metrics to discuss changes in hospitals' financial position in the most recent year. For a hospital or hospital system view of this section, please see Appendix C: Hospital Financial Transparency Report Detailed Dataset by Hospital.

Table 36 2023 Patient Service Net Income by Payer by Peer Group (in millions)

Payer Type	Large	Medium	Small	Total
Medicare	-\$1,781.4	-\$416.9	-\$164.2	-\$2,362.5
Medicaid	-\$939.9	-\$95.8	-\$31.5	-\$1,067.2
Commercial	\$3,425.2	\$630.0	\$87.1	\$4,142.3
Self-pay	-\$436.8	-\$36.8	-\$11.2	-\$484.7
CICP/ Other	-\$138.9	-\$37.2	-\$43.1	-\$219.3

<sup>&</sup>lt;sup>60</sup> This average includes all portions of compensation for all five positions.



Payer Type	Large	Medium	Small	Total
Total	\$128.1	\$43.3	-\$162.9	\$8.5

Table 36 shows patient service net income reported by payer type for each peer group for 2023. As a reminder, HCPF determines costs associated with each payer through the use of a cost-to-charge ratio allowing the breakdown of patient service net income by each payer type. 61 Commercial was the only positive payer group for all peer groups, which offset the rest of the payers for the large and medium peer groups totaling \$128.1 million and \$43.3 million, respectively. The small peer group's commercial patient service net income was fully offset by losses from all other payers, totaling -\$162.9 million. In fact, Medicare losses alone were more than the small peer group's commercial income. This is because hospitals in the small peer group are located in rural areas of the state where the population tends to be older and therefore more patients at these hospitals are covered by Medicare compared to urban areas. 62 Further research and discussion on rural Medicare payment methodologies such as Medicare Advantage is warranted and something HCPF is pursuing, as is additional analysis on the cost efficiencies of hospitals throughout the state.



<sup>&</sup>lt;sup>61</sup> Hospitals have high fixed costs and this methodology for estimating patient service net income does not account for fixed costs that should not be attributed to payers. For example, when assuming 50% of costs are the costs for keeping the hospital doors open, lights on, and staff available; 50% of the costs need to be covered whether or not a client walks in the door. In a contribution margin analysis, these costs wouldn't be attributable to payers. If 50% of costs are assumed as fixed costs, then Medicaid patient services have a positive contribution margin, albeit a much lower contribution margin than commercial. HCPF will continue to present and pursue this type of analysis to better present cost structure in the hospital industry.

<sup>62</sup> See footnote 24.

Table 37 2023 Patient Service Net Income by Payer by DOI Region (in millions)

DOI Region	Medicare	Medicaid	Commercial	Self-Pay	CICP/ Other	Total
Boulder	-\$213.8	\$3.4	\$152.2	-\$17.2	\$43.4	-\$31.9
Colorado Springs	-\$198.3	-\$151.2	\$459.2	-\$48.7	-\$26.7	\$34.4
Denver	-\$1,024.7	-\$696.1	\$2,424.2	-\$270.8	-\$50.9	\$381.8
East	-\$43.7	\$13.0	\$52.2	-\$0.5	-\$12.9	\$8.2
Ft. Collins	-\$213.1	-\$71.4	\$368.4	-\$23.5	-\$3.6	\$56.7
Grand Junction	-\$128.4	-\$14.9	\$170.0	-\$13.2	-\$50.3	-\$36.8
Greeley	-\$88.7	-\$27.0	\$89.2	-\$10.6	-\$3.2	-\$40.4
Pueblo	-\$102.1	-\$14.3	\$52.3	\$5.1	\$2.7	-\$66.5
West	-\$177.0	-\$36.2	\$300.5	-\$35.9	-\$22.6	\$28.9
Total	-\$2,189.7	-\$994.7	\$4,068.2	-\$425.5	-\$124.0	\$334.3

Table 37 shows patient service net income reported by payer type for each DOI region for 2023. For more information on values for patient service net income between 2019 and 2022 please see Table 10. Commercial was the only positive patient service net income in total, totaling \$4.1 billion. The commercial category was positive for all DOI regions, ranging from \$52.3 million in the Pueblo region to \$2.4 billion in the Denver region. Medicare patient service net income was negative for all regions.

Table 38 2022-23 Operating Net Income Change by Peer Group (in millions)

Peer Group	Operating Net Income \$ Change (2022 -23)	Operating Net Income % Change (2022-23)
Large	-\$189.0	-21.6%
Medium	-\$4.4	-3.5%
Small	-\$37.4	-176.3%
Total	-\$230.9	-23.5%



Table 38 shows the dollar and percent change of operating net income for each peer group in 2023. For more information on operating net income values between 2019 to 2023 see Table 11. Between 2022 and 2023, the large peer group's operating income decreased by \$189.0 million or 21.6%. The medium peer group decreased by \$4.4 million or a decrease of 3.5%. The small peer group decreased by \$37.4 million or a decrease of 176.3%. In 2022, the small peer group had a negative operating income of -\$21.2 million, which dropped to -\$58.7 million in 2023. As discussed above the small peer group is the only peer group to report a negative operating income between 2019 and 2023.

Table 39 2022-23 Operating Net Income Change by DOI Region (in millions)

Peer Group	Operating Net Income \$ Change (2022 -23)	Operating Net Income % Change (2022-23)
Boulder	\$2.8	13.2%
Colorado Springs	-\$16.2	-23.0%
Denver	-\$199.6	-23.9%
East	-\$13.5	-47.0%
Ft. Collins	\$6.7	8.2%
Grand Junction	-\$5.1	-28.0%
Greeley	\$22.6	81.6%
Pueblo	\$11.0	28.0%
West	-\$39.5	-54.4%
Total	-\$230.9	-23.5%

Table 39 shows the dollar and percent change of operating net income for each DOI region in 2023. See Table 12 for more information on values for net income between 2019 to 2023. Unlike 2022 which saw decreases in operating income for almost all DOI regions, in 2023 some regions saw an increase in operating income while others, especially Denver saw continued decreases into 2023.

Table 40 2022-23 Net Income Change by Peer Group (in millions)

Peer Group	Net Income \$ Change (2022 -23)	Net Income % Change (2022-23)
Large	\$1,021.0	430.6%
Medium	\$140.8	238.9%
Small	-\$0.6	-1.4%
Total	\$1,161.2	345.5%

Table 40 shows the dollar and percent change of net income for each peer group in 2023. Examining the breakdown of net income by peer groups trends there is a vastly different depiction than operating income, see Table 38. Whereas operating income continued to decline into 2023, net income returned to a level comparable to 2020. Between 2022 and 2023, total net income increased by 345.5% or an increase of \$1.2 billion. This increase was primarily driven by the large peer group with an increase of \$1.0 billion. Two hospitals in particular drove the increase in net income, UCHealth's University Hospital and Poudre Valley Hospital which saw an increase in their net income by \$612.7 million and \$430.8 million, respectively. When these two hospitals are excluded, net income for the rest of Colorado's hospitals increased by only \$117.7 million. Net income levels are highly influenced by the investment markets as most of a hospital's non-operating income comes from gains on investments. Some rural hospitals report revenue from local tax levies in non-operating income as well, which can be a significant contributor to their financial stability.

Table 41 2022-23 Net Income Change by DOI Region (in millions)

DOI Region	Net Income \$ Change (2022 -23)	Net Income % Change (2022-23)
Boulder	\$82.0	130.4%
Colorado Springs	\$20.3	42.1%
Denver	\$414.7	83.6%
East	-\$6.9	-14.0%
Ft. Collins	\$479.9	306.6%
Grand Junction	\$0.2	38.0%
Greeley	\$21.6	78.3%
Pueblo	\$16.6	44.0%
West	\$132.9	486.2%
Total	\$1,161.2	345.5%

Table 41 shows the dollar and percent change of net income for each DOI region from 2022 to 2023. Looking at the breakdown of net income through a DOI region lens, shows similar findings to Table 40. All hospitals within the Denver region are also a part of the large peer group and therefore the effects of the rebounding financial markets are seen primarily in this region. While the Denver region was greatly affected by the financial market rebounding it was not alone, all other regions except for the East region saw net income increase between 2022 and 2023.

Table 42 provides an important indicator of a hospital's financial condition, while illustrating trends over time. DCOH is a financial metric that measures the number of days an organization can continue to pay its operating expenses given the amount of liquid funds available, including paying employees and buying supplies, among other expenses. Said another way, if a hospital stopped operations and no longer was receiving revenues, its days cash on hand would suggest that the hospital could remain open for that many more days before closing its doors. For information on system's Days Cash on Hand (DCOH) between 2019 and 2024 Q2 see Graph 5 above for more information. HCPF's most recent data show cash reserves have declined from 2021 and 2020 levels. However, cash reserves in 2021 and 2020 were assisted

by federal COVID-19 stimulus packages. In 2023, the median days cash on hand is 164, a decline of 19 days from the median in 2022; however, 2023 is more in line with DCOH medians from 2019 before the PHE. It should be noted that hospitals declines in 2023 could be from hospitals paying back their COVID-19 Medicare loans most were completed in 2022, but a few continued payments into 2023. While the healthy amount of DCOH depends on hospitals' unique situations, generally 150 or above is considered a strong standing, and over 100 days is adequate. 63 In 2023. there were 21 hospitals or systems below 150 days cash on hand including 12 below 100 days.

Table 42 2022-23 Days Cash on Hand by Hospital or Hospital System Change 64,65

Hospital/System Name	Note	2022 Days Cash on Hand	2023 Days Cash on Hand	2022-23 Change
AdventHealth		167	201	34
Animas Surgical Hospital	+	36	26	-10
Arkansas Valley Regl Med Ctr		141	127	-14
Aspen Valley Hospital District		249	198	-51
Banner Health		218	225	7
Boulder Community Hospital		267	279	12
Children's Hospital Colorado		299	291	-8
Commonspirit		176	164	-12
Community Hospital		80	69	-11
Delta County Memorial Hospital		30	26	-4
Denver Health		87	85	-2
Estes Park Medical Center		96	106	10
Family Health West		70	108	38
Grand River Hospital District		201	195	-6
Gunnison Valley Hospital		282	253	-29
Haxtun Hospital District		131	N/A	N/A

<sup>63</sup> S&P Global Ratings Framework for U.S. And Canadian Not-For-Profit Acute Care Health Care Organizations. Tables 14 and 15. https://disclosure.spglobal.com/ratings/en/regulatory/article/-/view/sourceId/10407192

 $<sup>^{65}</sup>$ Days Cash on Hand = 365 \* (Unrestricted Cash & Cash equivalents + Unrestricted Investments)/(Total Operating Expenses -Depreciation)



<sup>&</sup>lt;sup>64</sup>Hospital Data is from Annual Financial Statements submitted to HCPF. Days Cash on Hand represents the consolidated financials of hospitals and systems, both within and outside the state of Colorado. \*2019 Hospital data from Medicare cost reports, \*Animas distributes funds to their parent company, leading to a decreases hospital Days Cash on Hand, ‡ 2023 data now includes tax funds in cash & investments amounts.

Hospital/System Name	Note	2022 Days Cash on Hand	2023 Days Cash on Hand	2022-23 Change
HealthOne	66	N/A	N/A	N/A
Heart Of The Rockies Reg Med Center		255	270	15
Intermountain Health		343	348	5
Keefe Memorial Hospital		272	185	-87
Kit Carson County Memorial Hospital		281	289	7
Kremmling Memorial Hospital District		140	139	-1
Lincoln Community Hospital	‡	56	45	-11
Melissa Memorial Hospital		129	150	21
Montrose Memorial Hospital		201	196	-5
Mt. San Rafael Hospital		199	168	-31
National Jewish Health	*	111	62	-49
Pagosa Springs Medical Center		126	130	4
Parkview Medical Center		156	143	-13
Pioneers Medical Center		126	62	-64
Prowers Medical Center		199	149	-50
Rangely District Hospital		218	184	-34
Rio Grande Hospital		395	323	-72
San Luis Valley system		100	81	-19
Sedgwick County Health Center		235	228	-7
Southeast Colorado Hospital		112	88	-24
Southwest Memorial Hospital		97	95	-2
Spanish Peaks Regional Health		276	N/A	N/A
St. Vincent General Hospital		6	11	5
The Memorial Hospital	*	68	70	2
UCHealth		325	308	-17
Vail Valley Medical Center		384	292	-92

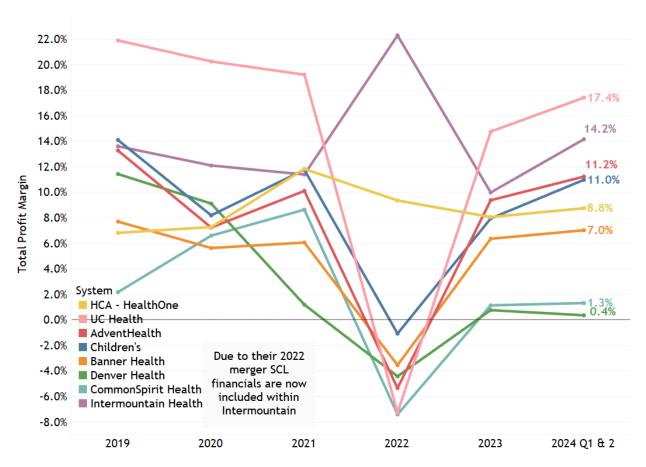
<sup>66</sup> HealthONE is an affiliate of HCA, and its cash and investments are held at the parent company level.. In the last several years, HCA has spent accumulated cash on stock repurchases and other investments. These repurchased shares could be resold in the future for additional funds but are not reflected in days cash on hand, meaning that days cash on hand is not a meaningful representation of liquidity for HCA-HealthONE.



Hospital/System Name	Note	2022 Days Cash on Hand	2023 Days Cash on Hand	2022-23 Change
Valley View Hospital		291	344	53
Weisbrod Memorial County Hospital		247	244	-3
Wray Community District Hospital		183	142	-41
Yuma District Hospital		235	191	-44
Median of all hospitals		183	164	-19

In response to voiced concerns by some hospitals regarding the "old data", compared to the COVID-19 PHE's ever-changing impact on the industry, additional information has been sourced herein to provide more timely, though limited, insights. Specifically, Graph 10 and Graph 11 display data through Q2 2024 (June 2024) utilizing a source that is different from most data in this report, as quarterly reporting was not available during the data collection period. Therefore, HCPF sourced the most timely financial data that is publicly available through the EMMA website. Note that quarterly financial information is unaudited and subject to changes as audited financial information is developed. Only hospital systems are shown because many smaller or independent hospitals are not required to report this information. These figures include entire national systems and adjust all systems to a standard calendar year of accounting, and therefore yearly profit and margin numbers may differ from other HCPF analyses, which represent only Colorado hospitals on their specific fiscal years.

Graph 10 Consolidated National System Total Profit Margin (including investments) for 2019 through Q2 2024 (Unaudited)<sup>67,68</sup>



Graph 10 shows total profit margin for systems in Colorado from 2019 to the second guarter of calendar year 2024, including investment returns. In 2023, across all systems except CommonSpirit Health, there was a return to previous levels of margin, which reflects the previous analysis in this report. Intermountain Health had significant merger and acquisition activity in 2022, including a merger with SCL Health, which led to significant accounting impacts reflected in the abnormally high margin percentage in the above visual. 2024 through the second guarter continues this stabilization of margins, with many systems' margins matching or exceeding the already high margins of 2019. Notably, UCHealth's total margin for the first two guarters of 2024 is exceeding 17%. Not following this trend is Denver Health, which has not returned to pre-PHE margins and is barely positive for the 2024 year so far.

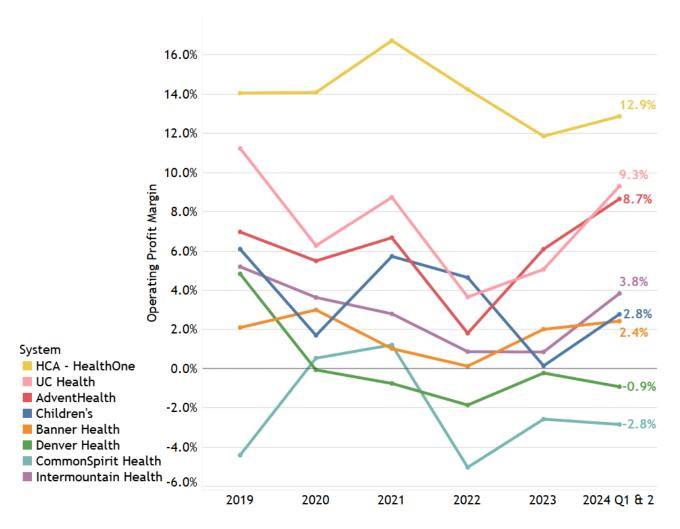
<sup>&</sup>lt;sup>68</sup> The method for Total Margin changed in 2022 to "total net change in assets divided by operating revenue" to standardize calculations across all systems. For some hospitals and systems minor differences will exist between margin using net income and net change in assets and historic data before 2022 was not updated to reflect the new methodology. For SCL (now Intermountain Health) the difference is a 1.0% point increase in 2019 and a 1.8% point increase in 2020 between the two methods which is not shown in the visual.



<sup>&</sup>lt;sup>67</sup> Information by system is sourced from the Electronic Municipal Market Access (EMMA) website where hospital and hospital systems provide financial statements and quarterly statements for bond compliance. Independent hospitals are not shown as

The upward trajectory noted in Graph 10 above for nearly all systems, from 2022 through June of 2024 indicates that hospital systems are rebounding from the large losses seen in 2022, including the impact of investment returns. HCPF will continue to monitor this continued recovery, wages, investment returns, and other critical factors impacting hospitals' overall financial trends and trajectory.

Graph 11 Consolidated National System Operating Profit Margin 2019 through Q2 2024 (Unaudited)<sup>69</sup>



Graph 11 shows operating margin for systems in Colorado from 2019 through Q2 2024. Almost all systems have improved operating margins from 2022, Children's Hospital and HCA HealthONE being the two exceptions. HCA HealthONE's operating margin is higher than other systems in part due to necessary tax expenses being a non-operating expense. HCA HealthONE's Total Profit Margin displayed in Graph 10 includes these expenses. Overall, hospital systems' performance is less consistent when removing the powerful impact of investment income. HCPF will continue to

<sup>&</sup>lt;sup>69</sup> Information by system is sourced from the EMMA website where hospital and hospital systems provide financial statements and quarterly statements for bond compliance. Independent hospitals are not shown as a category.



monitor operating margin in the coming quarters, assisted by the additional reported guarterly information from hospitals through HB23-1226

#### Payer Mix

HCPF assesses payer mix by evaluating the proportion of payer types that make up total charges. 70 To assess payer mix, proportions of charges are calculated. The dataset has four payer types: Medicare, Medicaid, commercial, and self-pay and CICP/Other.

Graph 12 and Table 43 show the changes in payer mix between 2014 and 2023. In 2022, more individuals were insured through public programs (62.1% Medicaid/Medicare payer mix) than in 2014 (55.1% Medicaid/Medicare payer mix). The increase of 7.0% primarily came from a reduction in commercial payer mix. Between 2014 and 2023, commercial payer mix decreased from 36.5% to 29.3%, while the Medicaid hospital paver mix increased from 2014 to 2017, from 19.3% to 22.2%. Medicaid payer mix has remained fairly consistent since 2015 ranging between 21.2% and 22.2%, despite the significant uptake in Medicaid enrollment from 2020 to 2022. However, enrollment does not necessarily indicate utilization of a specific payer, while Medicaid enrollment increased between 2020 and 2022 that does not mean these new members were using hospital services. Self-pay payer mix has also remained a consistent portion of charges, even decreasing from 2019 to 2023. From 2018 to 2023, combined CICP/Other and self-pay grew from 6.4% to 8.6% of total payer mix. Combined these payers approximate under and uninsured individuals receiving care at the hospital. While not a true one-to-one scenario, self pay is primarily driven by uninsured individuals and CICP/Other is driven by the under-insured. In 2023, HCPF has not seen a large increase in these payers like one might expect with increases in the uninsured rate. With information for FY 2024, which will be submitted to HCPF in 2025, HCPF will continue to monitor any changes in the uninsured and underinsured population.

 $<sup>^{70}</sup>$  A hospital's chargemaster is a layer of financial values tied to services rendered that applies to all patients. Two patients who receive the same services will be "charged" the same amount. What the patients and their insurance coverage will end up paying varies based on their insurance's negotiated rate with the hospital. As the top layer of the charge system is universal amongst patients, charges are a good indication of the proportion of services associated with a payer type. However, using charges to proportion payer mix assumes that the procedure mix is similar across all payer types, e.g. when one payer type receives more high charge procedures it will look as though they have a greater payer mix.



# Graph 12 Payer Mix

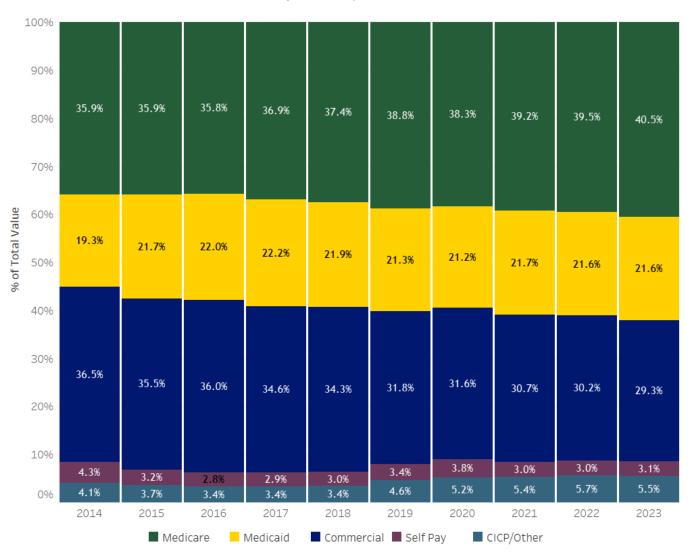


Table 43 Payer Mix

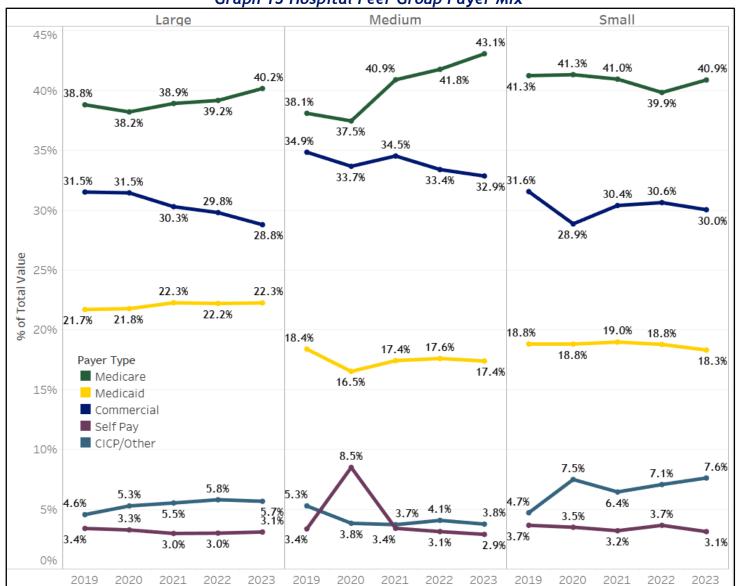
Year	Medicare	Medicaid	Commercial	Self-pay	CICP/Other
2014	35.9%	19.3%	36.5%	4.3%	4.1%
2015	35.9%	21.7%	35.5%	3.2%	3.7%
2016	35.8%	22.0%	36.0%	2.8%	3.4%
2017	36.9%	22.2%	34.6%	2.9%	3.4%
2018	37.4%	21.9%	34.3%	3.0%	3.4%
2019	38.8%	21.3%	31.8%	3.4%	4.6%
2020	38.3%	21.2%	31.6%	3.8%	5.2%
2021	39.2%	21.7%	30.7%	3.0%	5.4%
2022	39.5%	21.6%	30.2%	3.0%	5.7%
2023	40.5%	21.6%	29.3%	3.1%	5.5%

HCPF also reviewed payer mix by the hospital peer groups, displayed in Graph 13. Recently, in 2022, the large peer group has fallen below the small peer group in terms of commercial payer mix and continued to decline in 2023 to 28.8%. For the large peer group, Medicare makes up approximately 40.2% of their payer mix. Historically, most patients at small peer group hospitals are insured through Medicare. Medicare is now the largest payer mix of the large and medium peer group's payer mix as well. The change in commercial payer mix for the large and medium peer groups is significant because commercial patients drive hospitals' operating margins and profitability, in addition to investment income.

Despite the uptake in Medicaid enrollment due to the COVID-PHE-induced economic downturn and the continuous coverage federal requirements, beginning in 2020, the Medicaid hospital payer mix has remained relatively consistent between 2019 and 2023 - measurably different from the Medicare payer mix growth.



## Graph 13 Hospital Peer Group Payer Mix



## **Physician Acquisitions**

Physician acquisitions refer to the process through which health care organizations such as hospitals or hospital systems, or larger medical groups acquire individual physician practices or small group practices. This trend has been driven by factors such as the need for improved efficiencies, better patient care coordination, and the financial pressures facing independent practices. By consolidating practices, health care entities aim to enhance operational capabilities, leverage economies of scale and market share, direct referrals, and provide a broader range of services. However, research has shown that quality of care has either negligible effects or even detrimental effects for consumers. 71 Understanding the dynamics of physician acquisitions is essential for navigating the evolving landscape of health care delivery.

Between 2014 and 2023, a majority of physician acquisitions occurred during 2015 and 2019, which represented 65.8% of all physician and practice acquisitions. After the onset of the COVID-19 PHE fewer practices were being purchased; however, the number of acquisitions have remained relatively the same since 2021. Between 2015 and 2018, almost all of the physician acquisitions were done by hospitals owned by a system thereby consolidating the health care market. HCPF will continue to monitor acquisitions made by hospitals and evolve reporting to determine the impact of these acquisitions.. Table 44 breaks down the reported acquisitions by fiscal year. It should be noted that these can include single physician practices and group practices., Additionally, this table does not represent acquisitions made prior to 2014, and does not represent practices that may have agreements with hospitals to perform services unless that hospital has operational control over that practice. Finally, this is not representative of the total network of physicians owned and operated for each hospital.

Between 2014 and 2023, UCHealth hospitals acquired the most physician practices within our data set with 26 practices over the 10 year period representing 35.6% of all acquisitions. 72 The next largest acquirer of practices were independent hospitals with 23 purchases over the same period representing 31.5% of all acquisitions. The independent hospitals that purchased the most practices during this time were Animas Surgical Hospital, Aspen Valley Hospital, and National Jewish Health. Animas Surgical Hospital is a for-profit organization. The next largest purchaser was CommonSpirit Health hospitals which acquired 13 practices between 2014 and 2023, representing 17.8% of all purchases during the period.

 $<sup>^{72}</sup>$  It should be noted that these acquisitions do not include physicians that are employed by CU Medicine subsidiary of CU School of Medicine which contracts with UCHealth and Children's Hospital Colorado, Anschutz to provide clinical services for these systems' hospitals.



<sup>&</sup>lt;sup>71</sup> The Impact of Vertical Integration on Physician Behavior and Healthcare Delivery: Evidence From Gastroenterology Practices (https://www.nber.org/system/files/working\_papers/w30928/w30928.pdf)

Table 44: Count of Physician Acquisitions 2014 - 2023

Year	Independent	System	Total
2014	4	1	5
2015	0	9	9
2016	1	9	10
2017	2	8	10
2018	0	11	11
2019	4	4	8
2020	3	4	7
2021	3	2	5
2022	2	2	4
2023	4	0	4

## Major Service Lines Changes

With the passage of HB23-1226, HCPF now collects information on changes to major service lines such as internal medicine, emergency room services, pediatric services, cardiological services, etc. The changes can include an opening of a new service line; closing of particular services; and if there were no major changes for that service line. For a complete list of each hospital's major service lines and the status of those service lines, please see Appendix F: Major Service Lines Changes by Hospital below for a detailed view by hospital. In future years, HCPF will utilize this data to analyze shifts over time for access to care. In brief, some major items seen by HCPF this year was:

- 1. Estes Park Health saw closures for its home health services, in-home hospice care, and home care (visits to homes for various non-medical reasons). It is worth noting that Estes Park recently announced its intent to merge with System UC Health.<sup>73</sup>
- 2. **Kit Carson County Hospital** opened pulmonary rehabilitation services which

<sup>&</sup>lt;sup>73</sup> In October 2024, Estes Park Health signed a letter of intent to join the UCHealth system. Retrieved from October 28, 2024: https://estesvalleyvoice.com/2024/10/16/estes-park-health-and-uchealth-have-signed-a-letter-of-intent/



- includes pulmonary tests, breathing tests, and etc.
- 3. **Middle Park Health** now offers spine surgery service with a neurosurgeon, and has increased services to cardiological services.
- 4. Rangely Hospital closed its home health services in 2023.
- 5. **Rio Grande Hospital** closed its internal medicine clinic due to a physician leaving the hospital.
- 6. **Southeast Colorado Hospital** decreased services within its pain management department as a provider ended its contract with the hospital.
- 7. **Parkview Medical Center** increased services to its oncology department with the addition of new systems such as HyperArc treatment and ARIA Rad Onc system.<sup>74</sup>
- 8. **UCHealth's Greeley Hospital** opened 3 additional post-partum rooms for new mothers, and opened 32 additional inpatient beds.
- 9. **UCHealth's Medical Center of the Rockies** opened a blood donation center within its laboratory, and its emergency room has been elevated to a level 1 trauma center thereby increasing services.
- 10. **UCHealth Memorial Hospital** increased services within its gastroenterology department by adding additional GI lab rooms.
- 11. UCHealth's University of Colorado opened a 40 bed behavioral health unit.

<sup>&</sup>lt;sup>74</sup> HyperArc and ARIA are Varian products and more information can be found at: https://www.varian.com/products/software/digital-oncology/oncology-management-systems/aria-oncology-information-system



## Conclusion

Overall, due to increasing costs associated with the COVID-19 PHE, hospital operating expenses have grown faster than patient revenues leading to narrowing operating profits and margins. As reported in the 2024 Hospital Financial Transparency Report, in 2022, the historic trend of patient revenues growing faster than operating expenses has reversed and has continued into 2023. In 2023, operating expenses grew 6.5% from 2022 while patient revenue grew 4.8%. Increases in operating expenses are driven by the growth in labor expenses, especially contracted labor expenses, and supply chain and inflation challenges in 2022-2023 resulting from the COVID-19 PHE. Between 2022 and 2023, contracted labor expense decreased by 20.8%. The large increase in contracted labor expense is due to a variety of factors, including workers leaving the health care industry, pressure on hospital staffing such as retention of staff nurses, increased wages, and longer hours worked by staff. HCPF will continue to monitor and conduct further analysis of the impacts of the COVID-19 PHE that may continue to impact the hospital workforce, along with supply chain and inflation challenges.

Between 2014 to 2023, net patient revenue grew from \$12.1 billion to \$22.3 billion, an increase of \$10.2 billion, or 83.8%. When adjusted for inflation net patient revenue increased by 42.8% between 2014 and 2023. That represents an average annual increase of 7.0% a year. More recently, between 2022 and 2023, net patient revenue increased by \$1.0 billion, or 4.8%. In 2020 net patient revenue saw an increase of 2.5% from 2019 and an increase of 11.4% in 2021 from 2020. When combined with previous years' growth, it appears that hospital net patient revenues are returning to trends seen before the PHE.

With the passage of HB23-1226, HCPF receives compensation information on the top five hospital administrative positions at each hospital. Additionally, the CEO's performance measures for their evaluations are provided. HCPF found that total compensation across all hospitals for these five top positions totaled \$106.8 million in 2023, which was primarily composed of the large peer group representing 42.2% of the total, or \$45.0 million. Additionally, on average the top position for large hospitals was paid \$602,000 in 2023 whereas the medium and small peer groups paid on average \$559,000 and \$310,000, respectively.

In 2023, 89.3% of all reporting hospitals included quality of care outcomes as a performance metric for its CEO except for some rural CAHs and Denver Health. In 2023, 81.3% of all reporting hospitals included profit or margin as a performance measure, split relatively evenly between urban and rural counties with 44.3% of this subset representing urban counties and 55.7% rural counties.

HCPF has analyzed days cash on hand, a liquidity metric, for Colorado hospitals and systems. HCPF's most recent data show cash reserves have declined from 2021 and



2020 levels. However, cash reserves in 2021 and 2020 were assisted by federal COVID-19 stimulus packages. In 2023, the state median for days cash on hand is 164. While this has been a decrease in cash reserves from previous years (2020 - 2022), it has returned to just above the 2019 level of 149 prior to the COVID-19 PHE. It should be noted that some of the large drops in days cash on hand in 2023 may have been caused by hospitals finalizing their last repayments of COVID-19 funds from the PHE, while most of these repayments occurred in FY 2022, some did continue into FY 2023.

In 2023, uncompensated care costs totaled \$544.9 million, representing an increase of 12.5% from 2021, with charity care generating \$330.4 million, or 59.9%, and bad debt costs generating \$214.5 million, or 40.1%. Between 2022 and 2023, very little shifting of patient type or uncompensated care costs occurred despite the PHE Unwind. The majority of the effects of the PHE Unwind may not be represented until 2024. This is due to data availability, as the PHE ended in May of 2023 and a significant portion of hospitals' fiscal years ended in June of 2023. Specifically, Medicaid payermix at 21.6% and uncompensated care costs in 2023 remain the same as in 2022, while the self-pay payermix only shifted from 3.0% to 3.1%. One potential reason is that the people who moved on and off the rolls for Medicaid are not high hospital utilizers. Therefore, they are not reflected in Medicaid payermix or self-pay payermix, or cause major uncompensated care cost shifts. The "CICP/Other" uncompensated care cost category increased, which will be monitored as continued effects of the unwind occur into the 2024 reporting year. Self-pay was the largest portion of uncompensated costs in 2023 totaling \$310.3 million. However, between 2022 and 2023, the CICP/Other category saw the largest percentage increase in uncompensated care costs with 42.3%, while the self pay category declined by 4.4% from 2022. The self-pay category was the largest for both charity care and bad debt costs, \$187.6 million and \$122.6 million, respectively. Observing hospitals uncompensated care at a more granular level, Denver Health takes on the largest share of uncompensated care in the region and the entire state. At the state level, Denver Health makes up 26.0% of all total uncompensated care costs. Denver Health, a singular hospital, had more charity care costs than any system of hospitals. Statistically Denver Health is taking on more and more of the burden of caring for the underinsured while other Denver-area hospitals are reaping the benefits instead of taking on their fair share of uncompensated care.

Total operating expenses increased by \$1.4 billion from 2022 to \$22.7 billion in 2023. In comparison, between 2014 and 2023, total operating expenses grew \$1.2 billion each year or 7.8% a year on average. Between 2014 and 2023, net patient revenue increased on average 7.0% a year. Colorado's population increased 9.2% between 2014 to 2023 in total, according to the Colorado State Demographer.<sup>75</sup>

<sup>&</sup>lt;sup>75</sup> Information retrieved from: https://demography.dola.colorado.gov/assets/html/gis\_applications.html#population.



Between 2022 and 2023, the state population had an estimated growth of 0.6% from the same source.

Since 2020, HCPF's analysis indicates the mix of expenses that make up total operating expenses has remained relatively consistent. Salaries, wages and benefits remain the largest operating expense for all peer groups. While the proportions of salaries, wages and benefits among the hospital peer groups varied. The smaller the hospital size peer group, the greater the proportion of salaries, wages and benefits expense and specifically its general and administrative expenses. Overall, between 2014 and 2023, total payroll expense increased 62.2%, or \$2.7 billion, whereas contracted labor expense increased 2055%, or \$891.2 million. The majority of the increase for contracted labor began in 2019. However, between 2022 and 2023, hospitals saw a decline in contracted labor by 20.8%.

HB23-1226 enables HCPF to receive data on transfers made by and to hospitals, including if such transfers are made within or outside of the state. This metric reflects the trend of Colorado hospitals being acquired by regional or national systems with headquarters outside of Colorado. It helps policymakers, employers, consumers and others understand if profits earned in Colorado are leaving Colorado. HCPF found that in 2020, several large hospitals made various financial transfers out of the hospitals and to entities in Colorado. This was specifically the case with HCA HealthONE hospitals that made transfers of \$7.5 billion in 2020. In 2023, total transfers between hospitals and other entities was reported to be \$1.9 billion of which \$2.0 billion was transferred within Colorado. In 2023, funds being transferred out of Colorado totaled -\$100.6 million. This value is negative due to HealthONE hospitals transferring more out of their hospitals than transferring into their hospitals from outside Colorado.

In 2023, HCPF analyzed profits for patient services, operating, and total net income. Between 2022 and 2023, patient service net income declined 97.4%, or a reduction of \$325.8 million. Between 2022 and 2023, operating income decreased \$230.9 million or 23.5%. The reduction in operating income over the last year is due to operating revenues, specifically net patient revenues, growing at a lower rate than operating expenses (5.9% and 10.4% in 2022 and 4.8% and 6.5% in 2023, respectively). Between 2022 and 2023, total net income increased by \$1.2 billion or an increase of 345.5%. This is a stark difference from 2022 when net income decreased by \$3.1 billion which was largely driven by losses in hospital investments due to a lower than expected year in the investment market. Hospitals have historically profited from investments; therefore, stock market volatility directly influences hospitals' net income position. In 2023, a year in which the stock market rebounded, hospitals' bottom line is bouncing back as well. Though as mentioned



<sup>&</sup>lt;sup>76</sup> See footnote 25.

above some hospitals are doing better than others. One can see a significant difference between the performance of large hospitals (which are generally system owned and located in urban areas) and small hospitals (which are often CAHs and hospitals located in rural or frontier counties of the state. With declining patient service and operating incomes for many hospitals, HCPF will continue to analyze and watch income levels as they indicate the overall financial stability of hospitals especially for Colorado's rural and safety net hospitals. Declining operating profits should be taken in context of both Colorado hospital's decade-long profitability and previously reported nationally high costs. Reduced profits could motivate some hospitals to become more cost efficient, however HCPF recognizes the many small and rural hospitals in the state have been operating on razor thin margins consistently, with little room for further cost reductions. A system/hospital-specific view is necessary when considering Colorado hospitals' profitability.

HCPF's payer mix analysis illustrates shifts in payer mix from commercial and self-pay categories to public payers, largely Medicare. In 2014 through 2023, commercial dropped from 36.5% to 29.3%, while public payers represented by Medicare and Medicaid grew from 55.1% to 62.1%. The payer mix for the large hospital peer group had the lowest percentage of commercial when compared to the medium and small hospital peer groups. Indicating that large hospitals, which are primarily system and urban hospitals are seeing more and more public payers and fewer patients who have private commercial insurance. The change in commercial payer mix for the peer groups is significant since commercial patients drive operating margins and profitability, in addition to investment income.

HB23-1226 also provides HCPF with information on vertical integration, specifically on physicians and physician groups acquired by hospitals. This new information is intended to help inform the impact of this national trend. After the onset of the COVID-19 PHE fewer practices were being purchased however the number of acquisitions have remained relatively the same since 2021. Between 2015 and 2018, almost all of the physician acquisitions were done by hospitals owned by a system. Further consolidating the CO health care market.

HB23-1226 also required HCPF to collect information about changes that hospitals made to their major service lines in 2023, in other words, changes hospitals made in the services they provide to their communities. HCPF found that several hospitals increased services throughout the state either adding new inpatient beds, increasing services by bringing in new specialists, or opening up new services. To name a few, HCA HealthONE Mountain Ridge Hospital reopened a freestanding ED; UCHealth Medical Center of the Rockies increased services for its ED by becoming a level 1 trauma center and opened a blood donation center to its labs; and Children's Hospital Colorado, Anschutz increased inpatient beds for pediatric behavioral health. However, it was reported that some hospitals closed or removed services.



Namely, Estes Park Health closed its home health services, in-home hospice care, and home care; and Rangely Hospital District closed its home health services in 2023. A full list of major service changes is available in Appendix F below.

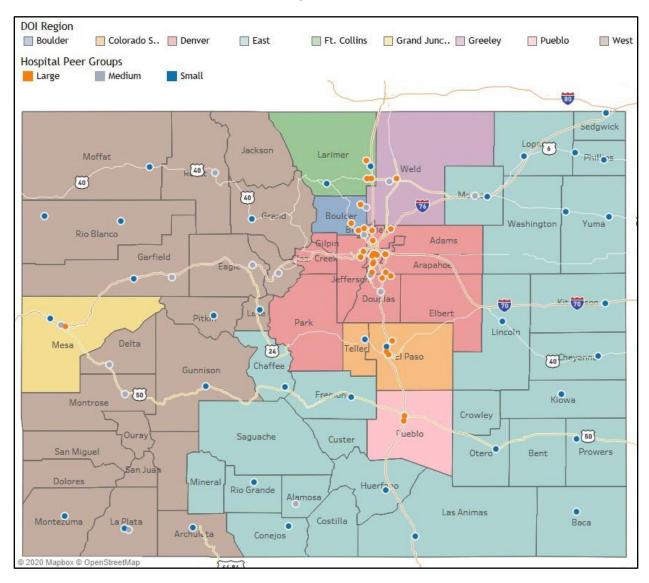
HB23-1226 also required hospitals to provide a narrative report of all major planned and completed capital projects of \$25.0 million or more directly to HCPF. Some major projects reported in 2023, was the replacement hospitals under construction for Intermountain Health Lutheran Medical Center in Wheat Ridge, CO; the construction of CommonSpirit Health St. Francis Hospital-Interguest a orthopedic and spine hospital in Colorado Springs, CO; and the construction of the Anschutz Inpatient Pavillion Expansion Tower at UCHealth University of Colorado Hospital in Aurora, CO. A full list of these reports are available in Appendix D below.

For a full report of each hospital's data, please see the Hospital Financial Transparency Report Detailed Dataset by Hospital in Appendix E.



## Appendix A: Map

## Graph 14 Map of Colorado Hospitals Identified by Hospital Peer Group and DOI Regions



## Appendix B: Definitions

Affordable Care Act (ACA): The comprehensive federal health care reform law enacted in March 2010. The law was enacted in two parts: The Patient Protection and Affordable Care Act was signed into law on March 23, 2010 and was amended by the Health Care and Education Reconciliation Act on March 30, 2010. The name "Affordable Care Act" is used to refer to the final, amended version of the law.

Bad debt: The sum of all charged amounts a provider billed but did not receive payment for the service.

Charity care: The sum of all charged amounts determined by the health care provider to be charity care and thus unreceived revenue.

Colorado Healthcare Affordability and Sustainability Enterprise Board (CHASE Board): The CHASE Board makes recommendations to the Medical Services Board regarding the implementation of the health care affordability and sustainability fee. The CHASE Board also directs the implementation of delivery system reform incentive payments program and monitors the impact of the fee on the healthcare market.

Contractual allowances: Also known as adjustments, contractual allowances are the difference between what a health care provider charges for the care provided to the patient and what the provider will be contractually paid by a third-party (commercial insurer and/or government program such as Medicare, Medicaid, etc.).

**Consumer Price Index:** is a measure of the average change over time in the prices paid by urban consumers for a market basket of consumer goods and services. Indexes are available for the U.S. and various geographic areas. Average price data for select utility, automotive fuel, and food items are also available. CPI values were pulled from annual values for 2014 through 2023, and original period CPI corresponds with the beginning year of analysis. CPI is available through the Bureau of Labor Statistics's website: https://www.bls.gov/cpi/data.htm

Table 45 Inflation Adjustment Calculation

Calculation	Variable
	Nominal value or original
	value
х	difference of:
	original period CPI
÷	current period CPI
=	adjusted value



Cost-to-charge ratio: A cost-to-charge ratio estimates the costs associated with the charged amount for each procedure. A cost-to-charge ratio helps to determine costs for uncompensated care and patient services which do not have costs directly associated with that care.

Table 46 Cost-to-charge Ratio Calculation

Calculation	Variable
	Total operating expense
÷	Sum of:
	Total gross charges
+	Other operating revenue.
=	Net patient revenue

Critical access hospitals: A hospital qualified as a critical access hospital under 42 U.S.C. § 1395i4(c)(2) and certified as a critical access hospital by the Colorado Department of Public Health and Environment

Department of Health Care Policy & Financing (Department): A department of the government of the State of Colorado which provides Medicaid, CHP+ and other safety net programs and has a mission to improve health care equity, access and outcomes for the people we serve while saving Coloradans money on health care and driving value for Colorado.

**DATABANK Program:** An online program available to Colorado Hospital Association members and serves as a centralized location for the collection of hospital utilization and financial data.

**Depreciation expense:** The decrease in the fair value of a tangible asset, reported as an expense for the reporting period.

**Discharge:** A record of a formal release of a patient. This excludes newborns leaving with mothers, death on arrivals and includes death.

**General hospital:** A hospital licensed as a general hospital by the Colorado Department of Public Health and Environment. Sometimes referred to as a "shortstay, acute care hospital."

**Health system:** Also known as hospital system. A multi-hospital system is two or more hospitals owned, leased, sponsored or contract managed by a central organization.



**Hospital peer groups:** For the purposes of this report hospital peer groups are determined by grouping together the number of licensed beds (for a definition of licensed beds please see below). The three (3) peer groups are as follows: the small peer group with 25 or fewer beds, the medium peer group with 26 to 90 beds and the large peer group with 91 or more beds.

House Bill 19-1001: The Hospital Transparency Measures to Analyze Efficacy Bill signed into law on March 28, 2019.

House Bill 23-1226: The Hospital Transparency And Reporting Requirements signed into law on June 2, 2023.

**Interest expense:** Expenses for mortgages, bonds, notes, lines-of-credit, convertible debt and any other short-term or long-term borrowings.

**Licensed beds:** The maximum number of beds a licensure agency, such as the state or other governing body, allows a hospital or health facility to operate at any given time. Hospitals provide the number of beds at the end of the fiscal year.

Long-term care hospital: A general hospital that is certified as a long-term care hospital by the Colorado Department of Public Health and Environment. Sometimes referred to as a sub-acute care hospital or long-term acute care hospital.

Major payer groups: A major payer in healthcare is the entity or individual paying the medical bill or claim. The major payers for the purposes of this report are Medicare, Medicaid, commercial and self-pay. Others can include compensation programs, like workman's compensation and other government programs, like TRICARE/CHAMPUS.

Medicare Cost Reports: Medicare hospital cost report, from Center for Medicare and Medicaid Services (CMS) 2552-96 or CMS 2552-10, or any successor form created by CMS and the annual required submission of worksheets and schedules by Medicare certified providers used for Medicare reimbursement

Net Income: Net income refers to the amount an individual or business makes after deducting costs, allowances and taxes. In commerce, net income is what the business has left over after all expenses, including salary and wages, cost of goods or raw material and taxes.

**Net patient revenue:** Net patient revenue approximates the payments a hospital receives for patient services. Net patient revenue is calculated by totaling all charges the hospital billed to patients, subtracting contractual allowances and then subtracting bad debt and charity care.



Table 47 Net Patient Revenue Calculation

Calculation	Variable
	Total charges
-	Total contractual allowance
-	Total charity care
-	Total bad debt
=	Net patient revenue

Operating Net Income: Net operating income is a commonly used figure to assess the profitability of a property. The calculation involves subtracting all operating expenses on the property from all the revenue generated from the property. The higher the revenues and the smaller the expenses, the more profitable a property is.

Other expense: The difference between total operating expense and specified categories of expenses (salaries, wages and benefits, supply, interest and depreciation). These expenses might be for taxes, utilization, contract services, fees, insurance, marketing expenses, etc.

Outpatient visit: Determined by counting only one visit day for each calendar day a patient visits an outpatient department or multiple outpatient departments.

Patient Service Net Income: Patient service net income is the difference between net patient revenue and all costs associated with direct patient care.

**Psychiatric Hospital:** A hospital licensed as a psychiatric hospital by the Colorado Department of Public Health and Environment.

**Rehabilitation hospital:** An inpatient rehabilitation facility.

Salaries, Wages and Benefit Expense: Salaries and wages paid to hospital employees and employee benefits paid and provided by the hospital. These include employee expenses for physicians, interns, residents, other trainees, facility employees and home office wages.

**Supply expense:** The sum of all expenses related to medical supplies, food, housekeeping, maintenance, general facility upkeep, minor equipment, administration and medical drugs.

**Total operating expense:** The sum of all operating expenses to run the hospital. This includes expenses like materials, supplies, contract services, management fees and home office allocations, depreciation, interest, taxes, consultants' services, utilities, pharmaceuticals and insurance.



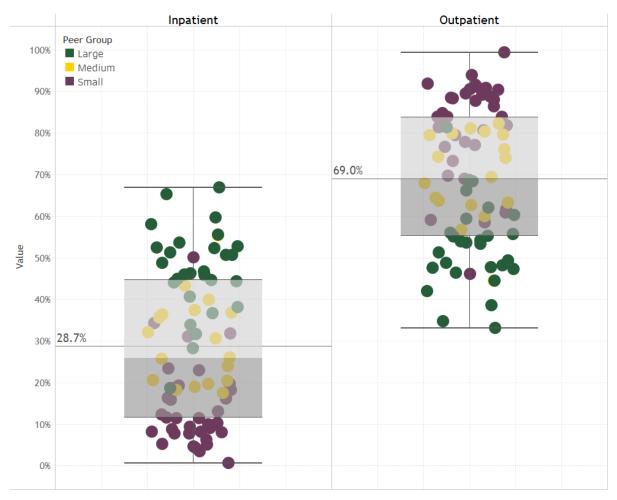
Table 48 Total Operating Expense Calculation

Calculation	Variable
	Depreciation
+	Interest
+	Salaries, wages and benefits
+	Supplies
+	All other expenses
=	Total operating expenses

Uncompensated care: Health care or services provided by hospitals or health care providers that are not reimbursed.

## Appendix C: Additional Graphs and Analysis

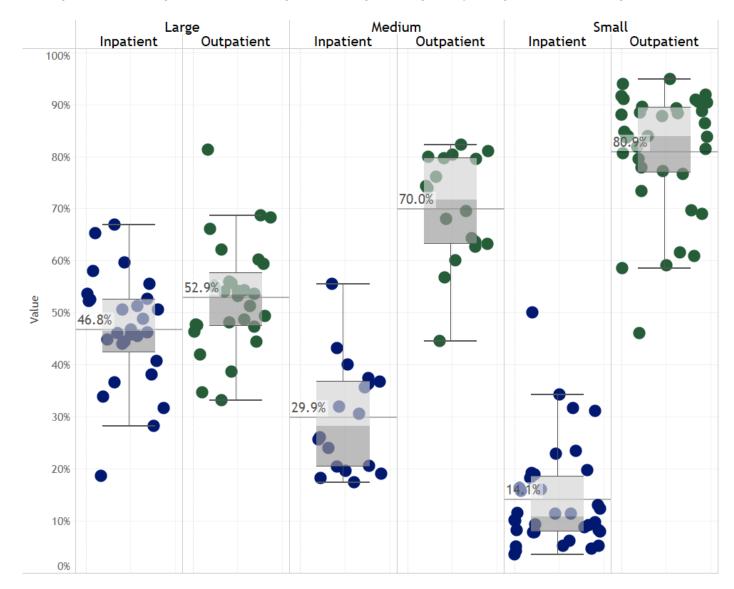
HCPF uses a breakdown of gross charges to determine the split between inpatient and outpatient services. Graph 15 represents all hospitals 2023 estimates of what proportion of delivery of service expenses are for inpatient and outpatient services. On average, 28.7% was for inpatient services and on average, 69.0% for outpatient services.



Graph 15 2023 Inpatient and Outpatient Expense Split

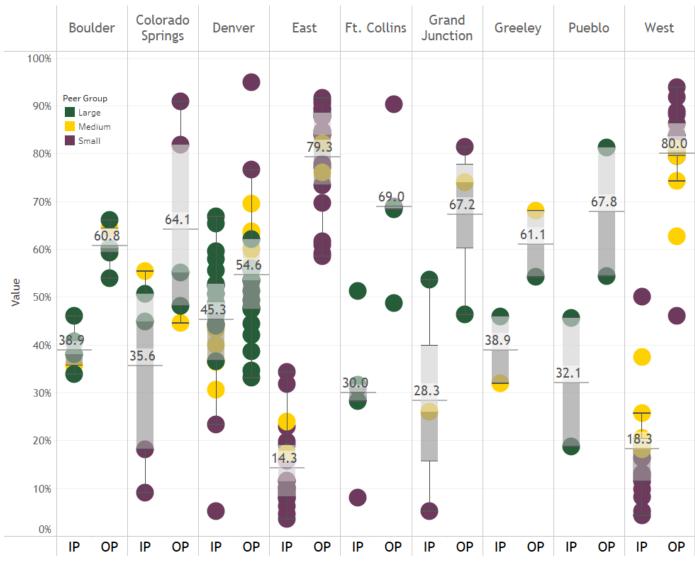
The variation amongst the hospital peer groups is shown in Graph 16 by the inpatient and outpatient service split utilizing a straight average. It should be noted that the average of the large group inpatient services, at 46.8%, are far higher than the medium group 29.9% and small group 14.1% inpatient services. Due to the quantity of hospitals in the peer groups, the medium and small peer groups drive the statewide results. The medium peer group's inpatient and outpatient service split reflects the statewide values, with inpatient services representing 29.9% of expenses while outpatient services represent an average of 70.0%. The small peer group's expenses are the most heavily weighted towards outpatient services as hospitals in that peer group reported 80.9% of their service expenses for outpatient services and 14.1% for inpatient services. It is important to more thoroughly and productively consider the efficiency and sustainability of inpatient care for certain rural hospitals going forward.

Graph 16 2023 Inpatient and Outpatient Expense Split by Hospital Peer Group



In Graph 17, regions with more small and medium hospitals have more outpatient service expenses than inpatient service expenses. Along with hospital size, distance from the state's most populous metropolitan region, Denver, seems to correspond with the proportion of expenses allocated between inpatient and outpatient services. In the regions with the highest proportion of small and medium hospitals, the East and West regions, the split between inpatient and outpatient is most noticeable. Within these regions, small hospitals have the highest proportion of outpatient services and lower inpatient services compared to their regional peers.

Graph 17 2023 Inpatient (IP) and Outpatient (OP) Expense Split by DOI Region



## Appendix D: Hospital Major Planned Projects

With the passage of HB23-1226, all hospitals are now required to provide a narrative report of major planned projects over \$25.0 million. Below highlights projects reported by hospitals.

## Children's Hospital Colorado

In 2022, CHCO began a \$28.8 million construction project for a medical office building in Southeast Aurora, CO. The building will open for service in summer 2024. It will provide clinic services for that region of Denver.

### Community Hospital

In January 2024, Community Hospital opened its doors to James Pulsipher Regional Cancer Center and Monument View Medical Plaza. Construction of the 130,000 square foot facility was completed in December 2023 after two years of construction. The construction cost \$53 million, with a total cost of \$78 million in order to purchase Information Technology (IT) equipment, new Computed Tomography (CT) scanners, a new linear accelerator and more.

#### Denver Health

Has started the design phase for a capital project of over \$90 million to replace the Westside Clinic. The expenses incurred during 2023 are far less than \$25 million, but the total costs over the course of the project are expected to exceed \$90 million.

### Littleton Adventist Hospital

Littleton is planning a comprehensive 5 story cardiac and vascular tower on its campus expanding services. The total projected cost is \$149.1 million.

## Longs Peak Hospital

In November 2021, UCHealth approved an expansion project at Longs Peak Hospital. The project included completing shelled space in the existing tower and expanding the hospital to add additional med/surg and labor and delivery beds. The total budget for the project is estimated at \$100.7 million.

#### **Lutheran Medical Center**

Intermountain Health Lutheran Medical Center Hospital project has an approved Budget of \$714.4 million. It is a community-based acute-care hospital with 226 built out icensed beds. It is located in Wheat Ridge, CO and



began operations in August 2024. This project consists of a full replacement hospital for the existing Lutheran Medical Center, a community-based acutecare hospital with 338 licensed beds, located in Wheat Ridge, CO. The project location for the new replacement facility is on a 26.88 acre greenfield site at the Clear Creek Crossing development site near the southwest quadrant of Highway 58 and Interstate 70 within Wheat Ridge, CO. This new project site is approximately 3.2 miles away from the existing hospital. The project consists of approximately 557,000 sf and includes 247 licensed beds (210 beds will be built-out with shell space for an additional 32 future beds), 12 OR's (2 shelled OR's), 15 imaging modalities, and a level II Trauma ED with a rooftop helipad. An attached 66,400 sf Hospital Support Building (HSB) will include hospital administration, food services, dining, laboratory, pharmacy, and support services. Also included in the project is a 25,000 sf Central Utility Plant, a Parking Structure for approximately 385 cars, and an enclosed pedestrian bridge connecting the hospital to the parking structure. Construction commenced in July 2021 and is anticipated to be completed in Q3 2024.

- Lutheran Medical Center Medical Office Building project has an approved budget of \$26.5 million. The building is occupied by both Intermountain Health specialist and non-Intermountain Health physicians groups. It is located on the same campus as the new Intermountain Health Lutheran Hospital in Wheat Ridge, CO and begain operations in September 2024. This project consists of a 133,000 sf medical office building (MOB). Approximately 58,000 sf (40% of building) will have tenant improvement (TI) space built out and be occupied by Intermountain. The project will relocate several Medical Group and Lutheran Medical Center specialty clinics to the New Lutheran Campus. The location of the MOB will be west of the New Lutheran Hospital, at the intersection of Interstate 70 and West 49th Avenue in Wheat Ridge, Colorado.
- Completion anticipated in Q2 2024."

#### **Medical Center of the Rockies**

In March 2022, UCHealth approved an expansion project at MCR. Project includes: expanding inpatient capacity through construction of a new tower and initial build-out of 96 beds (72 Med Surg, 24 ICU), future shelled capacity of 36 beds, expansion of the ED, and expansion of support services. The total project expansion and renovation was 250,000 sf of new construction and 11,250 sf of renovation for an estimated project cost of \$244 million.



## Memorial Hospital Central

- In November 2021, UCHealth approved a project at Memorial Health System to complete a bed expansion. The project includes the build out and equipping to accommodate the addition of 40 med/surg beds with completion forecasted for June 2023. Total project is estimated to cost \$29.6 million.

## Middle Park Health - Kremmling

- Fraser's planned project was working financing in 2023 closed February 2024 broke ground April 2024. This project is to open a new hospital modeled similarly to a free-standing ER in the town of Fraser. This will be the 3rd Hospital location for our CAH in Grand County, Colorado.

#### North Suburban Medical Center

The \$32.2 million project started in 2022 with projected completion in 2025 to add an additional two floors of capacity to the hospital. One floor will be built out for privatization of beds resulting in additional capacity of 23 beds. The other floor will contain shell space for 24 future beds.

## Penrose-St. Francis Hospital

 St. Francis Hospital - Interquest - In FY23, approximately \$74.8 million was spent for the construction of an orthopedic and spine hospital with 72 inpatient rooms, 8 ICU beds, a 16 bay emergency room and 10 operating rooms with robotic capabilities. This facility opened to the public in July 2024.

#### Poudre Valley Hospital

- In January 2021, UCHealth approved master facility planning efforts at Poudre Valley Hospital to update and renovate the facility for a budgeted cost of \$77.5 million. The project will be completed in phases with final completion anticipated for Fall 2023. \$25.9 million, \$18.8 million and \$1.6 million was incurred on this project during the years ended June 30, 2023, 2022, and 2021, respectively.

### Presbyterian/St. Luke's Medical Center

The \$59 million project was started in 2021 with projected completion in 2024. The project entails the expansion of the Bone Marrow Transplant oncology unit by 18 beds with an offsetting decrease of 17 medical/surgical beds. Additionally, an ICU renovation as well as exterior renovations including a new entry drive, lighting and signage are included in the project.



### Rangely District Hospital

The hospital has no major projects greater than 25 million but will be constructing an MRI suite in 2024 and beginning services early 2025.

### Southeast Colorado Hospital District

Southeast Colorado Hospital District began construction in 2023- \$18 million. They are also converting our EMR system in 2024. New building for therapy, renovation of the hospital building- patient wing, er, imaging, admin offices

## St. Anthony Hospital

St. Anthony - In FY23, approximately \$26.6 million was spent for the addition of 5 operating rooms and expansion of the sterile processing department to accommodate the new operating rooms. This project was substantially complete in FY23.

#### St. Anthony North Hospital

St. Anthony North - In FY23, approximately \$29.7 million was spent for the addition of a four-floor inpatient bed tower designed to up up to 120 beds. To support this patient bed tower, the central utility plant will be upgraded and surface parking will be added. This project is expected to be completed during FY25.

#### **Swedish Medical Center**

The \$52.4 million project was started in 2022 and was completed at the end of 2023. The project entailed vertical expansion of the Northwest Tower and various renovations throughout the hospital including the relocation of the hospital's sterile processing department. The project provided 53 incremental beds to address capacity constraints, including 27 bed/surg beds, 13 ICU beds, and 13 rehab beds.

### **UCHealth Highlands Ranch**

In November 2021, UCHealth approved an expansion project at Highlands Ranch Hospital. The project included expansion of the cancer center, expansion of the ED, and build out of additional bed capacity. The total estimated project cost was \$122.1 million.

#### University of Colorado Hospital



In January 2019, UCHealth approved the project to construct Anschutz Inpatient Pavilion Expansion Tower 3 at UCHA. The project includes 120 hospital beds, nine operating or procedure rooms and additional shelled space. The project has a total budget of \$419.8 million and opened in June 2023. Overall, \$115 million, \$140 million and \$69 million was incurred on this project during the years ended June 30, 2023, 2022, and 2021, respectively.

## Vail Health Hospital

Vail commenced construction on the Precourt Healing Center, an inpatient hospital facility in Edwards, CO. The 50,000-square-foot facility will provide 28 beds — 14 for adolescents and 14 for adults — for short-term inpatient stays and treatment in the Eagle Valley. The cost of the project will be about \$63.5 million and is financed with a New Market Tax Credit financing structure, which will yield a \$13.6 million benefit to Vail Health over the seven-year life of the NMTC financing vehicle.

## **Wray Community District Hospital**

Expansion of Surgery, Radiology and Clinic projected construction start date -2024 Q4 - completion 2026 Q2. The total project is budgeted at \$27 million.



# Appendix E: Hospital Financial Transparency Report Detailed Data by Hospital

## 2023 Bad Debt Cost by Peer Group

arge	Hospital Name	System	DOI Region	CICP/Other	Commercial	Medicaid	Medicare	Self Pay	
	AdventHealth Avista Hospital	AdventHealth	Boulder	-536	312,506	11,866	10,735	253,332	5
	AdventHealth Littleton Hospital	AdventHealth	Denver	586,810	0	0	0	0	58
		AdventHealth	Denver	-39,712	76,119	-20,253	215,231	127,740	3!
	· '	AdventHealth	Denver	-14,880	-3,574,556	-10,097	570,782	278,556	-2,7
							0		
		Banner Health	Ft. Collins	0	0	0		231,219	2.
		Banner Health	Greeley	2,452	223,665	-1,377	85,343	246,096	5!
	Boulder Community Health		Boulder	89,380	297,826	1,038,407	37,758	312,506	1,7
	Children's Hospital Colorado	Children's	Denver	0	0	0	0	293,764	29
	Children's Hospital Colorado Springs	Children's	Colorado Springs	0	0	0	87,820	1,061,119	1,1
		Commonspirit	Boulder	1,130,553	0	0	0	0	1,1
		Commonspirit	Colorado Springs	0	0	0	0	1,024,624	1,0
		Commonspirit	Denver	59,115	387,903	24,387	75,809	291,909	8
	CommonSpirit St. Mary-Corwin Hospital	Commonspirit	Pueblo	0	10,193	0	4,241	87,217	1
	Denver Health Medical Center		Denver	48,195	715,028	450,376	990,397	81,857	2,2
	HealthONE Mountain Ridge	HealthONE	Denver	2,150	646,550	35,224	261,069	1,842,793	2,7
		HealthONE	Denver	613	301,294	33,667	138,858	558,530	1,0
		HealthONE	Denver	7,169	-526,809	-139,637	2,231,252	1,809,833	3,
	HealthONE Sky Ridge	HealthONE	Denver	49,465	373,352	0	33,941	136,150	
	HealthONE Swedish	HealthONE	Denver	85,116	1,090,590	3,149	364,259	1,470,945	3,
	HealthONE The Medical Center of Aurora	HealthONE	Denver	89,799	1,451,640	2,381	474,325	2,204,028	4,:
		Intermountain Heal	Boulder	9,280	820,571	22,536	362,316	174,984	1,
		Intermountain Heal	Denver	277,674	360,782	124,079	84,855	1,094,384	1,
	Intermountain Health St. Joseph Hospital	Intermountain Heal	Denver	84,116	741,664	1,273	134,289	436,703	1,
	Intermountain Health St. Mary's Hospital	Intermountain Heal	Grand Junction	-9,761	150,632	-9,068	175,917	221,319	
	Parkview Medical Center		Pueblo	210,709	1,188,781	223,948	429,682	1,098,675	3,
		IIC Hooleh							٥,
		UCHealth	Ft. Collins	0	44,297	9,840	1,660	494	
		UCHealth	Colorado Springs	19,531	794,615	74	168,731	672,992	1,
	UCHealth Poudre Valley Hospital	UCHealth	Ft. Collins	-2,368	-690,286	-16,597	78,423	117,557	-
	UCHealth University of Colorado Hospital	UCHealth	Denver	159,874	2,424,953	31,731	591,060	4,117,249	7,
	Total			2,844,745	7,621,308	1,815,911	7,608,753	20,246,578	40,
		Advanta 101	Daniel						
ium		AdventHealth	Denver	1,387,391	0	0	0	2,260,156	3,
	CommonSpirit Mercy Hospital	Commonspirit	West	3,002,567	8,316,427	264,617	668,033	35,456,911	47,
	CommonSpirit OrthoColorado Hospital	Commonspirit	Denver	-97	2,301	5,378	234,708	330,568	
		Commonspirit	Denver	4,747,182	0	0	0	0	4,
			West	247,133	175,510	43,097	61,926	1,632,642	2,
		Commonspirit	East	-16,374	-428,507	-21,404	12,525	198,732	-
	Community Hospital		Grand Junction	0	148,018	0	17,385	1,136,678	1,
	Delta Health		West	0	0	0	0	470,416	
	Intermountain Health Platte Valley Medic	Intermountain Heal	Denver	496,630	1,504,656	117,768	532,496	1,623,912	4,
		intermoditain ricat							
	Montrose Memorial Hospital		West	0	217,274	11,163	2,624	2,380	
	San Luis Valley Health Regional Medical C	San Luis Valley	East	-13,891	-813,926	39,730	571,086	583,888	
	UCHealth Greeley	UCHealth	Greeley	423,122	7,324,072	251,308	2,136,049	15,218,875	25,
	UCHealth Highlands Ranch	UCHealth	Denver	451,262	4,646,708	183,001	1,182,583	9,866,932	16,
		UCHealth	Boulder	13,209	0	0	111,784	-87,135	
									2
		UCHealth	West	3,120	951,325	9,780	130,703	1,396,198	2,
	Vail Health Hospital		West	90,071	2,097,553	78,701	412,524	3,762,290	6,
	Valley View Hospital		West	6,702	213,568	2,794	58,521	288,371	
	Total			10,838,026	24,354,979	985,935	6,132,947	74,141,815	116,
.l	Animas Surgical Hospital		West	6,791	149,578	3,349	10,865	96,124	
	Arkansas Valley Regional Medical Center		East	65,949	376,834	20,872	80,748	310,316	
	Aspen Valley Hospital		West	12,736	1,365,189	32,591	59,431	1,999,332	3,
	Banner East Morgan County Hospital	Banner Health	East	20,608	916,232	13,324	9,801	1,243,001	2
	Banner Fort Collins Medical Center	Banner Health	Ft. Collins	85,945	644,590	107,432			
			East				64,459	1,246,208	2,
	Ranner Sterling Regional MedCenter	Ranner Health		19 694	273 933		64,459 87 518	1,246,208	
		Banner Health		19,694	273,933	15,551	87,518	287,090	
	CommonSpirit St. Thomas More Hospital	Banner Health Commonspirit	East	1,849,665	0	15,551 0	87,518 0	287,090 0	1,
						15,551	87,518	287,090	1,
	CommonSpirit St. Thomas More Hospital		East	1,849,665	0	15,551 0	87,518 0	287,090 0	1,
	CommonSpirit St. Thomas More Hospital Estes Park Health Family Health West		East Ft. Collins Grand Junction	1,849,665 1,782,957 1,570,040	0	15,551 0 0	87,518 0 0	287,090 0 0	1, 1,
	CommonSpirit St. Thomas More Hospital Estes Park Health Family Health West Grand River Hospital District		East Ft. Collins Grand Junction West	1,849,665 1,782,957 1,570,040 1,724,351	0 0 0	15,551 0 0 0 0	87,518 0 0 0 0	287,090 0 0 0 0	1, 1, 1,
	CommonSpirit St. Thomas More Hospital Estes Park Health Family Health West Grand River Hospital District Gunnison Valley Health		East Ft. Collins Grand Junction West West	1,849,665 1,782,957 1,570,040 1,724,351 33,806	0 0 0 0 0 141,138	15,551 0 0 0 0 0	87,518 0 0 0 0 0 238,704	287,090 0 0 0 0 0 5,686	1, 1, 1,
	CommonSpirit St. Thomas More Hospital Estes Park Health Family Health West Grand River Hospital District Gunnison Valley Health Haxtun Hospital District		East Ft. Collins Grand Junction West West East	1,849,665 1,782,957 1,570,040 1,724,351 33,806 0	0 0 0 0 141,138 317,847	15,551 0 0 0 0 0 66,651 342,399	87,518 0 0 0 0 0 238,704 455,202	287,090 0 0 0 0 0 5,686 34,067	1, 1, 1, 1,
	CommonSpirit St. Thomas More Hospital Estes Park Health Family Health West Grand River Hospital District Gunnison Valley Health Haxtun Hospital District Heart of the Rockies Regional Medical Ce.		East Ft. Collins Grand Junction West West East East	1,849,665 1,782,957 1,570,040 1,724,351 33,806 0	0 0 0 0 141,138 317,847 0	15,551 0 0 0 0 0 66,651 342,399 0	87,518 0 0 0 0 238,704 455,202	287,090 0 0 0 0 5,686 34,067 1,107,296	1, 1, 1, 1,
	CommonSpirit St. Thomas More Hospital Estes Park Health Family Health West Grand River Hospital District Gunnison Valley Health Haxtun Hospital District		East Ft. Collins Grand Junction West West East	1,849,665 1,782,957 1,570,040 1,724,351 33,806 0	0 0 0 0 141,138 317,847	15,551 0 0 0 0 0 66,651 342,399	87,518 0 0 0 0 0 238,704 455,202	287,090 0 0 0 0 0 5,686 34,067	1, 1, 1, 1,
	CommonSpirit St. Thomas More Hospital Estes Park Health Family Health West Grand River Hospital District Gunnison Valley Health Haxtun Hospital District Heart of the Rockies Regional Medical Ce.		East Ft. Collins Grand Junction West West East East	1,849,665 1,782,957 1,570,040 1,724,351 33,806 0	0 0 0 0 141,138 317,847 0	15,551 0 0 0 0 0 66,651 342,399 0	87,518 0 0 0 0 238,704 455,202	287,090 0 0 0 0 5,686 34,067 1,107,296 775,122	1, 1, 1, 1,
	CommonSpirit St. Thomas More Hospital Estes Park Health Family Health West Grand River Hospital District Gunnison Valley Health Haxtun Hospital District Heart of the Rockies Regional Medical Ce Keefe Memorial Health Service District Kit Carson County Health Service District		East Ft. Collins Grand Junction West West East East East East East	1,849,665 1,782,957 1,570,040 1,724,351 33,806 0 0	0 0 0 0 141,138 317,847 0 0	15,551 0 0 0 0 0 66,651 342,399 0 0	87,518 0 0 0 0 238,704 455,202 0 0 13,082	287,090 0 0 0 0 5,686 34,067 1,107,296 775,122 559,496	1, 1, 1, 1, 1,
	CommonSpirit St. Thomas More Hospital Estes Park Health Family Health West Grand River Hospital District Gunnison Valley Health Haxtun Hospital District Heart of the Rockies Regional Medical Ce Keefe Memorial Health Service District Kit Carson County Health Service District Lincoln Community Hospital		East Ft. Collins Grand Junction West West East East East East East East East	1,849,665 1,782,957 1,570,040 1,724,351 33,806 0 0 0 0	0 0 0 0 141,138 317,847 0 0 2,037	15,551 0 0 0 0 66,651 342,399 0 0 0	87,518 0 0 0 0 238,704 455,202 0 0 13,082 3,232	287,090 0 0 0 0 5,686 34,067 1,107,296 775,122 559,496 3,307,860	1, 1, 1, 1, 1, 1,
	CommonSpirit St. Thomas More Hospital Estes Park Health Family Health West Grand River Hospital District Gunnison Valley Health Haxtun Hospital District Heart of the Rockies Regional Medical Ce Keefe Memorial Health Service District Kit Carson County Health Service District Lincoln Community Hospital Melissa Memorial Hospital		East Ft. Collins Grand Junction West West East East East East East East East Ea	1,849,665 1,782,957 1,570,040 1,724,351 33,806 0 0 0 0 1,661 13,318	0 0 0 141,138 317,847 0 0 2,037 0	15,551 0 0 0 0 66,651 342,399 0 0 0 5,150 2,920	87,518 0 0 0 0 238,704 455,202 0 0 13,082 3,232 248,156	287,090 0 0 0 5,686 34,067 1,107,296 775,122 559,496 3,307,860 1,552,108	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1
	CommonSpirit St. Thomas More Hospital Estes Park Health Family Health West Grand River Hospital District Gunnison Valley Health Haxtun Hospital District Heart of the Rockies Regional Medical Ce Keefe Memorial Health Service District Kit Carson County Health Service District Lincoln Community Hospital		East Ft. Collins Grand Junction West West East East East East East East East	1,849,665 1,782,957 1,570,040 1,724,351 33,806 0 0 0 0	0 0 0 0 141,138 317,847 0 0 2,037	15,551 0 0 0 0 66,651 342,399 0 0 0	87,518 0 0 0 0 238,704 455,202 0 0 13,082 3,232	287,090 0 0 0 0 5,686 34,067 1,107,296 775,122 559,496 3,307,860	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1
	CommonSpirit St. Thomas More Hospital Estes Park Health Family Health West Grand River Hospital District Gunnison Valley Health Haxtun Hospital District Heart of the Rockies Regional Medical Ce Keefe Memorial Health Service District kit Carson County Health Service District Lincoln Community Hospital Meitssa Memorial Hospital Memorial Regional Health		East Ft. Collins Grand Junction West West East East East East East East East Ea	1,849,665 1,782,957 1,570,040 1,724,351 33,806 0 0 0 0 1,661 13,318	0 0 0 0 141,138 317,847 0 0 2,037 0 1,277,121	15,551 0 0 0 0 66,651 342,399 0 0 0 5,150 2,920	87,518 0 0 0 0 238,704 455,202 0 0 13,082 3,232 248,156	287,090 0 0 0 5,686 34,067 1,107,296 775,122 559,496 3,307,860 1,552,108	1 1 1 1 1 1 1 1 1 1 3 3 3 3 3 4 4
	CommonSpirit St. Thomas More Hospital Estes Park Health Family Health West Grand River Hospital District Gunnison Valley Health Haxtun Hospital District Heart of the Rockies Regional Medical Ce Keefe Memorial Health Service District Kit Carson County Health Service District Lincoln Community Hospital Melissa Memorial Hospital Memorial Regional Health Middle Park Health - Kremmling		East Ft. Collins Grand Junction West West East East East East East East East West East East East East East East East Ea	1,849,665 1,782,957 1,570,040 1,724,351 33,806 0 0 0 0 1,661 13,318 4,202,016	0 0 0 141,138 317,847 0 0 2,037 0 1,277,121 0 3,759,227	15,551 0 0 0 0 66,651 342,399 0 0 0 5,150 2,920 0	87,518 0 0 0 0 238,704 455,202 0 0 13,082 3,232 248,156 0	287,090 0 0 0 0 5,686 34,067 1,107,296 775,122 559,496 3,307,860 1,552,108 0 1,635,362	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1
	CommonSpirit St. Thomas More Hospital Estes Park Health Family Health West Grand River Hospital District Gunnison Valley Health Haxtun Hospital District Heart of the Rockies Regional Medical Ce Keefe Memorial Health Service District Kit Carson County Health Service District Lincoln Community Hospital Melissa Memorial Hospital Memorial Regional Health Middle Park Health Middle Park Health Mt. San Rafael Hospital		East Ft. Collins Grand Junction West West East East East East East East West East East East East East East East Ea	1,849,665 1,782,957 1,570,040 1,724,351 33,806 0 0 0 0 1,661 13,318 4,202,016 0	0 0 0 141,138 317,847 0 0 2,037 0 1,277,121 0 3,759,227 20,182	15,551 0 0 0 0 66,651 342,399 0 0 5,150 2,920 0 0 2,829	87,518 0 0 0 0 238,704 455,202 0 13,082 3,232 248,156 0 0 39,534	287,090 0 0 0 0 5,686 34,067 1,107,296 775,122 559,496 3,307,860 1,552,108 0 1,635,362 604,740	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1
	CommonSpirit St. Thomas More Hospital Estes Park Health Family Health West Grand River Hospital District Gunnison Valley Health Haxtun Hospital District Heart of the Rockles Regional Medical Ce Keefe Memorial Health Service District Kit Carson County Health Service District Lincoln Community Hospital Melissa Memorial Hospital Memorial Regional Health Middle Park Health - Kremmling Mt. San Rafael Hospital National Jewish Health		East Pt. Collins Ft. Collins Grand Junction West West East East East East East West West West East East East East East East East Ea	1,849,665 1,782,957 1,570,040 1,724,351 33,806 0 0 0 0 1,661 13,318 4,202,016 0 429	0 0 0 141,138 317,847 0 0 2,037 0 1,277,121 0 3,759,227 20,182 134,922	15,551 0 0 0 0 66,651 342,399 0 0 5,150 2,920 0 2,829 121,713	87,518 0 0 0 0 238,704 455,202 0 0 13,082 3,232 248,156 0 0 39,534 317,118	287,090 0 0 0 5,686 34,067 1,107,296 775,122 559,496 3,307,860 1,552,108 0 1,635,362 604,740 27,562	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1
	CommonSpirit St. Thomas More Hospital Estes Park Health Family Health West Grand River Hospital District Gunnison Valley Health Haxtun Hospital District Heart of the Rockles Regional Medical Ce Keefe Memorial Health Service District Kit Carson County Health Service District Lincoln Community Hospital Memorial Regional Health Middle Park Health . Kremmling Mt. San Rafael Hospital National Jewish Health Pagosa Springs Medical Center		East Pt. Collins Grand Junction West West East East East East East West West East East East East East East East Ea	1,849,665 1,782,957 1,570,040 1,724,351 33,806 0 0 0 1,661 13,318 4,202,016 0 429 20,384 1,643	0 0 0 141,138 317,847 0 0 2,037 0 1,277,121 0 3,759,227 20,182 134,922 65,595	15,551 0 0 0 0 66,651 342,399 0 0 5,150 2,920 0 2,829 121,713 3,630	87,518 0 0 0 0 238,704 455,202 0 0 13,082 3,232 248,156 0 0 39,534 317,118 -19,056	287,090 0 0 0 0 5,686 34,067 1,107,296 775,122 559,496 3,307,860 1,552,108 0 1,635,362 604,740 27,562 -18,822	1 1 1 1 1 1 1 3 3 3 4 5
	CommonSpirit St. Thomas More Hospital Estes Park Health Family Health West Grand River Hospital District Gunnison Valley Health Haxtun Hospital District Heart of the Rockles Regional Medical Ce Keefe Memorial Health Service District Kit Carson County Health Service District Lincoln Community Hospital Melissa Memorial Hospital Memorial Regional Health Middle Park Health - Kremmling Mt. San Rafael Hospital National Jewish Health		East Pt. Collins Ft. Collins Grand Junction West West East East East East East West West West East East East East East East East Ea	1,849,665 1,782,957 1,570,040 1,724,351 33,806 0 0 0 0 1,661 13,318 4,202,016 0 429	0 0 0 141,138 317,847 0 0 2,037 0 1,277,121 0 3,759,227 20,182 134,922	15,551 0 0 0 0 66,651 342,399 0 0 5,150 2,920 0 2,829 121,713	87,518 0 0 0 0 238,704 455,202 0 0 13,082 3,232 248,156 0 0 39,534 317,118	287,090 0 0 0 5,686 34,067 1,107,296 775,122 559,496 3,307,860 1,552,108 0 1,635,362 604,740 27,562	1 1 1 1 1 1 1 3 3 3 4 5
	CommonSpirit St. Thomas More Hospital Estes Park Health Family Health West Grand River Hospital District Gunnison Valley Health Haxtun Hospital District Heart of the Rockles Regional Medical Ce Keefe Memorial Health Service District Kit Carson County Health Service District Lincoln Community Hospital Memorial Regional Health Middle Park Health . Kremmling Mt. San Rafael Hospital National Jewish Health Pagosa Springs Medical Center		East Pt. Collins Grand Junction West West East East East East East West West East East East East East East East Ea	1,849,665 1,782,957 1,570,040 1,724,351 33,806 0 0 0 1,661 13,318 4,202,016 0 429 20,384 1,643	0 0 0 141,138 317,847 0 0 2,037 0 1,277,121 0 3,759,227 20,182 134,922 65,595 875,983	15,551 0 0 0 0 0 66,651 342,399 0 0 5,150 2,920 0 0 2,829 121,713 3,630 4,327	87,518 0 0 0 0 238,704 455,202 0 0 13,082 3,232 248,156 0 0 39,534 317,118 -19,056 66,293	287,090 0 0 0 0 5,686 34,067 1,107,296 775,122 559,496 3,307,860 1,552,108 0 1,635,362 604,740 27,562 -18,822 529,430	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1
	CommonSpirit St. Thomas More Hospital Estes Park Health Family Health West Grand River Hospital District Gunnison Valley Health Haxtun Hospital District Heart of the Rockies Regional Medical Ce Keefe Memorial Health Service District Kit Carson County Health Service District Lincoln Community Hospital Medissa Memorial Hospital Memorial Regional Health Middle Park Health - Kremmling Mt. San Rafael Hospital National Jewish Health Pagosa Springs Medical Center Prowers Medical Center		East Ft. Collins Grand Junction West West East East East East East East East Ea	1,849,665 1,782,957 1,570,040 1,724,351 33,806 0 0 0 1,661 13,318 4,202,016 0 429 20,384 1,643 329,786 53,892	0 0 0 141,138 317,847 0 0 2,037 0 1,277,121 0 3,759,227 20,182 134,922 65,595 875,983	15,551 0 0 0 0 66,651 342,399 0 0 5,150 2,920 0 2,829 121,773 3,630 4,327 155,658	87,518 0 0 0 0 238,704 455,202 0 13,082 3,232 248,156 0 0 39,534 317,118 -19,056 66,293 635,465	287,090 0 0 0 0 5,686 34,067 1,107,296 775,122 559,496 3,307,860 1,552,108 0 1,635,362 604,740 27,562 -18,822 529,430 363,640	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1
	CommonSpirit St. Thomas More Hospital Estes Park Health Family Health West Grand River Hospital District Gunnison Valley Health Haxtun Hospital District Heart of the Rockies Regional Medical Ce Keefe Memorial Health Service District Kit Carson County Health Service District Lincoln Community Hospital Memorial Hospital Memorial Regional Health Middle Park Health - Kremmling Mt. San Rafael Hospital National Jewish Health Pagosa Springs Medical Center Ploneers Medical Center Prowers Medical Center Rangely District Hospital		East Pt. Collins Grand Junction West West East East East East East West West West East East East East East East East Ea	1,849,665 1,782,957 1,570,040 1,724,351 33,806 0 0 0 1,7661 13,318 4,202,016 0 429 20,384 1,643 329,786 53,892 52,685	0 0 0 141,138 317,847 0 0 2,037 0 1,277,121 0 3,759,227 20,182 134,922 65,595 875,983 -54,655 1,047,086	15,551 0 0 0 0 66,651 342,399 0 0 5,150 2,920 0 0 2,829 121,713 3,630 4,327 155,658 4,516	87,518 0 0 0 0 238,704 455,202 0 0 13,082 3,232 248,156 0 0 39,534 317,118 -19,056 66,293 635,465 246,568	287,090 0 0 0 5,686 34,067 1,107,296 775,122 559,496 3,307,860 1,552,108 0 1,635,362 604,740 27,562 -18,822 529,430 363,640 2,230,401	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1
	CommonSpirit St. Thomas More Hospital Estes Park Health Family Health West Grand River Hospital District Gunnison Valley Health Haxtun Hospital District Heart of the Rockies Regional Medical Ce. Keefe Memorial Health Service District Kit Carson County Health Service District Lincoln Community Hospital Melissa Memorial Hospital Memorial Regional Health Middle Park Health - Kremmling Mt. San Rafael Hospital National Jewish Health Pagosa Springs Medical Center Pioneers Medical Center Prowers Medical Center Prowers Medical Center Rangely District Hospital Rio Grande Hospital Rio Grande Hospital	Commonspirit	East Pt. Collins Grand Junction West West East East East East East West West West East East East East East East East Ea	1,849,665 1,782,957 1,570,040 1,724,351 33,806 0 0 0 1,661 13,318 4,202,016 0 429 20,384 1,643 329,786 53,892 52,685 -5,927	0 0 0 141,138 317,847 0 0 2,037 0 1,277,121 0 3,759,227 20,182 134,922 65,595 875,983 -54,655 1,047,086 -1,653,796	15,551 0 0 0 0 66,651 342,399 0 0 5,150 2,920 0 0 2,829 121,713 3,630 4,327 155,658 4,516 -2,213	87,518 0 0 0 0 238,704 455,202 0 0 13,082 3,232 248,156 0 0 39,534 317,118 -19,056 66,293 635,465 246,568 189,816	287,090 0 0 0 5,686 34,067 1,107,296 775,122 559,496 3,307,860 1,552,108 0 1,635,362 604,740 27,562 -18,822 529,430 363,640 2,230,401 106,617	1 1 1 1 1 1 3 3 4 4 5 5 1 1 1 1 1 3 3 3 3 3 4 5 5
	CommonSpirit St. Thomas More Hospital Estes Park Health Family Health West Grand River Hospital District Gunnison Valley Health Haxtun Hospital District Heart of the Rockies Regional Medical Ce Keefe Memorial Health Service District Kit Carson County Health Service District Lincoln Community Hospital Memorial Hospital Memorial Regional Health Middle Park Health - Kremmling Mt. San Rafael Hospital National Jewish Health Pagosa Springs Medical Center Ploneers Medical Center Prowers Medical Center Rangely District Hospital	Commonspirit	East Pt. Collins Grand Junction West West East East East East East West West West East East East East East East East Ea	1,849,665 1,782,957 1,570,040 1,724,351 33,806 0 0 0 1,7661 13,318 4,202,016 0 429 20,384 1,643 329,786 53,892 52,685	0 0 0 141,138 317,847 0 0 2,037 0 1,277,121 0 3,759,227 20,182 134,922 65,595 875,983 -54,655 1,047,086	15,551 0 0 0 0 66,651 342,399 0 0 5,150 2,920 0 0 2,829 121,713 3,630 4,327 155,658 4,516	87,518 0 0 0 0 238,704 455,202 0 0 13,082 3,232 248,156 0 0 39,534 317,118 -19,056 66,293 635,465 246,568	287,090 0 0 0 5,686 34,067 1,107,296 775,122 559,496 3,307,860 1,552,108 0 1,635,362 604,740 27,562 -18,822 529,430 363,640 2,230,401	1 1 1 1 1 1 3 3 4 4 5 5 1 1 1 1 1 3 3 3 3 3 4 5 5
	CommonSpirit St. Thomas More Hospital Estes Park Health Family Health West Grand River Hospital District Gunnison Valley Health Haxtun Hospital District Heart of the Rockies Regional Medical Ce. Keefe Memorial Health Service District Kit Carson County Health Service District Lincoln Community Hospital Melissa Memorial Hospital Memorial Regional Health Middle Park Health - Kremmling Mt. San Rafael Hospital National Jewish Health Pagosa Springs Medical Center Pioneers Medical Center Prowers Medical Center Prowers Medical Center Rangely District Hospital Rio Grande Hospital Rio Grande Hospital	Commonspirit	East Pt. Collins Grand Junction West West East East East East East West West West East East East East East East East Ea	1,849,665 1,782,957 1,570,040 1,724,351 33,806 0 0 0 1,661 13,318 4,202,016 0 429 20,384 1,643 329,786 53,892 52,685 -5,927	0 0 0 141,138 317,847 0 0 2,037 0 1,277,121 0 3,759,227 20,182 134,922 65,595 875,983 -54,655 1,047,086 -1,653,796	15,551 0 0 0 0 66,651 342,399 0 0 5,150 2,920 0 0 2,829 121,713 3,630 4,327 155,658 4,516 -2,213	87,518 0 0 0 0 238,704 455,202 0 0 13,082 3,232 248,156 0 0 39,534 317,118 -19,056 66,293 635,465 246,568 189,816	287,090 0 0 0 5,686 34,067 1,107,296 775,122 559,496 3,307,860 1,552,108 0 1,635,362 604,740 27,562 -18,822 529,430 363,640 2,230,401 106,617	1 1 1 1 1 1 3 3 4 4 5 5 1 1 1 1 1 3 3 3 3 3 4 5 5
	CommonSpirit St. Thomas More Hospital Estes Park Health Family Health West Grand River Hospital District Gunnison Valley Health Haxtun Hospital District Heart of the Rockles Regional Medical Ce Keefe Memorial Health Service District Kit Carson County Health Service District Lincoln Community Hospital Memorial Health Kervice District Lincoln Community Hospital Memorial Regional Health Middle Park Health - Kremmling Mt. San Rafael Hospital National Jewish Health Pagosa Springs Medical Center Pioneers Medical Center Prowers Medical Center Rangely District Hospital Rio Grande Hospital	Commonspirit	East Pt. Collins Grand Junction West West East East East East East East East Ea	1,849,665 1,782,957 1,570,040 1,724,351 33,806 0 0 0 1,7661 13,318 4,202,016 0 429 20,384 1,643 329,786 53,892 52,685 -5,927 643,353 -9,779	0 0 0 141,138 317,847 0 0 2,037 0 1,277,121 0 3,759,227 20,182 134,922 65,595 875,983 -54,655 1,047,086 -1,653,796 1,437,513	15,551 0 0 0 0 66,651 342,399 0 0 5,150 2,920 0 0 2,829 121,713 3,630 4,327 155,658 4,516 -2,213 -45,035 -9,798	87,518 0 0 0 0 238,704 455,202 0 0 13,082 3,232 248,156 0 0 39,534 317,118 -19,056 66,293 635,465 246,568 189,816 152,582 188,709	287,090 0 0 0 0 5,686 34,067 1,107,296 775,122 559,496 3,307,860 1,552,108 0 1,635,362 604,740 27,562 -18,822 529,430 363,640 2,230,401 106,617 1,487,797 -13,861	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1
	CommonSpirit St. Thomas More Hospital Estes Park Health Family Health West Grand River Hospital District Gunnison Valley Health Haxtun Hospital District Heart of the Rockies Regional Medical Ce Keefe Memorial Health Service District Kit Carson County Health Service District Lincoln Community Hospital Memorial Regional Health Middle Park Health - Kremmling Mt. San Rafael Hospital Memorial Regional Health Pagosa Springs Medical Center Pioneers Medical Center Prowers Medical Center Rangely District Hospital Rio Grande Hospital San Luis Valley Health Conejos County Ho Sedgwick County Health Center Southeast Colorado Hospital	Commonspirit	East Pt. Collins Grand Junction West West East East East East East East East Ea	1,849,665 1,782,957 1,570,040 1,724,351 33,806 0 0 0 0 1,661 13,318 4,202,016 0 429 20,384 1,643 329,786 53,892 52,685 -5,927 643,353 -9,779 92,543	0 0 0 141,138 317,847 0 0 2,037 0 1,277,121 0 3,759,227 20,182 134,922 65,595 875,983 -54,655 1,047,086 -1,653,796 1,437,513 -196,360 835,738	15,551 0 0 0 0 66,651 342,399 0 0 0 5,150 2,920 0 0 2,829 121,713 3,630 4,327 155,658 4,516 -2,213 -45,035 -9,798 1,110	87,518 0 0 0 0 238,704 455,202 0 0 13,082 3,232 248,156 0 0 39,534 317,118 -19,056 66,293 635,465 246,568 189,816 152,582 188,709 123,311	287,090  0  0  5,686  34,067  1,107,296  775,122  559,496  3,307,860  1,552,108  0  1,635,362  604,740  27,562  -18,822  529,430  363,640  2,230,401  106,617  1,487,797  -13,861  481,903	1, 1, 1, 1, 1, 3, 3, 3, 1, 1, 1, 3, 3, 3, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1,
	CommonSpirit St. Thomas More Hospital Estes Park Health Family Health West Grand River Hospital District Gunnison Valley Health Haxtun Hospital District Heart of the Rockies Regional Medical Ce. Keefe Memorial Health Service District Kit Carson County Health Service District Lincoln Community Hospital Melisa Memorial Hospital Melisa Memorial Hospital Memorial Regional Health Middle Park Health - Kremmling Mt. San Rafael Hospital National Jewish Health Pagosa Springs Medical Center Pioneers Medical Center Prowers Medical Center Rangely District Hospital Rio Grande Hospital San Luis Valley Health Conejos County Ho Sedgwick County Health Center Southeast Colorado Hospital District	Commonspirit	East Pt. Collins Grand Junction West West East East East East East East West West West East East East East East East East Ea	1,849,665 1,782,957 1,570,040 1,724,351 33,806 0 0 0 1,661 13,318 4,202,016 0 429 20,384 1,643 329,786 53,892 52,685 -5,927 643,353 -9,779 92,543 -24,016	0 0 0 141,138 317,847 0 0 2,037 0 1,277,121 0 3,759,227 20,182 134,922 65,595 875,983 -54,655 1,047,086 -1,653,796 1,437,513 -196,600 835,738 -6,004,727	15,551 0 0 0 0 66,651 342,399 0 0 0 5,150 2,920 0 0 2,829 121,713 3,630 4,327 155,658 4,516 -2,213 -45,035 -9,798 1,110 46,350	87,518 0 0 0 0 238,704 455,202 0 0 13,082 3,232 248,156 0 0 39,534 317,118 -19,056 66,293 635,465 246,568 189,816 152,582 188,709 123,311 738,291	287,090 0 0 0 0 5,686 34,067 1,107,296 775,122 559,496 3,307,860 1,552,108 0 1,635,362 604,740 27,562 -18,822 529,430 363,640 2,230,401 106,617 1,487,797 -13,861 481,903 1,274,912	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1
	CommonSpirit St. Thomas More Hospital Estes Park Health Family Health West Grand River Hospital District Gunnison Valley Health Haxtun Hospital District Heart of the Rockies Regional Medical Ce Keefe Memorial Health Service District Kit Carson County Health Service District Lincoln Community Hospital Memorial Regional Health Middle Park Health - Kremmling Mt. San Rafael Hospital Memorial Regional Health Pagosa Springs Medical Center Pioneers Medical Center Prowers Medical Center Rangely District Hospital Rio Grande Hospital San Luis Valley Health Conejos County Ho Sedgwick County Health Center Southeast Colorado Hospital	Commonspirit	East Pt. Collins Grand Junction West West East East East East East East East Ea	1,849,665 1,782,957 1,570,040 1,724,351 33,806 0 0 0 0 1,761 13,318 4,202,016 0 429 20,384 1,643 329,786 53,892 52,685 -5,927 643,353 -9,779 92,543	0 0 0 141,138 317,847 0 0 2,037 0 1,277,121 0 3,759,227 20,182 134,922 65,595 875,983 -54,655 1,047,086 -1,653,796 1,437,513 -196,360 835,738	15,551 0 0 0 0 66,651 342,399 0 0 0 5,150 2,920 0 0 2,829 121,713 3,630 4,327 155,658 4,516 -2,213 -45,035 -9,798 1,110	87,518 0 0 0 0 238,704 455,202 0 0 13,082 3,232 248,156 0 0 39,534 317,118 -19,056 66,293 635,465 246,568 189,816 152,582 188,709 123,311	287,090  0  0  5,686  34,067  1,107,296  775,122  559,496  3,307,860  1,552,108  0  1,635,362  604,740  27,562  -18,822  529,430  363,640  2,230,401  106,617  1,487,797  -13,861  481,903	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1
	CommonSpirit St. Thomas More Hospital Estes Park Health Family Health West Grand River Hospital District Gunnison Valley Health Haxtun Hospital District Heart of the Rockies Regional Medical Ce. Keefe Memorial Health Service District Kit Carson County Health Service District Lincoln Community Hospital Melisa Memorial Hospital Melisa Memorial Hospital Memorial Regional Health Middle Park Health - Kremmling Mt. San Rafael Hospital National Jewish Health Pagosa Springs Medical Center Pioneers Medical Center Prowers Medical Center Rangely District Hospital Rio Grande Hospital San Luis Valley Health Conejos County Ho Sedgwick County Health Center Southeast Colorado Hospital District	Commonspirit	East Pt. Collins Grand Junction West West East East East East East East West West West East East East East East East East Ea	1,849,665 1,782,957 1,570,040 1,724,351 33,806 0 0 0 1,661 13,318 4,202,016 0 429 20,384 1,643 329,786 53,892 52,685 -5,927 643,353 -9,779 92,543 -24,016	0 0 0 141,138 317,847 0 0 2,037 0 1,277,121 0 3,759,227 20,182 134,922 65,595 875,983 -54,655 1,047,086 -1,653,796 1,437,513 -196,600 835,738 -6,004,727	15,551 0 0 0 0 66,651 342,399 0 0 0 5,150 2,920 0 0 2,829 121,713 3,630 4,327 155,658 4,516 -2,213 -45,035 -9,798 1,110 46,350	87,518 0 0 0 0 238,704 455,202 0 0 13,082 3,232 248,156 0 0 39,534 317,118 -19,056 66,293 635,465 246,568 189,816 152,582 188,709 123,311 738,291	287,090 0 0 0 0 5,686 34,067 1,107,296 775,122 559,496 3,307,860 1,552,108 0 1,635,362 604,740 27,562 -18,822 529,430 363,640 2,230,401 106,617 1,487,797 -13,861 481,903 1,274,912	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1
	CommonSpirit St. Thomas More Hospital Estes Park Health Family Health West Grand River Hospital District Gunnison Valley Health Haxtun Hospital District Heart of the Rockies Regional Medical Ce Keefe Memorial Health Service District Kit Carson County Health Service District Lincoln Community Hospital Memorial Hospital Memorial Regional Health Middle Park Health - Kremmling Mt. San Rafael Hospital National Jewish Health Pagosa Springs Medical Center Ploneers Medical Center Prowers Medical Center Rangely District Hospital Rio Grande Hospital Rio Grande Hospital Rio Grande Hospital Rio Grande Hospital County Health Conejos County Ho Sedgwick County Health Center Southwest Health System, Inc. Spanish Peaks Regional Health Center Southeast Colorado Hospital District Southwest Health System, Inc.	Commonspirit  San Luis Valley	East	1,849,665 1,782,957 1,570,040 1,724,351 33,806 0 0 0 0 1,761 13,318 4,202,016 0 429 20,384 1,643 329,786 53,892 52,685 -5,927 643,353 -9,779 92,543 -24,016 -3,567 450,176	0 0 0 141,138 317,847 0 0 0 2,037 0 1,277,121 0 3,759,227 20,182 134,922 65,595 875,983 -54,655 1,047,086 -1,653,796 1,437,513 -196,360 835,738 -6,004,727 -502,307 1,238,342	15,551 0 0 0 0 66,651 342,399 0 0 0 5,150 2,920 0 2,829 121,713 3,630 4,327 155,658 4,516 -2,213 -45,035 -9,798 1,1110 46,350 -10,189	87,518 0 0 0 0 238,704 455,202 0 0 13,082 3,232 248,156 0 0 39,534 317,118 -19,056 66,293 635,465 246,568 189,816 152,582 188,709 123,311 738,291 99,832 700,668	287,090  0  0  0  5,686  34,067  1,107,296  775,122  559,496  3,307,860  1,552,108  0  1,635,362  604,740  27,562  -18,822  529,430  363,640  2,230,401  106,617  1,487,797  -13,861  481,903  1,274,912  54,822  1,777,821	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1
	CommonSpirit St. Thomas More Hospital Estes Park Health Family Health West Grand River Hospital District Gunnison Valley Health Haxtun Hospital District Heart of the Rockies Regional Medical Ce Keefe Memorial Health Service District Kit Carson County Health Service District Lincoln Community Hospital Memorial Regional Health Service District Lincoln Community Hospital Memorial Regional Health Middle Park Health - Kremmling Mt. San Rafael Hospital National Jewish Health Pagosa Springs Medical Center Prowers Medical Center Prowers Medical Center Prowers Medical Center Prowers Medical Center Rangely District Hospital Rio Grande Hospital San Luis Valley Health Conejos County Ho Sedgwick County Health Center Southeast Colorado Hospital District Southwest Health System, Inc. Spanish Peaks Regional Health Center	Commonspirit  San Luis Valley  UCHealth	East Pt. Collins Grand Junction West West East East East East East West West East East East East East East East Ea	1,849,665 1,782,957 1,570,040 1,724,351 33,806 0 0 0 0 1,661 13,318 4,202,016 0 429 20,384 1,643 329,786 53,892 52,685 -5,927 643,353 -9,779 92,543 -24,016 -3,567 450,176 188,737	0 0 0 141,138 317,847 0 0 1,273,121 0 3,759,227 20,182 134,922 65,595 875,983 -54,655 1,047,086 -1,653,796 1,437,513 -196,360 835,738 -6,004,727 -502,307 1,238,342 186,839	15,551 0 0 0 0 66,651 342,399 0 0 0 5,150 2,920 0 0 2,829 121,713 3,630 4,327 155,658 4,516 -2,213 -45,035 -9,798 1,110 46,350 -10,189 94,334 547,719	87,518 0 0 0 0 238,704 455,202 0 0 13,082 3,232 248,156 0 0 39,534 317,118 -19,056 66,293 635,445 246,568 189,816 152,582 188,709 123,311 738,291 99,832 700,668 812	287,090  0  0  0  5,686  34,067  1,107,296  775,122  559,496  3,307,860  1,552,108  0  1,635,362  604,740  27,562  -18,822  529,430  363,640  2,230,401  106,617  1,487,797  -13,861  481,903  1,274,912  54,822  1,777,821  4,971	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1
	CommonSpirit St. Thomas More Hospital Estes Park Health Family Health West Grand River Hospital District Gunnison Valley Health Haxtun Hospital District Heart of the Rockies Regional Medical Ce. Keefe Memorial Health Service District Kit Carson County Health Service District Lincoln Community Hospital Melissa Memorial Hospital Melissa Memorial Hospital Memorial Regional Health Middle Park Health - Kremmling Mt. San Rafael Hospital National Jewish Health Pagosa Springs Medical Center Prowers Medical Center Prowers Medical Center Prowers Medical Center Prowers Medical Center Sangely District Hospital Rio Grande Hospital San Luis Valley Health Conejos County Ho. Sedgwick County Health Center Southeast Colorado Hospital District Southeast Colorado Hospital District Southest Colorado Hospital District Southest Realth System, Inc. Spanish Peaks Regional Health Center St. Vincent General Hospital District UCHealth Broomfield Hospital UCHealth Grandview Hospital	Commonspirit  San Luis Valley  UCHealth UCHealth	East  Ft, Collins  Grand Junction  West  West  East  East  East  East  East  East  West  West  West  East  West  West  East  East  West  East  West  East  West  East  West  East  Denver  East  West  East  East  West  East  Denver  Denver  Colorado Springs	1,849,665 1,782,957 1,570,040 1,724,351 33,806 0 0 0 1,661 13,318 4,202,016 0 429 20,384 1,643 329,786 53,892 52,685 -5,927 643,353 -9,779 92,543 -24,016 -3,567 450,176 188,737 0	0 0 0 141,138 317,847 0 0 2,037 0 1,277,121 0 3,759,227 20,182 134,922 65,595 875,983 -54,655 1,047,086 -1,653,796 1,437,513 -196,600 835,738 -6,004,727 -502,307 1,238,342 186,839 0	15,551 0 0 0 66,651 342,399 0 0 5,150 2,920 0 2,829 121,713 3,630 4,327 155,658 4,516 -2,213 -45,035 -9,798 1,110 46,350 -10,189 94,334 547,719 0	87,518 0 0 0 0 238,704 455,202 0 0 13,082 3,232 248,156 0 0 39,534 317,118 -19,056 66,293 635,465 246,568 189,816 152,582 188,709 123,311 738,291 99,832 700,668 812	287,090  0  0  0  5,686  34,067  1,107,296  775,122  559,496  3,307,860  1,552,108  0  1,635,362  604,740  27,562  -18,822  529,430  363,640  2,230,401  106,617  1,487,797  -13,861  481,903  1,274,912  54,822  1,777,821  4,971  1,951,428	1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1
	CommonSpirit St. Thomas More Hospital Estes Park Health Family Health West Grand River Hospital District Gunnison Valley Health Haxtun Hospital District Heart of the Rockies Regional Medical Ce. Keefe Memorial Health Service District Kit Carson County Health Service District Lincoln Community Hospital Melissa Memorial Hospital Melissa Memorial Hospital Memorial Regional Health Middle Park Health - Kremmling Mt. San Rafael Hospital National Jewish Health Pagosa Springs Medical Center Prowers Medical Center Prowers Medical Center Prowers Medical Center Prowers Medical Center Sangely District Hospital Rio Grande Hospital San Luis Valley Health Conejos County Ho. Sedgwick County Health Center Southeast Colorado Hospital District Southeast Colorado Hospital District Southest Colorado Hospital District Southest Realth System, Inc. Spanish Peaks Regional Health Center St. Vincent General Hospital District UCHealth Broomfield Hospital UCHealth Grandview Hospital	Commonspirit  San Luis Valley  UCHealth	East Pt. Collins Grand Junction West West East East East East East West West East East East East East East East Ea	1,849,665 1,782,957 1,570,040 1,724,351 33,806 0 0 0 0 1,661 13,318 4,202,016 0 429 20,384 1,643 329,786 53,892 52,685 -5,927 643,353 -9,779 92,543 -24,016 -3,567 450,176 188,737	0 0 0 141,138 317,847 0 0 1,273,121 0 3,759,227 20,182 134,922 65,595 875,983 -54,655 1,047,086 -1,653,796 1,437,513 -196,360 835,738 -6,004,727 -502,307 1,238,342 186,839	15,551 0 0 0 0 66,651 342,399 0 0 0 5,150 2,920 0 0 2,829 121,713 3,630 4,327 155,658 4,516 -2,213 -45,035 -9,798 1,110 46,350 -10,189 94,334 547,719	87,518 0 0 0 0 238,704 455,202 0 0 13,082 3,232 248,156 0 0 39,534 317,118 -19,056 66,293 635,445 246,568 189,816 152,582 188,709 123,311 738,291 99,832 700,668 812	287,090  0  0  0  5,686  34,067  1,107,296  775,122  559,496  3,307,860  1,552,108  0  1,635,362  604,740  27,562  -18,822  529,430  363,640  2,230,401  106,617  1,487,797  -13,861  481,903  1,274,912  54,822  1,777,821  4,971	1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1
	CommonSpirit St. Thomas More Hospital Estes Park Health Family Health West Grand River Hospital District Gunnison Valley Health Haxtun Hospital District Heart of the Rockies Regional Medical Ce. Keefe Memorial Health Service District Kit Carson County Health Service District Lincoln Community Hospital Melissa Memorial Hospital Melissa Memorial Hospital Memorial Regional Health Middle Park Health - Kremmling Mt. San Rafael Hospital National Jewish Health Pagosa Springs Medical Center Prowers Medical Center Prowers Medical Center Prowers Medical Center Prowers Medical Center Sangely District Hospital Rio Grande Hospital San Luis Valley Health Conejos County Ho. Sedgwick County Health Center Southeast Colorado Hospital District Southeast Colorado Hospital District Southest Colorado Hospital District Southest Realth System, Inc. Spanish Peaks Regional Health Center St. Vincent General Hospital District UCHealth Broomfield Hospital UCHealth Grandview Hospital	Commonspirit  San Luis Valley  UCHealth UCHealth	East  Ft, Collins  Grand Junction  West  West  East  East  East  East  East  East  West  West  West  East  West  West  East  East  West  East  West  East  West  East  West  East  Denver  East  West  East  East  West  East  Denver  Denver  Colorado Springs	1,849,665 1,782,957 1,570,040 1,724,351 33,806 0 0 0 1,661 13,318 4,202,016 0 429 20,384 1,643 329,786 53,892 52,685 -5,927 643,353 -9,779 92,543 -24,016 -3,567 450,176 188,737 0	0 0 0 141,138 317,847 0 0 2,037 0 1,277,121 0 3,759,227 20,182 134,922 65,595 875,983 -54,655 1,047,086 -1,653,796 1,437,513 -196,600 835,738 -6,004,727 -502,307 1,238,342 186,839 0	15,551 0 0 0 66,651 342,399 0 0 5,150 2,920 0 2,829 121,713 3,630 4,327 155,658 4,516 -2,213 -45,035 -9,798 1,110 46,350 -10,189 94,334 547,719 0	87,518 0 0 0 0 238,704 455,202 0 0 13,082 3,232 248,156 0 0 39,534 317,118 -19,056 66,293 635,465 246,568 189,816 152,582 188,709 123,311 738,291 99,832 700,668 812	287,090  0  0  0  5,686  34,067  1,107,296  775,122  559,496  3,307,860  1,552,108  0  1,635,362  604,740  27,562  -18,822  529,430  363,640  2,230,401  106,617  1,487,797  -13,861  481,903  1,274,912  54,822  1,777,821  4,971  1,951,428	1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1
	CommonSpirit St. Thomas More Hospital Estes Park Health Family Health West Grand River Hospital District Gunnison Valley Health Haxtun Hospital District Heart of the Rockies Regional Medical Ce Keefe Memorial Health Service District Kit Carson County Health Service District Lincoln Community Hospital Memorial Regional Health Service District Lincoln Community Hospital Memorial Regional Health Middle Park Health - Kremmling Mt. San Rafael Hospital National Jewish Health Pagosa Springs Medical Center Pioneers Medical Center Prowers Medical Center Rangely District Hospital Rio Grande Hospital San Luis Valley Health Conejos County Ho Sedgwick County Health Center Southeast Colorado Hospital District Southwest Health System, Inc. Spanish Peaks Regional Health Center Southeast Colorado Hospital District UCHealth Broomfield Hospital UCHeatth Grandview Hospital UCHeatth Brendrie Hospital Weisbrod Memorial County Hospital	Commonspirit  San Luis Valley  UCHealth UCHealth	East West East East East East East East East Ea	1,849,665 1,782,957 1,570,040 1,724,351 33,806 0 0 0 0 1,7661 13,318 4,202,016 0 429 20,384 1,643 329,786 53,892 52,685 -5,927 643,353 -9,779 92,543 -24,016 -3,567 450,176 188,737 0 180,625	0 0 0 141,138 317,847 0 0 0 1,2737 0 0 1,277,121 0 3,759,227 20,182 134,922 65,595 875,983 -54,655 1,047,086 -1,653,796 1,437,513 -196,360 835,738 -6,004,727 -502,307 1,238,342 186,839 0 706,991 1,479,696	15,551 0 0 0 0 66,651 342,399 0 0 0 5,150 2,920 0 0 2,829 121,713 3,630 4,327 155,658 4,516 -2,213 -45,035 -9,798 1,110 46,350 -10,189 94,334 547,719 0 111,138 6,117	87,518 0 0 0 0 238,704 455,202 0 0 13,082 3,232 248,156 0 0 39,534 317,118 -19,056 66,293 635,465 246,568 189,816 152,582 188,709 123,311 738,291 99,832 700,668 812 0 92,576 73,608	287,090  0  0  0  5,686  34,067  1,107,296  775,122  559,496  3,307,860  1,552,108  0  1,635,362  604,740  27,562  -18,822  529,430  363,640  2,230,401  106,617  1,487,797  -13,861  481,903  1,274,912  54,822  1,777,821  4,971  1,951,428  737,578  1,658,746	1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1
	CommonSpirit St. Thomas More Hospital Estes Park Health Family Health West Grand River Hospital District Gunnison Valley Health Haxtun Hospital District Heart of the Rockies Regional Medical Ce Keefe Memorial Health Service District Kit Carson County Health Service District Lincoln Community Hospital Memorial Regional Health Service District Lincoln Community Hospital Memorial Regional Health Middle Park Health - Kremmling Mt. San Rafael Hospital National Jewish Health Pagosa Springs Medical Center Prowers Medical Center Southeast Colorado Hospital Rio Grande Hospital San Luis Valley Health Conejos County Ho Sedgwick County Health Center Southeast Colorado Hospital District Southwest Health System, Inc. Spanish Peaks Regional Health Center St. Vincent General Hospital District UCHealth Broomfield Hospital UCHealth Pikes Peak Regional Hospital UCHealth Pikes Peak Regional Hospital Weisbrod Memorial County Hospital Weisbrod Memorial County Hospital Weisbrod Memorial County Hospital Wray Community District Hospital	Commonspirit  San Luis Valley  UCHealth UCHealth	East  Ft, Collins  Grand Junction  West  West  East  East  East  East  East  East  West  West  West  West  West  West  East  East  East  East  East  West  East  West  West  East  Uest  West  East  Uest  West  East  Cast  Cast	1,849,665 1,782,957 1,570,040 1,724,351 33,806 0 0 0 1,724,351 33,806 0 0 1,661 13,318 4,202,016 0 429 20,384 1,643 329,786 53,892 52,685 -5,927 643,353 -9,779 92,543 -24,016 -3,567 450,176 188,737 0 180,625 10,655 8,091	0 0 141,138 317,847 0 0 1,273,121 0 3,759,227 20,182 134,922 65,595 875,983 -54,655 1,047,086 -1,653,796 1,437,513 -196,360 835,738 -6,004,727 -502,307 1,238,342 186,839 0 706,991 1,479,696 433,752	15,551 0 0 0 0 66,651 342,399 0 0 0 5,150 2,920 0 0 2,829 121,713 3,630 4,327 155,658 4,516 -2,213 -45,035 -9,798 1,110 46,350 -10,189 94,334 547,719 0 111,138 6,117 2,346	87,518 0 0 0 0 238,704 455,202 0 0 13,082 3,232 248,156 0 0 33,534 317,118 -19,056 66,293 635,445 246,568 189,816 152,582 188,709 123,311 738,291 99,832 700,668 812 0 92,576 73,608 33,058	287,090  0  0  0  5,686  34,067  1,107,296  775,122  559,496  3,307,860  1,552,108  0  1,635,362  604,740  27,562  -18,822  529,430  363,640  2,230,401  106,617  1,487,797  -13,861  481,903  1,274,912  54,822  1,777,821  4,971  1,951,428  737,578  1,658,746  438,716	1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1
	CommonSpirit St. Thomas More Hospital Estes Park Health Family Health West Grand River Hospital District Gunnison Valley Health Haxtun Hospital District Heart of the Rockies Regional Medical Ce Keefe Memorial Health Service District Kit Carson County Health Service District Lincoln Community Hospital Memorial Regional Health Service District Lincoln Community Hospital Memorial Regional Health Middle Park Health - Kremmling Mt. San Rafael Hospital National Jewish Health Pagosa Springs Medical Center Pioneers Medical Center Prowers Medical Center Rangely District Hospital Rio Grande Hospital San Luis Valley Health Conejos County Ho Sedgwick County Health Center Southeast Colorado Hospital District Southwest Health System, Inc. Spanish Peaks Regional Health Center Southeast Colorado Hospital District UCHealth Broomfield Hospital UCHeatth Grandview Hospital UCHeatth Brendrie Hospital Weisbrod Memorial County Hospital	Commonspirit  San Luis Valley  UCHealth UCHealth	East  Ft. Collins  Grand Junction  West  West  East  East  East  East  East  West  West  West  East  West  East  East  East  East  West  East  East  East  East  Universe  East  East  East  East  East  Denver  West  East  East  East  West  East  East  East  Colorado Springs  Colorado Springs  Colorado Springs  East	1,849,665 1,782,957 1,570,040 1,724,351 33,806 0 0 0 0 1,7661 13,318 4,202,016 0 429 20,384 1,643 329,786 53,892 52,685 -5,927 643,353 -9,779 92,543 -24,016 -3,567 450,176 188,737 0 180,625	0 0 0 141,138 317,847 0 0 0 1,2737 0 0 1,277,121 0 3,759,227 20,182 134,922 65,595 875,983 -54,655 1,047,086 -1,653,796 1,437,513 -196,360 835,738 -6,004,727 -502,307 1,238,342 186,839 0 706,991 1,479,696	15,551 0 0 0 0 66,651 342,399 0 0 0 5,150 2,920 0 0 2,829 121,713 3,630 4,327 155,658 4,516 -2,213 -45,035 -9,798 1,110 46,350 -10,189 94,334 547,719 0 111,138 6,117	87,518 0 0 0 0 238,704 455,202 0 0 13,082 3,232 248,156 0 0 39,534 317,118 -19,056 66,293 635,465 246,568 189,816 152,582 188,709 123,311 738,291 99,832 700,668 812 0 92,576 73,608	287,090  0  0  0  5,686  34,067  1,107,296  775,122  559,496  3,307,860  1,552,108  0  1,635,362  604,740  27,562  -18,822  529,430  363,640  2,230,401  106,617  1,487,797  -13,861  481,903  1,274,912  54,822  1,777,821  4,971  1,951,428  737,578  1,658,746	2, 2, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1,

### 2023 Bad Debt Cost by DOI Region

Page		Hospital Namo	System	Peer Group	CICP/Other	Commorcial	Medicaid	Modicaro	Self Pay	
Property Control of	I Region	Hospital Name	System			Commercial 242 F04		Medicare		5
Company   Comp	utuer		Adventneattii							1,7
Security Content and Content			Commonspirit							1,1
Miles   Mile										1,3
Page   Colore   Col										1,0
March   Content (Content (Content )   Content   Conten			ocheatai	medidiii		-	-			4,9
Part	orado		Children's	Large						1,1
March Control register   100 miles   100	ings									1,0
Company   Comp										1,9
Manual										1,6
March   Marc				5.						1,8
Medicination Control (1995)   Medicination   Medi			UCHEALLII	SIIIdll						
Advantage   Adva										7,
According the fore Nazional   According to Nazional	er									3,
Deliver improved (Control Internal Protect improved (Control Internal Protect Internal Pr										
Commentation of Control Cont										
Commonspare to New Commons present   Commonspare   Commo										-2,
Commonspanie Com				Large						
Commorphist Landman print in print   Commorphis   Commorphist   Commor			Commonspirit	Medium						
Person Metal Context   Large   1,415   17,000   18,007		CommonSpirit St. Anthony Hospital	Commonspirit	Large	59,115	387,903			291,909	
Feetbook Recognition Region   Meet CVC   Large   4-10   3-12-49		CommonSpirit St. Anthony North Hospital	Commonspirit	Medium	4,747,182					4,
RestOCK Propognetics   Large   100   Large   101   393,394   33,607   138,509   393,339   148,600   148,		Denver Health Medical Center		Large	48,195	715,028	450,376	990,397	81,857	2,
Production   Production   Production   Production   Program   Pr		HealthONE Mountain Ridge	HealthONE	Large	2,150	646,550	35,224	261,069	1,842,793	2,
Hereachiel Septings		HealthONE Presbyterian/St. Luke's	HealthONE	Large	613	301,294	33,667	138,858	558,530	1,
Residencial Function   Presidencial   Legen   Residencial   Legen   Le		HealthONE Rose	HealthONE	Large	7,169	-526,809	-139,637	2,231,252	1,809,833	3,
PeaclOCE   Logic   Logic   Logic   Logic   Logic		HealthONE Sky Ridge	HealthONE		49,465	373,352	0	33,941	136,150	
Pearl Control Control of Area Season   Control Control Season   Control Season		HealthONE Swedish	HealthONE	Large	85,116	1,090,590	3,149	364,259	1,470,945	3,
Internocean Medical Later and Applications   Deciding										4,
Internacemate New Internacem										1,
Networks Network Network (Network)										4,
Manual Journal Postable Highest of Hopetal   UChestin Sends   UChestin S										1,
District Respond to Pengland   US-basil   180,777   186,879   197,779   197, 45,771   US-basil District Respond to Pengland			comountain Health							- 1,
US-well Hydroxy Calcand Page 10 (School)   169,072   144,070   115,070   137,712   137,711   1			LICHaalth							
Second Content of Content Intention   Second Content										
Total										16,
Maries Valley Replocal Model Context			uCHealth	Large						7,
Banne Feath Reginal Country Reginal Samer Featable   Small   19,404   273,933   13,301   8,901   13,200   13,										58,
Bases Sarting Regional Mockoncines   Bases research   Straid   19,694   277,933   15,595   175,798   237,799   15,000   17,000										
Commonform's S. Elizabeth Indeptal Commongret Medium   14,374   423,507   21,604   12,235   199,722   10,000   0   0   0   0   0   0   0   0		Banner East Morgan County Hospital	Banner Health	Small	20,608	916,232	13,324	9,801	1,243,001	2,
Commonsprint St. Thomas North Negatian   Commonsprint Small   Subblish Notation Negatian Direct   Small   0   0   0   0   0   0   0   1,107,269		Banner Sterling Regional MedCenter		Small	19,694	273,933		87,518	287,090	
Hotelant Regental District   Small   0   0   0   0   0   0   1,107,396     Renef Removal Health Service District   Small   0   0   0   0   1,107,396     Renef Removal Health Service District   Small   0   0   0   0   775,122     Richard Carlot Regental Medical Co.		CommonSpirit St. Elizabeth Hospital	Commonspirit	Medium	-16,374	-428,507	-21,404	12,525	198,732	
Henter of the Reciden Regional Medical Co.		CommonSpirit St. Thomas More Hospital	Commonspirit	Small	1,849,665	0	0	0	0	1,
Reciproc Control Research Reciproc Reciproc   Small   0   0   0   0   0   773,122		Haxtun Hospital District		Small	0	317,847	342,399	455,202	34,067	1,
Rectardo Carerly Health Service Districts		Heart of the Rockies Regional Medical Ce		Small	0	0	0	0	1,107,296	1,
Lincoln Community Hospital		Keefe Memorial Health Service District		Small	0	0	0	0	775,122	
Me. San Farter Hospital		Kit Carson County Health Service District		Small	0	2,037	0	13,082	559,496	
Medica Remontal Regulati		Lincoln Community Hospital		Small	1,661	0	5,150	3,232	3,307,860	3,
Process Recincal Center		Melissa Memorial Hospital		Small	13,318	1,277,121	2,920	248,156	1,552,108	3,
Process Andread Center		Mt. San Rafael Hospital		Small	429	20,182	2,829	39,534	604,740	
Risport Carech Repoptial   Small   S				Small						1,
Senitor Valley Health Congres Country No. Sen Into Valley   Senital Senitor Valley Health Regional Health C., Sen Law Yalley   Medium   13,891   813,526   39,700   571,086   583,888   Senjewick Country Health Center   Senital   9,779   195,840   9,798   188,709   11,861   Southwest Colorabe Inspirate District   Senital   9,779   195,840   9,798   188,709   11,861   Southwest Colorabe Inspirate District   Senital   9,779   195,840   9,798   188,709   11,861   Senital   10,555   1,749,666   11,70   10,199   99,832   54,822   Westeroof Remain Country Hospital   Senital   10,655   1,749,666   11,77   3,008   1,653,746   Westeroof Remain Country Hospital   Senital   8,091   43,732   2,346   33,008   438,716   Virus District Hospital   Senital   8,091   43,732   2,346   33,008   438,716   Virus District Hospital   Senital   8,091   43,732   2,346   33,005,668   155,315,75   Total   Senital   55,946   64,950   91,368   33,055,668   155,315,75   Virus District Hospital   Senital   55,946   64,950   91,368   33,055,668   155,315,75   Virus District Hospital   Ucheath Large   0   0   0   0   0   0   23,219   Virus District Hospital   Ucheath Large   3,340   44,277   3,400   1,400   44,477   44,479										-1,
Senday Sallay Feath Regional Medical C. San Luis Valley   Medium   13,891   831,376   97,70   97,80   933,888   Sedaysics County Feath Center   Small   9,779   196,360   9,788   18,709   113,861   South-Read Regional Health Center   Small   3,367   592,377   10,189   99,322   54,822   Medium Regional Health Center   Small   10,695   1,479,69   6,117   73,608   1,585,748   Medium Regional Health Center   Small   10,695   1,479,69   6,117   73,608   1,585,748   Medium Regional Health Center   Small   10,695   1,479,69   6,117   73,608   1,585,748   Medium Regional Health Center   Small   10,695   1,479,69   6,117   73,608   1,585,748   Medium Regional			San Luis Valley							3
Seguest County Netholit Center										
Southeast Colorado Pisoptial District			Jan Luis valley							
Spanish Peaks Regional Relatifs Center   Small   3,557   592,207   10,199   99,822   54,822   Wester Memorial Country Potrpatal   Small   10,655   1,479,646   6,117   73,648   1,655,746   Wray Community District Hospital   Small   8,991   433,732   2,246   31,088   438,716   Virum District Hospital   Small   3,6721   297,738   1,981   38,404   38,9478   Virum District Hospital   Small   3,6721   297,738   1,981   38,404   38,9478   Virum District Hospital   Small   55,946   44,159   513,145   3,055,668   15,531,575   Virum District Hospital   Small   55,946   44,459   1,942,208   Barner McGee Nedical Center   Barner Health   Large   0   0   0   0   0   213,1219   Eters Park Health   Small   1,762,557   0   0   0   0   0   0   231,1219    Ulcheath Medical Center of the Rockies   Ulcheath   Large   0   44,297   9,840   1,640   444   Ulcheath Medical Center of the Rockies   Ulcheath   Large   2,368   490,256   11,597   77,443   117,557   Total   Ulcheath Hospital   Nedium   0   18,018   0   17,385   1,136,788   Family Interface Nedical Center   Small   1,700,640   0   0   0   0   0   0   Family Interface Nedical Center   Small   1,700,640   0   0   0   0   0   0   0   Family Interface Nedical Center   Small   1,700,640   0   0   0   0   0   0   0   0   Family Interface Nedical Center   Small   1,700,640   0   0   0   0   0   0   0   0   0										
Mereband Memorial County Hospital   Small   10.655   1.79 696   6.117   73,688   1.658,746     Varya District Hospital   Small   3.671   277,78   1.981   38,404   389,78     Total   Total   Total   Total   3.671   277,78   1.981   38,404   389,78     Total   Total   Total   Total   3.672   2.246,041   3.055,688   15,311,575     Total   Total   Total   Total   3.672   3.055,688   15,311,575     Banner Kerk Melical Center   Banner Health   Large   0										1
Ways Community District Hospital   Small   8,091   433,752   2,346   33,058   438,716										
Variety   Vari										3,
Storal   S										
Salms   Same For Collins Medical Center   Samer Health   Large   0   0   0   0   0   0   231,219				Small						
Same McKee Medical Center   Banner Health   Large   0   0   0   0   231,129										25,
Exter Park Health   Small   1,782,957   0   0   0   0   0	ollins	Banner Fort Collins Medical Center	Banner Health	Small	85,945	644,590	107,432	64,459	1,246,208	2
Uchealth Medical Center of the Rockies   Uchealth Medical Center of the Rockies   Uchealth Medical Center of the Rockies   Uchealth Large		Banner McKee Medical Center	Banner Health	Large	0	0	0	0	231,219	
Uchealth Poudre Valley Hospital Uchealth Valley 1,595,479   1,665,585   1,399   100,675   144,542   1,595,479   1,136,678		Estes Park Health		Small	1,782,957	0	0	0	0	1,
Total Community Hospital Community Hospital Community Hospital Community Hospital Community Hospital Community Hospital Community Health West Family Health West Small I,500,040 O O O O O O O O O O O O O O O O O O		UCHealth Medical Center of the Rockies	UCHealth	Large	0	44,297	9,840	1,660	494	
Community Hospital Medium 0 148,018 0 17,385 1,136,678		UCHealth Poudre Valley Hospital	UCHealth	Large	-2,368	-690,286	-16,597	78,423	117,557	
Community Hospital   Medium   0		Total			1,866,535	-1,399	100,675	144,542	1,595,479	3
Family Health West		Community Hospital		Medium						1
Intermountain Health St. Mary's Hospital . Intermountain Health Large					1,570,040		0			1,
Total			Intermountain Health							.,
Banner North Colorado Medical Center Banner Health Large 2,452 223,665 1,377 85,343 246,096 UCHealth Medium 423,122 7,324,072 251,308 2,136,049 15,218,875 Total 425,574 7,547,737 249,932 2,221,392 15,464,971 at 245,574 7,547,737 249,932 2,221,392 2,221,221,392 2,221,221,221,221,221,221,221,221,221,										3,
UCHealth Greeley UCHealth Medium 423,122 7,324,072 251,308 2,136,049 15,218,875 Total 425,574 7,547,737 249,932 2,221,392 15,464,971  a CommonSpirt St. Mary-Corwin Hospital Commonspirit Large 0 10,193 0 4,241 87,217  Parkview Medical Center Large 210,709 1,188,781 223,948 429,682 1,098,675 Total 210,709 1,198,774 223,948 433,923 1,185,692  Animas Surgical Hospital Small 6,791 149,578 3,349 10,865 96,124  Aspen Valley Hospital Small 12,736 1,365,189 32,591 59,431 1,999,332  CommonSpirit Mercy Hospital Commonspirit Medium 3,002,567 8,116,427 264,617 668,033 35,456,911  CommonSpirit St. Anthony Summit Hospital Commonspirit Medium 247,133 175,510 43,907 61,926 1,632,642  Delta Health Medium 0 0 0 0 0 0 470,416  Grand River Hospital District Small 1,724,351 0 0 0 0 0 470,416  Grand River Hospital District Small 33,806 141,138 66,651 238,704 5,686  Memorala Regional Health Small 4,202,016 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	ey		Banner Health	Large						٥,
Total O CommonSpirit St. Mary-Corwin Hospital Commonspirit Large O 10,193 0 4,241 87,217 Parkive Medical Center Large 210,709 1,188,781 223,948 429,862 1,098,675 Total Animas Surgical Hospital Simall 6,791 149,578 3,349 10,865 96,124 Aspen Valley Hospital Commonspirit Mercy Hospital Commonspirit Medium 247,133 175,510 43,097 61,926 1,632,642 Delta Health Medium 247,133 175,510 43,097 61,926 1,632,642 Delta Health Simall 1,724,351 0 0 0 0 0 0 470,416 Grand River Hospital District Simall 33,806 111,138 66,651 238,704 5,886 Memorial Regional Health Simall 4,020,016 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0										25,
CommonSpirit St. Mary-Corwin Hospital Commonspirit Large 210,709 1,188,781 223,948 429,662 1,098,675 Total 210,709 1,188,781 223,948 433,923 1,185,892  Animas Surgical Hospital Small 6,791 149,578 3,349 10,865 96,124  Aspen Valley Hospital Commonspirit Merclum 3,002,567 8,316,427 264,617 668,033 35,456,911  CommonSpirit St. Anthony Summit Hospital Commonspirit Medium 3,002,567 8,316,427 264,617 668,033 35,456,911  CommonSpirit St. Anthony Summit Hospital Commonspirit Medium 247,133 175,510 43,097 61,926 1,632,642  Delta Health Merclum 0 0 0 0 0 0 470,416  Grand River Hospital District Small 1,724,351 0 0 0 0 0 0 0  Gumnison Valley Health Small 33,806 141,138 66,551 238,704 5,686  Memorial Regional Health Small 4,202,016 0 0 0 0 0 0  Gumnison Health Small 4,202,016 0 0 0 0 0 0  Middle Park Health Kremmling Small 0 3,79,227 0 0 0 0,163,53,62  Montrose Memorial Hospital Medium 0 217,274 11,163 2,624 2,380  Pagosa Springs Medical Center Small 1,643 65,595 3,630 -19,056 -18,822  Pioneers Medical Center Small 329,786 875,983 4,327 66,293 529,430  Rangely District Hospital Small 55,685 1,047,086 4,516 246,568 2,230,401  Southwest Health System, Inc. Small 450,176 1,238,342 94,334 700,668 1,777,821  UCHealth Yampa Valley Medical Center UCHealth Medium 3,120 951,325 9,780 130,703 1,396,198  Valley View Hospital Medium 6,702 213,568 2,794 58,521 288,371  Total										25,
Parkview Medical Center	In		Commonspirit	Large						25,
Total	ueblo		Commonspirit							3,
Animas Surgical Hospital Small 6,791 149,578 3,349 10,865 96,124 Aspen Valley Hospital Small 12,736 1,365,189 32,591 59,431 1,999,332 CommonSpirit Mercy Hospital Commonspirit Medium 3,002,567 8,316,427 264,617 668,033 35,456,911 CommonSpirit St. Anthony Summit Hospital Commonspirit Medium 247,133 175,510 43,097 61,926 1,632,642 Delta Health Medium 0 0 0 0 0 0 470,416 Grand River Hospital District Small 1,724,351 0 0 0 0 0 0 0 0 Grand River Hospital District Small 4,202,016 0 0 0 0 0 0 0 Middle Park Health Kremmling Small 0 3,759,227 0 0 0 0 1,635,362 Montrose Memorial Hospital Medium 0 217,274 11,163 2,624 2,380 Pagosa Springs Medical Center Small 1,643 65,595 3,630 1-19,056 1-18,282 Pioneers Medical Center Small 52,665 1,047,086 4,516 246,568 2,230,401 Southwest Health System, Inc. Small 450,176 1,238,342 94,334 700,668 1,277,821 UCHealth Yampa Valley Medical Center UCHealth Medium 3,120 951,325 9,800 Valle Health Hospital Medium 4,077,553 78,701 412,524 3,762,290 Valle Valley View Hospital Medium 9,071 2,097,553 78,701 412,524 3,762,290 Valle Valley View Hospital Medium 6,702 213,568 2,794 58,521 288,371 Total				Lai 50						3,
Aspen Valley Hospital Small 12,736 1,365,189 32,591 59,431 1,999,332 CommonSpirit Mercy Hospital CommonSpirit Mercy Hospital CommonSpirit Medium 3,002,567 8,316,427 264,617 668,033 35,456,911 CommonSpirit St. Anthony Summit Hospital Commonspirit Medium 247,133 175,510 43,097 61,926 1,632,642 Detta Health Medium 0 0 0 0 0 0 0 470,416 Grand River Hospital District Small 1,724,351 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0				Small						
CommonSpirit Mercy Hospital         CommonSpirit Mercy Hospital         CommonSpirit St. Anthony Summit Hospital Commonspirit         Medium         3,002,567         8,316,427         264,617         668,033         35,456,911           CommonSpirit St. Anthony Summit Hospital Commonspirit         Medium         0         0         0         0         430,997         61,926         1,632,642           Delta Health         Medium         0         0         0         0         0         470,416           Grand River Hospital District         Small         1,724,351         0         0         0         0         0           Gunnison Valley Health         Small         33,806         141,138         66,651         238,704         5,686           Memoral Regional Health         Small         4,202,016         0         0         0         0           Middle Park Health - Kremmling         Small         0         3,759,227         0         0         1,635,362           Montrose Memorial Hospital         Medium         0         217,274         11,163         2,624         2,380           Pagosa Springs Medical Center         Small         329,786         875,983         4,327         66,293         529,430           Rometria Hospit										2
CommonSpirit St. Anthony Summit Hospital Commonspirit         Medium         247,133         175,510         43,097         61,926         1,632,642           Delta Health         Medium         0         0         0         0         0         470,416           Grand River Hospital District         Small         1,724,351         0         0         0         0         0           Gunnison Valley Health         Small         33,806         141,138         66,651         238,704         5,666           Memorial Regional Health         Small         4,202,016         0         0         0         0           Middle Park Health - Kremmling         Small         0         3,759,227         0         0         0         1,635,362           Montrose Memorial Hospital         Medium         0         217,274         11,163         2,624         2,380           Pagosa Springs Medical Center         Small         1,643         65,595         3,630         -19,056         -18,822           Pioneers Medical Center         Small         329,786         875,983         4,327         66,293         529,430           Rangely District Hospital         Small         52,685         1,047,086         4,516         246,588			Commercial							3,
Delta Health         Medium         0         0         0         470,416           Grand River Hospital District         Small         1,724,351         0         0         0         0         0           Gunnison Valley Health         Small         33,806         141,138         66,651         238,704         5,686           Memorial Regional Health         Small         4,202,016         0         0         0         0           Middle Park Health - Kremmling         Small         0         3,759,227         0         0         0         1,635,362           Montrose Memorial Hospital         Medium         0         217,274         11,163         2,624         2,380           Pagosa Springs Medical Center         Small         1,643         65,595         3,630         -19,056         -18,822           Pioneers Medical Center         Small         329,786         875,983         4,327         66,293         529,430           Rangely District Hospital         Small         52,685         1,047,086         4,516         246,568         2,230,401           Southwest Health System, Inc.         Small         450,176         1,238,342         94,334         700,668         1,777,821           St.										47,
Grand River Hospital District         Small         1,724,351         0         0         0         0           Gunnison Valley Health         Small         33,806         141,138         66,651         238,704         5,686           Memorial Regional Health         Small         4,202,016         0         0         0         0           Middle Park Health - Kremmling         Small         0         3,759,227         0         0         0         1,635,362           Montrose Memorial Hospital         Medium         0         217,274         11,163         2,624         2,380           Pagosa Springs Medical Center         Small         1,643         65,595         3,630         -19,056         -18,822           Pioneers Medical Center         Small         329,786         875,983         4,327         66,993         529,430           Rangely District Hospital         Small         52,685         1,047,086         4,516         246,568         2,230,401           Southwest Health System, Inc.         Small         -24,016         -6,004,727         46,350         738,291         1,274,912           St. Vincent General Hospital District         Small         450,176         1,238,342         94,334         700,668 <t< td=""><td rowspan="14"></td><td></td><td>commonspirit</td><td></td><td></td><td></td><td></td><td></td><td></td><td>2</td></t<>			commonspirit							2
Gunnison Valley Health         Small         33,806         141,138         66,651         238,704         5,686           Memorial Regional Health         Small         4,202,016         0         0         0         0         0           Middle Park Health - Kremmling         Small         0         3,759,227         0         0         0         1,635,362           Montrose Memorial Hospital         Medium         0         217,274         11,163         2,624         2,380           Pagosa Springs Medical Center         Small         1,643         65,595         3,630         -19,056         -18,822           Pioneers Medical Center         Small         329,786         875,983         4,327         66,293         529,430           Rangely District Hospital         Small         52,685         1,047,086         4,516         246,568         2,230,401           Southwest Health System, Inc.         Small         2-24,016         -6,004,727         46,350         738,791         1,274,912           St. Vincent General Hospital District         Small         450,176         1,238,342         94,334         700,668         1,777,821           UCHealth Yampa Valley Medical Center         UCHealth         Medium         3,120         <										
Memorial Regional Health         Small         4,202,016         0         0         0         0           Middle Park Health - Kremmling         Small         0         3,759,227         0         0         1,635,362           Montrose Memorial Hospital         Medium         0         217,274         11,163         2,624         2,380           Pagosa Springs Medical Center         Small         1,643         65,595         3,630         -19,056         -18,822           Pioneers Medical Center         Small         329,786         875,983         4,327         66,293         529,430           Rangely District Hospital         Small         52,685         1,047,086         4,516         246,568         2,230,401           Southwest Health System, Inc.         Small         -4,016         -6,004,727         46,350         738,291         1,274,912           St. Vincent General Hospital District         Small         450,176         1,238,342         94,334         700,668         1,777,821           UCHealth Yampa Valley Medical Center         UCHealth         Medium         3,120         951,325         9,780         130,703         1,396,198           Valley View Hospital         Medium         6,702         213,568         2,794										1,
Middle Park Health - Kremmling         Small         0         3,759,227         0         0         1,635,362           Montrose Memorial Hospital         Medium         0         217,274         11,163         2,624         2,380           Pagosa Springs Medical Center         Small         1,643         65,595         3,630         -19,056         -18,822           Pioneers Medical Center         Small         329,786         875,983         4,327         66,293         529,430           Rangely District Hospital         Small         52,685         1,047,086         4,516         246,568         2,230,401           Southwest Health System, Inc.         Small         -24,016         -6,004,727         46,350         738,291         1,274,912           St. Vincent General Hospital District         Small         450,176         1,238,342         94,334         700,668         1,777,821           UCHealth Yampa Valley Medical Center         UCHealth         Medium         3,120         951,325         9,780         130,703         1,396,198           Valley View Hospital         Medium         90,071         2,097,553         78,701         412,524         3,762,290           Valley View Hospital         Medium         6,702         213,568										
Montrose Memorial Hospital         Medium         0         217,274         11,163         2,624         2,380           Pagosa Springs Medical Center         Small         1,643         65,595         3,630         -19,056         -18,822           Pioneers Medical Center         Small         329,786         875,983         4,327         66,293         529,430           Rangely District Hospital         Small         52,685         1,047,086         4,516         246,568         2,230,401           Southwest Health System, Inc.         Small         -24,016         -6,004,727         46,350         738,291         1,274,912           St. Vincent General Hospital District         Small         450,176         1,238,342         94,334         700,668         1,777,821           UCHealth Yampa Valley Medical Center         UCHealth         Medium         3,120         951,325         9,780         130,703         1,396,198           Vail Health Hospital         Medium         90,071         2,907,553         78,701         412,524         3,762,290           Valley View Hospital         Medium         6,702         213,568         2,794         58,521         288,371           Total         10,139,567         14,609,068         665,900										4,
Pagosa Springs Medical Center         Small         1,643         65,595         3,630         -19,056         -18,822           Pioneers Medical Center         Small         329,786         875,983         4,327         66,293         529,430           Rangely District Hospital         Small         52,685         1,047,086         4,516         246,568         2,230,401           Southwest Health System, Inc.         Small         -24,016         -6,004,727         46,350         738,791         1,274,912           St. Vincent General Hospital District         Small         450,176         1,238,342         94,334         700,668         1,777,821           UCHealth Yampa Valley Medical Center         UCHealth         Medium         3,120         951,325         9,780         130,703         1,366,198           Vall Health Hospital         Medium         90,071         2,097,553         78,701         412,524         3,762,290           Valley View Hospital         Medium         6,702         213,568         2,794         58,521         288,371           Total         10,139,567         14,609,068         665,900         3,376,095         52,539,454		Middle Park Health - Kremmling		Small	0	3,759,227			1,635,362	5,
Pioneers Medical Center         Small         329,786         875,983         4,327         66,293         529,430           Rangely District Hospital         Small         52,685         1,047,086         4,516         246,568         2,230,401           Southwest Health System, Inc.         Small         -24,016         -6,004,727         46,350         738,291         1,274,912           St. Vincent General Hospital District         Small         450,176         1,238,342         94,334         700,668         1,777,821           UCHealth Yampa Valley Medical Center         UCHealth         Medium         3,120         951,325         9,780         130,703         1,396,198           Vall Health Hospital         Medium         90,071         2,097,553         78,701         412,524         3,762,290           Valley View Hospital         Medium         6,702         213,568         2,794         58,521         288,371           Total         10,139,567         14,609,068         665,900         3,376,095         52,539,454		Montrose Memorial Hospital		Medium	0	217,274	11,163	2,624	2,380	
Rangely District Hospital         Small         52,685         1,047,086         4,516         246,568         2,230,401           Southwest Health System, Inc.         Small         -24,016         -6,004,727         46,350         738,291         1,274,912           St. Vincent General Hospital District         Small         450,176         1,238,342         94,334         700,668         1,777,821           UCHealth Yampa Valley Medical Center         UCHealth         Medium         3,120         951,325         9,780         130,703         1,396,198           Vall Health Hospital         Medium         90,071         2,097,553         78,701         412,524         3,762,290           Valley View Hospital         Medium         6,702         213,568         2,794         58,521         288,371           Total         10,139,567         14,609,668         665,900         3,376,095         52,539,454		Pagosa Springs Medical Center		Small	1,643	65,595	3,630	-19,056	-18,822	
Rangely District Hospital         Small         52,685         1,047,086         4,516         246,568         2,230,401           Southwest Health System, Inc.         Small         -24,016         -6,004,727         46,350         738,291         1,274,912           St. Vincent General Hospital District         Small         450,176         1,238,342         94,334         700,668         1,777,821           UCHealth Yampa Valley Medical Center         UCHealth         Medium         3,120         951,325         9,780         130,703         1,396,198           Vall Health Hospital         Medium         90,071         2,097,553         78,701         412,524         3,762,290           Valley View Hospital         Medium         6,702         213,568         2,794         58,521         288,371           Total         10,139,567         14,609,668         665,900         3,376,095         52,539,454		Pioneers Medical Center		Small	329,786	875,983	4,327	66,293	529,430	1
Southwest Health System, Inc.         Small         -24,016         -6,004,727         46,350         738,291         1,274,912           St. Vincent General Hospital District         Small         450,176         1,238,342         94,334         700,668         1,777,821           UCHealth Yampa Valley Medical Center         UCHealth         Medium         3,120         951,325         9,780         130,703         1,396,198           Vail Health Hospital         Medium         90,071         2,097,553         78,701         412,524         3,762,290           Valley View Hospital         Medium         6,702         213,568         2,794         58,521         288,371           Total         10,139,567         14,609,068         665,900         3,376,095         52,539,454		Rangely District Hospital		Small						3,
St. Vincent General Hospital District         Small         450,176         1,238,342         94,334         700,668         1,777,821           UCHealth Yampa Valley Medical Center         UCHealth         Medium         3,120         951,325         9,780         130,703         1,396,198           Vall Health Hospital         Medium         90,071         2,097,553         78,701         412,524         3,762,290           Valley View Hospital         Medium         6,702         213,568         2,794         58,521         288,371           Total         10,139,567         14,609,068         665,900         3,376,095         52,539,454										-3,
UCHealth Yampa Valley Medical Center         UCHealth         Medium         3,120         951,325         9,780         130,703         1,396,198           Vail Health Hospital         Medium         90,071         2,097,553         78,701         412,524         3,762,290           Valley View Hospital         Medium         6,702         213,568         2,794         58,521         288,371           Total         10,139,567         14,609,068         665,900         3,376,095         52,539,454										4,
Vail Health Hospital         Medium         90,071         2,097,553         78,701         412,524         3,762,290           Valley View Hospital         Medium         6,702         213,568         2,794         58,521         288,371           Total         10,139,567         14,609,068         665,900         3,376,095         52,539,454			LICHealth							2,
Valley View Hospital         Medium         6,702         213,568         2,794         58,521         288,371           Total         10,139,567         14,609,068         665,900         3,376,095         52,539,454			Scricatell							
Total 10,139,567 14,609,068 665,900 3,376,095 52,539,454		vaii neallii nospital								6,
		Valloy Vious Hossital				/13 56X	7.794	28.2/1	/88.1/1	!
				wedium						81,
				At a alicens	4 702	213 568	2.794	58 521	288.371	

### 2023 Charity Care Cost by Peer Group

Ac   Ac   Ac   Ac   Ac   Ac   Ac   Ac	CommonSpirit St. Anthony Hospital CommonSpirit St. Mary-Corwin Hospital Denver Health Medical Center HealthONE Mountain Ridge HealthONE Rose HealthONE Sky Ridge HealthONE Sky Ridge HealthONE Swedish HealthONE The Medical Center of Aurora Intermountain Health Good Samaritan Me. Intermountain Health Good Samaritan Me. Intermountain Health St. Joseph Hospital Intermountain Health St. Joseph Hospital Intermountain Health St. Mary's Hospital Intermountain Health St. Mary's Hospital UCHealth Medical Center of the Rockies UCHealth Medical Center of the Rockies UCHealth Memorial Hospital Central UCHealth Poudre Valley Hospital	AdventHealth AdventHealth AdventHealth AdventHealth Banner Health Banner Health Banner Health Children's Commonspirit Commonspirit Commonspirit Commonspirit HealthONE HealthONE HealthONE HealthONE HealthONE Intermountain Health Intermountain Health	Boulder Denver Denver Denver Ft. Collins Greeley Boulder Denver Colorado Springs Boulder Colorado Springs Denver Pueblo Denver	30,353 109,863 -225,613 51,897 0 38,560 4,511,076 0 0 0 46,260 0 4,5260 0 8,273 869,515 55,006 886,705 16,199 110,048	81,714 0 202,338 563,301 0 19,434 0 0 0 45,755 0 54,159 0 122,740 221,015 137,742 1,537,469	-2,228 0 -9,432 -59,090 0 8,165 0 0 742 0 -9,058 0 77,311	1,569 0 66,878 87,281 0 28,836 0 4,519 0 51,177 0 170,010 96,293	635,077  0  561,521  2,810,136  0  409,506  3,007,384  92,610  130,954  11,770  0  112,185  800  14,051	7 1 5 3,4 5 7,5
Acc   Acc	AdventHealth Parker Hospital AdventHealth Porter Hospital Banner McKee Medical Center Banner Morth Colorado Medical Center Banner Morth Colorado Medical Center Boulder Community Health Children's Hospital Colorado Springs CommonSpirit Longmont United Hospital CommonSpirit Longmont United Hospital CommonSpirit St. Anthony Hospital CommonSpirit St. Mary-Corwin Hospital CommonSpirit St. Mary-Corwin Hospital Denver Health Medical Center HealthONE Mountain Ridge HealthONE Rospital HealthONE Systems HealthONE Systems HealthONE Systems HealthONE Systems HealthONE Swedish HealthONE Swedish HealthONE The Medical Center of Aurora Intermountain Health Good Samaritan Me. Intermountain Health St. Joseph Hospital Intermountain Health St. Joseph Hospital Intermountain Health St. Joseph Hospital UCHealth Medical Center UCHealth Medical Center of the Rockies UCHealth Medical Center of the Rockies UCHealth Medical Center of Lordinal UCHealth Medical Center Hospital	AdventHealth AdventHealth Banner Health Banner Health Children's Children's Commonspirit Commonspirit Commonspirit HealthONE	Denver Denver Ft. Collins Greeley Boulder Denver Colorado Springs Boulder Colorado Springs Denver Pueblo Denver Pueblo Denver Denver Denver Denver Denver Denver Denver Denver	-225,613 51,897 0 38,560 4,511,076 0 0 0 46,260 0 8,273 869,515 55,006 896,705 16,199	202,338 563,301 0 19,434 0 0 0 45,755 0 54,159 0 122,740 221,015 137,742 1,537,469	-9,432 -59,090 0 8,165 0 0 742 0 0 -9,058 0 77,311 -5,058	66,878 87,281 0 28,836 0 0 4,519 0 51,177 0 170,010 96,293	561,521 2,810,136 0 409,506 3,007,384 92,610 130,954 11,770 0 112,185 800	5 3, 5 7,5
Acc   Acc	AdventHealth Parker Hospital AdventHealth Porter Hospital Banner McKee Medical Center Banner Morth Colorado Medical Center Banner Morth Colorado Medical Center Boulder Community Health Children's Hospital Colorado Springs CommonSpirit Longmont United Hospital CommonSpirit Longmont United Hospital CommonSpirit St. Anthony Hospital CommonSpirit St. Mary-Corwin Hospital CommonSpirit St. Mary-Corwin Hospital Denver Health Medical Center HealthONE Mountain Ridge HealthONE Rospital HealthONE Systems HealthONE Systems HealthONE Systems HealthONE Systems HealthONE Swedish HealthONE Swedish HealthONE The Medical Center of Aurora Intermountain Health Good Samaritan Me. Intermountain Health St. Joseph Hospital Intermountain Health St. Joseph Hospital Intermountain Health St. Joseph Hospital UCHealth Medical Center UCHealth Medical Center of the Rockies UCHealth Medical Center of the Rockies UCHealth Medical Center of Lordinal UCHealth Medical Center Hospital	AdventHealth Banner Health Banner Health Banner Health  Children's Children's Commonspirit Commonspirit Commonspirit HealthONE HealthONE HealthONE HealthONE HealthONE HealthONE HealthONE Intermountain Health Intermountain Health	Denver Ft. Collins Greetey Boulder Denver Colorado Springs Boulder Colorado Springs Denver Pueblo Denver	-225,613 51,897 0 38,560 4,511,076 0 0 0 46,260 0 8,273 869,515 55,006 896,705 16,199	563,301 0 19,434 0 0 0 45,755 0 54,159 0 122,740 221,015 137,742 1,537,469	-59,090 0 8,165 0 0 742 0 0 -9,058 0 77,311 -5,058	87,281 0 28,836 0 0 4,519 0 0 51,177 0 170,010 96,293	2,810,136 0 409,506 3,007,384 92,610 130,954 11,770 0 112,185 800	5 3, 5 7,5
Acc   Ba   Ba   Ba   Ba   Ba   Ba   Ba	AdventHealth Porter Hospital Banner McKee Medical Center Banner North Colorado Medical Center Boulder Community Health Children's Hospital Colorado Children's Hospital Colorado Springs CommonSpirit Longmont United Hospital CommonSpirit Penrose-St. Francis Hospital CommonSpirit St. Anthony Hospital CommonSpirit St. Mary-Corwin Hospital CommonSpirit St. Mary-Corwin Hospital Denver Health Medical Center HealthONE Mountain Ridge HealthONE Presbyterian/St. Luke's HealthONE Sys Ridge HealthONE Swedish HealthONE Swedish HealthONE Medical Center of Aurora Intermountain Health Lutheran Medical C. Intermountain Health St. Mary's Hospital Intermountain Health St. Mary's Hospital Intermountain Health St. Mary's Hospital UCHealth Medical Center of the Rockies UCHealth Medical Center of the Rockies UCHealth Medical Center	AdventHealth Banner Health Banner Health Banner Health  Children's Children's Commonspirit Commonspirit Commonspirit HealthONE HealthONE HealthONE HealthONE HealthONE HealthONE HealthONE Intermountain Health Intermountain Health	Denver Ft. Collins Greetey Boulder Denver Colorado Springs Boulder Colorado Springs Denver Pueblo Denver	51,897 0 38,560 4,511,076 0 0 0 46,260 0 8,273 869,515 55,006 896,705 16,199	563,301 0 19,434 0 0 0 45,755 0 54,159 0 122,740 221,015 137,742 1,537,469	-59,090 0 8,165 0 0 742 0 0 -9,058 0 77,311 -5,058	87,281 0 28,836 0 0 4,519 0 0 51,177 0 170,010 96,293	2,810,136 0 409,506 3,007,384 92,610 130,954 11,770 0 112,185 800	3,4 5 7,5
Ba   Ba   Ba   Ba   Ba   Ba   Ba   Ba	Banner McKee Medical Center Banner McKee Medical Center Banner North Colorado Medical Center Boulder Community Health Children's Hospital Colorado Children's Hospital Colorado Springs CommonSpirit Longmont United Hospital CommonSpirit St. Mary-Corwin Hospital CommonSpirit St. Mary-Corwin Hospital CommonSpirit St. Mary-Corwin Hospital Denver Health Medical Center HealthONE Mountain Ridge HealthONE Mountain Ridge HealthONE Sky Ridge HealthONE Sky Ridge HealthONE Swedish HealthONE Swedish HealthONE The Medical Center of Aurora Intermountain Health Good Samaritan Me., Intermountain Health Good Samaritan Me., Intermountain Health St. Joseph Hospital Intermountain Health St. Mary's Hospital . Parkview Medical Center UCHealth Medical Center of the Rockies UCHealth Medical Center of the Rockies UCHealth Medical Central UCHealth Medical Central UCHealth Poudre Valley Hospital	Banner Health Banner Health Children's Children's Commonspirit Commonspirit Commonspirit Commonspirit HealthONE	Ft. Collins Greeley Boulder Denver Colorado Springs Boulder Colorado Springs Denver Pueblo Denver	0 38,560 4,511,076 0 0 0 0 46,260 0 8,273 869,515 55,006 896,705 16,199	0 19,434 0 0 0 45,755 0 54,159 0 122,740 221,015 137,742 1,537,469	0 8,165 0 0 742 0 0 -9,058 0 77,311 -5,058	0 28,836 0 0 4,519 0 51,177 0 170,010 96,293	0 409,506 3,007,384 92,610 130,954 11,770 0 112,185 800	5 7,5 1
Ba   Ba   Ba   Ba   Ba   Ba   Ba   Ba	Banner North Colorado Medical Center Boulder Community Health Children's Hospital Colorado Children's Hospital Colorado Springs CommonSpirit Longmont United Hospital CommonSpirit Longmont United Hospital CommonSpirit St. Mary-Corwin Hospital CommonSpirit St. Mary-Corwin Hospital CommonSpirit St. Mary-Corwin Hospital CommonSpirit St. Mary-Corwin Hospital Denver Health Medical Center HealthONE Mountain Ridge HealthONE Mountain Ridge HealthONE Swy Ridge HealthONE Swy Ridge HealthONE Swedish HealthONE Swedish HealthONE The Medical Center of Aurora Intermountain Health Good Samaritan Me. Intermountain Health St. Joseph Hospital Intermountain Health St. Joseph Hospital Intermountain Health St. Joseph Hospital Intermountain Health St. Mary's Hospital Intermountain Health St. Mary's Hospital UCHealth Medical Center UCHealth Medical Center of the Rockies UCHealth Poudre Valley Hospital	Banner Health  Children's Children's Commonspirit Commonspirit Commonspirit Commonspirit HealthONE	Greetey Boulder Denver Colorado Springs Boulder Colorado Springs Denver Pueblo Denver	38,560 4,511,076 0 0 0 46,260 0 8,273 869,515 55,006 896,705 16,199	19,434 0 0 0 45,755 0 54,159 0 122,740 221,015 137,742 1,537,469	8,165 0 0 742 0 0 -9,058 0 77,311	28,836 0 0 4,519 0 0 51,177 0 170,010 96,293	409,506 3,007,384 92,610 130,954 11,770 0 112,185 800	7,5
Bc   Cc   Cc   Cc   Cc   Cc   Cc   Cc	Boulder Community Health Children's Hospital Colorado Children's Hospital Colorado Springs CommonSpirit Longmont United Hospital CommonSpirit Penrose-St. Francis Hospital CommonSpirit St. Anthony Hospital CommonSpirit St. Mary-Corwin Hospital Denver Health Medical Center HealthONE Mountain Ridge HealthONE Presbyterian/St. Luke's HealthONE Sky Ridge HealthONE Sky Ridge HealthONE Swedish HealthONE Swedish Intermountain Health Good Samaritan Me. Intermountain Health St. Joseph Hospital Intermountain Health St. Joseph Hospital Intermountain Health St. Mary's Hospital Intermountain Health St. Mary's Hospital Intermountain Health St. Mary's Hospital UCHealth Medical Center of the Rockies UCHealth Medoral Hospital Central UCHealth Medoral Hospital UCHealth Medoral Hospital UCHealth Poudre Valley Hospital	Children's Children's Commonspirit Commonspirit Commonspirit Commonspirit Commonspirit HealthONE HealthONE HealthONE HealthONE HealthONE HealthONE Intermountain Health Intermountain Health	Boulder Denver Colorado Springs Boulder Colorado Springs Denver Pueblo Denver	4,511,076 0 0 0 0 46,260 0 8,273 869,515 55,006 896,705 16,199	0 0 45,755 0 54,159 0 122,740 221,015 137,742	0 0 742 0 0 -9,058 0 77,311	0 0 4,519 0 0 51,177 0 170,010 96,293	3,007,384 92,610 130,954 11,770 0 112,185 800	7,5
Cr   Cr   Cr   Cr   Cr   Cr   Cr   Cr	Children's Hospital Colorado Children's Hospital Colorado Springs CommonSpirit Longmont United Hospital CommonSpirit St. Anthony Hospital CommonSpirit St. Anthony Hospital CommonSpirit St. Anthony Hospital CommonSpirit St. Mary-Corwin Hospital CommonSpirit St. Mary-Corwin Hospital CommonSpirit St. Mary-Corwin Hospital CommonSpirit St. Mary-Corwin Hospital HealthONE Mountain Ridge HealthONE Mountain Ridge HealthONE Fose HealthONE Sky Ridge HealthONE Swedish HealthONE Swedish HealthONE The Medical Center of Aurora Intermountain Health Good Samaritan Me., Intermountain Health Good Samaritan Me., Intermountain Health St. Joseph Hospital Intermountain Health St. Mary's Hospital Intermountain Health St. Mary's Hospital UCHealth Medical Center of the Rockies UCHealth Medical Center of the Rockies UCHealth Memorial Hospital Central UCHealth Poudre Valley Hospital	Children's Commonspirit Commonspirit Commonspirit Commonspirit HealthONE Intermountain Health Intermountain Health	Denver Colorado Springs Boulder Colorado Springs Denver Pueblo Denver Denver Denver Denver Denver Denver Denver Denver Denver	0 0 0 0 46,260 0 8,273 869,515 55,006 896,705 16,199	0 0 45,755 0 54,159 0 122,740 221,015 137,742 1,537,469	0 742 0 0 -9,058 0 77,311 -5,058	0 4,519 0 0 51,177 0 170,010 96,293	92,610 130,954 11,770 0 112,185 800	1
Cr   Cc   Cc   Cc   Cc   Cc   Cc   Cc	Children's Hospital Colorado Springs CommonSpirit Longmont United Hospital CommonSpirit Longmont United Hospital CommonSpirit St. Anthony Hospital CommonSpirit St. Mary-Corwin Hospital CommonSpirit St. Mary-Corwin Hospital CommonSpirit St. Mary-Corwin Hospital Denver Health Medical Center HealthONE Mountain Ridge HealthONE Fresbyterian/St. Luke's HealthONE Rose HealthONE Sky Ridge HealthONE Sky Ridge HealthONE The Medical Center of Aurora Intermountain Health Good Samaritan Me., Intermountain Health Good Samaritan Me., Intermountain Health St. Joseph Hospital Intermountain Health St. Mary's Hospital . Parkview Medical Center UCHealth Medical Center of the Rockies UCHealth Memorial Hospital Central UCHealth Memorial Hospital Central	Children's Commonspirit Commonspirit Commonspirit Commonspirit HealthONE Intermountain Health Intermountain Health	Colorado Springs Boulder Colorado Springs Denver Pueblo Denver Denver Denver Denver Denver Denver Denver Denver Denver	0 0 0 46,260 0 8,273 869,515 55,006 896,705 16,199	0 45,755 0 54,159 0 122,740 221,015 137,742 1,537,469	742 0 0 -9,058 0 77,311	4,519 0 0 51,177 0 170,010 96,293	130,954 11,770 0 112,185 800	1
Cc   Cc   Cc   Cc   Cc   Cc   Cc   Cc	CommonSpirit Longmont United Hospital CommonSpirit Penrose-5t. Francis Hospital CommonSpirit St. Anthony Hospital CommonSpirit St. Anthony Hospital CommonSpirit St. Mary-Corwin Hospital Denver Health Medical Center Health Medical Center HealthONE Mountain Ridge HealthONE Rosse HealthONE Sky Ridge HealthONE Sky Ridge HealthONE Swedish HealthONE The Medical Center of Aurora Intermountain Health Good Samaritan Me. Intermountain Health Lutheran Medical C. Intermountain Health St. Joseph Hospital Intermountain Health St. Joseph Hospital Intermountain Health St. Mary's Hospital Intermountain Health St. Mary's Hospital Intermountain Health St. Mary's Hospital Uchealth Medical Center of the Rockies UCHealth Medical Center of the Rockies UCHealth Medical Central UCHealth Poudre Valley Hospital	Commonspirit Commonspirit Commonspirit Commonspirit HealthONE HealthONE HealthONE HealthONE HealthONE HealthONE Intermountain Health Intermountain Health	Boulder Colorado Springs Denver Pueblo Denver Denver Denver Denver Denver Denver Denver Denver	0 0 46,260 0 8,273 869,515 55,006 896,705 16,199	45,755 0 54,159 0 122,740 221,015 137,742 1,537,469	0 0 -9,058 0 77,311 -5,058	0 0 51,177 0 170,010 96,293	11,770 0 112,185 800	
Ccc   Ccc	CommonSpirit Penrose-St. Francis Hospital CommonSpirit St. Anthony Hospital CommonSpirit St. Anthony Hospital Denver Health Medical Center HealthONE Mountain Ridge HealthONE Presbyterian/St. Luke's HealthONE Sty Ridge HealthONE Swedish HealthONE Swedish HealthONE Swedish HealthONE Swedish Intermountain Health Good Samaritan Me Intermountain Health Lutheran Medical C. Intermountain Health St. Joseph Hospital Intermountain Health St. Mary's Hospital Intermountain Health St. Mary's Hospital UCHealth Medical Center of the Rockies UCHealth Medical Center of the Rockies UCHealth Medical Central UCHealth Medical Central UCHealth Medical Central	Commonspirit Commonspirit Commonspirit HealthONE HealthONE HealthONE HealthONE HealthONE Intermountain Health Intermountain Health	Colorado Springs Denver Pueblo Denver Denver Denver Denver Denver Denver Denver Denver Denver	0 46,260 0 8,273 869,515 55,006 896,705 16,199	0 54,159 0 122,740 221,015 137,742 1,537,469	0 -9,058 0 77,311 -5,058	0 51,177 0 170,010 96,293	0 112,185 800	
Ccc   Ccc	CommonSpirit St. Anthony Hospital CommonSpirit St. Mary-Corwin Hospital Denver Health Medical Center HealthONE Mountain Ridge HealthONE Rose HealthONE Sky Ridge HealthONE Sky Ridge HealthONE Swedish HealthONE The Medical Center of Aurora Intermountain Health Good Samaritan Me. Intermountain Health Good Samaritan Me. Intermountain Health St. Joseph Hospital Intermountain Health St. Joseph Hospital Intermountain Health St. Mary's Hospital Intermountain Health St. Mary's Hospital UCHealth Medical Center of the Rockies UCHealth Medical Center of the Rockies UCHealth Memorial Hospital Central UCHealth Poudre Valley Hospital	Commonspirit Commonspirit HealthONE HealthONE HealthONE HealthONE HealthONE HealthONE Intermountain Health Intermountain Health	Denver Pueblo Denver Denver Denver Denver Denver Denver Denver Denver Denver	46,260 0 8,273 869,515 55,006 896,705 16,199	54,159 0 122,740 221,015 137,742 1,537,469	-9,058 0 77,311 -5,058	51,177 0 170,010 96,293	112,185 800	
Ccc   Ccc	CommonSpirit St. Anthony Hospital CommonSpirit St. Mary-Corwin Hospital Denver Health Medical Center HealthONE Mountain Ridge HealthONE Rose HealthONE Sky Ridge HealthONE Sky Ridge HealthONE Swedish HealthONE The Medical Center of Aurora Intermountain Health Good Samaritan Me. Intermountain Health Good Samaritan Me. Intermountain Health St. Joseph Hospital Intermountain Health St. Joseph Hospital Intermountain Health St. Mary's Hospital Intermountain Health St. Mary's Hospital UCHealth Medical Center of the Rockies UCHealth Medical Center of the Rockies UCHealth Memorial Hospital Central UCHealth Poudre Valley Hospital	Commonspirit Commonspirit HealthONE HealthONE HealthONE HealthONE HealthONE HealthONE Intermountain Health Intermountain Health	Denver Pueblo Denver Denver Denver Denver Denver Denver Denver Denver Denver	46,260 0 8,273 869,515 55,006 896,705 16,199	54,159 0 122,740 221,015 137,742 1,537,469	-9,058 0 77,311 -5,058	51,177 0 170,010 96,293	112,185 800	
Ccc   Ccc	CommonSpirit St. Mary-Corwin Hospital Denver Health Medical Center HealthONE Mountain Ridge HealthONE Presbyterian/St. Luke's HealthONE Swe Ridge HealthONE Swe Ridge HealthONE Swe Ridge HealthONE Swedish HealthONE The Medical Center of Aurora Intermountain Health Good Samaritan Me., Intermountain Health Good Samaritan Me., Intermountain Health St. Joseph Hospital Intermountain Health St. Mary's Hospital . Parkview Medical Center UCHealth Medical Center of the Rockies UCHealth Memorial Hospital Central UCHealth Memorial Hospital Central	Commonspirit  HealthONE HealthONE HealthONE HealthONE HealthONE HealthONE Intermountain Health Intermountain Health	Pueblo Denver Denver Denver Denver Denver Denver Denver Denver	0 8,273 869,515 55,006 896,705 16,199	0 122,740 221,015 137,742 1,537,469	0 77,311 -5,058	0 170,010 96,293	800	
Detail	Denver Health Medical Center HealthONE Mountain Ridge HealthONE Presbyterian/St. Luke's HealthONE Presbyterian/St. Luke's HealthONE Swedish HealthONE Swedish HealthONE Swedish HealthONE Medical Center of Aurora Intermountain Health Good Samaritan Me. Intermountain Health Lutheran Medical C. Intermountain Health St. Joseph Hospital Intermountain Health St. Mary's Hospital Intermountain Health St. Mary's Hospital UCHealth Medical Center of the Rockies UCHealth Medical Center of the Rockies UCHealth Medical Central UCHealth Poudre Valley Hospital	HealthONE HealthONE HealthONE HealthONE HealthONE HealthONE Intermountain Health Intermountain Health	Denver Denver Denver Denver Denver Denver Denver Denver Denver	8,273 869,515 55,006 896,705 16,199	122,740 221,015 137,742 1,537,469	77,311 -5,058	170,010 96,293		
He H	HealthONE Mountain Ridge HealthONE Presbyterian/St, Luke's HealthONE Sky Ridge HealthONE Swedish HealthONE Swedish HealthONE Swedish HealthONE The Medical Center of Aurora Intermountain Health Good Samaritan Me., Intermountain Health Lutheran Medical C., Intermountain Health St. Joseph Hospital Intermountain Health St. Mary's Hospital. Parkview Medical Center UCHealth Medical Center of the Rockies UCHealth Memorial Hospital Central UCHealth Poudre Valley Hospital	HealthONE HealthONE HealthONE HealthONE HealthONE Intermountain Health Intermountain Health	Denver Denver Denver Denver Denver Denver Denver Denver	869,515 55,006 896,705 16,199	221,015 137,742 1,537,469	-5,058	96,293	14,051	
Hell Hell Hell Hell Hell Hell Hell Hell	HealthONE Presbyterian/St. Luke's HealthONE Rose HealthONE Sky Ridge HealthONE Swedish HealthONE Swedish HealthONE The Medical Center of Aurora Intermountain Health Good Samaritan Me., Intermountain Health Scu Joseph Hospital Intermountain Health St. Joseph Hospital Intermountain Health St. Mary's Hospital. Parkview Medical Center UCHealth Medical Center of the Rockies UCHealth Memorial Hospital Central UCHealth Poudre Valley Hospital	HealthONE HealthONE HealthONE HealthONE HealthONE Intermountain Health Intermountain Health	Denver Denver Denver Denver Denver Denver	55,006 896,705 16,199	137,742 1,537,469				
He H	HealthONE Rose HealthONE Sky Ridge HealthONE Swedish HealthONE The Medical Center of Aurora Intermountain Health Good Samaritan Me Intermountain Health Lutheran Medical C Intermountain Health St. Joseph Hospital Intermountain Health St. Mary's Hospital. Parkview Medical Center UCHealth Medical Center of the Rockies UCHealth Memorial Hospital Central UCHealth Poudre Valley Hospital	HealthONE HealthONE HealthONE HealthONE Intermountain Health Intermountain Health	Denver Denver Denver Denver	896,705 16,199	1,537,469			8,585,368	9
He H	HealthONE Rose HealthONE Sky Ridge HealthONE Swedish HealthONE The Medical Center of Aurora Intermountain Health Good Samaritan Me Intermountain Health Lutheran Medical C Intermountain Health St. Joseph Hospital Intermountain Health St. Mary's Hospital. Parkview Medical Center UCHealth Medical Center of the Rockies UCHealth Memorial Hospital Central UCHealth Poudre Valley Hospital	HealthONE HealthONE HealthONE HealthONE Intermountain Health Intermountain Health	Denver Denver Denver Denver	896,705 16,199	1,537,469	26,994	18,603	1,223,444	1
He H	HealthONE Sky Ridge HealthONE Swedish HealthONE The Medical Center of Aurora intermountain Health Good Samaritan Me Intermountain Health Lutheran Medical C. Intermountain Health St. Joseph Hospital Intermountain Health St. Mary's Hospital . Parkview Medical Center UCHealth Medical Center of the Rockies UCHealth Medical Central UCHealth Medical Central	HealthONE HealthONE HealthONE Intermountain Health Intermountain Health	Denver Denver Denver	16,199		-32,297	209,643	9,225,753	11
He H	HealthONE Swedish HealthONE The Medical Center of Aurora Intermountain Health Good Samaritan Me Intermountain Health Lutheran Medical C., Intermountain Health St., Joseph Hospital Intermountain Health St. Mary's Hospital Parkview Medical Center UCHealth Medical Center of the Rockies UCHealth Memorial Hospital Central UCHealth Poudre Valley Hospital	HealthONE HealthONE Intermountain Health Intermountain Health Intermountain Health	Denver Denver		315,016	877,936	23,720		2
He   He   He   He   He   He   He   He	HealthONE The Medical Center of Aurora Intermountain Health Good Samaritan Me., intermountain Health St. Joseph Hospital C., Intermountain Health St. Joseph Hospital intermountain Health St. Mary's Hospital ., Parkview Medical Center UCHealth Medical Center of the Rockies UCHealth Memorial Hospital Central UCHealth Poudre Valley Hospital	HealthONE Intermountain Health Intermountain Health Intermountain Health	Denver	110,048				1,087,850	
In   In   In   In   In   In   In   In	Intermountain Health Good Samaritan Me Intermountain Health Lutheran Medical C Intermountain Health St. Joseph Hospital Intermountain Health St. Mary's Hospital Parkview Medical Center UCHealth Medical Center of the Rockies UCHealth Memorial Hospital Central UCHealth Fourial Hospital Central	Intermountain Health Intermountain Health Intermountain Health			555,574	2,624,695	171,545	4,091,966	7
In   In   In   In   In   In   In   In	Intermountain Health Lutheran Medical C Intermountain Health St. Joseph Hospital Intermountain Health St. Mary's Hospital Parkview Medical Center  UCHealth Medical Center of the Rockies  UCHealth Memorial Hospital Central  UCHealth Poudre Valley Hospital	Intermountain Health Intermountain Health	Boulder	38,186	761,911	1,161,293	61,802	4,849,147	(
In   In   In   In   In   In   In   In	Intermountain Health St. Joseph Hospital Intermountain Health St. Mary's Hospital Parkview Medical Center UCHealth Medical Center of the Rockies UCHealth Memorial Hospital Central UCHealth Poudre Valley Hospital	Intermountain Health	Doutaci	0	74,435	0	0	3,468	
In   In   In   In   In   In   In   In	Intermountain Health St. Joseph Hospital Intermountain Health St. Mary's Hospital Parkview Medical Center UCHealth Medical Center of the Rockies UCHealth Memorial Hospital Central UCHealth Poudre Valley Hospital	Intermountain Health	Denver	1,144,601	159,923	254,629	331,187	0	
In   Pai   U()   U()   U()   U()   U()   Trc   Cc   Cc   Cc   Cc   Cc   Cc   Cc	Intermountain Health St., Mary's Hospital Parkview Medical Center  UCHealth Medical Center of the Rockies  UCHealth Memorial Hospital Central  UCHealth Poudre Valley Hospital								
Pa	Parkview Medical Center UCHealth Medical Center of the Rockies UCHealth Memorial Hospital Central UCHealth Poudre Valley Hospital	Intermountain Health	Denver	11,350	288,307	1,667,895	11,244	1,663,759	3
U()	UCHealth Medical Center of the Rockies UCHealth Memorial Hospital Central UCHealth Poudre Valley Hospital		Grand Junction	-43,364	507,866	3,299	35,366	1,470,673	1
U(0	UCHealth Medical Center of the Rockies UCHealth Memorial Hospital Central UCHealth Poudre Valley Hospital		Pueblo	42,072	1,090,670	1,354,339	284,018	15,059,943	17
U()   U()   T()   ()   ()   ()   ()   ()   ()	UCHealth Memorial Hospital Central UCHealth Poudre Valley Hospital	UCHealth	Ft. Collins	0	0	0	0	26,250	
UC U	UCHealth Poudre Valley Hospital	UCHealth	Colorado Springs	111,880	107,216	21,677	-5,299	708,931	
U()   Tc     Cc									
To To According to Co. Co. Co. Co. Co. Co. Co. Co. Co. Co	UCHealth University of Colorado Hospital	UCHealth	Ft. Collins	303,926	-143,192	-46,080	21,284	3,590,145	
m Ac Cc Cc Cc Cc Cc Cc		UCHealth	Denver	490,347	482,951	-16,060	163,041	4,803,281	
m Ac Cc Cc Cc Cc Cc Cc	Total			8,617,141	7,186,343	7,899,673	1,832,718	64,175,970	89
Cc Cc Cc	AdventHealth Castle Rock Hospital	AdventHealth	Denver	0	0	0	0	1,157,878	1
Co Co Co									
Cc Cc	CommonSpirit Mercy Hospital	Commonspirit	West	77,607,798	0	0	0	16,152,268	93
Co Co	CommonSpirit OrthoColorado Hospital	Commonspirit	Denver	150,254	234,853	-149,080	40,725	3,715,263	3
Co	CommonSpirit St. Anthony North Hospital	Commonspirit	Denver	908,660	0	0	0	0	
Co	CommonSpirit St. Anthony Summit Hospital	Commonspirit	West	0	0	0	0	3,538	
Co	CommonSpirit St. Elizabeth Hospital	Commonspirit	East	-20,872	605,632	4,754	-786	3,949,444	
		Commonspiric							
D∈	Community Hospital		Grand Junction	0	262	0	0	1,879	
	Delta Health		West	0	0	0	0	118,601	
In	Intermountain Health Platte Valley Medic	Intermountain Health	Denver	58,643	503,480	306,264	276,312	3,714,083	4
Me	Montrose Memorial Hospital		West	0	243	0	0	36	
	San Luis Valley Health Regional Medical C	Con Luis Vallau		122,756	624,453	84,784	181,281	4,549,795	
			East						
U	UCHealth Greeley	UCHealth	Greeley	2,272,585	1,494,540	777,376	215,117	25,597,987	30
U	UCHealth Highlands Ranch	UCHealth	Denver	1,042,229	945,557	278,261	160,000	8,451,694	10
U	UCHealth Longs Peak Hospital	UCHealth	Boulder	-14,667	0	0	0	55,506	
	UCHealth Yampa Valley Medical Center	UCHealth	West	140,252	175,963	46,327	16,241	1,515,165	
	Vail Health Hospital	ocricator			493,576		87,993		
			West	347,762		-36,973		4,451,979	
	Valley View Hospital		West	34,973	28,418	685	15,805	61,303	
To	Total			82,650,372	5,106,977	1,312,397	992,688	73,496,420	16
Ar	Animas Surgical Hospital		West	0	7,405	1,311	643	49,230	
Ar	Arkansas Valley Regional Medical Center		East	83,815	0	0	0	352,257	
	Aspen Valley Hospital		West	830,380	265,205	207,042	28,119	77,994	
		December 11 celule		030,300		0	0		
	Banner East Morgan County Hospital	Banner Health	East		0			442,676	
Ba	Banner Fort Collins Medical Center	Banner Health	Ft. Collins	0	486,524	22,115	22,115	1,680,719	
Ba	Banner Sterling Regional MedCenter	Banner Health	East	167,957	6,408	-10,722	14,784	599,660	
Co	CommonSpirit St. Thomas More Hospital	Commonspirit	East	146	101,315	132,239	70,601	177,187	
	Estes Park Health				0	0	0	0	
			Ft. Collins	1,537,237	*				
Fa	Family Health West		Grand Junction	239,343	0	0	0	0	
Gı	Grand River Hospital District		West	158,653	0	0	0	0	
Gi	Gunnison Valley Health		West	4,990	20,833	9,838	35,234	839	
	Haxtun Hospital District		East	766,327	0	0	0	0	
	Heart of the Rockies Regional Medical Ce		East	0	0	0	0	387	
	Keefe Memorial Health Service District		East	0	0	0	0	75,359	
Ki	Kit Carson County Health Service District		East	0	0	0	0	0	
Li	Lincoln Community Hospital		East	0	0	0	0	0	
	Melissa Memorial Hospital		East	230,524	190,063	35,613	45,635	2,110,743	
	Memorial Regional Health		West	924,509	0	0	0	0	
Mi	Middle Park Health - Kremmling		West	3,202,755	0	0	0	4,783,359	
Mt	Mt. San Rafael Hospital		East	0	6,113	2,205	0	55,680	
	National Jewish Health		Denver	3,757	24,874	22,439	58,465	5,081	
	Pagosa Springs Medical Center		West	319	232,619	-14,062	8,415	1,375,402	
	Pioneers Medical Center		West	13,344	639,277	222,707	70,406	1,289,268	
Pr	Prowers Medical Center		East	171,364	471,554	63,273	77,909	2,711,052	
Ra	Rangely District Hospital		West	14,978	440,827	549,886	8,204	2,853,218	
	Rio Grande Hospital		East	23,467	838,995	-7,187	60,525	3,599,421	
		C1							
	San Luis Valley Health Conejos County Ho	san Luis Valley	East	1,335,927	312,821	237,961	107,335	1,633,507	
Se	Sedgwick County Health Center		East	722	66,600	-838	3,875	63,039	
Sc	Southeast Colorado Hospital District		East	8,882	324,256	552,559	14,750	1,245,557	
	Southwest Health System, Inc.		West	44,022	1,327,442	113,200	63,455	10,808,667	1
	Spanish Peaks Regional Health Center		East	21,315	335,949	-38,886	10,404	6,652,223	
St	St. Vincent General Hospital District		West	3,130,313	911,553	739,293	186,076	3,998,293	
LIC	UCHealth Broomfield Hospital	UCHealth	Denver	898,602	0	0	0	0	
	UCHealth Grandview Hospital	UCHealth	Colorado Springs	0	640,492	685,064	423,031	275,525	
		UCHealth	Colorado Springs	47,184	196,796	20,519	22,541	466,744	
W	Weisbrod Memorial County Hospital		East	217,456	229,807	7,869	39,850	1,695,060	- 1
	Wray Community District Hospital		East	3,860	44,915	2,494	4,440	643,110	
	Yuma District Hospital						3,457		
			East	8,282	35,317	6,112		250,537	
Total	Total			14,090,431	8,157,959	3,562,041	1,380,270	49,971,797	77 330

## 2023 Charity Care Cost by DOI Region

OOI Region	Hospital Name	System	Peer Group	CICP/Other	Commercial	Medicaid	Medicare	Self Pay	Tot
Boulder	AdventHealth Avista Hospital	AdventHealth	Large	30,353	81,714	-2,228	1,569	635,077	746,48
	Boulder Community Health		Large	4,511,076	0	0	0	3,007,384	7,518,46
	CommonSpirit Longmont United Hospital	Commonspirit	Large	0	45,755 74,435	0	0	11,770 3,468	57,52 77,90
	Intermountain Health Good Samaritan Me	Intermountain Health UCHealth	Large		74,435	0	0	55,506	40,83
	UCHealth Longs Peak Hospital Total	UCHEALLII	Medium	-14,667 4,526,762	201,904	-2,228	1,569	3,713,204	8,441,2
olorado	Children's Hospital Colorado Springs	Children's	Large	4,526,762	201,904	742	4,519	130,954	136,2
orings	CommonSpirit Penrose-St. Francis Hospital		Large	0	0	0	0	0	130,2
	UCHealth Grandview Hospital	UCHealth	Small	0	640,492	685,064	423,031	275,525	2,024,1
	UCHealth Memorial Hospital Central	UCHealth	Large	111,880	107,216	21,677	-5,299	708,931	944,4
	UCHealth Pikes Peak Regional Hospital	UCHealth	Small	47,184	196,796	20,519	22,541	466,744	753,7
	Total			159,064	944,504	728,002	444,793	1,582,155	3,858,5
enver	AdventHealth Castle Rock Hospital	AdventHealth	Medium	0	0	0	0	1,157,878	1,157,8
	AdventHealth Littleton Hospital	AdventHealth	Large	109,863	0	0	0	0	109,8
	AdventHealth Parker Hospital	AdventHealth	Large	-225,613	202,338	-9,432	66,878	561,521	595,6
	AdventHealth Porter Hospital	AdventHealth	Large	51,897	563,301	-59,090	87,281	2,810,136	3,453,5
	Children's Hospital Colorado	Children's	Large	0	0	0	0	92,610	92,6
	CommonSpirit OrthoColorado Hospital	Commonspirit	Medium	150,254	234,853	-149,080	40,725	3,715,263	3,992,0
	CommonSpirit St. Anthony Hospital	Commonspirit	Large	46,260	54,159	-9,058	51,177	112,185	254,7
	CommonSpirit St. Anthony North Hospital	Commonspirit	Medium	908,660	0	0	0	0	908,6
	Denver Health Medical Center		Large	8,273	122,740	77,311	170,010	14,051	392,3
	HealthONE Mountain Ridge	HealthONE	Large	869,515	221,015	-5,058	96,293	8,585,368	9,767,1
	HealthONE Presbyterian/St. Luke's	HealthONE	Large	55,006	137,742	26,994	18,603	1,223,444	1,461,7
	HealthONE Rose	HealthONE	Large	896,705	1,537,469	-32,297	209,643	9,225,753	11,837,2
	HealthONE Sky Ridge	HealthONE	Large	16,199	315,016	877,936	23,720	1,087,850	2,320,7
	HealthONE Swedish	HealthONE	Large	110,048	555,574	2,624,695	171,545	4,091,966	7,553,8
	HealthONE The Medical Center of Aurora	HealthONE	Large	38,186	761,911	1,161,293	61,802	4,849,147	6,872,3
	Intermountain Health Lutheran Medical C	Intermountain Health	Large	1,144,601	159,923	254,629	331,187	0	1,890,3
	Intermountain Health Platte Valley Medic	Intermountain Health	Medium	58,643	503,480	306,264	276,312	3,714,083	4,858,7
	Intermountain Health St. Joseph Hospital	Intermountain Health	Large	11,350	288,307	1,667,895	11,244	1,663,759	3,642,
	National Jewish Health		Small	3,757	24,874	22,439	58,465	5,081	114,
	UCHealth Broomfield Hospital	UCHealth	Small	898,602	0	0	0	0	898,6
	UCHealth Highlands Ranch	UCHealth	Medium	1,042,229	945,557	278,261	160,000	8,451,694	10,877,
	UCHealth University of Colorado Hospital	UCHealth	Large	490,347	482,951	-16,060	163,041	4,803,281	5,923,5
	Total			6,684,783	7,111,209	7,017,642	1,997,926	56,165,069	78,976,6
ast	Arkansas Valley Regional Medical Center		Small	83,815	0	0	0	352,257	436,0
	Banner East Morgan County Hospital	Banner Health	Small	0	0	0	0	442,676	442,6
	Banner Sterling Regional MedCenter	Banner Health	Small	167,957	6,408	-10,722	14,784	599,660	778,0
	CommonSpirit St. Elizabeth Hospital	Commonspirit	Medium	-20,872	605,632	4,754	-786	3,949,444	4,538,1
	CommonSpirit St. Thomas More Hospital	Commonspirit	Small	146	101,315	132,239	70,601	177,187	481,4
	Haxtun Hospital District		Small	766,327	0	0	0	0	766,3
	Heart of the Rockies Regional Medical Ce		Small	0	0	0	0	387	3
	Keefe Memorial Health Service District		Small	0	0	0	0	75,359	75,3
	Kit Carson County Health Service District		Small	0	0	0	0	0	
	Lincoln Community Hospital		Small	0	0	0	0	0	
	Melissa Memorial Hospital		Small	230,524	190,063	35,613	45,635	2,110,743	2,612,5
	Mt. San Rafael Hospital		Small	0	6,113	2,205	0	55,680	63,9
	Prowers Medical Center		Small	171,364	471,554	63,273	77,909	2,711,052	3,495,1
	Rio Grande Hospital		Small	23,467	838,995	-7,187	60,525	3,599,421	4,515,2
	San Luis Valley Health Conejos County Ho	San Luis Valley	Small	1,335,927	312,821	237,961	107,335	1,633,507	3,627,5
	San Luis Valley Health Regional Medical C	San Luis Valley	Medium	122,756	624,453	84,784	181,281	4,549,795	5,563,0
	Sedgwick County Health Center		Small	722	66,600	-838	3,875	63,039	133,3
	Southeast Colorado Hospital District		Small	8,882	324,256	552,559	14,750	1,245,557	2,146,0
	Spanish Peaks Regional Health Center		Small	21,315	335,949	-38,886	10,404	6,652,223	6,981,0
	Weisbrod Memorial County Hospital		Small	217,456	229,807	7,869	39,850	1,695,060	2,190,0
	Wray Community District Hospital		Small	3,860	44,915	2,494	4,440	643,110	698,8
	Yuma District Hospital		Small	8,282	35,317	6,112	3,457	250,537	303,7
	Total			3,141,928	4,194,197	1,072,229	634,059	30,806,696	39,849,1
. Collins	Banner Fort Collins Medical Center	Banner Health	Small	0	486,524	22,115	22,115	1,680,719	2,211,4
	Banner McKee Medical Center	Banner Health	Large	0	0	0	0	0	
	Estes Park Health		Small	1,537,237	0	0	0	0	1,537,2
	UCHealth Medical Center of the Rockies	UCHealth	Large	0	0	0	0	26,250	26,2
	UCHealth Poudre Valley Hospital	UCHealth	Large	303,926	-143,192	-46,080	21,284	3,590,145	3,726,0
	Total			1,841,163	343,332	-23,965	43,399	5,297,114	7,501,0
rand Inction	Community Hospital		Medium	0	262	0	0	1,879	2,1
	Family Health West		Small	239,343	0	0	0	0	239,3
	Intermountain Health St. Mary's Hospital	Intermountain Health	Large	-43,364	507,866	3,299	35,366	1,470,673	1,973,8
	Total			195,979	508,128	3,299	35,366	1,472,552	2,215,
eeley	Banner North Colorado Medical Center	Banner Health	Large	38,560	19,434	8,165	28,836	409,506	504,
	UCHealth Greeley	UCHealth	Medium	2,272,585	1,494,540	777,376	215,117	25,597,987	30,357,
	Total			2,311,145	1,513,974	785,541	243,953	26,007,493	30,862,
eblo	CommonSpirit St. Mary-Corwin Hospital	Commonspirit	Large	0	0	0	0	800	
	Parkview Medical Center		Large	42,072	1,090,670	1,354,339	284,018	15,059,943	17,831,
	Total			42,072	1,090,670	1,354,339	284,018	15,060,743	17,831,
est	Animas Surgical Hospital		Small	0	7,405	1,311	643	49,230	58,
	Aspen Valley Hospital		Small	830,380	265,205	207,042	28,119	77,994	1,408,
	CommonSpirit Mercy Hospital	Commonspirit	Medium	77,607,798	0	0	0	16,152,268	93,760,
	CommonSpirit St. Anthony Summit Hospital	Commonspirit	Medium	0	0	0	0	3,538	3,
	Delta Health		Medium	0	0	0	0	118,601	118,
	Grand River Hospital District		Small	158,653	0	0	0	0	158
	Gunnison Valley Health		Small	4,990	20,833	9,838	35,234	839	71
	Memorial Regional Health		Small	924,509	0	0	0	0	924,
	Middle Park Health - Kremmling		Small	3,202,755	0	0	0	4,783,359	7,986
	Montrose Memorial Hospital		Medium	0	243	0	0	36	
	Pagosa Springs Medical Center		Small	319	232,619	-14,062	8,415	1,375,402	1,602
	Pioneers Medical Center		Small	13,344	639,277	222,707	70,406	1,289,268	2,235
	Rangely District Hospital		Small	14,978	440,827	549,886	8,204	2,853,218	3,867
	Southwest Health System, Inc.		Small	44,022	1,327,442	113,200	63,455	10,808,667	12,356
	St. Vincent General Hospital District		Small	3,130,313	911,553	739,293	186,076	3,998,293	8,965
	UCHealth Yampa Valley Medical Center	UCHealth	Medium	140,252	175,963	46,327	16,241	1,515,165	1,893,
	Vail Health Hospital		Medium	347,762	493,576	-36,973	87,993	4,451,979	5,344,
	Valley View Hospital		Medium	34,973	28,418	685	15,805	61,303	141,1
				04 455 040	4 E 42 264	1,839,252	E20 E02		1.10.000
	Total			86,455,048	4,543,361	1,037,232	520,592	47,539,161	140,897,

## 2023 Total Gross Charges by Peer Group

	Hospital Name	System	DOI Region	CICP/Other	Commercial	Medicaid	Medicare	Self Pay	
ge	AdventHealth Avista Hospital	AdventHealth	Boulder	14,040,750	336,960,587	127,492,972	313,834,547	46,750,511	839,07
	AdventHealth Littleton Hospital	AdventHealth	Denver	28,259,942	559,877,657	198,306,102	904,752,008	36,984,152	1,728,17
	AdventHealth Parker Hospital	AdventHealth	Denver	57,850,844	704,791,288	259,000,710	701,957,837	44,441,354	1,768,04
	AdventHealth Porter Hospital	AdventHealth	Denver	31,825,809	528,698,031	281,720,304	816,473,694	42,531,243	1,701,24
	Banner McKee Medical Center	Banner Health	Ft. Collins	10,948,669	77,145,546	65,498,616	175,123,001	7,167,147	335,88
	Banner North Colorado Medical Center	Banner Health	Greeley	32,864,929	222,560,888	263,810,592	455,331,176	36,204,552	1,010,77
	Boulder Community Health		Boulder	122,003,080	873,513,987	239,271,126	1,159,989,329	17,017,654	2,411,79
	Children's Hospital Colorado	Children's	Denver	415,633,214	1,846,319,987	1,805,670,375	13,773,982	40,130,166	4,121,52
	Children's Hospital Colorado Springs	Children's	Colorado Springs	161,721,035	269,008,315	385,426,533	654,082	10,088,764	826,89
	CommonSpirit Longmont United Hospital	Commonspirit	Boulder	9,777,259	145,215,203	132,785,201	264,009,931	24,343,813	576,13
	CommonSpirit Penrose-St. Francis Hospital	Commonspirit	Colorado Springs	389,716,187	992,359,866	845,443,560	2,251,842,436	86,210,093	4,565,57
	CommonSpirit St. Anthony Hospital	Commonspirit	Denver	52,537,507	781,298,398	506,386,104	1,389,385,769	90,152,953	2,819,76
	CommonSpirit St. Mary-Corwin Hospital	Commonspirit	Pueblo	36,201,561	116,488,982	212,735,222	372,105,006	12,040,725	749,57
	Denver Health Medical Center		Denver	427,806,414	570,618,460	1,857,662,138	756,231,330	206,652,453	3,818,97
	HealthONE Mountain Ridge	HealthONE	Denver	100,801,000	458,962,000	985,094,000	868,295,000	230,207,000	2,643,35
	HealthONE Presbyterian/St. Luke's	HealthONE	Denver	268,403,000	1,955,308,000	1,370,531,000	1,367,294,000	217,930,000	5,179,46
	HealthONE Rose	HealthONE	Denver	171,967,000	1,109,716,000	560,961,000	1,240,958,000	237,503,000	3,321,10
	HealthONE Sky Ridge	HealthONE	Denver	354,134,000	2,253,719,000	544,702,000	2,678,145,000	128,063,000	5,958,76
	HealthONE Swedish	HealthONE	Denver	403,352,000	1,824,054,000	1,395,606,000	3,133,841,000	200,804,000	6,957,6
	HealthONE The Medical Center of Aurora	HealthONE	Denver	223,447,000	1,097,874,000	1,166,070,000	2,217,784,000	237,171,000	4,942,3
	Intermountain Health Good Samaritan Me	Intermountain Health	Boulder	41,133,282	637,314,719	187,565,682	967,376,713	17,630,094	1,851,0
		Intermountain Health							
	Intermountain Health Lutheran Medical C		Denver	66,728,533	568,593,136	491,521,982	1,274,434,906	47,648,892	2,448,9
	Intermountain Health St. Joseph Hospital	Intermountain Health	Denver	29,684,987	1,066,341,599	590,903,890	1,391,004,864	105,287,002	3,183,2
	Intermountain Health St. Mary's Hospital	Intermountain Health	Grand Junction	188,074,304	367,510,739	333,050,197	911,239,732	27,569,940	1,827,4
	Parkview Medical Center		Pueblo	175,852,523	482,515,168	744,287,295	1,457,146,765	41,790,464	2,901,5
	UCHealth Medical Center of the Rockies	UCHealth	Ft. Collins	92,624,046	550,446,935	252,088,742	1,096,370,669	45,328,203	2,036,8
	UCHealth Memorial Hospital Central	UCHealth	Colorado Springs	618,612,502	1,424,234,141	1,380,967,601	2,592,540,976	169,118,296	6,185,4
	UCHealth Poudre Valley Hospital	UCHealth	Ft. Collins	87,027,873	724,759,297	421,816,575	1,289,597,698	49,602,659	2,572,8
	UCHealth University of Colorado Hospital	UCHealth	Denver	610,846,901	3,995,952,561	2,906,525,946	4,978,677,075	397,549,086	12,889,
	Total			5,223,876,151	26,542,158,490	20,512,901,465	37,040,170,526	2,853,918,216	92,173,0
ım	AdventHealth Castle Rock Hospital	AdventHealth	Denver	27,310,944	350,418,444	110,815,796	328,132,928	33,093,404	849,
	CommonSpirit Mercy Hospital	Commonspirit	West	47,830,967	281,021,175	198,088,170	519,089,419	20,823,751	1,066,8
	CommonSpirit OrthoColorado Hospital	Commonspirit	Denver	5,563,832	184,536,817	6,561,976	253,328,729	1,042,778	451,0
	CommonSpirit St. Anthony North Hospital	Commonspirit	Denver	20,869,416	456,708,756	401,399,837	640,396,616	60,823,873	1,580,1
	CommonSpirit St. Anthony Summit Hospital		West	8,641,195	213,354,389	64,547,786	87,413,196	28,688,120	402,6
	CommonSpirit St. Elizabeth Hospital	Commonspirit	East	4,048,805	35,971,291	40,458,181	42,054,851	7,092,495	129,6
	Community Hospital	Commonspiric							
			Grand Junction	56,992,230	193,326,544	156,092,189	406,804,813	16,168,680	829,3
	Delta Health		West	2,774,061	69,283,552	41,447,865	125,136,550	3,837,119	242,4
	Intermountain Health Platte Valley Medic	Intermountain Health	Denver	35,181,707	205,933,497	168,585,545	244,521,318	22,867,822	677,0
	Montrose Memorial Hospital		West	27,856,621	97,998,394	78,194,247	206,219,988	8,269,193	418,
	San Luis Valley Health Regional Medical C	San Luis Valley	East	15,615,734	51,790,884	80,276,796	106,470,220	7,639,643	261,
	UCHealth Greeley	UCHealth	Greeley	25,094,970	186,966,597	142,297,120	330,012,387	20,710,793	705,0
	UCHealth Highlands Ranch	UCHealth	Denver	35,884,222	501,797,431	125,982,880	535,193,461	16,724,063	1,215,5
	UCHealth Longs Peak Hospital	UCHealth	Boulder	28,525,662	339,446,375	199,218,269	448,467,925	31,489,492	1,047,1
	UCHealth Yampa Valley Medical Center	UCHealth	West	9,615,215	98,056,423	32,043,832	98,143,835	11,131,735	248,9
	Vail Health Hospital		West	19,068,438	213,213,026	39,266,412	204,924,358	17,366,268	493,8
	Valley View Hospital		West	56,829,738	263,163,739	95,596,943	330,871,751	22,272,012	768,
	Total		TT CSC	427,703,757	3,742,987,334	1,980,873,844	4,907,182,345	330,041,241	11,388,7
	Animas Surgical Hospital		West	11,530,427	44,210,709	15,060,140	90,163,426	13,956,521	174,9
	Arkansas Valley Regional Medical Center		East	8,824,468	37,002,892	30,325,735	17,772,347	4,107,720	98,0
	Aspen Valley Hospital	D H lub	West	5,776,166	98,673,575	12,792,704	75,396,828	6,145,655	198,
	Banner East Morgan County Hospital	Banner Health	East	2,600,265	15,996,858	13,808,556	31,090,243	1,668,179	65,
	Banner Fort Collins Medical Center	Banner Health	Ft. Collins	6,254,072	60,632,084	40,333,902	60,983,961	3,599,153	171,
	Banner Sterling Regional MedCenter	Banner Health	East	8,340,052	27,937,195	24,379,676	56,613,834	3,847,749	121,
	CommonSpirit St. Thomas More Hospital	Commonspirit	East	26,438,769	58,630,182	75,362,476	147,747,058	4,710,220	312,8
	Estes Park Health		Ft. Collins	25,178,893	24,427,832	12,587,202	36,155,139	2,288,539	100,6
	Family Health West		Grand Junction	71,051,781	35,198,026	12,224,670	44,586,514	4,058,041	167,
	Grand River Hospital District		West	9,602,098	56,128,307	45,010,811	72,977,193	13,837,129	197,
	Gunnison Valley Health		West	25,692,849	34,393,152	21,244,641	46,535,386	5,250,959	133,
	Haxtun Hospital District		East	0	4,417,066	2,634,954	8,725,385	685,411	16,4
	Heart of the Rockies Regional Medical Ce		East	9,631,398	80,308,011	41,602,829	159,328,468	8,159,816	299,0
	Keefe Memorial Health Service District		East	124,830	4,675,802	1,787,860	4,036,392	392,984	11,0
	Kit Carson County Health Service District		East	0	11,574,622	7,015,284	14,953,133	1,835,007	35,3
	Lincoln Community Hospital		East	116,284	12,078,288	7,192,514	15,328,359	3,512,986	38,2
	Melissa Memorial Hospital		East	316,314	10,238,518	4,095,071	14,808,621	317,149	29,
	Memorial Regional Health		West	2,725,017	40,030,774	25,328,377	55,111,754	4,625,346	127,
	Middle Park Health - Kremmling		West	1,979,077	41,148,265	14,953,517	30,323,281	5,141,712	93,
	Mt. San Rafael Hospital		East	9,395,246	42,925,070	23,425,981	22,511,195	334,479	98,
	National Jewish Health		Denver	9,284,126	97,038,964	42,243,373	166,186,373	1,297,001	316,
	Pagosa Springs Medical Center		West	5,446,068	30,634,632	12,271,828	28,354,843	2,736,509	79,
	Pioneers Medical Center		West	5,247,628	21,908,184	10,345,927	37,052,919	882,658	75,
	Prowers Medical Center		East	0	18,365,845	19,068,718	25,350,841	1,897,229	64,
	Rangely District Hospital		West	3,430,869	4,128,025	2,134,645	4,057,154	486,051	14,
	Rio Grande Hospital		East	2,750,198	23,539,288	10,109,707	17,502,273	1,767,906	55,0
	San Luis Valley Health Conejos County Ho	San Luis Valley	East	1,108,959	3,321,206	9,051,128	11,589,416	736,281	25,
	Sedgwick County Health Center		East	253,048	5,227,067	5,126,186	10,352,662	2,270,340	23,:
	Southeast Colorado Hospital District		East	532,261	3,183,035	7,924,010	11,864,404	1,377,488	24,
	Southwest Health System, Inc.		West	11,505,144	24,334,453	44,811,540	69,200,957	2,782,186	152,6
	Spanish Peaks Regional Health Center		East	3,982,300	5,281,361	8,957,689	18,873,399	887,957	37,
	St. Vincent General Hospital District		West	1,126,709	11,686,493	4,940,160	3,898,370	2,687,374	24,
	UCHealth Broomfield Hospital	UCHealth	Denver	13,087,588	138,777,812	62,628,172	104,543,661	9,509,222	328,
	UCHealth Grandview Hospital	UCHealth	Colorado Springs	27,962,057	82,105,224	67,255,016	123,757,787	8,301,996	309,
	UCHealth Pikes Peak Regional Hospital	UCHealth	Colorado Springs	7,640,399	25,602,487	16,017,416	46,004,279	2,032,109	97,2
	Weisbrod Memorial County Hospital		East	35,220	1,814,825	3,189,090	4,201,625	992,854	10,2
	Wray Community District Hospital		East	1,447,121	23,844,732	9,297,473	22,843,607	1,423,233	58,8
	Yuma District Hospital		East	1,172,805	7,762,928	7,002,973	16,792,251	1,585,852	34,3
	ma procree Hospitat		_030			773,541,951			
	Total			321,590,506	1,269,183,789		1,727,575,338	132,129,001	4,224,0

## 2023 Total Gross Charges by DOI Region

OI Region	Hospital Name	System	Peer Group	CICP/Other	Commercial	Medicaid	Medicare	Self Pay	
oulder	AdventHealth Avista Hospital	AdventHealth	Large	14,040,750	336,960,587	127,492,972	313,834,547	46,750,511	839,0
	Boulder Community Health		Large	122,003,080	873,513,987	239,271,126	1,159,989,329	17,017,654	2,411,79
	CommonSpirit Longmont United Hospital	Commonspirit	Large	9,777,259	145,215,203	132,785,201	264,009,931	24,343,813	576,1
	Intermountain Health Good Samaritan Me	Intermountain Health	Large	41,133,282	637,314,719	187,565,682	967,376,713	17,630,094	1,851,02
	UCHealth Longs Peak Hospital	UCHealth	Medium	28,525,662	339,446,375	199,218,269	448,467,925	31,489,492	1,047,14
	Total			215,480,033	2,332,450,871	886,333,250	3,153,678,445	137,231,564	6,725,17
olorado	Children's Hospital Colorado Springs	Children's	Large	161,721,035	269,008,315	385,426,533	654,082	10,088,764	826,89
rings	CommonSpirit Penrose-St. Francis Hospital	Commonspirit	Large	389,716,187	992,359,866	845,443,560	2,251,842,436	86,210,093	4,565,57
	UCHealth Grandview Hospital	UCHealth	Small	27,962,057	82,105,224	67,255,016	123,757,787	8,301,996	309,38
	UCHealth Memorial Hospital Central	UCHealth	Large	618,612,502	1,424,234,141	1,380,967,601	2,592,540,976	169,118,296	6,185,47
	UCHealth Pikes Peak Regional Hospital	UCHealth	Small	7,640,399	25,602,487	16,017,416	46,004,279	2,032,109	97,29
	Total	ocricator	Small	1,205,652,180	2,793,310,033	2,695,110,126	5,014,799,560	275,751,258	11,984,62
nver		Ashronaldonlah	Mandissa						
ivei	AdventHealth Castle Rock Hospital	AdventHealth	Medium	27,310,944	350,418,444	110,815,796	328,132,928	33,093,404	849,7
	AdventHealth Littleton Hospital	AdventHealth	Large	28,259,942	559,877,657	198,306,102	904,752,008	36,984,152	1,728,17
	AdventHealth Parker Hospital	AdventHealth	Large	57,850,844	704,791,288	259,000,710	701,957,837	44,441,354	1,768,04
	AdventHealth Porter Hospital	AdventHealth	Large	31,825,809	528,698,031	281,720,304	816,473,694	42,531,243	1,701,2
	Children's Hospital Colorado	Children's	Large	415,633,214	1,846,319,987	1,805,670,375	13,773,982	40,130,166	4,121,5
	CommonSpirit OrthoColorado Hospital	Commonspirit	Medium	5,563,832	184,536,817	6,561,976	253,328,729	1,042,778	451,0
	CommonSpirit St. Anthony Hospital	Commonspirit	Large	52,537,507	781,298,398	506,386,104	1,389,385,769	90,152,953	2,819,7
	CommonSpirit St. Anthony North Hospital	Commonspirit	Medium	20,869,416	456,708,756	401,399,837	640,396,616	60,823,873	1,580,1
	Denver Health Medical Center		Large	427,806,414	570,618,460	1,857,662,138	756,231,330	206,652,453	3,818,9
	HealthONE Mountain Ridge	HealthONE	Large	100,801,000	458,962,000	985,094,000	868,295,000	230,207,000	2,643,3
	HealthONE Presbyterian/St. Luke's	HealthONE	Large	268,403,000	1,955,308,000	1,370,531,000	1,367,294,000	217,930,000	5,179,4
	HealthONE Rose	HealthONE	Large	171,967,000	1,109,716,000	560,961,000	1,240,958,000	237,503,000	3,321,1
	HealthONE Sky Ridge	HealthONE	Large	354,134,000	2,253,719,000	544,702,000	2,678,145,000	128,063,000	5,958,7
	HealthONE Swedish	HealthONE	Large	403,352,000	1,824,054,000	1,395,606,000	3,133,841,000	200,804,000	6,957,6
	HealthONE The Medical Center of Aurora	HealthONE	Large	223,447,000	1,097,874,000	1,166,070,000	2,217,784,000	237,171,000	4,942,3
	Intermountain Health Lutheran Medical C		Large	66,728,533	568,593,136	491,521,982	1,274,434,906	47,648,892	2,448,
	Intermountain Health Platte Valley Medic		Medium	35,181,707	205,933,497	168,585,545	244,521,318	22,867,822	677,
	Intermountain Health St. Joseph Hospital	Intermountain Health	Large	29,684,987	1,066,341,599	590,903,890	1,391,004,864	105,287,002	3,183,
	National Jewish Health	camountain Health	Small	9,284,126	97,038,964	42,243,373	166,186,373	1,297,001	3,163,
	National Jewish Health  UCHealth Broomfield Hospital	IICHooleh							
		UCHealth	Small	13,087,588	138,777,812	62,628,172	104,543,661	9,509,222	328,
	UCHealth Highlands Ranch	UCHealth	Medium	35,884,222	501,797,431	125,982,880	535,193,461	16,724,063	1,215,
	UCHealth University of Colorado Hospital	UCHealth	Large	610,846,901	3,995,952,561	2,906,525,946	4,978,677,075	397,549,086	12,889,
	Total			3,390,459,986	21,257,335,838	15,838,879,130	26,005,311,551	2,408,413,464	68,900,
	Arkansas Valley Regional Medical Center		Small	8,824,468	37,002,892	30,325,735	17,772,347	4,107,720	98,
	Banner East Morgan County Hospital	Banner Health	Small	2,600,265	15,996,858	13,808,556	31,090,243	1,668,179	65,
	Banner Sterling Regional MedCenter	Banner Health	Small	8,340,052	27,937,195	24,379,676	56,613,834	3,847,749	121,
	CommonSpirit St. Elizabeth Hospital	Commonspirit	Medium	4,048,805	35,971,291	40,458,181	42,054,851	7,092,495	129,
	CommonSpirit St. Thomas More Hospital	Commonspirit	Small	26,438,769	58,630,182	75,362,476	147,747,058	4,710,220	312,
	Haxtun Hospital District		Small	0	4,417,066	2,634,954	8,725,385	685,411	16,
	Heart of the Rockies Regional Medical Ce		Small	9,631,398	80,308,011	41,602,829	159,328,468	8,159,816	299,
	Keefe Memorial Health Service District		Small	124,830	4,675,802	1,787,860	4,036,392	392,984	11,
	Kit Carson County Health Service District		Small	0	11,574,622	7,015,284	14,953,133	1,835,007	35,
	Lincoln Community Hospital		Small	116,284	12,078,288	7,192,514	15,328,359	3,512,986	38,
	Melissa Memorial Hospital		Small	316,314	10,238,518	4,095,071	14,808,621	317,149	29,
	Mt. San Rafael Hospital		Small	9,395,246	42,925,070	23,425,981	22,511,195	334,479	98,
	Prowers Medical Center		Small	0	18,365,845	19,068,718	25,350,841	1,897,229	64,
	Rio Grande Hospital		Small	2,750,198	23,539,288	10,109,707	17,502,273	1,767,906	55,
	San Luis Valley Health Conejos County Ho	Can Luis Valleu	Small	1,108,959	3,321,206	9,051,128	11,589,416	736,281	25,
	San Luis Valley Health Regional Medical C	Sall Luis valley	Medium	15,615,734	51,790,884	80,276,796	106,470,220	7,639,643	261,
	Sedgwick County Health Center		Small	253,048	5,227,067	5,126,186	10,352,662	2,270,340	23,
	Southeast Colorado Hospital District		Small	532,261	3,183,035	7,924,010	11,864,404	1,377,488	24,
	Spanish Peaks Regional Health Center		Small	3,982,300	5,281,361	8,957,689	18,873,399	887,957	37,
	Weisbrod Memorial County Hospital		Small	35,220	1,814,825	3,189,090	4,201,625	992,854	10,
	Wray Community District Hospital		Small	1,447,121	23,844,732	9,297,473	22,843,607	1,423,233	58,
	Yuma District Hospital		Small	1,172,805	7,762,928	7,002,973	16,792,251	1,585,852	34,
	Total			96,734,077	485,886,966	432,092,887	780,810,584	57,242,978	1,852,
ollins	Banner Fort Collins Medical Center	Banner Health	Small	6,254,072	60,632,084	40,333,902	60,983,961	3,599,153	171,
	Banner McKee Medical Center	Banner Health	Large	10,948,669	77,145,546	65,498,616	175,123,001	7,167,147	335,
	Estes Park Health		Small	25,178,893	24,427,832	12,587,202	36,155,139	2,288,539	100,
	UCHealth Medical Center of the Rockies	UCHealth	Large	92,624,046	550,446,935	252,088,742	1,096,370,669	45,328,203	2,036,
	UCHealth Poudre Valley Hospital	UCHealth	Large	87,027,873	724,759,297	421,816,575	1,289,597,698	49,602,659	2,572,
	Total		3.	222,033,553	1,437,411,694	792,325,037	2,658,230,468	107,985,701	5,217,
d	Community Hospital		Medium	56,992,230	193,326,544	156,092,189	406,804,813	16,168,680	829,
ion	Family Health West		Small	71,051,781	35,198,026	12,224,670	44,586,514	4,058,041	167,
	Intermountain Health St. Mary's Hospital	Intermountain Health			367,510,739	333,050,197		27,569,940	1,827,
	Total	mermountain neatth	Large	188,074,304			911,239,732		
01/		Pannor Health	Large	316,118,315	596,035,309	501,367,056	1,362,631,059	47,796,661	2,823,
ley	Banner North Colorado Medical Center	Banner Health	Large	32,864,929	222,560,888	263,810,592	455,331,176	36,204,552	1,010,
	UCHealth Greeley	UCHealth	Medium	25,094,970	186,966,597	142,297,120	330,012,387	20,710,793	705,
	Total			57,959,899	409,527,485	406,107,712	785,343,563	56,915,345	1,715,
lo	CommonSpirit St. Mary-Corwin Hospital	Commonspirit	Large	36,201,561	116,488,982	212,735,222	372,105,006	12,040,725	749,
	Parkview Medical Center		Large	175,852,523	482,515,168	744,287,295	1,457,146,765	41,790,464	2,901,
	Total			212,054,084	599,004,150	957,022,517	1,829,251,771	53,831,189	3,651,
	Animas Surgical Hospital		Small	11,530,427	44,210,709	15,060,140	90,163,426	13,956,521	174,
	Aspen Valley Hospital		Small	5,776,166	98,673,575	12,792,704	75,396,828	6,145,655	198,
	CommonSpirit Mercy Hospital	Commonspirit	Medium	47,830,967	281,021,175	198,088,170	519,089,419	20,823,751	1,066,
	CommonSpirit St. Anthony Summit Hospital	Commonspirit	Medium	8,641,195	213,354,389	64,547,786	87,413,196	28,688,120	402,
	Delta Health		Medium	2,774,061	69,283,552	41,447,865	125,136,550	3,837,119	242,
	Grand River Hospital District		Small	9,602,098	56,128,307	45,010,811	72,977,193	13,837,129	197,
	Gunnison Valley Health		Small	25,692,849	34,393,152	21,244,641	46,535,386	5,250,959	133,
	Memorial Regional Health		Small	2,725,017	40,030,774	25,328,377	55,111,754	4,625,346	127,
	Middle Park Health - Kremmling		Small	1,979,077	41,148,265	14,953,517	30,323,281	5,141,712	93,
	Montrose Memorial Hospital		Medium	27,856,621	97,998,394	78,194,247	206,219,988	8,269,193	418,
	Pagosa Springs Medical Center		Small	5,446,068	30,634,632	12,271,828	28,354,843	2,736,509	79,
	Pioneers Medical Center		Small	5,247,628	21,908,184	10,345,927	37,052,919	882,658	75,
	Rangely District Hospital		Small	3,430,869	4,128,025	2,134,645	4,057,154	486,051	14,
	Southwest Health System, Inc.		Small	11,505,144	24,334,453	44,811,540	69,200,957	2,782,186	152,
	St. Vincent General Hospital District		Small	1,126,709	11,686,493	4,940,160	3,898,370	2,687,374	24,
	UCHealth Yampa Valley Medical Center	UCHealth	Medium	9,615,215	98,056,423	32,043,832	98,143,835	11,131,735	248,
	V-21 H14b H2b-1		Medium	19,068,438	213,213,026	39,266,412	204,924,358	17,366,268	493,
	Vail Health Hospital								
	Valley View Hospital		Medium	56,829,738	263,163,739	95,596,943	330,871,751	22,272,012	768,
			Medium	56,829,738 256,678,287	263,163,739 1,643,367,267	95,596,943 758,079,545	2,084,871,208	22,272,012 170,920,298	768, 4,913,

## 2023 Contractual Allowances by Peer Group

er Group		System	DOI Region	CICP/Other	Commercial	Medicaid	Medicare	Self Pay	
ge	AdventHealth Avista Hospital	AdventHealth	Boulder	10,665,485	211,578,360	97,717,917	261,100,271	21,387,976	602,45
	AdventHealth Littleton Hospital	AdventHealth	Denver	23,886,460	386,028,949	157,696,329	778,913,047	15,640,445	1,362,16
	AdventHealth Parker Hospital	AdventHealth	Denver	49,953,863	474,347,006	210,946,546	604,578,770	15,112,000	1,354,93
	AdventHealth Porter Hospital	AdventHealth	Denver	26,282,046	356,673,568	241,127,949	685,372,683	17,693,782	1,327,15
	Banner McKee Medical Center	Banner Health	Ft. Collins	8,490,312	31,959,407	47,556,263	133,359,041	-211,759	221,15
	Banner North Colorado Medical Center	Banner Health	Greeley	23,345,024	98,666,789	190,361,851	344,261,143	-4,517,645	652,11
	Boulder Community Health		Boulder	112,102,401	648,228,862	198,722,463	1,036,277,363	0	1,995,33
	Children's Hospital Colorado	Children's	Denver	316,920,439	862,657,303	1,409,041,048	9,668,223	24,377,848	2,622,66
	Children's Hospital Colorado Springs	Children's	Colorado Springs	117,454,942	121,283,609	330,385,895	505,596	8,594,059	578,22
	CommonSpirit Longmont United Hospital	Commonspirit	Boulder	7,274,886	106,043,544	105,779,825	227,670,794	6,419,285	453,18
	CommonSpirit Penrose-St. Francis Hospital	Commonspirit	Colorado Springs	329,466,080	635,488,377	656,512,432	1,919,610,672	27,125,652	3,568,20
	CommonSpirit St. Anthony Hospital	Commonspirit	Denver	45,418,806	552,635,181	443,773,477	1,199,847,077	22,886,710	2,264,56
	CommonSpirit St. Mary-Corwin Hospital	Commonspirit	Pueblo	29,074,748	71,792,959	186,245,819	320,070,690	2,267,485	609,45
	Denver Health Medical Center		Denver	96,188,378	281,130,475	1,302,435,232	579,503,342	17,351,849	2,276,60
	HealthONE Mountain Ridge	HealthONE	Denver	91,171,000	359,462,000	932,967,000	810,777,000	21,709,000	2,216,08
	HealthONE Presbyterian/St. Luke's	HealthONE	Denver	218,831,000	1,499,340,000	1,239,908,000	1,274,394,000	171,690,000	4,404,1
	HealthONE Rose	HealthONE	Denver	148,833,000	870,461,000	497,542,000	1,146,622,000	203,524,000	2,866,9
	HealthONE Sky Ridge	HealthONE	Denver	320,208,000	1,894,465,000	489,693,000	2,505,400,000	69,871,000	5,279,6
	HealthONE Swedish	HealthONE	Denver						
				351,103,000	1,457,731,000	1,241,048,000	2,898,154,000	63,910,000	6,011,9
	HealthONE The Medical Center of Aurora	HealthONE	Denver	199,454,000	876,960,000	1,054,858,000	2,030,732,000	39,001,000	4,201,0
	Intermountain Health Good Samaritan Me	Intermountain Health	Boulder	30,901,113	461,827,811	146,375,259	851,596,686	5,957,278	1,496,6
	Intermountain Health Lutheran Medical C	Intermountain Health	Denver	53,661,823	393,112,448	395,778,425	1,117,687,615	16,256,056	1,976,4
	Intermountain Health St. Joseph Hospital	Intermountain Health	Denver	22,946,299	767,153,832	482,688,624	1,185,705,454	20,033,031	2,478,5
	Intermountain Health St. Mary's Hospital	Intermountain Health	Grand Junction	135,673,856	144,658,364	246,753,135	727,794,830	1,741,144	1,256,6
	Parkview Medical Center		Pueblo	151,874,646	356,200,612	626,261,417	1,298,660,904	41,448,125	2,474,4
	UCHealth Medical Center of the Rockies	UCHealth	Ft. Collins	68,582,432	226,726,961	217,120,736	907,950,351	9,068,718	1,429,4
	UCHealth Memorial Hospital Central	UCHealth	Colorado Springs	494,066,902	865,847,091	1,213,690,330	2,221,248,716	66,720,333	4,861,5
	UCHealth Poudre Valley Hospital	UCHealth	Ft. Collins	50,695,460	335,699,270	349,444,670	1,025,716,817	10,798,644	1,772,3
	UCHealth University of Colorado Hospital	UCHealth	Denver	463,293,246	2,588,573,997	2,448,498,847	4,115,008,070	172,944,489	9,788,3
		ocricatui	Deliver						
	Total	Advantle del	D	3,997,819,647	17,936,733,775	17,160,930,489	32,218,187,155	1,088,800,505	72,402,4
um	AdventHealth Castle Rock Hospital	AdventHealth	Denver	23,467,873	237,654,042	95,590,195	281,791,649	19,566,429	658,
	CommonSpirit Mercy Hospital	Commonspirit	West	38,015,622	137,224,018	157,023,424	415,833,281	5,879,758	753,
	CommonSpirit OrthoColorado Hospital	Commonspirit	Denver	4,916,849	115,069,184	5,707,609	214,074,868	475,751	340,
	CommonSpirit St. Anthony North Hospital	Commonspirit	Denver	17,854,994	322,510,141	349,704,423	550,248,860	15,968,756	1,256,
	CommonSpirit St. Anthony Summit Hospital	Commonspirit	West	7,603,824	86,582,302	48,842,257	74,540,164	10,249,583	227,
	CommonSpirit St. Elizabeth Hospital	Commonspirit	East	2,821,302	15,138,776	27,528,699	33,028,816	1,672,978	80,
	Community Hospital		Grand Junction	42,400,636	79,273,495	121,530,392	318,792,965	1,863,691	563,
	Delta Health		West	-356,189	74,952,656	19,422,208	46,864,194	0	140,
	Intermountain Health Platte Valley Medic	Intermountain Health	Denver	22,553,159	111,646,401	131,866,020	204,512,210	9,078,394	479,
		intermountain neatti							
	Montrose Memorial Hospital		West	11,238,270	27,370,242	50,839,837	178,980,726	1,579,286	270,
	San Luis Valley Health Regional Medical C		East	10,042,194	15,553,004	47,074,769	80,630,008	-3,941,478	149,
	UCHealth Greeley	UCHealth	Greeley	13,365,697	92,259,501	117,757,037	278,190,834	5,273,844	506,
	UCHealth Highlands Ranch	UCHealth	Denver	28,174,973	372,269,504	97,299,278	446,659,666	9,520,294	953,
	UCHealth Longs Peak Hospital	UCHealth	Boulder	20,527,808	222,310,636	178,521,308	392,766,162	15,873,550	829,
	UCHealth Yampa Valley Medical Center	UCHealth	West	5,619,774	15,032,990	18,546,960	71,408,516	1,925,364	112,
	Vail Health Hospital		West	8,179,686	49,418,458	25,988,170	143,561,413	5,997,074	233,
	Valley View Hospital		West	34,801,529	73,142,036	55,916,578	244,981,357	0	408,
	Total			291,228,001	2,047,407,386	1,549,159,164	3,976,865,689	100,983,274	7,965,
l	Animas Surgical Hospital		West	9,991,117	26,210,006	12,835,067	68,037,362	10,394,431	127,
	Arkansas Valley Regional Medical Center		East	5,033,223	21,806,085	15,836,214	13,029,777	2,484,618	58,
	Aspen Valley Hospital		West	3,879,894	18,993,582	6,515,873	28,479,913	32,582	57,
	Banner East Morgan County Hospital	Banner Health	East	1,471,912	4,506,133	3,536,393	14,167,077	-570,299	23,
	Banner Fort Collins Medical Center	Banner Health	Ft. Collins	4,699,108	25,658,552	30,359,196	47,099,146	-374,534	107,
	Banner Sterling Regional MedCenter	Banner Health	East	5,463,742	8,908,496	10,216,947	37,554,385	-344,940	61,
	CommonSpirit St. Thomas More Hospital	Commonspirit	East	17,378,312	20,178,863	52,996,068	118,019,684	1,585,280	210,
	Estes Park Health		Ft. Collins	8,273,823	5,811,203	9,809,369	17,717,865	790,416	42,
	Family Health West		Grand Junction	48,207,318	5,760,089	-727,278	30,484,578	437,298	84,
	Grand River Hospital District		West	9,435,115	30,214,805	19,287,970	37,057,144	1,870,411	97,
	Gunnison Valley Health		West	3,938,143	19,071,303	12,393,014	23,911,420	1,670,411	59,
	Haxtun Hospital District		East	0	1,338,889	-248,877	1,295,095	-118,904	2,
	Heart of the Rockies Regional Medical Ce		East	7,062,906	27,666,417	24,894,223	104,011,469	188,016	163,
	Keefe Memorial Health Service District		East	294,765	1,057,162	-334,199	-180,793	0	
	Kit Carson County Health Service District		East	0	3,475,660	596,597	5,147,120	0	9,
	Lincoln Community Hospital		East	306,214	3,393,204	4,656,491	4,528,901	234	12,
	Melissa Memorial Hospital		East	0	2,980,580	-632,362	3,767,557	0	6,
	Memorial Regional Health		West	1,230,060	18,249,290	4,191,034	25,277,399	2,089,210	51,
	Middle Park Health - Kremmling		West	1,038,270	12,378,557	6,640,976	15,067,560	1,284,720	36,
	Mt. San Rafael Hospital		East	0	22,913,564	18,538,204	16,085,771	0	57,
	National Jewish Health		Denver	6,053,161					186,
					39,858,153	36,037,106	103,914,160	663,481	
	Pagosa Springs Medical Center		West	2,723,069	16,685,787	6,135,994	9,787,050	0	35,
	Pioneers Medical Center		West	2,850,491	11,900,438	5,619,867	20,126,999	479,456	40,
	Prowers Medical Center		East	0	5,503,218	3,952,182	9,231,278	0	18,
	Rangely District Hospital		West	853,410	1,468,053	522,706	-2,527,895	89,918	
	Rio Grande Hospital		East	793,698	6,165,911	6,694,446	9,918,945	112,675	23,
	San Luis Valley Health Conejos County Ho	San Luis Valley	East	136,121	390,703	3,843,544	6,839,674	-648,045	10,
	Sedgwick County Health Center		East	197,353	2,488,085	1,826,773	4,312,535	261,812	9,
	Southeast Colorado Hospital District		East	322,136	708,369	429,838	4,173,057	543,629	6,
	Southwest Health System, Inc.		West	4,241,619	7,231,084	19,513,745	40,437,461	5,337	71,
	Spanish Peaks Regional Health Center		East	2,432,053	1,482,656	2,560,738	6,495,112	162,465	13,
	St. Vincent General Hospital District		West	0	5,566,427	1,736,484	1,138,483	2,140,933	10,
	UCHealth Broomfield Hospital	UCHealth	Denver	10,555,648	99,358,039	56,145,517	87,652,885	3,609,125	257,
	UCHealth Grandview Hospital	UCHealth	Colorado Springs	24,377,439	56,576,796	60,596,911	110,297,081	4,454,461	256,
	UCHealth Pikes Peak Regional Hospital	UCHealth	Colorado Springs	5,215,281	12,138,365	10,336,150	36,129,663	402,325	64,
	Weisbrod Memorial County Hospital		East	10,816	379,675	530,184	0	67,354	
	Wray Community District Hospital		East	371,288	7,159,983	3,109,941	10,970,321	537,907	22,
	Yuma District Hospital		East	690,201	2,757,613	1,012,830	6,732,571	589,432	11,
			_350		558,391,795	451,965,876			
	Total			189,527,706			1,076,187,810	33,220,804	2,309,

## 2023 Contractual Allowances by DOI Region

Ol Region	Hospital Name	System	Peer Group	CICP/Other 10,665,485	Commercial	Medicaid	Medicare	Self Pay	402 4
ulder	AdventHealth Avista Hospital	AdventHealth	Large		211,578,360	97,717,917	261,100,271	21,387,976	602,45
	Boulder Community Health  CommonSpirit Longmont United Hospital	C	Large	112,102,401	648,228,862	198,722,463	1,036,277,363	0	1,995,33
	Intermountain Health Good Samaritan Me	Commonspirit Intermountain Health	Large Large	7,274,886 30,901,113	106,043,544 461,827,811	105,779,825 146,375,259	227,670,794 851,596,686	6,419,285 5,957,278	453,18 1,496,65
	UCHealth Longs Peak Hospital	UCHealth	Medium	20,527,808	222,310,636	178,521,308	392,766,162	15,873,550	829,99
	Total			181,471,693	1,649,989,213	727,116,772	2,769,411,276	49,638,089	5,377,62
lorado	Children's Hospital Colorado Springs	Children's	Large	117,454,942	121,283,609	330,385,895	505,596	8,594,059	578,22
ings	CommonSpirit Penrose-St. Francis Hospital		Large	329,466,080	635,488,377	656,512,432	1,919,610,672	27,125,652	3,568,20
	UCHealth Grandview Hospital	UCHealth	Small	24,377,439	56,576,796	60,596,911	110,297,081	4,454,461	256,30
	UCHealth Memorial Hospital Central	UCHealth	Large	494,066,902	865,847,091	1,213,690,330	2,221,248,716	66,720,333	4,861,57
	UCHealth Pikes Peak Regional Hospital	UCHealth	Small	5,215,281	12,138,365	10,336,150	36,129,663	402,325	64,22
	Total			970,580,644	1,691,334,238	2,271,521,718	4,287,791,728	107,296,830	9,328,52
er	AdventHealth Castle Rock Hospital	AdventHealth	Medium	23,467,873	237,654,042	95,590,195	281,791,649	19,566,429	658,0
	AdventHealth Littleton Hospital	AdventHealth	Large	23,886,460	386,028,949	157,696,329	778,913,047	15,640,445	1,362,1
	AdventHealth Parker Hospital	AdventHealth	Large	49,953,863	474,347,006	210,946,546	604,578,770	15,112,000	1,354,9
	AdventHealth Porter Hospital	AdventHealth	Large	26,282,046	356,673,568	241,127,949	685,372,683	17,693,782	1,327,1
	Children's Hospital Colorado	Children's	Large	316,920,439	862,657,303	1,409,041,048	9,668,223	24,377,848	2,622,6
	CommonSpirit OrthoColorado Hospital	Commonspirit	Medium	4,916,849	115,069,184	5,707,609	214,074,868	475,751	340,2
	CommonSpirit St. Anthony Hospital	Commonspirit	Large	45,418,806	552,635,181	443,773,477	1,199,847,077	22,886,710	2,264,5
	CommonSpirit St. Anthony North Hospital	Commonspirit	Medium	17,854,994	322,510,141	349,704,423	550,248,860	15,968,756	1,256,2
	Denver Health Medical Center		Large	96,188,378	281,130,475	1,302,435,232	579,503,342	17,351,849	2,276,6
	HealthONE Mountain Ridge	HealthONE	Large	91,171,000	359,462,000	932,967,000	810,777,000	21,709,000	2,216,0
	HealthONE Presbyterian/St. Luke's	HealthONE	Large	218,831,000	1,499,340,000	1,239,908,000	1,274,394,000	171,690,000	4,404,1
	HealthONE Rose	HealthONE	Large	148,833,000	870,461,000	497,542,000	1,146,622,000	203,524,000	2,866,9
	HealthONE Sky Ridge	HealthONE	Large	320,208,000	1,894,465,000	489,693,000	2,505,400,000	69,871,000	5,279,6
	HealthONE Swedish	HealthONE	Large	351,103,000	1,457,731,000	1,241,048,000	2,898,154,000	63,910,000	6,011,9
	HealthONE The Medical Center of Aurora	HealthONE	Large	199,454,000	876,960,000	1,054,858,000	2,030,732,000	39,001,000	4,201,0
	Intermountain Health Lutheran Medical C	Intermountain Health	Large	53,661,823	393,112,448	395,778,425	1,117,687,615 204,512,210	16,256,056	1,976,4
	Intermountain Health Platte Valley Medic  Intermountain Health St. Joseph Hospital	Intermountain Health Intermountain Health	Medium Large	22,553,159 22,946,299	111,646,401 767,153,832	131,866,020 482,688,624	1,185,705,454	9,078,394 20,033,031	479, 2,478,
	National Jewish Health	mærmountdill nedtti	Small	6,053,161	39,858,153	36,037,106	1,185,705,454	663,481	186,
	UCHealth Broomfield Hospital	UCHealth	Small	10,555,648	99,358,039	56,145,517	87,652,885	3,609,125	257,
	UCHealth Highlands Ranch	UCHealth	Medium	28,174,973	372,269,504	97,299,278	446,659,666	9,520,294	953,
	UCHealth University of Colorado Hospital	UCHealth	Large	463,293,246	2,588,573,997	2,448,498,847	4,115,008,070	172,944,489	9,788,
	Total			2,541,728,017	14,919,097,223	13,320,352,625	22,831,217,579	950,883,440	54,563,
	Arkansas Valley Regional Medical Center		Small	5,033,223	21,806,085	15,836,214	13,029,777	2,484,618	58,
	Banner East Morgan County Hospital	Banner Health	Small	1,471,912	4,506,133	3,536,393	14,167,077	-570,299	23,
	Banner Sterling Regional MedCenter	Banner Health	Small	5,463,742	8,908,496	10,216,947	37,554,385	-344,940	61,
	CommonSpirit St. Elizabeth Hospital	Commonspirit	Medium	2,821,302	15,138,776	27,528,699	33,028,816	1,672,978	80,
	CommonSpirit St. Thomas More Hospital	Commonspirit	Small	17,378,312	20,178,863	52,996,068	118,019,684	1,585,280	210,
	Haxtun Hospital District		Small	0	1,338,889	-248,877	1,295,095	-118,904	2,
	Heart of the Rockies Regional Medical Ce		Small	7,062,906	27,666,417	24,894,223	104,011,469	188,016	163,8
	Keefe Memorial Health Service District		Small	294,765	1,057,162	-334,199	-180,793	0	
	Kit Carson County Health Service District		Small	0	3,475,660	596,597	5,147,120	0	9,
	Lincoln Community Hospital		Small	306,214	3,393,204	4,656,491	4,528,901	234	12,
	Melissa Memorial Hospital		Small	0	2,980,580	-632,362	3,767,557	0	6,
	Mt. San Rafael Hospital		Small	0	22,913,564	18,538,204	16,085,771	0	57,
	Prowers Medical Center		Small	0	5,503,218	3,952,182	9,231,278	0	18,
	Rio Grande Hospital		Small	793,698	6,165,911	6,694,446	9,918,945	112,675	23,0
	San Luis Valley Health Conejos County Ho		Small Medium	136,121 10,042,194	390,703	3,843,544	6,839,674	-648,045	10, 149,
	San Luis Valley Health Regional Medical C Sedgwick County Health Center	Jan Luis valley	Small	197,353	15,553,004 2,488,085	47,074,769 1,826,773	80,630,008 4,312,535	-3,941,478 261,812	9,
	Southeast Colorado Hospital District		Small	322,136	708,369	429,838	4,173,057	543,629	6,
	Spanish Peaks Regional Health Center		Small	2,432,053	1,482,656	2,560,738	6,495,112	162,465	13,
	Weisbrod Memorial County Hospital		Small	10,816	379,675	530,184	0	67,354	,
	Wray Community District Hospital		Small	371,288	7,159,983	3,109,941	10,970,321	537,907	22,
	Yuma District Hospital		Small	690,201	2,757,613	1,012,830	6,732,571	589,432	11,
	Total			54,828,236	175,953,046	228,619,643	489,758,360	2,582,734	951,
ollins	Banner Fort Collins Medical Center	Banner Health	Small	4,699,108	25,658,552	30,359,196	47,099,146	-374,534	107,
	Banner McKee Medical Center	Banner Health	Large	8,490,312	31,959,407	47,556,263	133,359,041	-211,759	221,
	Estes Park Health		Small	8,273,823	5,811,203	9,809,369	17,717,865	790,416	42,
	UCHealth Medical Center of the Rockies	UCHealth	Large	68,582,432	226,726,961	217,120,736	907,950,351	9,068,718	1,429,
	UCHealth Poudre Valley Hospital	UCHealth	Large	50,695,460	335,699,270	349,444,670	1,025,716,817	10,798,644	1,772,
	Total			140,741,135	625,855,393	654,290,234	2,131,843,220	20,071,485	3,572,
ion	Community Hospital		Medium	42,400,636	79,273,495	121,530,392	318,792,965	1,863,691	563,
i i i i	Family Health West		Small	48,207,318	5,760,089	-727,278	30,484,578	437,298	84,
	Intermountain Health St. Mary's Hospital	Intermountain Health	Large	135,673,856	144,658,364	246,753,135	727,794,830	1,741,144	1,256,
	Total	Dannas III - III	Laure	226,281,810	229,691,948	367,556,249	1,077,072,373	4,042,133	1,904,
еу	Banner North Colorado Medical Center	Banner Health	Large	23,345,024	98,666,789	190,361,851	344,261,143	-4,517,645	652,
	UCHealth Greeley	UCHealth	Medium	13,365,697	92,259,501	117,757,037	278,190,834	5,273,844	506,
^	Total	Commonweigh	Large	36,710,721	190,926,290	308,118,888	622,451,977 320,070,690	756,199	1,158,
0	CommonSpirit St. Mary-Corwin Hospital Parkview Medical Center	Commonspirit	Large Large	29,074,748 151,874,646	71,792,959 356,200,612	186,245,819 626,261,417	320,070,690 1,298,660,904	2,267,485 41,448,125	609, 2,474,
	Total		Laige	180,949,394	427,993,571	812,507,236	1,618,731,594	41,448,125	3,083,
	Animas Surgical Hospital		Small	9,991,117	26,210,006	12,835,067	68,037,362	10,394,431	3,083,
	Aspen Valley Hospital		Small	3,879,894	18,993,582	6,515,873	28,479,913	32,582	57,
	CommonSpirit Mercy Hospital	Commonspirit	Medium	38,015,622	137,224,018	157,023,424	415,833,281	5,879,758	753,
	CommonSpirit St. Anthony Summit Hospital		Medium	7,603,824	86,582,302	48,842,257	74,540,164	10,249,583	227,
	Delta Health		Medium	-356,189	74,952,656	19,422,208	46,864,194	0	140,
	Grand River Hospital District		Small	9,435,115	30,214,805	19,287,970	37,057,144	1,870,411	97,
	Gunnison Valley Health		Small	3,938,143	19,071,303	12,393,014	23,911,420	0	59,
	Memorial Regional Health		Small	1,230,060	18,249,290	4,191,034	25,277,399	2,089,210	51,
	Middle Park Health - Kremmling		Small	1,038,270	12,378,557	6,640,976	15,067,560	1,284,720	36,
	Montrose Memorial Hospital		Medium	11,238,270	27,370,242	50,839,837	178,980,726	1,579,286	270,
	Pagosa Springs Medical Center		Small	2,723,069	16,685,787	6,135,994	9,787,050	0	35,
	Pioneers Medical Center		Small	2,850,491	11,900,438	5,619,867	20,126,999	479,456	40,
	Rangely District Hospital		Small	853,410	1,468,053	522,706	-2,527,895	89,918	
	Southwest Health System, Inc.		Small	4,241,619	7,231,084	19,513,745	40,437,461	5,337	71,
	St. Vincent General Hospital District		Small	0	5,566,427	1,736,484	1,138,483	2,140,933	10,
	UCHealth Yampa Valley Medical Center	UCHealth	Medium	5,619,774	15,032,990	18,546,960	71,408,516	1,925,364	112,
	Vail Health Hospital		Medium	8,179,686	49,418,458	25,988,170	143,561,413	5,997,074	233,
			Medium	34,801,529	73,142,036	55,916,578	244,981,357	0	408,8
	Valley View Hospital		mediam	,					
	Valley View Hospital Total		mediani	145,283,704	631,692,034	471,972,164	1,442,962,547	44,018,063	2,735,9

## 2023 Patient Days by Peer Group

	Hospital Name	System	DOI Region	CICP/Other	Commercial	Medicaid	Medicare	Self Pay	
arge	AdventHealth Avista Hospital	AdventHealth	Boulder	288	6,691	3,902	3,080	391	
	AdventHealth Littleton Hospital	AdventHealth	Denver	822	11,714	5,319	22,838	390	
	AdventHealth Parker Hospital	AdventHealth	Denver	1,215	10,563	4,734	17,765	774	
	AdventHealth Porter Hospital	AdventHealth	Denver	11,803	5,603	6,321	18,961	567	
	Banner McKee Medical Center	Banner Health	Ft. Collins	520	1,251	2,181	8,117	359	
	Banner North Colorado Medical Center	Banner Health	Greeley	1,003	5,650	11,486	17,669	2,388	
		Danner Heatti		534	9,904				
	Boulder Community Health		Boulder			5,961	18,270	614	
	Children's Hospital Colorado	Children's	Denver	4,572	46,859	66,541	275	520	11
	Children's Hospital Colorado Springs	Children's	Colorado Springs	5,414	8,237	13,748	18	138	
	CommonSpirit Longmont United Hospital	Commonspirit	Boulder	155	1,324	1,976	4,918	191	
	CommonSpirit Penrose-St. Francis Hospital	Commonspirit	Colorado Springs	17,257	20,266	25,054	57,325	1,683	12
	CommonSpirit St. Anthony Hospital	Commonspirit	Denver	7,837	13,332	11,781	36,396	2,007	
	CommonSpirit St. Mary-Corwin Hospital	Commonspirit	Pueblo	309	630	1,939	4,890	65	
	Denver Health Medical Center		Denver	5,821	19,402	66,596	31,251	6,126	12
	HealthONE Mountain Ridge	H. Juli OME						937	
		HealthONE	Denver	1,202	3,501	9,852	14,540		
	HealthONE Presbyterian/St. Luke's	HealthONE	Denver	4,137	29,594	25,748	20,436	851	
	HealthONE Rose	HealthONE	Denver	1,746	14,937	8,335	14,126	537	
	HealthONE Sky Ridge	HealthONE	Denver	3,194	20,060	6,340	32,756	719	
	HealthONE Swedish	HealthONE	Denver	5,421	18,770	21,629	57,736	1,848	1
	HealthONE The Medical Center of Aurora	HealthONE	Denver	3,119	13,238	26,084	46,221	2,071	
	Intermountain Health Good Samaritan Me	Intermountain Health	Boulder	861	14,019	5,020	26,547	273	
	Intermountain Health Lutheran Medical C	Intermountain Health	Denver	1,863	15,083	27,542	44,169	1,495	
	Intermountain Health St. Joseph Hospital	Intermountain Health	Denver	498	26,602	20,772	32,512	796	
	Intermountain Health St. Mary's Hospital	Intermountain Health	Grand Junction	6,062	10,038	15,183	33,677	1,177	
	Parkview Medical Center		Pueblo	8,264	6,275	16,829	37,682	585	
	UCHealth Medical Center of the Rockies	UCHealth	Ft. Collins	2,631	12,444		30,147	1,257	
						6,731			
	UCHealth Memorial Hospital Central	UCHealth	Colorado Springs	17,578	22,825	35,665	59,547	2,993	
	UCHealth Poudre Valley Hospital	UCHealth	Ft. Collins	2,501	18,623	14,984	27,477	1,176	
	UCHealth University of Colorado Hospital	UCHealth	Denver	10,267	54,856	68,733	88,316	6,726	
	Total			126,894	442,291	536,986	807,662	39,654	1,
ium	AdventHealth Castle Rock Hospital	AdventHealth	Denver	538	5,283	2,028	7,548	294	
um									
	CommonSpirit Mercy Hospital	Commonspirit	West	948	3,320	4,398	8,683	349	
	CommonSpirit OrthoColorado Hospital	Commonspirit	Denver	58	671	7	1,411	4	
	CommonSpirit St. Anthony North Hospital	Commonspirit	Denver	365	5,792	7,007	12,788	704	
	CommonSpirit St. Anthony Summit Hospital	Commonspirit	West	89	1,451	793	745	173	
	CommonSpirit St. Elizabeth Hospital	Commonspirit	East	149	325	678	1,199	79	
		Commonspiric		799					
	Community Hospital		Grand Junction		2,932	2,370	6,124	250	
	Delta Health		West	282	1,976	797	1,669	74	
	Intermountain Health Platte Valley Medic	Intermountain Health	Denver	276	3,177	3,688	5,656	278	
	Montrose Memorial Hospital		West	2,777	0	1,748	8,124	0	
	San Luis Valley Health Regional Medical C	San Luis Valley	East	232	784	1,958	2,719	152	
	UCHealth Greeley	UCHealth	Greeley	526	3,230	3,462	8,514	344	
	UCHealth Highlands Ranch	UCHealth	Denver	579	8,849	3,151	13,099	330	
	UCHealth Longs Peak Hospital	UCHealth	Boulder	479	4,182	3,613	9,939	494	
	UCHealth Yampa Valley Medical Center	UCHealth	West	74	966	681	1,154	82	
	Vail Health Hospital		West	95	2,037	686	1,553	143	
	Valley View Hospital		West	842	2,846	2,204	5,206	416	
			west						
	Total			9,108	47,821	39,269	96,131	4,166	
l	Animas Surgical Hospital		West	6	36	10	135	294	
	Arkansas Valley Regional Medical Center		East	109	765	672	409	11	
	Aspen Valley Hospital		West	18	446	83	233	21	
	Banner East Morgan County Hospital	Banner Health	East	27	219	312	1,081	17	
	Banner Fort Collins Medical Center			171				119	
		Banner Health	Ft. Collins		1,327	1,002	1,367		
	Banner Sterling Regional MedCenter	Banner Health	East	103	307	523	1,502	30	
	CommonSpirit St. Thomas More Hospital	Commonspirit	East	819	631	1,006	2,824	64	
	Estes Park Health		Ft. Collins	182	66	58	371	10	
	Family Health West		Grand Junction	2,969	275	18	2,291	0	
	Grand River Hospital District			263	1,751	11,289	7,914	413	
			West						
	Gunnison Valley Health		West	77	420	235	1,195	56	
	Haxtun Hospital District		East	0	30	4,483	858	2,129	
	Heart of the Rockies Regional Medical Ce		East	66	519	474	2,109	93	
	Keefe Memorial Health Service District		East	0	16	14	116	0	
	Kit Carson County Health Service District		East	0	175	32	955	7	
	Lincoln Community Hospital		East	0	306	4,450	912	1,263	
	Melissa Memorial Hospital		East	0	61	14	678	2	
			West	298	160		692	40	
	Memorial Regional Health					249			
	Memorial Regional Health  Middle Park Health - Kremmling		West	0	0	802	801	0	
	Middle Park Health - Kremmling		West East		0 256			0 18	
	Middle Park Health - Kremmling Mt. San Rafael Hospital		East	0 581	256	802 243	801 730	18	
	Middle Park Health - Kremmling Mt. San Rafael Hospital National Jewish Health		East Denver	0 581 9	256 78	802 243 63	801 730 341	18	
	Middle Park Health - Kremmling Mt. San Rafael Hospital National Jewish Health Pagosa Springs Medical Center		East Denver West	0 581 9 193	256 78 0	802 243 63 64	801 730 341 289	18 0 0	
	Middle Park Health - Kremmling Mt. San Rafael Hospital National Jewish Health Pagosa Springs Medical Center Pioneers Medical Center		East Denver West West	0 581 9 193 109	256 78 0 146	802 243 63 64 77	801 730 341 289 1,119	18 0 0 6	
	Middle Park Health - Kremmling Mt. San Rafael Hospital National Jewish Health Pagosa Springs Medical Center Pioneers Medical Center Prowers Medical Center		East Denver West West East	0 581 9 193 109 380	256 78 0 146	802 243 63 64 77 319	801 730 341 289 1,119 822	18 0 0 6	
	Middle Park Health - Kremmling Mt. San Rafael Hospital National Jewish Health Pagosa Springs Medical Center Pioneers Medical Center		East Denver West West	0 581 9 193 109	256 78 0 146	802 243 63 64 77	801 730 341 289 1,119	18 0 0 6	
	Middle Park Health - Kremmling Mt. San Rafael Hospital National Jewish Health Pagosa Springs Medical Center Pioneers Medical Center Prowers Medical Center		East Denver West West East	0 581 9 193 109 380	256 78 0 146	802 243 63 64 77 319	801 730 341 289 1,119 822	18 0 0 6	
	Middle Park Health - Kremmling Mt. San Rafael Hospital National Jewish Health Pagosa Springs Medical Center Pioneers Medical Center Prowers Medical Center Rangely District Hospital Rio Grande Hospital	San Luis Vallev	East Denver West West East West East East	0 581 9 193 109 380 121	256 78 0 146 0 67 708	802 243 63 64 77 319 3,524 235	801 730 341 289 1,119 822 243 1,477	18 0 0 6 0	
	Middle Park Health - Kremmling Mt. San Rafael Hospital National Jewish Health Pagosa Springs Medical Center Pioneers Medical Center Prowers Medical Center Rangely District Hospital Rio Grande Hospital San Luis Valley Health Conejos County Ho	San Luis Valley	East Denver West West East West East East East	0 581 9 193 109 380 121 130 22	256 78 0 146 0 67 708 30	802 243 63 64 77 319 3,524 235	801 730 341 289 1,119 822 243 1,477 786	18 0 0 6 0 1,362 125	
	Middle Park Health - Kremmling Mt. San Rafael Hospital National Jewish Health Pagosa Springs Medical Center Ploneers Medical Center Prowers Medical Center Rangely District Hospital Rio Grande Hospital San Luis Valley Health Conejos County Ho Sedgwick County Health Center	San Luis Valley	East Denver West West East East East East East	0 581 9 193 109 380 121 130 22	256 78 0 146 0 67 708 30 73	802 243 63 64 77 319 3,524 235 269 7,652	801 730 341 289 1,119 822 243 1,477 786 662	18 0 0 6 0 1,362 125 5 8,466	
	Middle Park Health - Kremmling Mt. San Rafael Hospital National Jewish Health Pagosa Springs Medical Center Pioneers Medical Center Prowers Medical Center Rangely District Hospital Rio Grande Hospital San Luis Valley Health Conejos County Ho Sedgwick County Health Center Southeast Colorado Hospital District	San Luis Valley	East Denver West West East West East East East East East East	0 581 9 193 109 380 121 130 22 0	256 78 0 146 0 67 708 30 73 28	802 243 63 64 77 319 3,524 235 269 7,652 12,059	801 730 341 289 1,119 822 243 1,477 786 662 1,193	18 0 0 6 0 1,362 125 5 8,466	
	Middle Park Health - Kremmling Mt. San Rafael Hospital National Jewish Health Pagosa Springs Medical Center Ploneers Medical Center Prowers Medical Center Rangely District Hospital Rio Grande Hospital San Luis Valley Health Conejos County Ho Sedgwick County Health Center	San Luis Valley	East Denver West West East East East East East	0 581 9 193 109 380 121 130 22	256 78 0 146 0 67 708 30 73	802 243 63 64 77 319 3,524 235 269 7,652	801 730 341 289 1,119 822 243 1,477 786 662	18 0 0 6 0 1,362 125 5 8,466	
	Middle Park Health - Kremmling Mt. San Rafael Hospital National Jewish Health Pagosa Springs Medical Center Pioneers Medical Center Prowers Medical Center Rangely District Hospital Rio Grande Hospital San Luis Valley Health Conejos County Ho Sedgwick County Health Center Southeast Colorado Hospital District	San Luis Valley	East Denver West West East West East East East East East East	0 581 9 193 109 380 121 130 22 0	256 78 0 146 0 67 708 30 73 28	802 243 63 64 77 319 3,524 235 269 7,652 12,059	801 730 341 289 1,119 822 243 1,477 786 662 1,193	18 0 0 6 0 1,362 125 5 8,466	
	Middle Park Health - Kremmling Mt. San Rafael Hospital National Jewish Health Pagosa Springs Medical Center Pioneers Medical Center Prowers Medical Center Rangely District Hospital Rio Grande Hospital San Luis Valley Health Conejos County Ho Sedgwick County Health Center Southeast Colorado Hospital District Southwest Health System, Inc. Spanish Peaks Regional Health Center	San Luis Valley	East Denver West West East West East East East East East East East Ea	0 581 9 193 109 380 121 130 22 0 13 210	256 78 0 146 0 67 708 30 73 28 385	802 243 63 64 77 319 3,524 235 269 7,652 12,059 872 3,125	801 730 341 289 1,119 822 243 1,477 786 662 1,193 2,483 650	18 0 0 6 0 1,362 125 5 8,466 1,661 16	
	Middle Park Health - Kremmling Mt. San Rafael Hospital National Jewish Health Pagosa Springs Medical Center Ploneers Medical Center Prowers Medical Center Rangely District Hospital Rio Grande Hospital San Luis Valley Health Conejos County Ho Sedgwick County Health Center Southeast Colorado Hospital District Southwest Health System, Inc. Spanish Peaks Regional Health Center St. Vincent General Hospital District		East Denver West West East West East East East East East East East West East West East West	0 581 9 193 109 380 121 130 22 0 13 210	256 78 0 146 0 67 708 30 73 28 385 162 202	802 243 63 64 77 319 3,524 235 269 7,652 12,059 872 3,125 240	801 730 341 289 1,119 822 243 1,477 786 662 1,193 2,483 650	18 0 0 6 0 1,362 125 5 8,466 1,661 16 598	
	Middle Park Health - Kremmling Mt. San Rafael Hospital National Jewish Health Pagosa Springs Medical Center Pioneers Medical Center Prowers Medical Center Rangely District Hospital Rio Grande Hospital San Luis Valley Health Conejos County Ho Sedgwick County Health Center Southeast Colorado Hospital District Southwest Health System, Inc. Spanish Peaks Regional Health Center St. Vincent General Hospital District UCHealth Broomfield Hospital	UCHealth	East Denver West West East West East East East East East West East West East Denver	0 581 9 193 109 380 121 130 22 0 13 210 0	256 78 0 146 0 67 708 30 73 28 385 162 202	802 243 63 64 77 319 3,524 235 269 7,652 12,059 872 3,125 240 798	801 730 341 289 1,119 822 243 1,477 786 662 1,193 2,483 650 107 1,385	18 0 0 6 0 1,362 125 5 8,466 1,661 16 598 22	
	Middle Park Health - Kremmling Mt. San Rafael Hospital National Jewish Health Pagosa Springs Medical Center Pioneers Medical Center Prowers Medical Center Rangely District Hospital Rio Grande Hospital San Luis Valley Health Conejos County Ho Sedgwick County Health Center Southeast Colorado Hospital District Southeast Colorado Hospital District Southess Regional Health Center St. Vincent General Hospital District UCHealth Broomfield Hospital UCHealth Gromfield Hospital UCHealth Grandview Hospital	UCHealth UCHealth	East Denver West East West East East East East East East East West East West East Over East East East Colorado Springs	0 581 9 193 109 380 121 130 22 0 13 210 0 15 5,573	256 78 0 146 0 67 708 30 73 28 385 162 202 320	802 243 63 64 77 319 3,524 235 269 7,652 12,059 872 3,125 240 798 230	801 730 341 289 1,119 822 243 1,477 786 662 1,193 2,483 650 107 1,385 631	18 0 0 6 0 1,362 125 5 8,466 1,661 16 598 22 334 43	
	Middle Park Health - Kremmling Mt. San Rafael Hospital National Jewish Health Pagosa Springs Medical Center Pioneers Medical Center Prowers Medical Center Rangely District Hospital Rio Grande Hospital San Luis Valley Health Conejos County Ho Sedgwick County Health Center Southeast Colorado Hospital District Southwest Health System, Inc. Spanish Peaks Regional Health Center St. Vincent General Hospital District UCHealth Broomfield Hospital	UCHealth	East Denver West West East West East East East East East West East West East Denver	0 581 9 193 109 380 121 130 22 0 13 210 0	256 78 0 146 0 67 708 30 73 28 385 162 202	802 243 63 64 77 319 3,524 235 269 7,652 12,059 872 3,125 240 798	801 730 341 289 1,119 822 243 1,477 786 662 1,193 2,483 650 107 1,385	18 0 0 6 0 1,362 125 5 8,466 1,661 16 598 22	
	Middle Park Health - Kremmling Mt. San Rafael Hospital National Jewish Health Pagosa Springs Medical Center Pioneers Medical Center Prowers Medical Center Rangely District Hospital Rio Grande Hospital San Luis Valley Health Conejos County Ho Sedgwick County Health Center Southeast Colorado Hospital District Southeast Colorado Hospital District Southess Regional Health Center St. Vincent General Hospital District UCHealth Broomfield Hospital UCHealth Gromfield Hospital UCHealth Grandview Hospital	UCHealth UCHealth	East Denver West East West East East East East East East East West East West East Over East East East Colorado Springs	0 581 9 193 109 380 121 130 22 0 13 210 0 15 5,573	256 78 0 146 0 67 708 30 73 28 385 162 202 320	802 243 63 64 77 319 3,524 235 269 7,652 12,059 872 3,125 240 798 230	801 730 341 289 1,119 822 243 1,477 786 662 1,193 2,483 650 107 1,385 631	18 0 0 6 0 1,362 125 5 8,466 1,661 16 598 22 334 43	
	Middle Park Health - Kremmling Mt. San Rafael Hospital National Jewish Health Pagosa Springs Medical Center Pioneers Medical Center Prowers Medical Center Rangely District Hospital Rio Grande Hospital Rio Grande Hospital San Luis Valley Health Conejos County Ho Sedgwick County Health Center Southeast Colorado Hospital District Southwest Health System, Inc. Spanish Peaks Regional Health Center St. Vincent General Hospital District UCHealth Broomfield Hospital UCHeatth Grandview Hospital	UCHealth UCHealth	East Denver West West East West East East East East East East Usest East Usest East Colorado Springs East East East East East East East Eas	0 581 9 193 109 380 121 130 22 0 13 210 0 15 5,573 106	256 78 0 146 0 146 0 67 708 30 73 28 385 162 202 320 184	802 243 63 64 77 319 3,524 235 269 7,652 12,059 872 3,125 240 798 230 74 2,399	801 730 341 289 1,119 822 243 1,477 786 662 1,193 2,483 650 107 1,385 631 639	18 0 0 6 0 1,362 125 5 8,466 1,661 16 598 22 334 43 10 2,102	
	Middle Park Health - Kremmling Mt. San Rafael Hospital National Jewish Health Pagosa Springs Medical Center Pioneers Medical Center Prowers Medical Center Rangely District Hospital Rio Grande Hospital Rio Grande Hospital San Luis Valley Health Conejos County Ho Sedgwick County Health Center Southeast Colorado Hospital District Southeast Colorado Hospital District Southest Colorado Hospital District Southeast Colorado Hospital District Locate Colorado Hospital District UCHealth Grandview Hospital UCHealth Grandview Hospital UCHealth Pikes Peak Regional Hospital UCHealth Pikes Peak Regional Hospital Weisbrod Memorial County Hospital Wray Community District Hospital	UCHealth UCHealth	East Denver West West East West East East East East East Usest East Cost East East East East East East East Ea	0 581 9 193 109 380 121 130 22 0 13 210 0 15 5,573 106 25 0 8	256 78 0 146 0 67 708 30 73 28 385 162 202 320 184 62 31	802 243 63 64 77 319 3,524 235 269 7,652 12,059 872 3,125 240 798 230 74 2,399 253	801 730 341 289 1,119 822 243 1,477 786 662 1,193 2,483 650 107 1,385 631 639 343 562	18 0 0 6 0 1,362 125 5 8,466 1,661 16 598 22 334 43 10 2,102 21	
	Middle Park Health - Kremmling Mt. San Rafael Hospital National Jewish Health Pagosa Springs Medical Center Pioneers Medical Center Prowers Medical Center Rangely District Hospital Rio Grande Hospital Rio Grande Hospital San Luis Valley Health Conejos County Ho Sedgwick County Health Center Southeast Colorado Hospital District Southwest Health System, Inc. Spanish Peaks Regional Health Center St. Vincent General Hospital District UCHealth Broomfield Hospital UCHeatth Grandview Hospital	UCHealth UCHealth	East Denver West West East West East East East East East East Usest East Usest East Colorado Springs East East East East East East East Eas	0 581 9 193 109 380 121 130 22 0 13 210 0 15 5,573 106 225 0	256 78 0 146 0 67 708 30 73 28 385 162 202 320 184 62 31	802 243 63 64 77 319 3,524 235 269 7,652 12,059 872 3,125 240 798 230 74 2,399	801 730 341 289 1,119 822 243 1,477 786 662 1,193 2,483 650 107 1,385 631 639 343	18 0 0 6 0 1,362 125 5 8,466 1,661 16 598 22 334 43 10 2,102	

## 2023 Patient Days by DOI Region

I Region	Hospital Name	System	Peer Group	CICP/Other	Commercial	Medicaid	Medicare	Self Pay	
ulder	AdventHealth Avista Hospital	AdventHealth	Large	288	6,691	3,902	3,080	391	1-
	Boulder Community Health		Large	534	9,904	5,961	18,270	614	3
	CommonSpirit Longmont United Hospital	Commonspirit	Large	155	1,324	1,976	4,918	191	
	Intermountain Health Good Samaritan Me	Intermountain Health	Large	861	14,019	5,020	26,547	273	4
	UCHealth Longs Peak Hospital	UCHealth	Medium	479	4,182	3,613	9,939	494	13
lorado	Total Children's Hospital Colorado Springs	Children's	Leure	2,317	36,120	20,472 13,748	62,754 18	1,963	12:
rings	CommonSpirit Penrose-St. Francis Hospital		Large Large	5,414 17,257	8,237 20,266	25,054	57,325	1,683	12
	UCHealth Grandview Hospital	UCHealth	Small	17,237	184	230	631	43	12
	UCHealth Memorial Hospital Central	UCHealth	Large	17,578	22,825	35,665	59,547	2,993	138
	UCHealth Pikes Peak Regional Hospital	UCHealth	Small	25	62	74	639	10	130
	Total	OCHEALUI	Siliatt	40,380	51,574	74,771	118,160	4,867	289
nver	AdventHealth Castle Rock Hospital	AdventHealth	Medium	538	5,283	2,028	7,548	294	1
iivei	AdventHealth Littleton Hospital			822				390	4
		AdventHealth AdventHealth	Large	1,215	11,714 10,563	5,319 4,734	22,838 17,765	774	3
	AdventHealth Parker Hospital		Large						4
	AdventHealth Porter Hospital	AdventHealth	Large	11,803	5,603	6,321	18,961	567	
	Children's Hospital Colorado	Children's	Large	4,572	46,859	66,541	275	520	118
	CommonSpirit OrthoColorado Hospital	Commonspirit	Medium	58	671	7	1,411	4	-
	CommonSpirit St. Anthony Hospital	Commonspirit	Large	7,837	13,332	11,781	36,396	2,007 704	7
	CommonSpirit St. Anthony North Hospital	Commonspirit	Medium	365	5,792	7,007	12,788		
	Denver Health Medical Center		Large	5,821	19,402	66,596	31,251	6,126	12
	HealthONE Mountain Ridge	HealthONE	Large	1,202	3,501	9,852	14,540	937	31
	HealthONE Presbyterian/St. Luke's	HealthONE	Large	4,137	29,594	25,748	20,436	851	81
	HealthONE Rose	HealthONE	Large	1,746	14,937	8,335	14,126	537	3
	HealthONE Sky Ridge	HealthONE	Large	3,194	20,060	6,340	32,756	719	6
	HealthONE Swedish	HealthONE	Large	5,421	18,770	21,629	57,736	1,848	10
	HealthONE The Medical Center of Aurora	HealthONE	Large	3,119	13,238	26,084	46,221	2,071	9
	Intermountain Health Lutheran Medical C	Intermountain Health	Large	1,863	15,083	27,542	44,169	1,495	Ġ
	Intermountain Health Platte Valley Medic	Intermountain Health	Medium	276	3,177	3,688	5,656	278	
	Intermountain Health St. Joseph Hospital	Intermountain Health	Large	498	26,602	20,772	32,512	796	
	National Jewish Health		Small	9	78	63	341	0	
	UCHealth Broomfield Hospital	UCHealth	Small	5,573	320	798	1,385	334	
	UCHealth Highlands Ranch	UCHealth	Medium	579	8,849	3,151	13,099	330	
	UCHealth University of Colorado Hospital	UCHealth	Large	10,267	54,856	68,733	88,316	6,726	2
	Total			70,915	328,284	393,069	520,526	28,308	1,3
	Arkansas Valley Regional Medical Center		Small	109	765	672	409	11	
	Banner East Morgan County Hospital	Banner Health	Small	27	219	312	1,081	17	
	Banner Sterling Regional MedCenter	Banner Health	Small	103	307	523	1,502	30	
	CommonSpirit St. Elizabeth Hospital	Commonspirit	Medium	149	325	678	1,199	79	
	CommonSpirit St. Thomas More Hospital	Commonspirit	Small	819	631	1,006	2,824	64	
	Haxtun Hospital District		Small	0	30	4,483	858	2,129	
	Heart of the Rockies Regional Medical Ce		Small	66	519	474	2,109	93	
	Keefe Memorial Health Service District		Small	0	16	14	116	0	
	Kit Carson County Health Service District		Small	0	175	32	955	7	
			Small	0	306				
	Lincoln Community Hospital					4,450	912	1,263	
	Melissa Memorial Hospital		Small	0	61	14	678		
	Mt. San Rafael Hospital		Small	581	256	243	730	18	
	Prowers Medical Center		Small	380	0	319	822	0	
	Rio Grande Hospital		Small	130	708	235	1,477	125	
	San Luis Valley Health Conejos County Ho		Small	22	30	269	786	5	
	San Luis Valley Health Regional Medical C	San Luis Valley	Medium	232	784	1,958	2,719	152	
	Sedgwick County Health Center		Small	0	73	7,652	662	8,466	
	Southeast Colorado Hospital District		Small	13	28	12,059	1,193	1,661	
	Spanish Peaks Regional Health Center		Small	0	162	3,125	650	598	
	Weisbrod Memorial County Hospital		Small	0	31	2,399	343	2,102	
	Wray Community District Hospital		Small	8	238	253	562	21	
	Yuma District Hospital		Small	184	0	12	214	0	
	Total			2,823	5,664	41,182	22,801	16,843	
llins	Banner Fort Collins Medical Center	Banner Health	Small	171	1,327	1,002	1,367	119	
	Banner McKee Medical Center	Banner Health	Large	520	1,251	2,181	8,117	359	
	Estes Park Health		Small	182	66	58	371	10	
	UCHealth Medical Center of the Rockies	UCHealth	Large	2,631	12,444	6,731	30,147	1,257	
	UCHealth Poudre Valley Hospital	UCHealth	Large	2,501	18,623	14,984	27,477	1,176	
	Total			6,005	33,711	24,956	67,479	2,921	
	Community Hospital		Medium	799	2,932	2,370	6,124	250	
on	Family Health West		Small	2,969	275	18	2,291	0	
	Intermountain Health St. Mary's Hospital	Intermountain Health	Large	6,062	10,038	15,183	33,677	1,177	
	Total			9,830	13,245	17,571	42,092	1,427	
ey .	Banner North Colorado Medical Center	Banner Health	Large	1,003	5,650	11,486	17,669	2,388	
. ,	UCHealth Greeley	UCHealth	Medium	526	3,230	3,462	8,514	344	
	Total	- er rearell	medium	1,529	8,880	14,948	26,183	2,732	
0	CommonSpirit St. Mary-Corwin Hospital	Commonspirit	Large	309	630	1,939	4,890	65	
•	Parkview Medical Center	Commonspirit	Large	8,264	6,275	1,939	37,682	585	
	Total		Lai 5C	8,573	6,905	18,768	42,572	650	
			Small	8,5/3				650 294	
	Animas Surgical Hospital Aspen Valley Hospital		Small Small	18	36 446	10 83	135 233	294	
	CommonSpirit Mercy Hospital	Commonspirit	Medium	948	3,320	4,398	8,683	349	
				948		4,398	745	173	
	CommonSpirit St. Anthony Summit Hospital	Commonspirit	Medium		1,451				
	Delta Health		Medium	282	1,976	797	1,669	74	
	Grand River Hospital District		Small	263	1,751	11,289	7,914	413	
	Gunnison Valley Health		Small	77	420	235	1,195	56	
	Memorial Regional Health		Small	298	160	249	692	40	
	Middle Park Health - Kremmling		Small	0	0	802	801	0	
	Montrose Memorial Hospital		Medium	2,777	0	1,748	8,124	0	
	Pagosa Springs Medical Center		Small	193	0	64	289	0	
	Pioneers Medical Center		Small	109	146	77	1,119	6	
	Rangely District Hospital		Small	121	67	3,524	243	1,362	
	Southwest Health System, Inc.		Small	210	385	872	2,483	16	
	St. Vincent General Hospital District		Small	15	202	240	107	22	
	UCHealth Yampa Valley Medical Center	UCHealth	Medium	74	966	681	1,154	82	
			Medium	95	2,037	686	1,553	143	
	Vail Health Hospital								
	Vail Health Hospital Valley View Hospital					2.204	5.206		
	Vail Health Hospital Valley View Hospital Total		Medium	842 6,417	2,846	2,204 28,752	5,206 42,345	416 3,467	

## 2023 Discharges by Peer Group

er Group		System	DOI Region	CICP/Other	Commercial	Medicaid	Medicare	Self Pay	
rge	AdventHealth Avista Hospital	AdventHealth	Boulder	57	2,001	1,231	899	145	
	AdventHealth Littleton Hospital	AdventHealth	Denver	194	3,259	1,163	4,637	97	
	AdventHealth Parker Hospital	AdventHealth	Denver	307	3,212	1,150	3,662	232	
	AdventHealth Porter Hospital	AdventHealth	Denver	181	1,707	1,450	4,457	185	
	Banner McKee Medical Center	Banner Health	Ft. Collins	81	337	397	1,530	86	
	Banner North Colorado Medical Center	Banner Health	Greeley	208	1,426	2,850	3,227	493	
	Boulder Community Health		Boulder	149	3,284	1,393	4,368	190	
	Children's Hospital Colorado	Children's	Denver	543	7,073	7,319	45	140	1
	Children's Hospital Colorado Springs	Children's	Colorado Springs	629	1,061	1,815	3	47	
	CommonSpirit Longmont United Hospital	Commonspirit	Boulder	47	459	551	1,286	67	
	CommonSpirit Penrose-St. Francis Hospital	Commonspirit	Colorado Springs	2,834	4,866	4,826	11,918	441	2
	CommonSpirit St. Anthony Hospital	Commonspirit	Denver	832	2,925	2,006	6,922	364	1
	CommonSpirit St. Mary-Corwin Hospital	Commonspirit	Pueblo	84	142	443	1,012	20	'
	Denver Health Medical Center	Commonspirit	Denver	1,378	2,674	11,992	4,010	583	2
	HealthONE Mountain Ridge	HealthONE	Denver	333	1,159	2,643	3,016	346	
	HealthONE Presbyterian/St. Luke's	HealthONE	Denver	563	3,359	3,344	2,620	166	
	HealthONE Rose	HealthONE	Denver	539	4,844	2,174	3,207	231	
	HealthONE Sky Ridge	HealthONE	Denver	986	6,448	1,708	7,136	232	
	HealthONE Swedish	HealthONE	Denver	1,134	4,071	3,553	9,234	526	
	HealthONE The Medical Center of Aurora	HealthONE	Denver	786	3,093	4,872	8,067	574	
	Intermountain Health Good Samaritan Me	Intermountain Health	Boulder	99	3,446	1,168	5,728	114	
	Intermountain Health Lutheran Medical C	Intermountain Health	Denver	309	3,017	5,697	8,210	386	
	Intermountain Health St. Joseph Hospital	Intermountain Health	Denver	135	5,552	3,993	6,658	260	
	Intermountain Health St. Mary's Hospital	Intermountain Health	Grand Junction	899	1,741	3,081	6,181	294	
	Parkview Medical Center		Pueblo	1,058	1,806	3,957	6,769	157	
	UCHealth Medical Center of the Rockies	UCHealth	Ft. Collins	490	2,925	1,253	5,822	206	
	UCHealth Memorial Hospital Central	UCHealth	Colorado Springs	2,777	5,709	7,466	12,375	713	
	UCHealth Poudre Valley Hospital	UCHealth	Ft. Collins	438	4,035	3,006	5,150	346	
	UCHealth University of Colorado Hospital	UCHealth	Denver	1,551	8,628	10,199	12,573	1,200	
	Total			19,622	94,259	96,700	150,722	8,841	
um	AdventHealth Castle Rock Hospital	AdventHealth	Denver	134	1,872	574	1,865	90	
uni									
	CommonSpirit Mercy Hospital	Commonspirit	West	241	1,070	1,137	2,088	108	
	CommonSpirit OrthoColorado Hospital	Commonspirit	Denver	21	289	4	506	2	
	CommonSpirit St. Anthony North Hospital	Commonspirit	Denver	101	1,880	1,989	3,460	201	
	CommonSpirit St. Anthony Summit Hospital	Commonspirit	West	25	611	377	252	81	
	CommonSpirit St. Elizabeth Hospital	Commonspirit	East	50	126	297	292	17	
	Community Hospital		Grand Junction	265	971	785	2,028	83	
	Delta Health		West	69	217	265	723	29	
	Intermountain Health Platte Valley Medic	Intermountain Health		87	546	1,309	1,653	103	
		intermountain neatti	Denver						
	Montrose Memorial Hospital		West	843	0	738	1,439	0	
	San Luis Valley Health Regional Medical C		East	68	352	851	609	73	
	UCHealth Greeley	UCHealth	Greeley	128	984	882	1,845	113	
	UCHealth Highlands Ranch	UCHealth	Denver	159	2,337	746	2,738	105	
	UCHealth Longs Peak Hospital	UCHealth	Boulder	127	1,263	1,072	2,255	142	
	UCHealth Yampa Valley Medical Center	UCHealth	West	26	384	229	416	35	
	Vail Health Hospital		West	26	648	206	549	49	
	Valley View Hospital		West	182	879	712	1,221	167	
	Total		West.	2,552	14,429	12,173	23,939	1,398	
			Mark						
l	Animas Surgical Hospital		West	3	17	5	72	285	
	Arkansas Valley Regional Medical Center		East	42	258	294	134	8	
	Aspen Valley Hospital		West	45	1,266	249	984	55	
	Banner East Morgan County Hospital	Banner Health	East	13	99	130	275	6	
	Banner Fort Collins Medical Center	Banner Health	Ft. Collins	61	521	411	340	45	
	Banner Sterling Regional MedCenter	Banner Health	East	32	152	214	487	19	
	CommonSpirit St. Thomas More Hospital	Commonspirit	East	160	264	409	801	17	
	Estes Park Health	сопшоторите	Ft. Collins	5	21	19	152	3	
	Family Health West		Grand Junction	238	43	6	155	0	
	Grand River Hospital District		West	66	243	221	586	65	
	Gunnison Valley Health		West	51	164	86	222	22	
	Haxtun Hospital District		East	0	6	8	97	12	
	Heart of the Rockies Regional Medical Ce		East	21	143	144	476	30	
	Keefe Memorial Health Service District		East	0	4	6	29	0	
	Kit Carson County Health Service District		East	0	32	13	136	5	
	Lincoln Community Hospital		East	0	58	34	150	13	
	Melissa Memorial Hospital		East	0	25	5	132	1	
	Memorial Regional Health		West	69	53	62	172	16	
	Middle Park Health - Kremmling		West	1	33	22	102	4	
	Mt. San Rafael Hospital		East	136	68	97	188	5	
	National Jewish Health		Denver	1	19	19	31	0	
	Pagosa Springs Medical Center		West	99	0	29	116	0	
	Pioneers Medical Center		West	26	83	36	328	3	
	Prowers Medical Center		East	106	0	134	191	0	
								-	
	Rangely District Hospital		West	15	17	4	34	1	
	Rio Grande Hospital		East	43	475	89	366	46	
	San Luis Valley Health Conejos County Ho	San Luis Valley	East	7	10	44	129	2	
	Sedgwick County Health Center		East	10	13	13	140	23	
	Southeast Colorado Hospital District		East	12	12	42	186	0	
	Southwest Health System, Inc.		West	59	113	281	500	10	
				0	47			83	
	Spanish Peaks Regional Health Center		East			433	154		
	St. Vincent General Hospital District		West	4	47	38	21	6	
	UCHealth Broomfield Hospital	UCHealth	Denver	34	243	217	566	28	
	UCHealth Grandview Hospital	UCHealth	Colorado Springs	57	66	104	273	17	
	UCHealth Pikes Peak Regional Hospital	UCHealth	Colorado Springs	17	30	31	188	5	
	Weisbrod Memorial County Hospital		East	0	3	7	30	6	
	Wray Community District Hospital		East	4	140	159	150	16	
	Yuma District Hospital		East	32	0	6	71	0	
					4,788	4,121			
ıd Tota	Total			1,469 23,643	113,476	112,995	9,164 183,825	857 11,096	

### 2023 Discharges by DOI Region

DOI Region	Hospital Name	System	Peer Group	CICP/Other	Commercial	Medicaid	Medicare	Self Pay	Tota
Boulder	AdventHealth Avista Hospital	AdventHealth	Large	57	2,001	1,231	899	145	4,333
	Boulder Community Health		Large	149	3,284	1,393	4,368	190	9,38
	CommonSpirit Longmont United Hospital	Commonspirit	Large	47	459	551	1,286	67	2,41
	Intermountain Health Good Samaritan Me	Intermountain Health	Large	99	3,446	1,168	5,728	114	10,55
	UCHealth Longs Peak Hospital	UCHealth	Medium	127	1,263	1,072	2,255	142	4,85
	Total			479	10,453	5,415	14,536	658	31,54
Colorado	Children's Hospital Colorado Springs	Children's	Large	629	1,061	1,815	3	47	3,55
Springs	CommonSpirit Penrose-St. Francis Hospital		Large	2,834	4,866	4,826	11,918	441	24,88
	UCHealth Grandview Hospital	UCHealth	Small	57	66	104	273	17	51
	UCHealth Memorial Hospital Central	UCHealth	Large	2,777	5,709	7,466	12,375	713	29,04
				17				5	27,05
	UCHealth Pikes Peak Regional Hospital	UCHealth	Small		30	31	188		
	Total			6,314	11,732	14,242	24,757	1,223	58,26
Denver	AdventHealth Castle Rock Hospital	AdventHealth	Medium	134	1,872	574	1,865	90	4,53
	AdventHealth Littleton Hospital	AdventHealth	Large	194	3,259	1,163	4,637	97	9,35
	AdventHealth Parker Hospital	AdventHealth	Large	307	3,212	1,150	3,662	232	8,56
	AdventHealth Porter Hospital	AdventHealth	Large	181	1,707	1,450	4,457	185	7,98
	Children's Hospital Colorado	Children's	Large	543	7,073	7,319	45	140	15,12
	CommonSpirit OrthoColorado Hospital	Commonspirit	Medium	21	289	4	506	2	82
	CommonSpirit St. Anthony Hospital	Commonspirit	Large	832	2,925	2,006	6,922	364	13,04
	CommonSpirit St. Anthony North Hospital	Commonspirit	Medium	101	1,880	1,989	3,460	201	7,63
	Denver Health Medical Center	Commonspiric	Large	1,378	2,674	11,992	4,010	583	20,63
		HIII-ONE							
	HealthONE Mountain Ridge	HealthONE	Large	333	1,159	2,643	3,016	346	7,49
	HealthONE Presbyterian/St. Luke's	HealthONE	Large	563	3,359	3,344	2,620	166	10,05
	HealthONE Rose	HealthONE	Large	539	4,844	2,174	3,207	231	10,99
	HealthONE Sky Ridge	HealthONE	Large	986	6,448	1,708	7,136	232	16,51
	HealthONE Swedish	HealthONE	Large	1,134	4,071	3,553	9,234	526	18,51
	HealthONE The Medical Center of Aurora	HealthONE	Large	786	3,093	4,872	8,067	574	17,39
	Intermountain Health Lutheran Medical C	Intermountain Health	Large	309	3,017	5,697	8,210	386	17,61
	Intermountain Health Platte Valley Medic	Intermountain Health	Medium	87	546	1,309	1,653	103	3,69
	Intermountain Health St. Joseph Hospital	Intermountain Health	Large	135	5,552	3,993	6,658	260	16,5
		сстпоинал пеацп							
	National Jewish Health		Small	1	19	19	31	0	7
	UCHealth Broomfield Hospital	UCHealth	Small	34	243	217	566	28	1,08
	UCHealth Highlands Ranch	UCHealth	Medium	159	2,337	746	2,738	105	6,08
	UCHealth University of Colorado Hospital	UCHealth	Large	1,551	8,628	10,199	12,573	1,200	34,15
	Total			10,309	68,206	68,122	95,274	6,052	247,96
East	Arkansas Valley Regional Medical Center		Small	42	258	294	134	8	73
	Banner East Morgan County Hospital	Banner Health	Small	13	99	130	275	6	52
	Banner Sterling Regional MedCenter	Banner Health	Small	32	152	214	487	19	90
	CommonSpirit St. Elizabeth Hospital	Commonspirit	Medium	50	126	297	292	17	78
	CommonSpirit St. Thomas More Hospital	Commonspirit	Small	160	264	409	801	17	1,65
	Haxtun Hospital District		Small	0	6	8	97	12	12
	Heart of the Rockies Regional Medical Ce		Small	21	143	144	476	30	81
	Keefe Memorial Health Service District		Small	0	4	6	29	0	3
	Kit Carson County Health Service District		Small	0	32	13	136	5	18
	Lincoln Community Hospital		Small	0	58	34	150	13	25
	Melissa Memorial Hospital		Small	0	25	5	132	1	16
	Mt. San Rafael Hospital		Small	136	68	97	188	5	49
				106	0	134		0	43
	Prowers Medical Center		Small				191		
	Rio Grande Hospital		Small	43	475	89	366	46	1,01
	San Luis Valley Health Conejos County Ho		Small	7	10	44	129	2	19
	San Luis Valley Health Regional Medical C	San Luis Valley	Medium	68	352	851	609	73	1,95
	Sedgwick County Health Center		Small	10	13	13	140	23	19
	Southeast Colorado Hospital District		Small	12	12	42	186	0	25
	Spanish Peaks Regional Health Center		Small	0	47	433	154	83	71
	Weisbrod Memorial County Hospital		Small	0	3	7	30	6	4
	Wray Community District Hospital		Small	4	140	159	150	16	46
	Yuma District Hospital		Small	32	0	6	71	0	10
	Total		********	736	2,287	3,429	5,223	382	12,05
Et. Callina		December 11 celeb	Court						
Ft. Collins	Banner Fort Collins Medical Center	Banner Health	Small	61	521	411	340	45	1,37
	Banner McKee Medical Center	Banner Health	Large	81	337	397	1,530	86	2,43
	Estes Park Health		Small	5	21	19	152	3	20
	UCHealth Medical Center of the Rockies	UCHealth	Large	490	2,925	1,253	5,822	206	10,69
	UCHealth Poudre Valley Hospital	UCHealth	Large	438	4,035	3,006	5,150	346	12,97
	Total			1,075	7,839	5,086	12,994	686	27,68
Grand	Community Hospital		Medium	265	971	785	2,028	83	4,13
Junction	Family Health West		Small	238	43	6	155	0	44
	Intermountain Health St. Mary's Hospital	Intermountain Health	Large	899	1,741	3,081	6,181	294	12,19
	Total	Treatell	5-	1,402	2,755	3,872	8,364	377	16,77
Greeley	Banner North Colorado Medical Center	Banner Health	Large	208	1,426	2,850	3,227	493	8,20
orectey									
	UCHealth Greeley	UCHealth	Medium	128	984	882	1,845	113	3,95
	Total			336	2,410	3,732	5,072	606	12,15
Pueblo	CommonSpirit St. Mary-Corwin Hospital	Commonspirit	Large	84	142	443	1,012	20	1,70
	Parkview Medical Center		Large	1,058	1,806	3,957	6,769	157	13,74
	Total			1,142	1,948	4,400	7,781	177	15,44
West	Animas Surgical Hospital		Small	3	17	5	72	285	38
	Aspen Valley Hospital		Small	45	1,266	249	984	55	2,59
	CommonSpirit Mercy Hospital	Commonspirit	Medium	241	1,070	1,137	2,088	108	4,64
				25				81	
	CommonSpirit St. Anthony Summit Hospital	commonspirit	Medium		611	377	252		1,34
	Delta Health		Medium	69	217	265	723	29	1,30
	Grand River Hospital District		Small	66	243	221	586	65	1,18
	Gunnison Valley Health		Small	51	164	86	222	22	5
	Memorial Regional Health		Small	69	53	62	172	16	3
	Middle Park Health - Kremmling		Small	1	33	22	102	4	10
	Montrose Memorial Hospital		Medium	843	0	738	1,439	0	3,0
			Small	99	0	29	116	0	2
	Pagosa Springs Medical Center		Small						
	Pagosa Springs Medical Center			26	83	36	328	3	4
	Pioneers Medical Center								
	Pioneers Medical Center Rangely District Hospital		Small	15	17	4	34	1	
	Pioneers Medical Center Rangely District Hospital Southwest Health System, Inc.		Small Small	59	113	281	500	10	9
	Pioneers Medical Center Rangely District Hospital		Small						96
	Pioneers Medical Center Rangely District Hospital Southwest Health System, Inc.	UCHealth	Small Small	59	113	281	500	10	96 11
	Pioneers Medical Center Rangely District Hospital Southwest Health System, Inc. St. Vincent General Hospital District UCHealth Yampa Valley Medical Center	UCHealth	Small Small Small Medium	59 4 26	113 47 384	281 38 229	500 21	10 6	96 11 1,09
	Pioneers Medical Center Rangely District Hospital Southwest Health System, Inc. St. Vincent General Hospital District UCHealth Yampa Valley Medical Center Vail Health Hospital	UCHealth	Small Small Small Medium Medium	59 4 26 26	113 47 384 648	281 38 229 206	500 21 416 549	10 6 35 49	90 1 1,0 1,4
	Pioneers Medical Center Rangely District Hospital Southwest Health System, Inc. St. Vincent General Hospital District UCHealth Yampa Valley Medical Center	UCHealth	Small Small Small Medium	59 4 26	113 47 384	281 38 229	500 21 416	10 6 35	796 96 11 1,09 1,47 3,16 23,15

## 2023 Net Patient Revenue by Peer Group

er Group	'	System	DOI Region	CICP/Other	Commercial	Medicaid	Medicare	Self Pay	
rge	AdventHealth Avista Hospital	AdventHealth	Boulder	2,694,782	124,307,483	30,426,290	51,486,059	7,027,540	215,
	AdventHealth Littleton Hospital	AdventHealth	Denver	4,195,723	188,308,993	40,942,017	122,678,891	6,511,561	362,
	AdventHealth Parker Hospital	AdventHealth	Denver	7,804,231	234,752,810	48,103,871	96,055,310	9,732,458	396,
	AdventHealth Porter Hospital	AdventHealth	Denver	5,061,248	172,864,251	40,040,481	127,766,352	2,083,830	347,
	Banner McKee Medical Center	Banner Health	Ft. Collins	2,295,487	43,900,545	17,764,724	41,302,877	2,160,898	107,
	Banner North Colorado Medical Center	Banner Health	Greeley	6,922,991	121,309,406	73,358,870	110,005,359	9,654,081	321,
	Boulder Community Health		Boulder	9,425,958	219,037,385	39,833,110	123,233,772	850,693	392,
	Children's Hospital Colorado	Children's	Denver	86,503,494	982,872,275	393,873,468	4,005,550	6,941,568	1,474,
	Children's Hospital Colorado Springs	Children's	Colorado Springs	40,991,100	147,161,960	53,390,945	146,039	1,479,732	243
	CommonSpirit Longmont United Hospital	Commonspirit	Boulder	1,221,391	42,712,177	27,271,622	35,915,592	2,174,654	109,
	CommonSpirit Penrose-St. Francis Hospital	Commonspirit	Colorado Springs	55,462,042	351,517,753	189,841,905	319,301,693	626,012	916
	CommonSpirit St. Anthony Hospital	Commonspirit	Denver	7,008,081	254,525,809	61,730,414	185,105,514	451,260	508
	CommonSpirit St. Mary-Corwin Hospital	Commonspirit	Pueblo	7,408,767	41,201,141	26,520,019	50,912,958	793,237	126
	Denver Health Medical Center	commonspiric	Denver	99,117,590	265,501,329	554,463,684	174,801,213	40,446,830	1,134
	HealthONE Mountain Ridge	HaalahONE							
		HealthONE	Denver	8,680,000	78,298,000	44,711,000	53,994,000	5,667,000	191
	HealthONE Presbyterian/St. Luke's	HealthONE	Denver	48,506,000	445,605,000	115,250,000	91,452,000	-9,043,000	691
	HealthONE Rose	HealthONE	Denver	22,393,000	231,560,000	54,308,000	93,706,000	-21,789,000	380
	HealthONE Sky Ridge	HealthONE	Denver	32,266,000	341,682,000	48,027,000	170,281,000	-11,501,000	580
	HealthONE Swedish	HealthONE	Denver	49,937,000	346,006,000	124,542,000	228,933,000	-36,050,000	713
	HealthONE The Medical Center of Aurora	HealthONE	Denver	22,559,000	196,327,000	98,868,000	180,455,000	-20,116,000	478
	Intermountain Health Good Samaritan Me	Intermountain Health	Boulder	8,472,347	167,715,558	40,026,030	115,078,930	2,345,220	333
	Intermountain Health Lutheran Medical C	Intermountain Health	Denver	10,481,773	166,132,315	93,769,581	152,982,089	6,543,138	429
	Intermountain Health St. Joseph Hospital	Intermountain Health	Denver	5,561,398	288,571,554	100,864,621	201,975,455	9,997,554	606
	Intermountain Health St. Mary's Hospital		Grand Junction	40,901,593	215,947,920	83,619,842	180,597,093	7,278,632	528
	Parkview Medical Center		Pueblo	23,977,877	122,046,528	113,460,835	155,666,921	-14,497,350	400
	UCHealth Medical Center of the Rockies	UCHealth	Ft. Collins	22,413,814	314,086,531	34,812,868	186,559,469	5,720,019	563
	UCHealth Medical Center of the Rockies UCHealth Memorial Hospital Central	UCHealth	Colorado Springs	116,729,412			364,265,848		1,181
			Ft. Collins		529,119,908	164,863,254		6,527,349	
	UCHealth Poudre Valley Hospital	UCHealth		33,946,732	378,390,836	72,314,409	261,114,064	6,074,311	751
	UCHealth University of Colorado Hospital	UCHealth	Denver	134,222,623	1,363,768,037	452,939,963	852,041,823	22,753,678	2,825
	Total			917,161,454	8,375,230,504	3,239,938,823	4,731,819,871	50,844,905	17,314
m	AdventHealth Castle Rock Hospital	AdventHealth	Denver	3,833,376	111,290,740	15,277,154	46,393,861	6,823,272	183
	CommonSpirit Mercy Hospital	Commonspirit	West	8,890,680	142,085,806	40,166,040	100,327,768	2,322,513	29
	CommonSpirit OrthoColorado Hospital	Commonspirit	Denver	702,348	70,260,818	919,385	38,076,655	266,413	110
	CommonSpirit St. Anthony North Hospital	Commonspirit	Denver	2,904,310	135,230,730	51,999,890	89,463,830	3,243,276	283
	CommonSpirit St. Anthony Summit Hospital	Commonspirit	West	1,171,366	126,134,878	15,765,425	12,830,802	3,515,503	159
	CommonSpirit St. Elizabeth Hospital	Commonspirit	East	585,916	18,287,153	12,558,694	8,701,824	2,027,748	42
	Community Hospital		Grand Junction	9,847,104	114,053,049	34,561,797	88,011,848	-4,648,235	24
	Delta Health		West	550,979	-5,773,491	22,025,657	78,272,356	3,810,267	98
		Internacional Health							
	Intermountain Health Platte Valley Medic	Intermountain Health	Denver	5,563,142	88,038,960	36,030,840	39,081,287	2,647,361	171
	Montrose Memorial Hospital		West	7,101,385	70,628,152	27,354,410	27,239,262	6,689,907	131
	San Luis Valley Health Regional Medical C		East	5,569,565	36,237,880	33,189,703	25,832,477	3,665,128	10-
	UCHealth Greeley	UCHealth	Greeley	10,848,307	89,406,378	24,400,868	50,760,129	2,203,611	17
	UCHealth Highlands Ranch	UCHealth	Denver	7,109,548	125,412,376	28,584,338	87,787,963	897,290	249
	UCHealth Longs Peak Hospital	UCHealth	Boulder	7,276,485	111,463,828	20,414,659	54,962,418	967,524	19
	UCHealth Yampa Valley Medical Center	UCHealth	West	3,534,676	79,570,390	13,468,623	26,506,144	2,431,983	12
	Vail Health Hospital		West	2,167,144	163,794,568	13,278,242	61,362,945	11,369,194	25
	Valley View Hospital		West	14,243,108	180,883,956	39,680,365	85,890,394	6,669,697	32
	Total		Tresc	91,899,439	1,657,006,171	429,676,090	921,501,963	54,902,452	3,15
	Animas Surgical Hospital		West		17,304,667	2,204,638	22,075,362	2,894,798	4!
				1,509,531					
	Arkansas Valley Regional Medical Center		East	3,420,621	14,216,278	14,299,986	4,507,436	30,368	3
	Aspen Valley Hospital		West	660,222	75,725,268	5,932,640	46,711,204	2,867,376	13
	Banner East Morgan County Hospital	Banner Health	East	1,057,921	11,073,243	10,260,506	16,727,083	1,112,600	40
	Banner Fort Collins Medical Center	Banner Health	Ft. Collins	1,462,514	33,751,209	9,944,822	13,846,663	1,219,078	60
	Banner Sterling Regional MedCenter	Banner Health	East	2,464,107	18,412,888	14,152,122	18,834,727	2,244,815	5
	CommonSpirit St. Thomas More Hospital	Commonspirit	East	10,160,719	37,296,602	22,489,511	28,557,508	266,684	9
	Estes Park Health		Ft. Collins	16,650,296	18,616,629	2,777,833	18,437,274	-142,973	5
	Family Health West		Grand Junction	22,627,399	28,527,342	12,920,373	13,840,360	2,788,356	80
	Grand River Hospital District		West	-9,743,692	25,913,501	25,722,840	35,920,048	11,966,717	89
	Gunnison Valley Health		West	21,286,876	14,989,603	8,770,043	22,506,737	2,153,623	69
	Haxtun Hospital District		East	0	3,028,376	2,883,587	7,419,581	684,287	14
	Heart of the Rockies Regional Medical Ce		East	-1,937,336	52,394,808	16,386,494	55,145,026	7,540,203	12
	Keefe Memorial Health Service District		East	-169,934	3,618,640	2,122,059	4,217,185	78,587	
	Kit Carson County Health Service District		East	0	8,098,962	6,417,474	9,655,101	-113,230	2-
	Lincoln Community Hospital		East	-279,699	8,481,518	2,536,023	10,775,591	1,949,683	2.
	Melissa Memorial Hospital		East	316,314	7,257,938	4,727,433	11,041,064	-394,319	2
	Memorial Regional Health		West	1,291,265	18,759,492	19,233,873	25,648,541	2,190,172	6
	Middle Park Health - Kremmling		West	902,829	27,081,182	8,287,988	15,237,659	750,451	5
	Mt. San Rafael Hospital		East	4,890,012	20,011,506	4,887,777	6,425,424	334,479	3
	National Jewish Health		Denver						12
				3,217,287	55,861,617	6,173,050	61,738,178	370,491	
	Pagosa Springs Medical Center		West	-788,148	13,948,844	6,135,834	18,567,792	2,736,509	4
	Pioneers Medical Center		West	2,337,723	9,759,699	4,608,923	16,506,402	393,209	3
	Prowers Medical Center		East	-1,092,779	12,409,379	14,628,276	15,470,447	1,848,650	4
	Rangely District Hospital		West	2,577,459	2,659,972	1,611,938	6,585,050	-626,647	1
	Rio Grande Hospital		East	1,956,500	17,373,377	3,415,261	7,583,328	-958,558	2
	San Luis Valley Health Conejos County Ho	San Luis Valley	East	972,838	2,926,470	5,207,584	4,723,835	276,329	1
	Sedgwick County Health Center		East	-979,638	2,738,982	3,299,413	6,040,127	2,008,528	1
	Southeast Colorado Hospital District		East	211,777	2,474,666	7,494,172	7,564,725	869,686	1
	Southwest Health System, Inc.		West	4,309,006	15,551,518	23,863,852	27,527,859	-201,364	7
	Spanish Peaks Regional Health Center		East	1,546,869	3,798,705	6,396,951	12,378,287	386,542	2
	St. Vincent General Hospital District		West	1,126,709	6,074,235	3,193,494	2,758,169	518,771	1
	UCHealth Broomfield Hospital	UCHealth	Denver	2,479,439	37,317,021	6,461,392	16,726,049	1,147,706	6
	UCHealth Grandview Hospital	UCHealth	Colorado Springs	3,331,094	23,655,339	6,612,516	13,224,884	242,039	4
	11011 111 011 0 1 0 1 1 1 1 1 1	UCHealth	Colorado Springs	2,283,263	12,640,436	5,669,423	9,621,620	439,537	30
	UCHealth Pikes Peak Regional Hospital		East	24,404	1,208,088	2,647,253	4,198,886	922,978	
	Weisbrod Memorial County Hospital					,			
			East	1,075.136	16,642,145	6,179.376	11,809,230	-184,716	35
	Weisbrod Memorial County Hospital Wray Community District Hospital		East	1,075,136 450.017	16,642,145 4.789.613	6,179,376 5,795,558	11,809,230 9,552,696	-184,716 952,356	35 21
	Weisbrod Memorial County Hospital			1,075,136 450,017 101,608,921	16,642,145 4,789,613 686,389,758	6,179,376 5,795,558 316,352,288	11,809,230 9,552,696 640,107,138	-184,716 952,356 51,563,801	35 21 1,796

## 2023 Net Patient Revenue by DOI Region

OI Region	Hospital Name	System	Peer Group	CICP/Other	Commercial	Medicaid	Medicare	Self Pay	Т
oulder	AdventHealth Avista Hospital	AdventHealth	Large	2,694,782	124,307,483	30,426,290	51,486,059	7,027,540	215,942,
	Boulder Community Health		Large	9,425,958	219,037,385	39,833,110	123,233,772	850,693	392,380,
	CommonSpirit Longmont United Hospital	Commonspirit	Large	1,221,391	42,712,177	27,271,622	35,915,592	2,174,654	109,295,
	Intermountain Health Good Samaritan Me		Large	8,472,347	167,715,558	40,026,030	115,078,930	2,345,220	333,638,
	UCHealth Longs Peak Hospital	UCHealth	Medium	7,276,485	111,463,828	20,414,659	54,962,418	967,524	195,084,
olorado	Total	Children	Lance	29,090,963	665,236,431	157,971,711	380,676,771	13,365,631	1,246,341, 243,169,
otorado prings	Children's Hospital Colorado Springs  CommonSpirit Penrose-St. Francis Hospital	Children's Commonspirit	Large Large	40,991,100 55,462,042	147,161,960 351,517,753	53,390,945 189,841,905	146,039 319,301,693	1,479,732 626,012	916,749,
	UCHealth Grandview Hospital	UCHealth	Small	3,331,094	23,655,339	6,612,516	13,224,884	242,039	47,065,
	UCHealth Memorial Hospital Central	UCHealth	Large	116,729,412	529,119,908	164,863,254	364,265,848	6,527,349	1,181,505,
	UCHealth Pikes Peak Regional Hospital	UCHealth	Small	2,283,263	12,640,436	5,669,423	9,621,620	439,537	30,654,
	Total	ourcatar	Sittate	218,796,911	1,064,095,396	420,378,043	706,560,084	9,314,669	2,419,145,
enver	AdventHealth Castle Rock Hospital	AdventHealth	Medium	3,833,376	111,290,740	15,277,154	46,393,861	6,823,272	183,618,
	AdventHealth Littleton Hospital	AdventHealth	Large	4,195,723	188,308,993	40,942,017	122,678,891	6,511,561	362,637,
	AdventHealth Parker Hospital	AdventHealth	Large	7,804,231	234,752,810	48,103,871	96,055,310	9,732,458	396,448,
	AdventHealth Porter Hospital	AdventHealth	Large	5,061,248	172,864,251	40,040,481	127,766,352	2,083,830	347,816,
	Children's Hospital Colorado	Children's	Large	86,503,494	982,872,275	393,873,468	4,005,550	6,941,568	1,474,196,
	CommonSpirit OrthoColorado Hospital	Commonspirit	Medium	702,348	70,260,818	919,385	38,076,655	266,413	110,225,
	CommonSpirit St. Anthony Hospital	Commonspirit	Large	7,008,081	254,525,809	61,730,414	185,105,514	451,260	508,821,
	CommonSpirit St. Anthony North Hospital	Commonspirit	Medium	2,904,310	135,230,730	51,999,890	89,463,830	3,243,276	282,842,
	Denver Health Medical Center		Large	99,117,590	265,501,329	554,463,684	174,801,213	40,446,830	1,134,330,
	HealthONE Mountain Ridge	HealthONE	Large	8,680,000	78,298,000	44,711,000	53,994,000	5,667,000	191,350,
	HealthONE Presbyterian/St. Luke's	HealthONE	Large	48,506,000	445,605,000	115,250,000	91,452,000	-9,043,000	691,770,
	HealthONE Rose	HealthONE	Large	22,393,000	231,560,000	54,308,000	93,706,000	-21,789,000	380,178,
	HealthONE Sky Ridge	HealthONE	Large	32,266,000	341,682,000	48,027,000	170,281,000	-11,501,000	580,755,
	HealthONE Swedish	HealthONE	Large	49,937,000	346,006,000	124,542,000	228,933,000	-36,050,000	713,368,
	HealthONE The Medical Center of Aurora	HealthONE Intermountain Health	Large	22,559,000	196,327,000 166,132,315	98,868,000	180,455,000	-20,116,000	478,093,
	Intermountain Health Lutheran Medical C		Large	10,481,773		93,769,581	152,982,089	6,543,138	429,908, 171,361,
	Intermountain Health Platte Valley Medic  Intermountain Health St. Joseph Hospital	Intermountain Health Intermountain Health	Medium Large	5,563,142 5,561,398	88,038,960 288,571,554	36,030,840 100,864,621	39,081,287 201,975,455	2,647,361 9,997,554	171,361,
	National Jewish Health	сетпоинал пеацп	Small	3,217,287	55,861,617	6,173,050	61,738,178	370,491	127,360
	UCHealth Broomfield Hospital	UCHealth	Small	2,479,439	37,317,021	6,461,392	16,726,049	1,147,706	64,131,
	UCHealth Highlands Ranch	UCHealth	Medium	7,109,548	125,412,376	28,584,338	87,787,963	897,290	249,791
	UCHealth University of Colorado Hospital	UCHealth	Large	134,222,623	1,363,768,037	452,939,963	852,041,823	22,753,678	2,825,726
	Total			570,106,611	6,180,187,635	2,417,880,149	3,115,501,020	28,025,686	12,311,701
st	Arkansas Valley Regional Medical Center		Small	3,420,621	14,216,278	14,299,986	4,507,436	30,368	36,474
	Banner East Morgan County Hospital	Banner Health	Small	1,057,921	11,073,243	10,260,506	16,727,083	1,112,600	40,231
	Banner Sterling Regional MedCenter	Banner Health	Small	2,464,107	18,412,888	14,152,122	18,834,727	2,244,815	56,108
	CommonSpirit St. Elizabeth Hospital	Commonspirit	Medium	585,916	18,287,153	12,558,694	8,701,824	2,027,748	42,161
	CommonSpirit St. Thomas More Hospital	Commonspirit	Small	10,160,719	37,296,602	22,489,511	28,557,508	266,684	98,771
	Haxtun Hospital District		Small	0	3,028,376	2,883,587	7,419,581	684,287	14,01
	Heart of the Rockies Regional Medical Ce		Small	-1,937,336	52,394,808	16,386,494	55,145,026	7,540,203	129,529
	Keefe Memorial Health Service District		Small	-169,934	3,618,640	2,122,059	4,217,185	78,587	9,86
	Kit Carson County Health Service District		Small	0	8,098,962	6,417,474	9,655,101	-113,230	24,05
	Lincoln Community Hospital		Small	-279,699	8,481,518	2,536,023	10,775,591	1,949,683	23,46
	Melissa Memorial Hospital		Small	316,314	7,257,938	4,727,433	11,041,064	-394,319	22,948
	Mt. San Rafael Hospital		Small	4,890,012	20,011,506	4,887,777	6,425,424	334,479	36,549
	Prowers Medical Center		Small	-1,092,779	12,409,379	14,628,276	15,470,447	1,848,650	43,263
	Rio Grande Hospital		Small	1,956,500	17,373,377	3,415,261	7,583,328	-958,558	29,369
	San Luis Valley Health Conejos County Ho		Small	972,838	2,926,470	5,207,584	4,723,835	276,329	14,107
	San Luis Valley Health Regional Medical C	San Luis Valley	Medium	5,569,565	36,237,880	33,189,703	25,832,477	3,665,128	104,49
	Sedgwick County Health Center Southeast Colorado Hospital District		Small Small	-979,638 211,777	2,738,982	3,299,413 7,494,172	6,040,127	2,008,528 869,686	13,10
	Spanish Peaks Regional Health Center		Small	1,546,869	2,474,666 3,798,705	6,396,951	7,564,725 12,378,287	386,542	24,50
	Weisbrod Memorial County Hospital		Small	24,404	1,208,088	2,647,253	4,198,886	922,978	9,00
	Wray Community District Hospital		Small	1,075,136	16,642,145	6,179,376	11,809,230	-184,716	35,52
	Yuma District Hospital		Small	450,017	4,789,613	5,795,558	9,552,696	952,356	21,54
	Total			30,243,330	302,777,217	201,975,213	287,161,588	25,548,828	847,70
Collins	Banner Fort Collins Medical Center	Banner Health	Small	1,462,514	33,751,209	9,944,822	13,846,663	1,219,078	60,22
	Banner McKee Medical Center	Banner Health	Large	2,295,487	43,900,545	17,764,724	41,302,877	2,160,898	107,424
	Estes Park Health		Small	16,650,296	18,616,629	2,777,833	18,437,274	-142,973	56,33
	UCHealth Medical Center of the Rockies	UCHealth	Large	22,413,814	314,086,531	34,812,868	186,559,469	5,720,019	563,59
	UCHealth Poudre Valley Hospital	UCHealth	Large	33,946,732	378,390,836	72,314,409	261,114,064	6,074,311	751,84
	Total			76,768,843	788,745,750	137,614,656	521,260,347	15,031,333	1,539,42
nd	Community Hospital		Medium	9,847,104	114,053,049	34,561,797	88,011,848	-4,648,235	241,82
tion	Family Health West		Small	22,627,399	28,527,342	12,920,373	13,840,360	2,788,356	80,70
	Intermountain Health St. Mary's Hospital	Intermountain Health	Large	40,901,593	215,947,920	83,619,842	180,597,093	7,278,632	528,34
L.	Total	Daniel III	1	73,376,096	358,528,311	131,102,012	282,449,301	5,418,753	850,87
ley	Banner North Colorado Medical Center	Banner Health	Large	6,922,991	121,309,406	73,358,870	110,005,359	9,654,081	321,25
	UCHealth Greeley	UCHealth	Medium	10,848,307	89,406,378	24,400,868	50,760,129	2,203,611	177,61
lo	Total  CommonSpirit St. Mary-Corwin Hospital	Commonsninit	Largo	17,771,298	210,715,784	97,759,738 26,520,019	160,765,488	11,857,692	498,87 126,83
lo	CommonSpirit St. Mary-Corwin Hospital Parkview Medical Center	Commonspirit	Large	7,408,767 23,977,877	41,201,141 122,046,528	26,520,019 113,460,835	50,912,958 155,666,921	793,237 -14,497,350	126,83 400,65
	Total		Large	31,386,644	163,247,669	139,980,854	206,579,879	-14,497,350	527,49
	Animas Surgical Hospital		Small	1,509,531	17,304,667	2,204,638	22,075,362	2,894,798	45,98
	Aspen Valley Hospital		Small	660,222	75,725,268	5,932,640	46,711,204	2,867,376	131,89
	CommonSpirit Mercy Hospital	Commonspirit	Medium	8,890,680	142,085,806	40,166,040	100,327,768	2,322,513	293,79
	CommonSpirit St. Anthony Summit Hospital		Medium	1,171,366	126,134,878	15,765,425	12,830,802	3,515,503	159,41
	Delta Health		Medium	550,979	-5,773,491	22,025,657	78,272,356	3,810,267	98,88
	Grand River Hospital District		Small	-9,743,692	25,913,501	25,722,840	35,920,048	11,966,717	89,77
	Gunnison Valley Health		Small	21,286,876	14,989,603	8,770,043	22,506,737	2,153,623	69,70
	Memorial Regional Health		Small	1,291,265	18,759,492	19,233,873	25,648,541	2,190,172	67,12
	Middle Park Health - Kremmling		Small	902,829	27,081,182	8,287,988	15,237,659	750,451	52,26
	Montrose Memorial Hospital		Medium	7,101,385	70,628,152	27,354,410	27,239,262	6,689,907	139,01
	Pagosa Springs Medical Center		Small	-788,148	13,948,844	6,135,834	18,567,792	2,736,509	40,60
	Pioneers Medical Center		Small	2,337,723	9,759,699	4,608,923	16,506,402	393,209	33,60
	Rangely District Hospital		Small	2,577,459	2,659,972	1,611,938	6,585,050	-626,647	12,80
	Southwest Health System, Inc.		Small	4,309,006	15,551,518	23,863,852	27,527,859	-201,364	71,05
	St. Vincent General Hospital District		Small	1,126,709	6,074,235	3,193,494	2,758,169	518,771	13,67
	UCHealth Yampa Valley Medical Center	UCHealth	Medium	3,534,676	79,570,390	13,468,623	26,506,144	2,431,983	125,51
	Vail Health Hospital		Medium	2,167,144	163,794,568	13,278,242	61,362,945	11,369,194	251,97
	Valley View Hospital		Medium	14,243,108	180,883,956	39,680,365	85,890,394	6,669,697	327,36
	Total			63,129,118	985,092,240	281,304,825	632,474,494	62,452,679	2,024,45

# 2023 Total Operating Expense by Peer Group

Group		System	DOI Region	Direct Patient	Other Patient 0	General	Other 0	Grand
e	AdventHealth Avista Hospital	AdventHealth	Boulder	161,066,887		24,949,361		186,0
	AdventHealth Littleton Hospital	AdventHealth	Denver	296,505,364	0	64,407,453	0	360,9
	AdventHealth Parker Hospital	AdventHealth	Denver	282,161,210	0	53,868,028	0	336,0
	AdventHealth Porter Hospital	AdventHealth	Denver	325,603,950	0	60,453,870	0	386,0
	Banner McKee Medical Center	Banner Health	Ft. Collins	42,605,879	19,085,826	26,474,183	30,538,925	118,70
	Banner North Colorado Medical Center	Banner Health	Greeley	146,482,817	51,559,095	69,457,574	85,195,967	352,6
	Boulder Community Health		Boulder	268,700,788	42,075,457	110,286,509	25,370,712	446,4
	Children's Hospital Colorado	Children's	Denver	1,305,154,467	0	238,356,124	77,608,716	1,621,1
	Children's Hospital Colorado Springs	Children's	Colorado Springs	222,766,113	0	53,428,732	31	276,1
	CommonSpirit Longmont United Hospital	Commonspirit	Boulder	117,670,353	0	20,341,549	0	138,0
	CommonSpirit Penrose-St. Francis Hospital	Commonspirit	Colorado Springs	749,930,098	0	115,553,179	0	865,4
	CommonSpirit St. Anthony Hospital	Commonspirit	Denver	452,158,387	0	60,480,876	0	512,€
	CommonSpirit St. Mary-Corwin Hospital	Commonspirit	Pueblo	119,552,469	0	23,217,888	0	142,7
	Denver Health Medical Center		Denver	873,874,492	20,026,235	360,324,519	161,214,152	1,415,4
	HealthONE Mountain Ridge	HeelshONE						198,9
		HealthONE	Denver	152,498,000	18,428,000	25,176,000	2,885,000	
	HealthONE Presbyterian/St. Luke's	HealthONE	Denver	397,026,000	71,420,000	71,882,000	9,220,000	549,
	HealthONE Rose	HealthONE	Denver	224,479,000	43,623,000	46,575,000	5,778,000	320,
	HealthONE Sky Ridge	HealthONE	Denver	332,122,000	62,921,000	63,829,000	13,809,000	472,
	HealthONE Swedish	HealthONE	Denver	446,603,000	81,716,000	71,752,000	8,755,000	608,
	HealthONE The Medical Center of Aurora	HealthONE	Denver	341,247,000	62,493,000	57,804,000	9,690,000	471,
	Intermountain Health Good Samaritan Me	Intermountain Health	Boulder	223,526,335	31,772,117	106,165,073	0	361,-
	Intermountain Health Lutheran Medical C	Intermountain Health	Denver	324,193,759	40,915,603	162,289,577	0	527,
	Intermountain Health St. Joseph Hospital	Intermountain Health	Denver	435,603,105	49,980,533	202,661,107	0	688,
	Intermountain Health St. Mary's Hospital	Intermountain Health	Grand Junction	344,221,125	66,072,900	164,583,909	0	574,
	Parkview Medical Center		Pueblo	319,665,080	64,244,885	54,033,087	0	437,
	UCHealth Medical Center of the Rockies	UCHealth	Ft. Collins	429,408,270	68,404,321	52,935,745	0	550,
	UCHealth Memorial Hospital Central	UCHealth	Colorado Springs	915,386,722	147,363,266	123,275,507	842	1,186,
	UCHealth Poudre Valley Hospital	UCHealth	Ft. Collins	553,438,867	97,880,948	54,566,654	0	705,
	UCHealth University of Colorado Hospital	UCHealth	Denver	2,099,285,844	281,429,663	230,179,760	1,694,081	2,612,
	Total			12,902,937,381	1,321,411,849	2,769,308,264	431,760,426	17,425,
m	AdventHealth Castle Rock Hospital	AdventHealth	Denver	147,257,379	1,321,411,047	25,148,595	0	17,423,
	CommonSpirit Mercy Hospital	Commonspirit			0		0	
			West	225,444,661		37,872,559		263,
	CommonSpirit OrthoColorado Hospital	Commonspirit	Denver	63,805,004	0	9,899,535	0	73,
	CommonSpirit St. Anthony North Hospital	Commonspirit	Denver	220,357,181	0	36,739,350	0	257,
	CommonSpirit St. Anthony Summit Hospital	Commonspirit	West	91,457,783	0	20,904,303	0	112,
	CommonSpirit St. Elizabeth Hospital	Commonspirit	East	37,415,525	0	8,721,793	0	46,
	Community Hospital		Grand Junction	159,712,093	12,549,244	68,061,334	3,941,235	244,
	Delta Health		West	79,893,358	9,022,950	19,739,148	0	108,
	Intermountain Health Platte Valley Medic	Intermountain Health	Denver	120,159,549	18,788,284	52,987,199	0	191,
		intermountain ricaten					3,920	
	Montrose Memorial Hospital		West	70,455,157	366,508	76,576,712		147,
	San Luis Valley Health Regional Medical C		East	84,564,726		27,685,075	524,164	112,
	UCHealth Greeley	UCHealth	Greeley	161,448,752	16,837,859	18,363,061	0	196,
	UCHealth Highlands Ranch	UCHealth	Denver	221,726,102	21,851,124	24,397,745	0	267,
	UCHealth Longs Peak Hospital	UCHealth	Boulder	168,942,496	18,618,742	21,552,468	0	209,
	UCHealth Yampa Valley Medical Center	UCHealth	West	99,107,542	11,371,201	14,169,496	0	124,
	Vail Health Hospital		West	166,059,234	42,782,617	94,313,652	0	303,
	Valley View Hospital		West	278,975,572	0	44,303,473	0	323,
	Total		11636	2,396,782,114	152,188,529	601,435,498	4,469,319	3,154,
			1444				4,407,317	
	Animas Surgical Hospital		West	22,281,946	1,617,906	15,993,202		39,
	Arkansas Valley Regional Medical Center		East	26,540,544	2,799,399	9,514,270	2,091,482	40,
	Aspen Valley Hospital		West	75,663,447	7,685,427	56,629,378	5,471,039	145,
	Banner East Morgan County Hospital	Banner Health	East	17,851,768	4,056,368	11,317,024	6,431,408	39,
	Banner Fort Collins Medical Center	Banner Health	Ft. Collins	22,074,392	7,202,549	11,273,598	16,026,645	56,
	Banner Sterling Regional MedCenter	Banner Health	East	24,500,606	8,675,778	15,824,414	8,761,562	57,
	CommonSpirit St. Thomas More Hospital	Commonspirit	East	64,854,249	0	11,242,247	0	76,
	Estes Park Health		Ft. Collins	37,131,424	4,606,102	19,570,490	1,802,694	63,
	Family Health West		Grand Junction	62,812,990	7,044,921	12,414,529	-31,756	82,
	Grand River Hospital District		West	66,646,119	7,231,517	41,724,223	316	115,
	Gunnison Valley Health		West	22,558,895	24,237,998	24,532,315	0	71,
	Haxtun Hospital District		East	10,642,979	2,088,316	2,182,325	0	14,
	Heart of the Rockies Regional Medical Ce		East	74,864,197	1,266,296	45,472,499	3,516,528	125,
	Keefe Memorial Health Service District		East	5,794,933	3,235,203	4,578,437	0	13,
	Kit Carson County Health Service District		East	14,390,622	1,972,156	5,361,346	0	21,
	Lincoln Community Hospital		East	18,677,539	2,260,560	9,665,256	0	30,
	Melissa Memorial Hospital		East	15,575,991	3,012,809	6,451,409	0	25,
	Memorial Regional Health		West	29,182,721	10,886,064	25,092,428	2,045,089	
								67,
	Middle Park Health - Kremmling		West	31,115,989	5,995,300	14,493,801	126,733	51,
	Mt. San Rafael Hospital		East	0	0	41,917,315	0	41,
	National Jewish Health		Denver	221,495,467	13,288,719	15,313,523	111,909,416	362,
	Pagosa Springs Medical Center		West	43,189,183	0	0	0	43,
	Pioneers Medical Center		West	30,479,709	2,397,783	17,311,862	3,615,853	53,
	Prowers Medical Center		East	33,595,111	2,264,590	10,609,064	0	46,
	Rangely District Hospital		West	13,809,145	67,800	7,804,388	0	21,
							0	
	Rio Grande Hospital	61-2-27	East	29,619,289	0	2,056,741		31,
	San Luis Valley Health Conejos County Ho	San Luis Valley	East	8,859,022	0	4,421,623	4,883	13,
	Sedgwick County Health Center		East	10,938,004	4,296,390	827,684	0	16,
	Southeast Colorado Hospital District		East	23,188,760	0	0	0	23,
	Southwest Health System, Inc.		West	38,761,716	9,956,817	11,097,217	19,233,239	79,
	Spanish Peaks Regional Health Center		East	13,189,770	2,939,266	9,381,746	2,003,312	27,
	St. Vincent General Hospital District		West	11,820,663	85,953	11,618,365	0	23,
		UCHaalah						
	UCHealth Broomfield Hospital	UCHealth	Denver	58,661,126	6,425,869	9,716,985	0	74,
	UCHealth Grandview Hospital	UCHealth	Colorado Springs	44,802,792	5,974,227	4,246,017	0	55,
	UCHealth Pikes Peak Regional Hospital	UCHealth	Colorado Springs	22,835,916	2,841,702	3,071,167	0	28,
	Weisbrod Memorial County Hospital		East	6,810,839	1,532,347	2,407,608	0	10,
	Wray Community District Hospital		East	0	0	0	37,175,442	37,
	.,, Hospital		East	17,409,069	2,271,818	6,161,269	0	25,8
	Yuma District Hospital							
	Yuma District Hospital Total		Last	1,272,626,932	160,217,950	501,295,765	220,183,885	2,154,

## 2023 Total Operating Expense by DOI Region

DOI Region	Hospital Name	System	Peer Group	Direct Patient	Other Patient	General	Other	Grand Tot
Boulder	AdventHealth Avista Hospital	AdventHealth	Large	161,066,887	0	24,949,361	0	186,016,24
	Boulder Community Health		Large	268,700,788	42,075,457	110,286,509	25,370,712	446,433,46
	CommonSpirit Longmont United Hospital	Commonspirit	Large	117,670,353	0	20,341,549	0	138,011,90
	Intermountain Health Good Samaritan Me		Large	223,526,335	31,772,117	106,165,073	0	361,463,52
	UCHealth Longs Peak Hospital	UCHealth	Medium	168,942,496	18,618,742	21,552,468	0	209,113,70
	Total			939,906,859	92,466,316	283,294,960	25,370,712	1,341,038,84
Colorado	Children's Hospital Colorado Springs	Children's	Large	222,766,113	0	53,428,732	31	276,194,8
prings	CommonSpirit Penrose-St. Francis Hospital		Large	749,930,098	0	115,553,179	0	865,483,27
	UCHealth Grandview Hospital	UCHealth	Small	44,802,792	5,974,227	4,246,017	0	55,023,03
	UCHealth Memorial Hospital Central	UCHealth	Large	915,386,722	147,363,266	123,275,507	842	1,186,026,3
								28,748,78
	UCHealth Pikes Peak Regional Hospital	UCHealth	Small	22,835,916	2,841,702	3,071,167	0	
	Total			1,955,721,641	156,179,195	299,574,602	873	2,411,476,3
Denver	AdventHealth Castle Rock Hospital	AdventHealth	Medium	147,257,379	0	25,148,595	0	172,405,97
	AdventHealth Littleton Hospital	AdventHealth	Large	296,505,364	0	64,407,453	0	360,912,8
	AdventHealth Parker Hospital	AdventHealth	Large	282,161,210	0	53,868,028	0	336,029,2
	AdventHealth Porter Hospital	AdventHealth	Large	325,603,950	0	60,453,870	0	386,057,82
	Children's Hospital Colorado	Children's	Large	1,305,154,467	0	238,356,124	77,608,716	1,621,119,30
	CommonSpirit OrthoColorado Hospital	Commonspirit	Medium	63,805,004	0	9,899,535	0	73,704,5
	CommonSpirit St. Anthony Hospital	Commonspirit	Large	452,158,387	0	60,480,876	0	512,639,26
	CommonSpirit St. Anthony North Hospital	Commonspirit	Medium	220,357,181	0	36,739,350	0	257,096,53
	Denver Health Medical Center		Large	873,874,492	20,026,235	360,324,519	161,214,152	1,415,439,39
	HealthONE Mountain Ridge	HealthONE	Large	152,498,000	18,428,000	25,176,000	2,885,000	198,987,00
	HealthONE Presbyterian/St. Luke's	HealthONE	Large	397,026,000	71,420,000	71,882,000	9,220,000	549,548,00
	HealthONE Rose	HealthONE	Large	224,479,000	43,623,000	46,575,000	5,778,000	320,455,00
	HealthONE Sky Ridge	HealthONE	Large	332,122,000	62,921,000	63,829,000	13,809,000	472,681,00
	HealthONE Swedish	HealthONE	Large	446,603,000	81,716,000	71,752,000	8,755,000	608,826,00
	HealthONE The Medical Center of Aurora	HealthONE	Large	341,247,000	62,493,000	57,804,000	9,690,000	471,234,00
	Intermountain Health Lutheran Medical C	Intermountain Health	Large	324,193,759	40,915,603	162,289,577	0	527,398,9
	Intermountain Health Platte Valley Medic	Intermountain Health	Medium	120,159,549	18,788,284	52,987,199	0	191,935,0
	Intermountain Health St. Joseph Hospital	Intermountain Health	Large	435,603,105	49,980,533	202,661,107	0	688,244,7
	National Jewish Health		Small	221,495,467	13,288,719	15,313,523	111,909,416	362,007,1
	UCHealth Broomfield Hospital	UCHealth	Small	58,661,126	6,425,869	9,716,985	0	74,803,9
	UCHealth Highlands Ranch	UCHealth	Medium	221,726,102	21,851,124	24,397,745	0	267,974,9
	UCHealth University of Colorado Hospital	UCHealth	Large	2,099,285,844	281,429,663	230,179,760	1,694,081	2,612,589,3
	Total	Ochicatar	Luise	9,341,977,386	793,307,030	1,944,242,246	402,563,365	12,482,090,0
			C11					
ast	Arkansas Valley Regional Medical Center	Daniel Harlin	Small	26,540,544	2,799,399	9,514,270	2,091,482	40,945,6
	Banner East Morgan County Hospital	Banner Health	Small	17,851,768	4,056,368	11,317,024	6,431,408	39,656,5
	Banner Sterling Regional MedCenter	Banner Health	Small	24,500,606	8,675,778	15,824,414	8,761,562	57,762,3
	CommonSpirit St. Elizabeth Hospital	Commonspirit	Medium	37,415,525	0	8,721,793	0	46,137,3
	CommonSpirit St. Thomas More Hospital	Commonspirit	Small	64,854,249	0	11,242,247	0	76,096,4
	Haxtun Hospital District		Small	10,642,979	2,088,316	2,182,325	0	14,913,6
	Heart of the Rockies Regional Medical Ce		Small	74,864,197	1,266,296	45,472,499	3,516,528	125,119,5
	Keefe Memorial Health Service District		Small	5,794,933	3,235,203	4,578,437	0	13,608,5
	Kit Carson County Health Service District		Small	14,390,622	1,972,156	5,361,346	0	21,724,1
	Lincoln Community Hospital		Small	18,677,539	2,260,560	9,665,256	0	30,603,3
	Melissa Memorial Hospital		Small	15,575,991	3,012,809	6,451,409	0	25,040,2
	Mt. San Rafael Hospital		Small	0	0		0	
						41,917,315		41,917,3
	Prowers Medical Center		Small	33,595,111	2,264,590	10,609,064	0	46,468,7
	Rio Grande Hospital		Small	29,619,289	0	2,056,741	0	31,676,0
	San Luis Valley Health Conejos County Ho		Small	8,859,022	0	4,421,623	4,883	13,285,5
	San Luis Valley Health Regional Medical C	San Luis Valley	Medium	84,564,726	0	27,685,075	524,164	112,773,9
	Sedgwick County Health Center		Small	10,938,004	4,296,390	827,684	0	16,062,0
	Southeast Colorado Hospital District		Small	23,188,760	0	0	0	23,188,7
	Spanish Peaks Regional Health Center		Small	13,189,770	2,939,266	9,381,746	2,003,312	27,514,0
	Weisbrod Memorial County Hospital		Small	6,810,839	1,532,347	2,407,608	0	10,750,7
	Wray Community District Hospital		Small	0	0	0	37,175,442	37,175,4
	Yuma District Hospital		Small	17,409,069	2,271,818	6,161,269	0	25,842,1
	Total		Siriate	539,283,543	42,671,296	235,799,145	60,508,781	878,262,7
. Callina		Danaar Haalth	Conall					
t. Collins	Banner Fort Collins Medical Center	Banner Health	Small	22,074,392	7,202,549	11,273,598	16,026,645	56,577,1
	Banner McKee Medical Center	Banner Health	Large	42,605,879	19,085,826	26,474,183	30,538,925	118,704,8
	Estes Park Health		Small	37,131,424	4,606,102	19,570,490	1,802,694	63,110,7
	UCHealth Medical Center of the Rockies	UCHealth	Large	429,408,270	68,404,321	52,935,745	0	550,748,3
	UCHealth Poudre Valley Hospital	UCHealth	Large	553,438,867	97,880,948	54,566,654	0	705,886,4
	Total			1,084,658,832	197,179,746	164,820,670	48,368,264	1,495,027,5
rand	Community Hospital		Medium	159,712,093	12,549,244	68,061,334	3,941,235	244,263,9
ınction	Family Health West		Small	62,812,990	7,044,921	12,414,529	-31,756	82,240,6
	Intermountain Health St. Mary's Hospital	Intermountain Health	Large	344,221,125	66,072,900	164,583,909	0	574,877,9
	Total			566,746,208	85,667,065	245,059,772	3,909,479	901,382,5
reeley	Banner North Colorado Medical Center	Banner Health	Large	146,482,817	51,559,095	69,457,574	85,195,967	352,695,4
	UCHealth Greeley	UCHealth	Medium	161,448,752	16,837,859	18,363,061	03,173,707	196,649,6
		o circuid!	medialii			87,820,635	85,195,967	
rable	Total	Common 1-1s	Laure	307,931,569	68,396,954			549,345,1
ieplo	CommonSpirit St. Mary-Corwin Hospital	Commonspirit	Large	119,552,469	0	23,217,888	0	142,770,3
	Parkview Medical Center		Large	319,665,080	64,244,885	54,033,087	0	437,943,0
	Total			439,217,549	64,244,885	77,250,975	0	580,713,4
est	Animas Surgical Hospital		Small	22,281,946	1,617,906	15,993,202	0	39,893,0
	Aspen Valley Hospital		Small	75,663,447	7,685,427	56,629,378	5,471,039	145,449,
	CommonSpirit Mercy Hospital	Commonspirit	Medium	225,444,661	0	37,872,559	0	263,317,
	CommonSpirit St. Anthony Summit Hospital	Commonspirit	Medium	91,457,783	0	20,904,303	0	112,362,
	Delta Health		Medium	79,893,358	9,022,950	19,739,148	0	108,655,
	Grand River Hospital District		Small	66,646,119	7,231,517	41,724,223	316	115,602,
	Gunnison Valley Health		Small	22,558,895	24,237,998	24,532,315	0	71,329,
	Memorial Regional Health		Small	29,182,721	10,886,064	25,092,428	2,045,089	67,206,
	Middle Park Health - Kremmling		Small	31,115,989	5,995,300	14,493,801	126,733	51,731,
	Montrose Memorial Hospital		Medium	70,455,157	366,508	76,576,712	3,920	147,402,
	Pagosa Springs Medical Center		Small	43,189,183	0	0	0	43,189,
	Pioneers Medical Center		Small	30,479,709	2,397,783	17,311,862	3,615,853	53,805,
	Rangely District Hospital		Small	13,809,145	67,800	7,804,388	0	21,681,
	Southwest Health System, Inc.		Small	38,761,716	9,956,817	11,097,217	19,233,239	79,048,
	St. Vincent General Hospital District		Small	11,820,663	85,953	11,618,365	0	23,524,
	UCHealth Yampa Valley Medical Center	UCHealth	Medium	99,107,542	11,371,201	14,169,496	0	124,648,2
			Medium	166,059,234	42,782,617	94,313,652	0	303,155,
	Vail Health Hospital							
	Vail Health Hospital Valley View Hospital		Medium	278,975,572	0	44,303,473	0	
					0 133,705,841	44,303,473 534,176,522	30,496,189	323,279,0 2,095,281,3

## 2023 Patient Service Net Income by Peer Group

	Hospital Name	System	DOI Region	CICP/Other	Commercial	Medicaid	Medicare	Self Pay	
rge	AdventHealth Avista Hospital	AdventHealth	Boulder	-554,530	14,196,333	-3,063,546	-5,821,699	58,290	4,8
	AdventHealth Littleton Hospital	AdventHealth	Denver	-1,149,913	-778,297	-149,984	-926,152	480,822	-2,5
	AdventHealth Parker Hospital	AdventHealth	Denver	3,785,079	23,158,087	4,316,046	-7,071,310	-869,173	23,3
	AdventHealth Porter Hospital	AdventHealth	Denver	-1,689,215	71,718,336	-353,860	-65,729,469	-1,190,133	2,7
	Banner McKee Medical Center	Banner Health	Ft. Collins	-1,169,709	195,955	286,345	-496,451	-219,190	-1,4
	Banner North Colorado Medical Center	Banner Health	Greeley	-456,221	1,758,228	2,219,745	-1,376,852	141,215	2,2
	Boulder Community Health		Boulder	-70,107,092	287,178,942	-286,503,092	-1,184,486	-8,179,478	-78,7
	Children's Hospital Colorado	Children's	Denver	-323,343	-2,127,638	-75,113	-743,297	-404,367	-3,6
	Children's Hospital Colorado Springs	Children's	Colorado Springs	0	1,016,763	2,125,011	505,682	-1,236,021	2,4
	CommonSpirit Longmont United Hospital	Commonspirit	Boulder	-664,955	-36,142,054	3,858,111	23,422,149	2,128,370	-7,3
	CommonSpirit Penrose-St. Francis Hospital	Commonspirit	Colorado Springs	929,763	3,365,023	-5,081,032	-4,136,318	-1,571,831	-6,4
	CommonSpirit St. Anthony Hospital	Commonspirit	Denver	-11,865,834	11,439,893	6,985,710	-7,804,882	818,315	-4
	CommonSpirit St. Mary-Corwin Hospital	Commonspirit	Pueblo	0	-940,994	515,702	-421,433	68,347	
	Denver Health Medical Center	Commonspiric	Denver					-195,748	1,
				-114,397	-1,889,822	6,168,585	-2,780,085		
	HealthONE Mountain Ridge	HealthONE	Denver	-4,108,279	46,605,784	-15,190,412	-42,828,720	-2,498,149	-18,
	HealthONE Presbyterian/St. Luke's	HealthONE	Denver	-1,443,534	17,554,982	-4,603,358	-18,502,444	-286,716	-7,
	HealthONE Rose	HealthONE	Denver	-18,107,271	164,183,389	30,241,908	-105,793,562	-15,648,440	54,
	HealthONE Sky Ridge	HealthONE	Denver	5,811,336	124,557,273	218,164	-25,951,543	-44,689,876	59,
	HealthONE Swedish	HealthONE	Denver	14,652,506	186,441,099	2,456,945	-45,209,667	-53,615,966	104
	HealthONE The Medical Center of Aurora	HealthONE	Denver	1,280,823	91,779,805	-12,173,292	-30,737,810	-42,701,071	7
	Intermountain Health Good Samaritan Me	Intermountain Health	Boulder	-3,081,520	-9,974,386	-22,486,931	-51,010,826	-509,458	-87
	Intermountain Health Lutheran Medical C	Intermountain Health	Denver	-1,411,910	3,451,248	1,581,381	-6,882,213	-1,584,802	-4
	Intermountain Health St. Joseph Hospital	Intermountain Health	Denver	20,035,627	238,199,168	-30,126,648	-53,581,289	-32,159,539	142
	Intermountain Health St. Mary's Hospital	Intermountain Health	Grand Junction	587,750	19,252,547	-13,563,078	-19,198,238	-1,475,450	-14
	Parkview Medical Center	comountain Health							
		HCHaak!	Pueblo Et. Calling	-812,389	59,612,917	-26,010,809	-96,692,981	-12,609,056	-76
	UCHealth Medical Center of the Rockies	UCHealth	Ft. Collins	37,687	-5,221,357	-1,581,423	-1,009,805	-2,078,713	-9
	UCHealth Memorial Hospital Central	UCHealth	Colorado Springs	-753,674	15,454,735	978,018	-29,487,668	-2,767,413	-16
	UCHealth Poudre Valley Hospital	UCHealth	Ft. Collins	-1,080,289	8,526,836	-3,987,553	-26,235,404	-3,556,162	-26
	UCHealth University of Colorado Hospital	UCHealth	Denver	10,227,154	180,856,600	-42,652,333	-90,367,727	-7,444,968	50
	Total			-61,546,351	1,513,429,393	-405,650,791	-718,054,501	-233,796,361	94
um	AdventHealth Castle Rock Hospital	AdventHealth	Denver	-6,818,648	57,520,217	-11,082,910	-30,946,613	-9,376,304	
	CommonSpirit Mercy Hospital	Commonspirit	West	-49,207,421	67,661,871	-89,607,437	-87,392,192	-31,201,762	-189
	CommonSpirit OrthoColorado Hospital	Commonspirit	Denver	-403,474	49,953,189	2,293,475	-17,765,204	-3,288,507	30
	CommonSpirit St. Anthony North Hospital	Commonspirit	Denver	-15,223,435	-6,117,905	35,987	-5,726,711	4,070,119	-22
	CommonSpirit St. Anthony Summit Hospital		West	7,714,517	-3,178,729	-2,452,531	-2,075,782	-620,219	
	CommonSpirit St. Elizabeth Hospital	Commonspirit	East	-1,230,639	66,828,457	-2,177,014	-11,467,567	-4,458,974	47
	Community Hospital		Grand Junction	-364,402	-316,444	-2,703,086	-389,760	-609,216	-4
	Delta Health		West	54,441	-1,218,427	1,337,165	-1,218,843	-656,883	-1
	Intermountain Health Platte Valley Medic	Intermountain Health	Denver	-3,852,269	43,992,093	-11,814,887	-120,780,910	-3,692,382	-96
	Montrose Memorial Hospital		West	-9,335	-530,449	-407,781	173,880	-28,140	
	San Luis Valley Health Regional Medical C	San Luis Valley	East	-2,119,304	53,579,186	-23,521,369	-56,446,776	-7,512,086	-36
	UCHealth Greeley	UCHealth	Greeley	10,701,492	555,734,833	-134,797,113	-154,710,967	-57,635,880	219
	UCHealth Highlands Ranch	UCHealth	Denver	-1,472,926	256,982,173	-99,007,260	-131,107,916	-25,787,190	
	UCHealth Longs Peak Hospital	UCHealth	Boulder	-258,110	-335,362	498,745	-2,909,337	-346,380	-3
	UCHealth Yampa Valley Medical Center	UCHealth	West	1,607,029	43,999,093	-19,179,836	-34,170,276	-5,290,991	-13
		ОСПЕАЦІІ							
	Vail Health Hospital		West	-2,499,486	166,031,571	-32,992,012	-108,333,835	-6,472,010	15
	Valley View Hospital		West	38,641	5,118,851	963,772	-3,893,673	-157,463	2
	Total			-63,343,328	1,355,704,219	-424,614,091	-769,162,481	-153,064,270	-54
l	Animas Surgical Hospital		West	-1,120,133	7,221,840	-1,230,023	1,512,420	-288,168	6
	Arkansas Valley Regional Medical Center		East	-252,276	-1,184,971	1,677,886	-2,889,725	-1,679,337	-4
	Aspen Valley Hospital		West	-3,445,484	5,587,969	-3,160,430	-6,880,954	-1,500,963	-9
	Banner East Morgan County Hospital	Banner Health	East	-171,062	4,753,232	173,882	-1,216,417	-2,039,555	1
	Banner Fort Collins Medical Center	Banner Health	Ft. Collins	-12,661,937	60,893,141	-3,485,431	-86,775,041	-2,230,247	-44
	Banner Sterling Regional MedCenter	Banner Health	East	-1,332,620	5,694,755	3,053,514	-6,938,164	493,165	
							-10,265,270		
	CommonSpirit St. Thomas More Hospital	Commonspirit	East	-5,891,385	19,425,366	-693,023		4,190,293	
	Estes Park Health		Ft. Collins	-2,616,985	36,439,344	74,697	-44,704,933	3,805,025	-7
	Family Health West		Grand Junction	1,116,713	2,772,028	-4,520,517	-2,615,475	200,146	-3
	Grand River Hospital District		West	-3,708,836	-2,480,292	-445,460	3,361,291	1,268,939	-2
	Gunnison Valley Health		West	-1,088,887	-4,545,966	-2,146,788	-7,688,512	-183,151	-1
	Haxtun Hospital District		East	-1,092,779	-469,938	1,256,059	-2,307,200	518,190	-5
	Heart of the Rockies Regional Medical Ce		East	-1,138,211	-1,810,726	-699,907	2,191,106	-1,153,046	-:
	Keefe Memorial Health Service District		East	395,775	4,014,939	-2,321,951	-2,349,132	-1,961,837	-:
	Kit Carson County Health Service District		East	412,856	1,249,389	637,113	-1,128,374	-95,465	
	Lincoln Community Hospital		East	-955,789	14,595,999	-355,599	-18,658,284	472,747	-4
	Melissa Memorial Hospital		East	3,902,279	37,655,956	-14,985,504	-40,583,889	-3,528,922	-17
	Memorial Regional Health		West	-9,041,206	38,468,827	-9,802,394	-59,090,751	1,161,373	-31
	Middle Park Health - Kremmling		West	-9,136,385	72,619,602	352,221	-50,228,726	-2,492,907	11
	Mt. San Rafael Hospital		East	181,987	1,925,409	441,066	-2,289,621	-1,063,122	
	National Jewish Health		Denver	-418,819	-961,313	607,621	-2,887,326	-222,474	-3
	Pagosa Springs Medical Center		West	-1,693,342	40,379,091	-7,147,838	-20,008,029	126,399	11
			West	452,166	43,451,726	3,454,412	-73,540,498	-1,092,301	-27
	Pioneers Medical Center				73,626,828		-26,126,515	-2,750,317	3.
	Pioneers Medical Center Prowers Medical Center		East	-2,761,321		-8,089,803	-20,120,313		
	Prowers Medical Center							-11.659.514	
	Prowers Medical Center Rangely District Hospital		West	1,093,220	43,754,258	-29,432,030	-11,358,162	-11,659,514 1,327,997	-5
	Prowers Medical Center Rangely District Hospital Rio Grande Hospital	San Luis Valloy	West East	1,093,220 -3,136,146	43,754,258 101,467,242	-29,432,030 -876,667	-11,358,162 -36,694,414	1,327,997	-:
	Prowers Medical Center Rangely District Hospital Rio Grande Hospital San Luis Valley Health Conejos County Ho	San Luis Valley	West East East	1,093,220 -3,136,146 -4,292,553	43,754,258 101,467,242 30,349,383	-29,432,030 -876,667 -11,196,197	-11,358,162 -36,694,414 -29,418,164	1,327,997 -3,758,760	-: 6: -1:
	Prowers Medical Center Rangely District Hospital Rio Grande Hospital San Luis Valley Health Conejos County Ho Sedgwick County Health Center	San Luis Valley	West East East East	1,093,220 -3,136,146 -4,292,553 -207,861	43,754,258 101,467,242 30,349,383 40,071,736	-29,432,030 -876,667 -11,196,197 -154,114	-11,358,162 -36,694,414 -29,418,164 -3,366,359	1,327,997 -3,758,760 95,821	-7 62 -18 36
	Prowers Medical Center Rangely District Hospital Rio Grande Hospital San Luis Valley Health Conejos County Ho Sedgwick County Health Center Southeast Colorado Hospital District	San Luis Valley	West East East East East	1,093,220 -3,136,146 -4,292,553 -207,861 4,183,346	43,754,258 101,467,242 30,349,383 40,071,736 162,963,182	-29,432,030 -876,667 -11,196,197 -154,114 4,832,397	-11,358,162 -36,694,414 -29,418,164 -3,366,359 -42,094,593	1,327,997 -3,758,760 95,821 -21,656,333	-18 -18 -18
	Prowers Medical Center Rangely District Hospital Rio Grande Hospital San Luis Valley Health Conejos County Ho Sedgwick County Health Center	San Luis Valley	West East East East	1,093,220 -3,136,146 -4,292,553 -207,861	43,754,258 101,467,242 30,349,383 40,071,736	-29,432,030 -876,667 -11,196,197 -154,114	-11,358,162 -36,694,414 -29,418,164 -3,366,359	1,327,997 -3,758,760 95,821	-1 62 -13 30
	Prowers Medical Center Rangely District Hospital Rio Grande Hospital San Luis Valley Health Conejos County Ho Sedgwick County Health Center Southeast Colorado Hospital District	San Luis Valley	West East East East East	1,093,220 -3,136,146 -4,292,553 -207,861 4,183,346	43,754,258 101,467,242 30,349,383 40,071,736 162,963,182	-29,432,030 -876,667 -11,196,197 -154,114 4,832,397	-11,358,162 -36,694,414 -29,418,164 -3,366,359 -42,094,593	1,327,997 -3,758,760 95,821 -21,656,333	6: -1: 3: 10
	Prowers Medical Center Rangely District Hospital Rio Grande Hospital San Luis Valley Health Conejos County Ho Sedgwick County Health Center Southeast Colorado Hospital District Southwest Health System, Inc.	San Luis Valley	West East East East East West	1,093,220 -3,136,146 -4,292,553 -207,861 4,183,346 -2,493,398	43,754,258 101,467,242 30,349,383 40,071,736 162,963,182 113,226,939	-29,432,030 -876,667 -11,196,197 -154,114 4,832,397 -29,850,196	-11,358,162 -36,694,414 -29,418,164 -3,366,359 -42,094,593 -66,166,778	1,327,997 -3,758,760 95,821 -21,656,333 -15,853,023	-: 6: -1: 3: 10: -:
	Prowers Medical Center Rangely District Hospital Rio Grande Hospital San Luis Valley Health Conejos County Ho Sedgwick County Health Center Southeast Colorado Hospital District Southwest Health System, Inc. Spanish Peaks Regional Health Center	San Luis Valley  UCHealth	West East East East East West East	1,093,220 -3,136,146 -4,292,553 -207,861 4,183,346 -2,493,398 -459,447 -17,660,615	43,754,258 101,467,242 30,349,383 40,071,736 162,963,182 113,226,939 61,617,875 101,513,146	-29,432,030 -876,667 -11,196,197 -154,114 4,832,397 -29,850,196 -12,698,208 -20,084,676	-11,358,162 -36,694,414 -29,418,164 -3,366,359 -42,094,593 -66,166,778 -13,756,050 -103,142,950	1,327,997 -3,758,760 95,821 -21,656,333 -15,853,023 -6,560,387 -1,306,042	-7 62 -18 36 108 -1 28
	Prowers Medical Center Rangely District Hospital Rio Grande Hospital Rio Grande Hospital San Luis Valley Health Conejos County Ho Sedgwick County Health Center Southeast Colorado Hospital District Southwest Health System, Inc. Spanish Peaks Regional Health Center St. Vincent General Hospital District UCHealth Broomfield Hospital	UCHealth	West East East East West East West Denver	1,093,220 -3,136,146 -4,292,553 -207,861 4,183,346 -2,493,398 -459,447 -17,660,615 -12,702,406	43,754,258 101,467,242 30,349,383 40,071,736 162,963,182 113,226,939 61,617,875 101,513,146 57,847,669	-29,432,030 -876,667 -11,196,197 -154,114 4,832,397 -29,850,196 -12,698,208 -20,084,676 -74,575,723	-11,358,162 -36,694,414 -29,418,164 -3,366,359 -42,094,593 -66,166,778 -13,756,050 -103,142,950 -71,125	1,327,997 -3,758,760 95,821 -21,656,333 -15,853,023 -6,560,387 -1,306,042 -1,869,870	-7 62 -18 36 108 -1 28 -40
	Prowers Medical Center Rangely District Hospital Rio Grande Hospital San Luis Valley Health Conejos County Ho Sedgwick County Health Center Southeast Colorado Hospital District Southwest Health System, Inc. Spanish Peaks Regional Health Center St. Vincent General Hospital District UCHealth Broomfield Hospital UCHealth Gromfield Hospital	UCHealth UCHealth	West East East East West East West Colorado Springs	1,093,220 -3,136,146 -4,292,553 -207,861 4,183,346 -2,493,398 -459,447 -17,660,615 -12,702,406 -2,411,855	43,754,258 101,467,242 30,349,383 40,071,736 162,963,182 113,226,939 61,617,875 101,513,146 57,847,669 49,636,728	-29,432,030 -876,667 -11,196,197 -154,114 4,832,397 -29,850,196 -12,698,208 -20,084,676 -74,575,723 1,767,570	-11,358,162 -36,694,414 -29,418,164 -3,366,359 -42,094,593 -66,166,778 -13,756,050 -103,142,950 -71,125 -63,003,316	1,327,997 -3,758,760 95,821 -21,656,333 -15,853,023 -6,560,387 -1,306,042 -1,869,870 -20,768,737	-7 62 -18 36 108 -1 28 -40 -31
	Prowers Medical Center Rangely District Hospital Rio Grande Hospital San Luis Valley Health Conejos County Ho Sedgwick County Health Center Southeast Colorado Hospital District Southwest Health System, Inc. Spanish Peaks Regional Health Center St. Vincent General Hospital District UCHealth Broomfield Hospital UCHealth Grandview Hospital UCHealth Fandview Hospital	UCHealth	West East East East West East West Colorado Springs Colorado Springs	1,093,220 -3,136,146 -4,292,553 -207,861 -4,183,346 -2,493,398 -459,447 -17,660,615 -12,702,406 -2,411,855 -851,702	43,754,258 101,467,242 30,349,383 40,071,736 162,963,182 113,226,939 61,617,875 101,513,146 57,847,669 49,636,728 5,514,747	-29,432,030 -876,667 -11,196,197 -154,114 4,832,397 -29,850,196 -12,698,208 -20,084,676 -74,575,723 1,767,570 -1,806,882	-11,358,162 -36,694,414 -29,418,164 -3,366,359 -42,094,593 -66,166,778 -13,756,050 -103,142,950 -71,125 -63,003,316 -6,230,685	1,327,997 -3,758,760 95,821 -21,656,333 -15,853,023 -6,560,387 -1,306,042 -1,869,870 -20,768,737 -490,600	-7 62 -18 36 108 -1 28 -40 -31
	Prowers Medical Center Rangely District Hospital Rio Grande Hospital Rio Grande Hospital San Luis Valley Health Conejos County Ho Sedgwick County Health Center Southeast Colorado Hospital District Southwest Health System, Inc. Spanish Peaks Regional Health Center St. Vincent General Hospital District UCHealth Broomfield Hospital UCHealth Grandview Hospital UCHealth Break Regional Hospital Weisbrod Memorial County Hospital	UCHealth UCHealth	West East East East East West East West Colorado Springs Colorado Springs East	1,093,220 -3,136,146 -4,292,553 -207,861 4,183,346 -2,493,398 -459,447 -17,660,615 -12,702,406 -2,411,855 -851,702 -1,225,542	43,754,258 101,467,242 30,349,383 40,071,736 162,963,182 113,226,939 61,617,875 101,513,146 57,847,669 49,636,728 5,514,747 31,025,460	-29,432,030 -876,667 -11,196,197 -154,114 4,832,397 -29,850,196 -12,698,208 -20,084,676 -74,575,723 1,767,570 -1,806,882 -2,395,361	-11,358,162 -36,694,414 -29,418,164 -3,366,359 -42,094,593 -66,166,778 -13,756,050 -103,142,950 -71,125 -63,003,316 -6,230,685 -22,082,061	1,327,997 -3,758,760 -95,821 -21,656,333 -15,853,023 -6,560,387 -1,306,042 -1,869,870 -20,768,737 -490,600 -3,079,021	-7 62 -18 36 108 -1 28 -40 -31 -34
	Prowers Medical Center Rangely District Hospital Rio Grande Hospital Rio Grande Hospital San Luis Valley Health Conejos County Ho Sedgwick County Health Center Southeast Colorado Hospital District Southwest Health System, Inc. Spanish Peaks Regional Health Center St. Vincent General Hospital District UCHealth Broomfield Hospital UCHealth Grandview Hospital UCHealth Pikes Peak Regional Hospital Weisbrod Memorial County Hospital Wray Community District Hospital	UCHealth UCHealth	West East East East West East West Denver Colorado Springs Colorado Springs East East East	1,093,220 -3,136,146 -4,292,553 -207,861 4,183,346 -2,493,398 -459,447 -17,660,615 -12,702,406 -2,411,855 -851,702 -1,225,542 -499,797	43,754,258 101,467,242 30,349,383 40,071,736 162,963,182 113,226,939 61,617,875 101,513,146 57,847,669 49,636,728 5,514,747 31,025,460 5,725,874	-29,432,030 -876,667 -11,196,197 -154,114 4,832,397 -29,850,196 -12,698,208 -20,084,676 -74,575,723 1,767,570 -1,806,882 -2,395,361 -7,795,179	-11,358,162 -36,694,414 -29,418,164 -3,366,359 -42,094,593 -66,166,778 -13,756,050 -103,142,950 -71,125 -63,003,316 -6,230,685 -22,082,061 -7,072,093	1,327,997 -3,758,760 95,821 -21,656,333 -15,853,023 -6,560,387 -1,306,042 -1,869,870 -20,768,737 -490,600 -3,079,021 -1,016,957	-7, 62, -18, 36, 108, -1, 28, -40, -31, -34, -3, 2, -10,
	Prowers Medical Center Rangely District Hospital Rio Grande Hospital Rio Grande Hospital San Luis Valley Health Conejos County Ho Sedgwick County Health Center Southeast Colorado Hospital District Southwest Health System, Inc. Spanish Peaks Regional Health Center St. Vincent General Hospital District UCHealth Broomfield Hospital UCHealth Grandview Hospital UCHealth Break Regional Hospital Weisbrod Memorial County Hospital	UCHealth UCHealth	West East East East East West East West Colorado Springs Colorado Springs East	1,093,220 -3,136,146 -4,292,553 -207,861 4,183,346 -2,493,398 -459,447 -17,660,615 -12,702,406 -2,411,855 -851,702 -1,225,542	43,754,258 101,467,242 30,349,383 40,071,736 162,963,182 113,226,939 61,617,875 101,513,146 57,847,669 49,636,728 5,514,747 31,025,460	-29,432,030 -876,667 -11,196,197 -154,114 4,832,397 -29,850,196 -12,698,208 -20,084,676 -74,575,723 1,767,570 -1,806,882 -2,395,361	-11,358,162 -36,694,414 -29,418,164 -3,366,359 -42,094,593 -66,166,778 -13,756,050 -103,142,950 -71,125 -63,003,316 -6,230,685 -22,082,061	1,327,997 -3,758,760 -95,821 -21,656,333 -15,853,023 -6,560,387 -1,306,042 -1,869,870 -20,768,737 -490,600 -3,079,021	-7 62 -18 36 108 -1 28 -40 -31 -34

## 2023 Patient Service Net Income by DOI Region

I Region	Hospital Name	System	Peer Group	CICP/Other	Commercial	Medicaid	Medicare	Self Pay	T
ulder	AdventHealth Avista Hospital	AdventHealth	Large	-554,530	14,196,333	-3,063,546	-5,821,699	58,290	4,814
	Boulder Community Health		Large	-70,107,092	287,178,942	-286,503,092	-1,184,486	-8,179,478	-78,795
	CommonSpirit Longmont United Hospital	Commonspirit	Large	-664,955	-36,142,054	3,858,111	23,422,149	2,128,370	-7,398
	Intermountain Health Good Samaritan Me	Intermountain Health	Large	-3,081,520	-9,974,386	-22,486,931	-51,010,826	-509,458	-87,063
	UCHealth Longs Peak Hospital	UCHealth	Medium	-258,110	-335,362	498,745	-2,909,337	-346,380	-3,350
	Total			-74,666,209	254,923,473	-307,696,713	-37,504,200	-6,848,655	-171,792
lorado	Children's Hospital Colorado Springs	Children's	Large	0	1,016,763	2,125,011	505,682	-1,236,021	2,411
rings	CommonSpirit Penrose-St. Francis Hospital	Commonspirit	Large	929,763	3,365,023	-5,081,032	-4,136,318	-1,571,831	-6,494
	UCHealth Grandview Hospital	UCHealth	Small	-2,411,855	49,636,728	1,767,570	-63,003,316	-20,768,737	-34,779
	UCHealth Memorial Hospital Central	UCHealth	Large	-753,674	15,454,735	978,018	-29,487,668	-2,767,413	-16,576
	UCHealth Pikes Peak Regional Hospital	UCHealth	Small	-851,702	5,514,747	-1,806,882	-6,230,685	-490,600	-3,865
	Total			-3,087,468	74,987,996	-2,017,315	-102,352,306	-26,834,601	-59,303
nver	AdventHealth Castle Rock Hospital	AdventHealth	Medium	-6,818,648	57,520,217	-11,082,910	-30,946,613	-9,376,304	-704
	AdventHealth Littleton Hospital	AdventHealth	Large	-1,149,913	-778,297	-149,984	-926,152	480,822	-2,523
	AdventHealth Parker Hospital	AdventHealth	Large	3,785,079	23,158,087	4,316,046	-7,071,310	-869,173	23,318
	AdventHealth Porter Hospital	AdventHealth	Large	-1,689,215	71,718,336	-353,860	-65,729,469	-1,190,133	2,755
	Children's Hospital Colorado	Children's	Large	-323,343	-2,127,638	-75,113	-743,297	-404,367	-3,673
	CommonSpirit OrthoColorado Hospital		Medium	-403,474	49,953,189	2,293,475	-17,765,204	-3,288,507	30,789
	CommonSpirit St. Anthony Hospital	Commonspirit Commonspirit		-11,865,834	11,439,893	6,985,710	-7,804,882	818,315	-426
			Large						
	CommonSpirit St. Anthony North Hospital	Commonspirit	Medium	-15,223,435	-6,117,905	35,987	-5,726,711	4,070,119	-22,961
	Denver Health Medical Center		Large	-114,397	-1,889,822	6,168,585	-2,780,085	-195,748	1,188
	HealthONE Mountain Ridge	HealthONE	Large	-4,108,279	46,605,784	-15,190,412	-42,828,720	-2,498,149	-18,019
	HealthONE Presbyterian/St. Luke's	HealthONE	Large	-1,443,534	17,554,982	-4,603,358	-18,502,444	-286,716	-7,281
	HealthONE Rose	HealthONE	Large	-18,107,271	164,183,389	30,241,908	-105,793,562	-15,648,440	54,876
	HealthONE Sky Ridge	HealthONE	Large	5,811,336	124,557,273	218,164	-25,951,543	-44,689,876	59,945
	HealthONE Swedish	HealthONE	Large	14,652,506	186,441,099	2,456,945	-45,209,667	-53,615,966	104,724
	HealthONE The Medical Center of Aurora	HealthONE	Large	1,280,823	91,779,805	-12,173,292	-30,737,810	-42,701,071	7,448
	Intermountain Health Lutheran Medical C	Intermountain Health	Large	-1,411,910	3,451,248	1,581,381	-6,882,213	-1,584,802	-4,846
	Intermountain Health Platte Valley Medic	Intermountain Health	Medium	-3,852,269	43,992,093	-11,814,887	-120,780,910	-3,692,382	-96,148
	Intermountain Health St. Joseph Hospital	Intermountain Health	Large	20,035,627	238,199,168	-30,126,648	-53,581,289	-32,159,539	142,367
	National Jewish Health		Small	-418,819	-961,313	607,621	-2,887,326	-222,474	-3,882
	UCHealth Broomfield Hospital	UCHealth	Small	-12,702,406	57,847,669	-74,575,723	-71,125	-1,869,870	-31,371
	UCHealth Highlands Ranch	UCHealth	Medium	-1,472,926	256,982,173	-99,007,260	-131,107,916	-25,787,190	-393
	UCHealth University of Colorado Hospital	UCHealth	Large	10,227,154	180,856,600	-42,652,333	-90,367,727	-7,444,968	50,618
	Total		5**	-25,313,147	1,614,366,029	-246,899,957	-814,195,974	-242,156,420	285,800
t	Arkansas Valley Regional Medical Center		Small	-252,276	-1,184,971	1,677,886	-2,889,725	-1,679,337	-4,328
·L	Banner East Morgan County Hospital	Banner Health	Small	-171,062	4,753,232	173,882		-2,039,555	1,500
		Banner Health	Small				-1,216,417		
	Banner Sterling Regional MedCenter			-1,332,620	5,694,755	3,053,514	-6,938,164	493,165	970
	CommonSpirit St. Elizabeth Hospital	Commonspirit	Medium	-1,230,639	66,828,457	-2,177,014	-11,467,567	-4,458,974	47,494
	CommonSpirit St. Thomas More Hospital	Commonspirit	Small	-5,891,385	19,425,366	-693,023	-10,265,270	4,190,293	6,76
	Haxtun Hospital District		Small	-1,092,779	-469,938	1,256,059	-2,307,200	518,190	-2,095
	Heart of the Rockies Regional Medical Ce		Small	-1,138,211	-1,810,726	-699,907	2,191,106	-1,153,046	-2,610
	Keefe Memorial Health Service District		Small	395,775	4,014,939	-2,321,951	-2,349,132	-1,961,837	-2,22
	Kit Carson County Health Service District		Small	412,856	1,249,389	637,113	-1,128,374	-95,465	1,07
	Lincoln Community Hospital		Small	-955,789	14,595,999	-355,599	-18,658,284	472,747	-4,900
	Melissa Memorial Hospital		Small	3,902,279	37,655,956	-14,985,504	-40,583,889	-3,528,922	-17,54
	Mt. San Rafael Hospital		Small	181,987	1,925,409	441,066	-2,289,621	-1,063,122	-80-
	Prowers Medical Center		Small	-2,761,321	73,626,828	-8,089,803	-26,126,515	-2,750,317	33,898
	Rio Grande Hospital		Small	-3,136,146	101,467,242	-876,667	-36,694,414	1,327,997	62,088
	San Luis Valley Health Conejos County Ho	San Luis Valley	Small	-4,292,553	30,349,383	-11,196,197	-29,418,164	-3,758,760	-18,31
	San Luis Valley Health Regional Medical C		Medium	-2,119,304	53,579,186	-23,521,369	-56,446,776	-7,512,086	-36,020
	Sedgwick County Health Center	,	Small	-207,861	40,071,736	-154,114	-3,366,359	95,821	36,439
	Southeast Colorado Hospital District		Small	4,183,346	162,963,182	4,832,397	-42,094,593	-21,656,333	108,22
	Spanish Peaks Regional Health Center		Small	-459,447	61,617,875	-12,698,208	-13,756,050	-6,560,387	28,14
	Weisbrod Memorial County Hospital		Small	-1,225,542	31,025,460	-2,395,361	-22,082,061	-3,079,021	2,24
	Wray Community District Hospital		Small	-499,797	5,725,874	-7,795,179	-7,072,093	-1,016,957	-10,65
	Yuma District Hospital		Small	-1,632,482	9,080,748	-5,325,998	-8,743,500	-1,231,658	-7,85
	Total			-19,322,971	722,185,381	-81,213,978	-343,703,063	-56,447,563	221,49
Collins	Banner Fort Collins Medical Center	Banner Health	Small	-12,661,937	60,893,141	-3,485,431	-86,775,041	-2,230,247	-44,25
	Banner McKee Medical Center	Banner Health	Large	-1,169,709	195,955	286,345	-496,451	-219,190	-1,40
	Estes Park Health		Small	-2,616,985	36,439,344	74,697	-44,704,933	3,805,025	-7,00
	UCHealth Medical Center of the Rockies	UCHealth	Large	37,687	-5,221,357	-1,581,423	-1,009,805	-2,078,713	-9,85
	UCHealth Poudre Valley Hospital	UCHealth	Large	-1,080,289	8,526,836	-3,987,553	-26,235,404	-3,556,162	-26,33
	Total			-17,491,233	100,833,919	-8,693,364	-159,221,633	-4,279,287	-88,85
nd	Community Hospital		Medium	-364,402	-316,444	-2,703,086	-389,760	-609,216	-4,38
ction	Family Health West		Small	1,116,713	2,772,028	-4,520,517	-2,615,475	200,146	-3,04
	Intermountain Health St. Mary's Hospital	Intermountain Health	Large	587,750	19,252,547	-13,563,078	-19,198,238	-1,475,450	-14,39
	Total			1,340,061	21,708,131	-20,786,680	-22,203,473	-1,884,519	-21,82
eley	Banner North Colorado Medical Center	Banner Health	Large	-456,221	1,758,228	2,219,745	-1,376,852	141,215	2,28
,	UCHealth Greeley	UCHealth	Medium	10,701,492	555,734,833	-134,797,113	-154,710,967	-57,635,880	219,29
	Total			10,245,272	557,493,061	-132,577,367	-156,087,819	-57,494,666	221,57
olo	CommonSpirit St. Mary-Corwin Hospital	Commonspirit	Large	0	-940,994	515,702	-421,433	68,347	-77
510	Parkview Medical Center	сопштопарите	Large	-812,389	59,612,917	-26,010,809	-96,692,981	-12,609,056	-76,51
	Total		Large	-812,389	58,671,923	-25,495,108	-97,114,414	-12,540,709	-77,29
			Conall						6,09
:	Animas Surgical Hospital		Small	-1,120,133	7,221,840	-1,230,023	1,512,420	-288,168	
	Aspen Valley Hospital		Small	-3,445,484	5,587,969	-3,160,430	-6,880,954	-1,500,963	-9,39
	CommonSpirit Mercy Hospital	Commonspirit	Medium	-49,207,421	67,661,871	-89,607,437	-87,392,192	-31,201,762	-189,7
	CommonSpirit St. Anthony Summit Hospital	commonspirit	Medium	7,714,517	-3,178,729	-2,452,531	-2,075,782	-620,219	-6'
	Delta Health		Medium	54,441	-1,218,427	1,337,165	-1,218,843	-656,883	-1,70
	Grand River Hospital District		Small	-3,708,836	-2,480,292	-445,460	3,361,291	1,268,939	-2,00
			Small	-1,088,887	-4,545,966	-2,146,788	-7,688,512	-183,151	-15,6
	Gunnison Valley Health		Small	-9,041,206	38,468,827	-9,802,394	-59,090,751	1,161,373	-38,30
	Gunnison Valley Health Memorial Regional Health			-9,136,385	72,619,602	352,221	-50,228,726	-2,492,907	11,11
			Small	-7,130,303					-80
	Memorial Regional Health		Small Medium	-9,335	-530,449	-407,781	173,880	-28,140	
	Memorial Regional Health Middle Park Health - Kremmling			-9,335	-530,449 40,379,091		173,880	-28,140 126,399	
	Memorial Regional Health Middle Park Health - Kremmling Montrose Memorial Hospital Pagosa Springs Medical Center		Medium Small	-9,335 -1,693,342	40,379,091	-7,147,838	-20,008,029	126,399	11,6
	Memorial Regional Health Middle Park Health - Kremmling Montrose Memorial Hospital Pagosa Springs Medical Center Pioneers Medical Center		Medium Small Small	-9,335 -1,693,342 452,166	40,379,091 43,451,726	-7,147,838 3,454,412	-20,008,029 -73,540,498	126,399 -1,092,301	11,6! -27,2
	Memorial Regional Health Middle Park Health - Kremmling Montrose Memorial Hospital Pagosa Springs Medical Center Pioneers Medical Center Rangely District Hospital		Medium Small Small Small	-9,335 -1,693,342 452,166 1,093,220	40,379,091 43,451,726 43,754,258	-7,147,838 3,454,412 -29,432,030	-20,008,029 -73,540,498 -11,358,162	126,399 -1,092,301 -11,659,514	11,65 -27,27 -7,60
	Memorial Regional Health Middle Park Health - Kremmling Montrose Memorial Hospital Pagosa Springs Medical Center Ploneers Medical Center Rangely District Hospital Southwest Health System, Inc.		Medium Small Small Small Small	-9,335 -1,693,342 452,166 1,093,220 -2,493,398	40,379,091 43,451,726 43,754,258 113,226,939	-7,147,838 3,454,412 -29,432,030 -29,850,196	-20,008,029 -73,540,498 -11,358,162 -66,166,778	126,399 -1,092,301 -11,659,514 -15,853,023	11,65 -27,27 -7,60 -1,13
	Memorial Regional Health Middle Park Health - Kremmling Montrose Memorial Hospital Pagosa Springs Medical Center Pioneers Medical Center Rangely District Hospital Southwest Health System, Inc. St. Vincent General Hospital District		Medium Small Small Small Small Small Small	-9,335 -1,693,342 452,166 1,093,220 -2,493,398 -17,660,615	40,379,091 43,451,726 43,754,258 113,226,939 101,513,146	-7,147,838 3,454,412 -29,432,030 -29,850,196 -20,084,676	-20,008,029 -73,540,498 -11,358,162 -66,166,778 -103,142,950	126,399 -1,092,301 -11,659,514 -15,853,023 -1,306,042	11,65 -27,27 -7,60 -1,13 -40,68
	Memorial Regional Health Middle Park Health - Kremmling Montrose Memorial Hospital Pagosa Springs Medical Center Ploneers Medical Center Rangely District Hospital Southwest Health System, Inc.	UCHealth	Medium Small Small Small Small	-9,335 -1,693,342 452,166 1,093,220 -2,493,398	40,379,091 43,451,726 43,754,258 113,226,939	-7,147,838 3,454,412 -29,432,030 -29,850,196	-20,008,029 -73,540,498 -11,358,162 -66,166,778	126,399 -1,092,301 -11,659,514 -15,853,023	11,65 -27,27 -7,60 -1,13 -40,68 -13,03
	Memorial Regional Health Middle Park Health - Kremmling Montrose Memorial Hospital Pagosa Springs Medical Center Pioneers Medical Center Rangely District Hospital Southwest Health System, Inc. St. Vincent General Hospital District	UCHealth	Medium Small Small Small Small Small Small	-9,335 -1,693,342 452,166 1,093,220 -2,493,398 -17,660,615	40,379,091 43,451,726 43,754,258 113,226,939 101,513,146	-7,147,838 3,454,412 -29,432,030 -29,850,196 -20,084,676	-20,008,029 -73,540,498 -11,358,162 -66,166,778 -103,142,950	126,399 -1,092,301 -11,659,514 -15,853,023 -1,306,042	11,65 -27,27 -7,60 -1,13 -40,68
	Memorial Regional Health Middle Park Health - Kremmling Montrose Memorial Hospital Pagosa Springs Medical Center Pioneers Medical Center Rangely District Hospital Southwest Health System, Inc. St. Vincent General Hospital District UCHealth Yampa Valley Medical Center	UCHealth	Medium Small Small Small Small Small Medium	-9,335 -1,693,342 452,166 1,093,220 -2,493,398 -17,660,615 1,607,029	40,379,091 43,451,726 43,754,258 113,226,939 101,513,146 43,999,093	-7,147,838 3,454,412 -29,432,030 -29,850,196 -20,084,676 -19,179,836	-20,008,029 -73,540,498 -11,358,162 -66,166,778 -103,142,950 -34,170,276	126,399 -1,092,301 -11,659,514 -15,853,023 -1,306,042 -5,290,991	11,65 -27,27 -7,60 -1,13 -40,68

#### **Bad Debt Costs by Year**

r Group	Hospital Name	System	DOI Region	2019	2020	2021 349,801	2022	
ge	AdventHealth Avista Hospital	AdventHealth	Boulder	1,461,769	706,372		68,173	
	AdventHealth Littleton Hospital	AdventHealth	Denver	3,188,774	3,283,735	534,088	4,233,509	
	AdventHealth Parker Hospital	AdventHealth	Denver	3,439,176	3,093,104	1,609,249	3,563,274	
	AdventHealth Porter Hospital	AdventHealth	Denver	2,419,781	1,397,938	948,427	1,466,299	-2,
	Banner McKee Medical Center	Banner Health	Ft. Collins	1,574,065	1,307,499	283,772	320,158	
	Banner North Colorado Medical Center	Banner Health	Greeley	5,733,802	3,089,702	1,196,048	1,850,491	
	Boulder Community Health		Boulder	2,693,679	3,382,727	1,888,351	1,846,136	1,
	Children's Hospital Colorado	Children's	Denver	6,519,234	14,921,953	3,320,315	1,003,499	
		Children's	Colorado Springs	0,517,231		205,028	156,485	1
				2 2/ / //2	1,510,149			
	CommonSpirit Longmont United Hospital	Commonspirit	Boulder	2,364,113	1,824,814	-150,340	1,145,565	1
	CommonSpirit Penrose-St. Francis Hospital	Commonspirit	Colorado Springs	7,739,267	5,192,882	1,342,495	1,774,423	1
	CommonSpirit St. Anthony Hospital	Commonspirit	Denver	4,563,171	4,433,242	4,363,085	4,808,796	
	CommonSpirit St. Mary-Corwin Hospital	Commonspirit	Pueblo	989,776	-191,993	-8,722	72,970	
	Denver Health Medical Center		Denver	35,469,990	33,243,262	38,285,965	39,021,118	2
		II. III ONE						
	HealthONE Mountain Ridge	HealthONE	Denver	2,223,215	522,329	1,934,090	4,466,133	2
	HealthONE Presbyterian/St. Luke's	HealthONE	Denver	1,808,236	644,052	712,605	1,195,283	
	HealthONE Rose	HealthONE	Denver	1,593,874	245,513	1,840,833	2,288,897	
	HealthONE Sky Ridge	HealthONE	Denver	995,561	530,673	875,953	1,734,333	
	HealthONE Swedish	HealthONE	Denver					
				3,373,173	-1,059,807	3,086,771	3,870,550	
	HealthONE The Medical Center of Aurora	HealthONE	Denver	4,469,189	-393,622	2,584,576	6,912,775	
	Intermountain Health Good Samaritan Me	Intermountain Heal	Boulder	928,664	1,331,926	1,155,877	1,757,090	
	Intermountain Health Lutheran Medical C	Intermountain Heal	Denver	1,917,749	2,813,949	2,671,947	2,544,320	
	Intermountain Health St. Joseph Hospital	Intermountain Heal	Denver	1,409,434	2,751,197	1,821,018	2,477,843	
		Intermountain Heal		4,476,533	3,035,597	1,903,360	3,050,728	
	Parkview Medical Center		Pueblo	3,113,934	2,184,169	5,898,086	7,817,098	
	UCHealth Medical Center of the Rockies	UCHealth	Ft. Collins	5,122,707	6,319,111	6,877,445	6,521,100	
	UCHealth Memorial Hospital Central	UCHealth	Colorado Springs	8,985,886	16,025,329	14,630,168	12,924,342	
							6,866,473	
	UCHealth Poudre Valley Hospital	UCHealth	Ft. Collins	5,140,643	8,298,694	6,918,377		
		UCHealth	Denver	15,819,055	19,316,774	19,285,416	19,674,057	
	Total			139,534,453	139,761,270	126,364,082	145,431,918	40
	AdventHealth Castle Rock Hospital	AdventHealth	Denver	1,697,504	1,985,979	931,803	1,336,491	
		Children's	Colorado Springs	1,567,550	.,,,	,	.,,	
					2.002.2:-		1 222 22 .	
		Commonspirit	West	1,977,161	2,088,815	1,346,104	1,225,354	47
	CommonSpirit OrthoColorado Hospital	Commonspirit	Denver	95,608	95,281	366,386	55,365	
	CommonSpirit St. Anthony North Hospital	Commonspirit	Denver	3,447,312	3,192,627	256,341	950,229	-
	CommonSpirit St. Anthony Summit Hospital		West	3,177,520	2,627,196	2,159,599	3,093,815	:
						2,137,377	3,073,013	
	CommonSpirit St. Elizabeth Hospital	Commonspirit	East	1,037,077	707,923			
	Community Hospital		Grand Junction	3,232,454	11,271,496	449,488	2,154,696	
	Delta Health		West	954,314	920,400	385,136	1,199,149	
	Intermountain Health Platte Valley Medic	Intermountain Heal	Denver	3,622,990	3,186,878	2,343,324	2,860,047	
	Montrose Memorial Hospital		West	1,576,309	1,374,883	2,446,787	1,457,945	
	San Luis Valley Health Regional Medical C	San Luis Valley	East	0	1,305,971	2,035,371	1,983,810	
	UCHealth Greeley	UCHealth	Greeley		2,744,432	3,191,663	2,569,418	2
	UCHealth Highlands Ranch	UCHealth	Denver	0	1,184,331	1,196,259	1,492,230	1
	UCHealth Longs Peak Hospital	UCHealth	Boulder					
				1,441,318	2,718,839	2,365,042	1,842,718	
	UCHealth Yampa Valley Medical Center	UCHealth	West	1,374,268	2,423,753	2,324,808	2,285,630	
	Vail Health Hospital		West	7,919,894	4,928,042	4,435,175	4,956,900	
	Valley View Hospital		West	2,294,500	2,486,728	4,111,426	4,016,325	
	Total			35,415,782	45,243,574	30,344,714	33,480,122	11
			111					
	Animas Surgical Hospital		West	291,077	289,317	279,155	324,377	
	Arkansas Valley Regional Medical Center		East	1,784,213	1,580,494	2,175,808	1,100,879	
	Aspen Valley Hospital		West	2,830,887	2,216,397	2,303,978	6,319,596	
	Banner East Morgan County Hospital	Banner Health	East	601,421	456,797	541,009	48,749	
	Banner Fort Collins Medical Center	Banner Health						
			Ft. Collins	1,130,507	736,799	211,193	299,785	
	Banner Sterling Regional MedCenter	Banner Health	East	868,113	562,606	522,264	199,249	
	CommonSpirit St. Thomas More Hospital	Commonspirit	East	963,333	632,875	73,490	283,856	
	Estes Park Health		Ft. Collins	647,828	427,370	556,547	1,111,724	
	Family Health West		Grand Junction	703,758	880,258	807,723	1,123,288	
	Grand River Hospital District		West	2,574,910	3,393,103	3,142,717	3,979,360	
	Gunnison Valley Health		West	940,594	681,679	1,141,546	1,717,785	
	Haxtun Hospital District		East		130,981	46,181	88,021	
	Heart of the Rockies Regional Medical Ce		East	1,040,593	1,211,164	1,447,561	1,738,368	
	Keefe Memorial Health Service District		East	227,119	224,877	85,711	256,413	
	Kit Carson County Health Service District		East		0	517,375	2,026,206	
	Lincoln Community Hospital		East	1,415,712	1,738,102	1,471,832	776,991	
	Melissa Memorial Hospital		East	673,254	269,889	366,719	214,826	
				0,5,25				
	Memorial Regional Health		West		2,191,896	2,278,739	2,249,437	
	Middle Park Health - Kremmling		West			712,451	1,905,396	
	Mt. San Rafael Hospital		East	1,246,302	1,000,533	1,276,253	1,472,273	
	National Jewish Health		Denver	1,786,939	1,643,232	2,083,778	1,734,761	
	Pagosa Springs Medical Center			0	986,347	1,192,557	1,403,078	
			West					
	Pioneers Medical Center		West	700,499	1,144,797	1,656,589	1,458,162	
	Prowers Medical Center		East	513,649	1,274,508	853,999	938,421	
	Rangely District Hospital		West	1,656,870	935,409	426,972	125,731	
	Rio Grande Hospital							
			East	815,895	289,472	524,767	548,092	
	San Luis Valley Health Conejos County Ho	San Luis Valley	East	0	242,778	290,213	276,243	
	Sedgwick County Health Center		East	545,220	406,452	485,347	462,316	
	Southeast Colorado Hospital District		East	133,770	293,951	28,805	7,892	
				133,770				
	Southwest Health System, Inc.		West		1,696,465	1,871,755	1,868,340	
	Spanish Peaks Regional Health Center		East	125,328	34,729	-34,384	65,383	
	-1		West	1,243,505	818,261			
	St. Vincent General Hospital District	UCHealth	Denver	359,083	1,434,271	885,909	961,069	
	St. Vincent General Hospital District							
	St. Vincent General Hospital District UCHealth Broomfield Hospital		Colorado Springs	142,930	1,129,628	810,028	655,758	
	St. Vincent General Hospital District UCHealth Broomfield Hospital UCHealth Grandview Hospital	UCHealth			829,366	020.204	552,772	
	St. Vincent General Hospital District UCHealth Broomfield Hospital		Colorado Springs	172,262	027,300	829,284	JJZ,772	
	St. Vincent General Hospital District UCHealth Broomfield Hospital UCHealth Grandview Hospital UCHealth Pikes Peak Regional Hospital	UCHealth				72,183		
	St. Vincent General Hospital District UCHealth Broomfield Hospital UCHealth Grandview Hospital UCHealth Pikes Peak Regional Hospital Weisbrod Memorial County Hospital	UCHealth	Colorado Springs East	25,675	2,308	72,183	701,056	3
	St. Vincent General Hospital District UCHealth Broomfield Hospital UCHealth Grandview Hospital UCHealth Pikes Peak Regional Hospital Weisbrod Memorial County Hospital Wray Community District Hospital	UCHealth	Colorado Springs East East			72,183 434,118	701,056 362,194	
	St. Vincent General Hospital District UCHealth Broomfield Hospital UCHealth Grandview Hospital UCHealth Grandview Hospital UCHealth Pikes Peak Regional Hospital Weisbrod Memorial County Hospital Wray Community District Hospital Yuma District Hospital	UCHealth	Colorado Springs East	25,675 908,991	2,308 577,657	72,183 434,118 603,278	701,056 362,194 0	
	St. Vincent General Hospital District UCHealth Broomfield Hospital UCHealth Grandview Hospital UCHealth Pikes Peak Regional Hospital Weisbrod Memorial County Hospital Wray Community District Hospital	UCHealth	Colorado Springs East East	25,675	2,308	72,183 434,118	701,056 362,194	5

#### Bad Debt Costs by Year

DOI Region	Hospital Name	System	Peer Group	2019	2020	2021	2022	202
Boulder	AdventHealth Avista Hospital	AdventHealth	Large	1,461,769	706,372	349,801	68,173	587,90
	Boulder Community Health		Large	2,693,679	3,382,727	1,888,351	1,846,136	1,775,87
	CommonSpirit Longmont United Hospital	Commonspirit	Large	2,364,113	1,824,814	-150,340	1,145,565	1,130,55
	Intermountain Health Good Samaritan Me	Intermountain Health	Large	928,664	1,331,926	1,155,877	1,757,090	1,389,68
	UCHealth Longs Peak Hospital	UCHealth	Medium	1,441,318	2,718,839	2,365,042	1,842,718	37,85
	Total			8,889,544	9,964,678	5,608,731	6,659,683	4,921,8
Colorado	Children's Hospital Colorado Springs	Children's	Large		1,510,149	205,028	156,485	1,148,94
Springs	emarens nospitat cotorado springs	cintarcity	Medium	1,567,550	1,310,117	203,020	130, 103	1,110,7
	CommonSpirit Penrose-St. Francis Hospital	Commonspirit	Large	7,739,267	5,192,882	1,342,495	1,774,423	1,024,62
	UCHealth Grandview Hospital	UCHealth	Small	142,930	1,129,628	810,028	655,758	1,951,42
	UCHealth Memorial Hospital Central	UCHealth						
			Large	8,985,886	16,025,329	14,630,168	12,924,342	1,655,94
	UCHealth Pikes Peak Regional Hospital	UCHealth	Small	172,262	829,366	829,284	552,772	1,828,9
	Total			18,607,895	24,687,353	17,817,004	16,063,780	7,609,84
Denver	AdventHealth Castle Rock Hospital	AdventHealth	Medium	1,697,504	1,985,979	931,803	1,336,491	3,647,54
	AdventHealth Littleton Hospital	AdventHealth	Large	3,188,774	3,283,735	534,088	4,233,509	586,81
	AdventHealth Parker Hospital	AdventHealth	Large	3,439,176	3,093,104	1,609,249	3,563,274	359,12
	AdventHealth Porter Hospital	AdventHealth	Large	2,419,781	1,397,938	948,427	1,466,299	-2,750,19
	Children's Hospital Colorado	Children's	Large	6,519,234	14,921,953	3,320,315	1,003,499	293,76
	CommonSpirit OrthoColorado Hospital	Commonspirit	Medium	95,608	95,281	366,386	55,365	572,85
	CommonSpirit St. Anthony Hospital	Commonspirit	Large	4,563,171	4,433,242	4,363,085	4,808,796	839,12
	CommonSpirit St. Anthony North Hospital	Commonspirit	Medium	3,447,312	3,192,627	256,341	950,229	4,747,18
	Denver Health Medical Center		Large	35,469,990	33,243,262	38,285,965	39,021,118	2,285,85
	HealthONE Mountain Ridge	HealthONE	Large	2,223,215	522,329	1,934,090	4,466,133	2,787,78
	HealthONE Presbyterian/St. Luke's	HealthONE	Large	1,808,236	644,052	712,605	1,195,283	1,032,96
	HealthONE Rose	HealthONE	Large	1,593,874	245,513	1,840,833	2,288,897	3,381,80
	HealthONE Sky Ridge	HealthONE	Large	995,561	530,673	875,953	1,734,333	592,90
	HealthONE Swedish	HealthONE	Large	3,373,173	-1,059,807	3,086,771	3,870,550	3,014,06
	HealthONE The Medical Center of Aurora	HealthONE	Large	4,469,189	-393,622	2,584,576	6,912,775	4,222,17
				1,917,749	2,813,949			1,941,77
	Intermountain Health Lutheran Medical C	Intermountain Health	Large			2,671,947	2,544,320	
	Intermountain Health Platte Valley Medic		Medium	3,622,990	3,186,878	2,343,324	2,860,047	4,275,46
	Intermountain Health St. Joseph Hospital	Intermountain Health	Large	1,409,434	2,751,197	1,821,018	2,477,843	1,398,04
	National Jewish Health		Small	1,786,939	1,643,232	2,083,778	1,734,761	621,69
	UCHealth Broomfield Hospital	UCHealth	Small	359,083	1,434,271	885,909	961,069	929,07
	UCHealth Highlands Ranch	UCHealth	Medium	0	1,184,331	1,196,259	1,492,230	16,330,48
	UCHealth University of Colorado Hospital	UCHealth	Large	15,819,055	19,316,774	19,285,416	19,674,057	7,324,86
	Total			100,219,048	98,466,891	91,938,139	108,650,877	58,435,18
East	Arkansas Valley Regional Medical Center		Small	1,784,213	1,580,494	2,175,808	1,100,879	854,72
Lust		Banner Health	Small	601,421	456,797	541,009	48,749	2,202,96
	Banner East Morgan County Hospital							
	Banner Sterling Regional MedCenter	Banner Health	Small	868,113	562,606	522,264	199,249	683,78
	CommonSpirit St. Elizabeth Hospital	Commonspirit	Medium	1,037,077	707,923			-255,02
	CommonSpirit St. Thomas More Hospital	Commonspirit	Small	963,333	632,875	73,490	283,856	1,849,66
	Haxtun Hospital District		Small		130,981	46,181	88,021	1,149,51
	Heart of the Rockies Regional Medical Ce		Small	1,040,593	1,211,164	1,447,561	1,738,368	1,107,29
	Keefe Memorial Health Service District		Small	227,119	224,877	85,711	256,413	775,12
	Kit Carson County Health Service District		Small		0	517,375	2,026,206	574,61
	Lincoln Community Hospital		Small	1,415,712	1,738,102	1,471,832	776,991	3,317,90
	Melissa Memorial Hospital		Small	673,254	269,889	366,719	214,826	3,093,62
	Mt. San Rafael Hospital		Small	1,246,302	1,000,533	1,276,253	1,472,273	667,71
	Prowers Medical Center		Small	513,649	1,274,508	853,999	938,421	1,154,00
	Rio Grande Hospital		Small	815,895	289,472	524,767	548,092	-1,365,50
	San Luis Valley Health Conejos County Ho	San Luis Valley	Small	0	242,778	290,213	276,243	3,676,21
	San Luis Valley Health Regional Medical C	San Luis Valley	Medium	0	1,305,971	2,035,371	1,983,810	366,88
	Sedgwick County Health Center		Small	545,220	406,452	485,347	462,316	-41,09
	Southeast Colorado Hospital District		Small	133,770	293,951	28,805	7,892	1,534,60
	Spanish Peaks Regional Health Center		Small	125,328	34,729	-34,384	65,383	-361,41
	Weisbrod Memorial County Hospital		Small	25,675	2,308	72,183	701,056	3,228,82
	Wray Community District Hospital		Small	908,991	577,657	434,118	362,194	915,96
			Small	700,771	377,037	603,278	0	
	Yuma District Hospital		SIIIdll				<del>-</del>	763,76
	Total			12,925,666	12,944,066	13,817,898	13,551,241	25,894,14
Ft. Collins	Banner Fort Collins Medical Center	Banner Health	Small	1,130,507	736,799	211,193	299,785	2,148,63
	Banner McKee Medical Center	Banner Health	Large	1,574,065	1,307,499	283,772	320,158	231,21
	Estes Park Health		Small	647,828	427,370	556,547	1,111,724	1,782,95
	UCHealth Medical Center of the Rockies	UCHealth	Large	5,122,707	6,319,111	6,877,445	6,521,100	56,29
	UCHealth Poudre Valley Hospital	UCHealth	Large	5,140,643	8,298,694	6,918,377	6,866,473	-513,27
	Total			13,615,751	17,089,473	14,847,335	15,119,240	3,705,83
Grand	Community Hospital		Medium	3,232,454	11,271,496	449,488	2,154,696	1,302,08
Junction	Family Health West		Small	703,758	880,258	807,723	1,123,288	1,570,04
		Intermountain Health						
	Intermountain Health St. Mary's Hospital	Intermountain Health	Large	4,476,533	3,035,597	1,903,360	3,050,728	529,03
	Total			8,412,746	15,187,351	3,160,571	6,328,712	3,401,15
Greeley	Banner North Colorado Medical Center	Banner Health	Large	5,733,802	3,089,702	1,196,048	1,850,491	556,18
	UCHealth Greeley	UCHealth	Medium		2,744,432	3,191,663	2,569,418	25,353,42
	Total			5,733,802	5,834,135	4,387,711	4,419,909	25,909,60
Pueblo	CommonSpirit St. Mary-Corwin Hospital	Commonspirit	Large	989,776	-191,993	-8,722	72,970	101,65
	Parkview Medical Center		Large	3,113,934	2,184,169	5,898,086	7,817,098	3,151,79
	Total			4,103,711	1,992,177	5,889,364	7,890,068	3,253,44
West	Animas Surgical Hospital		Small	291,077	289,317	279,155	324,377	266,70
	Aspen Valley Hospital							
	_ ' ' '	C	Small	2,830,887	2,216,397	2,303,978	6,319,596	3,469,27
	CommonSpirit Mercy Hospital	Commonspirit	Medium	1,977,161	2,088,815	1,346,104	1,225,354	47,708,55
	CommonSpirit St. Anthony Summit Hospital	Commonspirit	Medium	3,177,520	2,627,196	2,159,599	3,093,815	2,160,30
	Delta Health		Medium	954,314	920,400	385,136	1,199,149	470,41
	Grand River Hospital District		Small	2,574,910	3,393,103	3,142,717	3,979,360	1,724,35
			Small	940,594	681,679	1,141,546	1,717,785	485,98
	Gunnison Valley Health		Small		2,191,896	2,278,739	2,249,437	4,202,01
					,	712,451	1,905,396	5,394,58
	Memorial Regional Health							
	Memorial Regional Health Middle Park Health - Kremmling		Small	4 574 200	4 274 002			
	Memorial Regional Health Middle Park Health - Kremmling Montrose Memorial Hospital		Small Medium	1,576,309	1,374,883	2,446,787	1,457,945	233,4
	Memorial Regional Health Middle Park Health - Kremmling Montrose Memorial Hospital Pagosa Springs Medical Center		Small Medium Small	0	986,347	2,446,787 1,192,557	1,457,945 1,403,078	233,44 32,9
	Memorial Regional Health Middle Park Health - Kremmling Montrose Memorial Hospital Pagosa Springs Medical Center Pioneers Medical Center		Small Medium Small Small	0 700,499	986,347 1,144,797	2,446,787 1,192,557 1,656,589	1,457,945 1,403,078 1,458,162	233,44 32,99 1,805,8
	Memorial Regional Health Middle Park Health - Kremmling Montrose Memorial Hospital Pagosa Springs Medical Center Pioneers Medical Center Rangely District Hospital		Small Medium Small Small Small	0	986,347 1,144,797 935,409	2,446,787 1,192,557 1,656,589 426,972	1,457,945 1,403,078 1,458,162 125,731	233,44 32,99 1,805,8 3,581,25
	Memorial Regional Health Middle Park Health - Kremmling Montrose Memorial Hospital Pagosa Springs Medical Center Pioneers Medical Center		Small Medium Small Small	0 700,499	986,347 1,144,797	2,446,787 1,192,557 1,656,589	1,457,945 1,403,078 1,458,162	233,44 32,99 1,805,81 3,581,25
	Memorial Regional Health Middle Park Health - Kremmling Montrose Memorial Hospital Pagosa Springs Medical Center Pioneers Medical Center Rangely District Hospital		Small Medium Small Small Small	0 700,499	986,347 1,144,797 935,409	2,446,787 1,192,557 1,656,589 426,972	1,457,945 1,403,078 1,458,162 125,731	233,44 32,99 1,805,8 3,581,29 -3,969,19
	Memorial Regional Health Middle Park Health - Kremmling Montrose Memorial Hospital Pagosa Springs Medical Center Pioneers Medical Center Rangety District Hospital Southwest Health System, Inc. St. Vincent General Hospital District	UCHealth	Small Small Small Small Small Small	0 700,499 1,656,870 1,243,505	986,347 1,144,797 935,409 1,696,465 818,261	2,446,787 1,192,557 1,656,589 426,972 1,871,755	1,457,945 1,403,078 1,458,162 125,731 1,868,340	233,44 32,95 1,805,81 3,581,25 -3,969,15 4,261,34
	Memorial Regional Health Middle Park Health - Kremmling Montrose Memorial Hospital Pagosa Springs Medical Center Pioneers Medical Center Rangely District Hospital Southwest Health System, Inc. St. Vincent General Hospital District UCHealth Yampa Valley Medical Center	UCHealth	Small Medium Small Small Small Small Small Small Medium	0 700,499 1,656,870 1,243,505 1,374,268	986,347 1,144,797 935,409 1,696,465 818,261 2,423,753	2,446,787 1,192,557 1,656,589 426,972 1,871,755	1,457,945 1,403,078 1,458,162 125,731 1,868,340 2,285,630	233,44 32,99 1,805,81 3,581,25 -3,969,15 4,261,34 2,491,12
	Memorial Regional Health Middle Park Health - Kremmling Montrose Memorial Hospital Pagosa Springs Medical Center Pioneers Medical Center Rangely District Hospital Southwest Health System, Inc. St. Vincent General Hospital District UCHealth Yampa Valley Medical Center Vail Health Hospital	UCHealth	Small Medium Small Small Small Small Small Small Medium Medium	0 700,499 1,656,870 1,243,505 1,374,268 7,919,894	986,347 1,144,797 935,409 1,696,465 818,261 2,423,753 4,928,042	2,446,787 1,192,557 1,656,589 426,972 1,871,755 2,324,808 4,435,175	1,457,945 1,403,078 1,458,162 125,731 1,868,340 2,285,630 4,956,900	233,44 32,99 1,805,81 3,581,25 -3,969,15 4,261,34 2,491,12 6,441,13
	Memorial Regional Health Middle Park Health - Kremmling Montrose Memorial Hospital Pagosa Springs Medical Center Pioneers Medical Center Rangely District Hospital Southwest Health System, Inc. St. Vincent General Hospital District UCHealth Yampa Valley Medical Center	UCHealth	Small Medium Small Small Small Small Small Small Medium	0 700,499 1,656,870 1,243,505 1,374,268	986,347 1,144,797 935,409 1,696,465 818,261 2,423,753	2,446,787 1,192,557 1,656,589 426,972 1,871,755	1,457,945 1,403,078 1,458,162 125,731 1,868,340 2,285,630	233,44 32,95 1,805,81 3,581,25 -3,969,15 4,261,34 2,491,12 6,441,13 5669,59 81,330,08

### **Charity Care Costs by Year**

	Hospital Name	Contain	DOI Darian	2019	2020	2021	2022	2023
Peer Group		System AdventHealth	DOI Region					
Large	AdventHealth Avista Hospital		Boulder	1,582,727	2,207,439	3,326,951	5,086,296	746,48
	AdventHealth Littleton Hospital	AdventHealth	Denver	1,065,937	2,127,482	5,244,483	5,206,520	109,86
	AdventHealth Parker Hospital	AdventHealth	Denver	1,022,572	3,173,187	6,011,775	4,766,458	595,69
	AdventHealth Porter Hospital	AdventHealth	Denver	1,850,283	3,732,205	5,371,896	7,375,563	3,453,52
	Banner McKee Medical Center	Banner Health	Ft. Collins	2,169,209	2,177,342	2,185,230	1,255,438	
	Banner North Colorado Medical Center	Banner Health	Greeley	8,140,813	12,344,566	10,526,127	8,812,874	504,50
	Boulder Community Health		Boulder	2,965,837	2,211,836	1,266,385	1,661,825	7,518,46
		Children						
	Children's Hospital Colorado	Children's	Denver	10,855,925	8,867,917	11,207,175	12,233,214	92,61
	Children's Hospital Colorado Springs	Children's	Colorado Springs		807,770	343,355	499,884	136,215
	CommonSpirit Longmont United Hospital	Commonspirit	Boulder	2,420,653	4,266,929	4,903,558	5,409,749	57,525
	CommonSpirit Penrose-St. Francis Hospital	Commonspirit	Colorado Springs	5,601,880	9,356,437	12,860,134	14,467,989	. (
	CommonSpirit St. Anthony Hospital	Commonspirit	Denver	3,731,229	6,459,894	11,731,558	11,284,592	254,724
	CommonSpirit St. Mary-Corwin Hospital	Commonspirit	Pueblo	1,301,168	2,021,007	2,881,747	2,741,883	800
	Denver Health Medical Center		Denver	69,364,242	75,062,181	79,501,417	88,057,277	392,386
	HealthONE Mountain Ridge	HealthONE	Denver	3,524,001	3,583,088	2,983,451	2,922,302	9,767,133
	HealthONE Presbyterian/St. Luke's	HealthONE	Denver	2,720,789	2,333,066	2,441,007	2,792,132	1,461,791
	HealthONE Rose	HealthONE	Denver	1,464,777	1,466,590	1,570,201	1,813,645	11,837,274
	HealthONE Sky Ridge	HealthONE	Denver	1,715,377	2,502,662	3,001,715	2,301,364	2,320,72
	HealthONE Swedish	HealthONE	Denver	5,466,421	5,623,720	5,265,827	6,085,313	7,553,827
	HealthONE The Medical Center of Aurora	HealthONE	Denver	5,473,154	6,095,854	5,137,333	4,930,468	6,872,339
	Intermountain Health Good Samaritan Me	Intermountain Health	Boulder	1,157,777	1,367,618	1,537,306	2,118,488	77,90
	Intermountain Health Lutheran Medical C	Intermountain Health	Denver	3,641,192	4,773,608	5,224,374	4,432,291	1,890,340
	Intermountain Health St. Joseph Hospital	Intermountain Health	Denver	14,816,720	16,665,279	16,305,435	20,943,183	3,642,555
	Intermountain Health St. Mary's Hospital	Intermountain Health	Grand Junction	7,601,093	8,980,916	8,877,780	8,081,569	1,973,840
	Parkview Medical Center		Pueblo	1,511,995	3,532,415	1,956,377	1,655,694	17,831,042
		11611 - 111						
	UCHealth Medical Center of the Rockies	UCHealth	Ft. Collins	7,086,291	5,492,827	4,026,401	5,578,840	26,250
	UCHealth Memorial Hospital Central	UCHealth	Colorado Springs	12,074,373	9,911,119	6,805,296	9,226,628	944,406
	UCHealth Poudre Valley Hospital	UCHealth	Ft. Collins	6,350,448	6,305,179	5,412,399	6,570,887	3,726,083
	UCHealth University of Colorado Hospital	UCHealth	Denver	17,429,499	20,772,445	19,195,039	23,989,660	5,923,559
	Total			204,106,383	234,222,577	247,101,734	272,302,027	89,711,849
Medium	AdventHealth Castle Rock Hospital	AdventHealth	Denver	500,906	888,585	2,101,863	2,364,615	1,157,878
	Children's Hospital Colorado Springs	Children's	Colorado Springs	450,641				
	CommonSpirit Mercy Hospital	Commonspirit	West	1,099,971	2,227,526	3,166,320	4,042,122	93,760,066
	CommonSpirit OrthoColorado Hospital	Commonspirit	Denver	10,191	36,722	92,811	204,975	3,992,015
	CommonSpirit St. Anthony North Hospital	Commonspirit	Denver	1,916,774	5,756,174	8,767,617	9,804,540	908,660
	CommonSpirit St. Anthony Summit Hospital	Commonspirit	West	1,543,956	1,859,365	2,972,698	4,203,359	3,538
	CommonSpirit St. Elizabeth Hospital	Commonspirit	East	354,841	184,753			4,538,172
	Community Hospital		Grand Junction	1,019,115	583,948	1,131,528	1,001,172	2,142
	Delta Health		West	249,593	271,251	103,342	37,646	118,601
	Intermountain Health Platte Valley Medic	Intermountain Health	Denver	2,738,531	3,350,235	3,161,763	3,602,118	4,858,782
	Montrose Memorial Hospital		West	2,005,947	2,026,578	1,683,842	1,892,601	280
	San Luis Valley Health Regional Medical C	San Luis Valley	East	0	1,785,256	0	0	5,563,069
		UCHealth						
	UCHealth Greeley		Greeley		1,880,248	2,006,217	2,646,604	30,357,605
	UCHealth Highlands Ranch	UCHealth	Denver	1,641,005	754,863	806,147	1,072,289	10,877,740
	UCHealth Longs Peak Hospital	UCHealth	Boulder	2,276,601	1,537,822	1,132,681	1,274,364	40,839
	UCHealth Yampa Valley Medical Center	UCHealth	West	2,320,170	1,736,442	1,329,579	1,964,586	1,893,949
	Vail Health Hospital		West	1,673,100	2,462,928	1,521,639	693,409	5,344,337
	Valley View Hospital		West	5,802,638	4,677,968	5,804,518	6,933,898	141,183
	Total			25,603,980	32,020,663	35,782,566	41,738,296	163,558,855
Small	Animas Surgical Hospital		West	28,739	71,481	14,252	41,795	58,589
	Arkansas Valley Regional Medical Center		East	240,578	216,232	177,096	245,314	436,073
	Aspen Valley Hospital		West					
				1,527,311	1,167,156	1,401,334	1,766,040	1,408,742
	Banner East Morgan County Hospital	Banner Health	East	565,883	944,303	644,779	490,285	442,676
	Banner Fort Collins Medical Center	Banner Health	Ft. Collins	729,068	901,985	712,815	554,845	2,211,473
	Banner Sterling Regional MedCenter	Banner Health	East	693,633	1,208,261	969,915	782,337	778,088
	CommonSpirit St. Thomas More Hospital	Commonspirit	East	445,117	675,914	1,788,235	1,852,069	481,488
		Commonspirit						
	Estes Park Health		Ft. Collins	586,894	247,700	4,681	0	1,537,237
	Family Health West		Grand Junction	147,464	96,827	39,634	53,171	239,343
	Grand River Hospital District		West	1,137,079	0	580,983	322,910	158,653
	Gunnison Valley Health		West	451,359	848,523	574,742	830,347	71,734
	Haytun Hospital District		Fast	731,337	070,323			
	Haxtuii Hospitat District		Luse		U	77,862	10,918	766,327
	Heart of the Rockies Regional Medical Ce		East	261,115	378,898	375,022	394,249	387
	Keefe Memorial Health Service District		East	19,262	8,594	6,759	0	75,359
	Kit Carson County Health Service District		East		0	89,450	91,406	0
	Lincoln Community Hospital		East	18,101	10,497	0	17,065	0
	Melissa Memorial Hospital		East	53,942	127,424	5,878	2,040	2,612,579
	Memorial Regional Health		West		260,863	305,572	81,198	924,509
	Middle Park Health - Kremmling		West			118,510	279,895	7,986,114
	Mt. San Rafael Hospital		East	364,599	419,230	0	270,148	63,998
	National Jewish Health		Denver	20,836	129,599	339,669	75,050	114,618
	Pagosa Springs Medical Center		West	0	161,167	38,177	220,152	1,602,692
	Pioneers Medical Center		West	63,993	32,217	50,975	157,328	2,235,003
	Prowers Medical Center		East	160,397	318,723	254,728	339,153	3,495,152
	Bernel Branch Co. C.		West	0	0	0	0	3,867,112
	Rangely District Hospital			647,907	382,721	153,087	0	4,515,22
	Rangely District Hospital Rio Grande Hospital		East	047,707			0	3,627,55
		San Luis Valley	East East	0	172,424	0	U	
	Rio Grande Hospital San Luis Valley Health Conejos County Ho	San Luis Valley	East	0				133 393
	Rio Grande Hospital San Luis Valley Health Conejos County Ho Sedgwick County Health Center	San Luis Valley	East East	0 103,464	101,391	51,445	91,609	
	Rio Grande Hospital San Luis Valley Health Conejos County Ho Sedgwick County Health Center Southeast Colorado Hospital District	San Luis Valley	East East East	0	101,391 0	51,445 89,360	91,609 0	2,146,003
	Rio Grande Hospital San Luis Valley Health Conejos County Ho Sedgwick County Health Center Southeast Colorado Hospital District Southwest Health System, Inc.	San Luis Valley	East East West	0 103,464 14,005	101,391 0 0	51,445	91,609	2,146,000 12,356,786
	Rio Grande Hospital San Luis Valley Health Conejos County Ho Sedgwick County Health Center Southeast Colorado Hospital District	San Luis Valley	East East East	0 103,464	101,391 0	51,445 89,360	91,609 0	2,146,00 12,356,78
	Rio Grande Hospital San Luis Valley Health Conejos County Ho Sedgwick County Health Center Southeast Colorado Hospital District Southwest Health System, Inc. Spanish Peaks Regional Health Center	San Luis Valley	East East West East	0 103,464 14,005 396,452	101,391 0 0 284,771	51,445 89,360 1,504,658	91,609 0 1,685,401	2,146,00 12,356,78 6,981,00
	Rio Grande Hospital San Luis Valley Health Conejos County Ho Sedgwick County Health Center Southeast Colorado Hospital District Southeast Health System, Inc. Spanish Peaks Regional Health Center St. Vincent General Hospital District		East East West East West	0 103,464 14,005 396,452 141,539	101,391 0 0 284,771 208,210	51,445 89,360 1,504,658 0	91,609 0 1,685,401 0	2,146,00 12,356,78 6,981,00 8,965,53
	Rio Grande Hospital San Luis Valley Health Conejos County Ho Sedgwick County Health Center Southeast Colorado Hospital District Southwest Health System, Inc. Spanish Peaks Regional Health Center St. Vincent General Hospital District UCHealth Broomfield Hospital	UCHealth	East East West East West Denver	0 103,464 14,005 396,452 141,539 4,809,252	101,391 0 0 284,771 208,210 326,367	51,445 89,360 1,504,658 0	91,609 0 1,685,401 0 589,350	2,146,00 12,356,78 6,981,00 8,965,53 898,60
	Rio Grande Hospital San Luis Valley Health Conejos County Ho Sedgwick County Health Center Southeast Colorado Hospital District Southwest Health System, Inc. Spanish Peaks Regional Health Center St. Vincent General Hospital District UCHealth Broomfield Hospital UCHealth Grandview Hospital	UCHealth UCHealth	East East West East West Denver Colorado Springs	0 103,464 14,005 396,452 141,539 4,809,252 1,765,487	101,391 0 0 284,771 208,210 326,367 290,324	51,445 89,360 1,504,658 0 233,799 212,169	91,609 0 1,685,401 0 589,350 242,419	2,146,003 12,356,786 6,981,005 8,965,530 898,602 2,024,113
	Rio Grande Hospital San Luis Valley Health Conejos County Ho Sedgwick County Health Center Southeast Colorado Hospital District Southwest Health System, Inc. Spanish Peaks Regional Health Center St. Vincent General Hospital District UCHealth Broomfield Hospital	UCHealth	East East West East West Denver	0 103,464 14,005 396,452 141,539 4,809,252	101,391 0 0 284,771 208,210 326,367	51,445 89,360 1,504,658 0	91,609 0 1,685,401 0 589,350	2,146,00: 12,356,786 6,981,00: 8,965,530 898,602
	Rio Grande Hospital San Luis Valley Health Conejos County Ho Sedgwick County Health Center Southeast Colorado Hospital District Southwest Health System, Inc. Spanish Peaks Regional Health Center St. Vincent General Hospital District UCHealth Broomfield Hospital UCHealth Grandview Hospital UCHealth Pikes Peak Regional Hospital	UCHealth UCHealth	East East West East West Denver Colorado Springs Colorado Springs	0 103,464 14,005 396,452 141,539 4,809,252 1,765,487 788,724	101,391 0 0 284,771 208,210 326,367 290,324 165,617	51,445 89,360 1,504,658 0 233,799 212,169 143,790	91,609 0 1,685,401 0 589,350 242,419 175,623	2,146,003 12,356,786 6,981,005 8,965,530 898,602 2,024,112 753,785
	Rio Grande Hospital San Luis Valley Health Conejos County Ho Sedgwick County Health Center Southeast Colorado Hospital District Southwest Health System, Inc. Spanish Peaks Regional Health Center St. Vincent General Hospital District UCHealth Broomfield Hospital UCHealth Grandview Hospital UCHealth Grandview Hospital Weisbrod Memorial County Hospital	UCHealth UCHealth	East East West East West Denver Colorado Springs Colorado Springs East	0 103,464 14,005 396,452 141,539 4,809,252 1,765,487 788,724 41,865	101,391 0 0 284,771 208,210 326,367 290,324 165,617 58,141	51,445 89,360 1,504,658 0 233,799 212,169 143,790 5,343	91,609 0 1,685,401 0 589,350 242,419 175,623 4,110	2,146,003 12,356,786 6,981,005 8,965,530 898,602 2,024,112 753,785 2,190,041
	Rio Grande Hospital San Luis Valley Health Conejos County Ho Sedgwick County Health Center Southeast Colorado Hospital District Southwest Health System, Inc. Spanish Peaks Regional Health Center St. Vincent General Hospital District UCHealth Broomfield Hospital UCHealth Grandview Hospital UCHealth Pikes Peak Regional Hospital Weisbrod Memorial County Hospital Wray Community District Hospital	UCHealth UCHealth	East East West East West Denver Colorado Springs Colorado Springs East East	0 103,464 14,005 396,452 141,539 4,809,252 1,765,487 788,724	101,391 0 0 284,771 208,210 326,367 290,324 165,617	51,445 89,360 1,504,658 0 233,799 212,169 143,790 5,343 32,577	91,609 0 1,685,401 0 589,350 242,419 175,623 4,110 51,541	2,146,003 12,356,786 6,981,005 8,965,530 898,602 2,024,112 753,785 2,190,041 698,819
	Rio Grande Hospital San Luis Valley Health Conejos County Ho Sedgwick County Health Center Southeast Colorado Hospital District Southwest Health System, Inc. Spanish Peaks Regional Health Center St. Vincent General Hospital District UCHealth Broomfield Hospital UCHealth Grandview Hospital UCHealth Grandview Hospital UCHealth Pikes Peak Regional Hospital Weisbrod Memorial County Hospital Waray Community District Hospital Yuma District Hospital	UCHealth UCHealth	East East West East West Denver Colorado Springs Colorado Springs East	0 103,464 14,005 396,452 141,539 4,809,252 1,765,487 788,724 41,865 16,905	101,391 0 0 284,771 208,210 326,367 290,324 165,617 58,141 24,145	51,445 89,360 1,504,658 0 233,799 212,169 143,790 5,343 32,577 0	91,609 0 1,685,401 0 589,350 242,419 175,623 4,110 51,541 0	2,146,003 12,356,786 6,981,005 8,965,530 898,602 2,024,112 753,785 2,190,041 698,819
	Rio Grande Hospital San Luis Valley Health Conejos County Ho Sedgwick County Health Center Southeast Colorado Hospital District Southwest Health System, Inc. Spanish Peaks Regional Health Center St. Vincent General Hospital District UCHealth Broomfield Hospital UCHealth Grandview Hospital UCHealth Pikes Peak Regional Hospital Weisbrod Memorial County Hospital Wray Community District Hospital	UCHealth UCHealth	East East West East West Denver Colorado Springs Colorado Springs East East	0 103,464 14,005 396,452 141,539 4,809,252 1,765,487 788,724 41,865	101,391 0 0 284,771 208,210 326,367 290,324 165,617 58,141	51,445 89,360 1,504,658 0 233,799 212,169 143,790 5,343 32,577	91,609 0 1,685,401 0 589,350 242,419 175,623 4,110 51,541	133,397 2,146,003 12,356,786 6,981,005 8,965,530 898,602 2,024,112 753,785 2,190,041 698,819 303,705 77,162,505

#### Charity Care Costs by Year

	Hospital Name	System	Peer Group	2019	2020	2021	2022	20
Boulder	AdventHealth Avista Hospital	AdventHealth	Large	1,582,727	2,207,439	3,326,951	5,086,296	746,4
	Boulder Community Health		Large	2,965,837	2,211,836	1,266,385	1,661,825	7,518,4
	CommonSpirit Longmont United Hospital	Commonspirit	Large	2,420,653	4,266,929	4,903,558	5,409,749	57,5
	Intermountain Health Good Samaritan Me	Intermountain Health	Large	1,157,777	1,367,618	1,537,306	2,118,488	77,9
	UCHealth Longs Peak Hospital	UCHealth	Medium	2,276,601	1,537,822	1,132,681	1,274,364	40,8
	Total			10,403,595	11,591,644	12,166,880	15,550,722	8,441,2
olorado prings	Children's Hospital Colorado Springs	Children's	Large		807,770	343,355	499,884	136,2
prings			Medium	450,641				
	CommonSpirit Penrose-St. Francis Hospital		Large	5,601,880	9,356,437	12,860,134	14,467,989	
	UCHealth Grandview Hospital	UCHealth	Small	1,765,487	290,324	212,169	242,419	2,024,1
	UCHealth Memorial Hospital Central	UCHealth	Large	12,074,373	9,911,119	6,805,296	9,226,628	944,4
	UCHealth Pikes Peak Regional Hospital	UCHealth	Small	788,724	165,617	143,790	175,623	753,7
	Total			20,681,105	20,531,266	20,364,745	24,612,542	3,858,5
Denver	AdventHealth Castle Rock Hospital	AdventHealth	Medium	500,906	888,585	2,101,863	2,364,615	1,157,8
	AdventHealth Littleton Hospital	AdventHealth	Large	1,065,937	2,127,482	5,244,483	5,206,520	109,8
	AdventHealth Parker Hospital	AdventHealth	Large	1,022,572	3,173,187	6,011,775	4,766,458	595,6
	AdventHealth Porter Hospital	AdventHealth	Large	1,850,283	3,732,205	5,371,896	7,375,563	3,453,5
	Children's Hospital Colorado	Children's	Large	10,855,925	8,867,917	11,207,175	12,233,214	92,6
	CommonSpirit OrthoColorado Hospital	Commonspirit	Medium	10,191	36,722	92,811	204,975	3,992,0
	CommonSpirit St. Anthony Hospital	Commonspirit	Large	3,731,229	6,459,894	11,731,558	11,284,592	254,7
	CommonSpirit St. Anthony North Hospital	Commonspirit	Medium	1,916,774	5,756,174	8,767,617	9,804,540	908,6
	Denver Health Medical Center		Large	69,364,242	75,062,181	79,501,417	88,057,277	392,3
	HealthONE Mountain Ridge	HealthONE	Large	3,524,001	3,583,088	2,983,451	2,922,302	9,767,1
	HealthONE Presbyterian/St. Luke's	HealthONE	Large	2,720,789	2,333,066	2,441,007	2,792,132	1,461,7
	HealthONE Rose	HealthONE	Large	1,464,777	1,466,590	1,570,201	1,813,645	11,837,2
	HealthONE Sky Ridge	HealthONE	Large	1,715,377	2,502,662	3,001,715	2,301,364	2,320,7
	HealthONE Swedish	HealthONE	Large	5,466,421	5,623,720	5,265,827	6,085,313	7,553,8
	HealthONE The Medical Center of Aurora	HealthONE	Large	5,466,421	6,095,854	5,265,827	4,930,468	6,872,3
	Intermountain Health Lutheran Medical C	Intermountain Health			4,773,608	5,137,333	4,432,291	1,890,
			Large	3,641,192				
		Intermountain Health	Medium	2,738,531	3,350,235	3,161,763	3,602,118	4,858,7
	Intermountain Health St. Joseph Hospital	Intermountain Health	Large	14,816,720	16,665,279	16,305,435	20,943,183	3,642,
	National Jewish Health		Small	20,836	129,599	339,669	75,050	114,6
	UCHealth Broomfield Hospital	UCHealth	Small	4,809,252	326,367	233,799	589,350	898,6
	UCHealth Highlands Ranch	UCHealth	Medium	1,641,005	754,863	806,147	1,072,289	10,877,
	UCHealth University of Colorado Hospital	UCHealth	Large	17,429,499	20,772,445	19,195,039	23,989,660	5,923,
	Total			155,779,614	174,481,723	195,696,358	216,846,920	78,976,0
ast	Arkansas Valley Regional Medical Center		Small	240,578	216,232	177,096	245,314	436,
	Banner East Morgan County Hospital	Banner Health	Small	565,883	944,303	644,779	490,285	442,
	Banner Sterling Regional MedCenter	Banner Health	Small	693,633	1,208,261	969,915	782,337	778,
	CommonSpirit St. Elizabeth Hospital	Commonspirit	Medium	354,841	184,753			4,538,
	CommonSpirit St. Thomas More Hospital	Commonspirit	Small	445,117	675,914	1,788,235	1,852,069	481,
	Haxtun Hospital District		Small		0	77,862	10,918	766,
	Heart of the Rockies Regional Medical Ce		Small	261,115	378,898	375,022	394,249	
	Keefe Memorial Health Service District		Small	19,262	8,594	6,759	0	75,
	Kit Carson County Health Service District		Small	17,202	0	89,450	91,406	, , ,
	Lincoln Community Hospital		Small	18,101	10,497	0,,430	17,065	
	Melissa Memorial Hospital		Small	53,942	127,424	5,878	2,040	2 (12
				364,599		0,070		2,612,
	Mt. San Rafael Hospital		Small		419,230		270,148	63,
	Prowers Medical Center		Small	160,397	318,723	254,728	339,153	3,495,
	Rio Grande Hospital		Small	647,907	382,721	153,087	0	4,515,
	San Luis Valley Health Conejos County Ho		Small	0	172,424	0	0	3,627
	San Luis Valley Health Regional Medical C	San Luis Valley	Medium	0	1,785,256	0	0	5,563
	Sedgwick County Health Center		Small	103,464	101,391	51,445	91,609	133,
	Southeast Colorado Hospital District		Small	14,005	0	89,360	0	2,146,
	Spanish Peaks Regional Health Center		Small	396,452	284,771	0	0	6,981
	Weisbrod Memorial County Hospital		Small	41,865	58,141	5,343	4,110	2,190
	Wray Community District Hospital		Small	16,905	24,145	32,577	51,541	698,
	Yuma District Hospital		Small			0	0	303
	Total			4,398,066	7,301,679	4,721,535	4,642,241	39,849,
. Collins	Banner Fort Collins Medical Center	Banner Health	Small	729,068	901,985	712,815	554,845	2,211,
	Banner McKee Medical Center	Banner Health	Large	2,169,209	2,177,342	2,185,230	1,255,438	
	Estes Park Health		Small	586,894	247,700	4,681	0	1,537,
	UCHealth Medical Center of the Rockies	UCHealth	Large	7,086,291	5,492,827	4,026,401	5,578,840	26,
	UCHealth Poudre Valley Hospital	UCHealth	Large	6,350,448	6,305,179	5,412,399	6,570,887	3,726,
	Total			16,921,910	15,125,033	12,341,526	13,960,010	7,501,
rand	Community Hospital		Medium	1,019,115	583,948	1,131,528	1,001,172	2,
inction	Family Health West		Small	147,464	96,827	39,634	53,171	239,
		Intermountain Health	Large	7,601,093	8,980,916	8,877,780	8,081,569	1,973,
	Total	cermountain neatth	zai șe	8,767,671	9,661,691	10,048,942	9,135,912	2,215
	Banner North Colorado Medical Center	Banner Health	Laura			10,526,127		504,
reeley			Large	8,140,813	12,344,566		8,812,874	
	UCHealth Greeley	UCHealth	Medium	0.110.717	1,880,248	2,006,217	2,646,604	30,357,
unda!	Total	Commonweat	Laura	8,140,813	14,224,815	12,532,345	11,459,478	30,862,
ıeblo	CommonSpirit St. Mary-Corwin Hospital	Commonspirit	Large	1,301,168	2,021,007	2,881,747	2,741,883	
	Parkview Medical Center		Large	1,511,995	3,532,415	1,956,377	1,655,694	17,831,
	Total			2,813,163	5,553,422	4,838,123	4,397,578	17,831,
est	Animas Surgical Hospital		Small	28,739	71,481	14,252	41,795	58
	Aspen Valley Hospital		Small	1,527,311	1,167,156	1,401,334	1,766,040	1,408
	CommonSpirit Mercy Hospital	Commonspirit	Medium	1,099,971	2,227,526	3,166,320	4,042,122	93,760
	CommonSpirit St. Anthony Summit Hospital	Commonspirit	Medium	1,543,956	1,859,365	2,972,698	4,203,359	3
	Delta Health		Medium	249,593	271,251	103,342	37,646	118
	Grand River Hospital District		Small	1,137,079	0	580,983	322,910	158
	Gunnison Valley Health		Small	451,359	848,523	574,742	830,347	71
	Memorial Regional Health		Small		260,863	305,572	81,198	924
	Middle Park Health - Kremmling		Small			118,510	279,895	7,986
	Montrose Memorial Hospital		Medium	2,005,947	2,026,578	1,683,842	1,892,601	7,700
	Pagosa Springs Medical Center		Small	2,005,947	161,167	38,177	220,152	1,602
	Pioneers Medical Center		Small	63,993	32,217	50,975	157,328	2,235
	Rangely District Hospital		Small	0	0	0	0	3,867
	Southwest Health System, Inc.		Small		0	1,504,658	1,685,401	12,356
	St. Vincent General Hospital District		Small	141,539	208,210			8,965
	UCHealth Yampa Valley Medical Center	UCHealth	Medium	2,320,170	1,736,442	1,329,579	1,964,586	1,893,
			Medium	1,673,100	2,462,928	1,521,639	693,409	5,344,
	Vail Health Hospital							
	Vail Health Hospital  Valley View Hospital		Medium	5,802,638	4,677,968	5,804,518	6,933,898	141
			Medium		4,677,968 18,011,675	5,804,518 21,171,141	6,933,898 25,152,685	141 140,897

### Total Gross Charges by Year

Peer Group	Usa Charges by Tear		DOLD :	2011	2045	2047	2047	2040	2040	2020	2024	2022	202
	Hospital Name	System	DOI Region	2014	2015	2016	2017	2018	2019	2020	2021	2022	202
Large	AdventHealth Avista Hospital	AdventHealth	Boulder	319,821,717	340,438,823	383,457,587	403,491,521	484,882,304	625,015,467	603,330,969	650,427,488	714,987,263	839,079,36
	AdventHealth Littleton Hospital	AdventHealth	Denver	1,088,237,918	1,157,788,664	1,218,937,634	1,292,346,831	1,384,605,822	1,492,776,228	1,405,411,826	1,539,895,300	1,611,750,584	1,728,179,86
	AdventHealth Parker Hospital	AdventHealth	Denver	789,201,481	934,038,779	1,066,073,532	1,135,305,596	1,238,608,738	1,299,144,127	1,362,854,779	1,528,429,085	1,632,261,946	1,768,042,03
	AdventHealth Porter Hospital	AdventHealth	Denver	1,161,980,435	1,336,669,955	1,365,036,820	1,408,850,838	1,418,000,282	1,405,565,208	1,292,778,339	1,529,282,586	1,632,832,684	1,701,249,0
	Banner McKee Medical Center	Banner Health	Ft. Collins	348,476,247	363,004,207	361,343,711	371,913,135	382,255,428	401,904,555	377,427,723	396,073,419	320,340,907	335,882,9
	Banner North Colorado Medical Center	Banner Health	Greeley	966,593,802	1,007,141,780	1,053,924,570	1,106,255,656	1,129,073,114	1,158,933,058	1,007,554,559	1,074,647,824	1,028,236,956	1,010,772,1
	Boulder Community Health		Boulder	1,128,426,649	1,253,982,704	1,402,741,958	1,527,213,594	1,583,646,441	1,687,959,423	1,662,032,777	2,013,162,112	2,098,780,274	2,411,795,1
	Children's Hospital Colorado	Children's	Denver	2,177,945,044	2,227,178,563	2,289,318,626	2,506,512,977	2,827,003,615	3,004,329,297	2,915,343,625	3,418,172,801	3,856,642,822	4,121,527,72
	Children's Hospital Colorado Springs	Children's	Colorado Springs							529,153,459	612,880,794	744,335,880	826,898,77
	CommonSpirit Longmont United Hospital	Commonspirit	Boulder			578,662,153	640,358,356	635,260,370	640,938,426	600,049,006	617,799,455	664,473,095	576,131,40
	CommonSpirit Penrose-St. Francis Hospital	Commonspirit	Colorado Springs	2,018,391,988	2,280,402,729	2,487,917,748	2,754,468,195	3,085,541,388	3,463,257,879	3,677,163,065	4,178,961,493	4,448,261,454	4,565,572,14
	CommonSpirit St. Anthony Hospital		Denver	1,567,043,281	1,737,952,615	1,839,044,182	1,896,059,640	1,889,690,082	1,999,068,667	2,092,032,253	2,392,174,188	2,635,473,634	2,819,760,73
		Commonspirit	Pueblo		757,631,004	829,523,220	887,666,942	858.513.104		611,930,088	635,057,779	733,410,179	749,571,49
	CommonSpirit St. Mary-Corwin Hospital	Commonspirit		710,768,952					679,774,373				
	Denver Health Medical Center		Denver	1,878,875,785	2,058,906,272	2,113,879,042	2,282,875,125	2,423,198,236	2,668,611,242	2,706,534,628	3,110,397,108	3,465,500,667	3,818,970,79
	HealthONE	HealthONE	Denver	12,167,444,000	13,601,962,004	15,465,377,000	17,406,228,000	19,623,101,000					
	HealthONE Mountain Ridge	HealthONE	Denver						1,814,526,000	1,924,487,000	2,142,762,000	2,192,135,000	2,643,359,00
	HealthONE Presbyterian/St. Luke's	HealthONE	Denver						3,550,513,000	3,590,015,000	4,087,725,000	4,679,193,000	5,179,466,00
	HealthONE Rose	HealthONE	Denver						2,400,168,000	2,352,677,000	2,804,603,000	3,068,559,000	3,321,105,00
	HealthONE Sky Ridge	HealthONE	Denver						3,756,462,000	3,942,927,000	4,741,867,000	5,136,186,000	5,958,763,00
	HealthONE Swedish	HealthONE	Denver						4,764,992,000	4,956,273,000	5,709,177,000	6,106,661,000	6,957,657,00
	HealthONE The Medical Center of Aurora	HealthONE	Denver						3,220,604,000	3,240,288,000	3,895,691,000	4,370,604,000	4,942,346,00
	Intermountain Health Good Samaritan Med		Boulder	1,184,413,576	1,252,386,648	1,337,348,020	1,455,246,713	1,491,696,083	1,474,869,482	1,457,600,436	1,653,083,789	1,723,761,088	1,851,020,49
	Intermountain Health Lutheran Medical Ce		Denver	1,315,760,591	1,369,368,564	1,550,494,476	1,714,484,500	1,766,450,410	1,812,325,140	1,777,667,743	2,122,298,498	2,253,063,561	2,448,927,44
	Intermountain Health St. Joseph Hospital	Intermountain	Denver	1,893,332,127	2,060,242,353	2,222,748,651	2,460,666,697	2,515,305,192	2,721,733,518	2,579,424,539	2,874,295,515	2,932,893,562	3,183,222,34
	Intermountain Health St. Mary's Hospital &	ıntermountain	Grand Junction	1,023,956,931	1,066,596,801	1,119,850,092	1,202,409,737	1,267,746,939	1,320,127,071	1,314,645,229	1,534,163,510	1,632,875,644	1,827,444,91
	Parkview Medical Center		Pueblo	1,383,685,372	1,477,173,824	1,711,700,700	1,887,459,947	2,091,592,831	2,276,650,767	2,398,040,893	2,689,292,593	2,776,419,031	2,901,592,21
	UCHealth Medical Center of the Rockies	UCHealth	Ft. Collins	869,554,461	997,281,519	1,093,317,550	1,240,804,026	1,424,626,583	1,632,957,032	1,534,627,698	1,681,335,172	1,826,848,219	2,036,858,59
	UCHealth Memorial Hospital Central	UCHealth	Colorado Springs	2,047,467,633	2,187,854,938	2,607,154,642	3,051,971,728	3,658,383,769	4,079,634,762	4,117,390,335	4,733,956,090	5,423,316,887	6,185,473,51
	UCHealth Poudre Valley Hospital	UCHealth	Ft. Collins	1,053,658,386	1,173,930,030	1,304,984,712	1,573,342,917	1,705,651,321	1,837,750,088	1,822,151,612	2,056,959,152	2,326,932,235	2,572,804,10
	UCHealth University of Colorado Hospital	UCHealth	Denver	4,504,008,608	5,129,785,441	5,811,795,699	6,610,543,946	7,834,571,348	8,959,463,803	9,182,863,455	10,290,754,325	11,497,873,692	12,889,551,56
	Total			41,599,044,983	45,771,718,217	51,214,632,325	56,816,476,617	62,719,404,400	66,150,054,612	67,034,676,034	76,715,325,079	83,534,610,264	92,173,024,84
Medium	AdventHealth Castle Rock Hospital	AdventHealth	Denver	201,958,512	273,153,417	298,154,395	376,625,398	453,070,222	501,413,301	504,774,390	611,757,258	721,535,130	849,771,51
	Children's Hospital Colorado Springs	Children's	Colorado Springs	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	,,	,,,,,,,,	2. 2,023,370	,0,0,222	276,463,910	22.,77.,370	2,,5,,230	, 555, 150	, , , , , , ,
	CommonSpirit Mercy Hospital	Commonspirit	West	367,634,229	443,338,189	501,649,958	599,741,312	691,771,966	733,119,898	740,994,170	851,728,955	994,392,743	1,066,853,48
	CommonSpirit Mercy Hospital  CommonSpirit OrthoColorado Hospital	Commonspirit	Denver	206,948,936	236,015,852	310,018,755	322,052,730	356,330,563	372,379,031	378,914,175	456,976,348	467,788,152	451,034,13
	CommonSpirit St. Anthony North Hospital	Commonspirit	Denver	616,788,909	607,536,033	657,644,176	691,875,239	779,237,632	946,286,501	1,028,019,798	1,224,395,878	1,392,013,847	1,580,198,49
	CommonSpirit St. Anthony Summit Hospital	Commonspirit	West	134,540,810	150,759,184	177,855,435	213,719,749	269,840,434	293,822,829	275,495,374	300,262,374	373,667,533	402,644,68
	CommonSpirit St. Elizabeth Hospital	Commonspirit	East	132,312,579	136,042,749	148,404,999	151,083,998	147,358,999	132,378,424	108,637,472			129,625,62
	Community Hospital		Grand Junction						535,454,708	698,147,873	668,645,890	738,335,406	829,384,45
	Delta Health		West	137,456,457	150,697,587	160,048,238	176,892,735	191,841,739	206,652,324	198,535,707	227,217,282	232,808,953	242,479,14
	Intermountain Health Platte Valley Medica	Intermountain	Denver	263,531,562	255,531,040	296,287,657	331,141,208	348,420,303	373,933,706	394,516,991	482,124,831	567,506,450	677,089,88
	Montrose Memorial Hospital		West						327,760,499	340,092,502	386,328,502	418,535,826	418,538,44
	San Luis Valley Health Regional Medical Ce	San Luis Valley	East	130,192,382	152,364,725	162,171,132	178,016,284	192,353,384	205,730,442	203,504,357	223,847,774	256,116,271	261,793,27
	UCHealth Greeley	UCHealth	Greeley	,	,,	,,	,,	,,		366,066,087	503,630,187	619,492,599	705,081,86
	UCHealth Highlands Ranch	UCHealth	Denver						4,661,200	435,750,059	743,970,804	1,010,367,919	1,215,582,05
								20/ 004 //7					
	UCHealth Longs Peak Hospital	UCHealth	Boulder					206,001,667	385,221,558	488,512,539	666,252,336	829,895,488	1,047,147,72
	UCHealth Yampa Valley Medical Center	UCHealth	West					121,014,412	164,614,460	174,327,400	203,225,177	215,788,518	248,991,04
	Vail Health Hospital		West	239,718,782	241,307,998	243,023,162	262,215,325	291,971,956	329,124,618	342,847,364	397,383,861	439,272,774	493,838,50
	Valley View Hospital		West	311,877,780	374,144,502	449,313,341	450,366,973	463,047,824	511,464,280	508,351,563	626,232,503	656,602,587	768,734,18
	Total			2,742,960,938	3,020,891,276	3,404,571,247	3,753,730,950	4,512,261,101	6,300,481,689	7,187,487,822	8,573,979,960	9,934,120,196	11,388,788,52
Small	Animas Surgical Hospital		West						119,766,690	123,189,634	149,775,313	169,775,518	174,921,22
	Arkansas Valley Regional Medical Center		East	77,304,194	73,930,153	84,243,105	84,196,160	82,421,510	83,540,828	79,415,637	64,855,213	90,396,709	98,033,16
	Aspen Valley Hospital		West						139,410,479	127,536,659	160,937,258	188,780,758	198,784,92
	Banner East Morgan County Hospital	Banner Health	East	43,851,716	46,349,106	49,154,162	54,652,472	59,022,267	58,297,915	55,381,179	63,122,622	62,766,777	65,164,10
	Banner Fort Collins Medical Center	Banner Health	Ft. Collins	15,051,710	10,5 17,100	71,774,105	83,195,834	95,105,801					171,803,17
									108,728,080	101,861,697	125,237,261	136,071,078	
	Banner Sterling Regional MedCenter	Banner Health	East	90,726,680	96,290,655	101,135,333	113,154,490	119,469,067	120,259,382	124,983,179	127,452,093	118,852,000	121,118,50
	CommonSpirit St. Thomas More Hospital	Commonspirit	East	140,277,021	172,693,921	188,684,720	210,428,016	216,058,953	234,537,633	229,466,106	268,779,965	292,595,516	312,888,70
	Estes Park Health		Ft. Collins	53,213,419	60,925,781	62,718,134	71,244,906	90,001,168	91,195,538	84,289,800	89,777,612	94,507,582	100,637,60
	Family Health West		Grand Junction		66,439,529	68,506,085	75,885,538	82,575,498	106,376,775	113,467,505	137,461,799	158,030,182	167,119,03
	Grand River Hospital District		West	73,593,278	80,858,517	89,906,697	101,786,090	104,107,403	114,108,102	109,292,605	154,234,026	168,088,572	197,555,53
	Gunnison Valley Health		West	49,235,746	52,590,107	62,872,599	69,139,605	87,809,605	97,201,230	95,734,682	111,747,441	114,533,944	133,116,98
	Haxtun Hospital District		East		8,065,804	8,104,016	9,706,990	10,121,474		11,702,158	14,536,694	16,664,936	16,462,81
	Heart of the Rockies Regional Medical Cen		East	83,451,110	96,459,535	111,650,725	131,223,787	150,798,451	163,073,187	167,924,615	214,628,601	249,318,657	299,030,52
	Keefe Memorial Health Service District		East	, 131,110	, ,	,000,720	,,	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	7,419,627	8,538,165	8,178,805	10,555,695	11,017,86
				17 210 02/	17 700 900	17,078,746	16 100 140	16 464 920	7,717,027		29,738,964		35,378,04
	Kit Carson County Health Service District Lincoln Community Hospital		East East	17,219,926	17,799,890	17,078,746	16,108,148	16,466,820	20 / 42 000	29,252,620		29,571,832	
				42 442 465	42 450 000	44 127 072		24 400 272	28,642,800	25,141,382	29,913,484	32,972,261	38,228,43
				12,463,192	13,450,080	14,436,812		24,180,240	25,525,989	27,415,958	28,544,379	30,003,745	29,775,67
	Melissa Memorial Hospital		East										
	Melissa Memorial Hospital Memorial Regional Health		West							106,165,767	121,844,154	119,688,244	
	Melissa Memorial Hospital										73,084,858	82,065,682	93,545,85
	Melissa Memorial Hospital Memorial Regional Health		West	61,939,841	65,949,832	68,052,686	75,676,459	80,853,023	81,660,215	106,165,767 70,205,304	73,084,858 80,738,226		93,545,85 98,591,97
	Melissa Memorial Hospital Memorial Regional Health Middle Park Health - Kremmling		West West			68,052,686 219,803,939	75,676,459 230,239,322	80,853,023 237,858,324	81,660,215 254,723,758		73,084,858	82,065,682	93,545,85 98,591,97
	Melissa Memorial Hospital Memorial Regional Health Middle Park Health - Kremmling Mt. San Rafael Hospital		West West East	61,939,841	65,949,832					70,205,304	73,084,858 80,738,226	82,065,682 86,777,033	93,545,85 98,591,97 316,049,83
	Melissa Memorial Hospital Memorial Regional Health Middle Park Health - Kremmling Mt. San Rafael Hospital National Jewish Health Pagosa Springs Medical Center		West West East Denver West	61,939,841 145,299,706	65,949,832 161,894,748	219,803,939	230,239,322	237,858,324	254,723,758 61,769,257	70,205,304 262,695,141 61,835,601	73,084,858 80,738,226 269,395,486 69,928,850	82,065,682 86,777,033 314,320,000 72,974,325	93,545,85 98,591,97 316,049,83 79,443,88
	Melissa Memorial Hospital Memorial Regional Health Middle Park Health - Kremmling Mt. San Rafael Hospital National Jewish Health Pagosa Springs Medical Center Pioneers Medical Center		West West East Denver West West	61,939,841	65,949,832				254,723,758 61,769,257 30,479,899	70,205,304 262,695,141 61,835,601 44,671,309	73,084,858 80,738,226 269,395,486 69,928,850 61,299,766	82,065,682 86,777,033 314,320,000 72,974,325 65,644,232	93,545,85 98,591,97 316,049,83 79,443,88 75,437,31
	Melissa Memorial Hospital Memorial Regional Health Middle Park Health - Kremmling Mt. San Rafael Hospital National Jewish Health Pagosa Springs Medical Center Pioneers Medical Center Prowers Medical Center		West West East Denver West West East	61,939,841 145,299,706 15,507,610	65,949,832 161,894,748 16,608,279	219,803,939 24,343,953	230,239,322	237,858,324	254,723,758 61,769,257 30,479,899 49,403,428	70,205,304 262,695,141 61,835,601 44,671,309 46,405,032	73,084,858 80,738,226 269,395,486 69,928,850 61,299,766 52,685,293	82,065,682 86,777,033 314,320,000 72,974,325 65,644,232 53,803,657	93,545,85 98,591,97 316,049,83 79,443,88 75,437,31 64,682,63
	Melissa Memorial Hospital Memorial Regional Health Middle Park Health - Kremmling Mt. San Rafael Hospital National Jewish Health Pagosa Springs Medical Center Pioneers Medical Center Prowers Medical Center Rangely District Hospital		West West East Denver West West East West West	61,939,841 145,299,706 15,507,610 7,587,049	65,949,832 161,894,748 16,608,279 8,765,885	219,803,939 24,343,953 9,001,937	230,239,322 24,245,770 8,136,842	237,858,324 18,736,047 8,112,804	254,723,758 61,769,257 30,479,899 49,403,428 8,694,613	70,205,304 262,695,141 61,835,601 44,671,309 46,405,032 8,314,710	73,084,858 80,738,226 269,395,486 69,928,850 61,299,766 52,685,293 11,771,503	82,065,682 86,777,033 314,320,000 72,974,325 65,644,232 53,803,657 12,626,546	93,545,85 98,591,97 316,049,83 79,443,88 75,437,31 64,682,63 14,236,74
	Melissa Memorial Hospital Memorial Regional Health Middle Park Health - Kremmling Mt. San Rafael Hospital National Jewish Health Pagosa Springs Medical Center Ploneers Medical Center Prowers Medical Center Rangely District Hospital Rio Grande Hospital	Can List V II	West West East Denver West West East West East West East	61,939,841 145,299,706 15,507,610 7,587,049 24,589,117	65,949,832 161,894,748 16,608,279 8,765,885 26,522,389	219,803,939 24,343,953 9,001,937 29,291,044	230,239,322 24,245,770 8,136,842 31,277,104	237,858,324 18,736,047 8,112,804 35,896,524	254,723,758 61,769,257 30,479,899 49,403,428 8,694,613 42,376,537	70,205,304 262,695,141 61,835,601 44,671,309 46,405,032 8,314,710 39,770,237	73,084,858 80,738,226 269,395,486 69,928,850 61,299,766 52,685,293 11,771,503 46,908,042	82,065,682 86,777,033 314,320,000 72,974,325 65,644,232 53,803,657 12,626,546 51,352,875	93,545,85 98,591,97 316,049,83 79,443,88 75,437,31 64,682,63 14,236,74 55,669,37
	Melissa Memorial Hospital Memorial Regional Health Middle Park Health - Kremmling Mt. San Rafael Hospital National Jewish Health Pagosa Springs Medical Center Pioneers Medical Center Prowers Medical Center Rangely District Hospital Rio Grande Hospital San Luis Valley Health Conejos County Hos	San Luis Valley	West West East Denver West West East Uest East East East East	61,939,841 145,299,706 15,507,610 7,587,049 24,589,117 12,810,553	65,949,832 161,894,748 16,608,279 8,765,885 26,522,389 15,375,762	219,803,939 24,343,953 9,001,937 29,291,044 13,851,251	230,239,322 24,245,770 8,136,842 31,277,104 13,954,372	237,858,324 18,736,047 8,112,804 35,896,524 15,859,402	254,723,758 61,769,257 30,479,899 49,403,428 8,694,613 42,376,537 17,090,946	70,205,304 262,695,141 61,835,601 44,671,309 46,405,032 8,314,710 39,770,237 18,539,853	73,084,858 80,738,226 269,395,486 69,928,850 61,299,766 52,685,293 11,771,503 46,908,042 19,707,140	82,065,682 86,777,033 314,320,000 72,974,325 65,644,232 53,803,657 12,626,546 51,352,875 24,757,783	93,545,85 98,591,97 316,049,83 79,443,88 75,437,31 64,682,63 14,236,74 55,669,37 25,806,99
	Melissa Memorial Hospital Memorial Regional Health Middle Park Health - Kremmling Mt. San Rafael Hospital National Jewish Health Pagosa Springs Medical Center Pioneers Medical Center Prowers Medical Center Rangely District Hospital Rio Grande Hospital San Luis Valley Health Conejos County Hos Sedgwick County Health Center	San Luis Valley	West West East Denver West West East West East East East East East	61,939,841 145,299,706 15,507,610 7,587,049 24,589,117 12,810,553 14,058,382	65,949,832 161,894,748 16,608,279 8,765,885 26,522,389 15,375,762 15,078,933	219,803,939 24,343,953 9,001,937 29,291,044 13,851,251 14,925,716	230,239,322 24,245,770 8,136,842 31,277,104 13,954,372 15,477,526	237,858,324 18,736,047 8,112,804 35,896,524 15,859,402 16,236,548	254,723,758 61,769,257 30,479,899 49,403,428 8,694,613 42,376,537 17,090,946 18,802,141	70,205,304 262,695,141 61,835,601 44,671,309 46,405,032 8,314,710 39,770,237 18,539,853 18,654,738	73,084,858 80,738,226 269,395,486 69,928,850 61,299,766 52,685,293 11,771,503 46,908,042 19,707,140 19,894,827	82,065,682 86,777,033 314,320,000 72,974,325 65,644,232 53,803,657 12,626,546 51,352,875 24,757,783 21,839,611	93,545,85 98,591,97 316,049,83 79,443,88 75,437,31 64,682,63 14,236,74 55,669,37 25,806,99 23,229,30
	Melissa Memorial Hospital Memorial Regional Health Middle Park Health - Kremmling Mt. San Rafael Hospital National Jewish Health Pagosa Springs Medical Center Pioneers Medical Center Prowers Medical Center Rangely District Hospital Rio Grande Hospital Rio Grande Hospital San Luis Valley Health Conejos County Hos Sedgwick County Health Center Southeast Colorado Hospital District	San Luis Valley	West West East Denver West West West East West East East East East East East	61,939,841 145,299,706 15,507,610 7,587,049 24,589,117 12,810,553	65,949,832 161,894,748 16,608,279 8,765,885 26,522,389 15,375,762	219,803,939 24,343,953 9,001,937 29,291,044 13,851,251	230,239,322 24,245,770 8,136,842 31,277,104 13,954,372	237,858,324 18,736,047 8,112,804 35,896,524 15,859,402	254,723,758 61,769,257 30,479,899 49,403,428 8,694,613 42,376,537 17,090,946	70,205,304 262,695,141 61,835,601 44,671,309 46,405,032 8,314,710 39,770,237 18,539,853 18,654,738 23,948,359	73,084,858 80,738,226 269,395,486 69,928,850 61,299,766 52,685,293 11,771,503 46,908,042 19,707,140 19,894,827 25,216,612	82,065,682 86,777,033 314,320,000 72,974,325 65,644,232 53,803,657 12,626,546 51,352,875 24,757,783 21,839,611 24,133,814	93,545,85 98,591,97 316,049,83 79,443,88 75,437,31 64,682,63 14,236,74 55,669,37 25,806,99 23,229,30 24,881,19
	Melissa Memorial Hospital Memorial Regional Health Middle Park Health - Kremmling Mt. San Rafael Hospital National Jewish Health Pagosa Springs Medical Center Pioneers Medical Center Prowers Medical Center Rangely District Hospital Rio Grande Hospital San Luis Valley Health Conejos County Hos Sedgwick County Health Center	San Luis Valley	West West East Denver West West East West East East East East East	61,939,841 145,299,706 15,507,610 7,587,049 24,589,117 12,810,553 14,058,382	65,949,832 161,894,748 16,608,279 8,765,885 26,522,389 15,375,762 15,078,933	219,803,939 24,343,953 9,001,937 29,291,044 13,851,251 14,925,716	230,239,322 24,245,770 8,136,842 31,277,104 13,954,372 15,477,526	237,858,324 18,736,047 8,112,804 35,896,524 15,859,402 16,236,548	254,723,758 61,769,257 30,479,899 49,403,428 8,694,613 42,376,537 17,090,946 18,802,141	70,205,304 262,695,141 61,835,601 44,671,309 46,405,032 8,314,710 39,770,237 18,539,853 18,654,738	73,084,858 80,738,226 269,395,486 69,928,850 61,299,766 52,685,293 11,771,503 46,908,042 19,707,140 19,894,827	82,065,682 86,777,033 314,320,000 72,974,325 65,644,232 53,803,657 12,626,546 51,352,875 24,757,783 21,839,611	93,545,85 98,591,97 316,049,83 79,443,88 75,437,31 64,682,63 14,236,74 55,669,37 25,806,99 23,229,30 24,881,19
	Melissa Memorial Hospital Memorial Regional Health Middle Park Health - Kremmling Mt. San Rafael Hospital National Jewish Health Pagosa Springs Medical Center Pioneers Medical Center Prowers Medical Center Rangely District Hospital Rio Grande Hospital Rio Grande Hospital San Luis Valley Health Conejos County Hos Sedgwick County Health Center Southeast Colorado Hospital District	San Luis Valley	West West East Denver West West West East West East East East East East East	61,939,841 145,299,706 15,507,610 7,587,049 24,589,117 12,810,553 14,058,382	65,949,832 161,894,748 16,608,279 8,765,885 26,522,389 15,375,762 15,078,933	219,803,939 24,343,953 9,001,937 29,291,044 13,851,251 14,925,716	230,239,322 24,245,770 8,136,842 31,277,104 13,954,372 15,477,526	237,858,324 18,736,047 8,112,804 35,896,524 15,859,402 16,236,548	254,723,758 61,769,257 30,479,899 49,403,428 8,694,613 42,376,537 17,090,946 18,802,141	70,205,304 262,695,141 61,835,601 44,671,309 46,405,032 8,314,710 39,770,237 18,539,853 18,654,738 23,948,359	73,084,858 80,738,226 269,395,486 69,928,850 61,299,766 52,685,293 11,771,503 46,908,042 19,707,140 19,894,827 25,216,612	82,065,682 86,777,033 314,320,000 72,974,325 65,644,232 53,803,657 12,626,546 51,352,875 24,757,783 21,839,611 24,133,814	93,545,85 98,591,97 316,049,83 79,443,88 75,437,31 64,682,63 14,236,74 55,669,37 25,806,99 23,229,30 24,881,19 152,634,28
	Melissa Memorial Hospital Memorial Regional Health Middle Park Health - Kremmling Mt. San Rafael Hospital National Jewish Health Pagosa Springs Medical Center Pioneers Medical Center Prowers Medical Center Rangely District Hospital Rio Grande Hospital San Luis Valley Health Conejos County Hos Sedgwick County Health Center Southeast Colorado Hospital District Southeast Colorado Hospital District Southeast Colorado Hospital District Southeast Colorado Hospital District	San Luis Valley	West West East Denver West West East West East East East East East East East West West	61,939,841 145,299,706 15,507,610 7,587,049 24,589,117 12,810,553 14,058,382	65,949,832 161,894,748 16,608,279 8,765,885 26,522,389 15,375,762 15,078,933	219,803,939 24,343,953 9,001,937 29,291,044 13,851,251 14,925,716	230,239,322 24,245,770 8,136,842 31,277,104 13,954,372 15,477,526 20,456,090	237,858,324 18,736,047 8,112,804 35,896,524 15,859,402 16,236,548 22,441,095	254,723,758 61,769,257 30,479,899 49,403,428 8,694,613 42,376,537 17,090,946 18,802,141 23,865,505	70,205,304 262,695,141 61,835,601 44,671,309 46,405,032 8,314,710 39,770,237 18,539,853 18,654,738 23,948,359 121,130,035	73,084,858 80,738,226 269,395,486 69,928,850 61,299,766 52,685,293 11,771,503 46,908,042 19,707,140 19,884,827 25,216,612	82,065,682 86,777,033 314,320,000 72,974,325 65,644,232 53,803,657 12,626,546 51,352,875 24,757,783 21,839,611 24,133,814 157,438,292	93,545,85 98,591,97 316,049,83 79,443,88 75,437,31 64,682,63 14,236,74 55,669,37 25,806,99 23,229,30 24,881,19 152,634,28 37,982,70
	Melissa Memorial Hospital Memorial Regional Health Middle Park Health - Kremmling Mt. San Rafael Hospital National Jewish Health Pagosa Springs Medical Center Ploneers Medical Center Prowers Medical Center Rangely District Hospital Rio Grande Hospital Rio Grande Hospital San Luis Valley Health Conejos County Hos Sedgwick County Health Center Southwest Health System, Inc. Southwest Health System, Inc. Style Spanish Peaks Regional Health Center St. Vincent General Hospital District		West West East Denver West West East West East West East West East West East East West East West East West East West	61,939,841 145,299,706 15,507,610 7,587,049 24,589,117 12,810,553 14,058,382 19,679,442	65,949,832 161,894,748 16,608,279 8,765,885 26,522,389 15,375,762 15,078,933 20,620,200	219,803,939 24,343,953 9,001,937 29,291,044 13,851,251 14,925,716 21,311,839	230,239,322 24,245,770 8,136,842 31,277,104 13,954,372 15,477,526 20,456,090	237,858,324 18,736,047 8,112,804 35,896,524 15,859,402 16,236,548 22,441,095 22,383,168 12,857,350	254,723,758 61,769,257 30,479,899 49,403,428 8,694,613 42,376,537 17,090,946 18,802,141 23,865,505 22,594,200 13,989,970	70,205,304 262,695,141 61,835,601 44,671,309 46,405,032 8,314,710 39,770,237 18,539,853 18,654,738 23,948,359 121,130,035 18,076,173 14,841,656	73,084,858 80,738,226 269,395,486 69,928,850 61,299,766 52,685,293 11,771,503 46,908,042 19,707,140 19,894,827 25,216,612 144,440,115 25,983,461	82,065,682 86,777,033 314,320,000 72,974,325 65,644,232 53,803,657 12,626,546 51,352,875 24,757,783 21,839,611 24,133,814 157,438,292 29,362,758	93,545,85 98,591,97 316,049,81 79,443,88 75,437,31 64,682,63 14,236,74 55,669,37 25,806,99 23,229,30 24,881,15 152,634,28 37,982,70 24,339,10
	Melissa Memorial Hospital Memorial Regional Health Medidle Park Health - Kremmling Mt. San Rafael Hospital National Jewish Health Pagosa Springs Medical Center Prowers Medical Center Prowers Medical Center Rangely District Hospital Rio Grande Hospital San Luis Valley Health Conejos County Hos Sedgwick County Health Center Southeast Colorado Hospital District Southeast Colorado Hospital District Southeast Colorado Hospital District Southeast Colorado Hospital District Spanish Peaks Regional Health Center St. Vincent General Hospital District UCHealth Broomfield Hospital	UCHealth	West West East Denver West West East West East East East East East West East Denver	61,939,841 145,299,706 15,507,610 7,587,049 24,589,117 12,810,553 14,058,382 19,679,442	65,949,832 161,894,748 16,608,279 8,765,885 26,522,389 15,375,762 15,078,933 20,620,200	219,803,939 24,343,953 9,001,937 29,291,044 13,851,251 14,925,716 21,311,839	230,239,322 24,245,770 8,136,842 31,277,104 13,954,372 15,477,526 20,456,090	237,858,324 18,736,047 8,112,804 35,896,524 15,859,402 22,383,168 22,441,095 22,383,168 12,857,350 146,491,651	254,723,758 61,769,257 30,479,899 49,403,428 8,694,613 42,376,537 17,090,946 18,802,141 23,865,505 22,594,200 13,989,970 88,157,838	70,205,304 262,695,141 61,835,601 44,671,309 46,405,032 8,314,710 39,770,237 18,539,853 18,654,738 23,948,359 121,130,035 18,076,173 14,841,656 136,831,680	73,084,858 80,738,226 269,395,486 69,928,850 61,299,766 52,685,293 11,771,503 46,908,042 19,707,140 19,894,827 25,216,612 144,440,115 25,983,461	82,065,682 86,777,033 314,320,000 72,974,325 65,644,232 53,803,657 12,626,546 51,352,875 24,757,783 21,839,611 24,133,814 157,438,292 29,362,758	93,545,85 98,591,97 316,049,85 79,443,88 75,437,31 64,682,63 14,236,7- 55,666,37 25,806,95 23,229,30 24,881,15 152,634,28 37,982,70 24,339,10 328,546,45
	Melissa Memorial Hospital Memorial Regional Health Memorial Regional Health Middle Park Health - Kremmling Mt. San Rafael Hospital National Jewish Health Pagosa Springs Medical Center Prowers Medical Center Prowers Medical Center Rangely District Hospital Rio Grande Hospital San Luis Valley Health Conejos County Hos Sedgwick County Health Center Southeast Colorado Hospital District Southwest Health System, Inc. Spanish Peaks Regional Health Center St. Vincent General Hospital District UCHealth Broomfield Hospital UCHealth Broomfield Hospital UCHealth Grandview Hospital	UCHealth UCHealth	West West East Denver West East West East East East East East East East Ea	61,939,841 145,299,706 15,507,610 7,587,049 24,589,117 12,810,553 14,058,382 19,679,442	65,949,832 161,894,748 16,608,279 8,765,885 26,522,389 15,375,762 15,078,933 20,620,200	219,803,939 24,343,953 9,001,937 29,291,044 13,851,251 14,925,716 21,311,839	230,239,322 24,245,770 8,136,842 31,277,104 13,954,372 15,477,526 20,456,090	237,858,324 18,736,047 8,112,804 35,896,524 15,859,402 22,441,095 22,383,168 12,857,350 146,491,651 125,898,781	254,723,758 61,769,257 30,479,899 49,403,428 8,694,613 42,376,537 17,090,946 18,802,141 23,865,505 22,594,200 13,989,970 88,157,638 150,909,270	70,205,304 262,695,141 61,835,601 44,671,309 46,405,032 8,314,710 39,770,237 18,539,853 18,654,738 23,948,359 121,130,035 18,076,173 14,841,656 136,831,680	73,084,858 80,738,226 269,395,486 69,928,850 61,299,766 52,685,293 11,771,503 46,908,042 19,707,140 19,894,827 25,216,612 144,440,115 25,983,461 215,794,238 214,181,139	82,065,682 86,777,033 314,320,000 72,974,325 65,644,232 53,803,657 12,626,546 51,352,675 24,757,783 21,839,611 24,133,814 157,438,292 29,362,758 276,330,055 285,412,194	93,545,85 98,591,97 316,049,83 79,443,88 75,437,31 64,682,63 14,236,74 55,669,37 25,806,99 23,229,30 24,881,19 152,634,28 37,982,70 24,339,10 328,546,45 309,382,08
	Melissa Memorial Hospital Memorial Regional Health Memorial Regional Health Middle Park Health - Kremmling Mt. San Rafael Hospital National Jewish Health Pagosa Springs Medical Center Pioneers Medical Center Prowers Medical Center Prowers Medical Center Rangely District Hospital Rio Grande Hospital San Luis Valley Health Conejos County Hos Sedgwick County Health Center Southeast Colorado Hospital District Southwest Health System, Inc. Spanish Peaks Regional Health Center St. Vincent General Hospital District UCHealth Broomfield Hospital UCHealth Grandview Hospital UCHealth Grandview Hospital	UCHealth	West West East Denver West West East West East East East East East East East Eost Colorado Springs Colorado Springs Colorado Springs	61,939,841 145,299,706 15,507,610 7,587,049 24,589,1157 12,810,533 14,058,382 19,679,442	65,949,832 161,894,748 16,608,279 8,765,885 26,522,389 15,375,762 15,078,933 20,620,200	219,803,939 24,343,953 9,001,937 29,291,044 13,851,251 14,925,716 21,311,839 9,593,592	230,239,322 24,245,770 8,136,842 31,277,104 13,954,372 15,477,526 20,456,090 19,911,898 11,563,770	237,858,324 18,736,047 8,112,804 35,896,524 15,859,402 16,236,548 22,441,095 22,383,168 12,857,350 146,491,651 125,888,781 11,218,588	254,723,758 61,769,257 30,479,893 49,403,492 8,694,613 42,376,505 17,090,946 18,802,141 23,865,505 22,594,200 13,989,970 88,157,838 150,909,270 49,597,589	70,205,304 262,695,141 61,835,601 44,671,309 46,405,032 8,314,710 39,770,237 18,539,853 18,654,738 23,948,359 121,130,035 18,676,173 14,841,656 136,831,680 176,312,680	73,084,858 80,738,226 269,395,486 69,928,850 61,299,766 52,685,293 11,771,503 46,908,042 19,707,140 19,894,827 25,216,612 144,440,115 25,983,461 215,794,238 214,181,139 72,890,461	82,065,682 86,777,033 314,320,000 72,974,325 65,644,232 53,803,657 12,626,546 51,352,875 24,757,783 21,839,611 24,133,814 157,438,292 29,362,758 276,330,055 285,412,194 82,335,537	93,545,85 98,591,97 316,049,33 79,443,88 75,437,31 64,826,33 14,235,74 55,669,37 23,229,30 24,881,19 152,644,28 37,982,70 24,339,10 328,546,45 309,382,66
	Melissa Memorial Hospital Memorial Regional Health Memorial Regional Health Middle Park Health - Kremmling Mt. San Rafael Hospital National Jewish Health Pagosa Springs Medical Center Prowers Medical Center Prowers Medical Center Rangely District Hospital Rio Grande Hospital San Luis Valley Health Conejos County Hos Sedgwick County Health Center Southeast Colorado Hospital District Southeast Colorado Hospital District Southwest Health System, Inc. Spanish Peaks Regional Health Center St. Vincent General Hospital District UCHealth Broomfield Hospital UCHealth Grandview Hospital UCHealth Grandview Hospital UCHealth Grandview Hospital Weisbrod Memorial County Hospital	UCHealth UCHealth	West West East Denver West West East West East East East East East East East Cast Cast East East East East East East East E	61,939,841 145,299,706 15,507,610 7,587,049 24,589,117 12,810,553 14,058,382 19,679,442 14,589,069	65,949,832 161,894,748 16,608,279 8,765,885 26,522,389 15,375,762 15,078,933 20,620,200 8,697,819	219,803,939 24,343,953 9,001,937 29,291,044 13,851,251 14,925,716 21,311,839 9,593,592	230,239,322 24,245,770 8,136,842 31,277,104 13,954,372 15,477,526 20,456,090 19,911,898 11,563,770 4,878,120	237,858,324 18,736,047 8,112,804 35,896,524 15,859,402 16,236,548 22,441,095 22,383,168 12,857,350 146,491,651 125,898,781 11,218,588 5,134,407	254,723,758 61,769,257 30,479,899 49,403,428 8,694,613 42,376,537 17,090,946 18,802,141 23,865,505 22,594,200 13,989,970 88,157,838 150,909,270 49,597,589 6,914,932	70,205,304 262,695,141 61,835,601 44,671,309 44,405,032 8,314,710 39,770,237 18,539,853 18,654,738 23,948,359 121,130,035 18,076,173 14,841,656 136,831,680 176,312,801 75,312,801 77,166,859	73,084,858 80,738,246 69,928,850 61,299,766 52,685,293 11,771,503 46,908,042 19,707,140 19,804,427 25,216,612 144,440,115 25,983,461 214,181,139 72,890,461 6,607,595	82,065,682 86,777,033 314,320,000 72,974,325 65,644,232 53,803,657 12,626,546 51,352,875 24,757,783 21,839,611 24,133,814 157,438,292 29,362,758 276,330,055 285,412,194 82,335,537 11,270,940	93,545,85 96,591,97 316,049,83 79,443,88 75,437,31 64,682,63 14,232,74 55,669,37 25,806,99 24,881,19 152,634,28 37,982,70 24,339,10 328,546,45 309,382,08 97,296,69 10,233,61
	Melissa Memorial Hospital Memorial Regional Health Memorial Regional Health Middle Park Health - Kremmling Mt. San Rafael Hospital National Jewish Health Pagosa Springs Medical Center Prowers Medical Center Prowers Medical Center Rangely District Hospital Rio Grande Hospital San Luis Yalley Health Conejos County Hos Sedgwick County Health Center Southeast Colorado Hospital District Southeast Colorado Hospital District Southeast Regional Health Center St. Vincent General Hospital District UCHealth Broomfield Hospital UCHealth Grandview Hospital UCHealth Grandview Hospital UCHealth Grandview Hospital UCHesith Weisbrod Memorial County Hospital Weisbrod Memorial County Hospital Wray Community District Hospital	UCHealth UCHealth	West West East Denver West East East East East East East East Ea	61,939,841 145,299,706 15,507,610 7,587,049 24,589,1157 12,810,533 14,058,382 19,679,442	65,949,832 161,894,748 16,608,279 8,765,885 26,522,389 15,375,762 15,078,933 20,620,200	219,803,939 24,343,953 9,001,937 29,291,044 13,851,251 14,925,716 21,311,839 9,593,592	230,239,322 24,245,770 8,136,842 31,277,104 13,954,372 15,477,526 20,456,090 19,911,898 11,563,770	237,858,324 18,736,047 8,112,804 35,896,524 15,859,402 16,236,548 22,441,095 22,383,168 12,857,350 146,491,651 125,888,781 11,218,588	254,723,758 61,769,257 30,479,893 49,403,492 8,694,613 42,376,505 17,090,946 18,802,141 23,865,505 22,594,200 13,989,970 88,157,838 150,909,270 49,597,589	70,205,304 262,695,141 61,835,601 44,671,309 46,405,032 8,314,710 39,770,237 18,539,853 18,654,738 23,948,359 121,130,035 18,676,173 14,841,656 136,831,680 176,312,680	73,084,858 80,738,226 269,395,486 69,928,850 61,299,766 52,685,293 11,771,503 46,908,042 19,707,140 19,894,827 25,216,612 144,440,115 25,983,461 215,794,238 214,181,139 72,890,461 6,607,595 46,490,727	82,065,682 86,777,033 314,320,000 72,974,325 65,644,232 53,803,657 12,626,546 51,352,875 24,757,783 21,833,814 157,438,292 29,362,758 276,330,055 285,412,194 82,335,337 11,270,940 54,249,600	127,821,26 93,545,85 95,591,97 316,049,83 79,443,88 164,682,63 14,236,74 25,666,99 23,229,30 24,339,10 32,546,548 30,938,266 30,938,
	Melissa Memorial Hospital Memorial Regional Health Memorial Regional Health Middle Park Health - Kremmling Mt. San Rafael Hospital National Jewish Health Pagosa Springs Medical Center Prowers Medical Center Prowers Medical Center Rangely District Hospital Rio Grande Hospital San Luis Valley Health Conejos County Hos Sedgwick County Health Center Southeast Colorado Hospital District Southeast Colorado Hospital District Southwest Health System, Inc. Spanish Peaks Regional Health Center St. Vincent General Hospital District UCHealth Broomfield Hospital UCHealth Grandview Hospital UCHealth Grandview Hospital UCHealth Grandview Hospital Weisbrod Memorial County Hospital	UCHealth UCHealth	West West East Denver West West East West East East East East East East East Cast Cast East East East East East East East E	61,939,841 145,299,706 15,507,610 7,587,049 24,589,117 12,810,553 14,058,382 19,679,442 14,589,069	65,949,832 161,894,748 16,608,279 8,765,885 26,522,389 15,375,762 15,078,933 20,620,200 8,697,819	219,803,939  24,343,953  9,001,937 29,291,044 13,851,251 14,925,716 21,311,839  9,593,592  4,420,535 20,965,006	230,239,322 24,245,770 8,136,842 31,277,104 13,954,372 15,477,526 20,456,090 19,911,898 11,563,770 4,878,120	237,858,324  18,736,047  8,112,804 35,896,524 15,859,402 16,236,548 22,441,095  22,383,168 12,857,350 146,491,651 125,898,781 11,218,588 5,134,407 30,865,432	254,723,758 61,769,257 30,479,899 49,403,428 8,694,613 42,376,507 17,090,946 18,802,141 23,865,505 22,594,200 13,989,970 49,597,589 6,914,932 36,187,776	70,205,304 262,695,141 61,835,601 44,671,309 46,405,032 18,314,710 39,770,237 18,539,853 18,654,738 23,948,359 121,130,035 18,076,173 14,841,656 136,831,680 158,241,293 7,166,859 34,407,253	73,084,858 80,738,226 269,395,466 69,928,850 61,299,766 52,685,293 11,771,503 46,908,042 19,707,140 19,894,827 25,216,612 144,440,115 215,794,238 214,181,139 72,890,461 6,607,595 46,490,727 31,396,263	82,065,682 86,777,033 314,320,000 72,974,325 65,644,232 53,803,657 12,626,546 51,352,875 24,757,783 21,839,611 24,133,814 157,438,292 29,362,758 276,330,055 285,412,194 82,335,537 11,270,940 34,401,129	93,545,85 98,591,97 316,049,83 79,443,88 75,437,31 682,63 14,235,74 55,669,37 25,806,99 23,229,30 24,881,19 152,634,28 37,982,70 24,339,10 328,546,45 309,382,08 97,296,69 10,233,61 58,855,16
	Melissa Memorial Hospital Memorial Regional Health Memorial Regional Health Middle Park Health - Kremmling Mt. San Rafael Hospital National Jewish Health Pagosa Springs Medical Center Prowers Medical Center Prowers Medical Center Rangely District Hospital Rio Grande Hospital San Luis Yalley Health Conejos County Hos Sedgwick County Health Center Southeast Colorado Hospital District Southeast Colorado Hospital District Southeast Regional Health Center St. Vincent General Hospital District UCHealth Broomfield Hospital UCHealth Grandview Hospital UCHealth Grandview Hospital UCHealth Grandview Hospital UCHesith Weisbrod Memorial County Hospital Weisbrod Memorial County Hospital Wray Community District Hospital	UCHealth UCHealth	West West East Denver West East East East East East East East Ea	61,939,841 145,299,706 15,507,610 7,587,049 24,589,117 12,810,553 14,058,382 19,679,442 14,589,069	65,949,832 161,894,748 16,608,279 8,765,885 26,522,389 15,375,762 15,078,933 20,620,200 8,697,819	219,803,939 24,343,953 9,001,937 29,291,044 13,851,251 14,925,716 21,311,839 9,593,592	230,239,322 24,245,770 8,136,842 31,277,104 13,954,372 15,477,526 20,456,090 19,911,898 11,563,770 4,878,120	237,858,324 18,736,047 8,112,804 35,896,524 15,859,402 16,236,548 22,441,095 22,383,168 12,857,350 146,491,651 125,898,781 11,218,588 5,134,407	254,723,758 61,769,257 30,479,899 49,403,428 8,694,613 42,376,537 17,090,946 18,802,141 23,865,505 22,594,200 13,989,970 88,157,838 150,909,270 49,597,589 6,914,932	70,205,304 262,695,141 61,835,601 44,671,309 44,405,032 8,314,710 39,770,237 18,539,853 18,654,738 23,948,359 121,130,035 18,076,173 14,841,656 136,831,680 176,312,801 75,312,801 77,166,859	73,084,858 80,738,226 269,395,486 69,928,850 61,299,766 52,685,293 11,771,503 46,908,042 19,707,140 19,894,827 25,216,612 144,440,115 25,983,461 215,794,238 214,181,139 72,890,461 6,607,595 46,490,727	82,065,682 86,777,033 314,320,000 72,974,325 65,644,232 53,803,657 12,626,546 51,352,875 24,757,783 21,833,814 157,438,292 29,362,758 276,330,055 285,412,194 82,335,337 11,270,940 54,249,600	93,545,85 98,591,97 315,049,83 79,443,88 75,437,31 64,682,63 14,232,74 55,669,37 25,806,99 23,229,30 24,881,19 152,634,28 37,982,70 24,881,19 102,33,61 309,382,08 97,296,69

### Total Gross Charges by Year

DOI Region	Hospital Name	System	Peer Group	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023
Boulder	AdventHealth Avista Hospital	AdventHealth	Large	319,821,717	340,438,823	383,457,587	403,491,521	484,882,304	625,015,467	603,330,969	650,427,488	714,987,263	839,079,367
	Boulder Community Health		Large	1,128,426,649	1,253,982,704	1,402,741,958	1,527,213,594	1,583,646,441	1,687,959,423	1,662,032,777	2,013,162,112	2,098,780,274	2,411,795,176
	CommonSpirit Longmont United Hospital	Commonspirit	Large			578,662,153	640,358,356	635,260,370	640,938,426	600,049,006	617,799,455	664,473,095	576,131,407
	Intermountain Health Good Samaritan Me	Intermountain	Large	1,184,413,576	1,252,386,648	1,337,348,020	1,455,246,713	1,491,696,083	1,474,869,482	1,457,600,436	1,653,083,789	1,723,761,088	1,851,020,490
	UCHealth Longs Peak Hospital Total	UCHealth	Medium	2,632,661,942	2,846,808,175	3,702,209,718	4,026,310,185	206,001,667 4,401,486,865	385,221,558 4,814,004,356	488,512,539 4,811,525,727	666,252,336 5,600,725,181	829,895,488 6,031,897,208	1,047,147,723
Colorado	Children's Hospital Colorado Springs	Children's	Large	2,032,001,742	2,040,000,173	3,702,207,716	4,020,310,103	4,401,400,003	4,614,004,330	529,153,459	612,880,794	744,335,880	826,898,729
Springs			Medium						276,463,910	,,	,,	,,	,,
	CommonSpirit Penrose-St. Francis Hospital	Commonspirit	Large	2,018,391,988	2,280,402,729	2,487,917,748	2,754,468,195	3,085,541,388	3,463,257,879	3,677,163,065	4,178,961,493	4,448,261,454	4,565,572,142
	UCHealth Grandview Hospital	UCHealth	Small					125,898,781	150,909,270	176,312,801	214,181,139	285,412,194	309,382,080
	UCHealth Memorial Hospital Central	UCHealth	Large	2,047,467,633	2,187,854,938	2,607,154,642	3,051,971,728	3,658,383,769	4,079,634,762	4,117,390,335	4,733,956,090	5,423,316,887	6,185,473,516
	UCHealth Pikes Peak Regional Hospital	UCHealth	Small					11,218,588	49,597,589	58,241,293	72,890,461	82,335,537	97,296,690
_	Total			4,065,859,621	4,468,257,667	5,095,072,390	5,806,439,923	6,881,042,526	8,019,863,410	8,558,260,953	9,812,869,977	10,983,661,952	11,984,623,157
Denver	AdventHealth Castle Rock Hospital  AdventHealth Littleton Hospital	AdventHealth AdventHealth	Medium	201,958,512	273,153,417	298,154,395	376,625,398	453,070,222	501,413,301	504,774,390	611,757,258 1,539,895,300	721,535,130 1,611,750,584	849,771,516
	AdventHealth Parker Hospital	AdventHealth	Large Large	1,088,237,918 789,201,481	1,157,788,664 934,038,779	1,218,937,634 1,066,073,532	1,292,346,831	1,384,605,822 1,238,608,738	1,492,776,228 1,299,144,127	1,405,411,826 1,362,854,779	1,528,429,085	1,632,261,946	1,728,179,861
	AdventHealth Porter Hospital	AdventHealth	Large	1,161,980,435	1,336,669,955	1,365,036,820	1,408,850,838	1,418,000,282	1,405,565,208	1,292,778,339	1,529,282,586	1,632,832,684	1,701,249,081
	Children's Hospital Colorado	Children's	Large	2,177,945,044	2,227,178,563	2,289,318,626	2,506,512,977	2,827,003,615	3,004,329,297	2,915,343,625	3,418,172,801	3,856,642,822	4,121,527,724
	CommonSpirit OrthoColorado Hospital	Commonspirit	Medium	206,948,936	236,015,852	310,018,755	322,052,730	356,330,563	372,379,031	378,914,175	456,976,348	467,788,152	451,034,132
	CommonSpirit St. Anthony Hospital	Commonspirit	Large	1,567,043,281	1,737,952,615	1,839,044,182	1,896,059,640	1,889,690,082	1,999,068,667	2,092,032,253	2,392,174,188	2,635,473,634	2,819,760,731
	CommonSpirit St. Anthony North Hospital	Commonspirit	Medium	616,788,909	607,536,033	657,644,176	691,875,239	779,237,632	946,286,501	1,028,019,798	1,224,395,878	1,392,013,847	1,580,198,498
	Denver Health Medical Center		Large	1,878,875,785	2,058,906,272	2,113,879,042	2,282,875,125	2,423,198,236	2,668,611,242	2,706,534,628	3,110,397,108	3,465,500,667	3,818,970,795
	HealthONE	HealthONE	Large	12,167,444,000	13,601,962,004	15,465,377,000	17,406,228,000	19,623,101,000					
	HealthONE Mountain Ridge	HealthONE	Large						1,814,526,000	1,924,487,000	2,142,762,000	2,192,135,000	2,643,359,000
	HealthONE Presbyterian/St. Luke's	HealthONE	Large						3,550,513,000	3,590,015,000	4,087,725,000	4,679,193,000	5,179,466,000
	HealthONE Rose	HealthONE	Large						2,400,168,000	2,352,677,000	2,804,603,000	3,068,559,000	3,321,105,000
	HealthONE Sky Ridge	HealthONE HealthONE	Large						3,756,462,000	3,942,927,000	4,741,867,000	5,136,186,000	5,958,763,000
	HealthONE Swedish  HealthONE The Medical Center of Aurora	HealthONE HealthONE	Large						4,764,992,000	4,956,273,000	5,709,177,000	6,106,661,000	6,957,657,000
	Intermountain Health Lutheran Medical C	Intermountain	Large Large	1,315,760,591	1,369,368,564	1,550,494,476	1,714,484,500	1,766,450,410	3,220,604,000 1,812,325,140	3,240,288,000 1,777,667,743	3,895,691,000 2,122,298,498	4,370,604,000 2,253,063,561	4,942,346,000 2,448,927,449
	Intermountain Health Platte Valley Medic	Intermountain	Medium	263,531,562	255,531,040	296,287,657	331,141,208	348,420,303	373,933,706	394,516,991	482,124,831	567,506,450	677,089,889
	Intermountain Health St. Joseph Hospital	Intermountain	Large	1,893,332,127	2,060,242,353	2,222,748,651	2,460,666,697	2,515,305,192	2,721,733,518	2,579,424,539	2,874,295,515	2,932,893,562	3,183,222,342
	National Jewish Health		Small	145,299,706	161,894,748	219,803,939	230,239,322	237,858,324	254,723,758	262,695,141	269,395,486	314,320,000	316,049,837
	UCHealth Broomfield Hospital	UCHealth	Small					146,491,651	88,157,838	136,831,680	215,794,238	276,330,055	328,546,455
	UCHealth Highlands Ranch	UCHealth	Medium						4,661,200	435,750,059	743,970,804	1,010,367,919	1,215,582,057
	UCHealth University of Colorado Hospital	UCHealth	Large	4,504,008,608	5,129,785,441	5,811,795,699	6,610,543,946	7,834,571,348	8,959,463,803	9,182,863,455	10,290,754,325	11,497,873,692	12,889,551,569
	Total			29,978,356,896	33,148,024,299	36,724,614,583	40,665,808,046	45,241,943,420	47,411,837,564	48,463,080,421	56,191,939,252	61,821,492,705	68,900,399,969
East	Arkansas Valley Regional Medical Center		Small	77,304,194	73,930,153	84,243,105	84,196,160	82,421,510	83,540,828	79,415,637	64,855,213	90,396,709	98,033,162
	Banner East Morgan County Hospital	Banner Health	Small	43,851,716	46,349,106	49,154,162	54,652,472	59,022,267	58,297,915	55,381,179	63,122,622	62,766,777	65,164,101
	Banner Sterling Regional MedCenter	Banner Health	Small	90,726,680	96,290,655	101,135,333	113,154,490	119,469,067	120,259,382	124,983,179	127,452,093	118,852,000	121,118,506
	CommonSpirit St. Elizabeth Hospital CommonSpirit St. Thomas More Hospital	Commonspirit Commonspirit	Medium Small	132,312,579 140,277,021	136,042,749 172,693,921	148,404,999 188,684,720	151,083,998 210,428,016	147,358,999 216,058,953	132,378,424 234,537,633	108,637,472 229,466,106	268,779,965	292,595,516	129,625,623 312,888,705
	Haxtun Hospital District	Commonspiric	Small	140,277,021	8,065,804	8,104,016	9,706,990	10,121,474	234,337,033	11,702,158	14,536,694	16,664,936	16,462,816
	Heart of the Rockies Regional Medical Ce		Small	83,451,110	96,459,535	111,650,725	131,223,787	150,798,451	163,073,187	167,924,615	214,628,601	249,318,657	299,030,522
	Keefe Memorial Health Service District		Small	00,101,110	12,101,000	,,	,,	,,	7,419,627	8,538,165	8,178,805	10,555,695	11,017,868
	Kit Carson County Health Service District		Small	17,219,926	17,799,890	17,078,746	16,108,148	16,466,820		29,252,620	29,738,964	29,571,832	35,378,046
	Lincoln Community Hospital		Small						28,642,800	25,141,382	29,913,484	32,972,261	38,228,431
	Melissa Memorial Hospital		Small	12,463,192	13,450,080	14,436,812		24,180,240	25,525,989	27,415,958	28,544,379	30,003,745	29,775,673
	Mt. San Rafael Hospital		Small	61,939,841	65,949,832	68,052,686	75,676,459	80,853,023	81,660,215	70,205,304	80,738,226	86,777,033	98,591,971
	Prowers Medical Center		Small						49,403,428	46,405,032	52,685,293	53,803,657	64,682,633
	Rio Grande Hospital		Small	24,589,117	26,522,389	29,291,044	31,277,104	35,896,524	42,376,537	39,770,237	46,908,042	51,352,875	55,669,372
	San Luis Valley Health Conejos County Ho		Small	12,810,553	15,375,762	13,851,251	13,954,372	15,859,402	17,090,946	18,539,853	19,707,140	24,757,783	25,806,990
	San Luis Valley Health Regional Medical C	San Luis Valley	Medium	130,192,382	152,364,725	162,171,132	178,016,284	192,353,384	205,730,442	203,504,357	223,847,774	256,116,271	261,793,277
	Sedgwick County Health Center		Small	14,058,382	15,078,933	14,925,716 21,311,839	15,477,526	16,236,548	18,802,141	18,654,738	19,894,827 25,216,612	21,839,611	23,229,303
	Southeast Colorado Hospital District Spanish Peaks Regional Health Center		Small Small	19,679,442	20,620,200	21,311,039	20,456,090 19,911,898	22,441,095 22,383,168	23,865,505 22,594,200	23,948,359 18,076,173	25,983,461	24,133,814 29,362,758	24,881,198 37,982,706
	Weisbrod Memorial County Hospital		Small	5,020,517	4,830,178	4,420,535	4,878,120	5,134,407	6,914,932	7,166,859	6,607,595	11,270,940	10,233,614
	Wray Community District Hospital		Small	15,399,112	19,714,225	20,965,006	27,084,583	30,865,432	36,187,776	34,407,253	46,490,727	54,249,600	58,856,166
	Yuma District Hospital		Small	.,,							31,396,263	34,401,129	34,316,809
	Total			881,295,764	981,538,137	1,057,881,827	1,157,286,497	1,247,920,764	1,358,301,907	1,348,536,637	1,429,226,780	1,581,763,599	1,852,767,492
Ft. Collins	Banner Fort Collins Medical Center	Banner Health	Small			71,774,105	83,195,834	95,105,801	108,728,080	101,861,697	125,237,261	136,071,078	171,803,172
	Banner McKee Medical Center	Banner Health	Large	348,476,247	363,004,207	361,343,711	371,913,135	382,255,428	401,904,555	377,427,723	396,073,419	320,340,907	335,882,979
	Estes Park Health		Small	53,213,419	60,925,781	62,718,134	71,244,906	90,001,168	91,195,538	84,289,800	89,777,612	94,507,582	100,637,605
	UCHealth Medical Center of the Rockies	UCHealth	Large	869,554,461	997,281,519	1,093,317,550	1,240,804,026	1,424,626,583	1,632,957,032	1,534,627,698	1,681,335,172	1,826,848,219	2,036,858,595
	UCHealth Poudre Valley Hospital	UCHealth	Large	1,053,658,386	1,173,930,030	1,304,984,712	1,573,342,917	1,705,651,321	1,837,750,088	1,822,151,612	2,056,959,152	2,326,932,235	2,572,804,102
C '	Total		H-J.	2,324,902,513	2,595,141,537	2,894,138,212	3,340,500,818	3,697,640,301	4,072,535,293	3,920,358,529	4,349,382,616	4,704,700,021	5,217,986,453
Grand Junction	Community Hospital Family Health West		Medium Small		66,439,529	68,506,085	75,885,538	82,575,498	535,454,708 106,376,775	698,147,873 113,467,505	668,645,890 137,461,799	738,335,406 158,030,182	829,384,456 167,119,032
	Intermountain Health St. Mary's Hospital	Intermountain	Large	1,023,956,931	1,066,596,801	1,119,850,092	1,202,409,737	1,267,746,939	1,320,127,071	1,314,645,229	1,534,163,510	1,632,875,644	1,827,444,912
		cc.mountain	-m &c	1,023,956,931	1,133,036,330	1,119,850,092	1,278,295,275	1,350,322,437	1,961,958,554	2,126,260,607	2,340,271,199	2,529,241,232	2,823,948,400
				.,,,,,,,,	.,,050,550	.,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	.,,_,,,,,,	.,,,/	.,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,			1,028,236,956	1,010,772,137
Greeley	Total  Banner North Colorado Medical Center	Banner Health	Large	966,593.802	1,007,141.780	1,053,924.570	1,106,255.656	1,129,073.114	1,158,933.058	1,007,554,559	1,074,647,824	,, 0	
Greeley		Banner Health UCHealth	Large Medium	966,593,802	1,007,141,780	1,053,924,570	1,106,255,656	1,129,073,114	1,158,933,058	1,007,554,559 366,066,087	503,630,187	619,492,599	705,081,867
Greeley	Banner North Colorado Medical Center			966,593,802 966,593,802	1,007,141,780	1,053,924,570	1,106,255,656	1,129,073,114	1,158,933,058			619,492,599 1,647,729,555	
Pueblo	Banner North Colorado Medical Center UCHealth Greeley									366,066,087	503,630,187		705,081,867
	Banner North Colorado Medical Center UCHealth Greeley Total	UCHealth	Medium	966,593,802 710,768,952 1,383,685,372	1,007,141,780 757,631,004 1,477,173,824	1,053,924,570 829,523,220 1,711,700,700	1,106,255,656 887,666,942 1,887,459,947	1,129,073,114	1,158,933,058	366,066,087 1,373,620,646 611,930,088 2,398,040,893	503,630,187 1,578,278,011 635,057,779 2,689,292,593	1,647,729,555	705,081,867 1,715,854,004 749,571,496 2,901,592,215
	Banner North Colorado Medical Center UCHealth Greeley Total CommonSpirit St. Mary-Corwin Hospital	UCHealth	Medium Large	966,593,802 710,768,952	1,007,141,780 757,631,004	1,053,924,570 829,523,220	1,106,255,656 887,666,942	1,129,073,114 858,513,104	1,158,933,058 679,774,373	366,066,087 1,373,620,646 611,930,088	503,630,187 1,578,278,011 635,057,779	1,647,729,555 733,410,179	705,081,867 1,715,854,004 749,571,496
	Banner North Colorado Medical Center UCHealth Greeley Total CommonSpirit St. Mary-Corwin Hospital Parkview Medical Center Total Animas Surgical Hospital	UCHealth	Medium  Large  Large  Small	966,593,802 710,768,952 1,383,685,372	1,007,141,780 757,631,004 1,477,173,824	1,053,924,570 829,523,220 1,711,700,700	1,106,255,656 887,666,942 1,887,459,947	1,129,073,114 858,513,104 2,091,592,831	1,158,933,058 679,774,373 2,276,650,767 2,956,425,140 119,766,690	366,066,087 1,373,620,646 611,930,088 2,398,040,893 3,009,970,981 123,189,634	503,630,187 1,578,278,011 635,057,779 2,689,292,593 3,324,350,372 149,775,313	1,647,729,555 733,410,179 2,776,419,031 3,509,829,210 169,775,518	705,081,867 1,715,854,004 749,571,496 2,901,592,215 3,651,163,711 174,921,223
Pueblo	Banner North Colorado Medical Center UCHealth Greeley Total CommonSpirit St. Mary-Corwin Hospital Parkview Medical Center Total Animas Surgical Hospital Aspen Valley Hospital	UCHealth Commonspirit	Medium  Large  Large  Small  Small	966,593,802 710,768,952 1,383,685,372 2,094,454,324	1,007,141,780 757,631,004 1,477,173,824 2,234,804,828	1,053,924,570 829,523,220 1,711,700,700 2,541,223,920	1,106,255,656 887,666,942 1,887,459,947 2,775,126,889	1,129,073,114 858,513,104 2,091,592,831 2,950,105,935	1,158,933,058 679,774,373 2,276,650,767 2,956,425,140 119,766,690 139,410,479	366,066,087 1,373,620,646 611,930,088 2,398,040,893 3,009,970,981 123,189,634 127,536,659	503,630,187 1,578,278,011 635,057,779 2,689,292,593 3,324,350,372 149,775,313 160,937,258	1,647,729,555 733,410,179 2,776,419,031 3,509,829,210 169,775,518 188,780,758	705,081,867 1,715,854,004 749,571,496 2,901,592,215 3,651,163,711 174,921,223 198,784,928
Pueblo	Banner North Colorado Medical Center UCHealth Greeley Total CommonSpirit St. Mary-Corwin Hospital Parkview Medical Center Total Animas Surgical Hospital Aspen Valley Hospital CommonSpirit Mercy Hospital	UCHealth  Commonspirit  Commonspirit	Large Large Small Small Medium	966,593,802 710,768,952 1,383,685,372 2,094,454,324 367,634,229	1,007,141,780 757,631,004 1,477,173,824 2,234,804,828 443,338,189	1,053,924,570 829,523,220 1,711,700,700 2,541,223,920 501,649,958	1,106,255,656 887,666,942 1,887,459,947 2,775,126,889	1,129,073,114 858,513,104 2,091,592,831 2,950,105,935	1,158,933,058 679,774,373 2,276,650,767 2,956,425,140 119,766,690 139,410,479 733,119,898	366,066,087 1,373,620,646 611,930,088 2,398,040,893 3,009,970,981 123,189,634 127,536,659 740,994,170	503,630,187 1,578,278,011 635,057,779 2,689,292,593 3,324,350,372 149,775,313 160,937,258 851,728,955	1,647,729,555 733,410,179 2,776,419,031 3,509,829,210 169,775,518 188,780,758 994,392,743	705,081,867 1,715,854,004 749,571,496 2,901,592,215 3,651,163,711 174,921,223 198,784,928 1,066,853,482
Pueblo	Banner North Colorado Medical Center UCHealth Greeley Total CommonSpirit St. Mary-Corwin Hospital Parkview Medical Center Total Animas Surgical Hospital Aspen Valley Hospital CommonSpirit Mercy Hospital CommonSpirit St. Anthony Summit Hospital	UCHealth  Commonspirit  Commonspirit	Large Large Small Small Medium Medium	966,593,802 710,768,952 1,383,685,372 2,094,454,324 367,634,229 134,540,810	1,007,141,780 757,631,004 1,477,173,824 2,234,804,828 443,338,189 150,759,184	1,053,924,570 829,523,220 1,711,700,700 2,541,223,920 501,649,958 177,855,435	1,106,255,656 887,666,942 1,887,459,947 2,775,126,889 599,741,312 213,719,749	1,129,073,114 858,513,104 2,091,592,831 2,950,105,935 691,771,966 269,840,434	1,158,933,058 679,774,373 2,276,650,767 2,956,425,140 119,766,690 139,410,479 733,119,898 293,822,829	366,066,087 1,373,620,646 611,930,088 2,398,040,893 3,009,970,981 123,189,634 127,536,659 740,994,170 275,495,374	503,630,187 1,578,278,011 635,057,779 2,689,292,593 3,324,350,372 149,775,313 160,937,258 851,728,955 300,262,374	1,647,729,555 733,410,179 2,776,419,031 3,509,829,210 169,775,518 188,780,758 994,392,743 373,667,533	705,081,867 1,715,854,004 749,571,496 2,901,592,215 3,651,163,711 174,921,223 198,784,928 1,066,853,482 402,644,686
Pueblo	Banner North Colorado Medical Center UCHealth Greeley Total CommonSpirit St. Mary-Corwin Hospital Parkview Medical Center Total Animas Surgical Hospital Aspen Valley Hospital CommonSpirit Mercy Hospital CommonSpirit St. Anthony Summit Hospital Delta Health	UCHealth  Commonspirit  Commonspirit	Large Large Small Small Medium Medium Medium	966,593,802 710,768,952 1,383,685,372 2,094,454,324 367,634,229 134,540,810 137,456,457	1,007,141,780 757,631,004 1,477,173,824 2,234,804,828 443,338,189 150,759,184 150,697,587	1,053,924,570 829,523,220 1,711,700,700 2,541,223,920 501,649,958 177,855,435 160,048,238	1,106,255,656 887,666,942 1,887,459,947 2,775,126,889 599,741,312 213,719,749 176,892,735	1,129,073,114 858,513,104 2,091,592,831 2,950,105,935 691,771,966 269,840,434 191,841,739	1,158,933,058 679,774,373 2,276,650,767 2,956,425,140 119,766,690 139,410,479 733,119,898 293,822,829 206,652,324	366,066,087 1,373,620,646 611,930,088 2,398,040,893 3,009,970,981 123,189,634 127,536,659 740,994,170 275,495,374 198,535,707	503,630,187 1,578,278,011 635,057,779 2,689,292,593 3,324,350,372 149,775,313 160,937,258 851,728,955 300,262,374 227,217,282	1,647,729,555 733,410,179 2,776,419,031 3,509,829,210 169,775,518 188,780,758 994,392,743 373,667,533 232,808,953	705,081,867 1,715,854,004 749,571,496 2,901,592,215 3,651,163,711 174,921,223 198,784,928 1,066,853,482 402,644,686 242,479,147
Pueblo	Banner North Colorado Medical Center UCHealth Greeley Total CommonSpirit St. Mary-Corwin Hospital Parkview Medical Center Total Animas Surgical Hospital Aspen Valley Hospital CommonSpirit Mercy Hospital CommonSpirit St. Anthony Summit Hospital Delta Health Grand River Hospital District	UCHealth  Commonspirit  Commonspirit	Large Large Small Small Medium Medium Medium Small	966,593,802 710,768,952 1,383,685,372 2,094,454,324 367,634,229 134,540,810 137,456,457 73,593,278	1,007,141,780 757,631,004 1,477,173,824 2,234,804,828 443,338,189 150,759,184 150,697,587 80,858,517	1,053,924,570 829,523,220 1,711,700,700 2,541,223,920 501,649,958 177,855,435 160,048,238 89,906,697	1,106,255,656 887,666,942 1,887,459,947 2,775,126,889 599,741,312 213,719,749 176,892,735 101,786,090	1,129,073,114 858,513,104 2,091,592,831 2,950,105,935 691,771,966 269,840,434 191,841,739 104,107,403	1,158,933,058 679,774,373 2,276,650,767 2,956,425,140 119,766,690 139,410,479 733,119,898 293,822,829 206,652,324 114,108,102	366,066,087 1,373,620,646 611,930,088 2,398,040,893 3,009,970,981 123,189,634 127,536,659 740,994,170 275,495,374 198,535,707 109,292,605	503,630,187 1,578,278,011 635,057,779 2,689,292,593 3,324,350,372 149,775,313 160,937,258 851,728,955 300,262,374 227,217,282 154,234,026	1,647,729,555 733,410,179 2,776,419,031 3,509,829,210 169,775,518 188,780,758 994,392,743 373,667,533 232,808,953 168,088,572	705,081,867 1,715,854,004 749,571,496 2,901,592,215 3,651,163,711 174,921,223 198,784,928 402,644,686 242,479,147 197,555,538
Pueblo	Banner North Colorado Medical Center UCHealth Greeley Total CommonSpirit St. Mary-Corwin Hospital Parkview Medical Center Total Animas Surgical Hospital Aspen Valley Hospital CommonSpirit Mercy Hospital CommonSpirit St. Anthony Summit Hospital Delta Health Grand River Hospital District Gunnison Valley Health	UCHealth  Commonspirit  Commonspirit	Medium  Large Large  Small Small Medium Medium Medium Small Small Small	966,593,802 710,768,952 1,383,685,372 2,094,454,324 367,634,229 134,540,810 137,456,457	1,007,141,780 757,631,004 1,477,173,824 2,234,804,828 443,338,189 150,759,184 150,697,587	1,053,924,570 829,523,220 1,711,700,700 2,541,223,920 501,649,958 177,855,435 160,048,238	1,106,255,656 887,666,942 1,887,459,947 2,775,126,889 599,741,312 213,719,749 176,892,735	1,129,073,114 858,513,104 2,091,592,831 2,950,105,935 691,771,966 269,840,434 191,841,739	1,158,933,058 679,774,373 2,276,650,767 2,956,425,140 119,766,690 139,410,479 733,119,898 293,822,829 206,652,324	366,066,087 1,373,620,646 611,930,088 2,398,040,893 3,009,970,981 123,189,634 127,536,659 740,994,170 275,495,374 198,535,707 109,292,605 95,734,682	503,630,187 1,578,278,011 635,057,779 2,689,292,939 33,24,350,372 149,775,313 160,937,258 851,728,955 300,262,374 227,217,282 154,234,026 111,747,441	1,647,729,555 733,410,179 2,776,419,031 3,509,829,210 169,775,518 188,780,758 994,392,743 373,667,533 232,808,953 168,088,572 114,533,944	705,081,867 1,715,854,004 749,571,496 2,901,592,215 3,651,163,711 174,921,223 198,784,928 1,066,853,482 402,644,666 242,479,147 197,555,538
Pueblo	Banner North Colorado Medical Center UCHealth Greeley Total CommonSpirit St. Mary-Corwin Hospital Parkview Medical Center Total Animas Surgical Hospital Aspen Valley Hospital CommonSpirit Mercy Hospital CommonSpirit St. Anthony Summit Hospital Delta Health Grand River Hospital District Gunnison Valley Health Memorial Regional Health	UCHealth  Commonspirit  Commonspirit	Medium  Large  Large  Small  Small  Medium  Medium  Medium  Small  Small  Small	966,593,802 710,768,952 1,383,685,372 2,094,454,324 367,634,229 134,540,810 137,456,457 73,593,278	1,007,141,780 757,631,004 1,477,173,824 2,234,804,828 443,338,189 150,759,184 150,697,587 80,858,517	1,053,924,570 829,523,220 1,711,700,700 2,541,223,920 501,649,958 177,855,435 160,048,238 89,906,697	1,106,255,656 887,666,942 1,887,459,947 2,775,126,889 599,741,312 213,719,749 176,892,735 101,786,090	1,129,073,114 858,513,104 2,091,592,831 2,950,105,935 691,771,966 269,840,434 191,841,739 104,107,403	1,158,933,058 679,774,373 2,276,650,767 2,956,425,140 119,766,690 139,410,479 733,119,898 293,822,829 206,652,324 114,108,102	366,066,087 1,373,620,646 611,930,088 2,398,040,893 3,009,970,981 123,189,634 127,536,659 740,994,170 275,495,374 198,535,707 109,292,605	503,630,187 1,578,278,011 635,057,779 2,689,292,593 3,324,350,372 149,775,313 160,937,258 851,728,955 300,262,374 227,217,282 111,747,441 121,844,154	1,647,729,555 733,410,179 2,776,419,031 3,509,829,210 169,775,518 188,780,758 994,392,743 373,667,533 232,808,953 168,088,572 114,533,944 119,688,244	705,081,867 1,715,854,004 749,571,496 2,901,592,215 3,651,163,711 174,921,223 198,784,928 1,066,853,482 402,644,686 242,479,147 197,555,538 133,116,987
Pueblo	Banner North Colorado Medical Center UCHealth Greeley Total CommonSpirit St. Mary-Corwin Hospital Parkview Medical Center Total Aspen Valley Hospital Aspen Valley Hospital CommonSpirit Mercy Hospital CommonSpirit St. Anthony Summit Hospital Delta Health Grand River Hospital District Gunnison Valley Health Memorial Regional Health Middle Park Health - Kremmling	UCHealth  Commonspirit  Commonspirit	Medium  Large  Large  Small  Small  Medium  Medium  Medium  Small  Small  Small  Small  Small	966,593,802 710,768,952 1,383,685,372 2,094,454,324 367,634,229 134,540,810 137,456,457 73,593,278	1,007,141,780 757,631,004 1,477,173,824 2,234,804,828 443,338,189 150,759,184 150,697,587 80,858,517	1,053,924,570 829,523,220 1,711,700,700 2,541,223,920 501,649,958 177,855,435 160,048,238 89,906,697	1,106,255,656 887,666,942 1,887,459,947 2,775,126,889 599,741,312 213,719,749 176,892,735 101,786,090	1,129,073,114 858,513,104 2,091,592,831 2,950,105,935 691,771,966 269,840,434 191,841,739 104,107,403	1,158,933,058 679,774,373 2,276,650,767 2,956,425,140 119,766,690 139,410,479 733,119,898 293,822,829 206,652,324 114,108,102 97,201,230	366,066,087 1,373,620,646 611,930,088 2,398,040,893 3,009,970,981 123,189,634 127,536,659 740,994,170 275,495,374 198,535,707 109,292,605 95,734,682 106,165,767	503,630,187 1,578,278,011 635,057,779 2,689,292,593 3,324,350,372 149,775,313 160,937,258 851,728,955 300,262,374 227,217,282 154,234,026 111,747,441 121,844,154 73,084,858	1,647,729,555 733,410,179 2,776,419,031 169,775,518 188,780,758 994,392,743 232,808,953 168,088,572 114,533,944 82,065,682	705,081,867 1,715,854,004 749,571,496 2,901,592,215 3,651,163,711 174,921,223 198,784,928 402,644,686 242,479,147 197,555,538 133,116,987 127,821,268 93,545,852
Pueblo	Banner North Colorado Medical Center UCHealth Greeley Total CommonSpirit St. Mary-Corwin Hospital Parkview Medical Center Total Animas Surgical Hospital Aspen Valley Hospital CommonSpirit Mercy Hospital CommonSpirit St. Anthony Summit Hospital Delta Health Grand River Hospital District Gunnison Valley Health Memorial Regional Health	UCHealth  Commonspirit  Commonspirit	Medium  Large  Large  Small  Small  Medium  Medium  Medium  Small  Small  Small	966,593,802 710,768,952 1,383,685,372 2,094,454,324 367,634,229 134,540,810 137,456,457 73,593,278	1,007,141,780 757,631,004 1,477,173,824 2,234,804,828 443,338,189 150,759,184 150,697,587 80,858,517	1,053,924,570 829,523,220 1,711,700,700 2,541,223,920 501,649,958 177,855,435 160,048,238 89,906,697	1,106,255,656 887,666,942 1,887,459,947 2,775,126,889 599,741,312 213,719,749 176,892,735 101,786,090	1,129,073,114 858,513,104 2,091,592,831 2,950,105,935 691,771,966 269,840,434 191,841,739 104,107,403	1,158,933,058 679,774,373 2,276,650,767 2,956,425,140 119,766,690 139,410,479 733,119,898 293,822,829 206,652,324 114,108,102	366,066,087 1,373,620,646 611,930,088 2,398,040,893 3,009,970,981 123,189,634 127,536,659 740,994,170 275,495,374 198,535,707 109,292,605 95,734,682	503,630,187 1,578,278,011 635,057,779 2,689,292,593 3,324,350,372 149,775,313 160,937,258 851,728,955 300,262,374 227,217,282 111,747,441 121,844,154	1,647,729,555 733,410,179 2,776,419,031 3,509,829,210 169,775,518 188,780,758 994,392,743 373,667,533 232,808,953 168,088,572 114,533,944 119,688,244	705,081,867 1,715,854,004 749,571,496 2,901,592,215 3,651,163,711 174,921,223 198,784,928 402,644,686 242,479,147 197,555,538 133,116,987 127,821,268 93,545,8443
Pueblo	Banner North Colorado Medical Center UCHealth Greeley Total CommonSpirit St. Mary-Corwin Hospital Parkview Medical Center Total Animas Surgical Hospital Aspen Valley Hospital CommonSpirit Mercy Hospital CommonSpirit St. Anthony Summit Hospital Delta Health Grand River Hospital District Gunnison Valley Health Memorial Regional Health Middle Park Health - Kremmling Montrose Memorial Hospital	UCHealth  Commonspirit  Commonspirit	Medium  Large  Large  Small  Small  Medium  Medium  Medium  Small  Small  Small  Small  Medium	966,593,802 710,768,952 1,383,685,372 2,094,454,324 367,634,229 134,540,810 137,456,457 73,593,278	1,007,141,780 757,631,004 1,477,173,824 2,234,804,828 443,338,189 150,759,184 150,697,587 80,858,517	1,053,924,570 829,523,220 1,711,700,700 2,541,223,920 501,649,958 177,855,435 160,048,238 89,906,697	1,106,255,656 887,666,942 1,887,459,947 2,775,126,889 599,741,312 213,719,749 176,892,735 101,786,090	1,129,073,114 858,513,104 2,091,592,831 2,950,105,935 691,771,966 269,840,434 191,841,739 104,107,403	1,158,933,058 679,774,373 2,276,650,767 2,956,425,140 119,766,690 139,410,479 733,119,898 293,822,829 206,652,324 114,108,102 97,201,230	366,066,087 1,373,620,646 611,930,088 2,398,040,893 3,009,970,981 127,1536,659 740,994,170 275,495,374 198,753,707 109,292,605 95,734,682 106,165,767	503,630,187 1,578,278,011 635,057,779 2,689,722,593 3,324,350,372 149,775,113 160,937,258 851,728,955 300,262,374 227,217,282 154,224,026 111,747,441 121,844,154 73,084,858 386,328,502	1,647,729,555 733,410,179 2,776,419,031 169,775,518 188,780,758 994,392,743 373,667,533 232,808,953 168,088,572 114,533,944 119,688,244 82,065,682 418,535,826	705,081,867 1,715,854,000 749,571,496 2,901,592,215 3,651,163,711 174,921,22: 1,066,853,482 402,644,686 242,479,147 197,555,538 133,116,987 127,821,266 93,545,852 418,538,442 79,443,880
Pueblo	Banner North Colorado Medical Center UCHealth Greeley Total CommonSpirit St. Mary-Corwin Hospital Parkview Medical Center Total Animas Surgical Hospital Aspen Valley Hospital CommonSpirit Mercy Hospital CommonSpirit St. Anthony Summit Hospital Delta Health Grand River Hospital District Gunnison Valley Health Memorial Regional Health Middle Park Health - Kremmling Montrose Memorial Hospital Pagosa Springs Medical Center	UCHealth  Commonspirit  Commonspirit	Medium  Large Large  Small Small Medium Medium Medium Small Small Small Small Medium Small Small Small Medium	966,593,802 710,768,952 1,383,685,372 2,094,454,324 367,634,229 134,540,810 137,456,457 73,593,278 49,235,746	1,007,141,780 757,631,004 1,477,173,824 2,234,804,828 443,338,189 150,759,184 150,697,587 80,858,517 52,590,107	1,053,924,570 829,523,220 1,711,700,700 2,541,223,920 501,649,958 177,855,435 160,048,238 89,906,697 62,872,599	1,106,255,656 887,666,942 1,887,459,947 2,775,126,889 599,741,312 213,719,749 176,892,735 101,786,090 69,139,605	1,129,073,114 858,513,104 2,091,592,831 2,950,105,935 691,771,966 269,840,434 191,841,739 104,107,403 87,809,605	1,158,933,058 679,774,373 2,276,650,767 2,956,425,140 119,766,690 139,410,479 733,119,898 293,822,829 206,652,324 114,108,102 97,201,230	366,066,087 1,373,620,646 611,930,088 2,398,040,893 3,009,970,981 123,189,634 127,536,659 740,994,170 275,495,374 198,535,707 109,292,605 95,734,682 106,165,767 340,092,502 61,835,601	503,630,187 1,578,278,011 635,057,779 2,689,292,593 3,324,350,372 149,775,313 160,937,258 851,728,955 300,262,374 227,217,282 154,224,026 111,747,441 121,844,154 73,084,858 366,328,502 69,928,850	1,647,729,555 733,410,179 2,776,419,031 3,509,829,210 169,775,518 188,780,758 994,392,743 373,667,533 232,808,953 144,533,944 119,688,244 82,065,682 418,535,826 72,974,325	705,081,867 1,715,854,002 2,901,592,215 3,651,163,711 174,921,22: 198,784,928 402,4479,147 197,555,538 133,116,983 127,821,268 93,545,852 418,538,447 79,443,886 75,437,316
Pueblo	Banner North Colorado Medical Center UCHealth Greeley Total CommonSpirit St. Mary-Corwin Hospital Parkview Medical Center Total Animas Surgical Hospital Aspen Valley Hospital CommonSpirit Mercy Hospital CommonSpirit St. Anthony Summit Hospital Delta Health Grand River Hospital District Gunnison Valley Health Memorial Regional Health Middle Park Health - Kremmling Montrose Memorial Hospital Pagosa Springs Medical Center Pioneers Medical Center	UCHealth  Commonspirit  Commonspirit	Medium  Large Large Small Medium Medium Medium Small Small Small Medium Small Small Small Medium Small Small Medium Small Small Medium	966,593,802 710,768,952 1,383,685,372 2,094,454,324 367,634,229 134,540,810 137,456,457 73,593,278 49,235,746	1,007,141,780 757,631,004 1,477,173,824 2,234,804,828 443,338,189 150,759,184 150,697,587 80,858,517 52,590,107	1,053,924,570 829,523,220 1,711,700,700 2,541,223,920 501,649,958 177,855,435 160,048,238 89,906,697 62,872,599	1,106,255,656 887,666,942 1,887,459,947 2,775,126,889 599,741,312 213,719,749 176,892,735 101,786,090 69,139,605	1,129,073,114 858,513,104 2,091,592,831 2,950,105,935 691,771,966 269,840,434 191,841,739 104,107,403 87,809,605	1,158,933,058 679,774,373 2,276,650,767 2,956,425,140 119,766,690 139,410,479 733,119,898 293,822,829 206,652,324 114,108,102 97,201,230 327,760,499 61,769,257 30,479,899	366,066,087 1,373,620,646 611,930,088 2,398,040,893 3,099,970,981 123,189,634 127,536,659 740,994,170 275,495,374 198,535,707 109,292,605 95,734,682 106,165,767 340,092,502 61,835,601 44,671,309	503,630,187 1,578,278,011 635,057,779 2,689,292,593 3,324,350,372 149,775,313 160,937,258 851,728,955 300,262,374 227,217,282 154,234,026 111,737,441 121,844,154 73,084,858 386,328,502 69,928,852 61,299,766	1,647,729,555 733,410,179 2,776,419,031 3,509,829,210 169,775,518 188,780,758 994,392,743 373,667,533 232,808,953 168,088,572 114,533,944 119,688,244 82,065,682 418,535,826 65,644,232	705,081,867 1,715,854,000 749,571,499 2,901,592,215 3,651,163,711 174,921,22: 198,784,928 10,664,686 242,479,11 197,555,538 133,116,987 127,821,266 93,545,852 418,538,441 79,443,880 75,437,341
Pueblo	Banner North Colorado Medical Center UCHealth Greeley Total CommonSpirit St. Mary-Corwin Hospital Parkview Medical Center Total Animas Surgical Hospital Aspen Valley Hospital CommonSpirit Mercy Hospital CommonSpirit Mercy Hospital CommonSpirit St. Anthony Summit Hospital Delta Health Grand River Hospital District Gunnison Valley Health Memorial Regional Health Middle Park Health - Kremmling Montrose Memorial Hospital Pagosa Springs Medical Center Ploneers Medical Center Rangely District Hospital	UCHealth  Commonspirit  Commonspirit  Commonspirit	Large Large Small Small Medium Medium Medium Small	966,593,802 710,768,952 1,383,685,372 2,094,454,324 367,634,229 134,540,810 137,456,457 73,593,278 49,235,746	1,007,141,780 757,631,004 1,477,173,824 2,234,804,828 443,338,189 150,759,184 150,697,587 80,858,517 52,590,107	1,053,924,570 829,523,220 1,711,700,700 2,541,223,920 501,649,958 177,855,435 160,048,238 89,906,697 62,872,599	1,106,255,656 887,666,942 1,887,459,947 2,775,126,889 599,741,312 213,719,749 176,892,735 101,786,090 69,139,605	1,129,073,114 858,513,104 2,091,592,831 2,950,105,935 691,771,966 269,840,434 191,841,739 104,107,403 87,809,605	1,158,933,058 679,774,373 2,276,650,767 2,956,425,140 119,766,690 139,410,479 733,119,898 293,822,829 206,652,324 114,108,102 97,201,230 327,760,499 61,769,257 30,479,899	366,066,087 1,373,620,646 611,930,088 2,398,040,893 3,099,970,981 123,189,634 127,536,659 740,994,170 275,495,374 198,535,777 109,292,605 95,734,682 106,165,767 340,092,502 61,835,601 44,671,309 8,314,710	503,630,187 1,578,278,011 635,057,779 2,689,292,593 3,324,350,372 149,775,313 160,937,258 851,728,955 300,262,374 227,217,282 227,217,282 154,234,026 111,747,441 121,844,154 73,084,858 386,328,502 69,928,850 61,299,766 11,771,503	1,647,729,555 733,410,179 2,776,419,031 3,509,829,210 169,775,518 188,780,758 994,392,743 373,667,533 232,808,953 114,533,944 119,688,244 82,065,682 418,535,826 72,974,325 65,644,225 65,644,225 12,626,546	705,081,867 1,715,854,002 2,901,592,215 3,651,163,711 174,921,222 198,784,922 1,066,853,482 402,4479,147 197,555,538 133,116,987 127,821,266 93,545,852 418,538,442 79,443,888 75,437,316 14,236,744 152,634,288 24,339,106
Pueblo	Banner North Colorado Medical Center UCHealth Greeley Total CommonSpirit St. Mary-Corwin Hospital Parkview Medical Center Total Aspen Valley Hospital Aspen Valley Hospital CommonSpirit Mercy Hospital CommonSpirit St. Anthony Summit Hospital Delta Health Grand River Hospital District Gunnison Valley Health Memorial Regional Health Middle Park Health - Kremmling Montrose Memorial Hospital Pagosa Springs Medical Center Rangely District Hospital Southwest Health System, Inc. St. Vincent General Hospital District UCHealth Yampa Valley Medical Center	UCHealth  Commonspirit  Commonspirit	Medium  Large Large Small Small Medium Medium Medium Small Medium	966,593,802 710,768,952 1,383,685,372 2,094,454,324 367,634,229 134,540,810 137,456,457 73,593,278 49,235,746 15,507,610 7,587,049	1,007,141,780 757,631,004 1,477,173,824 2,234,804,828 443,338,189 150,759,184 150,697,587 80,858,517 52,590,107 16,608,279 8,765,885 8,697,819	1,053,924,570 829,523,220 1,711,700,700 2,541,223,920 501,649,958 177,855,435 160,048,238 89,906,697 62,872,599 24,343,953 9,001,937 9,593,592	1,106,255,656 887,666,942 1,887,459,947 2,775,126,889 599,741,312 213,719,749 176,892,735 101,786,090 69,139,605 24,245,770 8,136,842 11,563,770	1,129,073,114 858,513,104 2,091,592,831 2,950,105,935 691,771,966 269,840,434 191,841,739 104,107,403 87,809,605 18,736,047 8,112,804 12,857,350 121,014,412	1,158,933,058 679,774,373 2,276,650,767 2,956,425,140 119,766,690 139,410,479 733,119,898 293,822,829 206,652,324 114,108,102 97,201,230 327,760,499 61,769,257 30,479,899 8,694,613	366,066,087 1,373,620,646 611,930,088 2,398,040,893 3,099,970,981 123,189,634 127,536,659 740,994,170 275,495,374 198,535,707 109,292,605 95,734,682 106,165,767 340,092,502 61,835,601 44,671,309 8,314,710 121,130,035 14,841,556 174,327,400	503,630,187 1,578,278,011 635,057,779 2,689,292,593 3,324,350,372 149,775,313 160,937,258 851,728,955 300,262,374 227,217,282 154,234,026 111,747,441 121,844,154 73,084,858 366,328,502 69,928,850 61,299,766 11,771,503 144,440,115 203,225,177	1,647,729,555 733,410,179 2,776,419,031 3,509,829,210 169,775,518 188,780,758 994,392,743 373,667,533 232,808,953 168,088,572 114,533,944 119,688,244 82,065,682 418,535,826 72,974,325 65,644,232 12,626,546 157,438,292	705,081,867 1,715,854,004 749,571,496 2,901,592,215 3,651,163,711 174,921,223 198,784,928 1,066,853,482 402,479,147 197,555,538 133,116,987 127,821,268 93,545,852 418,538,443 79,443,880 75,437,316 14,236,744 152,634,280 24,339,000 248,991,040
Pueblo	Banner North Colorado Medical Center UCHealth Greeley Total CommonSpirit St. Mary-Corwin Hospital Parkview Medical Center Total Animas Surgical Hospital Aspen Valley Hospital CommonSpirit Mercy Hospital CommonSpirit Mercy Hospital CommonSpirit St. Anthony Summit Hospital Delta Health Grand River Hospital District Gunnison Valley Health Memorial Regional Health Middle Park Health - Kremmling Montrose Memorial Hospital Pagosa Springs Medical Center Pioneers Medical Center Rangely District Hospital Southwest Health System, Inc. St. Vincent General Hospital District UCHealth Yampa Valley Medical Center Vail Health Hospital	UCHealth  Commonspirit  Commonspirit  Commonspirit	Medium  Large Large Small Small Medium Medium Small Small Small Medium Small	966,593,802 710,768,952 1,383,685,372 2,094,454,324 367,634,229 134,540,810 137,456,457 73,593,278 49,235,746 15,507,610 7,587,049 14,589,069	1,007,141,780 757,631,004 1,477,173,824 2,234,804,828 443,338,189 150,759,184 150,759,184 50,697,587 80,658,517 52,590,107	1,053,924,570 829,523,220 1,711,700,700 2,541,223,920 501,649,958 177,855,435 160,048,238 89,906,697 62,872,599 24,343,953 9,001,937 9,593,592	1,106,255,656 887,666,942 1,887,459,947 2,775,126,889 599,741,312 213,719,749 176,892,735 101,786,090 69,139,605 24,245,770 8,136,842 11,563,770 262,215,325	1,129,073,114 858,513,104 2,091,592,831 2,950,105,935 691,771,966 269,840,434 191,841,739 104,107,403 87,809,605 18,736,047 8,112,804 12,857,350 121,014,412 291,971,956	1,158,933,058 679,774,373 2,276,650,767 2,956,425,140 119,766,690 139,410,479 733,119,898 293,822,829 206,652,324 114,108,102 97,201,230 327,760,499 61,769,257 30,479,899 8,694,613 13,989,970 164,614,460 329,124,618	366,066,087 1,373,620,646 611,930,088 2,398,040,893 3,009,970,981 123,189,634 127,536,659 740,994,170 275,495,374 198,535,707 109,292,605 95,734,682 106,165,767 340,092,502 61,835,601 44,671,309 8,314,710 121,130,035 14,841,656 174,327,400 342,847,364	503,630,187 1,578,278,011 635,057,779 2,689,722,593 3,324,350,372 149,775,113 160,937,258 851,728,955 300,262,374 227,217,282 154,224,026 111,747,441 121,844,154 73,084,858 36,328,502 69,928,850 61,299,766 11,771,503 144,440,115 203,225,177 397,383,861	1,647,729,555 733,410,179 2,776,419,031 3,509,829,210 169,775,518 188,780,758 994,392,743 373,667,533 232,808,953 114,533,944 119,688,244 82,065,682 418,555,826 72,974,325 65,644,232 12,626,546 157,438,292	705,081,867 1,715,854,004 749,571,496 2,901,592,215 3,651,163,711 174,921,223 198,784,928 1,066,853,482 402,644,686 242,479,147 197,555,538 133,116,987 127,821,268 93,545,852 418,538,443 79,443,880 75,437,316 142,236,744 152,634,280 24,339,106 248,991,040 493,838,502
Pueblo	Banner North Colorado Medical Center UCHealth Greeley Total CommonSpirit St. Mary-Corwin Hospital Parkview Medical Center Total Aspen Valley Hospital Aspen Valley Hospital CommonSpirit Mercy Hospital CommonSpirit St. Anthony Summit Hospital Delta Health Grand River Hospital District Gunnison Valley Health Memorial Regional Health Middle Park Health - Kremmling Montrose Memorial Hospital Pagosa Springs Medical Center Pioneers Medical Center Rangely District Hospital Southwest Health System, Inc. St. Vincent General Hospital District UCHealth Yampa Valley Medical Center Vall Health Hospital Valley View Hospital	UCHealth  Commonspirit  Commonspirit  Commonspirit	Medium  Large Large Small Small Medium Medium Medium Small Medium	966,593,802 710,768,952 1,383,685,372 2,094,454,324 367,634,229 134,540,810 137,456,457 73,593,278 49,235,746 15,507,610 7,587,049 14,589,069 239,718,782 311,877,780	1,007,141,780 757,631,004 1,477,173,824 2,234,804,828 443,338,189 150,759,184 150,697,587 80,858,517 52,590,107 16,608,279 8,765,885 8,697,819 241,307,998 374,144,502	1,053,924,570 829,523,220 1,711,700,700 2,541,223,920 501,649,958 177,855,435 160,048,238 89,906,697 62,872,599 24,343,953 9,001,937 9,593,592 243,023,162 449,313,341	1,106,255,656 887,666,942 1,887,459,947 2,775,126,889 599,741,312 213,719,749 176,892,735 101,786,090 69,139,605  24,245,770 8,136,842 11,563,770 262,215,325 450,366,973	1,129,073,114 858,513,104 2,091,592,831 2,950,105,935 691,771,966 269,840,434 191,841,739 104,107,403 87,809,605 18,736,047 8,112,804 12,857,350 121,014,412 291,971,956 463,047,824	1,158,933,058 679,774,373 2,276,650,767 2,956,425,140 119,766,600 139,410,479 733,119,898 293,822,829 206,652,324 114,108,102 97,201,230 327,760,499 61,769,257 30,479,899 8,694,613 13,989,970 164,614,460 329,124,460 329,124,614,618 511,464,280	366,066,087 1,373,620,646 611,930,088 2,398,040,893 3,009,970,981 123,189,634 127,536,659 740,994,170 275,495,374 198,535,707 109,292,605 95,734,682 106,165,767 340,092,502 61,835,601 44,671,309 8,314,710 121,130,035 14,841,656 174,327,400 342,847,400	503,630,187 1,578,278,011 635,057,779 2,689,292,593 3,324,350,372 149,775,313 160,937,258 851,728,955 300,262,374 227,217,282 154,234,026 111,747,441 73,084,858 366,328,502 69,928,850 61,299,766 11,771,503 144,40,115 203,225,177 397,383,861 626,232,503	1,647,729,555 733,410,179 2,776,419,031 159,775,518 188,780,758 994,392,743 373,667,533 232,808,953 164,533,944 119,688,244 82,065,682 72,974,325 65,644,232 12,626,546 157,438,292 215,788,518 439,272,774 656,602,587	705,081,867 1,715,854,004 749,571,496 2,901,592,215 3,651,163,711 174,921,231 198,784,928 402,444,686 242,479,147 197,555,538 133,116,987 177,821,268 93,545,852 418,538,443 79,443,880 75,437,316 142,236,744 152,634,248 24,339,106 248,991,040 493,838,502 768,734,183
Pueblo	Banner North Colorado Medical Center UCHealth Greeley Total CommonSpirit St. Mary-Corwin Hospital Parkview Medical Center Total Animas Surgical Hospital Aspen Valley Hospital CommonSpirit Mercy Hospital CommonSpirit Mercy Hospital CommonSpirit St. Anthony Summit Hospital Delta Health Grand River Hospital District Gunnison Valley Health Memorial Regional Health Middle Park Health - Kremmling Montrose Memorial Hospital Pagosa Springs Medical Center Pioneers Medical Center Rangely District Hospital Southwest Health System, Inc. St. Vincent General Hospital District UCHealth Yampa Valley Medical Center Vail Health Hospital	UCHealth  Commonspirit  Commonspirit  Commonspirit	Medium  Large Large Small Small Medium Medium Medium Small Small Small Medium Small	966,593,802 710,768,952 1,383,685,372 2,094,454,324 367,634,229 134,540,810 137,456,457 73,593,278 49,235,746 15,507,610 7,587,049 14,589,069	1,007,141,780 757,631,004 1,477,173,824 2,234,804,828 443,338,189 150,759,184 150,759,184 50,697,587 80,658,517 52,590,107	1,053,924,570 829,523,220 1,711,700,700 2,541,223,920 501,649,958 177,855,435 160,048,238 89,906,697 62,872,599 24,343,953 9,001,937 9,593,592	1,106,255,656 887,666,942 1,887,459,947 2,775,126,889 599,741,312 213,719,749 176,892,735 101,786,090 69,139,605 24,245,770 8,136,842 11,563,770 262,215,325	1,129,073,114 858,513,104 2,091,592,831 2,950,105,935 691,771,966 269,840,434 191,841,739 104,107,403 87,809,605 18,736,047 8,112,804 12,857,350 121,014,412 291,971,956	1,158,933,058 679,774,373 2,276,650,767 2,956,425,140 119,766,690 139,410,479 733,119,898 293,822,829 206,652,324 114,108,102 97,201,230 327,760,499 61,769,257 30,479,899 8,694,613 13,989,970 164,614,460 329,124,618	366,066,087 1,373,620,646 611,930,088 2,398,040,893 3,009,970,981 123,189,634 127,536,659 740,994,170 275,495,374 198,535,707 109,292,605 95,734,682 106,165,767 340,092,502 61,835,601 44,671,309 8,314,710 121,130,035 14,841,656 174,327,400 342,847,364	503,630,187 1,578,278,011 635,057,779 2,689,722,593 3,324,350,372 149,775,113 160,937,258 851,728,955 300,262,374 227,217,282 154,224,026 111,747,441 121,844,154 73,084,858 36,328,502 69,928,850 61,299,766 11,771,503 144,440,115 203,225,177 397,383,861	1,647,729,555 733,410,179 2,776,419,031 3,509,829,210 169,775,518 188,780,758 994,392,743 373,667,533 232,808,953 114,533,944 119,688,244 82,065,682 418,555,826 72,974,325 65,644,232 12,626,546 157,438,292	705,081,864,00 1,175,854,00 2,901,592,21 3,651,163,71 174,921,22 1,066,853,48 402,644,66 402,644,66 197,555,53 133,116,98 127,821,26 148,538,44 79,443,88 79,443,88 142,63,47 152,634,28 24,393,10 248,991,00 493,838,50

### Contractual Allowances by Year

Group	Hospital Name	System	DOI Region	2014	2015	2016	2017	2018	2019	2020	2021	2022	(22.2
	AdventHealth Avista Hospital	AdventHealth	Boulder	220,679,605	239,392,560	268,315,454	283,880,412	351,016,075	452,591,063	433,574,510	464,568,417	508,624,999	623,39
	AdventHealth Littleton Hospital	AdventHealth	Denver	796,932,698	869,263,996	929,187,685	975,104,870	1,072,415,603	1,159,408,721	1,076,627,820	1,190,216,862	1,227,574,836	1,385,36
	AdventHealth Parker Hospital	AdventHealth	Denver	565,092,433	683,943,403	787,229,192	824,886,629	921,146,381	964,892,688	1,000,425,694	1,128,129,825	1,216,324,662	1,384,21
	AdventHealth Porter Hospital	AdventHealth	Denver	849,612,196	1,007,160,264	1,036,291,643	1,057,494,443	1,091,998,049	1,086,513,479	1,000,736,698	1,177,932,621	1,246,943,495	1,338,14
	Banner McKee Medical Center	Banner Health	Ft. Collins	199,344,575	219,456,845	213,925,099	227,759,503	234,777,637	250,840,854	234,066,099	256,232,726	208,282,075	231,07
	Banner North Colorado Medical Center	Banner Health	Greeley	562,295,973	634,516,208	663,944,966	706,020,267	701,938,477	742,137,052	638,918,845	708,895,510	674,036,871	693,26
	Boulder Community Health		Boulder	831,275,106	934,932,666	1,065,141,381	1,187,024,658	1,237,455,478	1,315,225,518	1,316,164,190	1,643,888,144	1,668,984,212	1,995,33
	Children's Hospital Colorado	Children's	Denver	1,285,569,771	1,300,462,321	1,349,859,497	1,517,938,892	1,702,784,573	1,828,329,974	1,786,543,806	2,162,750,514	2,407,267,344	2,622,6
	Children's Hospital Colorado Springs	Children's	Colorado Springs			207 204 700	440,033,000	440, 453, 003	17/ 7/1 7/5	350,401,669	419,866,590	522,136,612	578,2
	CommonSpirit Longmont United Hospital	Commonspirit	Boulder	4 450 550 544	4 744 577 504	387,381,798	448,832,089	468,452,892	476,764,715	433,148,753	465,255,194	504,105,454	468,3
	CommonSpirit Penrose-St. Francis Hospital	Commonspirit	Colorado Springs	1,458,559,546	1,714,576,581	1,875,371,066	2,048,168,798	2,388,485,278	2,677,937,348	2,818,787,683	3,249,927,594	3,468,055,608	3,672,
	CommonSpirit St. Anthony Hospital	Commonspirit	Denver	1,133,808,414	1,299,655,696	1,379,372,656	1,397,385,573	1,427,540,359	1,531,132,728	1,611,885,485	1,816,927,426	2,033,837,885	2,282,
	CommonSpirit St. Mary-Corwin Hospital	Commonspirit	Pueblo	507,684,568	575,608,364	635,004,576	670,967,252	682,507,079	543,338,458	478,232,682	492,534,355	579,715,102	616,
	Denver Health Medical Center		Denver	1,035,264,777	1,148,303,671	1,161,983,251	1,274,766,243	1,396,091,995	1,587,365,786	1,520,447,009	1,804,624,828	2,060,795,556	2,439,
	HealthONE	HealthONE	Denver	9,709,183,000	10,992,287,999	12,733,440,000	14,509,083,000	16,444,803,000					
	HealthONE Mountain Ridge	HealthONE	Denver						1,583,805,000	1,576,053,000	1,795,793,000	1,843,437,000	2,216,
	HealthONE Presbyterian/St. Luke's	HealthONE	Denver						2,937,100,000	2,900,517,000	3,388,853,000	3,909,484,000	4,404
	HealthONE Rose	HealthONE	Denver						2,048,219,000	1,962,097,000	2,371,093,000	2,625,027,000	2,866
	HealthONE Sky Ridge	HealthONE	Denver						3,211,149,000	3,352,839,000	4,091,548,000	4,489,649,000	5,279
	HealthONE Swedish	HealthONE	Denver						4,077,613,000	4,185,299,000	4,826,830,000	5,233,152,000	6,011
	HealthONE The Medical Center of Aurora	HealthONE	Denver						2,771,492,000	2,677,843,000	3,261,385,000	3,705,894,000	4,201
	Intermountain Health Good Samaritan Me	Intermountain	Boulder	909,443,370	957,996,456	1,026,040,442	1,123,331,133	1,152,869,572	1,175,368,841	1,157,618,773	1,298,165,970	1,375,976,487	1,522
	Intermountain Health Lutheran Medical C	Intermountain	Denver	961,176,374	1,008,488,837	1,175,952,568	1,316,699,663	1,360,016,548	1,439,208,603	1,424,144,455	1,673,699,914	1,803,494,509	2,022
	Intermountain Health St. Joseph Hospital	Intermountain	Denver	1,363,020,090	1,490,567,342	1,628,624,709	1,838,896,354	1,870,428,726	2,071,483,348	1,971,381,802	2,169,877,750	2,232,072,522	2,529
	Intermountain Health St. Mary's Hospital	Intermountain	Grand Junction	595,425,054	614,942,058	668,821,714	752,499,129	809,793,302	874,300,749	884,214,840	1,012,823,378	1,091,014,391	1,296
	Parkview Medical Center		Pueblo	1,027,112,174	1,139,493,350	1,326,681,512	1,505,105,760	1,672,958,465	1,908,389,026	1,913,941,485	2,138,359,997	2,230,618,795	2,548
	UCHealth Medical Center of the Rockies	UCHealth	Ft. Collins	464,105,086	559,514,110	636,110,240	749,723,906	863,810,704	1,021,359,806	994,435,755	1,119,678,521	1,248,209,884	1,451
	UCHealth Memorial Hospital Central	UCHealth	Colorado Springs	1,365,608,946	1,526,786,498	1,854,514,630	2,205,375,543	2,680,103,168	3,059,607,443	3,099,936,689	3,631,468,885	4,236,594,737	4,930
	UCHealth Poudre Valley Hospital	UCHealth	Ft. Collins	542,114,522	657,011,800	748,659,439	951,149,520	1,037,311,074	1,117,403,284	1,141,265,906	1,341,475,985	1,571,424,745	1,801
	UCHealth University of Colorado Hospital	UCHealth	Denver	3,115,780,884	3,695,467,761	4,247,971,180	4,855,849,174	5,813,819,459	6,661,764,152	6,913,623,262	7,758,316,905	8,784,601,104	9,952
	Total			29,499,089,162	33,269,828,786	37,799,824,698	42,427,942,810	47,382,523,893	50,574,741,636	50,855,171,910	58,861,119,910	64,707,334,884	73,366
n	AdventHealth Castle Rock Hospital	AdventHealth	Denver	140,183,347	192,778,278	214,772,854	273,420,626	335,834,688	370,201,909	371,210,347	452,545,681	537,175,441	663
	Children's Hospital Colorado Springs	Children's	Colorado Springs	.,,,	, -,	, =,==-	., -,	.,,	192,448,703	, -,	, -,	, -,	
	CommonSpirit Mercy Hospital	Commonspirit	West	199,388,223	256,626,859	289,736,571	352,412,063	437,194,771	481,362,260	480,670,653	574,346,908	689,911,742	770
	CommonSpirit OrthoColorado Hospital	Commonspirit	Denver	152,836,008	175,199,094	232,870,540	237,952,938	265,501,636	277,935,891	280,218,733	337,246,895	351,757,152	340
	CommonSpirit St. Anthony North Hospital	Commonspirit	Denver	430,808,371	445,681,324	475,389,488	486,402,217	588,308,693	717,675,314	765,401,950	928,653,716	1,063,777,092	1,271
	CommonSpirit St. Anthony Summit Hospital		West	59,976,905	71,394,297	85,978,730	99,269,619	142,265,465	155,105,405	144,939,020	157,731,415	190,625,799	235
	CommonSpirit St. Elizabeth Hospital			69,974,749	73,252,293		89,123,000	87,221,000	85,042,105	66,070,005	137,731,413	190,023,799	86
		Commonspirit	East	09,974,749	73,232,293	81,663,000	69,123,000	67,221,000		446,751,686	444 202 454	505,117,074	
	Community Hospital		Grand Junction	74 220 455	20 201 212	00 1/2 /17	100 111 075	100 (25 120	342,044,596		446,302,154		563
	Delta Health		West	71,220,155	80,891,260	90,163,617	100,114,075	108,625,128	119,885,288	115,789,613	135,502,946	136,857,213	140
	Intermountain Health Platte Valley Medic	Intermountain	Denver	151,549,178	141,905,366	176,335,940	200,909,604	210,212,918	221,458,235	262,685,366	311,899,872	384,165,832	496
	Montrose Memorial Hospital		West						199,192,595	213,914,975	238,138,282	261,511,539	-270
	San Luis Valley Health Regional Medical C		East	68,090,581	87,526,137	88,550,876	101,012,426	103,527,438	109,727,125	111,975,197	127,043,428	149,558,876	149
	UCHealth Greeley	UCHealth	Greeley							259,759,892	345,780,507	427,884,747	520
	UCHealth Highlands Ranch	UCHealth	Denver						4,045,593	328,593,052	560,656,291	772,858,085	968
	UCHealth Longs Peak Hospital	UCHealth	Boulder					151,047,318	282,166,840	356,862,305	504,677,011	650,412,029	843
	UCHealth Yampa Valley Medical Center	UCHealth	West					37,756,029	55,244,704	63,420,144	80,566,324	92,160,383	119
	Vail Health Hospital		West	79,511,757	87,358,065	84,572,063	85,592,396	95,531,320	123,828,922	141,322,930	167,173,763	202,532,798	241
	Valley View Hospital		West	121,898,662	156,265,833	207,773,684	212,759,412	211,220,992	247,328,253	246,813,209	320,634,384	336,942,766	408
	Total			1,545,437,937	1,768,878,806	2,027,807,363	2,238,968,376	2,774,247,396	3,984,693,739	4,656,399,077	5,688,899,576	6,753,248,568	7,549
	Animas Surgical Hospital		West						84,346,377	84,077,452	106,282,990	119,311,527	127
	Arkansas Valley Regional Medical Center		East	40,525,616	47,743,768	55,228,011	56,693,613	55,861,314	43,530,131	42,257,684	32,339,146	50,173,504	66
	Aspen Valley Hospital		West						41,938,444	31,703,248	47,820,015	52,960,148	57
	Banner East Morgan County Hospital	Banner Health	East	16,942,571	16,765,326	18,211,908	22,812,573	22,873,084	21,561,187	17,843,335	21,775,952	22,021,110	29
	Banner Fort Collins Medical Center	Banner Health	Ft. Collins			34,381,131	46,732,422	51,704,940	57,513,774	58,114,777	73,630,062	81,913,447	113
	Banner Sterling Regional MedCenter	Banner Health	East	40,488,986	42,457,213	48,294,147	54,815,943	56,269,908	58,020,072	61,303,360	62,458,396	58,994,178	70
	CommonSpirit St. Thomas More Hospital	Commonspirit	East	80,819,218	109,654,684	121,237,780	130,141,922	145,513,039	157,094,475	143,540,213	167,594,442	186,857,882	220
	Estes Park Health		Ft. Collins	21,232,628	24,456,154	29,548,173	32,477,604	39,928,983	40,704,272	32,066,834	37,259,241	39,953,283	42
	Family Health West		Grand Junction	2.,232,020	29,891,646	31,880,252	35,702,969	40,717,430	47,189,610	61,083,233	71,340,222	79,363,927	87
	Grand River Hospital District		West	28,580,545	30,007,038	36,571,902	49,926,952	47,027,922	53,941,678	52,743,939	67,622,160	76,201,961	97
	Gunnison Valley Health		West	15,915,225	19,716,334	24,169,799	28,915,658	33,721,453	40,837,106	37,857,882	46,436,494	48,280,899	59
	Haxtun Hospital District		East	3/ 3/= :0:	-188,204	-859,577	669,020	2,187,337	70.74: 00	1,310,299	1,211,065	3,956,665	4/2
	Heart of the Rockies Regional Medical Ce		East	36,317,436	42,629,861	47,912,220	63,127,981	71,398,701	78,741,303	80,614,960	109,524,878	126,946,402	163
	Keefe Memorial Health Service District		East						0	2,207,024	1,972,786	2,050,986	
	Kit Carson County Health Service District		East	7,671,047	7,810,452	6,451,509	7,028,908	8,239,361		11,752,223	6,768,276	6,564,146	9
	Lincoln Community Hospital		East						9,906,933	7,574,479	6,937,047	10,123,966	12
	Melissa Memorial Hospital		East	1,695,380	2,832,756	3,970,049		9,617,214	8,093,624	9,392,253	9,508,846	5,883,440	8
	Memorial Regional Health		West							41,290,104	51,785,031	49,031,254	58
	Middle Park Health - Kremmling		West								26,907,671	28,529,260	41
	Mt. San Rafael Hospital		East	34,924,993	31,203,074	35,141,321	42,011,202	42,868,987	44,950,520	30,001,622	47,998,794	49,176,148	57
	National Jewish Health		Denver	75,295,926	85,669,655	118,714,526	131,215,859	138,137,515	149,337,130	157,194,756	171,607,069	183,220,704	186
	Pagosa Springs Medical Center		West						28,167,669	27,787,821	31,610,963	37,262,021	35
	Pioneers Medical Center		West	3,378,762	3,565,699	5,471,515	4,061,055	2,013,947	10,185,794	11,581,732	19,741,359	23,044,454	40
	Prowers Medical Center		East						15,793,481	11,277,576	17,465,040	14,321,990	27
	Rangely District Hospital		West	1,456,300	1,422,647	2,016,252	1,882,952	1,311,489		2,146,699	-782,590	242,644	
	Rio Grande Hospital		East	8,479,498	10,070,722	11,739,720	12,414,689	14,818,672	15,675,213	16,256,859	20,004,406	24,642,309	23
	San Luis Valley Health Conejos County Ho	San Luis Valley	East	2,263,005	3,493,655	4,198,054	4,899,997	4,022,308	6,164,367	6,306,342	6,555,902	10,468,343	10
	Sedgwick County Health Center	can constancy	East	4,270,532	3,818,272	5,011,213	5,707,265	5,204,415	4,793,270	5,182,551	6,681,847	7,496,261	9
	Southeast Colorado Hospital District		East	6,607,211	6,387,841	6,290,942	6,702,270	6,433,862	6,738,348	5,999,395	6,618,872	5,681,385	6
				0,007,211	0,307,041	0,270,942	0,702,270	0,433,002	0,730,348				
	Southwest Health System, Inc.		West				0.555 :=:	0.050 =00	40.070.00	62,548,479	70,167,889	73,839,463	83
	Spanish Peaks Regional Health Center		East				9,558,179	9,859,732	10,973,982	8,626,358	8,922,790	12,166,461	16
	St. Vincent General Hospital District		West	4,347,983	3,247,935	3,564,380	4,919,843	4,710,714	4,586,512	2,063,688			10
	UCHealth Broomfield Hospital	UCHealth	Denver					107,155,765	55,308,323	93,930,864	160,290,124	210,538,012	261
	UCHealth Grandview Hospital	UCHealth	Colorado Springs					103,239,184	107,829,233	133,994,410	166,557,243	232,801,599	259
	UCHealth Pikes Peak Regional Hospital	UCHealth	Colorado Springs					6,376,071	28,348,349	34,235,694	44,466,053	55,072,911	68
	Weisbrod Memorial County Hospital		East	682,550	313,971	853,779	416,931	601,285	505,137	-136,036	-932,660	920,592	
	Wray Community District Hospital		East	4,382,585	3,861,254	5,724,106	7,912,110	9,852,849	13,382,526	11,067,214	17,070,746	20,835,484	27
	Yuma District Hospital		East							-	10,465,302	12,410,061	11.
	Total			436,277,998	526,831,753	655,723,113	760,747,917	1,041,667,480	1,246,158,841	1,396,799,324	1,753,683,869	2,023,258,828	2,410

### Contractual Allowances by Year

DOI Region	Hospital Name	System	Peer Group	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023
Boulder	AdventHealth Avista Hospital	AdventHealth	Large	220,679,605	239,392,560	268,315,454	283,880,412	351,016,075	452,591,063	433,574,510	464,568,417	508,624,999	623,390,485
	Boulder Community Health		Large	831,275,106	934,932,666	1,065,141,381	1,187,024,658	1,237,455,478	1,315,225,518	1,316,164,190	1,643,888,144	1,668,984,212	1,995,331,089
	CommonSpirit Longmont United Hospital Intermountain Health Good Samaritan Me	Commonspirit Intermountain	Large Large	909,443,370	957,996,456	387,381,798 1,026,040,442	448,832,089 1,123,331,133	468,452,892 1,152,869,572	476,764,715 1,175,368,841	433,148,753 1,157,618,773	465,255,194 1,298,165,970	504,105,454 1,375,976,487	468,380,472 1,522,639,586
	UCHealth Longs Peak Hospital	UCHealth	Medium	707,443,370	737,770,430	1,020,040,442	1,123,331,133	151,047,318	282,166,840	356,862,305	504,677,011	650,412,029	843,324,946
	Total			1,961,398,081	2,132,321,682	2,746,879,074	3,043,068,292	3,360,841,335	3,702,116,977	3,697,368,531	4,376,554,736	4,708,103,181	5,453,066,578
Colorado	Children's Hospital Colorado Springs	Children's	Large							350,401,669	419,866,590	522,136,612	578,224,101
Springs			Medium						192,448,703				
			Large	1,458,559,546	1,714,576,581	1,875,371,066	2,048,168,798	2,388,485,278	2,677,937,348	2,818,787,683	3,249,927,594	3,468,055,608	3,672,621,355
	UCHealth Grandview Hospital UCHealth Memorial Hospital Central	UCHealth UCHealth	Small Large	1,365,608,946	1,526,786,498	1,854,514,630	2,205,375,543	103,239,184 2,680,103,168	107,829,233 3,059,607,443	133,994,410 3,099,936,689	166,557,243 3,631,468,885	232,801,599 4,236,594,737	259,878,659 4,930,665,413
	UCHealth Pikes Peak Regional Hospital	UCHealth	Small	1,303,000,740	1,320,700,470	1,054,514,050	2,203,373,343	6,376,071	28,348,349	34,235,694	44,466,053	55,072,911	68,569,957
	Total			2,824,168,492	3,241,363,079	3,729,885,696	4,253,544,341	5,178,203,700	6,066,171,075	6,437,356,146	7,512,286,365	8,514,661,467	9,509,959,485
Denver	AdventHealth Castle Rock Hospital	AdventHealth	Medium	140,183,347	192,778,278	214,772,854	273,420,626	335,834,688	370,201,909	371,210,347	452,545,681	537,175,441	663,007,993
	AdventHealth Littleton Hospital	AdventHealth	Large	796,932,698	869,263,996	929,187,685	975,104,870	1,072,415,603	1,159,408,721	1,076,627,820	1,190,216,862	1,227,574,836	1,385,366,885
	AdventHealth Parker Hospital	AdventHealth	Large	565,092,433	683,943,403	787,229,192	824,886,629	921,146,381	964,892,688	1,000,425,694	1,128,129,825	1,216,324,662	1,384,215,155
	AdventHealth Porter Hospital	AdventHealth Children's	Large	849,612,196	1,007,160,264	1,036,291,643	1,057,494,443	1,091,998,049	1,086,513,479	1,000,736,698	1,177,932,621	1,246,943,495	1,338,143,238
	Children's Hospital Colorado  CommonSpirit OrthoColorado Hospital	Children's Commonspirit	Large Medium	1,285,569,771 152,836,008	1,300,462,321 175,199,094	1,349,859,497 232,870,540	1,517,938,892 237,952,938	1,702,784,573 265,501,636	1,828,329,974 277,935,891	1,786,543,806 280,218,733	2,162,750,514 337,246,895	2,407,267,344 351,757,152	2,622,664,861 340,244,261
	CommonSpirit St. Anthony Hospital	Commonspirit	Large	1,133,808,414	1,299,655,696	1,379,372,656	1,397,385,573	1,427,540,359	1,531,132,728	1,611,885,485	1,816,927,426	2,033,837,885	2,282,259,990
	CommonSpirit St. Anthony North Hospital	Commonspirit	Medium	430,808,371	445,681,324	475,389,488	486,402,217	588,308,693	717,675,314	765,401,950	928,653,716	1,063,777,092	1,271,320,390
	Denver Health Medical Center		Large	1,035,264,777	1,148,303,671	1,161,983,251	1,274,766,243	1,396,091,995	1,587,365,786	1,520,447,009	1,804,624,828	2,060,795,556	2,439,706,703
	HealthONE	HealthONE	Large	9,709,183,000	10,992,287,999	12,733,440,000	14,509,083,000	16,444,803,000					
	HealthONE Mountain Ridge	HealthONE	Large						1,583,805,000	1,576,053,000	1,795,793,000	1,843,437,000	2,216,086,000
	HealthONE Presbyterian/St. Luke's	HealthONE	Large						2,937,100,000	2,900,517,000	3,388,853,000	3,909,484,000	4,404,163,000
	HealthONE Rose	HealthONE	Large						2,048,219,000	1,962,097,000	2,371,093,000	2,625,027,000	2,866,982,000
	HealthONE Sky Ridge HealthONE Swedish	HealthONE HealthONE	Large Large						3,211,149,000 4,077,613,000	3,352,839,000 4,185,299,000	4,091,548,000 4,826,830,000	4,489,649,000 5,233,152,000	5,279,637,000 6,011,946,000
	HealthONE The Medical Center of Aurora	HealthONE	Large						2,771,492,000	2,677,843,000	3,261,385,000	3,705,894,000	4,201,005,000
	Intermountain Health Lutheran Medical C	Intermountain	Large	961,176,374	1,008,488,837	1,175,952,568	1,316,699,663	1,360,016,548	1,439,208,603	1,424,144,455	1,673,699,914	1,803,494,509	2,022,431,289
	Intermountain Health Platte Valley Medic	Intermountain	Medium	151,549,178	141,905,366	176,335,940	200,909,604	210,212,918	221,458,235	262,685,366	311,899,872	384,165,832	496,278,126
	Intermountain Health St. Joseph Hospital	Intermountain	Large	1,363,020,090	1,490,567,342	1,628,624,709	1,838,896,354	1,870,428,726	2,071,483,348	1,971,381,802	2,169,877,750	2,232,072,522	2,529,318,943
	National Jewish Health		Small	75,295,926	85,669,655	118,714,526	131,215,859	138,137,515	149,337,130	157,194,756	171,607,069	183,220,704	186,526,061
	UCHealth Broomfield Hospital	UCHealth	Small					107,155,765	55,308,323	93,930,864	160,290,124	210,538,012	261,150,629
	UCHealth Highlands Ranch	UCHealth	Medium	2 445 760 00	2 (05 4/= =:	4 2 47 67	4 000 040 :=	E 942 042 :=:	4,045,593	328,593,052	560,656,291	772,858,085	968,499,066
	UCHealth University of Colorado Hospital Total	UCHealth	Large	3,115,780,884 21,766,113,468	3,695,467,761 24,536,835,008	4,247,971,180 27,647,995,728	4,855,849,174 30,898,006,084	5,813,819,459 34,746,195,907	6,661,764,152 36,755,439,875	6,913,623,262 37,219,699,099	7,758,316,905 43,540,878,291	8,784,601,104 48,323,047,231	9,952,060,333 55,123,012,923
East	Arkansas Valley Regional Medical Center		Small	40,525,616	47,743,768	55,228,011	56,693,613	55,861,314	43,530,131	42,257,684	32,339,146	50,173,504	66,043,761
Lusc	Banner East Morgan County Hospital	Banner Health	Small	16,942,571	16,765,326	18,211,908	22,812,573	22,873,084	21,561,187	17,843,335	21,775,952	22,021,110	29,188,825
	Banner Sterling Regional MedCenter	Banner Health	Small	40,488,986	42,457,213	48,294,147	54,815,943	56,269,908	58,020,072	61,303,360	62,458,396	58,994,178	70,181,739
	CommonSpirit St. Elizabeth Hospital	Commonspirit	Medium	69,974,749	73,252,293	81,663,000	89,123,000	87,221,000	85,042,105	66,070,005			86,205,573
	CommonSpirit St. Thomas More Hospital	Commonspirit	Small	80,819,218	109,654,684	121,237,780	130,141,922	145,513,039	157,094,475	143,540,213	167,594,442	186,857,882	220,672,668
	Haxtun Hospital District		Small		-188,204	-859,577	669,020	2,187,337		1,310,299	1,211,065	3,956,665	4,188,263
	Heart of the Rockies Regional Medical Ce		Small	36,317,436	42,629,861	47,912,220	63,127,981	71,398,701	78,741,303	80,614,960	109,524,878	126,946,402	163,823,031
	Keefe Memorial Health Service District		Small	7 (74 047	7 940 453	/ 4E4 E00	7 029 009	9 220 274	0	2,207,024	1,972,786	2,050,986	836,935
	Kit Carson County Health Service District Lincoln Community Hospital		Small Small	7,671,047	7,810,452	6,451,509	7,028,908	8,239,361	9,906,933	11,752,223 7,574,479	6,768,276 6,937,047	6,564,146 10,123,966	9,219,377 12,885,044
	Melissa Memorial Hospital		Small	1,695,380	2,832,756	3,970,049		9,617,214	8,093,624	9,392,253	9,508,846	5,883,440	8,979,606
	Mt. San Rafael Hospital		Small	34,924,993	31,203,074	35,141,321	42,011,202	42,868,987	44,950,520	30,001,622	47,998,794	49,176,148	57,537,539
	Prowers Medical Center		Small						15,793,481	11,277,576	17,465,040	14,321,990	27,256,627
	Rio Grande Hospital		Small	8,479,498	10,070,722	11,739,720	12,414,689	14,818,672	15,675,213	16,256,859	20,004,406	24,642,309	23,685,675
	San Luis Valley Health Conejos County Ho		Small	2,263,005	3,493,655	4,198,054	4,899,997	4,022,308	6,164,367	6,306,342	6,555,902	10,468,343	10,561,997
	San Luis Valley Health Regional Medical C	San Luis Valley	Medium	68,090,581	87,526,137	88,550,876	101,012,426	103,527,438	109,727,125	111,975,197	127,043,428	149,558,876	149,358,497
	Sedgwick County Health Center Southeast Colorado Hospital District		Small Small	4,270,532 6,607,211	3,818,272 6,387,841	5,011,213 6,290,942	5,707,265 6,702,270	5,204,415 6,433,862	4,793,270 6,738,348	5,182,551 5,999,395	6,681,847 6,618,872	7,496,261 5,681,385	9,903,629 6,177,029
	Spanish Peaks Regional Health Center		Small	0,007,211	0,307,041	0,270,742	9,558,179	9,859,732	10,973,982	8,626,358	8,922,790	12,166,461	16,801,049
	Weisbrod Memorial County Hospital		Small	682,550	313,971	853,779	416,931	601,285	505,137	-136,036	-932,660	920,592	988,029
	Wray Community District Hospital		Small	4,382,585	3,861,254	5,724,106	7,912,110	9,852,849	13,382,526	11,067,214	17,070,746	20,835,484	27,592,872
	Yuma District Hospital		Small								10,465,302	12,410,061	11,782,647
	Total			424,135,959	489,633,075	539,619,058	615,048,029	656,370,506	690,693,799	650,422,913	687,985,300	781,250,189	1,013,870,412
Ft. Collins	Banner Fort Collins Medical Center	Banner Health	Small			34,381,131	46,732,422	51,704,940	57,513,774	58,114,777	73,630,062	81,913,447	113,230,571
	Banner McKee Medical Center	Banner Health	Large	199,344,575	219,456,845	213,925,099	227,759,503	234,777,637	250,840,854	234,066,099	256,232,726	208,282,075	231,076,040
	Estes Park Health  UCHealth Medical Center of the Rockies	UCHealth	Small Large	21,232,628 464,105,086	24,456,154 559,514,110	29,548,173 636,110,240	32,477,604 749,723,906	39,928,983 863,810,704	40,704,272 1,021,359,806	32,066,834 994,435,755	37,259,241 1,119,678,521	39,953,283 1,248,209,884	42,402,676 1,451,963,763
	UCHealth Poudre Valley Hospital	UCHealth	Large	542,114,522	657,011,800	748,659,439	951,149,520	1,037,311,074	1,117,403,284	1,141,265,906	1,341,475,985	1,571,424,745	1,801,809,993
	Total		5-	1,226,796,811	1,460,438,909	1,662,624,082	2,007,842,955	2,227,533,338	2,487,821,990	2,459,949,371	2,828,276,535	3,149,783,434	3,640,483,043
Grand	Community Hospital		Medium						342,044,596	446,751,686	446,302,154	505,117,074	563,861,179
Junction	Family Health West		Small		29,891,646	31,880,252	35,702,969	40,717,430	47,189,610	61,083,233	71,340,222	79,363,927	87,937,187
	Intermountain Health St. Mary's Hospital	Intermountain	Large	595,425,054	614,942,058	668,821,714	752,499,129	809,793,302	874,300,749	884,214,840	1,012,823,378	1,091,014,391	1,296,000,292
C'	Total	D 11 111	Law	595,425,054	644,833,704	700,701,966	788,202,098	850,510,732	1,263,534,955	1,392,049,759	1,530,465,754	1,675,495,392	1,947,798,658
Greeley	Banner North Colorado Medical Center UCHealth Greeley	Banner Health UCHealth	Large	562,295,973	634,516,208	663,944,966	706,020,267	701,938,477	742,137,052	638,918,845 259,759,892	708,895,510 345,780,507	674,036,871 427,884,747	693,262,488 520,889,566
	Total	оспеани	Medium	562,295,973	634,516,208	663,944,966	706,020,267	701,938,477	742,137,052	898,678,737	1,054,676,017	1,101,921,618	1,214,152,054
Pueblo	CommonSpirit St. Mary-Corwin Hospital	Commonspirit	Large	507,684,568	575,608,364	635,004,576	670,967,252	682,507,079	543,338,458	478,232,682	492,534,355	579,715,102	616,453,326
	Parkview Medical Center		Large	1,027,112,174	1,139,493,350	1,326,681,512	1,505,105,760	1,672,958,465	1,908,389,026	1,913,941,485	2,138,359,997	2,230,618,795	2,548,320,603
	Total			1,534,796,742	1,715,101,714	1,961,686,088	2,176,073,012	2,355,465,544	2,451,727,484	2,392,174,167	2,630,894,353	2,810,333,897	3,164,773,929
West	Animas Surgical Hospital		Small						84,346,377	84,077,452	106,282,990	119,311,527	127,467,983
	Aspen Valley Hospital		Small						41,938,444	31,703,248	47,820,015	52,960,148	57,901,844
	CommonSpirit Mercy Hospital	Commonspirit	Medium	199,388,223	256,626,859	289,736,571	352,412,063	437,194,771	481,362,260	480,670,653	574,346,908	689,911,742	770,677,399
	CommonSpirit St. Anthony Summit Hospital	Commonspirit	Medium	59,976,905	71,394,297	85,978,730	99,269,619	142,265,465	155,105,405	144,939,020	157,731,415	190,625,799	235,424,827
	Delta Health  Grand River Hospital District		Medium Small	71,220,155 28,580,545	80,891,260 30,007,038	90,163,617 36,571,902	100,114,075 49,926,952	108,625,128 47,027,922	119,885,288 53,941,678	115,789,613 52,743,939	135,502,946 67,622,160	136,857,213 76,201,961	140,882,869 97,865,445
	Gunnison Valley Health		Small	15,915,225	19,716,334	24,169,799	28,915,658	33,721,453	40,837,106	37,857,882	46,436,494	48,280,899	59,313,880
	Memorial Regional Health		Small	13,713,223	17,110,334	47,107,/77	20,713,030	33,121,433	10,037,100	41,290,104	51,785,031	49,031,254	58,340,690
	Middle Park Health - Kremmling		Small							,=.0,104	26,907,671	28,529,260	41,158,483
	Montrose Memorial Hospital		Medium						199,192,595	213,914,975	238,138,282	261,511,539	-270,008,361
	Pagosa Springs Medical Center		Small						28,167,669	27,787,821	31,610,963	37,262,021	35,331,900
	Pioneers Medical Center		Small	3,378,762	3,565,699	5,471,515	4,061,055	2,013,947	10,185,794	11,581,732	19,741,359	23,044,454	40,977,251
	Rangely District Hospital		Small	1,456,300	1,422,647	2,016,252	1,882,952	1,311,489		2,146,699	-782,590	242,644	406,192
	Southwest Health System, Inc.		Small							62,548,479	70,167,889	73,839,463	83,456,333
	St. Vincent General Hospital District	UCHealth	Small	4,347,983	3,247,935	3,564,380	4,919,843	4,710,714	4,586,512	2,063,688	90 5// 22/	02 440 202	10,582,327
	UCHealth Yampa Valley Medical Center Vail Health Hospital	ocritatill	Medium Medium	79,511,757	87,358,065	84,572,063	85,592,396	37,756,029 95,531,320	55,244,704 123,828,922	63,420,144 141,322,930	80,566,324 167,173,763	92,160,383 202,532,798	119,770,134 241,317,633
	Valley View Hospital		Medium	121,898,662	156,265,833	207,773,684	212,759,412	211,220,992	247,328,253	246,813,209	320,634,384	336,942,766	408,841,500
					, , , , , , , , , , , , , , , , , , , ,		, ,	,,	,,	.,,/	, ,		,,
	Total			585,674,517	710,495,966	830,018,514	939,854,026	1,121,379,230	1,645,951,008	1,760,671,588	2,141,686,004	2,419,245,871	2,259,708,329

#### Net Patient Revenue by Year

eer Group		System	DOI Region	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023
.arge	AdventHealth Avista Hospital	AdventHealth	Boulder	88,806,713	93,714,731	105,355,798	104,745,107	121,954,268	158,924,460	157,354,318	169,657,381	184,539,915	215,942,154
	AdventHealth Littleton Hospital	AdventHealth	Denver	257,686,366	266,620,007	271,505,551	285,674,670	294,539,816	310,195,302	302,967,013	319,801,209	339,153,667	362,637,18
	AdventHealth Parker Hospital	AdventHealth	Denver	197,201,161	231,729,832	261,245,804	279,039,461	301,268,087	312,227,787	332,683,006	361,297,633	374,366,052	396,448,68
	AdventHealth Porter Hospital	AdventHealth	Denver	276,746,529	310,722,489	314,135,220	318,073,182	311,572,483	300,126,530	271,243,665	323,693,359	347,541,956	347,816,16
	Banner McKee Medical Center	Banner Health	Ft. Collins	140,274,414	138,027,079	140,484,083	134,641,213	136,883,178	138,711,752	132,581,309	132,764,235	107,799,941	107,424,53
	Banner North Colorado Medical Center	Banner Health	Greeley	353,624,751	340,955,983	354,308,500	360,684,173	377,383,938	370,360,928	320,827,241	330,987,635	323,592,352	321,250,70
	Boulder Community Health	Dunner ricutor	Boulder	270,423,778	290,821,878	312,181,859	309,853,009	310,983,770	346,545,593	319,618,404	352,948,534	412,048,425	392,380,91
		Children			908,163,373	911,886,368	960,772,037		1,128,945,144		1,215,316,473		
	Children's Hospital Colorado	Children's	Denver	864,770,382	900,103,373	911,000,300	900,772,037	1,102,847,373	1,120,943,144	1,067,756,525		1,413,338,826	1,474,196,35
	Children's Hospital Colorado Springs	Children's	Colorado Springs							171,832,509	191,171,045	220,173,456	243,169,77
	CommonSpirit Longmont United Hospital	Commonspirit	Boulder						144,299,405	141,732,655	130,913,872	131,208,054	109,295,43
	CommonSpirit Penrose-St. Francis Hospital	Commonspirit	Colorado Springs	464,066,247	518,701,489	572,727,333	617,350,066	655,066,523	715,791,152	783,211,517	852,991,112	894,040,334	916,749,40
	CommonSpirit St. Anthony Hospital	Commonspirit	Denver	353,899,753	385,843,392	413,256,855	426,006,882	420,944,799	425,351,186	424,590,983	486,116,862	513,559,697	508,821,07
	CommonSpirit St. Mary-Corwin Hospital	Commonspirit	Pueblo	164,713,092	169,263,751	179,041,094	187,369,251	165,843,641	125,111,845	125,688,562	129,638,607	140,145,864	126,836,12
	Denver Health Medical Center		Denver	597,208,458	675,985,140	706,546,492	763,391,747	781,052,776	789,248,542	888,319,576	1,000,760,194	1,051,650,530	1,134,330,64
	HealthONE	HealthONE	Denver	2,353,530,000	2,448,475,004	2,587,199,000	2,743,136,000	2,943,475,000					
	HealthONE Mountain Ridge	HealthONE	Denver						194,631,000	208,576,000	213,468,000	192,150,000	191,350,00
	HealthONE Presbyterian/St. Luke's	HealthONE	Denver						637,827,000	637,335,000	650,078,000	714,866,000	691,770,00
	HealthONE Rose	HealthONE	Denver						356,309,000	342,130,000	374,273,000	378,023,000	380,178,00
		HealthONE							538,838,000	526,620,000			
	HealthONE Sky Ridge		Denver								570,173,000	571,298,000	580,755,00
	HealthONE Swedish	HealthONE	Denver						665,664,000	649,441,000	720,132,000	696,683,000	713,368,00
	HealthONE The Medical Center of Aurora	HealthONE	Denver						416,884,000	403,113,000	476,650,000	473,912,000	478,093,00
	Intermountain Health Good Samaritan Me	$Intermountain \dots \\$	Boulder	262,973,196	281,238,597	297,456,827	315,998,933	324,021,421	288,155,059	308,121,882	339,810,052	328,668,414	333,638,08
	Intermountain Health Lutheran Medical C	Intermountain	Denver	317,332,185	337,103,411	349,016,455	371,665,245	373,782,636	344,260,642	355,945,107	417,115,576	417,908,787	429,908,89
	Intermountain Health St. Joseph Hospital	Intermountain	Denver	456,768,969	482,942,380	520,647,127	552,395,270	571,385,015	566,455,593	559,150,397	612,363,603	595,026,897	606,970,58
	Intermountain Health St. Mary's Hospital	Intermountain	Grand Junction	395,536,168	418,323,586	423,714,539	425,196,577	428,590,754	405,279,696	427,207,345	484,499,487	507,964,888	528,345,08
	Parkview Medical Center		Pueblo	288,804,916	303,330,574	348,568,105	362,995,114	387,879,500	341,045,989	454,371,541	507,981,852	500,408,112	400,654,8
	UCHealth Medical Center of the Rockies	UCHealth	Ft. Collins	342,816,689	403,497,822	423,942,697	460,443,738	521,708,123	567,602,232	499,093,092	520,877,553	534,610,811	563,592,70
	UCHealth Memorial Hospital Central	UCHealth	Colorado Springs	550,297,659	612,083,933	693,797,296	781,425,389	893,217,865	918,404,620	895,246,669	992,337,235	1,074,227,290	1,181,505,77
				441,340,021									751,840,3
	UCHealth Poudre Valley Hospital	UCHealth	Ft. Collins		480,432,955	523,910,492	589,282,380	631,468,133	681,034,151	632,944,898	671,814,384	708,163,833	
	UCHealth University of Colorado Hospital	UCHealth	Denver	1,144,523,346	1,323,476,673	1,457,674,657	1,623,587,700	1,873,879,465	2,133,119,667	2,075,781,958	2,341,624,832	2,496,273,416	2,825,726,12
	Total			10,583,344,790	11,421,454,078	12,168,602,151	12,973,727,144	13,929,748,563	14,321,350,275	14,415,485,173	15,891,256,724	16,643,343,517	17,314,995,55
Nedium	AdventHealth Castle Rock Hospital	AdventHealth	Denver	52,067,588	71,973,375	77,647,781	90,138,132	109,865,268	121,689,564	121,483,707	145,703,196	167,352,473	183,618,40
	Children's Hospital Colorado Springs	Children's	Colorado Springs						77,998,912				
	CommonSpirit Mercy Hospital	Commonspirit	West	152,034,949	177,157,227	202,484,136	226,270,518	245,940,984	240,987,586	245,358,934	259,799,193	283,568,076	293,792,80
	CommonSpirit OrthoColorado Hospital	Commonspirit	Denver	53,634,306	60,553,223	76,540,326	82,698,558	90,376,794	93,844,580	97,900,268	116,835,761	114,428,919	110,225,61
	CommonSpirit St. Anthony North Hospital	Commonspirit	Denver	134,031,611	130,987,752	158,576,032	170,964,599	170,682,815	201,682,094	215,809,114	245,383,384	267,259,915	282,842,03
	CommonSpirit St. Anthony Summit Hospital		West	64,816,334	71,661,886	85,428,119	100,441,005	118,058,939	121,814,852	115,218,697	124,388,674	157,472,448	159,417,97
	CommonSpirit St. Elizabeth Hospital	Commonspirit	East	56,522,287	58,740,233	61,842,999	56,676,998	54,566,999	42,142,338	39,173,641	121,500,071	137, 172, 110	42,161,33
		Commonspiric		30,322,207	30,740,233	01,042,777	30,070,770	34,300,777			200 7/5 402	240 707 274	
	Community Hospital		Grand Junction						179,830,784	204,760,930	200,765,492	219,796,261	241,825,56
	Delta Health		West	63,836,093	68,450,891	68,352,193	74,692,783	81,284,772	83,963,812	80,181,502	89,769,977	93,081,081	98,885,76
	Intermountain Health Platte Valley Medic	Intermountain	Denver	98,420,557	104,892,477	105,762,457	114,719,649	121,681,009	133,971,858	127,533,194	152,137,550	162,984,976	171,361,59
	Montrose Memorial Hospital		West						118,371,509	116,354,406	136,009,607	147,184,052	139,013,11
	San Luis Valley Health Regional Medical C	San Luis Valley	East	55,940,271	62,211,469	68,667,794	74,159,896	82,082,481	88,358,555	84,503,428	91,956,185	101,709,234	104,494,75
	UCHealth Greeley	UCHealth	Greeley							94,729,604	141,204,586	173,593,329	177,619,29
	UCHealth Highlands Ranch	UCHealth	Denver						391,650	102,647,132	176,435,280	227,450,489	249,791,51
	UCHealth Longs Peak Hospital	UCHealth	Boulder						91,398,871	116,783,181	145,575,234	164,276,092	195,084,91
	UCHealth Yampa Valley Medical Center	UCHealth	West						103,382,006	103,744,719	115,448,200	115,452,811	125,511,81
	Vail Health Hospital		West	143,977,305	145,165,929	146,519,236	165,304,979	184,860,396	188,137,058	189,697,380	219,495,407	227,436,119	251,972,09
	Valley View Hospital		West	174,654,805	201,719,114	224,803,352	220,913,142	234,194,668	246,313,508	246,664,608	282,108,887	294,832,504	327,367,52
			Mezr										
	Total			1,049,936,105	1,153,513,575	1,276,624,424	1,376,980,258	1,493,595,126	2,134,279,536	2,302,544,445	2,643,016,613	2,917,878,779	3,154,986,11
mall	Animas Surgical Hospital		West						34,213,886	37,710,137	42,236,554	48,853,222	45,988,99
	Arkansas Valley Regional Medical Center		East	30,607,453	24,203,940	26,624,319	25,026,769	21,065,328	35,606,456	32,809,756	27,897,724	36,985,329	36,474,68
	Aspen Valley Hospital		West						91,668,876	89,030,502	104,740,583	126,928,566	131,896,71
	Banner East Morgan County Hospital	Banner Health	East	24,900,084	28,135,026	29,454,386	29,805,271	33,920,310	34,610,802	35,202,426	39,243,153	39,849,042	40,231,35
	Banner Fort Collins Medical Center	Banner Health	Ft. Collins						46,913,152	39,783,557	49,304,270	51,963,356	60,224,28
	Banner Sterling Regional MedCenter	Banner Health	East	47,629,531	51,352,867	49,609,231	55,017,990	59,510,335	58,511,291	59,381,627	61,487,558	57,736,424	56,108,65
		Commonspirit	East	51,870,837	59,788,961	64,434,795	69,106,665	67,520,713	72,485,334	81,550,415	94,391,427	97,568,877	98,771,02
	Estes Park Health		Ft. Collins	28,689,415	33,240,525	30,949,206	34,334,366	48,449,293	48,337,071	51,195,969	51,186,829	52,506,250	56,339,05
				20,007,113	33,210,323	30,717,200	3 1,33 1,300	10,117,273	57,214,704		63,930,925		80,703,83
	Family Health West		Grand Junction	37 030 700	42 425 42	44.244.424	4E 373 30 :	47.044.333		50,018,272		76,297,249	
	Grand River Hospital District		West	36,930,608	43,125,627	44,214,126	45,372,384	47,946,323	52,798,591	50,307,567	80,979,240	85,217,416	89,779,41
	Gunnison Valley Health		West	30,668,533	31,162,333	35,849,577	37,144,728	49,672,618	53,357,507	54,942,471	61,936,179	61,387,608	69,706,88
	Haxtun Hospital District		East							10,217,365	13,119,966	12,470,214	14,015,83
	Heart of the Rockies Regional Medical Ce		East	43,651,402	50,644,811	59,501,482	64,971,681	76,203,308	81,499,094	84,147,477	100,973,228	117,488,128	129,529,19
	Keefe Memorial Health Service District		East						6,969,508	6,039,402	6,107,433	8,266,570	9,866,53
	Kit Carson County Health Service District		East	9,548,879	9,989,438	10,627,237	9,079,240	8,227,459		17,500,396	22,073,255	20,155,541	24,058,30
	Lincoln Community Hospital		East						16,504,300	15,219,698	20,994,515	21,765,512	23,463,11
	Melissa Memorial Hospital		East						16,398,430	17,331,476	18,508,364	23,850,972	22,948,43
	Memorial Regional Health		West						-,0, 150	58,480,316	62,668,411	60,807,371	67,123,34
										30,700,310			
	Middle Park Health - Kremmling		West	22 522 24 :	20 (07 75	20 527 265	20 115 015	22 500 02 :	24.050.505	22 027 000	43,756,815	49,913,836	52,260,10
	Mt. San Rafael Hospital		East	23,523,361	29,697,759	29,537,285	30,145,060	33,500,834	34,950,509	32,927,020	29,803,783	33,714,808	36,549,19
	National Jewish Health		Denver	67,444,625	73,430,276	99,007,206	96,992,138	97,805,859	102,664,286	102,840,743	94,622,950	128,348,000	127,360,62
	Pagosa Springs Medical Center		West						29,384,192	32,035,042	35,738,866	32,643,048	40,600,83
	Pioneers Medical Center		West	11,630,273	12,308,999	18,174,700	19,247,515	15,500,399	19,331,205	31,391,725	38,917,472	38,841,504	33,605,95
	Prowers Medical Center		East						32,581,873	32,880,095	33,448,307	37,687,947	43,263,97
	Rangely District Hospital		West	5,143,813	6,984,666	6,481,383	5,539,909	6,508,003	5,811,885	10,012,992	12,252,872	12,293,354	12,807,77
	Rio Grande Hospital		East	13,846,599	15,053,379	15,633,059	17,181,448	19,425,138	24,005,308	21,502,830	24,625,399	27,683,844	29,369,90
	San Luis Valley Health Conejos County Ho	San Luie Valloy	East	9,250,501	10,591,555	9,415,022	9,345,986	11,434,562	10,357,061	11,525,282	12,584,517	13,722,719	14,107,05
		Juli Luis Valley		8,924,688									
	Sedgwick County Health Center		East		10,545,796	9,288,968	9,090,791	10,194,696	12,984,046	12,637,911	12,336,011	13,504,589	13,107,41
	Southeast Colorado Hospital District		East	12,601,912	13,770,155	14,006,579	13,735,644	16,062,895	16,931,926	17,045,564	18,431,883	18,443,281	18,615,02
	Southwest Health System, Inc.		West							55,286,034	63,649,380	74,641,491	71,050,87
	Spanish Peaks Regional Health Center		East						10,707,068	9,001,222	16,994,718	16,893,314	24,507,35
	St. Vincent General Hospital District		West	8,650,285	4,732,863	5,206,970	5,757,218	7,001,543	7,676,839	11,549,241			13,671,3
	UCHealth Broomfield Hospital	UCHealth	Denver	,,	,	,	,	,	22,889,108	37,914,600	51,362,482	59,380,550	64,131,6
		UCHealth	Colorado Springs						35,717,139	36,708,644	43,122,052	47,811,537	47,065,8
	UCHealth Grandview Hospital	o or readd!										24,938,977	
	UCHealth Grandview Hospital	IICIIIA'							19,179,282	21,403,818	25,721,691	/4.938.9/7	30,654,2
	UCHealth Pikes Peak Regional Hospital	UCHealth	Colorado Springs										
	UCHealth Pikes Peak Regional Hospital Weisbrod Memorial County Hospital	UCHealth	East	4,181,678	4,187,914	3,338,992	4,116,459	4,189,952	6,339,001	7,173,672	7,422,847	9,421,029	
	UCHealth Pikes Peak Regional Hospital Weisbrod Memorial County Hospital Wray Community District Hospital	UCHealth	East East	4,181,678 10,302,845	4,187,914 15,002,623	3,338,992 14,444,356	4,116,459 17,994,063	4,189,952 19,766,924	6,339,001 21,376,928	7,173,672 22,446,138	7,422,847 28,649,385	9,421,029 32,705,318	35,521,17
	UCHealth Pikes Peak Regional Hospital Weisbrod Memorial County Hospital	UCHealth	East								7,422,847	9,421,029	35,521,17
	UCHealth Pikes Peak Regional Hospital Weisbrod Memorial County Hospital Wray Community District Hospital	UCHealth	East East								7,422,847 28,649,385	9,421,029 32,705,318	9,001,60 35,521,17 21,540,24 1,796,021,90

#### Net Patient Revenue by Year

DOI Region	Hospital Name	System	Peer Group	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023
Boulder	AdventHealth Avista Hospital	AdventHealth	Large	88,806,713	93,714,731	105,355,798	104,745,107	121,954,268	158,924,460	157,354,318	169,657,381	184,539,915	215,942,154
	Boulder Community Health		Large	270,423,778	290,821,878	312,181,859	309,853,009	310,983,770	346,545,593	319,618,404	352,948,534	412,048,425	392,380,918
	CommonSpirit Longmont United Hospital	Commonspirit	Large						144,299,405	141,732,655	130,913,872	131,208,054	109,295,436
	Intermountain Health Good Samaritan Me	Intermountain	Large	262,973,196	281,238,597	297,456,827	315,998,933	324,021,421	288,155,059	308,121,882	339,810,052	328,668,414	333,638,085
	UCHealth Longs Peak Hospital	UCHealth	Medium						91,398,871	116,783,181	145,575,234	164,276,092	195,084,914
	Total			622,203,687	665,775,206	714,994,484	730,597,049	756,959,459	1,029,323,387	1,043,610,440	1,138,905,073	1,220,740,900	1,246,341,507
Colorado Springs	Children's Hospital Colorado Springs	Children's	Large							171,832,509	191,171,045	220,173,456	243,169,776
-15-	6 6:28 6 5 : 11 21		Medium	4/4 0// 247	F40 704 400	F72 727 222	(47.350.0//	/FF 0// F22	77,998,912	702 244 547	052 004 442	201 010 221	044 740 405
	CommonSpirit Penrose-St. Francis Hospital UCHealth Grandview Hospital	Commonspirit UCHealth	Large Small	464,066,247	518,701,489	572,727,333	617,350,066	655,066,523	715,791,152 35,717,139	783,211,517 36,708,644	852,991,112 43,122,052	894,040,334 47,811,537	916,749,405 47,065,872
	UCHealth Memorial Hospital Central	UCHealth	Large	550,297,659	612,083,933	693,797,296	781,425,389	893,217,865	918,404,620	895,246,669	992,337,235	1,074,227,290	1,181,505,771
	UCHealth Pikes Peak Regional Hospital	UCHealth	Small	330,277,037	012,003,733	073,777,270	701,423,307	073,217,003	19,179,282	21,403,818	25,721,691	24,938,977	30,654,279
	Total	ocricator	Smatt	1,014,363,906	1,130,785,421	1,266,524,629	1,398,775,455	1,548,284,388	1,767,091,104	1,908,403,157	2,105,343,135	2,261,191,594	2,419,145,103
Denver	AdventHealth Castle Rock Hospital	AdventHealth	Medium	52,067,588	71,973,375	77,647,781	90,138,132	109,865,268	121,689,564	121,483,707	145,703,196	167,352,473	183,618,403
	AdventHealth Littleton Hospital	AdventHealth	Large	257,686,366	266,620,007	271,505,551	285,674,670	294,539,816	310,195,302	302,967,013	319,801,209	339,153,667	362,637,185
	AdventHealth Parker Hospital	AdventHealth	Large	197,201,161	231,729,832	261,245,804	279,039,461	301,268,087	312,227,787	332,683,006	361,297,633	374,366,052	396,448,680
	AdventHealth Porter Hospital	AdventHealth	Large	276,746,529	310,722,489	314,135,220	318,073,182	311,572,483	300,126,530	271,243,665	323,693,359	347,541,956	347,816,162
	Children's Hospital Colorado	Children's	Large	864,770,382	908,163,373	911,886,368	960,772,037	1,102,847,373	1,128,945,144	1,067,756,525	1,215,316,473	1,413,338,826	1,474,196,355
	CommonSpirit OrthoColorado Hospital	Commonspirit	Medium	53,634,306	60,553,223	76,540,326	82,698,558	90,376,794	93,844,580	97,900,268	116,835,761	114,428,919	110,225,619
	CommonSpirit St. Anthony Hospital	Commonspirit	Large	353,899,753	385,843,392	413,256,855	426,006,882	420,944,799	425,351,186	424,590,983	486,116,862	513,559,697	508,821,078
	CommonSpirit St. Anthony North Hospital	Commonspirit	Medium	134,031,611	130,987,752	158,576,032	170,964,599	170,682,815	201,682,094	215,809,114	245,383,384	267,259,915	282,842,036
	Denver Health Medical Center		Large	597,208,458	675,985,140	706,546,492	763,391,747	781,052,776	789,248,542	888,319,576	1,000,760,194	1,051,650,530	1,134,330,646
	HealthONE	HealthONE	Large	2,353,530,000	2,448,475,004	2,587,199,000	2,743,136,000	2,943,475,000					
	HealthONE Mountain Ridge	HealthONE	Large						194,631,000	208,576,000	213,468,000	192,150,000	191,350,000
	HealthONE Presbyterian/St. Luke's	HealthONE	Large						637,827,000	637,335,000	650,078,000	714,866,000	691,770,000
	HealthONE Rose	HealthONE	Large						356,309,000	342,130,000	374,273,000	378,023,000	380,178,000
	HealthONE Sky Ridge	HealthONE	Large						538,838,000	526,620,000	570,173,000	571,298,000	580,755,000
	HealthONE Swedish	HealthONE	Large						665,664,000	649,441,000	720,132,000	696,683,000	713,368,000
	HealthONE The Medical Center of Aurora	HealthONE	Large						416,884,000	403,113,000	476,650,000	473,912,000	478,093,000
	Intermountain Health Lutheran Medical C	Intermountain	Large	317,332,185	337,103,411	349,016,455	371,665,245	373,782,636	344,260,642	355,945,107	417,115,576	417,908,787	429,908,896
	Intermountain Health Platte Valley Medic	Intermountain	Medium	98,420,557	104,892,477	105,762,457	114,719,649	121,681,009	133,971,858	127,533,194	152,137,550	162,984,976	171,361,590
	Intermountain Health St. Joseph Hospital	Intermountain	Large	456,768,969	482,942,380	520,647,127	552,395,270	571,385,015	566,455,593	559,150,397	612,363,603	595,026,897	606,970,582
	National Jewish Health		Small	67,444,625	73,430,276	99,007,206	96,992,138	97,805,859	102,664,286	102,840,743	94,622,950	128,348,000	127,360,623
	UCHealth Broomfield Hospital	UCHealth	Small						22,889,108	37,914,600	51,362,482	59,380,550	64,131,607
	UCHealth Highlands Ranch	UCHealth	Medium						391,650	102,647,132	176,435,280	227,450,489	249,791,515
	UCHealth University of Colorado Hospital	UCHealth	Large	1,144,523,346	1,323,476,673	1,457,674,657	1,623,587,700	1,873,879,465	2,133,119,667	2,075,781,958	2,341,624,832	2,496,273,416	2,825,726,124
	Total			7,225,265,833	7,812,898,803	8,310,647,330	8,879,255,270	9,565,159,195	9,797,216,533	9,851,781,988	11,065,344,344	11,702,957,150	12,311,701,101
East	Arkansas Valley Regional Medical Center		Small	30,607,453	24,203,940	26,624,319	25,026,769	21,065,328	35,606,456	32,809,756	27,897,724	36,985,329	36,474,689
	Banner East Morgan County Hospital	Banner Health	Small	24,900,084	28,135,026	29,454,386	29,805,271	33,920,310	34,610,802	35,202,426	39,243,153	39,849,042	40,231,353
	Banner Sterling Regional MedCenter	Banner Health	Small	47,629,531	51,352,867	49,609,231	55,017,990	59,510,335	58,511,291	59,381,627	61,487,558	57,736,424	56,108,659
	CommonSpirit St. Elizabeth Hospital	Commonspirit	Medium	56,522,287	58,740,233	61,842,999	56,676,998	54,566,999	42,142,338	39,173,641	04 204 427	07.5(0.077	42,161,335
	CommonSpirit St. Thomas More Hospital	Commonspirit	Small	51,870,837	59,788,961	64,434,795	69,106,665	67,520,713	72,485,334	81,550,415	94,391,427	97,568,877	98,771,024
	Haxtun Hospital District		Small	12 (54 102	50 (11 011	F0 F04 403	(1.071.(01	7/ 202 200	04 400 004	10,217,365	13,119,966	12,470,214	14,015,831
	Heart of the Rockies Regional Medical Ce		Small	43,651,402	50,644,811	59,501,482	64,971,681	76,203,308	81,499,094	84,147,477	100,973,228	117,488,128	129,529,195
	Keefe Memorial Health Service District		Small	0.540.070	0.000.430	40 (27 227	0.070.240	0 227 450	6,969,508	6,039,402	6,107,433	8,266,570	9,866,537
	Kit Carson County Health Service District		Small	9,548,879	9,989,438	10,627,237	9,079,240	8,227,459	47 504 300	17,500,396	22,073,255	20,155,541	24,058,307 23,463,116
	Lincoln Community Hospital		Small Small						16,504,300 16,398,430	15,219,698 17,331,476	20,994,515 18,508,364	21,765,512 23,850,972	22,948,430
	Melissa Memorial Hospital  Mt. San Rafael Hospital		Small	23,523,361	29,697,759	29,537,285	30,145,060	33,500,834	34,950,509	32,927,020	29,803,783	33,714,808	36,549,198
	Prowers Medical Center		Small	23,323,301	27,077,737	27,337,203	30,143,000	33,300,034	32,581,873	32,880,095	33,448,307	37,687,947	43,263,973
	Rio Grande Hospital		Small	13,846,599	15,053,379	15,633,059	17,181,448	19,425,138	24,005,308	21,502,830	24,625,399	27,683,844	29,369,908
	San Luis Valley Health Conejos County Ho	San Luis Valley	Small	9,250,501	10,591,555	9,415,022	9,345,986	11,434,562	10,357,061	11,525,282	12,584,517	13,722,719	14,107,056
	San Luis Valley Health Regional Medical C		Medium	55,940,271	62,211,469	68,667,794	74,159,896	82,082,481	88,358,555	84,503,428	91,956,185	101,709,234	104,494,753
	Sedgwick County Health Center	Juli Luis vuitey	Small	8,924,688	10,545,796	9,288,968	9,090,791	10,194,696	12,984,046	12,637,911	12,336,011	13,504,589	13,107,412
	Southeast Colorado Hospital District		Small	12,601,912	13,770,155	14,006,579	13,735,644	16,062,895	16,931,926	17,045,564	18,431,883	18,443,281	18,615,026
	Spanish Peaks Regional Health Center		Small		., ., .,	,,	.,,	.,,	10,707,068	9,001,222	16,994,718	16,893,314	24,507,354
	Weisbrod Memorial County Hospital		Small	4,181,678	4,187,914	3,338,992	4,116,459	4,189,952	6,339,001	7,173,672	7,422,847	9,421,029	9,001,609
	Wray Community District Hospital		Small	10,302,845	15,002,623	14,444,356	17,994,063	19,766,924	21,376,928	22,446,138	28,649,385	32,705,318	35,521,171
	Yuma District Hospital		Small								18,954,114	21,991,068	21,540,240
	Total			403,302,328	443,915,926	466,426,504	485,453,961	517,671,934	623,319,830	650,216,841	700,003,773	763,613,760	847,706,176
Ft. Collins	Banner Fort Collins Medical Center	Banner Health	Small						46,913,152	39,783,557	49,304,270	51,963,356	60,224,286
	Banner McKee Medical Center	Banner Health	Large	140,274,414	138,027,079	140,484,083	134,641,213	136,883,178	138,711,752	132,581,309	132,764,235	107,799,941	107,424,531
	Estes Park Health		Small	28,689,415	33,240,525	30,949,206	34,334,366	48,449,293	48,337,071	51,195,969	51,186,829	52,506,250	56,339,059
	UCHealth Medical Center of the Rockies	UCHealth	Large	342,816,689	403,497,822	423,942,697	460,443,738	521,708,123	567,602,232	499,093,092	520,877,553	534,610,811	563,592,701
	UCHealth Poudre Valley Hospital	UCHealth	Large	441,340,021	480,432,955	523,910,492	589,282,380	631,468,133	681,034,151	632,944,898	671,814,384	708,163,833	751,840,352
	Total			953,120,538	1,055,198,381	1,119,286,478	1,218,701,697	1,338,508,727	1,482,598,358	1,355,598,826	1,425,947,271	1,455,044,191	1,539,420,929
Grand	Community Hospital		Medium						179,830,784	204,760,930	200,765,492	219,796,261	241,825,563
Junction	Family Health West		Small						57,214,704	50,018,272	63,930,925	76,297,249	80,703,830
	Intermountain Health St. Mary's Hospital	Intermountain	Large	395,536,168	418,323,586	423,714,539	425,196,577	428,590,754	405,279,696	427,207,345	484,499,487	507,964,888	528,345,080
	Total			395,536,168	418,323,586	423,714,539	425,196,577	428,590,754	642,325,184	681,986,547	749,195,904	804,058,398	850,874,473
Greeley	Banner North Colorado Medical Center	Banner Health	Large	353,624,751	340,955,983	354,308,500	360,684,173	377,383,938	370,360,928	320,827,241	330,987,635	323,592,352	321,250,707
	UCHealth Greeley	UCHealth	Medium							94,729,604	141,204,586	173,593,329	177,619,293
	Total			353,624,751	340,955,983	354,308,500	360,684,173	377,383,938	370,360,928	415,556,845	472,192,221	497,185,681	498,870,000
Pueblo	CommonSpirit St. Mary-Corwin Hospital	Commonspirit	Large	164,713,092	169,263,751	179,041,094	187,369,251	165,843,641	125,111,845	125,688,562	129,638,607	140,145,864	126,836,122
	Parkview Medical Center		Large	288,804,916	303,330,574	348,568,105	362,995,114	387,879,500	341,045,989	454,371,541	507,981,852	500,408,112	400,654,811
	Total			453,518,008	472,594,325	527,609,199	550,364,365	553,723,141	466,157,834	580,060,103	637,620,459	640,553,976	527,490,933
West	Animas Surgical Hospital		Small						34,213,886	37,710,137	42,236,554	48,853,222	45,988,996
	Aspen Valley Hospital		Small						91,668,876	89,030,502	104,740,583	126,928,566	131,896,710
	CommonSpirit Mercy Hospital	Commonspirit	Medium	152,034,949	177,157,227	202,484,136	226,270,518	245,940,984	240,987,586	245,358,934	259,799,193	283,568,076	293,792,807
	CommonSpirit St. Anthony Summit Hospital	Commonspirit	Medium	64,816,334	71,661,886	85,428,119	100,441,005	118,058,939	121,814,852	115,218,697	124,388,674	157,472,448	159,417,974
	Delta Health		Medium	63,836,093	68,450,891	68,352,193	74,692,783	81,284,772	83,963,812	80,181,502	89,769,977	93,081,081	98,885,768
	Grand River Hospital District		Small	36,930,608	43,125,627	44,214,126	45,372,384	47,946,323	52,798,591	50,307,567	80,979,240	85,217,416	89,779,414
	Gunnison Valley Health		Small	30,668,533	31,162,333	35,849,577	37,144,728	49,672,618	53,357,507	54,942,471	61,936,179	61,387,608	69,706,882
	Memorial Regional Health		Small							58,480,316	62,668,411	60,807,371	67,123,343
	Middle Park Health - Kremmling		Small								43,756,815	49,913,836	52,260,109
	Montrose Memorial Hospital		Medium						118,371,509	116,354,406	136,009,607	147,184,052	139,013,116
	Pagosa Springs Medical Center		Small						29,384,192	32,035,042	35,738,866	32,643,048	40,600,831
	Pioneers Medical Center		Small	11,630,273	12,308,999	18,174,700	19,247,515	15,500,399	19,331,205	31,391,725	38,917,472	38,841,504	33,605,956
	Rangely District Hospital		Small	5,143,813	6,984,666	6,481,383	5,539,909	6,508,003	5,811,885	10,012,992	12,252,872	12,293,354	12,807,772
	Southwest Health System, Inc.		Small							55,286,034	63,649,380	74,641,491	71,050,871
	St. Vincent General Hospital District		Small	8,650,285	4,732,863	5,206,970	5,757,218	7,001,543	7,676,839	11,549,241			13,671,378
	UCHealth Yampa Valley Medical Center	UCHealth	Medium						103,382,006	103,744,719	115,448,200	115,452,811	125,511,816
	Vail Health Hospital		Medium	143,977,305	145,165,929	146,519,236	165,304,979	184,860,396	188,137,058	189,697,380	219,495,407	227,436,119	251,972,093
	Valley View Hospital		Medium	174,654,805	201,719,114	224,803,352	220,913,142	234,194,668	246,313,508	246,664,608	282,108,887	294,832,504	327,367,520
				(02 242 000	762,469,535	027 542 702	900,684,181	990,968,645	1,397,213,311	1,527,966,273	1,773,896,316	4 040 FE4 F07	2,024,453,356
Grand Total	Total			692,342,998 12,113,278,217	13,102,917,166	837,513,792 14,021,025,454	14,949,712,728	16,077,250,181	17,575,606,470	18,015,181,020	20,068,448,496	1,910,554,507 21,255,900,157	22,266,003,578

## Total Operating Expense by Year

eer Group		System	DOI Region	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023
arge		AdventHealth	Boulder	89,318,213	99,140,906	109,943,680	112,934,250	125,892,375	141,439,930	143,086,562	152,611,991	170,763,743	186,016,25
	AdventHealth Littleton Hospital	AdventHealth	Denver	237,731,602	243,773,060	249,357,097	268,157,584	270,532,506	274,786,354	296,615,183	299,044,372	339,263,514	360,912,82
	AdventHealth Parker Hospital	AdventHealth	Denver	172,871,028	202,047,367	219,236,509	246,123,792	258,389,827	263,857,373	288,709,099	300,552,690	328,209,057	336,029,24
	AdventHealth Porter Hospital	AdventHealth	Denver	275,517,671	302,787,796	308,147,176	326,717,281	320,831,582	318,616,777	323,391,491	352,892,102	379,264,896	386,057,82
	Banner McKee Medical Center	Banner Health	Ft. Collins	120,086,317	126,001,414	120,071,678	125,238,442	117,762,160	122,283,504	124,861,333	139,286,264	119,266,761	118,704,8
		Banner Health	Greeley	323,335,575	319,864,782	337,962,309	347,702,362	335,529,587	351,171,235	332,001,660	368,335,337	364,065,900	352,695,45
	Boulder Community Health		Boulder	243,263,990	269,160,898	268,748,348	291,991,547	293,926,840	369,352,303	361,724,132	399,480,955	425,230,721	446,433,46
		Children's	Denver	854,464,151	932,703,817	946,359,350	993,186,178	1,090,860,123	1,160,741,972	1,206,859,354	1,300,148,841	1,480,323,569	1,621,119,32
				034,404,131	732,703,017	740,337,330	773,100,170	1,070,000,123	1,100,741,772				
		Children's	Colorado Springs						.===-	178,421,803	182,775,593	242,054,603	276,194,89
		Commonspirit	Boulder			185,283,777	193,644,170	162,850,938	155,860,153	148,789,690	137,755,370	150,638,812	138,011,90
		Commonspirit	Colorado Springs	458,162,704	511,009,946	563,088,060	600,727,920	624,512,132	668,974,844	721,599,864	785,338,585	843,021,825	865,483,28
		Commonspirit	Denver	321,587,728	348,396,028	371,992,597	387,646,290	383,650,623	391,181,648	413,258,290	435,340,223	485,195,644	512,639,27
	CommonSpirit St. Mary-Corwin Hospital	Commonspirit	Pueblo	178,255,627	182,291,778	186,673,561	194,878,880	173,853,026	138,370,640	142,417,833	144,351,976	154,123,729	142,770,36
	Denver Health Medical Center		Denver	854,551,275	928,049,271	1,017,920,803	1,070,867,217	1,078,403,937	1,073,934,329	1,103,508,280	1,242,582,898	1,321,549,616	1,415,439,39
	HealthONE	HealthONE	Denver	2,000,607,000	2,044,961,998	2,171,599,000	2,294,288,000	2,439,334,000					
	HealthONE Mountain Ridge	HealthONE	Denver						177,472,000	178,391,000	188,771,000	185,252,000	198,987,00
		HealthONE	Denver						475,568,000	480,591,000	494,408,000	530,789,000	549,548,00
		HealthONE	Denver						281,130,000	283,016,000	303,907,000	318,973,000	320,455,00
		HealthONE	Denver						371,010,000	377,848,000	412,265,000	436,799,000	472,681,00
		HealthONE	Denver						505,246,000	504,276,000	552,963,000	574,047,000	608,826,00
		HealthONE	Denver						367,869,000	377,290,000	427,977,000	449,149,000	471,234,00
	Intermountain Health Good Samaritan Me	Intermountain	Boulder	254,000,706	264,940,636	266,779,624	283,169,903	290,719,902	272,870,307	281,584,804	295,295,792	350,012,160	361,463,53
	Intermountain Health Lutheran Medical C	$Intermountain \dots \\$	Denver	303,970,886	313,882,916	329,474,083	358,394,569	363,533,277	349,672,369	382,245,473	534,794,690	500,025,038	527,398,94
	Intermountain Health St. Joseph Hospital	Intermountain	Denver	455,496,657	481,811,669	491,884,038	504,770,777	521,532,842	528,016,703	566,735,536	571,327,449	655,542,981	688,244,75
	Intermountain Health St. Mary's Hospital	Intermountain	Grand Junction	371,544,467	359,531,057	385,686,098	385,351,990	403,907,788	396,467,392	428,875,762	454,461,548	541,741,741	574,877,94
	Parkview Medical Center		Pueblo	283,962,983	299,526,764	348,049,316	355,791,534	379,254,156	398,729,751	461,520,428	494,447,329	559,831,411	437,943,06
		UCHealth	Ft. Collins	259,070,499	283,139,684	300,912,097	329,310,525	365,151,757	454,985,652	442,787,792	454,011,188	505,396,908	550,748,35
		UCHealth	Colorado Springs	597,173,494	589,306,050	670,969,314	754,444,619	863,051,531	847,665,225	876,621,262	924,249,816	1,071,419,797	1,186,026,35
		UCHealth	Ft. Collins	367,317,222	374,587,866	414,049,059	455,095,951	482,265,937	539,691,030	557,974,059	585,949,383	666,191,534	705,886,48
		UCHealth	Denver	1,037,261,472	1,145,611,395	1,266,288,327	1,426,117,277	1,620,359,251	1,812,156,860	1,908,242,607	2,080,379,300	2,318,355,971	2,612,589,37
		oci leatill	Deliver										
	Total			10,059,551,268	10,622,527,099	11,530,475,901	12,306,551,056	12,966,106,096	13,209,121,349	13,893,244,296	15,015,704,692	16,466,498,931	17,425,418,12
Nedium		AdventHealth	Denver	66,988,620	82,739,929	83,818,256	90,227,412	107,955,805	116,138,586	122,210,530	136,968,998	157,669,174	172,405,98
		Children's	Colorado Springs						92,994,098				
	CommonSpirit Mercy Hospital	Commonspirit	West	145,562,969	166,065,908	185,226,734	200,513,202	211,130,952	211,077,395	219,587,541	224,801,879	255,901,016	263,317,22
	CommonSpirit OrthoColorado Hospital	Commonspirit	Denver	42,451,644	46,431,679	56,317,363	60,275,132	64,110,123	65,851,108	63,291,569	72,217,798	76,381,121	73,704,54
	CommonSpirit St. Anthony North Hospital	Commonspirit	Denver	143,261,271	150,063,606	175,948,847	174,723,382	176,177,588	189,570,461	198,824,608	223,078,554	248,344,601	257,096,53
	CommonSpirit St. Anthony Summit Hospital	Commonspirit	West	46,810,081	50,609,314	63,689,808	74,703,857	80,187,854	82,932,984	84,058,593	87,574,321	107,406,789	112,362,09
	CommonSpirit St. Elizabeth Hospital	Commonspirit	East	41,888,745	43,517,880	45,549,999	44,144,999	45,473,999	35,542,503	28,669,181			46,137,324
	Community Hospital		Grand Junction	,,	.,. ,	.,,		., ., .,	167,994,988	178,184,608	200,123,333	228,796,475	244,263,90
	Delta Health		West	64,885,478	69,353,264	71,142,935	78,594,535	83,025,410	89,089,575	92,465,208	57,212,321	100,866,192	108,655,45
		l-4											
	Intermountain Health Platte Valley Medic	intermountain	Denver	93,248,713	101,549,116	107,132,838	119,256,259	112,502,455	129,887,815	146,743,778	148,580,953	181,375,504	191,935,03
	Montrose Memorial Hospital		West						118,211,742	124,668,961	135,806,635	148,289,797	147,402,297
	San Luis Valley Health Regional Medical C	San Luis Valley	East	60,220,272	63,906,742	69,666,541	75,525,404	82,636,423	88,766,991	92,650,530	99,463,538	107,994,493	112,773,96
	UCHealth Greeley	UCHealth	Greeley				777,362	2,527,488		147,968,725	158,640,508	180,815,618	196,649,689
	UCHealth Highlands Ranch	UCHealth	Denver				1,420,724	4,043,204	35,249,093	189,270,121	218,779,187	259,637,725	267,974,990
	UCHealth Longs Peak Hospital	UCHealth	Boulder			607,237	5,865,984	78,751,103	123,351,279	140,262,921	146,044,085	170,593,448	209,113,724
	UCHealth Yampa Valley Medical Center	UCHealth	West					81,391,016	102,824,259	102,501,752	103,666,557	113,769,798	124,648,259
	Vail Health Hospital		West	141,980,038	147,389,214	146,865,561	164,062,032	182,108,935	199,347,958	226,627,538	234,804,770	274,479,855	303,155,50
	Valley View Hospital		West	160,255,459	192,702,619	215,140,236	208,377,354	215,314,328	236,990,823	251,635,001	272,222,207	293,949,076	323,279,046
	Total		11030	1,007,553,290	1,114,329,272	1,221,106,353	1,298,467,637	1,527,336,684	2,085,821,656	2,409,621,164	2,519,985,644	2,906,270,682	3,154,875,589
			14/	1,007,333,270	1,114,327,272	1,221,100,333	1,270,407,037	1,327,330,004					
mall	Animas Surgical Hospital		West						31,767,375	32,923,129	35,414,801	40,007,645	39,893,060
	Arkansas Valley Regional Medical Center		East	32,847,190	34,590,021	30,637,710	30,577,839	31,337,872	38,544,213	32,931,478	33,462,893	38,984,982	40,945,71
	Aspen Valley Hospital		West						107,284,641	99,565,759	102,381,325	120,491,035	145,449,31
	Banner East Morgan County Hospital	Banner Health	East	24,615,564	24,967,268	27,426,834	28,386,205	31,439,062	32,138,054	34,130,746	36,166,866	38,621,296	39,656,57
	Banner Fort Collins Medical Center	Banner Health	Ft. Collins			44,623,930	46,849,778	43,786,529	47,113,028	46,231,105	50,917,537	53,195,567	56,577,18
	Banner Sterling Regional MedCenter	Banner Health	East	40,607,247	41,122,216	42,765,470	45,591,585	48,468,623	50,619,254	53,423,804	55,092,617	55,884,319	57,762,36
		Commonspirit	East	53,395,878	61,314,104	64,946,179	68,814,349	66,060,066	66,725,268	69,727,824	74,453,526	77,708,462	76,096,501
	Estes Park Health		Ft. Collins	31,953,412	31,458,757	34,267,288	38,600,027	50,600,459	52,688,039	55,712,313	57,128,599	64,566,783	63,110,710
	Family Health West		Grand Junction	,,2	29,015,259	32,304,640	35,161,472	42,080,315	46,353,289	48,909,281	53,171,026	79,689,623	82,240,70
	Grand River Hospital District		West	38,961,122	41,895,768	46,420,434	51,681,129	55,338,167	59,066,257	60,473,455	102,714,256	111,217,713	115,602,17
	Gunnison Valley Health		West	25,803,747	26,962,961	33,804,295	35,195,376	39,377,780	45,346,580	51,320,072	57,228,421	61,225,346	71,329,22
	Haxtun Hospital District		East		7,789,641	8,523,969	9,256,420	9,248,720		10,675,981	12,444,458	13,171,209	14,913,63
	Heart of the Rockies Regional Medical Ce		East	42,460,391	48,805,411	55,216,000	60,123,981	67,707,859	75,817,764	86,080,713	96,981,774	111,185,730	125,119,52
	Keefe Memorial Health Service District		East						4,073,309	6,865,462	9,104,189	11,897,240	13,608,57
	Kit Carson County Health Service District		East	11,948,865	12,456,656	10,203,728	13,242,459	12,800,587		18,572,842	20,217,555	22,157,698	21,724,12
	Lincoln Community Hospital		East						18,984,177	19,676,719	23,693,763	25,888,779	30,603,35
	Melissa Memorial Hospital		East	11,005,808	11,858,988	12,712,092		17,153,531	18,229,389	19,301,494	21,842,412	24,398,511	25,040,210
	Memorial Regional Health		West							63,266,587	64,187,752	63,808,119	67,206,310
	Middle Park Health - Kremmling		West							,,	40,337,211	49,737,719	51,731,82
	Mt. San Rafael Hospital		East	24,134,901	28,030,678	27,316,262	29,195,876	32,186,969	33,947,917	36,003,677	37,342,242	41,554,242	41,917,31
											37,342,242	337,701,000	
	National Jewish Health		Denver	207,370,000	220,392,000	229,079,000	238,964,000	247,794,000	282,844,395	305,209,000			362,007,14
	Pagosa Springs Medical Center		West						35,570,898	36,500,081	39,203,074	41,299,752	43,189,18
	Pioneers Medical Center		West	13,049,284	16,829,786	21,441,016	22,360,416	23,950,465	27,779,879	35,780,961	42,510,854	46,526,729	53,805,20
	Prowers Medical Center		East						32,509,202	32,999,565	32,965,787	38,460,476	46,468,76
	Rangely District Hospital		West	19,163,381	19,713,646	18,012,077	17,725,197	17,246,331	16,564,002	17,344,698	19,394,624	21,168,201	21,681,33
	rangety District Hospitat			13,475,333	14,438,390	16,335,838	18,083,829	18,792,742	23,034,768	22,685,625	24,753,464	28,398,425	31,676,03
	Rio Grande Hospital		East		9,924,423	8,823,720	9,313,920	9,909,950	10,309,926	10,926,932	10,102,256	12,552,024	13,285,52
	Rio Grande Hospital	San Luis Valley		9.493 015				10,446,912	11,999,529	12,698,892			16,062,08
	Rio Grande Hospital San Luis Valley Health Conejos County Ho	San Luis Valley	East	9,493,015		9 771 /19			11,777,329		14 137 324	16 185 070	
	Rio Grande Hospital San Luis Valley Health Conejos County Ho Sedgwick County Health Center	San Luis Valley	East East	9,084,552	9,564,916	9,721,418	9,970,996		40 202 022		14,137,326	16,185,079	
	Rio Grande Hospital San Luis Valley Health Conejos County Ho Sedgwick County Health Center Southeast Colorado Hospital District	San Luis Valley	East East			9,721,418 14,712,315	15,433,400	16,462,659	18,202,820	19,261,771	21,587,653	22,402,176	23,188,76
	Rio Grande Hospital San Luis Valley Health Conejos County Ho Sedgwick County Health Center Southeast Colorado Hospital District Southwest Health System, Inc.	San Luis Valley	East East East West	9,084,552	9,564,916					19,261,771 67,719,612	21,587,653 71,912,428	22,402,176 78,111,313	23,188,76 79,048,98
	Rio Grande Hospital San Luis Valley Health Conejos County Ho Sedgwick County Health Center Southeast Colorado Hospital District	San Luis Valley	East East	9,084,552	9,564,916				18,202,820 17,112,864	19,261,771	21,587,653	22,402,176	23,188,76 79,048,98
	Rio Grande Hospital San Luis Valley Health Conejos County Ho Sedgwick County Health Center Southeast Colorado Hospital District Southwest Health System, Inc.	San Luis Valley	East East East West	9,084,552	9,564,916					19,261,771 67,719,612	21,587,653 71,912,428	22,402,176 78,111,313	23,188,76 79,048,98 27,514,09
	Rio Grande Hospital San Luis Valley Health Conejos County Ho Sedgwick County Health Center Southeast Colorado Hospital District Southwest Health System, Inc. Spanish Peaks Regional Health Center St. Vincent General Hospital District	San Luis Valley  UCHealth	East East West East	9,084,552 12,662,414	9,564,916 13,603,085	14,712,315	15,433,400	16,462,659	17,112,864	19,261,771 67,719,612 16,734,297	21,587,653 71,912,428	22,402,176 78,111,313	23,188,76 79,048,98 27,514,09 23,524,98
	Rio Grande Hospital San Luis Valley Health Conejos County Ho Sedgwick County Health Center Southeast Colorado Hospital District Southwest Health System, Inc. Spanish Peaks Regional Health Center St. Vincent General Hospital District UCHealth Broomfield Hospital	UCHealth	East East West East West Denver	9,084,552 12,662,414	9,564,916 13,603,085	14,712,315	15,433,400	9,670,129 53,763,961	17,112,864 11,222,349 45,852,883	19,261,771 67,719,612 16,734,297 13,072,778 48,330,683	21,587,653 71,912,428 18,427,360 58,139,939	22,402,176 78,111,313 21,852,471 66,688,710	23,188,76 79,048,98 27,514,09 23,524,98 74,804,00
	Rio Grande Hospital San Luis Valley Health Conejos County Ho Sedgwick County Health Center Southeast Colorado Hospital District Southwest Health System, Inc. Spanish Peaks Regional Health Center St. Vincent General Hospital District UCHealth Broomfield Hospital UCHealth Grandview Hospital	UCHealth UCHealth	East East West East West Denver Colorado Springs	9,084,552 12,662,414	9,564,916 13,603,085	14,712,315	15,433,400	9,670,129 53,763,961 25,626,859	17,112,864 11,222,349 45,852,883 39,142,273	19,261,771 67,719,612 16,734,297 13,072,778 48,330,683 44,673,931	21,587,653 71,912,428 18,427,360 58,139,939 48,688,505	22,402,176 78,111,313 21,852,471 66,688,710 53,496,790	23,188,76 79,048,98 27,514,09 23,524,98 74,804,00 55,023,05
	Rio Grande Hospital San Luis Valley Health Conejos County Ho Sedgwick County Health Center Southeast Colorado Hospital District Southwest Health System, Inc. Spanish Peaks Regional Health Center St. Vincent General Hospital District UCHealth Broomfield Hospital UCHealth Grandview Hospital UCHealth Pikes Peak Regional Hospital	UCHealth	East East West East West Denver Colorado Springs Colorado Springs	9,084,552 12,662,414 12,027,479	9,564,916 13,603,085 7,821,019	14,712,315 8,698,573	15,433,400 8,842,182	9,670,129 53,763,961 25,626,859 4,104,450	17,112,864 11,222,349 45,852,883 39,142,273 23,106,177	19,261,771 67,719,612 16,734,297 13,072,778 48,330,683 44,673,931 22,368,061	21,587,653 71,912,428 18,427,360 58,139,939 48,688,505 26,372,620	22,402,176 78,111,313 21,852,471 66,688,710 53,496,790 25,955,306	23,188,76 79,048,98 27,514,09 23,524,98 74,804,00 55,023,05 28,748,80
	Rio Grande Hospital San Luis Valley Health Conejos County Ho Sedgwick County Health Center Southeast Colorado Hospital District Southwest Health System, Inc. Spanish Peaks Regional Health Center St. Vincent General Hospital District UCHealth Broomfield Hospital UCHealth Grandview Hospital UCHealth Grandview Hospital Weisbrod Memorial County Hospital	UCHealth UCHealth	East East West East West Denver Colorado Springs Colorado Springs East	9,084,552 12,662,414 12,027,479 4,463,965	9,564,916 13,603,085 7,821,019 4,758,290	14,712,315 8,698,573 4,670,195	15,433,400 8,842,182 5,148,828	9,670,129 53,763,961 25,626,859 4,104,450 6,810,276	17,112,864 11,222,349 45,852,883 39,142,273 23,106,177 8,011,023	19,261,771 67,719,612 16,734,297 13,072,778 48,330,683 44,673,931 22,368,061 8,934,935	21,587,653 71,912,428 18,427,360 58,139,939 48,688,505 26,372,620 10,090,771	22,402,176 78,111,313 21,852,471 66,688,710 53,496,790 25,955,306 10,443,832	23,188,76 79,048,98 27,514,09 23,524,98 74,804,00 55,023,05 28,748,80 10,750,79
	Rio Grande Hospital San Luis Valley Health Conejos County Ho Sedgwick County Health Center Southeast Colorado Hospital District Southwest Health System, Inc. Spanish Peaks Regional Health Center St. Vincent General Hospital District UCHealth Broomfield Hospital UCHealth Grandview Hospital UCHealth Fixes Peak Regional Hospital Welsbrod Memorial County Hospital Wray Community District Hospital	UCHealth UCHealth	East East West East West Denver Colorado Springs Colorado Springs East East	9,084,552 12,662,414 12,027,479	9,564,916 13,603,085 7,821,019	14,712,315 8,698,573	15,433,400 8,842,182	9,670,129 53,763,961 25,626,859 4,104,450	17,112,864 11,222,349 45,852,883 39,142,273 23,106,177	19,261,771 67,719,612 16,734,297 13,072,778 48,330,683 44,673,931 22,368,061	21,587,653 71,912,428 18,427,360 58,139,939 48,688,505 26,372,620 10,090,771 29,591,406	22,402,176 78,111,313 21,852,471 66,688,710 53,496,790 25,955,306 10,443,832 32,641,573	23,188,76( 79,048,989 27,514,094 23,524,988 74,804,000 55,023,051 28,748,809 10,750,794 37,175,444
	Rio Grande Hospital San Luis Valley Health Conejos County Ho Sedgwick County Health Center Southeast Colorado Hospital District Southwest Health System, Inc. Spanish Peaks Regional Health Center St. Vincent General Hospital District UCHealth Broomfield Hospital UCHealth Grandview Hospital UCHealth Fikes Peak Regional Hospital Weisbrod Memorial County Hospital Weray Community District Hospital Yuma District Hospital	UCHealth UCHealth	East East West East West Denver Colorado Springs Colorado Springs East	9,084,552 12,662,414 12,027,479 4,463,965 15,108,977	9,564,916 13,603,085 7,821,019 4,758,290 15,273,195	14,712,315 8,698,573 4,670,195 17,512,928	15,433,400 8,842,182 5,148,828 20,596,689	9,670,129 53,763,961 25,626,859 4,104,450 6,810,276 20,968,471	17,112,864 11,222,349 45,852,883 39,142,273 23,106,177 8,011,023 23,958,672	19,261,771 67,719,612 16,734,297 13,072,778 48,330,683 44,673,931 22,368,061 8,934,935 24,365,571	21,587,653 71,912,428 18,427,360 58,139,939 48,688,505 26,372,620 10,090,771 29,591,406 19,699,749	22,402,176 78,111,313 21,852,471 66,688,710 53,496,790 25,955,306 10,443,832 32,641,573 24,831,137	23,188,76 79,048,98 27,514,09 23,524,98 74,804,00 55,023,05 28,748,80 10,750,79 37,175,44 25,842,15
	Rio Grande Hospital San Luis Valley Health Conejos County Ho Sedgwick County Health Center Southeast Colorado Hospital District Southwest Health System, Inc. Spanish Peaks Regional Health Center St. Vincent General Hospital District UCHealth Broomfield Hospital UCHealth Grandview Hospital UCHealth Fixes Peak Regional Hospital Welsbrod Memorial County Hospital Wray Community District Hospital	UCHealth UCHealth	East East West East West Denver Colorado Springs Colorado Springs East East	9,084,552 12,662,414 12,027,479 4,463,965	9,564,916 13,603,085 7,821,019 4,758,290	14,712,315 8,698,573 4,670,195	15,433,400 8,842,182 5,148,828 20,596,689 859,115,953	9,670,129 53,763,961 25,626,859 4,104,450 6,810,276	17,112,864 11,222,349 45,852,883 39,142,273 23,106,177 8,011,023	19,261,771 67,719,612 16,734,297 13,072,778 48,330,683 44,673,931 22,368,061 8,934,935	21,587,653 71,912,428 18,427,360 58,139,939 48,688,505 26,372,620 10,090,771 29,591,406	22,402,176 78,111,313 21,852,471 66,688,710 53,496,790 25,955,306 10,443,832 32,641,573	23,188,761 79,048,98' 27,514,09- 23,524,98i 74,804,000 55,023,05' 28,748,80! 10,750,79-

## Total Operating Expense by Year

DOI Region	Hospital Name	System	Peer Group	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023
Boulder	AdventHealth Avista Hospital	AdventHealth	Large	89,318,213	99,140,906	109,943,680	112,934,250	125,892,375	141,439,930	143,086,562	152,611,991	170,763,743	186,016,255
	Boulder Community Health		Large	243,263,990	269,160,898	268,748,348	291,991,547	293,926,840	369,352,303	361,724,132	399,480,955	425,230,721	446,433,466
	CommonSpirit Longmont United Hospital	Commonspirit	Large			185,283,777	193,644,170	162,850,938	155,860,153	148,789,690	137,755,370	150,638,812	138,011,907
	Intermountain Health Good Samaritan Me	Intermountain	Large	254,000,706	264,940,636	266,779,624	283,169,903	290,719,902	272,870,307	281,584,804	295,295,792	350,012,160	361,463,53
	UCHealth Longs Peak Hospital Total	UCHealth	Medium	E9/ E92 000	(22.242.440	607,237	5,865,984	78,751,103	123,351,279	1,075,448,108	146,044,085	170,593,448	209,113,724
Colorado	Children's Hospital Colorado Springs	Children's	Larne	586,582,909	633,242,440	831,362,665	887,605,853	952,141,157	1,062,873,971	178,421,803	1,131,188,194 182,775,593	1,267,238,884 242,054,603	1,341,038,887 276,194,890
Springs	Cilitarens nospitat cotorado springs	Cilitarens	Large Medium						92,994,098	170,421,003	102,773,373	242,034,003	270,174,070
	CommonSpirit Penrose-St. Francis Hospital	Commonspirit	Large	458,162,704	511,009,946	563,088,060	600,727,920	624,512,132	668,974,844	721,599,864	785,338,585	843,021,825	865,483,283
	UCHealth Grandview Hospital	UCHealth	Small	,,	,,.	,,	,,	25,626,859	39,142,273	44,673,931	48,688,505	53,496,790	55,023,051
	UCHealth Memorial Hospital Central	UCHealth	Large	597,173,494	589,306,050	670,969,314	754,444,619	863,051,531	847,665,225	876,621,262	924,249,816	1,071,419,797	1,186,026,356
	UCHealth Pikes Peak Regional Hospital	UCHealth	Small					4,104,450	23,106,177	22,368,061	26,372,620	25,955,306	28,748,805
	Total			1,055,336,197	1,100,315,996	1,234,057,374	1,355,172,539	1,517,294,972	1,671,882,616	1,843,684,921	1,967,425,119	2,235,948,321	2,411,476,385
Denver	AdventHealth Castle Rock Hospital	AdventHealth	Medium	66,988,620	82,739,929	83,818,256	90,227,412	107,955,805	116,138,586	122,210,530	136,968,998	157,669,174	172,405,981
	AdventHealth Littleton Hospital	AdventHealth	Large	237,731,602	243,773,060	249,357,097	268,157,584	270,532,506	274,786,354	296,615,183	299,044,372	339,263,514	360,912,823
	AdventHealth Parker Hospital	AdventHealth	Large	172,871,028	202,047,367	219,236,509	246,123,792	258,389,827	263,857,373	288,709,099	300,552,690	328,209,057	336,029,247
	AdventHealth Porter Hospital	AdventHealth	Large	275,517,671	302,787,796	308,147,176	326,717,281	320,831,582	318,616,777	323,391,491	352,892,102	379,264,896	386,057,827
	Children's Hospital Colorado	Children's	Large	854,464,151	932,703,817	946,359,350	993,186,178	1,090,860,123	1,160,741,972	1,206,859,354	1,300,148,841	1,480,323,569	1,621,119,328
	CommonSpirit OrthoColorado Hospital	Commonspirit	Medium	42,451,644	46,431,679	56,317,363	60,275,132	64,110,123	65,851,108	63,291,569	72,217,798	76,381,121	73,704,546
	CommonSpirit St. Anthony Hospital CommonSpirit St. Anthony North Hospital	Commonspirit Commonspirit	Large Medium	321,587,728 143,261,271	348,396,028 150,063,606	371,992,597 175,948,847	387,646,290 174,723,382	383,650,623 176,177,588	391,181,648 189,570,461	413,258,290 198,824,608	435,340,223 223,078,554	485,195,644 248,344,601	512,639,270 257,096,537
	Denver Health Medical Center	Commonspirit		854,551,275	928,049,271	1,017,920,803	1,070,867,217	1,078,403,937	1,073,934,329	1,103,508,280	1,242,582,898	1,321,549,616	1,415,439,398
	HealthONE	HealthONE	Large Large	2,000,607,000	2,044,961,998	2,171,599,000	2,294,288,000	2,439,334,000	1,073,734,327	1,103,300,200	1,242,302,070	1,321,347,010	1,413,437,370
	HealthONE Mountain Ridge	HealthONE	Large	2,000,007,000	2,044,701,770	2,171,377,000	2,274,200,000	2,437,334,000	177,472,000	178,391,000	188,771,000	185,252,000	198,987,000
	HealthONE Presbyterian/St. Luke's	HealthONE	Large						475,568,000	480,591,000	494,408,000	530,789,000	549,548,000
	HealthONE Rose	HealthONE	Large						281,130,000	283,016,000	303,907,000	318,973,000	320,455,000
	HealthONE Sky Ridge	HealthONE	Large						371,010,000	377,848,000	412,265,000	436,799,000	472,681,000
	HealthONE Swedish	HealthONE	Large						505,246,000	504,276,000	552,963,000	574,047,000	608,826,000
	HealthONE The Medical Center of Aurora	HealthONE	Large						367,869,000	377,290,000	427,977,000	449,149,000	471,234,000
	Intermountain Health Lutheran Medical C	Intermountain	Large	303,970,886	313,882,916	329,474,083	358,394,569	363,533,277	349,672,369	382,245,473	534,794,690	500,025,038	527,398,948
	Intermountain Health Platte Valley Medic	Intermountain	Medium	93,248,713	101,549,116	107,132,838	119,256,259	112,502,455	129,887,815	146,743,778	148,580,953	181,375,504	191,935,039
	Intermountain Health St. Joseph Hospital	Intermountain	Large	455,496,657	481,811,669	491,884,038	504,770,777	521,532,842	528,016,703	566,735,536	571,327,449	655,542,981	688,244,753
	National Jewish Health	IICUn-IAL	Small	207,370,000	220,392,000	229,079,000	238,964,000	247,794,000	282,844,395	305,209,000	333,948,001	337,701,000	362,007,141
	UCHealth Broomfield Hospital	UCHealth UCHealth	Small				4 420 724	53,763,961	45,852,883	48,330,683	58,139,939	66,688,710	74,804,000
	UCHealth Highlands Ranch UCHealth University of Colorado Hospital	UCHealth	Medium Large	1,037,261,472	1,145,611,395	1,266,288,327	1,420,724	4,043,204 1,620,359,251	35,249,093 1,812,156,860	189,270,121 1,908,242,607	218,779,187 2,080,379,300	259,637,725 2,318,355,971	2,612,589,370
	Total	ocrieatui	Large	7,067,379,719	7,545,201,647	8,024,555,284	8,561,135,872	9,113,775,104	9,216,653,724	9,764,857,602	10,689,066,995	11,630,537,121	12,482,090,198
East	Arkansas Valley Regional Medical Center		Small	32,847,190	34,590,021	30,637,710	30,577,839	31,337,872	38,544,213	32,931,478	33,462,893	38,984,982	40,945,714
	Banner East Morgan County Hospital	Banner Health	Small	24,615,564	24,967,268	27,426,834	28,386,205	31,439,062	32,138,054	34,130,746	36,166,866	38,621,296	39,656,571
	Banner Sterling Regional MedCenter	Banner Health	Small	40,607,247	41,122,216	42,765,470	45,591,585	48,468,623	50,619,254	53,423,804	55,092,617	55,884,319	57,762,360
	CommonSpirit St. Elizabeth Hospital	Commonspirit	Medium	41,888,745	43,517,880	45,549,999	44,144,999	45,473,999	35,542,503	28,669,181			46,137,324
	CommonSpirit St. Thomas More Hospital	Commonspirit	Small	53,395,878	61,314,104	64,946,179	68,814,349	66,060,066	66,725,268	69,727,824	74,453,526	77,708,462	76,096,501
	Haxtun Hospital District		Small		7,789,641	8,523,969	9,256,420	9,248,720		10,675,981	12,444,458	13,171,209	14,913,637
	Heart of the Rockies Regional Medical Ce		Small	42,460,391	48,805,411	55,216,000	60,123,981	67,707,859	75,817,764	86,080,713	96,981,774	111,185,730	125,119,520
	Keefe Memorial Health Service District		Small						4,073,309	6,865,462	9,104,189	11,897,240	13,608,573
	Kit Carson County Health Service District		Small	11,948,865	12,456,656	10,203,728	13,242,459	12,800,587		18,572,842	20,217,555	22,157,698	21,724,126
	Lincoln Community Hospital		Small						18,984,177	19,676,719	23,693,763	25,888,779	30,603,355
	Melissa Memorial Hospital  Mt. San Rafael Hospital		Small Small	11,005,808 24,134,901	11,858,988 28,030,678	12,712,092 27,316,262	29,195,876	17,153,531 32,186,969	18,229,389 33,947,917	19,301,494 36,003,677	21,842,412 37,342,242	24,398,511 41,554,242	25,040,210 41,917,315
	Prowers Medical Center		Small	24,134,901	20,030,076	27,310,202	29,193,070	32,100,909	32,509,202	32,999,565	32,965,787	38,460,476	46,468,766
	Rio Grande Hospital		Small	13,475,333	14,438,390	16,335,838	18,083,829	18,792,742	23,034,768	22,685,625	24,753,464	28,398,425	31,676,030
	San Luis Valley Health Conejos County Ho	San Luis Vallev	Small	9,493,015	9,924,423	8,823,720	9,313,920	9,909,950	10,309,926	10,926,932	10,102,256	12,552,024	13,285,528
	San Luis Valley Health Regional Medical C		Medium	60,220,272	63,906,742	69,666,541	75,525,404	82,636,423	88,766,991	92,650,530	99,463,538	107,994,493	112,773,965
	Sedgwick County Health Center		Small	9,084,552	9,564,916	9,721,418	9,970,996	10,446,912	11,999,529	12,698,892	14,137,326	16,185,079	16,062,080
	Southeast Colorado Hospital District		Small	12,662,414	13,603,085	14,712,315	15,433,400	16,462,659	18,202,820	19,261,771	21,587,653	22,402,176	23,188,760
	Spanish Peaks Regional Health Center		Small						17,112,864	16,734,297	18,427,360	21,852,471	27,514,094
	Weisbrod Memorial County Hospital		Small	4,463,965	4,758,290	4,670,195	5,148,828	6,810,276	8,011,023	8,934,935	10,090,771	10,443,832	10,750,794
	Wray Community District Hospital		Small	15,108,977	15,273,195	17,512,928	20,596,689	20,968,471	23,958,672	24,365,571	29,591,406	32,641,573	37,175,444
	Yuma District Hospital		Small								19,699,749	24,831,137	25,842,156
	Total			407,413,117	445,921,904	466,741,198	483,406,779	527,904,721	608,527,642	657,318,039	701,621,604	777,214,154	878,262,823
Ft. Collins	Banner Fort Collins Medical Center	Banner Health	Small	420 004 34=	12/ 02/ 11:	44,623,930	46,849,778	43,786,529	47,113,028	46,231,105	50,917,537	53,195,567	56,577,184
	Banner McKee Medical Center Estes Park Health	Banner Health	Large Small	120,086,317	126,001,414	120,071,678	125,238,442 38,600,027	117,762,160	122,283,504 52,688,039	124,861,333	139,286,264	119,266,761	118,704,813 63,110,710
	UCHealth Medical Center of the Rockies	UCHealth	Large	31,953,412 259,070,499	31,458,757 283,139,684	34,267,288 300,912,097	329,310,525	50,600,459 365,151,757	454,985,652	55,712,313 442,787,792	57,128,599 454,011,188	64,566,783 505,396,908	550,748,353
	UCHealth Medical Center of the Rockies  UCHealth Poudre Valley Hospital	UCHealth	Large	367,317,222	374,587,866	414,049,059	455,095,951	482,265,937	539,691,030	557,974,059	585,949,383	666,191,534	705,886,484
	Total		5	778,427,451	815,187,721	913,924,052	995,094,723	1,059,566,843	1,216,761,254	1,227,566,603	1,287,292,971	1,408,617,553	1,495,027,544
Grand	Community Hospital		Medium	., .,	., ., .	-, -,	.,,	, , , , , , , ,	167,994,988	178,184,608	200,123,333	228,796,475	244,263,906
Junction	Family Health West		Small		29,015,259	32,304,640	35,161,472	42,080,315	46,353,289	48,909,281	53,171,026	79,689,623	82,240,701
	Intermountain Health St. Mary's Hospital	Intermountain	Large	371,544,467	359,531,057	385,686,098	385,351,990	403,907,788	396,467,392	428,875,762	454,461,548	541,741,741	574,877,941
	Total			371,544,467	388,546,316	417,990,738	420,513,462	445,988,103	610,815,669	655,969,651	707,755,907	850,227,839	901,382,548
Greeley	Banner North Colorado Medical Center	Banner Health	Large	323,335,575	319,864,782	337,962,309	347,702,362	335,529,587	351,171,235	332,001,660	368,335,337	364,065,900	352,695,453
	UCHealth Greeley	UCHealth	Medium	200 00-	240 01	22-2-2	777,362	2,527,488	25	147,968,725	158,640,508	180,815,618	196,649,689
	Total	_		323,335,575	319,864,782	337,962,309	348,479,724	338,057,075	351,171,235	479,970,385	526,975,845	544,881,518	549,345,142
Pueblo	CommonSpirit St. Mary-Corwin Hospital Parkview Medical Center	Commonspirit	Large	178,255,627	182,291,778	186,673,561	194,878,880	173,853,026	138,370,640	142,417,833	144,351,976	154,123,729	142,770,362
	Parkview Medical Center Total		Large	283,962,983	299,526,764	348,049,316	355,791,534 550,670,414	379,254,156 553 107 182	398,729,751	461,520,428	494,447,329 638,799,305	559,831,411	437,943,062
West	Animas Surgical Hospital		Small	462,218,610	481,818,542	534,722,877	330,070,414	553,107,182	537,100,391 31,767,375	603,938,261 32,923,129	35,414,801	713,955,140 40,007,645	580,713,424 39,893,060
.,,,,,,	Aspen Valley Hospital		Small						107,284,641	99,565,759	102,381,325	120,491,035	145,449,314
	CommonSpirit Mercy Hospital	Commonspirit	Medium	145,562,969	166,065,908	185,226,734	200,513,202	211,130,952	211,077,395	219,587,541	224,801,879	255,901,016	263,317,227
	CommonSpirit St. Anthony Summit Hospital		Medium	46,810,081	50,609,314	63,689,808	74,703,857	80,187,854	82,932,984	84,058,593	87,574,321	107,406,789	112,362,094
	Delta Health	,	Medium	64,885,478	69,353,264	71,142,935	78,594,535	83,025,410	89,089,575	92,465,208	57,212,321	100,866,192	108,655,458
	Grand River Hospital District		Small	38,961,122	41,895,768	46,420,434	51,681,129	55,338,167	59,066,257	60,473,455	102,714,256	111,217,713	115,602,175
	Gunnison Valley Health		Small	25,803,747	26,962,961	33,804,295	35,195,376	39,377,780	45,346,580	51,320,072	57,228,421	61,225,346	71,329,227
	Memorial Regional Health		Small							63,266,587	64,187,752	63,808,119	67,206,316
	Middle Park Health - Kremmling		Small								40,337,211	49,737,719	51,731,823
	Montrose Memorial Hospital		Medium						118,211,742	124,668,961	135,806,635	148,289,797	147,402,297
	Pagosa Springs Medical Center		Small						35,570,898	36,500,081	39,203,074	41,299,752	43,189,183
	Pioneers Medical Center		Small	13,049,284	16,829,786	21,441,016	22,360,416	23,950,465	27,779,879	35,780,961	42,510,854	46,526,729	53,805,207
	Rangely District Hospital		Small	19,163,381	19,713,646	18,012,077	17,725,197	17,246,331	16,564,002	17,344,698	19,394,624	21,168,201	21,681,338
	Southwest Health System, Inc.		Small	42 027 470	7 934 040	0 (00 572	0.040.400	0.770.100	44 222 240	67,719,612	71,912,428	78,111,313	79,048,989
	St. Vincent General Hospital District	IICUn-IAL	Small	12,027,479	7,821,019	8,698,573	8,842,182	9,670,129	11,222,349	13,072,778	102 /// 555	142 7/0 700	23,524,988
	UCHealth Yampa Valley Medical Center	UCHealth	Medium	1/1 000 020	1/7 200 244	1/4 045 5/1	164 062 022	81,391,016	102,824,259	102,501,752	103,666,557	113,769,798	124,648,259
	Vail Health Hospital		Medium Medium	141,980,038	147,389,214	146,865,561	164,062,032	182,108,935	199,347,958	226,627,538	234,804,770	274,479,855	303,155,507
	Valley View Hospital Total		meulum	160,255,459 668,499,038	192,702,619 739,343,500	215,140,236 810,441,669	208,377,354 862,055,280	215,314,328 998,741,367	236,990,823 1,375,076,716	251,635,001 1,579,511,726	272,222,207 1,691,373,435	293,949,076 1,928,256,095	323,279,046 2,095,281,508
Grand Total				11,720,737,083	12,469,442,848	13,571,758,166	14,464,134,647	15,506,576,523	16,650,863,219	17,888,265,296	19,341,499,375	21,356,876,625	22,734,618,459
				,, 20,737,003	, , 172,070	. 5,571,750,100	. 1, 10 1, 134,04/	. 5,500,570,523	. 0,030,003,217	.,,000,200,270	. 7,5 . 1,777,373	21,550,070,025	12,737,010,43

# Patient Service Net Income by Year

	AdventHealth Porter Hospital	AdventHealth	Denver	-17,008,985	-46,782,047	-25,791,323	-28,946,290	2,755,659
	Banner McKee Medical Center	Banner Health	Ft. Collins	16,914,045	10,574,147	-5,427,220	-10,711,629	-1,403,050
	Banner North Colorado Medical Center	Banner Health	Greeley	24,076,392	-4,447,064	-31,368,949	-34,633,019	2,286,115
	Boulder Community Health		Boulder	-18,236,762	-34,601,869	-36,076,043	-2,792,160	-78,795,200
	Children's Hospital Colorado	Children's	Denver	19,570,827	-68,414,904	-22,844,885	-3,254,332	-3,673,757
	Children's Hospital Colorado Springs	Children's	Colorado Springs	40.007.204	-5,430,808	8,824,604	-20,993,587	2,411,43
	CommonSpirit Longmont United Hospital CommonSpirit Penrose-St. Francis Hospital	Commonspirit Commonspirit	Boulder	-10,007,381	-3,507,424	-4,845,833 72,480,035	-18,170,943 55,532,020	-7,398,379
	CommonSpirit St. Anthony Hospital	Commonspirit	Colorado Springs Denver	51,268,693 35,984,679	71,430,411 14,394,422	54,149,707	32,001,978	-6,494,39 -426,80
	CommonSpirit St. Mary-Corwin Hospital	Commonspirit	Pueblo	-12,411,630	-14,060,572	-11,964,994	-12,220,379	-778,37
	Denver Health Medical Center	сопшонарите	Denver	-168,849,975	-139,609,180	-160,049,386	-186,941,648	1,188,53
	HealthONE Mountain Ridge	HealthONE	Denver	17,230,761	30,219,847	24,722,016	6,922,842	-18,019,77
	HealthONE Presbyterian/St. Luke's	HealthONE	Denver	162,470,403	156,936,828	156,109,502	184,224,539	-7,281,07
	HealthONE Rose	HealthONE	Denver	75,389,207	59,541,005	70,667,916	59,260,357	54,876,02
	HealthONE Sky Ridge	HealthONE	Denver	167,974,708	148,861,196	158,186,112	134,659,843	59,945,35
	HealthONE Swedish	HealthONE	Denver	160,584,523	145,295,505	167,412,096	122,795,386	104,724,91
	HealthONE The Medical Center of Aurora	HealthONE	Denver	49,496,962	26,318,487	49,212,825	25,355,075	7,448,45
	Intermountain Health Good Samaritan Me		Boulder	16,927,969	27,501,718	45,123,497	-20,803,546	-87,063,12
	Intermountain Health Lutheran Medical C		Denver	-4,874,541	-22,390,851	-115,182,671	-78,573,116	-4,846,29
	Intermountain Health St. Joseph Hospital Intermountain Health St. Mary's Hospital	Intermountain Health Intermountain Health	Denver Grand Junction	39,413,534 12,053,360	936,992 6,238,586	46,383,951 35,537,998	-54,265,934 -28,306,717	142,367,32 -14,396,46
	Parkview Medical Center	intermountain neatti	Pueblo	-45,922,006	-6,764,879	16,187,150	-54,313,716	-76,512,31
	UCHealth Medical Center of the Rockies	UCHealth	Ft. Collins	114,442,291	58,036,320	71,308,497	32,544,110	-9,853,61
	UCHealth Memorial Hospital Central	UCHealth	Colorado Springs	72,942,272	21,397,381	71,097,327	6,340,937	-16,576,00
	UCHealth Poudre Valley Hospital	UCHealth	Ft. Collins	143,859,689	77,875,583	90,989,823	47,719,980	-26,332,57
	UCHealth University of Colorado Hospital	UCHealth	Denver	323,123,033	172,870,861	266,327,205	182,716,670	50,618,72
	Total			1,329,521,768	752,003,757	1,097,828,369	399,320,258	94,381,38
dium	AdventHealth Castle Rock Hospital	AdventHealth	Denver	5,922,709	1,370,648	8,316,836	10,332,181	-704,25
	Children's Hospital Colorado Springs	Children's	Colorado Springs	-14,742,098				
	CommonSpirit Mercy Hospital	Commonspirit	West	31,526,491	31,628,754	41,213,412	33,103,804	-189,746,94
	CommonSpirit OrthoColorado Hospital	Commonspirit	Denver	28,024,391	34,998,134	44,318,603	38,412,925	30,789,47
	CommonSpirit St. Anthony North Hospital	Commonspirit	Denver	13,188,458	19,274,329	25,979,787	21,743,935	-22,961,94
	CommonSpirit St. Anthony Summit Hospital		West	39,739,919	34,630,980	39,447,001	50,832,117	-612,74
	CommonSpirit St. Elizabeth Hospital Community Hospital	Commonspirit	East Grand Junction	6,666,668 12,184,583	10,598,801 27,280,335	5,000,258	-6,330,414	47,494,26 -4,382,90
	Delta Health		West	-4,787,655	-12,069,169	32,686,617	-7,222,325	-1,702,54
	Intermountain Health Platte Valley Medic	Intermountain Health	Denver	5,413,873	-13,491,090	5,397,946	-17,177,375	-96,148,35
	Montrose Memorial Hospital	meermouneau reacci	West	3,220,795	-1,409,742	4,999,788	4,674,918	-801,82
	San Luis Valley Health Regional Medical C	San Luis Valley	East	1,030,093	-5,035,715	-2,020,318	-3,090,532	-36,020,35
	UCHealth Greeley	UCHealth	Greeley		-51,508,502	-16,067,535	-5,777,874	219,292,36
	UCHealth Highlands Ranch	UCHealth	Denver	-33,762,415	-84,720,391	-40,119,632	-30,131,655	-393,11
	UCHealth Longs Peak Hospital	UCHealth	Boulder	-31,477,028	-23,085,304	-71,838	-5,829,125	-3,350,44
	UCHealth Yampa Valley Medical Center	UCHealth	West	1,814,985	2,490,666	12,452,881	3,267,926	-13,034,98
	Vail Health Hospital		West	4,131,161	-24,554,984	-1,429,434	-39,337,837	15,734,22
	Valley View Hospital		West	13,944,739	1,791,236	17,745,764	5,234,385	2,070,12
all	Total		14/	82,039,670	-51,811,013	177,850,136	52,705,055	-54,479,95
at	Animas Surgical Hospital  Arkansas Valley Regional Medical Center		West East	2,464,482 -2,800,327	4,787,008 -5,727	6,821,753 -5,144,011	8,845,577 -1,852,878	6,095,93 -4,328,42
	Aspen Valley Hospital		West	-13,028,997	-7,946,038	4,635,325	9,353,946	-9,399,86
	Banner East Morgan County Hospital	Banner Health	East	2,600,572	1,977,299	3,659,876	2,114,749	1,500,08
	Banner Fort Collins Medical Center	Banner Health	Ft. Collins	-94,709	-2,334,537	-944,891	-1,033,867	-44,259,51
	Banner Sterling Regional MedCenter	Banner Health	East	8,132,118	7,888,197	7,245,186	2,742,703	970,65
	CommonSpirit St. Thomas More Hospital	Commonspirit	East	5,856,392	12,912,704	20,740,095	21,062,501	6,765,98
	Estes Park Health		Ft. Collins	-3,933,561	-4,209,766	-5,523,129	-11,793,814	-7,002,85
	Family Health West		Grand Junction	11,307,475	3,159,700	10,759,899	-2,181,282	-3,047,10
	Grand River Hospital District		West	-4,690,232	-9,111,634	-20,984,077	-23,215,830	-2,004,35
	Gunnison Valley Health		West	8,356,920	3,825,882	5,105,373	1,403,759	-15,653,30
	Haxtun Hospital District		East		1,433,369	2,147,863	46,237	-2,095,66
	Heart of the Rockies Regional Medical Ce		East	6,564,609	-291,360	6,268,224	8,625,015	-2,610,78
	Keefe Memorial Health Service District		East	2,908,234	-793,460	-1,563,976	-3,559,083	-2,222,20
	Kit Carson County Health Service District Lincoln Community Hospital		East East	-1,899,106	-1,026,197 -3,702,890	1,964,434 -1,625,392	-1,800,448 -3,037,570	1,075,52
	Melissa Memorial Hospital		East	-1,554,733	-3,702,890	-1,666,493	-3,037,570	-4,900,92
	Memorial Regional Health		West	1,557,755	-4,150,875	-644,723	-1,691,716	-38,304,15
	Middle Park Health - Kremmling		West		4,130,073	3,775,202	408,495	11,113,80
	Mt. San Rafael Hospital		East	1,683,220	3,103,096	-5,296,610	-5,193,866	-804,28
	National Jewish Health		Denver	-66,485,363	-72,263,381	-79,841,502	-78,412,681	-3,882,31
	Pagosa Springs Medical Center		West	-3,276,433	-3,219,030	2,368,141	-5,950,711	11,656,28
	Pioneers Medical Center		West	-4,868,218	-4,162,080	-717,442	-2,455,712	-27,274,49
	Prowers Medical Center		East	191,000	-18,008	482,520	-633,611	33,898,87
	Rangely District Hospital		West	-10,752,117	-7,331,706	-4,432,859	-5,239,451	-7,602,22
	Rio Grande Hospital		East	996,966	-67,931	-108,403	-684,804	62,088,01
	San Luis Valley Health Conejos County Ho	San Luis Valley	East	134,264	656,211	2,492,661	1,654,746	-18,316,29
	Sedgwick County Health Center		East	1,082,854	1,282,340	158,413	-918,471	36,439,22
	Southeast Colorado Hospital District		East	-1,132,480	-328,694	466,344	-2,377,497	108,228,00
	Southwest Health System, Inc.		West	2 202 444	-7,069,149 -3,873,107	-4,885,968 1,663,613	-3,125,752	-1,136,45 28 143 78
	Spanish Peaks Regional Health Center St. Vincent General Hospital District		East West	-2,203,414 -3,545,510	-3,873,107 -849,390	1,663,613	-2,813,966	28,143,78 -40,681,13
	UCHealth Broomfield Hospital	UCHealth	Denver	-3,545,510	-849,390	-6,978,420	-7,441,238	-40,681,1. -31,371,4
	UCHealth Grandview Hospital	UCHealth	Colorado Springs	-22,854,927	-7,920,027	-5,510,335	-7,441,238	-31,371,43
	UCHealth Pikes Peak Regional Hospital	UCHealth	Colorado Springs	-3,846,584	-869,024	-521,482	-870,748	-3,865,12
	Weisbrod Memorial County Hospital	- or reace!	East	-3,846,384	-114,807	-65,511	-78,825	2,243,47
	Wray Community District Hospital		East	-2,081,455	-717,872	493,299	1,039,072	-10,658,15
				2,001,100	,	.,5,2,,	.,,	10,030,13
	Yuma District Hospital		East			-701,118	-2,753,819	-7.852.89
			East	-100,424,768	-113,341,676	-701,118 -65,908,123	-2,753,819 -117,734,104	-7,852,89 -31,374,04

### Patient Service Profit Margin by Year

Peer Group		System	DOI Region	2019	2020	2021	2022	2023
Large	AdventHealth Avista Hospital	AdventHealth	Boulder	11.3%	9.9%	13.0%	8.5%	2.2%
	AdventHealth Littleton Hospital	AdventHealth		11.6%	2.8%	6.9%	0.4%	-0.7%
	AdventHealth Parker Hospital	AdventHealth	Denver	15.7%	13.7%	17.3%	12.6%	5.99
	AdventHealth Porter Hospital	AdventHealth	Denver	-5.7%	-17.2%	-8.0%	-8.3%	0.89
	Banner McKee Medical Center	Banner Heal	Ft. Collins	12.2%	8.0%	-4.1%	-9.9%	-1.39
	Banner North Colorado Medical Center	Banner Heal	Greeley	6.5%	-1.4%	-9.5%	-10.7%	0.79
	Boulder Community Health		Boulder	-5.3%	-10.8%	-10.2%	-0.7%	-20.19
	Children's Hospital Colorado	Children's	Denver	1.7%	-6.4%	-1.9%	-0.2%	-0.29
	Children's Hospital Colorado Springs	Children's	Colorado Sp		-3.2%	4.6%	-9.5%	1.09
	CommonSpirit Longmont United Hospital	Commonspirit		-6.9%	-2.5%	-3.7%	-13.8%	-6.89
	CommonSpirit Penrose-St. Francis Hospital			7.2%	9.1%	8.5%	6.2%	-0.79
	CommonSpirit St. Anthony Hospital	Commonspirit		8.5%	3.4%	11.1%	6.2%	-0.19
	CommonSpirit St. Mary-Corwin Hospital	Commonspirit		-9.9%	-11.2%	-9.2%	-8.7%	-0.69
	Denver Health Medical Center		Denver	-21.4%	-15.7%	-16.0%	-17.8%	0.19
	HealthONE Mountain Ridge	HealthONE	Denver	8.9%	14.5%	11.6%	3.6%	-9.49
	HealthONE Presbyterian/St. Luke's	HealthONE	Denver	25.5%	24.6%	24.0%	25.8%	-1.1
	HealthONE Rose	HealthONE	Denver	21.2%	17.4%	18.9%	15.7%	14.49
	HealthONE Sky Ridge	HealthONE	Denver	31.2%	28.3%	27.7%	23.6%	10.3
	HealthONE Swedish	HealthONE	Denver	24.1%	22.4%	23.2%	17.6%	14.7
	HealthONE The Medical Center of Aurora	HealthONE	Denver	11.9%	6.5%	10.3%	5.4%	1.69
	Intermountain Health Good Samaritan Me.	Intermount	Boulder	5.9%	8.9%	13.3%	-6.3%	-26.1
	Intermountain Health Lutheran Medical C	Intermount	Denver	-1.4%	-6.3%	-27.6%	-18.8%	-1.19
			Denver	7.0%			-9.1%	23.59
	Intermountain Health St. Joseph Hospital				0.2%	7.6%		
	Intermountain Health St. Mary's Hospital	Intermount	Grand Junct	3.0%	1.5%	7.3%	-5.6%	-2.79
	Parkview Medical Center		Pueblo	-13.5%	-1.5%	3.2%	-10.9%	-19.19
	UCHealth Medical Center of the Rockies	UCHealth	Ft. Collins	20.2%	11.6%	13.7%	6.1%	-1.79
	UCHealth Memorial Hospital Central	UCHealth	Colorado Sp	7.9%	2.4%	7.2%	0.6%	-1.4
	UCHealth Poudre Valley Hospital	UCHealth	Ft. Collins	21.1%	12.3%	13.5%	6.7%	-3.59
	UCHealth University of Colorado Hospital	UCHealth	Denver	15.1%	8.3%	11.4%	7.3%	1.89
ledium	AdventHealth Castle Rock Hospital	AdventHealth	Denver	4.9%	1.1%	5.7%	6.2%	-0.49
	Children's Hospital Colorado Springs	Children's	Colorado Sp	-18.9%				
	CommonSpirit Mercy Hospital	Commonspirit	West	13.1%	12.9%	15.9%	11.7%	-64.69
	CommonSpirit OrthoColorado Hospital	Commonspirit		29.9%	35.7%	37.9%	33.6%	27.99
	CommonSpirit St. Anthony North Hospital	Commonspirit		6.5%	8.9%	10.6%	8.1%	-8.19
	CommonSpirit St. Anthony Summit Hospital			32.6%	30.1%	31.7%	32.3%	-0.49
	CommonSpirit St. Elizabeth Hospital			15.8%	27.1%	31.7%	32.3%	112.69
		Commonspirit						
	Community Hospital		Grand Junct	6.8%	13.3%	2.5%	-2.9%	-1.89
	Delta Health		West	-5.7%	-15.1%	36.4%	-7.8%	-1.79
	Intermountain Health Platte Valley Medic	Intermount	Denver	4.0%	-10.6%	3.5%	-10.5%	-56.1%
	Montrose Memorial Hospital		West	2.7%	-1.2%	3.7%	3.2%	-0.6%
	San Luis Valley Health Regional Medical C	San Luis Val	East	1.2%	-6.0%	-2.2%	-3.0%	-34.5%
	UCHealth Greeley	UCHealth	Greeley		-54.4%	-11.4%	-3.3%	123.5%
	UCHealth Highlands Ranch	UCHealth	Denver	-8620.6%	-82.5%	-22.7%	-13.2%	-0.29
	UCHealth Longs Peak Hospital	UCHealth	Boulder	-34.4%	-19.8%	0.0%	-3.5%	-1.79
	UCHealth Yampa Valley Medical Center	UCHealth	West	1.8%	2.4%	10.8%	2.8%	-10.49
	Vail Health Hospital		West	2.2%	-12.9%	-0.7%	-17.3%	6.29
	Valley View Hospital		West	5.7%	0.7%	6.3%	1.8%	0.69
mall	Animas Surgical Hospital		West	7.2%	12.7%	16.2%	18.1%	13.39
mau			East	-7.9%	0.0%	-18.4%		-11.99
	Arkansas Valley Regional Medical Center						-5.0%	
	Aspen Valley Hospital		West	-14.2%	-8.9%	4.4%	7.4%	-7.19
	Banner East Morgan County Hospital	Banner Heal		7.5%	5.6%	9.3%	5.3%	3.79
	Banner Fort Collins Medical Center	Banner Heal		-0.2%	-5.9%	-1.9%	-2.0%	-73.59
	Banner Sterling Regional MedCenter	Banner Heal	East	13.9%	13.3%	11.8%	4.8%	1.7%
	CommonSpirit St. Thomas More Hospital	Commonspirit	East	8.1%	15.8%	22.0%	21.6%	6.9%
	Estes Park Health		Ft. Collins	-8.1%	-8.2%	-10.8%	-22.5%	-12.49
	Family Health West		Grand Junct	19.8%	6.3%	16.8%	-2.9%	-3.89
	Grand River Hospital District		West	-8.9%	-18.1%	-25.9%	-27.2%	-2.29
	Gunnison Valley Health		West	15.7%	7.0%	8.2%	2.3%	-22.59
	Haxtun Hospital District		East		14.0%	16.4%	0.4%	-15.09
	Heart of the Rockies Regional Medical Ce		East	8.1%	-0.3%	6.2%	7.3%	-2.09
	Keefe Memorial Health Service District		East	41.7%	-13.1%	-25.6%	-43.1%	-22.59
	Kit Carson County Health Service District		East	71.7/0	-5.9%	8.9%	-8.9%	4.59
				44 EV				
	Lincoln Community Hospital		East	-11.5%	-24.3%	-7.7%	-14.0%	-20.99
	Melissa Memorial Hospital		East	-9.5%	-9.2%	-9.0%	-1.3%	-76.49
	Memorial Regional Health		West		-7.1%	-1.0%	-2.8%	-57.19
	Middle Park Health - Kremmling		West			8.6%	0.8%	21.39
	Mt. San Rafael Hospital		East	4.8%	9.4%	-17.8%	-15.4%	-2.29
	National Jewish Health		Denver	-64.8%	-70.3%	-84.4%	-61.1%	-3.09
	Pagosa Springs Medical Center		West	-11.2%	-10.0%	6.6%	-18.2%	28.79
	Pioneers Medical Center		West	-25.2%	-13.3%	-1.8%	-6.3%	-81.29
	Prowers Medical Center		East	0.6%	-0.1%	1.4%	-1.7%	78.4
	Rangely District Hospital		West	-185.0%	-73.2%	-36.2%	-42.6%	-59.49
	Rio Grande Hospital		East	4.2%	-73.2%	-36.2%	-42.6%	211.4
		Can Luis 1/s/						
	San Luis Valley Health Conejos County Ho.	Jan Luis Val	East	1.3%	5.7%	19.8%	12.1%	-129.89
	Sedgwick County Health Center		East	8.3%	10.1%	1.3%	-6.8%	278.0
	Southeast Colorado Hospital District		East	-6.7%	-1.9%	2.5%	-12.9%	581.4
	Southwest Health System, Inc.		West		-12.8%	-7.7%	-4.2%	-1.6
	Spanish Peaks Regional Health Center		East	-20.6%	-43.0%	9.8%	-16.7%	114.8
	St. Vincent General Hospital District		West	-46.2%	-7.4%			-297.69
	UCHealth Broomfield Hospital	UCHealth	Denver	-99.9%	-27.4%	-13.6%	-12.5%	-48.99
	UCHealth Grandview Hospital	UCHealth	Colorado Sp	-9.5%	-21.6%	-12.8%	-11.7%	-73.99
	UCHealth Pikes Peak Regional Hospital	UCHealth	Colorado Sp	-20.1%	-4.1%	-2.0%	-3.5%	-12.69
	Weisbrod Memorial County Hospital		East	-4.1%	-1.6%	-0.9%	-0.8%	24.9%
			East	-9.7%	-3.2%	1.7%	3.2%	
								-30.0%
	Wray Community District Hospital  Yuma District Hospital		East	*****		-3.7%	-12.5%	-36.5%

### Patient Service Net Income by Year

oulder	Hospital Name	System	Peer Group	2019	2020	2021	2022	
	AdventHealth Avista Hospital	AdventHealth	Large	17,971,506	15,605,192	22,051,779	15,658,910	4,81
	Boulder Community Health		Large	-18,236,762	-34,601,869	-36,076,043	-2,792,160	-78,79
	CommonSpirit Longmont United Hospital	Commonspirit	Large	-10,007,381	-3,507,424	-4,845,833	-18,170,943	-7,39
	Intermountain Health Good Samaritan Me	Intermountain Health	Large	16,927,969	27,501,718	45,123,497	-20,803,546	-87,06
	UCHealth Longs Peak Hospital	UCHealth	Medium	-31,477,028	-23,085,304	-71,838	-5,829,125	-3,35
	Total			-24,821,696	-18,087,688	26,181,562	-31,936,864	-171,79
olorado	Children's Hospital Colorado Springs	Children's	Large		-5,430,808	8,824,604	-20,993,587	2,41
prings	3		Medium	-14,742,098				
	CommonSpirit Penrose-St. Francis Hospital	Commonspirit	Large	51,268,693	71,430,411	72,480,035	55,532,020	-6,49
	UCHealth Grandview Hospital	UCHealth	Small	-3,397,581	-7,920,027	-5,510,335	-5,605,372	-34,77
	UCHealth Memorial Hospital Central	UCHealth	Large	72,942,272	21,397,381	71,097,327	6,340,937	-16,57
	UCHealth Pikes Peak Regional Hospital	UCHealth	Small		-869,024	-521,482	-870,748	-3,86
		UCHeditii	SIIIdll	-3,846,584				
	Total			102,224,701	78,607,933	146,370,148	34,403,249	-59,30
enver	AdventHealth Castle Rock Hospital	AdventHealth	Medium	5,922,709	1,370,648	8,316,836	10,332,181	-70
	AdventHealth Littleton Hospital	AdventHealth	Large	36,102,660	8,394,052	21,969,196	1,209,007	-2,52
	AdventHealth Parker Hospital	AdventHealth	Large	49,035,534	45,584,823	62,638,436	47,305,621	23,31
	AdventHealth Porter Hospital	AdventHealth	Large	-17,008,985	-46,782,047	-25,791,323	-28,946,290	2,75
	Children's Hospital Colorado	Children's	Large	19,570,827	-68,414,904	-22,844,885	-3,254,332	-3,67
	CommonSpirit OrthoColorado Hospital	Commonspirit	Medium	28,024,391	34,998,134	44,318,603	38,412,925	30,78
	CommonSpirit St. Anthony Hospital	Commonspirit	Large	35,984,679	14,394,422	54,149,707	32,001,978	-42
	CommonSpirit St. Anthony North Hospital	Commonspirit	Medium	13,188,458	19,274,329	25,979,787	21,743,935	-22,96
	Denver Health Medical Center	сопшонарите						1,18
			Large	-168,849,975	-139,609,180	-160,049,386	-186,941,648	
	HealthONE Mountain Ridge	HealthONE	Large	17,230,761	30,219,847	24,722,016	6,922,842	-18,01
	HealthONE Presbyterian/St. Luke's	HealthONE	Large	162,470,403	156,936,828	156,109,502	184,224,539	-7,28
	HealthONE Rose	HealthONE	Large	75,389,207	59,541,005	70,667,916	59,260,357	54,87
	HealthONE Sky Ridge	HealthONE	Large	167,974,708	148,861,196	158,186,112	134,659,843	59,94
	HealthONE Swedish	HealthONE	Large	160,584,523	145,295,505	167,412,096	122,795,386	104,72
	HealthONE The Medical Center of Aurora	HealthONE	Large	49,496,962	26,318,487	49,212,825	25,355,075	7,44
	Intermountain Health Lutheran Medical C	Intermountain Health	Large	-4,874,541	-22,390,851	-115,182,671	-78,573,116	-4,84
	Intermountain Health Platte Valley Medic	Intermountain Health	Medium	5,413,873	-13,491,090	5,397,946	-17,177,375	-96,14
	Intermountain Health St. Joseph Hospital	Intermountain Health						142,36
		mtermountain Health	Large	39,413,534	936,992	46,383,951	-54,265,934	
	National Jewish Health		Small	-66,485,363	-72,263,381	-79,841,502	-78,412,681	-3,88
	UCHealth Broomfield Hospital	UCHealth	Small	-22,854,927	-10,400,801	-6,978,420	-7,441,238	-31,37
	UCHealth Highlands Ranch	UCHealth	Medium	-33,762,415	-84,720,391	-40,119,632	-30,131,655	-3'
	UCHealth University of Colorado Hospital	UCHealth	Large	323,123,033	172,870,861	266,327,205	182,716,670	50,6
	Total			875,090,056	406,924,483	710,984,315	381,796,091	285,8
:	Arkansas Valley Regional Medical Center		Small	-2,800,327	-5,727	-5,144,011	-1,852,878	-4,3
	Banner East Morgan County Hospital	Banner Health	Small	2,600,572	1,977,299	3,659,876	2,114,749	1,5
	Banner Sterling Regional MedCenter	Banner Health	Small	8,132,118	7,888,197	7,245,186	2,742,703	9
						7,243,100	2,742,703	
	CommonSpirit St. Elizabeth Hospital	Commonspirit	Medium	6,666,668	10,598,801			47,4
	CommonSpirit St. Thomas More Hospital	Commonspirit	Small	5,856,392	12,912,704	20,740,095	21,062,501	6,7
	Haxtun Hospital District		Small		1,433,369	2,147,863	46,237	-2,0
	Heart of the Rockies Regional Medical Ce		Small	6,564,609	-291,360	6,268,224	8,625,015	-2,6
	Keefe Memorial Health Service District		Small	2,908,234	-793,460	-1,563,976	-3,559,083	-2,2
	Kit Carson County Health Service District		Small		-1,026,197	1,964,434	-1,800,448	1,0
	Lincoln Community Hospital		Small	-1,899,106	-3,702,890	-1,625,392	-3,037,570	-4,9
	Melissa Memorial Hospital		Small	-1,554,733	-1,589,992	-1,666,493	-307,890	-17,5
	Mt. San Rafael Hospital		Small	1,683,220	3,103,096	-5,296,610	-5,193,866	-8
	Prowers Medical Center		Small	191,000	-18,008	482,520	-633,611	33,8
	Rio Grande Hospital		Small	996,966	-67,931	-108,403	-684,804	62,0
	San Luis Valley Health Conejos County Ho	San Luis Valley	Small	134,264	656,211	2,492,661	1,654,746	-18,3
	San Luis Valley Health Regional Medical C	San Luis Valley	Medium	1,030,093	-5,035,715	-2,020,318	-3,090,532	-36,0
	Sedgwick County Health Center		Small	1,082,854	1,282,340	158,413	-918,471	36,4
	Southeast Colorado Hospital District		Small	-1,132,480	-328,694	466,344	-2,377,497	108,2
	Spanish Peaks Regional Health Center		Small	-2,203,414	-3,873,107	1,663,613	-2,813,966	28,1
	Weisbrod Memorial County Hospital		Small	-258,127	-114,807	-65,511	-78,825	2,2
	Wray Community District Hospital		Small	-2,081,455	-717,872	493,299	1,039,072	-10,
	Yuma District Hospital		Small					
						-701,118	-2,753,819	-/,
	Total			25,917,350	22,286,257	-701,118 29,590,694	-2,753,819 8,181,762	
Collins	Total	Banner Health			,, .	29,590,694	8,181,762	221,4
Collins	Total Banner Fort Collins Medical Center	Banner Health	Small	-94,709	-2,334,537	29,590,694 -944,891	8,181,762 -1,033,867	221,4 -44,2
Collins	Total  Banner Fort Collins Medical Center  Banner McKee Medical Center	Banner Health Banner Health	Small Large	-94,709 16,914,045	-2,334,537 10,574,147	29,590,694 -944,891 -5,427,220	8,181,762 -1,033,867 -10,711,629	221,4 -44,1 -1,4
Collins	Total  Banner Fort Collins Medical Center  Banner McKee Medical Center  Estes Park Health	Banner Health	Small Large Small	-94,709 16,914,045 -3,933,561	-2,334,537 10,574,147 -4,209,766	29,590,694 -944,891 -5,427,220 -5,523,129	8,181,762 -1,033,867 -10,711,629 -11,793,814	221,4 -44,1 -1,4 -7,0
Collins	Total Banner Fort Collins Medical Center Banner McKee Medical Center Estes Park Health UCHealth Medical Center of the Rockies	Banner Health UCHealth	Small Large Small Large	-94,709 16,914,045 -3,933,561 114,442,291	-2,334,537 10,574,147 -4,209,766 58,036,320	29,590,694 -944,891 -5,427,220 -5,523,129 71,308,497	8,181,762 -1,033,867 -10,711,629 -11,793,814 32,544,110	221,4 -44,2 -1,4 -7,0 -9,8
Collins	Total Banner Fort Collins Medical Center Banner McKee Medical Center Estes Park Health UCHealth Medical Center of the Rockies UCHealth Poudre Valley Hospital	Banner Health	Small Large Small	-94,709 16,914,045 -3,933,561 114,442,291 143,859,689	-2,334,537 10,574,147 -4,209,766 58,036,320 77,875,583	29,590,694 -944,891 -5,427,220 -5,523,129 71,308,497 90,989,823	8,181,762 -1,033,867 -10,711,629 -11,793,814 32,544,110 47,719,980	221,4 -44,7 -1,4 -7,0 -9,8 -26,:
	Total Banner Fort Collins Medical Center Banner McKee Medical Center Estes Park Health UCHealth Medical Center of the Rockies UCHealth Poudre Valley Hospital Total	Banner Health UCHealth	Small Large Small Large Large	-94,709 16,914,045 -3,933,561 114,442,291 143,859,689 271,187,755	-2,334,537 10,574,147 -4,209,766 58,036,320 77,875,583 139,941,748	29,590,694 -944,891 -5,427,220 -5,523,129 71,308,497 90,989,823 150,403,081	8,181,762 -1,033,867 -10,711,629 -11,793,814 32,544,110 47,719,980 56,724,780	221, -44,: -1, -7, -9,; -26,: -88,;
nd	Total Banner Fort Collins Medical Center Banner McKee Medical Center Estes Park Health UCHealth Medical Center of the Rockies UCHealth Poudre Valley Hospital	Banner Health UCHealth	Small Large Small Large	-94,709 16,914,045 -3,933,561 114,442,291 143,859,689	-2,334,537 10,574,147 -4,209,766 58,036,320 77,875,583	29,590,694 -944,891 -5,427,220 -5,523,129 71,308,497 90,989,823	8,181,762 -1,033,867 -10,711,629 -11,793,814 32,544,110 47,719,980	221,4 -44,2 -1,4 -7,6 -9,8 -26,3
d	Total Banner Fort Collins Medical Center Banner McKee Medical Center Estes Park Health UCHealth Medical Center of the Rockies UCHealth Poudre Valley Hospital Total	Banner Health UCHealth	Small Large Small Large Large	-94,709 16,914,045 -3,933,561 114,442,291 143,859,689 271,187,755	-2,334,537 10,574,147 -4,209,766 58,036,320 77,875,583 139,941,748	29,590,694 -944,891 -5,427,220 -5,523,129 71,308,497 90,989,823 150,403,081	8,181,762 -1,033,867 -10,711,629 -11,793,814 32,544,110 47,719,980 56,724,780	221, -44, -1, -7, -9, -26, -88, -4,
ıd	Total Banner Fort Collins Medical Center Banner McKee Medical Center Estes Park Health UCHealth Medical Center of the Rockies UCHealth Poudre Valley Hospital Total Community Hospital Family Health West	Banner Health UCHealth	Small Large Small Large Large Large Medium	.94,709 16,914,045 -3,933,561 114,442,291 143,859,689 271,187,755 12,184,583	-2,334,537 10,574,147 -4,209,766 58,036,320 77,875,583 139,941,748 27,280,335	29,590,694 -944,891 -5,427,220 -5,523,129 71,308,497 90,989,823 150,403,081 5,000,258	8,181,762 -1,033,867 -10,711,629 -11,793,814 32,544,110 47,719,980 56,724,780 -6,330,414	221, -44,i -1,, -7, -9,0 -26,; -88,i -4,:
d	Total Banner Fort Collins Medical Center Banner McKee Medical Center Estes Park Health UCHealth Medical Center of the Rockies UCHealth Poudre Valley Hospital Total Community Hospital Family Health West	Banner Health  UCHealth  UCHealth	Small Large Small Large Large Large Medium Small	-94,709 16,914,045 -3,933,561 114,442,291 143,859,689 271,187,755 12,184,583 11,307,475	-2,334,537 10,574,147 -4,209,766 58,036,320 77,875,583 139,941,748 27,280,335 3,159,700	29,590,694 -944,891 -5,427,220 -5,523,129 71,308,497 90,989,823 150,403,081 5,000,258 10,759,899	8,181,762 -1,033,867 -10,711,629 -11,793,814 32,544,110 47,719,980 56,724,780 -6,330,414 -2,181,282	221, -44, -1, -7, -9, -26, -88, -4, -3, (-14,
id tion	Total Banner Fort Collins Medical Center Banner McKee Medical Center Estes Park Health UCHealth Medical Center of the Rockies UCHealth Poudre Valley Hospital Total Community Hospital Family Health West Intermountain Health St. Mary's Hospital Total	Banner Health  UCHealth  UCHealth  Intermountain Health	Small Large Small Large Large Large Medium Small Large	.94,709 16,914,045 -3,933,561 114,442,291 143,859,689 271,187,755 12,184,853 11,307,475 12,053,360 35,545,419	-2,334,537 10,574,147 -4,209,766 58,036,320 77,875,583 139,941,748 27,280,335 3,159,700 6,238,586 36,678,622	29,590,694 -944,891 -5,427,220 -5,523,129 71,308,497 90,989,823 150,403,081 5,000,258 10,759,899 35,537,998 51,298,156	8,181,762 -1,033,867 -10,711,629 -11,793,814 32,544,110 47,719,980 56,724,780 -6,330,414 -2,181,282 -28,306,717 -36,818,413	221,4 -44,2 -1,4 -7,7 -9,8 -26,- -88,8 -4,- -3,( -14,- -21,8
d tion	Total Banner Fort Collins Medical Center Banner McKee Medical Center Estes Park Health UCHealth Medical Center of the Rockies UCHealth Moudre Valley Hospital Total Community Hospital Family Health West Intermountain Health St. Mary's Hospital Total Banner North Colorado Medical Center	Banner Health  UCHealth  UCHealth  Intermountain Health  Banner Health	Small Large Small Large Large Large Medium Small Large Large	.94,709 16,914,045 -3,933,561 114,442,291 143,859,689 271,187,755 12,184,583 11,307,475 12,053,360	-2,334,537 10,574,147 -4,209,766 58,036,320 77,875,583 139,941,748 27,280,335 3,159,700 6,238,586 36,678,622 -4,447,064	29,590,694 -944,891 -5,427,220 -5,523,129 71,308,497 90,989,823 150,403,081 5,000,258 10,759,899 35,537,998 51,298,156 -31,368,949	8,181,762 -1,033,867 -10,711,629 -11,793,814 32,544,110 47,719,980 -6,330,414 -2,181,282 -28,306,717 -36,818,413 -34,633,019	221, -44, -1, -7, -9, -26, -88, -4, -3, -14, -21, -21,
id tion	Total Banner Fort Collins Medical Center Banner McKee Medical Center Estes Park Health UCHealth Medical Center of the Rockies UCHealth Poudre Valley Hospital Total Community Hospital Family Health West Intermountain Health St. Mary's Hospital Total Banner North Colorado Medical Center UCHealth Greeley	Banner Health  UCHealth  UCHealth  Intermountain Health	Small Large Small Large Large Large Medium Small Large	-94,709 16,914,045 -3,933,561 114,442,291 143,859,689 271,187,755 12,184,583 11,307,475 12,053,360 35,545,419 24,076,392	-2,334,537 10,574,147 -4,209,766 58,036,320 77,875,583 139,941,748 27,280,335 3,159,700 6,238,586 36,678,622 -4,447,064 -51,508,502	29,590,694 -944,891 -5,427,220 -5,523,129 71,308,497 90,989,823 150,403,081 5,000,258 10,759,899 35,537,988 51,298,156 -31,368,949 -16,067,535	8,181,762 -1,033,867 -10,711,629 -11,793,814 32,544,110 47,719,980 56,724,780 -6,330,414 -2,181,282 -28,306,717 -36,818,413 -34,633,019 -5,777,874	221, -44, -1, -7, -9, -26, -88, -4, -3, -14, -21, -21,
d tion	Total Banner Fort Collins Medical Center Banner McKee Medical Center Estes Park Health UCHealth Medical Center of the Rockies UCHealth Poudre Valley Hospital Total Community Hospital Family Health West Intermountain Health St. Mary's Hospital Total Banner North Colorado Medical Center UCHealth Greeley Total	Banner Health  UCHealth  UCHealth  Intermountain Health  Banner Health  UCHealth	Small Large Small Large Large Medium Small Large Large Medium	. 94,709 16,914,045 -3,933,561 114,442,291 143,859,689 271,187,755 12,184,583 11,307,475 12,053,360 35,545,419 24,076,392	-2,334,537 10,574,147 -4,209,766 58,036,320 77,875,583 139,941,748 27,280,335 3,159,700 6,238,586 36,678,622 -4,447,064 -51,508,502 -55,955,566	29,590,694 -944,891 -5,427,220 -5,523,129 71,308,497 90,989,823 150,403,081 5,000,258 10,759,899 35,537,998 51,298,156 -31,368,949 -16,067,535 -47,436,485	8,181,762 -1,033,867 -10,711,629 -111,793,814 32,544,110 47,719,980 56,724,780 -6,330,414 -2,181,282 -28,306,717 -36,818,413 -34,633,019 -5,777,874 -40,410,893	221, -44, -1, -7, -9, -26, -88, -4, -3, -14, -21, -21, 219, 221,
d tion	Total Banner Fort Collins Medical Center Banner McKee Medical Center Estes Park Health UCHealth Medical Center of the Rockies UCHealth Poudre Valley Hospital Total Community Hospital Family Health West Intermountain Health St. Mary's Hospital Total Banner North Colorado Medical Center UCHealth Greeley Total CommonSpirit St. Mary-Corwin Hospital	Banner Health  UCHealth  UCHealth  Intermountain Health  Banner Health	Small Large Small Large Large Medium Small Large Large Medium Large	.94,709 16,914,045 -3,933,561 114,442,291 143,859,689 271,187,755 12,184,583 11,307,475 12,033,360 35,545,419 24,076,392 -12,411,630	-2,334,537 10,574,147 -4,209,766 58,036,320 77,875,583 139,941,748 27,280,335 3,159,700 6,238,586 36,678,622 -4,447,064 -51,508,502 -55,955,566 -14,060,572	29,590,694 -944,891 -5,427,220 -5,523,129 71,308,497 90,989,823 150,403,081 5,000,258 10,759,899 35,537,998 51,298,156 -31,368,949 -16,067,335 -47,436,485 -11,964,994	8,181,762 -1,033,867 -10,711,629 -11,793,814 32,544,110 47,719,980 56,724,780 -6,330,414 -2,181,282 -28,306,717 -36,818,413 -34,633,019 -5,777,874 -40,410,893 -12,220,379	221,4 -44,7 -1,4 -1,7 -7,7 -9,6 -88,8 -4,7 -1,4 -21,4 -21,4 -21,4 -21,4 -21,4 -21,4 -21,4 -3,6 -3,6 -3,6 -3,6 -3,6 -3,6 -3,6 -3,6
d tion	Total Banner Fort Collins Medical Center Banner McKee Medical Center Estes Park Health UCHealth Medical Center of the Rockies UCHealth Poudre Valley Hospital Total Community Hospital Family Health West Intermountain Health St. Mary's Hospital Total Banner North Colorado Medical Center UCHealth Greeley Total CommonSpirit St. Mary-Corwin Hospital Parkview Medical Center	Banner Health  UCHealth  UCHealth  Intermountain Health  Banner Health  UCHealth	Small Large Small Large Large Medium Small Large Large Medium	-94,709 16,914,045 -3,933,561 114,442,291 143,859,689 271,187,755 12,184,583 11,307,475 12,053,360 35,545,419 24,076,392 -12,411,630 -45,922,006	-2,334,537 10,574,147 -4,209,766 58,036,320 77,875,583 139,941,748 27,280,335 3,159,700 6,238,586 36,678,622 -4,447,064 -51,508,502 -55,955,566 141,060,572 -6,764,879	29,590,694 -944,891 -5,427,220 -5,523,129 71,308,497 90,989,823 150,403,081 5,000,258 10,759,899 35,537,998 51,298,156 -31,368,949 -16,067,535 -47,436,485 -11,964,994 16,187,150	8,181,762 -1,033,867 -10,711,629 -11,793,814 32,544,110 47,719,980 -6,330,414 -2,181,282 -28,306,717 -36,818,413 -34,633,019 -5,777,874 -40,410,893 -12,220,379 -54,313,716	221,4 -44,1 -1,4 -7,0 -9,1 -26,- -88,1 -4,1 -21,1 -21,1 -21,1 -21,1 -76,1
d tion	Total Banner Fort Collins Medical Center Banner McKee Medical Center Estes Park Health UCHealth Medical Center of the Rockies UCHealth Poudre Valley Hospital Total Community Hospital Family Health West Intermountain Health St. Mary's Hospital Total Banner North Colorado Medical Center UCHealth Greeley Total CommonSpirit St. Mary-Corwin Hospital Parkview Medical Center	Banner Health  UCHealth  UCHealth  Intermountain Health  Banner Health  UCHealth	Small Large Small Large Large Medium Small Large Large Medium Large Large Medium	-94,709 16,914,045 -3,933,561 114,442,291 143,859,689 271,187,755 12,184,583 11,307,475 12,053,360 35,545,419 24,076,392 -12,411,630 -45,922,006 -58,333,636	-2,334,537 10,574,147 -4,209,766 58,036,320 77,875,583 139,941,748 27,280,335 3,159,700 6,238,586 36,678,622 -4,447,064 -51,508,502 -55,955,566 -14,060,572 -6,764,879 -20,825,450	29,590,694 -944,891 -5,427,220 -5,523,129 71,308,497 90,989,823 150,403,081 5,000,258 10,759,899 35,537,988 51,298,156 -31,368,949 -16,067,535 -47,436,485 -11,964,994 16,187,150 4,222,156	8,181,762 -1,033,867 -10,711,629 -11,793,814 32,544,110 47,719,980 56,724,780 -6,330,414 -2,181,282 -28,306,717 -36,818,413 -34,633,019 -5,777,874 -40,410,893 -12,220,379 -54,313,716 -66,534,095	221, -44, -1, -1, -1, -1, -1, -1, -1, -1, -1, -1
d tion lley	Total Banner Fort Collins Medical Center Banner McKee Medical Center Estes Park Health UCHealth Medical Center of the Rockies UCHealth Poudre Valley Hospital Total Community Hospital Family Health West Intermountain Health St. Mary's Hospital Total Banner North Colorado Medical Center UCHealth Greeley Total CommonSpirit St. Mary-Corwin Hospital Parkview Medical Center	Banner Health  UCHealth  UCHealth  Intermountain Health  Banner Health  UCHealth	Small Large Small Large Large Medium Small Large Large Medium Large	-94,709 16,914,045 -3,933,561 114,442,291 143,859,689 271,187,755 12,184,583 11,307,475 12,053,360 35,545,419 24,076,392 -12,411,630 -45,922,006	-2,334,537 10,574,147 -4,209,766 58,036,320 77,875,583 139,941,748 27,280,335 3,159,700 6,238,586 36,678,622 -4,447,064 -51,508,502 -55,955,566 141,060,572 -6,764,879	29,590,694 -944,891 -5,427,220 -5,523,129 71,308,497 90,989,823 150,403,081 5,000,258 10,759,899 35,537,998 51,298,156 -31,368,949 -16,067,535 -47,436,485 -11,964,994 16,187,150	8,181,762 -1,033,867 -10,711,629 -11,793,814 32,544,110 47,719,980 -6,330,414 -2,181,282 -28,306,717 -36,818,413 -34,633,019 -5,777,874 -40,410,893 -12,220,379 -54,313,716	221, -44, -1, -1, -1, -1, -1, -1, -1, -1, -1, -1
d tion ley	Total Banner Fort Collins Medical Center Banner McKee Medical Center Estes Park Health UCHealth Medical Center of the Rockies UCHealth Poudre Valley Hospital Total Community Hospital Family Health West Intermountain Health St. Mary's Hospital Total Banner North Colorado Medical Center UCHealth Greeley Total CommonSpirit St. Mary-Corwin Hospital Parkview Medical Center	Banner Health  UCHealth  UCHealth  Intermountain Health  Banner Health  UCHealth	Small Large Small Large Large Medium Small Large Large Medium Large Large Medium	-94,709 16,914,045 -3,933,561 114,442,291 143,859,689 271,187,755 12,184,583 11,307,475 12,053,360 35,545,419 24,076,392 -12,411,630 -45,922,006 -58,333,636	-2,334,537 10,574,147 -4,209,766 58,036,320 77,875,583 139,941,748 27,280,335 3,159,700 6,238,586 36,678,622 -4,447,064 -51,508,502 -55,955,566 -14,060,572 -6,764,879 -20,825,450	29,590,694 -944,891 -5,427,220 -5,523,129 71,308,497 90,989,823 150,403,081 5,000,258 10,759,899 35,537,988 51,298,156 -31,368,949 -16,067,535 -47,436,485 -11,964,994 16,187,150 4,222,156	8,181,762 -1,033,867 -10,711,629 -11,793,814 32,544,110 47,719,980 56,724,780 -6,330,414 -2,181,282 -28,306,717 -36,818,413 -34,633,019 -5,777,874 -40,410,893 -12,220,379 -54,313,716 -66,534,095	221, 44, -1, -1, -1, -1, -1, -1, -1, -1, -1, -1
d tion	Total Banner Fort Collins Medical Center Banner McKee Medical Center Estes Park Health UCHealth Medical Center of the Rockies UCHealth Poudre Valley Hospital Total Community Hospital Family Health West Intermountain Health St. Mary's Hospital Total Banner North Colorado Medical Center UCHealth Greeley Total CommonSpirit St. Mary-Corwin Hospital Parkivew Medical Center Total Animas Surgical Hospital	Banner Health  UCHealth  UCHealth  Intermountain Health  Banner Health  UCHealth	Small Large Small Large Large Medium Small Large Large Medium Small Large Large Medium Small Small Small Small Small Small	-94,709 16,914,045 -3,933,561 114,442,291 143,859,689 271,187,755 12,184,583 11,307,475 12,053,360 35,545,419 24,076,392 -12,411,630 -45,922,006 -58,333,636 2,464,482	-2,334,537 10,574,147 -4,209,766 58,036,330 77,875,583 139,941,748 27,280,335 3,159,700 6,238,586 36,678,622 -4,447,064 -51,508,502 -55,955,566 -14,060,572 -6,764,879 -20,825,450 4,787,008	29,590,694 -944,891 -5,427,220 -5,523,129 71,308,497 90,989,823 150,403,081 5,000,258 10,759,899 35,537,998 51,298,156 -31,368,949 -16,067,535 -47,436,485 -11,964,994 16,187,150 4,222,156 6,821,753	8,181,762 -1,033,867 -10,711,629 -11,793,814 32,544,110 47,719,980 -6,330,414 -2,181,282 -28,306,717 -36,818,413 -34,633,019 -5,777,874 -40,410,893 -12,220,379 -54,313,716 -66,534,095 -8,845,577	221,4 -44,4 -1,4 -7,7 -7,6 -9,8 -26,5 -3,1 -14,-12 -21,8 -21,8 -21,7 -7,7 -7,6 -7,7 -7,9 -9,8 -7,9 -7,9 -7,9 -7,9 -7,9 -7,9 -9,9
d tion	Total Banner Fort Collins Medical Center Banner McKee Medical Center Estes Park Health UCHealth Medical Center of the Rockies UCHealth Poudre Valley Hospital Total Community Hospital Family Health West Intermountain Health St. Mary's Hospital Total Banner North Colorado Medical Center UCHealth Greeley Total Parkview Medical Center Total Animas Surgical Hospital Animas Surgical Hospital CommonSpirit Mercy Hospital	Banner Health  UCHealth  UCHealth  Intermountain Health  Banner Health  UCHealth  Commonspirit	Small Large Small Large Large Medium Small Large Large Medium Small Large Medium  Small Large Medium  Large Medium  Large Medium  Medium  Medium	-94,709 16,914,045 -3,933,561 114,442,291 143,859,689 271,187,755 12,184,583 11,307,475 12,093,360 35,545,419 24,076,392 -12,411,630 -45,922,006 -58,333,666 2,464,482 -13,028,997 31,526,491	-2,334,537 10,574,147 -4,209,766 58,036,320 77,875,583 139,941,748 27,280,335 3,159,700 6,238,586 36,678,622 -4,447,064 -51,508,502 -55,955,566 -14,060,572 -6,764,879 -20,825,450 4,787,008 -7,946,038 31,628,754	29,590,694 -944,891 -5,427,220 -5,523,129 71,308,497 90,989,823 150,403,081 5,000,258 10,759,899 35,537,998 51,298,156 -31,368,949 -16,067,535 -47,436,485 -11,964,994 16,187,150 4,222,156 6,821,753 4,635,325 41,213,412	8,181,762 -1,033,867 -10,711,629 -11,793,814 32,544,110 47,719,980 -6,330,414 -2,181,282 -28,306,717 -36,818,413 -34,633,019 -5,777,874 -40,410,893 -12,220,379 -54,313,716 -66,534,095 8,845,577 9,353,946 33,103,804	221,4 -44,4 -11,4 -11,4 -12,6 -26,5 -88,6 -43,6 -14,3 -21,8 -21,6 -76,6 -77,7 -77,7 -78,9 -78,9 -78,9 -78,9 -78,9 -78,9 -78,9 -78,9 -78,9 -78,9 -78,9 -78,9 -78,9 -78,9 -78,9 -78,9 -78,9 -78,9
d tion lley	Total Banner Fort Collins Medical Center Banner McKee Medical Center Estes Park Health UCHealth Medical Center of the Rockies UCHealth Poudre Valley Hospital Total Community Hospital Family Health West Intermountain Health St. Mary's Hospital Total Banner North Colorado Medical Center UCHealth Greeley Total CommonSpirit St. Mary-Corwin Hospital Parkview Medical Center Total Animas Surgical Hospital Aspen Valley Hospital Aspen Valley Hospital CommonSpirit Mercy Hospital CommonSpirit Mercy Hospital	Banner Health  UCHealth  UCHealth  Intermountain Health  Banner Health  UCHealth  Commonspirit	Small Large Small Large Large Medium Small Large Large Medium Small Large Medium Medium Medium Medium	.94,709 16,914,045 -3,933,561 114,442,291 143,859,689 271,187,755 12,184,583 11,307,475 12,053,360 35,545,419 24,076,392 -12,411,630 -45,922,006 -58,333,636 2,464,482 -13,028,997 31,526,491 39,739,919	-2,334,537 10,574,147 -4,209,766 58,036,320 77,875,583 139,941,748 27,280,335 3,159,700 6,238,586 36,678,622 -4,447,064 -51,508,502 -55,955,566 -14,060,572 -6,764,879 -20,825,450 4,787,008 -7,946,388 31,628,754 34,630,980	29,590,694 -944,891 -5,427,220 -5,523,129 71,308,497 90,989,823 150,403,081 5,000,258 10,759,899 35,537,998 51,298,156 -31,368,949 -16,067,535 -47,436,485 -11,964,994 16,187,150 4,222,156 6,821,753 4,635,325 41,213,412 39,447,001	8,181,762 -1,033,867 -10,711,629 -11,793,814 -32,544,110 -47,719,80 -6,330,414 -2,181,282 -28,306,717 -36,818,413 -34,633,019 -5,777,874 -40,410,893 -12,220,379 -54,313,716 -66,534,095 -8,845,577 -9,353,946 -33,103,804 -50,832,117	221, 44, 44, 44, 44, 44, 44, 44, 44, 44, 4
d tion	Total Banner Fort Collins Medical Center Banner McKee Medical Center Estes Park Health UCHealth Medical Center of the Rockies UCHealth Poudre Valley Hospital Total Community Hospital Family Health West Intermountain Health St. Mary's Hospital Total Banner North Colorado Medical Center UCHealth Greeley Total CommonSpirit St. Mary-Corwin Hospital Parkview Medical Center Total Animas Surgical Hospital Aspen Valley Hospital CommonSpirit St. Astroy-Corwin Hospital CommonSpirit St. St. North Mospital CommonSpirit St. St. St. North Mospital CommonSpirit St. Astroy-Summit Hospital Delta Health	Banner Health  UCHealth  UCHealth  Intermountain Health  Banner Health  UCHealth  Commonspirit	Small Large Small Large Large Medium Small Large Large Medium Small Large Small Medium Medium Medium Medium	-94,709 16,914,045 -3,933,561 114,442,291 143,899,689 271,187,755 12,184,583 11,307,475 12,053,360 35,545,419 24,076,392 -12,411,630 -45,922,006 -58,333,636 2,464,482 -13,028,997 31,526,491 39,739,919 -4,787,655	-2,334,537 10,574,147 -4,209,766 58,036,320 77,875,583 139,941,748 27,280,335 3,159,700 6,238,586 36,678,622 -4,447,064 -51,508,502 -55,955,566 -14,060,572 -6,764,879 -20,825,450 4,787,008 -7,946,038 31,628,754 34,630,980 -12,069,169	29,590,694 -944,891 -5,427,220 -5,523,129 71,308,497 90,989,823 150,403,081 5,000,258 10,759,899 35,537,998 51,298,156 -31,368,949 -16,067,535 -47,436,485 -11,964,994 16,187,150 4,222,156 6,821,753 4,635,325 41,213,412 39,447,001 32,686,617	8,181,762 -1,033,867 -10,711,629 -11,793,814 -32,544,110 -47,719,880 -56,724,780 -6,330,414 -2,181,282 -28,306,717 -36,818,413 -34,633,019 -5,777,874 -40,410,893 -12,220,379 -54,313,716 -66,534,095 -8,845,577 -9,353,946 -33,103,804 -50,832,117 -7,222,325	221, -44, -44, -1, -7, -7, -9, -8, -8, -4, -3, -14, -21, -21, -7, -7, -7, -7, -7, -7, -1, -1, -1, -1, -1, -1, -1, -1, -1, -1
d tion	Total Banner Fort Collins Medical Center Banner McKee Medical Center Estes Park Health UCHealth Medical Center of the Rockies UCHealth Medical Center of the Rockies UCHealth Poudre Valley Hospital Total Community Hospital Family Health West Intermountain Health St. Mary's Hospital . Total Banner North Colorado Medical Center UCHealth Greeley Total CommonSpirit St. Mary-Corwin Hospital Parkview Medical Center Total Animas Surgical Hospital Aspen Valley Hospital CommonSpirit Mercy Hospital CommonSpirit St. Anthony Summit Hospital Delta Health Grand River Hospital District	Banner Health  UCHealth  UCHealth  Intermountain Health  Banner Health  UCHealth  Commonspirit	Small Large Small Large Large Medium Small Large Large Medium  Small Large Medium  Medium Medium Medium Medium Small	-94,709 16,914,045 -3,933,561 114,442,291 143,859,689 271,187,755 12,184,583 11,307,475 12,053,360 35,545,419 24,076,392 -12,411,630 -45,922,006 -58,333,636 2,464,482 -13,028,997 31,526,491 39,739,919 -4,787,655 -4,690,232	-2,334,537 10,574,147 -4,209,766 58,036,320 77,875,583 139,941,748 27,280,335 3,159,700 6,238,586 36,678,622 -4,447,064 -51,508,502 -55,955,566 141,060,572 -6,764,879 -20,825,450 4,787,008 -7,946,038 31,628,754 34,630,980 -12,069,169	29,590,694 -944,891 -5,427,220 -5,523,129 71,308,497 90,989,823 150,403,081 5,000,258 10,759,899 35,537,998 51,298,156 -31,368,949 -16,067,535 -47,436,485 -11,964,994 16,187,150 4,222,156 6,821,753 4,635,325 41,213,412 39,447,001 32,686,617 -20,984,077	8,181,762 -1,033,867 -10,711,629 -11,793,814 32,544,110 47,719,980 -6,330,414 -2,181,282 -28,306,717 -36,818,413 -34,633,019 -5,777,874 -40,410,893 -12,220,379 -54,313,716 -66,534,095 8,8445,577 9,353,946 33,103,804 50,832,117 -7,222,325 -23,215,830	221,4 -44,4 -1,6 -1,6 -26,5 -26,6 -3,6 -14,3 -21,8 -21,9 -21,9 -76,6 -77,7 -76,6 -9,3 -189, -1,7 -1,7 -1,7 -2,6
eley	Total Banner Fort Collins Medical Center Banner McKee Medical Center Estes Park Health UCHealth Medical Center of the Rockies UCHealth Poudre Valley Hospital Total Community Hospital Family Health West Intermountain Health St. Mary's Hospital Total Banner North Colorado Medical Center UCHealth Greeley Total CommonSpirit St. Mary-Corwin Hospital Parkview Medical Center Total Animas Surgical Hospital Aspen Valley Hospital CommonSpirit St. Anthony Summit Hospital Delta Health CommonSpirit St. Anthony Summit Hospital Delta Health Grand River Hospital District Gunnison Valley Health	Banner Health  UCHealth  UCHealth  Intermountain Health  Banner Health  UCHealth  Commonspirit	Small Large Small Large Large Medium Small Large Large Medium  Small Large Medium  Med	-94,709 16,914,045 -3,933,561 114,442,291 143,899,689 271,187,755 12,184,583 11,307,475 12,053,360 35,545,419 24,076,392 -12,411,630 -45,922,006 -58,333,636 2,464,482 -13,028,997 31,526,491 39,739,919 -4,787,655	-2,334,537 10,574,147 -4,209,766 58,036,320 77,875,583 139,941,748 27,280,335 3,159,700 6,238,586 36,678,622 -4,447,064 -51,508,502 -55,955,566 -14,060,572 -6,764,879 -20,825,450 4,787,008 -7,946,038 31,628,754 34,630,980 -12,069,169 -9,111,634 3,825,882	29,590,694 -944,891 -5,427,220 -5,523,129 71,308,497 90,989,823 150,403,081 5,000,258 10,759,899 35,537,998 51,298,156 -31,368,949 -16,067,535 -47,436,485 -11,964,994 16,187,150 4,222,156 6,821,753 4,635,325 41,213,412 39,447,001 32,686,617 -20,984,077 5,105,373	8,181,762 -1,033,867 -10,711,629 -11,793,814 32,544,110 47,719,980 56,724,780 -6,330,414 -2,181,282 -28,306,717 -36,818,413 -34,633,019 -5,777,874 -40,410,893 -12,220,379 -54,313,716 -66,534,095 -8,845,577 -9,353,946 33,103,804 50,832,117 -7,222,325 -23,215,830 1,403,759	221,4 -44,2 -11,4 -17,0 -9,8 -26,3 -30,0 -14,3 -21,8 -2,2 -21,5 -76,5 -77,2 -189,7 -189,7 -1,7 -1,7 -1,7 -1,7 -1,7 -1,7 -1,7 -1
d tion	Total Banner Fort Collins Medical Center Banner McKee Medical Center Estes Park Health UCHealth Medical Center of the Rockies UCHealth Medical Center of the Rockies UCHealth Poudre Valley Hospital Total Community Hospital Family Health West Intermountain Health St. Mary's Hospital . Total Banner North Colorado Medical Center UCHealth Greeley Total CommonSpirit St. Mary-Corwin Hospital Parkview Medical Center Total Animas Surgical Hospital Aspen Valley Hospital CommonSpirit Mercy Hospital CommonSpirit St. Anthony Summit Hospital Delta Health Grand River Hospital District	Banner Health  UCHealth  UCHealth  Intermountain Health  Banner Health  UCHealth  Commonspirit	Small Large Small Large Large Medium Small Large Large Medium  Small Large Medium  Medium Medium Medium Medium Small	-94,709 16,914,045 -3,933,561 114,442,291 143,859,689 271,187,755 12,184,583 11,307,475 12,053,360 35,545,419 24,076,392 -12,411,630 -45,922,006 -58,333,636 2,464,482 -13,028,997 31,526,491 39,739,919 -4,787,655 -4,690,232	-2,334,537 10,574,147 -4,209,766 58,036,320 77,875,583 139,941,748 27,280,335 3,159,700 6,238,586 36,678,622 -4,447,064 -51,508,502 -55,955,566 141,060,572 -6,764,879 -20,825,450 4,787,008 -7,946,038 31,628,754 34,630,980 -12,069,169	29,590,694 -944,891 -5,427,220 -5,523,129 71,308,497 90,989,823 150,403,081 5,000,258 10,759,899 35,537,998 51,298,156 -31,368,949 -16,067,535 -47,436,485 -11,964,994 16,187,150 4,222,156 6,821,753 4,635,325 41,213,412 39,447,001 32,686,617 -20,984,077	8,181,762 -1,033,867 -10,711,629 -11,793,814 32,544,110 47,719,980 -6,330,414 -2,181,282 -28,306,717 -36,818,413 -34,633,019 -5,777,874 -40,410,893 -12,220,379 -54,313,716 -66,534,095 8,8445,577 9,353,946 33,103,804 50,832,117 -7,222,325 -23,215,830	221,4 -44,4 -1,4 -1,4 -20,4 -20,6 -21,4 -21,4 -21,4 -77,6 -6,6 -77,6 -77,6 -71
nd tion eley	Total Banner Fort Collins Medical Center Banner McKee Medical Center Estes Park Health UCHealth Medical Center of the Rockies UCHealth Poudre Valley Hospital Total Community Hospital Family Health West Intermountain Health St. Mary's Hospital Total Banner North Colorado Medical Center UCHealth Greeley Total CommonSpirit St. Mary-Corwin Hospital Parkview Medical Center Total Animas Surgical Hospital Aspen Valley Hospital CommonSpirit St. Anthony Summit Hospital Delta Health CommonSpirit St. Anthony Summit Hospital Delta Health Grand River Hospital District Gunnison Valley Health	Banner Health  UCHealth  UCHealth  Intermountain Health  Banner Health  UCHealth  Commonspirit	Small Large Small Large Large Medium Small Large Large Medium  Small Large Medium  Med	-94,709 16,914,045 -3,933,561 114,442,291 143,859,689 271,187,755 12,184,583 11,307,475 12,053,360 35,545,419 24,076,392 -12,411,630 -45,922,006 -58,333,636 2,464,482 -13,028,997 31,526,491 39,739,919 -4,787,655 -4,690,232	-2,334,537 10,574,147 -4,209,766 58,036,320 77,875,583 139,941,748 27,280,335 3,159,700 6,238,586 36,678,622 -4,447,064 -51,508,502 -55,955,566 -14,060,572 -6,764,879 -20,825,450 4,787,008 -7,946,038 31,628,754 34,630,980 -12,069,169 -9,111,634 3,825,882	29,590,694 -944,891 -5,427,220 -5,523,129 71,308,497 90,989,823 150,403,081 5,000,258 10,759,899 35,537,998 51,298,156 -31,368,949 -16,067,535 -47,436,485 -11,964,994 16,187,150 4,222,156 6,821,753 4,635,325 41,213,412 39,447,001 32,686,617 -20,984,077 5,105,373	8,181,762 -1,033,867 -10,711,629 -11,793,814 32,544,110 47,719,980 56,724,780 -6,330,414 -2,181,282 -28,306,717 -36,818,413 -34,633,019 -5,777,874 -40,410,893 -12,220,379 -54,313,716 -66,534,095 -8,845,577 -9,353,946 33,103,804 50,832,117 -7,222,325 -23,215,830 1,403,759	221,4 -44,2 -7,7,4 -9,9 -26,5 -3,6 -4,2 -21,1 -4,2 -21,1 -7,7,2 -7,7,2 -7,1 -6,6 -9,3 -189,7 -1,1,3 -2,6 -4,3 -3,6 -3,6 -3,6 -3,6 -3,6 -3,6 -4,3 -4,3 -4,4 -4,3 -4,4 -4,4 -4,4 -4,4
eley	Total Banner Fort Collins Medical Center Banner McKee Medical Center Estes Park Health UCHealth Medical Center of the Rockies UCHealth Medical Center of the Rockies UCHealth Poudre Valley Hospital Total Community Hospital Family Health West Intermountain Health St. Mary's Hospital . Total Banner North Colorado Medical Center UCHealth Greeley Total CommonSpirit St. Mary-Corwin Hospital Parkview Medical Center Total Aspen Valley Hospital Aspen Valley Hospital CommonSpirit Mercy Hospital CommonSpirit St. Anthony Summit Hospital Detta Health Grand River Hospital District Gunnison Valley Health Memorial Regional Health Middle Park Health - Kremmling	Banner Health  UCHealth  UCHealth  Intermountain Health  Banner Health  UCHealth  Commonspirit	Small Large Large Medium Small Large Large Medium Small Large Medium Small Large Medium Medium Small	-94,709 16,914,045 -3,933,561 114,442,291 143,899,689 271,187,755 12,184,583 11,307,475 12,033,360 35,545,419 24,076,392 -12,411,630 -45,922,006 -88,333,636 2,464,482 -13,028,997 31,526,491 39,739,919 -4,787,655 -4,690,232 8,356,920	-2,334,537 10,574,147 -4,209,766 58,036,320 77,875,583 139,941,748 27,280,335 3,159,700 6,238,586 36,678,622 -4,447,064 -51,508,502 -55,955,566 -144,060,572 -6,764,879 -20,825,450 4,787,008 -7,946,038 31,628,754 34,630,980 -12,069,169 -9,111,634 3,825,882 -4,150,875	29,590,694 -944,891 -5,427,220 -5,523,129 71,308,497 90,989,823 150,403,081 5,000,258 10,759,899 35,537,98 51,298,156 -31,368,949 -16,067,535 -47,436,485 -11,964,994 16,187,150 4,222,156 6,821,753 4,635,325 41,213,412 39,447,001 32,686,617 -20,984,077 5,105,373 -644,723 3,775,202	8,181,762 -1,033,867 -10,711,629 -11,793,814 -32,544,110 -47,719,980 -56,724,780 -6,330,414 -2,181,282 -28,306,717 -36,818,413 -34,633,019 -5,777,874 -40,410,893 -12,220,379 -54,313,716 -66,534,095 -8,845,577 -9,353,946 -33,103,804 -50,832,117 -7,222,325 -23,215,830 -1,403,759 -1,691,716 -408,495	221,4 -44,4 -1,-1 -7,7,4 -9,8 -26,6 -88,8 -4,1 -3,1 -2,1 -2,1 -7,-7 -7,-7 -7,-7 -7,-7 -7,-7 -7,-7 -7,-7 -7,-7 -1,1 -1,1
eley	Total Banner Fort Collins Medical Center Banner McKee Medical Center Estes Park Health UCHealth Medical Center of the Rockies UCHealth Medical Center of the Rockies UCHealth Poudre Valley Hospital Total Community Hospital Family Health West Intermountain Health St. Mary's Hospital . Total Banner North Colorado Medical Center UCHealth Greeley Total CommonSpirit St. Mary-Corwin Hospital Parkview Medical Center Total Animas Surgical Hospital Aspen Valley Hospital CommonSpirit St. Anthony Summit Hospital Delta Health Grand River Hospital District Gunnison Valley Health Memorial Regional Health Middle Park Health Memorial Regional Health Middle Park Health Memorial Regional Health Middle Park Health	Banner Health  UCHealth  UCHealth  Intermountain Health  Banner Health  UCHealth  Commonspirit	Small Large Small Large Large Medium Small Large Medium Large Medium Large Medium  Small Medium Medium	-94,709 16,914,045 -3,933,561 114,442,291 143,859,689 271,187,755 12,184,583 11,307,475 12,093,360 35,545,419 24,076,392 -12,411,630 -45,922,006 -58,333,636 2,464,482 -13,028,997 31,526,491 39,739,919 -4,787,655 -4,690,232 8,356,920	-2,334,537 10,574,147 -4,209,766 58,036,320 77,875,583 139,941,748 27,280,335 3,159,700 6,238,586 36,678,622 -4,447,064 -51,508,502 -55,955,566 -14,060,572 -6,764,879 -20,825,450 4,787,008 -7,946,038 31,628,754 34,630,980 -12,069,169 -9,111,634 3,825,882 -4,150,875	29,590,694 -944,891 -5,427,220 -5,523,129 71,308,497 90,989,823 150,403,081 5,000,258 10,759,899 35,537,998 51,298,156 -31,368,949 -16,067,535 -47,436,485 -11,964,994 16,187,150 4,222,156 6,821,753 4,635,325 41,213,412 39,447,001 32,686,617 -20,984,077 5,105,373 -644,723 3,775,202 4,999,788	8,181,762 -1,033,867 -10,711,629 -11,793,814 32,544,110 47,719,980 -6,330,414 -2,181,282 -28,306,717 -36,818,413 -34,633,019 -5,777,874 -40,410,893 -12,220,379 -54,313,716 -66,534,095 -8,845,577 9,353,946 33,103,804 50,832,117 -7,222,325 -23,215,830 1,403,759 -1,691,716 408,495 4,674,918	221,: -44,: -11,: -7-7,: -9,: -26,: -88,: -44,: -14,: -14,: -21,: -7-7,: -7-7,: -7-7,: -7-7,: -189,: -15,: -38,: -
nd tion eley	Total Banner Fort Collins Medical Center Banner McKee Medical Center Estes Park Health UCHealth Medical Center of the Rockies UCHealth Poudre Valley Hospital Total Community Hospital Family Health West Intermountain Health St. Mary's Hospital Total Banner North Colorado Medical Center UCHealth Greeley Total CommonSpirit St. Mary-Corwin Hospital Parkview Medical Center Total Animas Surgical Hospital Aspen Valley Hospital CommonSpirit St. Anthony Summit Hospital Parkview Medical Center Total Animas National Center Total Animas National Center Total Animas National Hospital Aspen Valley Hospital CommonSpirit St. Anthony Summit Hospital Delta Health Grand River Hospital District Gunnison Valley Health Memorial Regional Health Middle Park Health - Kremmling Montrose Memorial Hospital Pagosa Springs Medical Center	Banner Health  UCHealth  UCHealth  Intermountain Health  Banner Health  UCHealth  Commonspirit	Small Large Small Large Large Medium Small Large Medium  Medium  Small	-94,709 16,914,045 -3,933,561 114,442,291 143,859,689 271,187,755 12,184,583 11,307,475 12,053,360 35,545,419 24,076,392 -12,411,630 -45,922,006 -58,333,636 2,464,482 -13,028,997 31,526,491 39,739,919 -4,787,655 -4,690,232 8,356,920	-2,334,537 10,574,147 -4,209,766 58,036,320 77,875,583 139,941,748 27,280,335 3,159,700 6,238,586 36,678,622 -4,447,064 -51,508,502 -55,955,566 -14,060,572 -6,764,879 -20,825,450 4,787,008 -7,946,038 31,628,754 34,630,980 -12,069,169 -9,111,634 3,825,882 -4,150,875	29,590,694 -944,891 -5,427,220 -5,523,129 71,308,497 90,989,823 150,403,081 5,000,258 10,759,899 35,537,998 51,298,156 -31,368,949 -16,067,535 -47,436,485 -11,964,994 16,187,150 4,222,156 6,821,753 4,635,325 41,213,412 39,447,001 32,686,617 -20,984,077 5,105,373 -644,723 3,775,202 4,999,788 2,368,141	8,181,762 -1,033,867 -10,711,629 -11,793,814 -32,544,110 -47,719,80 -6,330,414 -2,181,282 -28,306,717 -36,818,413 -34,633,019 -5,777,874 -40,410,893 -12,220,379 -54,313,716 -66,534,095 -8,845,577 -9,353,946 -33,103,804 -50,832,117 -7,222,325 -23,215,830 -1,403,759 -1,691,716 -408,495 -4,674,918 -5,950,711	221, 44, 44, 44, 44, 44, 44, 44, 44, 44, 4
eley	Total Banner Fort Collins Medical Center Banner McKee Medical Center Estes Park Health UCHealth Medical Center of the Rockies UCHealth Poudre Valley Hospital Total Community Hospital Family Health West Intermountain Health St. Mary's Hospital Total Banner North Colorado Medical Center UCHealth Greeley Total CommonSpirit St. Mary-Corwin Hospital Parkview Medical Center Total Animas Surgical Hospital Aspen Valley Hospital CommonSpirit St. Anthony Summit Hospital Delta Health Grand River Hospital District Gunnison Valley Health Memorial Regional Health Middle Park Health - Kremmling Montrose Memorial Hospital Pagosa Springs Medical Center Pioneers Medical Center	Banner Health  UCHealth  UCHealth  Intermountain Health  Banner Health  UCHealth  Commonspirit	Small Large Small Large Large Medium Small Large Medium Large Large Medium Large Medium Small	-94,709 16,914,045 -3,933,561 114,442,291 143,899,689 271,187,755 12,184,583 11,307,475 12,033,360 35,545,419 24,076,392 -12,411,630 -45,922,006 -88,333,636 2,464,482 -13,028,997 31,526,491 39,739,919 -4,787,655 -4,690,232 8,356,920 3,220,795 -3,276,433 -4,868,218	-2,334,537 10,574,147 -4,209,766 58,036,320 77,875,583 139,941,748 27,280,335 3,159,700 6,238,586 36,678,622 -4,447,064 -51,508,502 -55,955,566 -14,060,572 -6,764,879 -20,825,450 4,787,008 -7,946,038 31,628,754 34,630,980 -12,069,169 -9,111,634 3,825,882 -4,150,875 -1,409,742 -3,219,030 -4,162,080	29,590,694 -944,891 -5,427,220 -5,523,129 71,308,497 90,989,823 150,403,081 5,000,258 10,759,899 35,537,998 51,298,156 -31,368,949 -16,067,535 -47,436,485 -11,964,994 16,187,150 4,222,156 6,821,753 4,635,325 41,213,412 39,447,001 32,686,617 -20,984,077 5,105,373 -644,723 3,775,202 4,999,788 2,368,141 -717,442	8,181,762 -1,033,867 -10,711,629 -11,793,814 -32,544,110 -47,719,880 -56,724,780 -6,330,414 -2,181,282 -28,306,717 -36,818,413 -34,633,019 -5,777,874 -40,410,893 -12,220,379 -54,313,716 -66,534,095 -8,845,577 -9,353,946 -33,103,804 -50,832,117 -7,222,325 -23,215,830 -1,403,759 -1,691,716 -408,495 -4,674,918 -5,990,711 -2,455,712	221,44,1,1,26,88,88,88,3,14,21,14,21,76,77,6,9,189,11,2,38,-
nd tion eley	Total Banner Fort Collins Medical Center Banner McKee Medical Center Estes Park Health UCHealth Medical Center of the Rockies UCHealth Medical Center of the Rockies UCHealth Poudre Valley Hospital Total Community Hospital Family Health West Intermountain Health St. Mary's Hospital . Total Banner North Colorado Medical Center UCHealth Greeley Total CommonSpirit St. Mary-Corwin Hospital Parkview Medical Center Total Aspen Valley Hospital Aspen Valley Hospital CommonSpirit Mercy Hospital CommonSpirit St. Anthony Summit Hospital Delta Health Grand River Hospital District Gunnison Valley Health Middle Park Health Middle Park Health Middle Park Health Montrose Memorial Hospital Pagosa Springs Medical Center Ploneers Medical Center Rangely District Hospital	Banner Health  UCHealth  UCHealth  Intermountain Health  Banner Health  UCHealth  Commonspirit	Small Large Large Medium Small Large Large Medium Small Large Medium Small Large Medium Medium Small	-94,709 16,914,045 -3,933,561 114,442,291 143,859,689 271,187,755 12,184,583 11,307,475 12,053,360 35,545,419 24,076,392 -12,411,630 -45,922,006 -58,333,636 2,464,482 -13,028,997 31,526,491 39,739,919 -4,787,655 -4,690,232 8,356,920	-2,334,537 10,574,147 -4,209,766 58,036,320 77,875,583 139,941,748 27,280,335 3,159,700 6,238,586 36,678,622 -4,447,064 -51,508,502 -55,955,566 141,060,572 -6,764,879 -20,825,450 4,787,008 -7,946,038 31,628,754 34,630,980 -12,069,169 -9,111,634 3,825,882 -4,150,875	29,590,694 -944,891 -5,427,220 -5,523,129 71,308,497 90,989,823 150,403,081 5,000,258 10,759,899 35,537,998 51,298,156 -31,368,949 -16,067,535 -47,436,485 -11,964,994 16,187,150 -4,222,156 -6,821,753 -4,635,325 -41,213,412 39,447,001 32,686,617 -20,984,077 -5,105,373 -644,723 3,775,202 4,999,788 2,368,141 -717,442 -4,432,859	8,181,762 -1,033,867 -10,711,629 -11,793,814 -32,544,110 -47,719,980 -56,724,780 -6,330,414 -2,181,282 -28,306,717 -36,818,413 -34,633,019 -5,777,874 -40,410,893 -12,220,379 -54,313,716 -66,534,095 -8,845,577 -9,353,946 -33,103,804 -50,832,117 -7,222,325 -23,215,830 -1,403,759 -1,691,716 -408,495 -4,674,918 -5,950,711 -2,455,712 -5,239,451	221,4 -44,4 -1,4 -1,4 -2,6 -9,6 -88,4 -4,1 -3,1 -14,1 -2,1 -76,1 -76,1 -76,1 -15,1 -15,1 -11,1 -
nd tion eley	Total Banner Fort Collins Medical Center Banner McKee Medical Center Estes Park Health UCHealth Medical Center of the Rockies UCHealth Medical Center of the Rockies UCHealth Poudre Valley Hospital Total Community Hospital Family Health West Intermountain Health St. Mary's Hospital Total Banner North Colorado Medical Center UCHealth Greeley Total CommonSpirit St. Mary-Corwin Hospital Parkview Medical Center Total Animas Surgical Hospital Aspen Valley Hospital CommonSpirit Mercy Hospital Pagna Surginal Health Memorial Regional Health Middle Park Health - Kremmling Montrose Memorial Hospital Pagosa Springs Medical Center Pioneers Medical Center Rangely District Hospital Southwest Health System, Inc.	Banner Health  UCHealth  UCHealth  Intermountain Health  Banner Health  UCHealth  Commonspirit	Small Large Small Large Large Medium Small Large Large Medium Small Large Medium Medium Medium Medium Small	-94,709 16,914,045 -3,933,561 114,442,291 143,859,689 271,187,755 12,184,583 11,307,475 12,093,360 35,545,419 24,076,392 -12,411,630 -45,922,006 -58,333,636 2,464,482 -13,028,997 31,526,491 39,739,919 -4,787,655 -4,690,232 8,356,920 3,220,795 -3,276,433 -4,868,218 -10,752,117	-2,334,537 10,574,147 -4,209,766 58,036,320 77,875,583 139,941,748 27,280,335 3,159,700 6,238,586 36,678,622 -4,447,064 -51,508,502 -55,955,566 -14,060,572 -6,764,879 -20,825,450 4,787,008 -7,946,038 31,628,754 34,630,980 -12,069,169 -9,111,634 3,825,882 -4,150,875 -1,409,742 -3,219,030 -4,162,080 -7,331,706 -7,069,149	29,590,694 -944,891 -5,427,220 -5,523,129 71,308,497 90,989,823 150,403,081 5,000,258 10,759,899 35,537,998 51,298,156 -31,368,949 -16,067,535 -47,436,485 -11,964,994 16,187,150 4,222,156 6,821,753 4,635,325 41,213,412 39,447,001 32,686,617 -20,984,077 5,105,373 -644,723 3,775,202 4,999,788 2,368,141 -717,442	8,181,762 -1,033,867 -10,711,629 -11,793,814 -32,544,110 -47,719,880 -56,724,780 -6,330,414 -2,181,282 -28,306,717 -36,818,413 -34,633,019 -5,777,874 -40,410,893 -12,220,379 -54,313,716 -66,534,095 -8,845,577 -9,353,946 -33,103,804 -50,832,117 -7,222,325 -23,215,830 -1,403,759 -1,691,716 -408,495 -4,674,918 -5,990,711 -2,455,712	221, 44, 44, 44, 44, 44, 44, 44, 44, 44, 4
Collins and the collins and the collins are collins ar	Total Banner Fort Collins Medical Center Banner McKee Medical Center Estes Park Health UCHealth Medical Center of the Rockies UCHealth Medical Center of the Rockies UCHealth Poudre Valley Hospital Total Community Hospital Family Health West Intermountain Health St. Mary's Hospital . Total Banner North Colorado Medical Center UCHealth Greeley Total CommonSpirit St. Mary-Corwin Hospital Parkview Medical Center Total Aspen Valley Hospital Aspen Valley Hospital CommonSpirit Mercy Hospital CommonSpirit St. Anthony Summit Hospital Delta Health Grand River Hospital District Gunnison Valley Health Middle Park Health Middle Park Health Middle Park Health Montrose Memorial Hospital Pagosa Springs Medical Center Ploneers Medical Center Rangely District Hospital	Banner Health  UCHealth  UCHealth  Intermountain Health  Banner Health  UCHealth  Commonspirit	Small Large Large Medium Small Large Large Medium Small Large Medium Small Large Medium Medium Small	-94,709 16,914,045 -3,933,561 114,442,291 143,899,689 271,187,755 12,184,583 11,307,475 12,033,360 35,545,419 24,076,392 -12,411,630 -45,922,006 -88,333,636 2,464,482 -13,028,997 31,526,491 39,739,919 -4,787,655 -4,690,232 8,356,920 3,220,795 -3,276,433 -4,868,218	-2,334,537 10,574,147 -4,209,766 58,036,320 77,875,583 139,941,748 27,280,335 3,159,700 6,238,586 36,678,622 -4,447,064 -51,508,502 -55,955,566 141,060,572 -6,764,879 -20,825,450 4,787,008 -7,946,038 31,628,754 34,630,980 -12,069,169 -9,111,634 3,825,882 -4,150,875	29,590,694 -944,891 -5,427,220 -5,523,129 71,308,497 90,989,823 150,403,081 5,000,258 10,759,899 35,537,998 51,298,156 -31,368,949 -16,067,535 -47,436,485 -11,964,994 16,187,150 -4,222,156 -6,821,753 -4,635,325 -41,213,412 39,447,001 32,686,617 -20,984,077 -5,105,373 -644,723 3,775,202 4,999,788 2,368,141 -717,442 -4,432,859	8,181,762 -1,033,867 -10,711,629 -11,793,814 -32,544,110 -47,719,980 -56,724,780 -6,330,414 -2,181,282 -28,306,717 -36,818,413 -34,633,019 -5,777,874 -40,410,893 -12,220,379 -54,313,716 -66,534,095 -8,845,577 -9,353,946 -33,103,804 -50,832,117 -7,222,325 -23,215,830 -1,403,759 -1,691,716 -408,495 -4,674,918 -5,950,711 -2,455,712 -5,239,451	221,4 -44,2 -44,2 -7,7,4 -9,8 -88,8 -4,3 -3,6 -21,8 -21,8 -21,8 -3,7 -7,7,7 -7,5 -3,1 -1,1 -1,1 -1,1 -1,1 -1,1 -1,1 -1,1
nd tion eley	Total Banner Fort Collins Medical Center Banner McKee Medical Center Estes Park Health UCHealth Medical Center of the Rockies UCHealth Medical Center of the Rockies UCHealth Poudre Valley Hospital Total Community Hospital Family Health West Intermountain Health St. Mary's Hospital Total Banner North Colorado Medical Center UCHealth Greeley Total CommonSpirit St. Mary-Corwin Hospital Parkview Medical Center Total Animas Surgical Hospital Aspen Valley Hospital CommonSpirit Mercy Hospital Pagna Surginal Health Memorial Regional Health Middle Park Health - Kremmling Montrose Memorial Hospital Pagosa Springs Medical Center Pioneers Medical Center Rangely District Hospital Southwest Health System, Inc.	Banner Health  UCHealth  UCHealth  Intermountain Health  Banner Health  UCHealth  Commonspirit	Small Large Small Large Large Medium Small Large Large Medium Small Large Medium Medium Medium Medium Small	-94,709 16,914,045 -3,933,561 114,442,291 143,859,689 271,187,755 12,184,583 11,307,475 12,093,360 35,545,419 24,076,392 -12,411,630 -45,922,006 -58,333,636 2,464,482 -13,028,997 31,526,491 39,739,919 -4,787,655 -4,690,232 8,356,920 3,220,795 -3,276,433 -4,868,218 -10,752,117	-2,334,537 10,574,147 -4,209,766 58,036,320 77,875,583 139,941,748 27,280,335 3,159,700 6,238,586 36,678,622 -4,447,064 -51,508,502 -55,955,566 -14,060,572 -6,764,879 -20,825,450 4,787,008 -7,946,038 31,628,754 34,630,980 -12,069,169 -9,111,634 3,825,882 -4,150,875 -1,409,742 -3,219,030 -4,162,080 -7,331,706 -7,069,149	29,590,694 -944,891 -5,427,220 -5,523,129 71,308,497 90,989,823 150,403,081 5,000,258 10,759,899 35,537,998 51,298,156 -31,368,949 -16,067,535 -47,436,485 -11,964,994 16,187,150 -4,222,156 -6,821,753 -4,635,325 -41,213,412 39,447,001 32,686,617 -20,984,077 -5,105,373 -644,723 3,775,202 4,999,788 2,368,141 -717,442 -4,432,859	8,181,762 -1,033,867 -10,711,629 -11,793,814 -32,544,110 -47,719,980 -56,724,780 -6,330,414 -2,181,282 -28,306,717 -36,818,413 -34,633,019 -5,777,874 -40,410,893 -12,220,379 -54,313,716 -66,534,095 -8,845,577 -9,353,946 -33,103,804 -50,832,117 -7,222,325 -23,215,830 -1,403,759 -1,691,716 -408,495 -4,674,918 -5,950,711 -2,455,712 -5,239,451	221,4 -44,2 -7,0,4 -7,0,9,8 -4,3,3 -3,0,1 -14,3 -21,8,8 -7,7,2 -7,7,2 -7,7,2 -6,6,9,3 -189,7 -1,7,7 -2,0,1 -1,1,1 -1,2 -2,7,2 -7,6,6 -3,3,3 -1,1,1 -1,7 -2,0,0 -4,0,6 -7,0,0 -7,0
nd tion	Total Banner Fort Collins Medical Center Banner McKee Medical Center Estes Park Health UCHealth Medical Center of the Rockies UCHealth Medical Center of the Rockies UCHealth Medical Center of the Rockies UCHealth Poudre Valley Hospital Total Community Hospital Family Health West Intermountain Health St. Mary's Hospital Total Banner North Colorado Medical Center UCHealth Greeley Total CommonSpirit St. Mary-Corwin Hospital Parkview Medical Center Total Animas Surgical Hospital Aspen Valley Hospital CommonSpirit Mercy Hospital CommonSpirit St. Anthony Summit Hospital Detta Health Grand River Hospital District Gunnison Valley Health Middle Park Health - Kremmling Montrose Memorial Hospital Pagosa Springs Medical Center Ploneers Medical Center Rangely District Hospital Southwest Health System, Inc. St. Vincent General Hospital District UCHealth Yampa Valley Medical Center	Banner Health  UCHealth  UCHealth  Intermountain Health  Banner Health  UCHealth  Commonspirit  Commonspirit	Small Large Large Medium Small Large Large Medium Small Large Medium Small Large Medium Medium Small S	-94,709 16,914,045 -3,933,561 114,442,291 143,899,689 271,187,755 12,184,583 11,307,475 12,033,360 35,545,419 24,076,392 -12,411,630 -45,922,006 -58,333,636 2,464,482 -13,028,997 31,526,491 39,739,919 -4,787,655 -4,690,232 8,356,920 3,220,795 -3,276,433 -4,868,218 -10,752,117	-2,334,537 10,574,147 -4,209,766 58,036,320 77,875,583 139,941,748 27,280,335 3,159,700 6,238,586 36,678,622 -4,447,064 -51,508,502 -55,955,566 -14,060,572 -6,764,879 -20,825,450 4,787,008 -7,946,038 31,628,754 34,630,980 -12,069,169 -9,111,634 3,825,882 -4,150,875 -1,409,742 -3,219,030 -4,162,080 -7,331,706 -7,069,149 -849,390 2,490,666	29,590,694 -944,891 -5,427,220 -5,523,129 -71,308,497 -90,989,823 -150,403,081 -5,000,258 -10,759,899 -35,537,98 -51,298,156 -31,368,949 -16,067,535 -47,436,485 -11,964,994 -16,187,150 -4,222,156 -6,821,753 -4,635,325 -41,213,412 -39,447,001 -32,686,617 -20,984,077 -5,105,373 -644,723 -3,775,202 -4,999,788 -2,368,141 -717,442 -4,432,859 -4,885,968 -12,452,881	8,181,762 -1,033,867 -10,711,629 -11,793,814 -32,544,110 -47,719,980 -56,724,780 -6,330,414 -2,181,282 -28,306,717 -36,818,413 -34,633,019 -5,777,874 -40,410,893 -12,220,379 -54,313,716 -66,534,095 -8,845,577 -9,353,946 -33,103,804 -50,832,117 -7,222,325 -23,215,830 -1,403,759 -1,691,716 -408,495 -4,674,918 -5,950,711 -2,455,712 -5,239,451 -3,125,752 -3,267,926	221,4 -44,2 -44,2 -7,0 -9,8 -26,3 -3,0 -14,3 -2,19,2 -21,5 -77,2 -76,5 -77,2 -189,7 -15,6 -11,7 -2,0 -11,6 -2,7,7 -7,6 -7,6 -7,7 -7,6 -11,7 -1,1 -8 -1,7 -7,6 -1,7 -7,6 -1,7 -7,6 -1,7 -7,6 -1,7 -1,7 -1,1 -1,1 -1,1 -1,1
nd tion eley	Total Banner Fort Collins Medical Center Banner McKee Medical Center Estes Park Health UCHealth Medical Center of the Rockies UCHealth Poudre Valley Hospital Total Community Hospital Family Health West Intermountain Health St. Mary's Hospital . Total Banner North Colorado Medical Center UCHealth Greeley Total CommonSpirit St. Mary-Corwin Hospital Parkview Medical Center Total Animas Surgical Hospital Aspen Valley Hospital CommonSpirit Mercy Hospital CommonSpirit St. Anthony Summit Hospital Parkview Medical Center Total CommonSpirit Mercy Hospital CommonSpirit Mercy Hospital CommonSpirit Mercy Hospital CommonSpirit St. Anthony Summit Hospital Pelta Health Grand River Hospital District Gunison Valley Health Memorial Regional Health Middle Park Health - Kremmling Montrose Memorial Hospital Pagosa Springs Medical Center Ploneers Medical Center Rangely District Hospital Southwest Health System, Inc. St. Vincent General Hospital District Vail Health Yampa Valley Medical Center Vail Health Hospital	Banner Health  UCHealth  UCHealth  Intermountain Health  Banner Health  UCHealth  Commonspirit  Commonspirit	Small Large Large Medium Small Medium Medium	-94,709 16,914,045 -3,933,561 114,442,291 143,859,689 271,187,755 12,184,583 11,307,475 12,053,360 35,545,419 24,076,392 -12,411,630 -45,922,006 -58,333,636 2,464,482 -13,028,997 31,526,491 39,739,919 -4,787,655 -4,690,232 8,356,920  3,220,795 -3,276,433 -4,868,218 -10,752,117 -3,545,510 1,814,985 4,131,161	-2,334,537 10,574,147 -4,209,766 58,036,320 77,875,583 139,941,748 27,280,335 3,159,700 6,238,586 36,678,622 -4,447,064 -51,508,502 -55,955,566 -14,060,572 -6,764,879 -20,825,450 4,787,008 -7,946,038 31,628,754 34,630,980 -12,069,169 -9,111,634 3,825,882 -4,150,875 -1,409,742 -3,219,030 -4,162,080 -7,331,706 -7,069,149 -849,390 2,490,666 -24,554,984	29,590,694 -944,891 -5,427,220 -5,523,129 71,308,497 90,989,823 150,403,081 5,000,258 10,759,899 35,537,998 51,298,156 -31,368,949 -16,067,535 -47,436,485 -11,964,994 16,187,150 4,222,156 6,821,753 4,635,325 41,213,412 39,447,001 32,686,617 -20,984,077 5,105,373 -644,723 3,775,202 4,999,788 2,368,141 -717,442 -4,432,859 -4,885,968	8,181,762 -1,033,867 -10,711,629 -11,793,814 -32,544,110 -47,719,880 -5,724,780 -6,330,414 -2,181,282 -28,306,717 -36,818,413 -34,633,019 -5,777,874 -40,410,893 -12,220,379 -54,313,716 -66,534,095 -8,845,577 -9,333,946 -33,103,804 -50,832,117 -7,222,325 -23,215,830 -1,403,759 -1,691,716 -408,495 -4,674,918 -5,990,711 -2,455,712 -5,239,451 -3,125,752 -3,267,926 -39,337,837	7,8,8 221,4 44,2,4 44,7,0 4,0,4 4,0,6 4,0 4,0 4,0 4,0 4,0 4,0 4,0 4,0 4,0 4,0
nd tion eley	Total Banner Fort Collins Medical Center Banner McKee Medical Center Estes Park Health UCHealth Medical Center of the Rockies UCHealth Medical Center of the Rockies UCHealth Medical Center of the Rockies UCHealth Poudre Valley Hospital Total Community Hospital Family Health West Intermountain Health St. Mary's Hospital Total Banner North Colorado Medical Center UCHealth Greeley Total CommonSpirit St. Mary-Corwin Hospital Parkview Medical Center Total Animas Surgical Hospital Aspen Valley Hospital CommonSpirit Mercy Hospital CommonSpirit St. Anthony Summit Hospital Detta Health Grand River Hospital District Gunnison Valley Health Middle Park Health - Kremmling Montrose Memorial Hospital Pagosa Springs Medical Center Ploneers Medical Center Rangely District Hospital Southwest Health System, Inc. St. Vincent General Hospital District UCHealth Yampa Valley Medical Center	Banner Health  UCHealth  UCHealth  Intermountain Health  Banner Health  UCHealth  Commonspirit  Commonspirit	Small Large Large Medium Small Large Large Medium Small Large Medium Small Large Medium Medium Small S	-94,709 16,914,045 -3,933,561 114,442,291 143,899,689 271,187,755 12,184,583 11,307,475 12,033,360 35,545,419 24,076,392 -12,411,630 -45,922,006 -58,333,636 2,464,482 -13,028,997 31,526,491 39,739,919 -4,787,655 -4,690,232 8,356,920 3,220,795 -3,276,433 -4,868,218 -10,752,117	-2,334,537 10,574,147 -4,209,766 58,036,320 77,875,583 139,941,748 27,280,335 3,159,700 6,238,586 36,678,622 -4,447,064 -51,508,502 -55,955,566 -14,060,572 -6,764,879 -20,825,450 4,787,008 -7,946,038 31,628,754 34,630,980 -12,069,169 -9,111,634 3,825,882 -4,150,875 -1,409,742 -3,219,030 -4,162,080 -7,331,706 -7,069,149 -849,390 2,490,666	29,590,694 -944,891 -5,427,220 -5,523,129 -71,308,497 -90,989,823 -150,403,081 -5,000,258 -10,759,899 -35,537,98 -51,298,156 -31,368,949 -16,067,535 -47,436,485 -11,964,994 -16,187,150 -4,222,156 -6,821,753 -4,635,325 -41,213,412 -39,447,001 -32,686,617 -20,984,077 -5,105,373 -644,723 -3,775,202 -4,999,788 -2,368,141 -717,442 -4,432,859 -4,885,968 -12,452,881	8,181,762 -1,033,867 -10,711,629 -11,793,814 -32,544,110 -47,719,980 -56,724,780 -6,330,414 -2,181,282 -28,306,717 -36,818,413 -34,633,019 -5,777,874 -40,410,893 -12,220,379 -54,313,716 -66,534,095 -8,845,577 -9,353,946 -33,103,804 -50,832,117 -7,222,325 -23,215,830 -1,403,759 -1,691,716 -408,495 -4,674,918 -5,950,711 -2,455,712 -5,239,451 -3,125,752 -3,267,926	221,4 -44,2 -44,2 -7,0 -9,8 -26,3 -3,0 -14,3 -2,19,2 -21,5 -77,2 -76,5 -77,2 -189,7 -15,6 -11,7 -2,0 -11,6 -2,7,7 -7,6 -7,6 -7,7 -7,6 -11,7 -1,1 -8 -1,7 -7,6 -1,7 -7,6 -1,7 -7,6 -1,7 -7,6 -1,7 -1,7 -1,1 -1,1 -1,1 -1,1

### Patient Service Profit Margin by Year

DOI Region	Hospital Name	System	Peer Group	2019	2020	2021	2022	2023
Boulder	AdventHealth Avista Hospital	AdventHealth	Large	11.3%	9.9%	13.0%	8.5%	2.2%
	Boulder Community Health		Large	-5.3%	-10.8%	-10.2%	-0.7%	-20.1%
	CommonSpirit Longmont United Hospital	Commonspirit	Large	-6.9%	-2.5%	-3.7%	-13.8%	-6.8%
	Intermountain Health Good Samaritan Me.	. Intermountain Health	Large	5.9%	8.9%	13.3%	-6.3%	-26.1%
	UCHealth Longs Peak Hospital	UCHealth	Medium	-34.4%	-19.8%	0.0%	-3.5%	-1.7%
Colorado	Children's Hospital Colorado Springs	Children's	Large		-3.2%	4.6%	-9.5%	1.0%
Springs			Medium	-18.9%				
	CommonSpirit Penrose-St. Francis Hospital		Large	7.2%	9.1%	8.5%	6.2%	-0.7%
	UCHealth Grandview Hospital	UCHealth	Small	-9.5%	-21.6%	-12.8%	-11.7%	-73.9%
	UCHealth Memorial Hospital Central	UCHealth	Large	7.9%	2.4%	7.2%	0.6%	-1.4%
	UCHealth Pikes Peak Regional Hospital	UCHealth	Small	-20.1%	-4.1%	-2.0%	-3.5%	-12.6%
Denver	AdventHealth Castle Rock Hospital	AdventHealth	Medium	4.9%	1.1%	5.7%	6.2%	-0.4%
	AdventHealth Littleton Hospital	AdventHealth	Large	11.6%	2.8%	6.9%	0.4%	-0.7%
	AdventHealth Parker Hospital	AdventHealth	Large	15.7%	13.7%	17.3%	12.6%	5.9%
	AdventHealth Porter Hospital	AdventHealth	Large	-5.7%	-17.2%	-8.0%	-8.3%	0.8%
	Children's Hospital Colorado	Children's	Large	1.7%	-6.4%	-1.9%	-0.2%	-0.2%
	CommonSpirit OrthoColorado Hospital	Commonspirit	Medium	29.9%	35.7%	37.9%	33.6%	27.9%
	CommonSpirit St. Anthony Hospital	Commonspirit	Large	8.5%	3.4%	11.1%	6.2%	-0.1%
	CommonSpirit St. Anthony North Hospital	Commonspirit	Medium	6.5%	8.9%	10.6%	8.1%	-8.1%
	Denver Health Medical Center		Large	-21.4%	-15.7%	-16.0%	-17.8%	0.1%
	HealthONE Mountain Ridge	HealthONE	Large	8.9%	14.5%	11.6%	3.6%	-9.4%
	HealthONE Presbyterian/St. Luke's	HealthONE	Large	25.5%	24.6%	24.0%	25.8%	-1.1%
	HealthONE Rose	HealthONE	Large	21.2%	17.4%	18.9%	15.7%	14.4%
	HealthONE Sky Ridge	HealthONE	Large	31.2%	28.3%	27.7%	23.6%	10.3%
	HealthONE Swedish	HealthONE	Large	24.1%	22.4%	23.2%	17.6%	14.7%
	HealthONE The Medical Center of Aurora	HealthONE	Large	11.9%	6.5%	10.3%	5.4%	1.6%
	Intermountain Health Lutheran Medical C.	Intermountain Health	Large	-1.4%	-6.3%	-27.6%	-18.8%	-1.1%
	Intermountain Health Platte Valley Medic.	. Intermountain Health	Medium	4.0%	-10.6%	3.5%	-10.5%	-56.1%
	Intermountain Health St. Joseph Hospital	Intermountain Health	Large	7.0%	0.2%	7.6%	-9.1%	23.5%
	National Jewish Health		Small	-64.8%	-70.3%	-84.4%	-61.1%	-3.0%
	UCHealth Broomfield Hospital	UCHealth	Small	-99.9%	-27.4%	-13.6%	-12.5%	-48.9%
	UCHealth Highlands Ranch	UCHealth	Medium	-8620.6%	-82.5%	-22.7%	-13.2%	-0.2%
	UCHealth University of Colorado Hospital	UCHealth	Large	15.1%	8.3%	11.4%	7.3%	1.8%
East	Arkansas Valley Regional Medical Center		Small	-7.9%	0.0%	-18.4%	-5.0%	-11.9%
	Banner East Morgan County Hospital	Banner Health	Small	7.5%	5.6%	9.3%	5.3%	3.7%
	Banner Sterling Regional MedCenter	Banner Health	Small	13.9%	13.3%	11.8%	4.8%	1.7%
	CommonSpirit St. Elizabeth Hospital	Commonspirit	Medium	15.8%	27.1%			112.6%
	CommonSpirit St. Thomas More Hospital	Commonspirit	Small	8.1%	15.8%	22.0%	21.6%	6.9%
	Haxtun Hospital District		Small		14.0%	16.4%	0.4%	-15.0%
	Heart of the Rockies Regional Medical Ce		Small	8.1%	-0.3%	6.2%	7.3%	-2.0%
	Keefe Memorial Health Service District		Small	41.7%	-13.1%	-25.6%	-43.1%	-22.5%
	Kit Carson County Health Service District		Small		-5.9%	8.9%	-8.9%	4.5%
	Lincoln Community Hospital		Small	-11.5%	-24.3%	-7.7%	-14.0%	-20.9%
	Melissa Memorial Hospital		Small	-9.5%	-9.2%	-9.0%	-1.3%	-76.4%
	Mt. San Rafael Hospital		Small	4.8%	9.4%	-17.8%	-15.4%	-2.2%
	Prowers Medical Center		Small	0.6%	-0.1%	1.4%	-1.7%	78.4%
	Rio Grande Hospital		Small	4.2%	-0.3%	-0.4%	-2.5%	211.4%
	San Luis Valley Health Conejos County Ho.		Small	1.3%	5.7%	19.8%	12.1%	-129.8%
	San Luis Valley Health Regional Medical C.	. San Luis Valley	Medium	1.2%	-6.0%	-2.2%	-3.0%	-34.5%
	Sedgwick County Health Center		Small	8.3%	10.1%	1.3%	-6.8%	278.0%
	Southeast Colorado Hospital District		Small	-6.7%	-1.9%	2.5%	-12.9%	581.4%
	Spanish Peaks Regional Health Center		Small	-20.6%	-43.0%	9.8%	-16.7%	114.8%
	Weisbrod Memorial County Hospital		Small	-4.1%	-1.6%	-0.9%	-0.8%	24.9%
	Wray Community District Hospital		Small	-9.7%	-3.2%	1.7%	3.2%	-30.0%
	Yuma District Hospital		Small			-3.7%	-12.5%	-36.5%
Ft. Collins	Banner Fort Collins Medical Center	Banner Health	Small	-0.2%	-5.9%	-1.9%	-2.0%	-73.5%
	Banner McKee Medical Center	Banner Health	Large	12.2%	8.0%	-4.1%	-9.9%	-1.3%
	Estes Park Health	IICIIIth	Small	-8.1%	-8.2%	-10.8%	-22.5%	-12.4%
	UCHealth Medical Center of the Rockies	UCHealth	Large	20.2%	11.6%	13.7%	6.1%	-1.7%
Grand	UCHealth Poudre Valley Hospital Community Hospital	UCHealth	Large Medium	21.1%	12.3% 13.3%	13.5% 2.5%	6.7% -2.9%	-3.5% -1.8%
Grand Junction	Family Health West		Medium Small	6.8%	13.3%	16.8%	-2.9%	-1.8%
	Intermountain Health St. Mary's Hospital	Intermountain Health		3.0%	1.5%	7.3%	-2.9%	-3.8%
Greeles			Large			7.3% -9.5%		-2.7%
Greeley	Banner North Colorado Medical Center	Banner Health	Large	6.5%	-1.4%		-10.7%	
Pueblo	UCHealth Greeley	UCHealth	Medium	-9.9%	-54.4%	-11.4% -9.2%	-3.3% -8.7%	123.5% -0.6%
rueblo	CommonSpirit St. Mary-Corwin Hospital Parkview Medical Center	Commonspirit	Large	-9.9% -13.5%	-11.2% -1.5%	-9.2% 3.2%	-8.7%	-0.6%
Wort			Large					
West	Animas Surgical Hospital  Aspen Valley Hospital		Small	7.2%	12.7%	16.2%	18.1%	13.3%
		Commonspirit	Small	-14.2% 13.1%	-8.9% 12.9%	4.4%	7.4% 11.7%	-7.1%
	CommonSpirit Mercy Hospital  CommonSpirit St. Anthony Summit Hospita		Medium Medium	32.6%	30.1%	31.7%	32.3%	-64.6% -0.4%
	Delta Health	Commonspilit	Medium	-5.7%	-15.1%	36.4%	-7.8%	-0.4%
	Grand River Hospital District		Small	-8.9%	-18.1%	-25.9%	-7.6%	-2.2%
	Grand River Hospital District Gunnison Valley Health			-8.9%	7.0%	-25.9% 8.2%	2.3%	-2.2%
			Small	13.7%	-7.1%	-1.0%	-2.8%	-22.5% -57.1%
	Memorial Regional Health  Middle Park Health - Kremmling		Small Small		-7.1%	-1.0%	-2.8%	-57.1%
	Montrose Memorial Hospital		Medium	2.7%	-1.2%	3.7%	3.2%	-0.6%
	Pagosa Springs Medical Center		Small	-11.2%	-10.0%	6.6%	-18.2%	28.7%
	Pioneers Medical Center		Small	-25.2%	-13.3%	-1.8%	-6.3%	-81.2%
	Rangely District Hospital		Small	-25.2%	-73.2%	-1.8%	-6.3%	-81.2% -59.4%
	Southwest Health System, Inc.		Small	-105.0%	-73.2%	-7.7%	-42.0%	-1.6%
	St. Vincent General Hospital District		Small	-46.2%	-7.4%	-1.1/0	-T.L/U	-297.6%
	UCHealth Yampa Valley Medical Center	UCHealth	Medium	1.8%	2.4%	10.8%	2.8%	-10.4%
	Vail Health Hospital		Medium	2.2%	-17 0%	-0.7%	-17 ३%	6.29
	Vail Health Hospital Valley View Hospital		Medium Medium	2.2% 5.7%	-12.9% 0.7%	-0.7% 6.3%	-17.3% 1.8%	6.2% 0.6%

# Operating Income by Year

er Group	Hospital Name	System	DOI Region	2019	2020	2021	2022	
ge	AdventHealth Avista Hospital	AdventHealth	Boulder	19,643,886	19,960,322	39,106,160	21,747,071	33,839
	AdventHealth Littleton Hospital	AdventHealth	Denver	39,187,073	16,095,300	27,025,158	6,180,130	6,676
	AdventHealth Parker Hospital	AdventHealth	Denver	51,653,512	51,620,922	70,435,148	51,889,446	69,242
	AdventHealth Porter Hospital	AdventHealth	Denver	-11,925,199	-30,335,868	-14,288,478	-19,680,582	-28,396
	Banner McKee Medical Center	Banner Health	Ft. Collins	18,031,266	16,549,321	-3,384,173	-9,787,276	430
	Banner North Colorado Medical Center	Banner Health	Greeley	35,544,329	9,663,921	-19,616,401	-25,440,613	8,551
	Boulder Community Health		Boulder	-1,660,162	-6,896,961	7,578,259	-6,885,128	39
	Children's Hospital Colorado	Children's	Denver	107,313,435	42,277,890	86,295,514	106,519,859	33,883
	Children's Hospital Colorado Springs	Children's	Colorado Springs		-3,131,068	9,837,864	-19,141,787	-28,044
	CommonSpirit Longmont United Hospital	Commonspirit	Boulder	-5,108,584	7,607,927	2,240,144	-13,826,800	-18,589
	CommonSpirit Penrose-St. Francis Hospital	Commonspirit	Colorado Springs	70,020,574	112,336,758	93,499,655	74,962,547	70,388
	CommonSpirit St. Anthony Hospital	Commonspirit	Denver	43,488,760	26,947,733	69,456,224	48,273,724	11,010
	CommonSpirit St. Mary-Corwin Hospital	Commonspirit	Pueblo	-9,071,285	-5,043,637	-2,387,576	-5,518,261	-7,772
	Denver Health Medical Center		Denver	37,954,050	-16,187,948	-22,710,547	-37,789,548	-17,598
	HealthONE Mountain Ridge	HealthONE	Denver	17,893,000	30,561,000	24,981,000	7,192,000	-7,175
	HealthONE Presbyterian/St. Luke's	HealthONE	Denver	163,838,000	158,185,000	159,307,000	185,378,000	143,592
	HealthONE Rose	HealthONE	Denver	76,975,000	62,669,000	73,155,000	61,075,000	62,029
	HealthONE Sky Ridge	HealthONE	Denver	169,314,000	149,703,000	161,109,000	136,391,000	110,016
	HealthONE Swedish	HealthONE	Denver	161,989,000	146,448,000	169,680,000	124,332,000	106,633
	HealthONE The Medical Center of Aurora	HealthONE	Denver	53,240,000	30,084,000	53,593,000	30,532,000	13,049
	Intermountain Health Good Samaritan Me	Intermountain Health	Boulder	24,220,180	31,547,620	47,931,857	-18,679,223	-24,999
	Intermountain Health Lutheran Medical C	Intermountain Health	Denver	-2,623,253	-7,930,929	-107,725,678	-66,037,298	-91,244
	Intermountain Health St. Joseph Hospital	Intermountain Health	Denver	43,472,112	31,794,412	68,194,634	-32,283,792	-59,096
	Intermountain Health St. Mary's Hospital	Intermountain Health	Grand Junction	19,693,074	23,024,399	48,832,403	-17,121,018	-27,739
	Parkview Medical Center	LICITInt	Pueblo	11,514,236	-5,151,935	28,039,950	-33,849,504	-20,571
	UCHealth Medical Center of the Rockies	UCHealth	Ft. Collins	119,195,512	62,328,269	83,479,415	41,331,381	23,588
	UCHealth Memorial Hospital Central	UCHealth	Colorado Springs	81,369,003	31,686,358	83,554,368	20,752,272	17,080
	UCHealth Poudre Valley Hospital	UCHealth	Ft. Collins	149,952,660	84,506,376	104,014,286	62,223,019	63,069
	UCHealth University of Colorado Hospital	UCHealth	Denver	331,655,901	193,267,576	286,443,963	201,768,549	243,577
	Total			1,816,770,080	1,264,186,759	1,627,677,147	874,507,168	685,469
dium	AdventHealth Castle Rock Hospital	AdventHealth	Denver	7,161,029	8,087,786	6,875,759	12,665,024	13,405
	Children's Hospital Colorado Springs	Children's	Colorado Springs	-14,240,723				
	CommonSpirit Mercy Hospital	Commonspirit	West	35,567,289	46,078,635	59,218,609	49,252,010	44,52
	CommonSpirit OrthoColorado Hospital	Commonspirit	Denver	28,168,396	36,954,605	42,731,507	40,294,720	36,020
	CommonSpirit St. Anthony North Hospital	Commonspirit	Denver	17,517,574	28,961,945	42,813,161	34,952,884	40,624
	CommonSpirit St. Anthony Summit Hospital	Commonspirit	West	41,953,635	43,025,564	46,120,565	52,751,328	48,632
	CommonSpirit St. Elizabeth Hospital	Commonspirit	East	6,849,226	10,863,131			-3,66
	Community Hospital		Grand Junction	12,949,809	29,345,666	15,527,465	-282,940	3,49
	Delta Health		West	-4,338,499	-11,821,994	33,070,979	-6,478,857	-4,35
	Intermountain Health Platte Valley Medic	Intermountain Health	Denver	7,952,089	-3,210,236	9,606,497	-14,569,127	-12,51
	Montrose Memorial Hospital	incermountain ricateri	West	8,872,556	11,625,937	14,348,070	7,084,618	-4,41
		Cara Luda Wallan						
	San Luis Valley Health Regional Medical C		East	2,980,485	-1,075,550	5,562,516	1,522,216	-19-
	UCHealth Greeley	UCHealth	Greeley		-48,907,001	-13,053,958	-2,233,727	-13,64
	UCHealth Highlands Ranch	UCHealth	Denver	-34,707,998	-82,198,225	-34,702,447	-24,124,201	-10,84
	UCHealth Longs Peak Hospital	UCHealth	Boulder	-30,462,071	-22,102,112	1,347,257	-3,935,412	-9,02
	UCHealth Yampa Valley Medical Center	UCHealth	West	2,595,411	3,391,109	13,106,097	4,731,605	3,65
	Vail Health Hospital		West	16,230,883	-17,127,361	9,656,864	-34,355,122	-29,27
	Valley View Hospital		West	19,496,237	9,066,595	28,503,550	10,748,304	21,16
	Total			124,545,328	40,958,493	280,732,491	128,023,323	123,57
ıll	Animas Surgical Hospital		West	2,514,302	4,787,008	6,821,753	8,845,576	6,09
	Arkansas Valley Regional Medical Center		East	-2,638,826	158,992	-4,738,509	-1,658,031	-4,12
	Aspen Valley Hospital		West	-12,171,354	-7,130,100	6,018,447	11,120,200	-7,71
	Banner East Morgan County Hospital	Banner Health	East	2,705,545	2,581,207	4,111,539	2,682,129	3,5
	Banner Fort Collins Medical Center	Banner Health	Ft. Collins	43,372	3,499,681	52,544	-722,958	7,26
	Banner Sterling Regional MedCenter	Banner Health	East	8,465,132	10,643,163	8,392,743	3,766,378	4,1
		Commonspirit		6,099,139				25,34
	CommonSpirit St. Thomas More Hospital	Commonspiric	East		15,467,006	22,865,393	24,457,745	
	Estes Park Health		Ft. Collins	-3,622,726	-4,049,941	-5,279,019	-11,668,512	-6,32
	Family Health West		Grand Junction	11,895,031	6,074,761	10,759,899	-953,629	74
	Grand River Hospital District		West	-3,136,658	-8,226,749	-20,599,114	-21,683,935	-20,80
	Gunnison Valley Health		West	8,758,272	4,003,496	5,489,595	2,532,792	28
	Haxtun Hospital District		East		2,061,912	2,626,197	301,307	-76
	Heart of the Rockies Regional Medical Ce		East	7,603,530	1,331,984	9,151,266	11,621,664	10,14
	Keefe Memorial Health Service District		East	2,918,185	-785,324	-1,469,211	-3,566,770	-3,68
	Kit Carson County Health Service District		East		-999,422	2,016,507	-1,730,482	2,46
	Lincoln Community Hospital		East	-1,575,973	-3,455,050	-1,279,138	-2,679,982	-3,3
	Melissa Memorial Hospital		East	-1,438,218	-1,419,385	-974,710	-249,910	-1,6
	Memorial Regional Health		West		-3,709,214	163,834	-493,899	2,3
	Middle Park Health - Kremmling		West			4,069,623	561,333	2,3
	Mt. San Rafael Hospital		East	2,673,309	11,470,438	-2,381,738	-1,939,091	4
	National Jewish Health		Denver	-8,966,316	-7,182,000	6,938,000	-10,297,000	-17,1
	Pagosa Springs Medical Center		West	-682,666	-2,279,541	8,757,564	-3,540,124	-1,4
	Pioneers Medical Center		West	-3,938,983	-4,103,827	854,576	-3,540,124	-1,4
	Prowers Medical Center		East	253,150	23,649	482,520	-577,487	-1,6
	Rangely District Hospital		West	-10,752,117	-7,331,706			
						-4,628,231	-6,256,754	-3,0
	Rio Grande Hospital	Condition 11 II	East	1,019,211	872,692	-90,775	-660,679	-2,1
	San Luis Valley Health Conejos County Ho	san Luis Valley	East	192,802	697,046	2,502,569	2,163,739	1,3
	Sedgwick County Health Center		East	1,139,905	2,145,804	1,400,338	-12,415	-2,3
	Southeast Colorado Hospital District		East	-1,088,030	385,507	1,928,265	-2,125,863	-3,1
	Southwest Health System, Inc.		West		-2,012,738	-1,145,759	-2,773,258	-1,6
	Spanish Peaks Regional Health Center		East	948,652	-2,313,495	3,814,953	-1,762,940	-6!
	St. Vincent General Hospital District		West	-3,545,510	-716,556			-9,8
	UCHealth Broomfield Hospital	UCHealth	Denver	-22,754,003	-10,372,802	-7,520,789	-7,858,480	-10,60
	UCHealth Grandview Hospital	UCHealth	Colorado Springs	-3,318,833	-7,786,479	-5,319,304	-5,258,442	-7,30
	UCHealth Pikes Peak Regional Hospital	UCHealth	Colorado Springs	-3,753,905	-715,254	-291,389	-551,910	2,46
	Weisbrod Memorial County Hospital		East	-190,016	-142,281	-371,600	97,163	-70
	Wray Community District Hospital		East	-1,809,979	-134,664	1,427,948	1,734,644	-27
			East	1,007,777	134,004	-674,526	-2,720,162	-3,7:
	Yuma District Hospital					3/4,320	£,12U,1UL	-3,73
	Yuma District Hospital Total			-28,154,575	-8,662,180	53,882,262	-21,230,665	-58,66

# Operating Profit Margin by Year

eer Group		System	DOI Region	2019	2020	2021	2022	2023
arge	AdventHealth Avista Hospital	AdventHealth	Boulder	12.2%	12.2%	20.4%	11.3%	15.49
	AdventHealth Littleton Hospital	AdventHealth	Denver	12.5%	5.1%	8.3%	1.8%	1.89
	AdventHealth Parker Hospital	AdventHealth	Denver	16.4%	15.2%	19.0%	13.7%	17.15
	AdventHealth Porter Hospital  Banner McKee Medical Center	AdventHealth Banner Health	Denver Ft. Collins	-3.9% 12.9%	-10.4% 11.7%	-4.2% -2.5%	-5.5% -8.9%	-7.9 0.4
	Banner North Colorado Medical Center	Banner Health	Greeley	9.2%	2.8%	-5.6%	-7.5%	2.4
	Boulder Community Health	Dailler Healtii	Boulder	-0.5%	-1.9%	1.9%	-1.6%	0.0
	Children's Hospital Colorado	Children's	Denver	8.5%	3.4%	6.2%	6.7%	2.0
	Children's Hospital Colorado Springs	Children's	Colorado Springs	8.5%	-1.8%	5.1%	-8.6%	-11.3
	CommonSpirit Longmont United Hospital		Boulder	-3.4%	4.9%	1.6%	-10.1%	-15.6
		Commonspirit						
	CommonSpirit Penrose-St. Francis Hospital		Colorado Springs	9.5%	13.5%	10.6%	8.2%	7.5
	CommonSpirit St. Anthony Hospital	Commonspirit	Denver	10.0%	6.1%	13.8%	9.0%	2.1
	CommonSpirit St. Mary-Corwin Hospital	Commonspirit	Pueblo	-7.0%	-3.7%	-1.7%	-3.7%	-5.8
	Denver Health Medical Center		Denver	3.4%	-1.5%	-1.9%	-2.9%	-1.3
	HealthONE Mountain Ridge	HealthONE	Denver	9.2%	14.6%	11.7%	3.7%	-3.7
	HealthONE Presbyterian/St. Luke's	HealthONE	Denver	25.6%	24.8%	24.4%	25.9%	20.7
	HealthONE Rose	HealthONE	Denver	21.5%	18.1%	19.4%	16.1%	16.2
	HealthONE Sky Ridge	HealthONE	Denver	31.3%	28.4%	28.1%	23.8%	18.9
	HealthONE Swedish	HealthONE	Denver	24.3%	22.5%	23.5%	17.8%	14.9
	HealthONE The Medical Center of Aurora	HealthONE	Denver	12.6%	7.4%	11.1%	6.4%	2.7
	Intermountain Health Good Samaritan Me		Boulder	8.2%	10.1%	14.0%	-5.6%	-7.4
	Intermountain Health Lutheran Medical C	Intermountain Health	Denver	-0.8%	-2.1%	-25.2%	-15.2%	-20.9
	Intermountain Health St. Joseph Hospital	Intermountain Health	Denver	7.6%	5.3%	10.7%	-5.2%	-9.4
	Intermountain Health St. Mary's Hospital	Intermountain Health	Grand Junction	4.7%	5.1%	9.7%	-3.3%	-5.1
	Parkview Medical Center		Pueblo	2.8%	-1.1%	5.4%	-6.4%	-4.9
	UCHealth Medical Center of the Rockies	UCHealth	Ft. Collins	20.8%	12.3%	15.5%	7.6%	4.15
	UCHealth Memorial Hospital Central	UCHealth	Colorado Springs	8.8%	3.5%	8.3%	1.9%	1.49
	UCHealth Poudre Valley Hospital	UCHealth	Ft. Collins	21.7%	13.2%	15.1%	8.5%	8.2
	UCHealth University of Colorado Hospital	UCHealth	Denver	15.5%	9.2%	12.1%	8.0%	8.5
dium	AdventHealth Castle Rock Hospital	AdventHealth	Denver	5.8%	6.2%	4.8%	7.4%	7.2
	Children's Hospital Colorado Springs	Children's	Colorado Springs	-18.1%				
	CommonSpirit Mercy Hospital	Commonspirit	West	14.4%	17.3%	20.9%	16.1%	14.5
	CommonSpirit OrthoColorado Hospital	Commonspirit	Denver	30.0%	36.9%	37.2%	34.5%	32.8
	CommonSpirit St. Anthony North Hospital	Commonspirit	Denver	8.5%	12.7%	16.1%	12.3%	13.6
	CommonSpirit St. Anthony Summit Hospital		West	33.6%	33.9%	34.5%	32.9%	30.2
	CommonSpirit St. Elizabeth Hospital	Commonspirit	East	16.2%	27.5%	3 11370	32.770	-8.6
	Community Hospital	Commonspiric	Grand Junction	7.2%	14.1%	7.2%	-0.1%	1.4
	Delta Health		West	-5.1%	-14.7%	36.6%	-6.9%	-4.2
		International Continuity	Denver	5.8%	-14.7%	6.1%	-8.7%	-4.2
	Intermountain Health Platte Valley Medic	intermountain neatti						
	Montrose Memorial Hospital		West	7.0%	8.5%	9.6%	4.6%	-3.1
	San Luis Valley Health Regional Medical C		East	3.2%	-1.2%	5.3%	1.4%	-0.2
	UCHealth Greeley	UCHealth	Greeley		-49.4%	-9.0%	-1.3%	-7.5
	UCHealth Highlands Ranch	UCHealth	Denver	-6414.4%	-76.8%	-18.9%	-10.2%	-4.2
	UCHealth Longs Peak Hospital	UCHealth	Boulder	-32.8%	-18.7%	0.9%	-2.4%	-4.5
	UCHealth Yampa Valley Medical Center	UCHealth	West	2.5%	3.2%	11.2%	4.0%	2.8
	Vail Health Hospital		West	7.5%	-8.2%	4.0%	-14.3%	-10.7
	Valley View Hospital		West	7.6%	3.5%	9.5%	3.5%	6.1
all	Animas Surgical Hospital		West	7.3%	12.7%	16.2%	18.1%	13.3
	Arkansas Valley Regional Medical Center		East	-7.3%	0.5%	-16.5%	-4.4%	-11.2
	Aspen Valley Hospital		West	-12.8%	-7.7%	5.6%	8.4%	-5.6
	Banner East Morgan County Hospital	Banner Health	East	7.8%	7.0%	10.2%	6.5%	8.1
	Banner Fort Collins Medical Center	Banner Health	Ft. Collins	0.1%	7.0%	0.1%	-1.4%	11.4
	Banner Sterling Regional MedCenter	Banner Health	East	14.3%	16.6%	13.2%	6.3%	6.6
	CommonSpirit St. Thomas More Hospital	Commonspirit	East	8.4%	18.2%	23.5%	23.9%	25.0
	Estes Park Health		Ft. Collins	-7.4%	-7.8%	-10.2%	-22.1%	-11.1
	Family Health West		Grand Junction	20.4%	11.0%	16.8%	-1.2%	0.9
	Grand River Hospital District		West	-5.6%	-15.7%	-25.1%	-24.2%	-22.0
	Gunnison Valley Health		West	16.2%	7.2%	8.8%	4.0%	0.4
	Haxtun Hospital District		East	.0120	16.2%	17.4%	2.2%	-5.4
	Heart of the Rockies Regional Medical Ce		East	9.1%	1.5%	8.6%	9.5%	7.5
	Keefe Memorial Health Service District		East	41.7%	-12.9%	-19.2%	-42.8%	-37.2
	Kit Carson County Health Service District		East	.117.0	-5.7%	9.1%	-8.5%	10.2
	Lincoln Community Hospital		East	-9.1%	-21.3%	-5.7%	-11.5%	-12.3
	Melissa Memorial Hospital		East	-9.1%	-21.3%	-5.7%	-11.5%	-12.3
				-0.0%				
	Memorial Regional Health		West		-6.2%	0.3%	-0.8%	3.4
	Middle Park Health - Kremmling		West	= 200	24.00	9.2%	1.1%	4.3
	Mt. San Rafael Hospital		East	7.3%	24.2%	-6.8%	-4.9%	1.0
	National Jewish Health		Denver	-3.3%	-2.4%	2.0%	-3.1%	-5.0
	Pagosa Springs Medical Center		West	-2.0%	-6.7%	18.3%	-9.4%	-3.6
	Pioneers Medical Center		West	-16.5%	-13.0%	2.0%	1.3%	-32.6
	Prowers Medical Center		East	0.8%	0.1%	1.4%	-1.5%	-3.6
	Rangely District Hospital		West	-185.0%	-73.2%	-31.3%	-42.0%	-16.6
	Rio Grande Hospital		East	4.2%	3.7%	-0.4%	-2.4%	-7.3
	San Luis Valley Health Conejos County Ho	San Luis Valley	East	1.8%	6.0%	19.9%	14.7%	9.1
			East	8.7%	14.5%	9.0%	-0.1%	-16.8
	Sedgwick County Health Center		East	-6.4%	2.0%	8.2%	-10.5%	-15.9
	Sedgwick County Health Center Southeast Colorado Hospital District				-3.1%	-1.6%	-3.7%	-2.1
			West				0.00/	-2.4
	Southeast Colorado Hospital District		West East	5.3%	-16.0%	17.2%	-8.8%	
	Southeast Colorado Hospital District Southwest Health System, Inc.			5.3% -46.2%	-16.0% -5.8%	17.2%	-8.8%	
	Southeast Colorado Hospital District Southwest Health System, Inc. Spanish Peaks Regional Health Center	UCHealth	East			-14.9%	-8.8%	-72.1
	Southeast Colorado Hospital District Southwest Health System, Inc. Spanish Peaks Regional Health Center St. Vincent General Hospital District UCHealth Broomfield Hospital		East West Denver	-46.2% -98.5%	-5.8% -27.3%	-14.9%	-13.4%	-72.1 -16.5
	Southeast Colorado Hospital District Southwest Health System, Inc. Spanish Peaks Regional Health Center St. Vincent General Hospital District UCHealth Broomfield Hospital UCHealth Grandview Hospital	UCHealth	East West Denver Colorado Springs	-46.2% -98.5% -9.3%	-5.8% -27.3% -21.1%	-14.9% -12.3%	-13.4% -10.9%	-72.1! -16.5 -15.5
	Southeast Colorado Hospital District Southwest Health System, Inc. Spanish Peaks Regional Health Center St. Vincent General Hospital District UCHealth Broomfield Hospital UCHealth Grandview Hospital UCHealth Pikes Peak Regional Hospital		East West Denver Colorado Springs Colorado Springs	-46.2% -98.5% -9.3% -19.4%	-5.8% -27.3% -21.1% -3.3%	-14.9% -12.3% -1.1%	-13.4% -10.9% -2.2%	-72.15 -16.55 -15.55 7.99
	Southeast Colorado Hospital District Southwest Health System, Inc. Spanish Peaks Regional Health Center St. Vincent General Hospital District UCHealth Broomfield Hospital UCHealth Grandview Hospital	UCHealth	East West Denver Colorado Springs	-46.2% -98.5% -9.3%	-5.8% -27.3% -21.1%	-14.9% -12.3%	-13.4% -10.9%	-72.19 -16.59 -15.59 7.99 -7.69

### Operating Income by Year

Ol Region	Hospital Name	System	Peer Group	2019	2020	2021	2022	
oulder	AdventHealth Avista Hospital	AdventHealth	Large	19,643,886	19,960,322	39,106,160	21,747,071	33,8
	Boulder Community Health		Large	-1,660,162	-6,896,961	7,578,259	-6,885,128	
	CommonSpirit Longmont United Hospital	Commonspirit	Large	-5,108,584	7,607,927	2,240,144	-13,826,800	-18,5
	Intermountain Health Good Samaritan Me	Intermountain Health	Large	24,220,180	31,547,620	47,931,857	-18,679,223	-24,9
	UCHealth Longs Peak Hospital	UCHealth	Medium	-30,462,071	-22,102,112	1,347,257	-3,935,412	-9,0
	Total			6,633,249	30,116,796	98,203,676	-21,579,492	-18,7
olorado	Children's Hospital Colorado Springs	Children's	Large		-3,131,068	9,837,864	-19,141,787	-28,0
rings			Medium	-14,240,723				
	CommonSpirit Penrose-St. Francis Hospital	Commonspirit	Large	70,020,574	112,336,758	93,499,655	74,962,547	70,3
	UCHealth Grandview Hospital	UCHealth	Small	-3,318,833	-7,786,479	-5,319,304	-5,258,442	-7,3
	UCHealth Memorial Hospital Central	UCHealth	Large	81,369,003	31,686,358	83,554,368	20,752,272	17,0
	UCHealth Pikes Peak Regional Hospital	UCHealth	Small	-3,753,905	-715,254	-291,389	-551,910	2,4
	Total			130,076,116	132,390,314	181,281,194	70,762,680	54,5
iver	AdventHealth Castle Rock Hospital	AdventHealth	Medium	7,161,029	8,087,786	6,875,759	12,665,024	13,4
	AdventHealth Littleton Hospital	AdventHealth	Large	39,187,073	16,095,300	27,025,158	6,180,130	6,6
	AdventHealth Parker Hospital	AdventHealth	Large	51,653,512	51,620,922	70,435,148	51,889,446	69,2
	AdventHealth Porter Hospital	AdventHealth	Large	-11,925,199	-30,335,868	-14,288,478	-19,680,582	-28,3
	Children's Hospital Colorado	Children's	Large	107,313,435	42,277,890	86,295,514	106,519,859	33,8
	CommonSpirit OrthoColorado Hospital	Commonspirit	Medium	28,168,396	36,954,605	42,731,507	40,294,720	36,0
	CommonSpirit St. Anthony Hospital				26,947,733	69,456,224	48,273,724	11,
		Commonspirit	Large	43,488,760				
	CommonSpirit St. Anthony North Hospital	Commonspirit	Medium	17,517,574	28,961,945	42,813,161	34,952,884	40,
	Denver Health Medical Center		Large	37,954,050	-16,187,948	-22,710,547	-37,789,548	-17,
	HealthONE Mountain Ridge	HealthONE	Large	17,893,000	30,561,000	24,981,000	7,192,000	-7,
	HealthONE Presbyterian/St. Luke's	HealthONE	Large	163,838,000	158,185,000	159,307,000	185,378,000	143,
	HealthONE Rose	HealthONE	Large	76,975,000	62,669,000	73,155,000	61,075,000	62,
	HealthONE Sky Ridge	HealthONE	Large	169,314,000	149,703,000	161,109,000	136,391,000	110,
	HealthONE Swedish	HealthONE	Large	161,989,000	146,448,000	169,680,000	124,332,000	106,
	HealthONE The Medical Center of Aurora	HealthONE	Large	53,240,000	30,084,000	53,593,000	30,532,000	13,
	Intermountain Health Lutheran Medical C	Intermountain Health	Large	-2,623,253	-7,930,929	-107,725,678	-66,037,298	-91,
	Intermountain Health Platte Valley Medic		Medium	7,952,089	-3,210,236	9,606,497	-14,569,127	-12,
	Intermountain Health St. Joseph Hospital	Intermountain Health	Large	43,472,112	31,794,412	68,194,634	-32,283,792	-59
	National Jewish Health		Small	-8,966,316	-7,182,000	6,938,000	-10,297,000	-17,
	UCHealth Broomfield Hospital	UCHealth	Small	-0,900,310	-10,372,802	-7,520,789	-7,858,480	-17,
	UCHealth Highlands Ranch	UCHealth	Medium			-34,702,447		
	- · · · · · · · · · · · · · · · · · · ·			-34,707,998	-82,198,225		-24,124,201	-10,
	UCHealth University of Colorado Hospital	UCHealth	Large	331,655,901	193,267,576	286,443,963	201,768,549	243,
	Total			1,277,796,164	856,240,161	1,171,692,624	834,804,308	635,
	Arkansas Valley Regional Medical Center		Small	-2,638,826	158,992	-4,738,509	-1,658,031	-4,
	Banner East Morgan County Hospital	Banner Health	Small	2,705,545	2,581,207	4,111,539	2,682,129	3
	Banner Sterling Regional MedCenter	Banner Health	Small	8,465,132	10,643,163	8,392,743	3,766,378	4
	CommonSpirit St. Elizabeth Hospital	Commonspirit	Medium	6,849,226	10,863,131			-3,
	CommonSpirit St. Thomas More Hospital	Commonspirit	Small	6,099,139	15,467,006	22,865,393	24,457,745	25
	Haxtun Hospital District		Small		2,061,912	2,626,197	301,307	
	Heart of the Rockies Regional Medical Ce		Small	7,603,530	1,331,984	9,151,266	11,621,664	10
	Keefe Memorial Health Service District		Small	2,918,185	-785,324	-1,469,211	-3,566,770	-3
	Kit Carson County Health Service District		Small		-999,422	2,016,507	-1,730,482	2
	Lincoln Community Hospital		Small	-1,575,973	-3,455,050	-1,279,138	-2,679,982	-3
	Melissa Memorial Hospital		Small	-1,438,218	-1,419,385	-974,710	-249,910	-1
	Mt. San Rafael Hospital		Small	2,673,309	11,470,438	-2,381,738	-1,939,091	
	Prowers Medical Center		Small	253,150	23,649	482,520	-577,487	-1
	Rio Grande Hospital		Small	1,019,211	872,692	-90,775	-660,679	-2
	San Luis Valley Health Conejos County Ho	San Luis Valley	Small	192,802	697,046	2,502,569	2,163,739	1
	San Luis Valley Health Regional Medical C	San Luis Valley	Medium	2,980,485	-1,075,550	5,562,516	1,522,216	
	Sedgwick County Health Center		Small	1,139,905	2,145,804	1,400,338	-12,415	-2
	Southeast Colorado Hospital District		Small	-1,088,030	385,507	1,928,265	-2,125,863	-3
	Spanish Peaks Regional Health Center		Small	948,652	-2,313,495	3,814,953	-1,762,940	
	Weisbrod Memorial County Hospital		Small	-190,016	-142,281	-371,600	97,163	
	Wray Community District Hospital		Small	-1,809,979	-134,664	1,427,948	1,734,644	
	Yuma District Hospital		Small			-674,526	-2,720,162	-3
	Total			35,107,229	48,377,362	54,302,548	28,663,173	15
ollins	Banner Fort Collins Medical Center	Banner Health	Small	43,372	3,499,681	52,544	-722,958	7
JUIIIS								
	Banner McKee Medical Center	Banner Health	Large	18,031,266	16,549,321	-3,384,173	-9,787,276	
	Estes Park Health		Small	-3,622,726	-4,049,941	-5,279,019	-11,668,512	-6
	UCHealth Medical Center of the Rockies	UCHealth	Large	119,195,512	62,328,269	83,479,415	41,331,381	23
	UCHealth Poudre Valley Hospital	UCHealth	Large	149,952,660	84,506,376	104,014,286	62,223,019	63
	Total			283,600,084	162,833,707	178,883,053	81,375,654	88
	Community Hospital		Medium	12,949,809	29,345,666	15,527,465	-282,940	3
ion	Family Health West		Small	11,895,031	6,074,761	10,759,899	-953,629	
	Intermountain Health St. Mary's Hospital	Intermountain Health	Large	19,693,074	23,024,399	48,832,403	-17,121,018	-27
	Total			44,537,914	58,444,826	75,119,767	-18,357,587	-23
ey	Banner North Colorado Medical Center	Banner Health	Large	35,544,329	9,663,921	-19,616,401	-25,440,613	8
-	UCHealth Greeley	UCHealth	Medium		-48,907,001	-13,053,958	-2,233,727	-13,
	Total			35,544,329	-39,243,079	-32,670,359	-27,674,340	-5
0	CommonSpirit St. Mary-Corwin Hospital	Commonspirit	Large	-9,071,285	-5,043,637	-2,387,576	-5,518,261	-7
-	Parkview Medical Center		Large	11,514,236	-5,151,935	28,039,950	-33,849,504	-20
	Total		Eur Sc	2,442,950	-10,195,573	25,652,374	-39,367,765	-20
	Animas Surgical Hospital		Small	2,514,302	4,787,008	6,821,753	8,845,576	-20
	Animas Surgical Hospital Aspen Valley Hospital		Small	-12,171,354	-7,130,100		11,120,200	-7
		C				6,018,447		
	CommonSpirit Mercy Hospital	Commonspirit	Medium	35,567,289	46,078,635	59,218,609	49,252,010	44
	CommonSpirit St. Anthony Summit Hospital	commonspirit	Medium	41,953,635	43,025,564	46,120,565	52,751,328	48
	Delta Health		Medium	-4,338,499	-11,821,994	33,070,979	-6,478,857	-4
	Grand River Hospital District		Small	-3,136,658	-8,226,749	-20,599,114	-21,683,935	-20
	Gunnison Valley Health		Small	8,758,272	4,003,496	5,489,595	2,532,792	
	Memorial Regional Health		Small		-3,709,214	163,834	-493,899	2
	Middle Park Health - Kremmling		Small			4,069,623	561,333	2
	Montrose Memorial Hospital		Medium	8,872,556	11,625,937	14,348,070	7,084,618	-4
	Pagosa Springs Medical Center		Small	-682,666	-2,279,541	8,757,564	-3,540,124	-1
	Pioneers Medical Center		Small	-3,938,983		854,576	627,378	-13
					-4,103,827			
	Rangely District Hospital		Small	-10,752,117	-7,331,706	-4,628,231	-6,256,754	-3,
	Southwest Health System, Inc.		Small		-2,012,738	-1,145,759	-2,773,258	-1,
	St. Vincent General Hospital District		Small	-3,545,510	-716,556			-9,
	UCHealth Yampa Valley Medical Center	UCHealth	Medium	2,595,411	3,391,109	13,106,097	4,731,605	3,
			Medium	16,230,883	-17,127,361	9,656,864	-34,355,122	-29,
	Vail Health Hospital							
	Vail Health Hospital  Valley View Hospital		Medium	19,496,237	9,066,595	28,503,550	10,748,304	21,
			Medium	19,496,237 97,422,798	9,066,595 57,518,558	28,503,550 209,827,023	10,748,304 72,673,195	21,

## Operating Profit Margin by Year

OOI Region	Hospital Name	System	Peer Group	2019	2020	2021	2022	202
Boulder	AdventHealth Avista Hospital	AdventHealth	Large	12.2%	12.2%	20.4%	11.3%	15.4
	Boulder Community Health		Large	-0.5%	-1.9%	1.9%	-1.6%	0.0
	CommonSpirit Longmont United Hospital	Commonspirit	Large	-3.4%	4.9%	1.6%	-10.1%	-15.6
	Intermountain Health Good Samaritan Me	Intermountain Health	Large	8.2%	10.1%	14.0%	-5.6%	-7.4
alavada	UCHealth Longs Peak Hospital	UCHealth Children's	Medium	-32.8%	-18.7%	0.9%	-2.4%	-4.5 -11.3
olorado prings	Children's Hospital Colorado Springs	Children's	Large	19.19	-1.8%	5.1%	-8.6%	-11.3
	CommonSpirit Penrose-St. Francis Hospital	Commonspirit	Medium	-18.1% 9.5%	13.5%	10.6%	8.2%	7.5
	UCHealth Grandview Hospital	UCHealth	Large Small	-9.3%	-21.1%	-12.3%	-10.9%	-15.5
	UCHealth Memorial Hospital Central	UCHealth		8.8%	3.5%	8.3%	1.9%	1.4
			Large					7.9
	UCHealth Pikes Peak Regional Hospital	UCHealth Advantualth	Small	-19.4%	-3.3%	-1.1%	-2.2%	
enver	AdventHealth Castle Rock Hospital	AdventHealth	Medium	5.8%	6.2%	4.8%	7.4%	7.2
	AdventHealth Littleton Hospital	AdventHealth	Large	12.5%	5.1%	8.3%	1.8%	1.8
	AdventHealth Parker Hospital  AdventHealth Porter Hospital	AdventHealth	Large	16.4%	15.2%	19.0%	13.7%	17.1
	Children's Hospital Colorado	AdventHealth	Large	-3.9%	-10.4%	-4.2%	-5.5%	-7.9 2.0
	CommonSpirit OrthoColorado Hospital	Children's Commonspirit	Large Medium	8.5% 30.0%	3.4% 36.9%	6.2% 37.2%	6.7% 34.5%	32.8
	CommonSpirit St. Anthony Hospital			10.0%	6.1%	13.8%	9.0%	2.1
	CommonSpirit St. Anthony North Hospital	Commonspirit Commonspirit	Large Medium	8.5%	12.7%	16.1%	12.3%	13.6
	Denver Health Medical Center	Commonspiric	Large	3.4%	-1.5%	-1.9%	-2.9%	-1.3
	HealthONE Mountain Ridge	HealthONE	Large	9.2%	14.6%	11.7%	3.7%	-3.7
	HealthONE Presbyterian/St. Luke's	HealthONE		25.6%	24.8%	24.4%	25.9%	20.7
	HealthONE Rose	HealthONE	Large	21.5%	18.1%	19.4%	16.1%	16.2
	HealthONE Sky Ridge	HealthONE	Large	31.3%	28.4%	28.1%	23.8%	18.9
	HealthONE Swedish	HealthONE	Large	24.3%	28.4%	23.5%	17.8%	14.9
		HealthONE HealthONE	Large					2.7
	HealthONE The Medical Center of Aurora Intermountain Health Lutheran Medical C	Intermountain Health	Large	12.6% -0.8%	7.4%	11.1% -25.2%	6.4% -15.2%	-20.9
	Intermountain Health Lutheran Medical C Intermountain Health Platte Valley Medic		Large Medium	-0.8%	-2.1% -2.2%	-25.2%	-15.2% -8.7%	-20.9
	Intermountain Health Platte Valley Medic  Intermountain Health St. Joseph Hospital	Intermountain Health Intermountain Health		7.6%	5.3%	10.7%	-8.7% -5.2%	-7.U -9.4
	National Jewish Health	crmountain Health	Large Small	-3.3%	-2.4%	2.0%	-5.2%	-9.4
	UCHealth Broomfield Hospital	UCHealth	Small	-3.3% -98.5%	-2.4%	-14.9%	-3.1%	-5.0
	UCHealth Broomfield Hospital UCHealth Highlands Ranch	UCHealth	Medium	-98.5% -6414.4%	-27.3% -76.8%	-14.9% -18.9%	-13.4% -10.2%	-16.5 -4.2
	UCHealth University of Colorado Hospital	UCHealth	Large	-6414.4% 15.5%	9.2%	12.1%	8.0%	8.5
it	Arkansas Valley Regional Medical Center	UCHealth	Small	-7.3%	0.5%	-16.5%	-4.4%	-11.2
S.C.	Banner East Morgan County Hospital	Banner Health	Small	7.8%	7.0%	10.2%	6.5%	8.1
	Banner Sterling Regional MedCenter	Banner Health	Small	14.3%	16.6%	13.2%	6.3%	6.6
	CommonSpirit St. Elizabeth Hospital	Commonspirit	Medium	16.2%	27.5%	13.2%	0.3%	-8.6
	CommonSpirit St. Thomas More Hospital	Commonspirit	Small	8.4%	18.2%	23.5%	23.9%	25.0
	Haxtun Hospital District	Commonspiric	Small	0.4%	16.2%	17.4%	2.2%	-5.4
	Heart of the Rockies Regional Medical Ce		Small	9.1%	1.5%	8.6%	9.5%	7.5
	Keefe Memorial Health Service District		Small	41.7%	-12.9%	-19.2%	-42.8%	-37.2
	Kit Carson County Health Service District		Small	41.7%	-12.9%	9.1%	-42.6%	10.2
			Small	-9.1%	-21.3%	-5.7%	-11.5%	-12.3
	Lincoln Community Hospital  Melissa Memorial Hospital		Small	-8.6%	-7.9%	-4.7%	-11.0%	-6.9
	· · · · · · · · · · · · · · · · · · ·		Small	7.3%	24.2%	-4.7%	-1.0%	
	Mt. San Rafael Hospital Prowers Medical Center		Small	0.8%	0.1%	1.4%	-4.9%	1.0
	Rio Grande Hospital		Small	4.2%	3.7%	-0.4%	-1.5%	-3.6
		Con Luis Valleu	Small	4.2%	6.0%	19.9%	14.7%	9.1
	San Luis Valley Health Conejos County Ho		Medium	3.2%		5.3%	1.4%	-0.2
	San Luis Valley Health Regional Medical C Sedgwick County Health Center	Sall Luis valley	Small	8.7%	-1.2% 14.5%	9.0%	-0.1%	-16.8
	Southeast Colorado Hospital District		Small	-6.4%	2.0%	8.2%	-10.5%	-15.9
	Spanish Peaks Regional Health Center		Small	5.3%	-16.0%	17.2%	-8.8%	-2.4
	Weisbrod Memorial County Hospital		Small	-2.4%	-1.6%	-3.8%	0.9%	-7.6
	Wray Community District Hospital		Small	-8.2%	-0.6%	4.6%	5.0%	-0.8
				-0.2/6	-0.0%			
Collins	Yuma District Hospital  Banner Fort Collins Medical Center	Banner Health	Small Small	0.1%	7.0%	-3.5% 0.1%	-12.3% -1.4%	-16.9 11.4
COUITIS	Banner McKee Medical Center	Banner Health	Large	12.9%	11.7%	-2.5%	-1.4%	0.49
	Estes Park Health	Same Heatel	Small	-7.4%	-7.8%	-2.5%	-8.9%	-11.15
	UCHealth Medical Center of the Rockies	UCHealth	Large	20.8%	12.3%	15.5%	7.6%	4.1
	UCHealth Poudre Valley Hospital	UCHealth	Large	20.8%	12.3%	15.1%	8.5%	8.2
and		Scricatell		7.2%	13.2%	7.2%	-0.1%	1.4
ana nction	Community Hospital Family Health West		Medium Small	20.4%	11.0%	16.8%	-0.1%	0.9
	Intermountain Health St. Mary's Hospital	Intermountain Health		4.7%	5.1%	9.7%	-1.2%	-5.1
eeley	Banner North Colorado Medical Center	Banner Health	Large	9.2%	2.8%	-5.6%	-3.3%	-5.1
ciey	UCHealth Greeley	UCHealth	Large	7.2/6	-49.4%	-9.0%	-7.5%	-7.5
eblo		UCHealth Commonspirit	Medium	-7.0%	-49.4% -3.7%	-9.0%	-1.3%	-7.5
טוט	CommonSpirit St. Mary-Corwin Hospital  Parkview Medical Center	commonspirit	Large	-7.0%				-5.8 -4.9
st	Parkview Medical Center		Large	7.3%	-1.1% 12.7%	5.4% 16.2%	-6.4% 18.1%	13.3
J.	Animas Surgical Hospital		Small					-5.6
	Aspen Valley Hospital	Commonspirit	Small	-12.8%	-7.7% 17.3%	5.6% 20.9%	8.4%	-5.6 14.5
	CommonSpirit St. Anthony Summit Hospital	Commonspirit	Medium	14.4%			16.1% 32.9%	30.2
	CommonSpirit St. Anthony Summit Hospital  Delta Health	Commonspirit	Medium	33.6% -5.1%	33.9% -14.7%	34.5%	-6.9%	-4.2
			Medium Small	-5.1% -5.6%	-14.7% -15.7%	36.6% -25.1%	-6.9% -24.2%	-4.2
	Grand River Hospital District Gunnison Valley Health		Small	-5.6% 16.2%	-15.7% 7.2%	-25.1% 8.8%	4.0%	-22.0
			Small	10.2%	-6.2%	0.3%	-0.8%	3.4
	Memorial Regional Health  Middle Park Health - Kremmling		Small		-0.4%	9.2%	-0.8%	4.3
				7.0%	8.5%	9.6%		-3.1
	Montrose Memorial Hospital		Medium	-2.0%	-6.7%	18.3%	4.6%	-3.1 -3. <i>6</i>
	Pagosa Springs Medical Center		Small					
	Pioneers Medical Center		Small	-16.5%	-13.0%	2.0%	1.3%	-32.6
	Rangely District Hospital		Small	-185.0%	-73.2%	-31.3%	-42.0%	-16.6
	Southwest Health System, Inc.		Small		-3.1%	-1.6%	-3.7%	-2.1
	St. Vincent General Hospital District		Small	-46.2%	-5.8%			-72.1
	UCHealth Yampa Valley Medical Center	UCHealth	Medium	2.5%	3.2%	11.2%	4.0%	2.89
	Vail Health Hospital		Medium	7.5%	-8.2%	4.0%	-14.3%	-10.7
	Valley View Hospital		Medium	7.6%	3.5%	9.5%	3.5%	6.19

# Net Income by Year

eer Group	•	System	DOI Region	2019	2020	2021	2022	
arge	AdventHealth Avista Hospital	AdventHealth	Boulder	19,407,390	19,533,978	39,274,973	21,833,039	33,99
	AdventHealth Littleton Hospital	AdventHealth	Denver	38,512,560	16,888,346	27,164,121	6,426,963	7,0
	AdventHealth Parker Hospital	AdventHealth	Denver	51,330,799	51,576,896	70,606,095	52,213,595	69,56
	AdventHealth Porter Hospital	AdventHealth	Denver	-13,035,285	-30,425,476	-13,817,527	-18,484,215	-28,2
	Banner McKee Medical Center	Banner Health	Ft. Collins	18,973,103	16,549,321	-3,384,173	-9,787,276	4.
	Banner North Colorado Medical Center	Banner Health	Greeley	35,543,188	9,663,921	-19,616,401	-25,435,276	8,5
	Boulder Community Health	bunner rieuten	Boulder	39,455,680	29,543,573	43,394,741	-56,161,014	39,1
	Children's Hospital Colorado	Children's	Denver	111,583,691	28,949,163	94,081,038	129,563,142	64,64
	Children's Hospital Colorado Springs	Children's	Colorado Springs		-1,592,487	11,668,636	-18,101,294	-27,6
	CommonSpirit Longmont United Hospital	Commonspirit	Boulder	-3,353,408	8,420,139	5,738,460	-8,430,332	-16,6
	CommonSpirit Penrose-St. Francis Hospital	Commonspirit	Colorado Springs	69,496,276	112,698,045	91,741,087	76,141,884	71,2
	CommonSpirit St. Anthony Hospital	Commonspirit	Denver	42,991,755	26,796,554	69,860,815	49,162,108	12,0
	CommonSpirit St. Mary-Corwin Hospital	Commonspirit	Pueblo	-11,443,353	-6,641,577	-2,370,919	-5,447,049	-7,6
	Denver Health Medical Center	Commonspiric						
			Denver	68,121,800	95,796,553	10,275,656	-58,124,998	7,9
	HealthONE Mountain Ridge	HealthONE	Denver	15,997,000	27,841,000	21,557,000	6,428,000	-5,9
	HealthONE Presbyterian/St. Luke's	HealthONE	Denver	155,132,000	143,365,000	142,625,000	161,990,000	116,4
	HealthONE Rose	HealthONE	Denver	71,274,000	54,602,000	62,610,000	53,697,000	54,1
	HealthONE Sky Ridge	HealthONE	Denver	157,650,000	132,379,000	139,975,000	119,140,000	95,5
	HealthONE Swedish	HealthONE	Denver	150,442,000	129,733,000	146,952,000	109,388,000	92,6
	HealthONE The Medical Center of Aurora	HealthONE	Denver	49,809,000	25,924,000	45,450,000	26,777,000	15,7
	Intermountain Health Good Samaritan Me	Intermountain Health	Boulder	25,712,379	33,461,450	50,531,036	-16,129,015	-27,4
	Intermountain Health Lutheran Medical C	Intermountain Health	Denver	8,017,875	-409,800	-100,997,477	-66,130,087	-103,2
	Intermountain Health St. Joseph Hospital	Intermountain Health	Denver	48,404,113	39,661,291	78,829,046	-21,232,437	-49,
	Intermountain Health St. Mary's Hospital	Intermountain Health	Grand Junction	33,311,543	40,198,406	67,614,987	308,377	-11,0
		cimouncam ricatul						
	Parkview Medical Center		Pueblo	18,914,298	-575,935	49,408,278	-32,306,953	-13,-
	UCHealth Medical Center of the Rockies	UCHealth	Ft. Collins	102,762,330	53,352,512	167,509,008	36,078,949	60,
	UCHealth Memorial Hospital Central	UCHealth	Colorado Springs	95,182,610	56,323,095	123,800,841	-2,045,965	30,0
	UCHealth Poudre Valley Hospital	UCHealth	Ft. Collins	227,072,742	159,266,442	482,237,439	-174,073,778	256,
	UCHealth University of Colorado Hospital	UCHealth	Denver	456,035,394	388,289,359	946,637,632	-100,158,277	512,
		ocricatul	Petivei					
	Total			2,083,301,480	1,661,167,771	2,849,356,393	237,100,091	1,258,0
um	AdventHealth Castle Rock Hospital	AdventHealth	Denver	6,995,906	8,155,868	6,927,946	12,786,643	13,
	Children's Hospital Colorado Springs	Children's	Colorado Springs	-21,332,722				
	CommonSpirit Mercy Hospital	Commonspirit	West	34,841,343	45,803,233	59,353,382	49,450,578	45,
	CommonSpirit OrthoColorado Hospital	Commonspirit	Denver	28,228,712	36,973,177	42,756,234	40,456,475	36,
		· ·						
	CommonSpirit St. Anthony North Hospital	Commonspirit	Denver	11,243,799	28,627,081	42,905,430	35,075,310	40,
	CommonSpirit St. Anthony Summit Hospital	Commonspirit	West	42,300,237	42,168,222	46,176,070	52,885,086	48,
	CommonSpirit St. Elizabeth Hospital	Commonspirit	East	6,849,226	10,863,131			-3,
	Community Hospital		Grand Junction	12,949,809	29,784,300	15,527,465	489,496	6,
	Delta Health		West	-3,358,059	-4,386,042	37,544,573	-2,498,635	4,
	Intermountain Health Platte Valley Medic	Intermountain Health	Denver	12,826,467	1,656,522	13,086,863	-13,912,973	-11,
	Montrose Memorial Hospital		West	11,126,450	14,157,044	15,768,640	9,888,112	1,
	San Luis Valley Health Regional Medical C	San Luis Valley	East	3,660,258	528,423	6,699,307	809,860	
	UCHealth Greeley	UCHealth	Greeley		-48,937,080	-14,194,373	-2,113,450	-14,
	UCHealth Highlands Ranch	UCHealth	Denver	-34,838,604	-95,519,733	-20,464,177	-8,234,049	-3,
	UCHealth Longs Peak Hospital	UCHealth	Boulder	-31,047,613	-15,666,485	192,214	-3,965,002	-9,
	UCHealth Yampa Valley Medical Center	UCHealth	West	4,123,640	12,343,022	23,368,426	751,986	8,
	Vail Health Hospital		West	47,579,828	-25,312,028	42,862,646	-87,949,591	-18,
	Valley View Hospital		West	26,232,521	13,664,215	28,503,550	-24,976,784	55,
	Total			158,381,198	54,902,870	347,014,195	58,943,062	199,
			West	2,514,302			8,845,576	6,
	Animas Surgical Hospital		West		5,370,423	9,706,145		
	Arkansas Valley Regional Medical Center		East	-2,575,802	236,265	61,228	-1,306,493	-3,
	Aspen Valley Hospital		West	1,229,532	8,146,849	11,410,476	17,572,008	1,
	Banner East Morgan County Hospital	Banner Health	East	2,782,791	2,644,144	4,104,965	2,616,923	3,
	Banner Fort Collins Medical Center	Banner Health	Ft. Collins	43,372	3,499,681	52,544	-722,958	7,
		Banner Health	East	8,464,624		8,392,743		4,
	Banner Sterling Regional MedCenter				10,643,163		3,766,378	
	CommonSpirit St. Thomas More Hospital	Commonspirit	East	5,990,713	15,440,711	22,878,944	24,511,162	25,
	Estes Park Health		Ft. Collins	-246,317	-34,859	9,716,612	-8,034,788	-1,
	Family Health West		Grand Junction	12,431,956	6,074,761	12,256,797	-369,552	5,
	Grand River Hospital District		West	6,825,035	7,973,305	1,324,142	-5,034,366	5,
					8,634,680			
	Gunnison Valley Health		West	9,860,942		13,011,837	2,177,138	4,
	Haxtun Hospital District		East		2,061,912	3,927,345	1,683,032	
	Heart of the Rockies Regional Medical Ce		East	10,311,438	7,145,122	15,254,669	11,256,167	15,
	Keefe Memorial Health Service District		East	2,918,185	2,687,405	3,001,363	-780,195	-1,
	Kit Carson County Health Service District		East		326,303	6,908,624	-242,496	2,
				35 504				
	Lincoln Community Hospital		East	-35,594	2,295,249	2,063,078	-547,112	-
	Melissa Memorial Hospital		East	-19,933	1,572,186	4,514,640	1,265,009	-
	Memorial Regional Health		West		1,750,228	5,524,637	228,045	1,
	Middle Park Health - Kremmling		West			5,122,981	6,125,740	2,
	Mt. San Rafael Hospital		East	2,813,524	11,688,552	-1,007,932	-31,207	1,
	National Jewish Health		Denver	13,012,036	12,349,000	53,695,000	-12,804,000	-15,
	Pagosa Springs Medical Center		West	1,188,620	2,123,358	8,757,564	-1,383,686	
	Pioneers Medical Center		West	1,100,543	2,359,148	4,219,990	627,378	-8,
	Prowers Medical Center		East	863,962	23,649	3,379,420	361,023	-1,
	Rangely District Hospital		West	-6,704,032	2,049,823	3,897,660	1,004,378	3,
	Rio Grande Hospital		East	2,626,222	2,261,625	6,402,740	2,948,319	
	San Luis Valley Health Conejos County Ho	San Luis Valley	East	234,851	704,970	2,513,158	2,172,374	1,
	Sedgwick County Health Center		East	1,561,367	2,854,400	2,169,054	678,917	-1,
	Southeast Colorado Hospital District		East	24,164	1,479,684	3,464,016	-505,337	-1,
	Southwest Health System, Inc.		West	2.,107			-372,437	
					793,868	1,291,912		
	Spanish Peaks Regional Health Center		East	1,864,537	1,737,362	3,888,387	-1,675,006	
	St. Vincent General Hospital District		West	-3,545,510	2,036,802			-3,
	UCHealth Broomfield Hospital	UCHealth	Denver	-23,496,487	-5,459,257	-8,022,851	-7,878,786	-10,
	UCHealth Grandview Hospital	UCHealth	Colorado Springs	-3,827,599	-2,200,756	-5,715,406	-7,738,568	-7,
	UCHealth Pikes Peak Regional Hospital	UCHealth	Colorado Springs	-3,913,678	461,904	-470,413	-149,925	2,
	W. I.		East	758,516	2,575,339	2,269,421	1,076,884	
	Weisbrod Memorial County Hospital				2,894,720	6,691,838	2,291,413	3,
			Last					
	Wray Community District Hospital		East	-1,334,413	2,071,720			
	Wray Community District Hospital Yuma District Hospital		East			1,797,180	-1,540,707	-1,7 39,5
	Wray Community District Hospital			43,721,867	127,201,719			

# Total Profit Margin by Year

.arge	Hospital Name	System	DOI Region	2019	2020	2021	2022	2023
	AdventHealth Avista Hospital	AdventHealth	Boulder	12.1%	12.0%	20.5%	11.3%	15.5%
	AdventHealth Littleton Hospital	AdventHealth	Denver	12.3%	5.4%	8.3%	1.9%	1.9%
	AdventHealth Parker Hospital	AdventHealth	Denver	16.3%	15.2%	19.0%	13.7%	17.2%
	AdventHealth Porter Hospital	AdventHealth	Denver	-4.3%	-10.4%	-4.1%	-5.1%	-7.9%
	Banner McKee Medical Center	Banner Health	Ft. Collins	2014.5%	11.7%	-2.5%	-8.9%	0.4%
	Banner North Colorado Medical Center							
		Banner Health	Greeley	9.2%	2.8%	-5.6%	-7.5%	2.4%
	Boulder Community Health		Boulder	9.6%	7.5%	9.8%	-12.9%	8.0%
	Children's Hospital Colorado	Children's	Denver	8.7%	2.3%	6.7%	8.0%	3.89
	Children's Hospital Colorado Springs	Children's	Colorado Springs		-0.9%	6.0%	-8.1%	-11.19
	CommonSpirit Longmont United Hospital	Commonspirit	Boulder	-2.2%	5.4%	4.0%	-5.9%	-13.7%
	CommonSpirit Penrose-St. Francis Hospital		Colorado Springs	9.4%	13.5%	10.5%	8.3%	7.6%
	CommonSpirit St. Anthony Hospital	Commonspirit	Denver	9.9%	6.1%	13.8%	9.2%	2.3%
	CommonSpirit St. Mary-Corwin Hospital	Commonspirit	Pueblo	-9.0%	-4.9%	-1.7%	-3.7%	-5.7%
	Denver Health Medical Center		Denver	6.0%	8.0%	0.8%	-4.5%	0.6%
	HealthONE Mountain Ridge	HealthONE	Denver	8.2%	13.3%	10.1%	3.3%	-3.1%
	HealthONE Presbyterian/St. Luke's	HealthONE	Denver	24.3%	22.4%	21.8%	22.6%	16.8%
	HealthONE Rose	HealthONE	Denver	19.9%	15.8%	16.6%	14.1%	14.1%
	HealthONE Sky Ridge	HealthONE	Denver	29.2%	25.1%	24.4%	20.8%	16.4%
	HealthONE Swedish	HealthONE	Denver	22.5%	19.9%	20.3%	15.6%	12.99
	HealthONE The Medical Center of Aurora	HealthONE	Denver	11.8%	6.4%	9.4%	5.6%	3.2%
	Intermountain Health Good Samaritan Me	Intermountain Health	Boulder	8.6%	10.6%	14.6%	-4.8%	-8.2%
	Intermountain Health Lutheran Medical C	Intermountain Health	Denver	2.2%	-5.4%	-23.3%	-15.2%	-23.7%
	Intermountain Health St. Joseph Hospital	Intermountain Health	Denver	8.4%	6.5%	12.1%	-3.3%	-7.8%
		Intermountain Health	Grand Junction	7.8%	8.6%	12.9%	0.1%	-2.0%
	Intermountain Health St. Mary's Hospital	memoundiii nediii						
	Parkview Medical Center		Pueblo	4.5%	-0.1%	9.0%	-6.1%	-3.2%
	UCHealth Medical Center of the Rockies	UCHealth	Ft. Collins	18.1%	10.8%	27.0%	6.7%	9.9%
	UCHealth Memorial Hospital Central	UCHealth	Colorado Springs	10.1%	6.0%	11.8%	-0.2%	2.5%
	UCHealth Poudre Valley Hospital	UCHealth	Ft. Collins	29.6%	22.2%	45.1%	-35.4%	26.7%
	UCHealth University of Colorado Hospital	UCHealth	Denver	20.0%	16.9%	31.3%	-4.5%	16.4%
Nedium	AdventHealth Castle Rock Hospital	AdventHealth	Denver	5.7%	6.3%	4.8%	7.5%	7.3%
cuiuiii					0.3%	4.0/0	7.3%	7.3%
	Children's Hospital Colorado Springs	Children's	Colorado Springs	-26.8%				
	CommonSpirit Mercy Hospital	Commonspirit	West	14.2%	17.3%	20.9%	16.2%	14.6%
	CommonSpirit OrthoColorado Hospital	Commonspirit	Denver	30.0%	36.9%	37.2%	34.6%	32.9%
	CommonSpirit St. Anthony North Hospital	Commonspirit	Denver	5.6%	12.6%	16.1%	12.4%	13.7%
	CommonSpirit St. Anthony Summit Hospital		West	33.8%	33.4%	34.5%	33.0%	30.3%
	CommonSpirit St. Elizabeth Hospital	Commonspirit	East	16.2%	27.5%			-8.6%
		Commonspirit				7.00	0.0%	
	Community Hospital		Grand Junction	7.2%	14.3%	7.2%	0.2%	2.5%
	Delta Health		West	-3.9%	-5.0%	39.5%	-2.5%	4.0%
	Intermountain Health Platte Valley Medic	Intermountain Health	Denver	9.0%	1.1%	8.1%	-8.3%	-6.2%
	Montrose Memorial Hospital		West	8.6%	10.2%	10.4%	6.3%	1.0%
	San Luis Valley Health Regional Medical C	San Luis Valley	East	4.0%	0.6%	6.3%	0.7%	0.6%
	UCHealth Greeley	UCHealth	Greeley	11070	-49.4%	-9.8%	-1.2%	-8.0%
				0.477.00				
	UCHealth Highlands Ranch	UCHealth	Denver	-8477.8%	-101.9%	-10.3%	-3.3%	-1.2%
	UCHealth Longs Peak Hospital	UCHealth	Boulder	-33.6%	-12.6%	0.1%	-2.4%	-5.0%
	UCHealth Yampa Valley Medical Center	UCHealth	West	3.9%	10.7%	18.4%	0.7%	6.3%
	Vail Health Hospital		West	19.2%	-11.7%	15.2%	-36.4%	-6.3%
	Valley View Hospital		West	10.0%	5.2%	9.5%	-8.2%	14.6%
mall	Animas Surgical Hospital		West	7.3%	14.0%	21.5%	18.1%	13.3%
matt	Arkansas Valley Regional Medical Center		East	-7.2%	0.7%	0.2%	-3.5%	-9.7%
	Aspen Valley Hospital		West	1.1%	7.3%	9.3%	12.2%	1.2%
	Banner East Morgan County Hospital	Banner Health	East	8.0%	7.2%	10.2%	6.3%	8.4%
	Banner Fort Collins Medical Center	Banner Health	Ft. Collins	0.1%	7.0%	0.1%	-1.4%	11.4%
	Banner Sterling Regional MedCenter	Banner Health	East	14.3%	16.6%	13.2%	6.3%	6.6%
	CommonSpirit St. Thomas More Hospital	Commonspirit	East	8.2%	18.1%		24.0%	25.1%
						23.5%		
			Ft Collins	-0 5%				
	Estes Park Health		Ft. Collins	-0.5%	-0.1%	14.5%	-14.0%	-2.8%
	Family Health West		Grand Junction	21.1%	-0.1% 11.0%	14.5% 18.7%	-14.0% -0.5%	-2.8% 6.2%
	Family Health West Grand River Hospital District		Grand Junction West	21.1% 10.4%	-0.1% 11.0% 11.6%	14.5% 18.7% 1.3%	-14.0% -0.5% -4.7%	-2.8% 6.2% 4.5%
	Family Health West		Grand Junction	21.1%	-0.1% 11.0%	14.5% 18.7%	-14.0% -0.5%	-2.8% 6.2% 4.5%
	Family Health West Grand River Hospital District		Grand Junction West	21.1% 10.4%	-0.1% 11.0% 11.6%	14.5% 18.7% 1.3%	-14.0% -0.5% -4.7%	-2.8% 6.2% 4.5% 5.9%
	Family Health West Grand River Hospital District Gunnison Valley Health		Grand Junction West West	21.1% 10.4%	-0.1% 11.0% 11.6% 14.4%	14.5% 18.7% 1.3% 18.5%	-14.0% -0.5% -4.7% 3.4%	-2.8% 6.2% 4.5% 5.9% -0.1%
	Family Health West Grand River Hospitial District Gunnison Valley Health Haxtun Hospitial District Heart of the Rockies Regional Medical Ce		Grand Junction West West East East	21.1% 10.4% 17.9%	-0.1% 11.0% 11.6% 14.4% 16.2% 7.7%	14.5% 18.7% 1.3% 18.5% 24.0% 13.6%	-14.0% -0.5% -4.7% 3.4% 11.3% 9.1%	-2.8% 6.2% 4.5% 5.9% -0.1%
	Family Health West Grand River Hospital District Gunnison Valley Health Haxtun Hospital District Heart of the Rockies Regional Medical Ce Keefe Memorial Health Service District		Grand Junction West West East East East	21.1% 10.4% 17.9%	-0.1% 11.0% 11.6% 14.4% 16.2% 7.7% 28.1%	14.5% 18.7% 1.3% 18.5% 24.0% 13.6% 24.7%	-14.0% -0.5% -4.7% 3.4% 11.3% 9.1% -7.0%	-2.8% 6.2% 4.5% 5.9% -0.1% 10.8%
	Family Health West Grand River Hospital District Gunnison Valley Health Haxtun Hospital District Heart of the Rockies Regional Medical Ce Keefe Memorial Health Service District Kit Carson County Health Service District		Grand Junction West West East East East East	21.1% 10.4% 17.9% 12.0% 41.7%	-0.1% 11.0% 11.6% 14.4% 16.2% 7.7% 28.1% 1.7%	14.5% 18.7% 1.3% 18.5% 24.0% 13.6% 24.7% 25.5%	-14.0% -0.5% -4.7% 3.4% 11.3% 9.1% -7.0% -1.1%	-2.8% 6.2% 4.5% 5.9% -0.1% 10.8% -8.0%
	Family Health West Grand River Hospital District Gunnison Valley Health Haxtun Hospital District Heart of the Rockies Regional Medical Ce Keefe Memorial Health Service District Kit Carson County Health Service District Lincoln Community Hospital		Grand Junction West West East East East East East East	21.1% 10.4% 17.9% 12.0% 41.7%	-0.1% 11.0% 11.6% 14.4% 16.2% 7.7% 28.1% 1.7%	14.5% 18.7% 1.3% 18.5% 24.0% 13.6% 24.7% 25.5% 8.0%	-14.0% -0.5% -4.7% 3.4% 11.3% 9.1% -7.0% -1.1% -2.2%	-2.8% 6.2% 4.5% 5.9% -0.1% 10.8% -8.0% 11.2%
	Family Health West Grand River Hospital District Gunnison Valley Health Haxtun Hospital District Heart of the Rockies Regional Medical Ce Keefe Memorial Health Service District Kit Carson County Health Service District Lincoln Community Hospital Melissa Memorial Hospital		Grand Junction West West East East East East	21.1% 10.4% 17.9% 12.0% 41.7%	-0.1% 11.0% 11.6% 14.4% 16.2% 7.7% 28.1% 1.7%	14.5% 18.7% 1.3% 18.5% 24.0% 13.6% 24.7% 25.5%	-14.0% -0.5% -4.7% 3.4% 11.3% 9.1% -7.0% -1.1% -2.2% 4.9%	-2.8% 6.2% 4.5% 5.9% -0.1% 10.8% -8.00% 11.2% -1.8%
	Family Health West Grand River Hospital District Gunnison Valley Health Haxtun Hospital District Heart of the Rockies Regional Medical Ce Keefe Memorial Health Service District Kit Carson County Health Service District Lincoln Community Hospital		Grand Junction West West East East East East East East	21.1% 10.4% 17.9% 12.0% 41.7%	-0.1% 11.0% 11.6% 14.4% 16.2% 7.7% 28.1% 1.7%	14.5% 18.7% 1.3% 18.5% 24.0% 13.6% 24.7% 25.5% 8.0%	-14.0% -0.5% -4.7% 3.4% 11.3% 9.1% -7.0% -1.1% -2.2%	-2.8% 6.2% 4.5% 5.9% -0.1% 10.8% -8.00% 11.2% -1.8%
	Family Health West Grand River Hospital District Gunnison Valley Health Haxtun Hospital District Heart of the Rockies Regional Medical Ce Keefe Memorial Health Service District Kit Carson County Health Service District Lincoln Community Hospital Melissa Memorial Hospital Memorial Regional Health		Grand Junction West West East East East East East East East Ea	21.1% 10.4% 17.9% 12.0% 41.7%	-0.1% 11.0% 11.6% 14.4% 16.2% 7.7% 28.1% 1.7% 10.4% 7.5%	14.5% 18.7% 1.3% 18.5% 24.0% 13.6% 24.7% 25.5% 8.0% 17.1%	-14.0% -0.5% -4.7% 3.4% 11.3% 9.1% -7.0% -1.1% -2.2% 4.9%	-2.89 6.2% 4.5% 5.99 -0.1% 10.88% -8.0% 11.29 -1.88 -1.89
	Family Health West Grand River Hospital District Gunnison Valley Health Haxtun Hospital District Heart of the Rockies Regional Medical Ce Keefe Memorial Health Service District Kit Carson County Health Service District Lincoln Community Hospital Melissa Memorial Hospital Memorial Regional Health Middle Park Health - Kremmling		Grand Junction West West East East East East East East West East East East East East East East Ea	21.1% 10.4% 17.9% 12.0% 41.7% -0.2%	-0.1% 11.0% 11.6% 14.4% 16.2% 7.7% 28.1% 1.7% 10.4% 7.5% 2.7%	14.5% 18.7% 1.3% 18.5% 24.0% 13.6% 24.7% 25.5% 8.0% 17.1% 7.9% 11.3%	-14.0% -0.5% -4.7% 3.4% 11.3% 9.1% -7.0% -1.1% -2.2% 4.9% 0.3% 11.0%	-2.89 6.23 4.55 5.99 -0.19 10.83 -8.09 11.23 -1.89 -1.89 2.00
	Family Health West Grand River Hospitial District Gunnison Valley Health Haxtun Hospital District Heart of the Rockies Regional Medical Ce Keefe Memorial Health Service District Kit Carson County Health Service District Lincoln Community Hospital Melissa Memorial Hospital Memorial Regional Health Middle Park Health - Kremmling Mt. San Rafael Hospital		Grand Junction West West East East East East East West East East East East East East East Ea	21.1% 10.4% 17.9% 12.0% 41.7% -0.2% -0.1%	-0.1% 11.0% 11.6% 14.4% 16.2% -7.7% 28.1% 1.7% 10.4% -7.5% 2.7%	14.5% 18.7% 1.3% 18.5% 24.0% 13.6% 24.7% 25.5% 8.0% 17.1% 7.9% 11.3% -2.6%	-14.0% -0.5% -4.7% 3.4% 11.3% 9.1% -7.0% -1.1% -2.2% 4.9% 0.3% 11.0% -0.1%	-2.89 6.28 4.5% 5.99 -0.19 10.88 -8.09 11.28 -1.89 -1.89 4.33
	Family Health West Grand River Hospital District Gunnison Valley Health Haxtun Hospital District Heart of the Rockies Regional Medical Ce Keefe Memorial Health Service District Kit Carson County Health Service District Lincoln Community Hospital Melissa Memorial Hospital Memorial Regional Health Middle Park Health - Kremmling Mt. San Rafael Hospital National Jewish Health		Grand Junction West West East East East East East East West East East East Desver	21.1% 10.4% 17.9% 12.0% 41.7% -0.2% -0.1%	-0.1% 11.0% 11.6% 14.4% 16.2% 7.7% 28.1% 1.7% 10.4% 7.5% 2.7%	14.5% 18.7% 1.3% 18.5% 24.0% 13.6% 24.7% 25.5% 8.0% 17.1% 7.9% 11.3% -2.6% 13.6%	-14.0% -0.5% -4.7% 3.4% 11.3% 9.1% -7.0% -1.1% -2.2% 4.9% 0.3% 11.0% -0.1% -3.8%	-2.89 6.28 4.5% 5.99 -0.1% 10.88 -8.00 11.22 -1.88 2.00 4.3% 2.99
	Family Health West Grand River Hospital District Gunnison Valley Health Haxtun Hospital District Heart of the Rockies Regional Medical Ce Keefe Memorial Health Service District Kit Carson County Health Service District Lincoln Community Hospital Melissa Memorial Hospital Memorial Regional Health Middle Park Health - Kremmling Mt. San Rafael Hospital National Jewish Health Pagosa Springs Medical Center		Grand Junction West West East East East East East West East East East East East Desver East West West West East East East West West East East East West West	21.1% 10.4% 17.9% 12.0% 41.7% -0.2% -0.1% 7.6% 4.2% 3.2%	-0.1% 11.0% 11.6% 11.4% 16.2% 7.7% 28.1% 1.7% 10.4% 7.5% 2.7%	14.5% 18.7% 1.3% 18.5% 24.0% 13.6% 24.7% 25.5% 8.0% 17.1% 7.9% 11.3% -2.6% 13.6% 18.3%	-14.0% -0.5% -4.7% 3.4% 11.3% 9.1% -7.0% -1.1% -2.2% 4.9% 0.3% 11.0% -0.1% -3.8% -3.4%	-2.89 6.29 4.58 5.99 -0.18 10.89 -8.00 11.29 -1.83 -1.83 2.09 4.33 2.99 -4.48
	Family Health West Grand River Hospital District Gunnison Valley Health Haxtun Hospital District Heart of the Rockies Regional Medical Ce Keefe Memorial Health Service District Kit Carson County Health Service District Lincoln Community Hospital Melissa Memorial Hospital Memorial Regional Health Middle Park Health - Kremmling Mt. San Rafael Hospital National Jewish Health		Grand Junction West West East East East East East East West East East East Desver	21.1% 10.4% 17.9% 12.0% 41.7% -0.2% -0.1%	-0.1% 11.0% 11.6% 14.4% 16.2% 7.7% 28.1% 1.7% 10.4% 7.5% 2.7%	14.5% 18.7% 1.3% 18.5% 24.0% 13.6% 24.7% 25.5% 8.0% 17.1% 7.9% 11.3% -2.6% 13.6%	-14.0% -0.5% -4.7% 3.4% 11.3% 9.1% -7.0% -1.1% -2.2% 4.9% 0.3% 11.0% -0.1% -3.8%	-2.83 6.23 4.53 5.99 -0.19 10.89 -1.83 -1.83 2.09 4.33 2.99
	Family Health West Grand River Hospital District Gunnison Valley Health Haxtun Hospital District Heart of the Rockies Regional Medical Ce Keefe Memorial Health Service District Kit Carson County Health Service District Lincoln Community Hospital Melissa Memorial Hospital Memorial Regional Health Middle Park Health - Kremmling Mt. San Rafael Hospital National Jewish Health Pagosa Springs Medical Center		Grand Junction West West East East East East East West East East East East East Desver East West West West East East East West West East East East West West	21.1% 10.4% 17.9% 12.0% 41.7% -0.2% -0.1% 7.6% 4.2% 3.2%	-0.1% 11.0% 11.6% 11.4% 16.2% 7.7% 28.1% 1.7% 10.4% 7.5% 2.7%	14.5% 18.7% 1.3% 18.5% 24.0% 13.6% 24.7% 25.5% 8.0% 17.1% 7.9% 11.3% -2.6% 13.6% 18.3%	-14.0% -0.5% -4.7% 3.4% 11.3% 9.1% -7.0% -1.1% -2.2% 4.9% 0.3% 11.0% -0.1% -3.8% -3.4%	-2.89 6.29 4.53 5.99 -0.13 10.89 -1.89 -1.89 2.00 4.33 2.99 -4.49
	Family Health West Grand River Hospitial District Gunnison Valley Health Haxtun Hospital District Heart of the Rockies Regional Medical Ce Keefe Memorial Health Service District Kit Carson County Health Service District Lincoln Community Hospital Melissa Memorial Hospital Memorial Regional Health Memorial Regional Health Middle Park Health - Kremmling Mt. San Rafael Hospital National Jewish Health Pagosa Springs Medical Center Pioneers Medical Center Prowers Medical Center		Grand Junction West West East East East East East East East Ea	21.1% 10.4% 17.9% 12.0% 41.7% -0.2% -0.1% 7.6% 4.2% 3.2% 3.8% 2.6%	-0.1% 11.0% 11.6% 14.4% 16.2% -7.7% 28.1% 1.7% 10.4% -7.5% 2.7%  24.5% 3.8% 5.5% 6.2% 0.1%	14.5% 18.7% 1.3% 18.5% 24.0% 13.6% 24.7% 25.5% 8.0% 17.1% 7.9% 11.3% -2.6% 13.6% 18.3% 9.0%	-14.0% -0.5% -4.7% -3.4% -11.3% -9.1% -7.0% -1.1% -2.2% -4.9% -0.3% -11.0% -0.1% -3.8% -3.4% -1.3% -0.9%	-2.89 6.23 4.53 5.99 -0.19 10.89 -8.09 11.23 -1.89 -1.89 -4.49 1.77 -1.8,19 -3.79
	Family Health West Grand River Hospital District Gunnison Valley Health Haxtun Hospital District Heart of the Rockies Regional Medical Ce Keefe Memorial Health Service District Kit Carson County Health Service District Lincoln Community Hospital Melissa Memorial Hospital Memorial Regional Health Middle Park Health - Kremmling Mt. San Rafael Hospital National Jewish Health Pagosa Springs Medical Center Pioneers Medical Center Prowers Medical Center Rangely District Hospital		Grand Junction West West East East East East East West East East Uest West West East Denver West West West West West West	21.1% 10.4% 17.9% 12.0% 41.7% -0.2% -0.1%  7.6% 4.2% 3.2% 3.8% 2.6% -60.1%	-0.1% 11.0% 11.6% 14.4% 16.2% 7.7% 28.1% 1.7% 10.4% 7.5% 2.7%  24.5% 3.8% 5.5% 6.2% 0.1% 10.6%	14.5%  18.7%  1.3%  18.5%  24.0%  13.6%  24.7%  25.5%  8.0%  17.1%  7.9%  11.3%  -2.6%  13.6%  18.3%  9.0%  9.3%  16.5%	-14.0% -0.5% -4.7% 3.4% 11.3% 9.1% -7.0% -1.1% -2.2% 4.9% 0.3% 11.0% -0.1% -3.8% -3.4% 1.3% 0.9%	-2.89 6.28 4.5% 5.99 -0.19 10.88 -8.00 11.22 -1.89 -1.89 2.00 4.33 2.99 -4.49 1.77 -18.11 -3.77
	Family Health West Grand River Hospital District Gunnison Valley Health Haxtun Hospital District Heart of the Rockies Regional Medical Ce Keefe Memorial Health Service District Kit Carson County Health Service District Lincoln Community Hospital Melissa Memorial Hospital Memorial Regional Health Middle Park Health - Kremmling Mt. San Rafael Hospital National Jewish Health Pagosa Springs Medical Center Pioneers Medical Center Prowers Medical Center Rangely District Hospital Rio Grande Hospital	San Life Wallow	Grand Junction West West East East East East East East East Ea	21.1% 10.4% 17.9% 12.0% 41.7% -0.2% -0.1%  7.6% 4.2% 3.2% 3.8% 2.6% -60.1%	-0.1% 11.0% 11.6% 14.4% 16.2% 7.7% 28.1% 1.7% 10.4% 7.5% 2.7% 24.5% 3.8% 5.5% 6.2% 0.1% 10.6% 9.1%	14.5%  18.7%  1.3%  18.5%  24.0%  13.6%  24.7%  25.5%  8.0%  17.1%  7.9%  11.3%  -2.6%  13.6%  18.3%  9.0%  9.3%  16.5%  20.6%	-14.0% -0.5% -4.7% 3.4% 11.3% 9.1% -7.0% -1.1% -2.2% 4.9% 0.3% 11.0% -0.1% -3.8% -3.4% 1.3% 0.9% 4.5% 9.4%	-2.8% 6.28 4.5% 5.9% -0.1% 10.88 8.00 11.2% -1.88 2.0% 4.3% 2.9% -4.4% 1.7% -18.18 -3.7%
	Family Health West Grand River Hospital District Gunnison Valley Health Haxtun Hospital District Heart of the Rockies Regional Medical Ce Keefe Memorial Health Service District Kit Carson County Health Service District Lincoln Community Hospital Melissa Memorial Hospital Memorial Regional Health Middle Park Health - Kremmling Mt. San Rafael Hospital National Jewish Health Pagosa Springs Medical Center Pioneers Medical Center Prowers Medical Center Rangely District Hospital Rio Grande Hospital San Luis Valley Health Conejos County Ho	San Luis Valley	Grand Junction West West East East East East East West West West West West East Unerver West West West West East East East East East East East Ea	21.1% 10.4% 17.9% 12.0% 41.7% -0.2% -0.1%  7.6% 4.2% 3.2% 3.8% 2.6% -60.1% 10.2% 2.2%	-0.1% 11.0% 11.6% 14.4% 16.2% -7.7% 28.1% 1.7% 10.4% -7.5% 2.7% 24.5% 3.8% 5.5% 6.2% 0.1% 10.6% 9.1%	14.5% 18.7% 1.3% 18.5% 24.0% 13.6% 24.7% 25.5% 8.0% 17.1% 7.9% 11.3% -2.6% 13.6% 18.3% 9.0% 9.3% 16.5% 20.6% 19.9%	-14.0% -0.5% -4.7% -3.4% -11.3% -9.1% -7.0% -1.1% -2.2% -4.9% -0.3% -11.0% -0.1% -3.8% -3.4% -1.3% -0.9% -4.5% -9.4% -14.8%	-2.89 6.28 4.59 5.99 -0.13 10.88 -8.07 11.28 -1.89 2.00 4.33 2.99 -4.49 1.77 18.19 -3.77 14.99 2.00
	Family Health West Grand River Hospital District Gunnison Valley Health Haxtun Hospital District Heart of the Rockies Regional Medical Ce Keefe Memorial Health Service District Kit Carson County Health Service District Lincoln Community Hospital Melissa Memorial Hospital Memorial Regional Health Middle Park Health - Kremmling Mt. San Rafael Hospital National Jewish Health Pagoas Springs Medical Center Pioneers Medical Center Prowers Medical Center Prowers Medical Center Rangely District Hospital Rio Grande Hospital San Luis Valley Health Conejos County Ho Sedgwick County Health Center	San Luis Valley	Grand Junction West West East East East East East East East Ea	21.1% 10.4% 17.9% 12.0% 41.7% -0.2% -0.1%  7.6% 4.2% 3.2% 3.8% 2.6% -60.1% 10.2% 2.2% 11.5%	-0.1% 11.0% 11.6% 14.4% 16.2% -7.7% 28.1% 1.7% 10.4% -7.5% 2.7%  24.5% 3.8% 5.5% 6.2% 0.1% 10.6% 9.1% 6.1% 18.4%	14.5% 18.7% 1.3% 18.5% 24.0% 13.6% 24.7% 25.5% 8.0% 17.1% 7.9% 11.3% -2.6% 13.6% 18.3% 9.0% 9.3% 16.5% 20.6% 19.9%	-14.0% -0.5% -4.7% -3.4% -11.3% -9.1% -7.0% -1.1% -2.2% -4.9% -0.3% -11.0% -0.1% -3.8% -3.4% -1.3% -0.9% -4.5% -9.4% -14.8% -4.0%	-2.89 6.28 4.5% 5.99 -0.19 10.83 -8.09 11.23 -1.89 -1.89 2.09 4.49 1.7% -18.19 -3.79 14.99 2.09 9.18
	Family Health West Grand River Hospital District Gunnison Valley Health Haxtun Hospital District Heart of the Rockies Regional Medical Ce Keefe Memorial Health Service District Kit Carson County Health Service District Lincoln Community Hospital Melissa Memorial Hospital Memorial Regional Health Middle Park Health - Kremmling Mt. San Rafael Hospital National Jewish Health Pagosa Springs Medical Center Pioneers Medical Center Prowers Medical Center Rangely District Hospital Rio Grande Hospital San Luis Valley Health Conejos County Ho	San Luis Valley	Grand Junction West West East East East East East West West West West West East Unerver West West West West East East East East East East East Ea	21.1% 10.4% 17.9% 12.0% 41.7% -0.2% -0.1%  7.6% 4.2% 3.2% 3.8% 2.6% -60.1% 10.2% 2.2%	-0.1% 11.0% 11.6% 14.4% 16.2% -7.7% 28.1% 1.7% 10.4% -7.5% 2.7% 24.5% 3.8% 5.5% 6.2% 0.1% 10.6% 9.1%	14.5% 18.7% 1.3% 18.5% 24.0% 13.6% 24.7% 25.5% 8.0% 17.1% 7.9% 11.3% -2.6% 13.6% 18.3% 9.0% 9.3% 16.5% 20.6% 19.9%	-14.0% -0.5% -4.7% -3.4% -11.3% -9.1% -7.0% -1.1% -2.2% -4.9% -0.3% -11.0% -0.1% -3.8% -3.4% -1.3% -0.9% -4.5% -9.4% -14.8%	-2.89 6.28 4.5% 5.99 -0.19 10.83 -8.09 11.23 -1.89 -1.89 2.09 4.49 1.7% -18.19 -3.79 14.99 2.09 9.18
	Family Health West Grand River Hospital District Gunnison Valley Health Haxtun Hospital District Heart of the Rockies Regional Medical Ce Keefe Memorial Health Service District Kit Carson County Health Service District Lincoln Community Hospital Melissa Memorial Hospital Memorial Regional Health Middle Park Health - Kremmling Mt. San Rafael Hospital National Jewish Health Pagoas Springs Medical Center Pioneers Medical Center Prowers Medical Center Prowers Medical Center Rangely District Hospital Rio Grande Hospital San Luis Valley Health Conejos County Ho Sedgwick County Health Center	San Luis Valley	Grand Junction West West East East East East East East East Ea	21.1% 10.4% 17.9% 12.0% 41.7% -0.2% -0.1%  7.6% 4.2% 3.2% 3.8% 2.6% -60.1% 10.2% 2.2% 11.5%	-0.1% 11.0% 11.6% 14.4% 16.2% -7.7% 28.1% 1.7% 10.4% -7.5% 2.7%  24.5% 3.8% 5.5% 6.2% 0.1% 10.6% 9.1% 6.1% 18.4%	14.5% 18.7% 1.3% 18.5% 24.0% 13.6% 24.7% 25.5% 8.0% 17.1% 7.9% 11.3% -2.6% 13.6% 18.3% 9.0% 9.3% 16.5% 20.6% 19.9%	-14.0% -0.5% -4.7% -3.4% -11.3% -9.1% -7.0% -1.1% -2.2% -4.9% -0.3% -11.0% -0.1% -3.8% -3.4% -1.3% -0.9% -4.5% -9.4% -14.8% -4.0%	-2.89 6.29 4.59 5.99 -0.19 10.89 -8.00 11.29 -1.89 -2.00 4.33 2.99 -4.49 1.77 -18.19 -3.77 14.99 -2.00 9.118 -10.89 -4.08
	Family Health West Grand River Hospital District Gunnison Valley Health Haxtun Hospital District Heart of the Rockies Regional Medical Ce Keefe Memorial Health Service District Kit Carson County Health Service District Lincoln Community Hospital Melissa Memorial Hospital Melissa Memorial Hospital Memorial Regional Health Middle Park Health - Kremmling Mt. San Rafael Hospital National Jewish Health Pagosa Springs Medical Center Pioneers Medical Center Prowers Medical Center Prowers Medical Center Rangely District Hospital Rio Grande Hospital San Luis Valley Health Conejos County Ho Sedgwick County Health Center Southeast Colorado Hospital District Southwest Health System, Inc.	San Luis Valley	Grand Junction West West East East East East East East East Ea	21.1% 10.4% 17.9% 12.0% 41.7% -0.2% -0.1%  7.6% 4.2% 3.2% 3.8% 2.6% -60.1% 10.2% 2.2% 11.5% 0.1%	-0.1% 11.0% 11.6% 14.4% 16.2% 7.7% 28.1% 1.7% 10.4% 7.5% 2.7% 24.5% 3.8% 5.5% 6.2% 0.1% 10.6% 9.1% 6.1% 18.4% 7.1%	14.5% 18.7% 1.3% 18.5% 24.0% 13.6% 24.7% 25.5% 8.0% 17.1% 7.9% 11.3% -2.6% 13.6% 18.3% 9.0% 9.3% 16.5% 20.6% 19.9% 13.3% 13.8% 1.8%	-14.0% -0.5% -4.7% 3.4% -11.3% 9.1% -7.0% -1.1% -2.2% 4.9% 0.3% -11.0% -0.1% -3.8% -3.4% 1.3% 0.9% 4.5% 9.4% 14.8% 4.0% -2.3% -0.5%	2.89 6.29 4.53 5.99 -0.19 10.89 -8.00 11.29 -1.89 -2.00 4.33 -2.99 -4.49 -3.79 -18.19 -3.79 14.99 -2.00 9.11 -10.88
	Family Health West Grand River Hospital District Gunnison Valley Health Haxtun Hospital District Heart of the Rockies Regional Medical Ce Keefe Memorial Health Service District Kit Carson County Health Service District Lincoln Community Hospital Melissa Memorial Hospital Melissa Memorial Health Middle Park Health - Kremmling Mt. San Rafael Hospital National Jewish Health Pagosa Springs Medical Center Pioneers Medical Center Prowers Medical Center Prowers Medical Center Rangely District Hospital San Luis Valley Health Conejos County Ho Sedgwick County Health Center Southwest Health System, Inc. Spanish Peaks Regional Health Center	San Luis Valley	Grand Junction West West East East East East East East East Ea	21.1% 10.4% 17.9% 12.0% 41.7% -0.2% -0.1% -0.1% -0.6% 4.2% 3.2% 3.8% 2.6% -60.1% 10.2% 2.2% 11.5% 0.1% 9.8%	-0.1% 11.0% 11.6% 14.4% 16.2% -7.7% 28.1% 1.7% 10.4% -7.5% 2.7%  24.5% 3.8% 5.5% 6.2% 0.1% 10.6% 9.1% 6.1% 18.4% -7.1% 1.2% 9.4%	14.5%  18.7%  1.3%  18.5%  24.0%  13.6%  24.7%  25.5%  8.0%  17.1%  7.9%  11.3%  -2.6%  13.6%  18.3%  9.0%  9.3%  16.5%  20.6%  19.9%  13.3%  13.8%	-14.0% -0.5% -4.7% 3.4% 11.3% 9.1% -7.0% -1.1% -2.2% 4.9% 0.3% 11.0% -0.1% -3.8% -3.4% 1.3% 0.9% 4.5% 9.4% 14.8% 4.0% -2.3%	-2.89 6.29 4.50 5.99 -0.19 10.89 -0.18 -1.89 -1.89 -1.89 -1.40 1.77 -1.8.19 -2.00 9.19 -1.0.89
	Family Health West Grand River Hospital District Gunnison Valley Health Haxtun Hospital District Heart of the Rockies Regional Medical Ce Keefe Memorial Health Service District Kit Carson County Health Service District Lincoln Community Hospital Melissa Memorial Hospital Memorial Regional Health Middle Park Health - Kremmling Mt. San Rafael Hospital National Jewish Health Pagosa Springs Medical Center Pioneers Medical Center Prowers Medical Center Prowers Medical Center Rangely District Hospital Rio Grande Hospital San Luis Valley Health Conejos County Ho Sedgwick County Health Center Southeast Colorado Hospital District Southwest Health System, Inc. Spanish Peaks Regional Health Center Spanish Peaks Regional Health Center		Grand Junction West West East East East East East East East Ea	21.1% 10.4% 17.9% 12.0% 41.7% -0.2% -0.1% -0.1% -0.6% 4.28 3.2% 3.8% 2.6% -60.1% 10.2% 2.2% 11.5% 0.1% -9.8% -46.2%	-0.1% 11.0% 11.6% 14.4% 16.2% -7.7% 28.1% 1.7% 10.4% -7.5% 2.7%  24.5% 3.8% 5.5% 6.2% 0.1% 10.6% 9.1% 6.1% 18.4% -7.1% 12.8% 9.4% 13.3%	14.5% 18.7% 1.3% 18.5% 24.0% 13.6% 24.7% 25.5% 8.0% 17.1% 7.9% 11.3% -2.6% 13.6% 18.3% 9.0% 9.3% 16.5% 20.6% 19.9% 13.3% 13.8% 1.8% 1.8%	-14.0% -0.5% -4.7% -3.4% -11.3% -9.1% -7.0% -1.1% -2.2% -4.9% -0.3% -11.0% -0.1% -3.8% -3.4% -1.3% -0.9% -4.5% -9.4% -14.8% -4.0% -2.3% -0.5% -8.3%	-2.89 6.28 4.5% 5.99 -0.19 10.89 -0.19 11.23 -1.89 -1.89 -1.89 -1.44 1.7% -1.8.19 -1.8.19 -1.8.19 -1.8.19 -1.8.19 -1.8.20 -1.8.20
	Family Health West Grand River Hospital District Gunnison Valley Health Haxtun Hospital District Heart of the Rockies Regional Medical Ce Keefe Memorial Health Service District Kit Carson County Health Service District Lincoln Community Hospital Melissa Memorial Hospital Memorial Regional Health Middle Park Health - Kremmling Mt. San Rafael Hospital National Jewish Health Pagosa Springs Medical Center Pioneers Medical Center Prowers Medical Center Rangely District Hospital Rio Grande Hospital San Luis Valley Health Conejos County Ho Sedgwick County Health Center Southeast Colorado Hospital District Southwest Health System, Inc. Spanish Peaks Regional Health Center St. Vincent General Hospital District UCHealth Broomfield Hospital	UCHealth	Grand Junction West West East East East East East East West West West Denver West West East East Uest Uest Uest Uest Uest Uest Uest Ue	21.1% 10.4% 17.9%  12.0% 41.7%  -0.2% -0.1%  7.6% 4.2% 3.2% 3.8% 2.6% -60.1% 10.2% 2.2% 11.5% 0.1%  9.8% -46.2% -104.2%	-0.1% 11.0% 11.6% 14.4% 16.2% 7.7% 28.1% 1.7% 10.4% 7.5% 2.7%  24.5% 3.8% 5.5% 6.2% 0.1% 10.6% 9.1% 6.1% 18.4% 7.1% 1.2% 9.4% 13.3% -12.7%	14.5% 18.7% 1.3% 18.5% 24.0% 13.6% 24.7% 25.5% 8.0% 17.1% 7.9% 11.3% -2.6% 13.6% 18.3% 9.0% 9.3% 16.5% 20.6% 19.9% 13.3% 13.8% 1.8% 1.8%	-14.0% -0.5% -4.7% 3.4% 11.3% 9.1% -7.0% -1.1% -2.2% 4.9% 0.3% 11.0% -0.1% -3.8% -3.4% 1.3% 0.9% 4.5% 9.4% 14.8% 4.0% -2.3% -0.5% -8.3%	-2.8% -6.2% -4.5% -5.9% -0.1% -10.8% -8.0% -11.2% -1.8% -1.8% -2.0% -4.4% -1.7% -18.1% -3.7% -1.81% -3.7% -1.81% -3.7% -1.81% -1.81% -3.7% -1.81% -1.6.0% -1.6.0% -1.6.2% -1.6.2% -1.6.4%
	Family Health West Grand River Hospital District Gunnison Valley Health Haxtun Hospital District Heart of the Rockies Regional Medical Ce Keefe Memorial Health Service District Kit Carson County Health Service District Lincoln Community Hospital Melissa Memorial Hospital Memorial Regional Health Middle Park Health - Kremmling Mt. San Rafael Hospital National Jewish Health Pagosa Springs Medical Center Pioneers Medical Center Prowers Medical Center Prowers Medical Center Rangely District Hospital Rio Grande Hospital San Luis Valley Health Conejos County Ho Sedgwick County Health Center Southeast Colorado Hospital District Southwest Health System, Inc. Spanish Peaks Regional Health Center Spanish Peaks Regional Health Center		Grand Junction West West East East East East East East East Ea	21.1% 10.4% 17.9% 12.0% 41.7% -0.2% -0.1% -0.1% -0.6% 4.28 3.2% 3.8% 2.6% -60.1% 10.2% 2.2% 11.5% 0.1% -9.8% -46.2%	-0.1% 11.0% 11.6% 14.4% 16.2% -7.7% 28.1% 1.7% 10.4% -7.5% 2.7%  24.5% 3.8% 5.5% 6.2% 0.1% 10.6% 9.1% 6.1% 18.4% -7.1% 12.8% 9.4% 13.3%	14.5% 18.7% 1.3% 18.5% 24.0% 13.6% 24.7% 25.5% 8.0% 17.1% 7.9% 11.3% -2.6% 13.6% 18.3% 9.0% 9.3% 16.5% 20.6% 19.9% 13.3% 13.8% 1.8% 1.8%	-14.0% -0.5% -4.7% -3.4% -11.3% -9.1% -7.0% -1.1% -2.2% -4.9% -0.3% -11.0% -0.1% -3.8% -3.4% -1.3% -0.9% -4.5% -9.4% -14.8% -4.0% -2.3% -0.5% -8.3%	-2.8% 6.2% 4.5% 5.9% -0.1% 10.88 -8.0% 11.2% -1.8% 2.0% 4.3% 2.9% -4.4% 1.7% -18.1% -3.7% 14.9% 2.0% 9.11% -10.88 -8.2% 0.88 -2.4% -1.6.2% -1.6.2% -1.6.2% -1.6.2% -1.6.2% -1.6.4%
	Family Health West Grand River Hospital District Gunnison Valley Health Haxtun Hospital District Heart of the Rockies Regional Medical Ce Keefe Memorial Health Service District Kit Carson County Health Service District Lincoln Community Hospital Melissa Memorial Hospital Memorial Regional Health Middle Park Health - Kremmling Mt. San Rafael Hospital National Jewish Health Pagosa Springs Medical Center Pioneers Medical Center Prowers Medical Center Rangely District Hospital Rio Grande Hospital San Luis Valley Health Conejos County Ho Sedgwick County Health Center Southeast Colorado Hospital District Southwest Health System, Inc. Spanish Peaks Regional Health Center St. Vincent General Hospital District UCHealth Broomfield Hospital	UCHealth	Grand Junction West West East East East East East East West West West Denver West West East East Uest Uest Uest Uest Uest Uest Uest Ue	21.1% 10.4% 17.9%  12.0% 41.7%  -0.2% -0.1%  7.6% 4.2% 3.2% 3.8% 2.6% -60.1% 10.2% 2.2% 11.5% 0.1%  9.8% -46.2% -104.2%	-0.1% 11.0% 11.6% 14.4% 16.2% 7.7% 28.1% 1.7% 10.4% 7.5% 2.7%  24.5% 3.8% 5.5% 6.2% 0.1% 10.6% 9.1% 6.1% 18.4% 7.1% 1.2% 9.4% 13.3% -12.7%	14.5% 18.7% 1.3% 18.5% 24.0% 13.6% 24.7% 25.5% 8.0% 17.1% 7.9% 11.3% -2.6% 13.6% 18.3% 9.0% 9.3% 16.5% 20.6% 19.9% 13.3% 13.8% 1.8% 1.8%	-14.0% -0.5% -4.7% 3.4% 11.3% 9.1% -7.0% -1.1% -2.2% 4.9% 0.3% 11.0% -0.1% -3.8% -3.4% 1.3% 0.9% 4.5% 9.4% 14.8% 4.0% -2.3% -0.5% -8.3%	-2.8% -6.2% -4.5% -5.9% -0.1% -10.8% -8.0% -11.2% -1.8% -1.8% -1.8% -2.9% -4.4% -1.7% -1.8.1% -3.7% -1.8.1% -3.7% -1.8.1% -1.0.8% -2.0.4% -1.6.6% -2.4% -1.6.0% -7.5%
	Family Health West Grand River Hospital District Gunnison Valley Health Haxtun Hospital District Heart of the Rockies Regional Medical Ce Keefe Memorial Health Service District Kit Carson County Health Service District Lincoln Community Hospital Melissa Memorial Hospital Melissa Memorial Hospital Memorial Regional Health Middle Park Health - Kremmling Mt. San Rafael Hospital National Jewish Health Pagosa Springs Medical Center Pioneers Medical Center Prowers Medical Center Prowers Medical Center Rangely District Hospital Rio Grande Hospital San Luis Valley Health Conejos County Ho Sedgwick County Health Center Southwest Health System, Inc. Spanish Peaks Regional Health Center St. Vincent General Hospital UCHealth Broomfield Hospital UCHealth Grandview Hospital UCHealth Frandview Hospital UCHealth Frandview Hospital	UCHealth UCHealth	Grand Junction West West East East East East East East East West West East Denver West West East East East Uest Uest Uest East East East Denver West East East East East East East East Cast East Cast Cast Cast Cast Cast Cast Cast C	21.1% 10.4% 17.9% 12.0% 41.7% -0.2% -0.1%	-0.1% 11.0% 11.6% 14.4% 16.2% -7.7% 28.1% 1.7% 10.4% -7.5% 2.7%  24.5% 3.8% 5.5% 6.2% 0.1% 10.6% 9.1% 6.1% 18.4% -7.1% 1.2% 9.4% 13.3% -12.7% -5.2% 2.0%	14.5% 18.7% 1.3% 18.5% 24.0% 13.6% 24.7% 25.5% 8.0% 17.1% 7.9% 11.3% -2.6% 13.6% 18.3% 9.0% 9.3% 16.5% 20.6% 19.9% 13.3% 1.8% 1.8% 1.8% 17.4%	-14.0% -0.5% -4.7% -3.4% -11.3% -9.1% -7.0% -1.1% -2.2% -4.9% -0.3% -11.0% -0.1% -3.8% -3.4% -1.3% -0.9% -4.5% -9.4% -14.8% -4.0% -2.3% -0.5% -8.3% -13.4% -16.9% -0.6%	-2.8% 6.28 4.5% 5.9% -0.1% 10.88 -8.0% 11.28 -1.88 2.0% 4.38 2.9% -4.48 1.7% -18.1% -3.7% 18.1% -3.7% -18.1% -1.0.88 -2.0% 9.1% -1.0.88 -2.4% -1.6.2% -1.6.2% -1.6.0% 7.5%
	Family Health West Grand River Hospital District Gunnison Valley Health Haxtun Hospital District Heart of the Rockies Regional Medical Ce Keefe Memorial Health Service District Kit Carson County Health Service District Lincoln Community Hospital Melissa Memorial Hospital Melissa Memorial Hospital Memorial Regional Health Middle Park Health - Kremmling Mt. San Rafael Hospital National Jewish Health Pagosa Springs Medical Center Pioneers Medical Center Pioneers Medical Center Rangely District Hospital Rio Grande Hospital San Luis Valley Health Conejos County Ho Sedgwick County Health Center Southeast Colorado Hospital District Southwest Health System, Inc. Spanish Peaks Regional Health Center St. Vincent General Hospital UCHealth Bromfield Hospital UCHealth Pikes Peak Regional Hospital	UCHealth UCHealth	Grand Junction West West East East East East East East East West West West Denver West West East East Uest Uest Uest Uest Uest Uest Uest Ue	21.1% 10.4% 17.9% 12.0% 41.7% -0.2% -0.1%	-0.1% 11.0% 11.0% 11.6% 14.4% 16.2% -7.7% 28.1% 1.7% 10.4% -7.5% 2.7%  24.5% 3.8% 5.5% 6.2% 0.1% 10.6% 9.1% 6.1% 18.4% -7.1% 1.2% 9.4% 13.3% -12.7% -5.2% 2.0% 22.4%	14.5% 18.7% 1.3% 18.5% 24.0% 13.6% 24.7% 25.5% 8.0% 17.1% 7.9% 11.3% -2.6% 13.6% 18.3% 9.0% 9.3% 16.5% 20.6% 19.9% 13.3% 13.8% 1.8% 17.4%	-14.0% -0.5% -4.7% -3.4% -11.3% -9.1% -7.0% -1.1% -2.2% -4.9% -0.3% -11.0% -0.1% -3.8% -3.4% -1.3% -0.9% -4.5% -9.4% -14.8% -4.0% -2.3% -0.5% -8.3% -13.4% -16.9% -0.6% -9.3%	-2.8% -6.2% -4.5% -5.9% -0.1% -10.8% -8.0% -11.2% -1.8% -1.8% -1.8% -2.0% -4.4% -1.7% -1.8.1% -3.7% -1.8.1% -3.7% -1.8.1% -3.7% -1.8.1% -3.7% -1.8.1% -3.7% -1.8.1% -3.7% -1.8.1% -3.7% -1.8.1% -3.7% -1.8.1% -3.7% -1.8.1% -3.7% -1.8.1% -3.7% -1.8.1% -3.7
	Family Health West Grand River Hospital District Gunnison Valley Health Haxtun Hospital District Heart of the Rockies Regional Medical Ce Keefe Memorial Health Service District Kit Carson County Health Service District Lincoln Community Hospital Melissa Memorial Hospital Melissa Memorial Hospital Memorial Regional Health Middle Park Health - Kremmling Mt. San Rafael Hospital National Jewish Health Pagosa Springs Medical Center Pioneers Medical Center Prowers Medical Center Prowers Medical Center Rangely District Hospital Rio Grande Hospital San Luis Valley Health Conejos County Ho Sedgwick County Health Center Southwest Health System, Inc. Spanish Peaks Regional Health Center St. Vincent General Hospital UCHealth Broomfield Hospital UCHealth Grandview Hospital UCHealth Frandview Hospital UCHealth Frandview Hospital	UCHealth UCHealth	Grand Junction West West East East East East East East East West West East Denver West West East East East Uest Uest Uest East East East Denver West East East East East East East East Cast East Cast Cast Cast Cast Cast Cast Cast C	21.1% 10.4% 17.9% 12.0% 41.7% -0.2% -0.1%	-0.1% 11.0% 11.6% 14.4% 16.2% -7.7% 28.1% 1.7% 10.4% -7.5% 2.7%  24.5% 3.8% 5.5% 6.2% 0.1% 10.6% 9.1% 6.1% 18.4% -7.1% 1.2% 9.4% 13.3% -12.7% -5.2% 2.0%	14.5% 18.7% 1.3% 18.5% 24.0% 13.6% 24.7% 25.5% 8.0% 17.1% 7.9% 11.3% -2.6% 13.6% 18.3% 9.0% 9.3% 16.5% 20.6% 19.9% 13.3% 1.8% 1.8% 1.8% 17.4%	-14.0% -0.5% -4.7% -3.4% -11.3% -9.1% -7.0% -1.1% -2.2% -4.9% -0.3% -11.0% -0.1% -3.8% -3.4% -1.3% -0.9% -4.5% -9.4% -14.8% -4.0% -2.3% -0.5% -8.3% -13.4% -16.9% -0.6%	-2.8% 6.2% 4.5% 5.9% -0.1% 10.8% -8.0% 11.2% -1.8% -1.88 2.0% 4.3% 2.9% -4.4% 1.7% -18.1% -3.7% -18.1% -3.7% -18.1% -1.0.8% -2.0% 9.1% -1.0.8% -2.4% -1.6.2% -1.6.2% -1.6.0% 7.5%

#### Net Income by Year

ulder	Hospital Name	System	Peer Group	2019	2020	2021	2022	
didei	AdventHealth Avista Hospital	AdventHealth	Large	19,407,390	19,533,978	39,274,973	21,833,039	33,9
	Boulder Community Health		Large	39,455,680	29,543,573	43,394,741	-56,161,014	39,1
		Commonspirit	Large	-3,353,408	8,420,139	5,738,460	-8,430,332	-16,6
		Intermountain Health	Large	25,712,379	33,461,450	50,531,036	-16,129,015	-27,4
	UCHealth Longs Peak Hospital	UCHealth	Medium	-31,047,613	-15,666,485	192,214	-3,965,002	-9,8
	Total			50,174,428	75,292,655	139,131,424	-62,852,324	19,1
lorado rings	Children's Hospital Colorado Springs	Children's	Large	24 222 722	-1,592,487	11,668,636	-18,101,294	-27,6
5-	Commence of the Commence of th	C	Medium	-21,332,722	442 400 045	04.744.007	7/ 11/ 001	74.0
		Commonspirit	Large	69,496,276	112,698,045	91,741,087	76,141,884	71,2
	UCHealth Grandview Hospital	UCHealth	Small	-3,827,599	-2,200,756	-5,715,406	-7,738,568	-7,5
		UCHealth	Large	95,182,610	56,323,095	123,800,841	-2,045,965	30,0
	UCHealth Pikes Peak Regional Hospital	UCHealth	Small	-3,913,678	461,904	-470,413	-149,925	2,
	Total			135,604,887	165,689,801	221,024,746	48,106,132	68,
ver	AdventHealth Castle Rock Hospital	AdventHealth	Medium	6,995,906	8,155,868	6,927,946	12,786,643	13,
	AdventHealth Littleton Hospital	AdventHealth	Large	38,512,560	16,888,346	27,164,121	6,426,963	7,
	AdventHealth Parker Hospital	AdventHealth	Large	51,330,799	51,576,896	70,606,095	52,213,595	69,
		AdventHealth						
	AdventHealth Porter Hospital		Large	-13,035,285	-30,425,476	-13,817,527	-18,484,215	-28,
	Children's Hospital Colorado	Children's	Large	111,583,691	28,949,163	94,081,038	129,563,142	64,
	CommonSpirit OrthoColorado Hospital	Commonspirit	Medium	28,228,712	36,973,177	42,756,234	40,456,475	36,
	CommonSpirit St. Anthony Hospital	Commonspirit	Large	42,991,755	26,796,554	69,860,815	49,162,108	12,
	CommonSpirit St. Anthony North Hospital	Commonspirit	Medium	11,243,799	28,627,081	42,905,430	35,075,310	40,
	Denver Health Medical Center		Large	68,121,800	95,796,553	10,275,656	-58,124,998	7,
	HealthONE Mountain Ridge	HealthONE	Large	15,997,000	27,841,000	21,557,000	6,428,000	-5,
	HealthONE Presbyterian/St. Luke's	HealthONE	Large	155,132,000	143,365,000	142,625,000	161,990,000	116,
		HealthONE	Large	71,274,000	54,602,000	62,610,000	53,697,000	54,
	HealthONE Sky Ridge	HealthONE	Large	157,650,000	132,379,000	139,975,000	119,140,000	95,
	HealthONE Swedish	HealthONE	Large	150,442,000	129,733,000	146,952,000	109,388,000	92,
	HealthONE The Medical Center of Aurora	HealthONE	Large	49,809,000	25,924,000	45,450,000	26,777,000	15,
	Intermountain Health Lutheran Medical C	Intermountain Health	Large	8,017,875	-409,800	-100,997,477	-66,130,087	-103,
		Intermountain Health	Medium	12,826,467	1,656,522	13,086,863	-13,912,973	-11,
	Intermountain Health St. Joseph Hospital	Intermountain Health	Large	48,404,113	39,661,291	78,829,046	-21,232,437	-49,
		mennouncalli Health						
	National Jewish Health		Small	13,012,036	12,349,000	53,695,000	-12,804,000	-15,
	UCHealth Broomfield Hospital	UCHealth	Small	-23,496,487	-5,459,257	-8,022,851	-7,878,786	-10,
	UCHealth Highlands Ranch	UCHealth	Medium	-34,838,604	-95,519,733	-20,464,177	-8,234,049	-3,
	UCHealth University of Colorado Hospital	UCHealth	Large	456,035,394	388,289,359	946,637,632	-100,158,277	512,
	Total			1,426,238,531	1,117,749,545	1,872,692,845	496,144,414	910,
	Arkansas Valley Regional Medical Center		Small	-2,575,802	236,265	61,228	-1,306,493	-3,
		December 11 and 12						
		Banner Health	Small	2,782,791	2,644,144	4,104,965	2,616,923	3,
	Banner Sterling Regional MedCenter	Banner Health	Small	8,464,624	10,643,163	8,392,743	3,766,378	4
	CommonSpirit St. Elizabeth Hospital	Commonspirit	Medium	6,849,226	10,863,131			-3,
	CommonSpirit St. Thomas More Hospital	Commonspirit	Small	5,990,713	15,440,711	22,878,944	24,511,162	25,
	Haxtun Hospital District		Small		2,061,912	3,927,345	1,683,032	
	Heart of the Rockies Regional Medical Ce		Small	10,311,438	7,145,122	15,254,669	11,256,167	15,
	Keefe Memorial Health Service District		Small	2,918,185	2,687,405	3,001,363	-780,195	-1,
				2,710,103				
	Kit Carson County Health Service District		Small		326,303	6,908,624	-242,496	2,
	Lincoln Community Hospital		Small	-35,594	2,295,249	2,063,078	-547,112	
	Melissa Memorial Hospital		Small	-19,933	1,572,186	4,514,640	1,265,009	
	Mt. San Rafael Hospital		Small	2,813,524	11,688,552	-1,007,932	-31,207	1,
	Prowers Medical Center		Small	863,962	23,649	3,379,420	361,023	-1
	Rio Grande Hospital		Small	2,626,222	2,261,625	6,402,740	2,948,319	
		Can Luis Vallau	Small				2,172,374	1
	San Luis Valley Health Conejos County Ho			234,851	704,970	2,513,158		
	San Luis Valley Health Regional Medical C	San Luis Valley	Medium	3,660,258	528,423	6,699,307	809,860	
	Sedgwick County Health Center		Small	1,561,367	2,854,400	2,169,054	678,917	-1,
	Southeast Colorado Hospital District		Small	24,164	1,479,684	3,464,016	-505,337	-1,
	Spanish Peaks Regional Health Center		Small	1,864,537	1,737,362	3,888,387	-1,675,006	
	Weisbrod Memorial County Hospital		Small	758,516	2,575,339	2,269,421	1,076,884	
	Wray Community District Hospital		Small	-1,334,413	2,894,720	6,691,838	2,291,413	3
	Yuma District Hospital		Small	.,,,,		1,797,180	-1,540,707	-1,
			Siriati	47.750.437	02 // 4 24/			
	Total			47,758,637	82,664,316	109,374,190	48,808,908	41,
ollins	Banner Fort Collins Medical Center	Banner Health	Small	43,372	3,499,681	52,544	-722,958	7
	Banner McKee Medical Center	Banner Health	Large	18,973,103	16,549,321	-3,384,173	-9,787,276	
	Estes Park Health		Small	-246,317	-34,859	9,716,612	-8,034,788	-1,
	UCHealth Medical Center of the Rockies	UCHealth	Large	102,762,330	53,352,512	167,509,008	36,078,949	60,
	UCHealth Poudre Valley Hospital	UCHealth	Large	227,072,742	159,266,442	482,237,439	-174,073,778	256
	Total			348,605,230	232,633,098	656,131,430	-156,539,851	323
d	Community Hospital		Medium	12,949,809	29,784,300	15,527,465	489,496	6
tion								
	Family Health West	Internal Control of the Control	Small	12,431,956	6,074,761	12,256,797	-369,552	5
		Intermountain Health	Large	33,311,543	40,198,406	67,614,987	308,377	-11,
	Total			58,693,308	76,057,467	95,399,249	428,321	
ley	Banner North Colorado Medical Center	Banner Health	Large	35,543,188	9,663,921	-19,616,401	-25,435,276	8
	UCHealth Greeley	UCHealth	Medium		-48,937,080	-14,194,373	-2,113,450	-14
	Total			35,543,188	-39,273,159	-33,810,774	-27,548,726	-5,
lo		Commonspirit	Large	-11,443,353	-6,641,577	-2,370,919	-5,447,049	-7,
-	Parkview Medical Center		Large	18,914,298	-575,935	49,408,278	-32,306,953	-13,
			Laige					
	Total			7,470,945	-7,217,512	47,037,359	-37,754,002	-21
	Animas Surgical Hospital		Small	2,514,302	5,370,423	9,706,145	8,845,576	6
	Aspen Valley Hospital		Small	1,229,532	8,146,849	11,410,476	17,572,008	1
	Aspen valley nospital		At a diame	212122	45,803,233	EQ 3E3 303	49,450,578	45
	CommonSpirit Mercy Hospital	Commonspirit	Medium	34,841,343		59,353,382		
			Medium	34,841,343 42,300,237	42,168,222	46,176,070	52,885,086	48
	CommonSpirit Mercy Hospital			42,300,237		46,176,070		
	CommonSpirit Mercy Hospital  CommonSpirit St. Anthony Summit Hospital  Delta Health		Medium Medium	42,300,237 -3,358,059	-4,386,042	46,176,070 37,544,573	-2,498,635	4
	CommonSpirit Mercy Hospital CommonSpirit St. Anthony Summit Hospital Delta Health Grand River Hospital District		Medium Medium Small	42,300,237 -3,358,059 6,825,035	-4,386,042 7,973,305	46,176,070 37,544,573 1,324,142	-2,498,635 -5,034,366	4
	CommonSpirit Mercy Hospital CommonSpirit St. Anthony Summit Hospital Delta Health Grand River Hospital District Gunnison Valley Health		Medium Medium Small Small	42,300,237 -3,358,059	-4,386,042 7,973,305 8,634,680	46,176,070 37,544,573 1,324,142 13,011,837	-2,498,635 -5,034,366 2,177,138	4 5 4
	CommonSpirit Mercy Hospital CommonSpirit St. Anthony Summit Hospital Delta Health Grand River Hospital District Gunnison Valley Health Memorial Regional Health		Medium Medium Small Small Small	42,300,237 -3,358,059 6,825,035	-4,386,042 7,973,305	46,176,070 37,544,573 1,324,142 13,011,837 5,524,637	-2,498,635 -5,034,366 2,177,138 228,045	4 5 4 1
	CommonSpirit Mercy Hospital CommonSpirit St. Anthony Summit Hospital Delta Health Grand River Hospital District Gunnison Valley Health		Medium Medium Small Small	42,300,237 -3,358,059 6,825,035	-4,386,042 7,973,305 8,634,680	46,176,070 37,544,573 1,324,142 13,011,837	-2,498,635 -5,034,366 2,177,138	4 5 4 1
	CommonSpirit Mercy Hospital CommonSpirit St. Anthony Summit Hospital Delta Health Grand River Hospital District Gunnison Valley Health Memorial Regional Health		Medium Medium Small Small Small	42,300,237 -3,358,059 6,825,035	-4,386,042 7,973,305 8,634,680	46,176,070 37,544,573 1,324,142 13,011,837 5,524,637	-2,498,635 -5,034,366 2,177,138 228,045	4 5 4 1 2
	CommonSpirit Mercy Hospital CommonSpirit St. Anthony Summit Hospital Delta Health Grand River Hospital District Gunnison Valley Health Memorial Regional Health Middle Park Health - Kremmling Montrose Memorial Hospital		Medium  Medium  Small  Small  Small  Small  Medium	42,300,237 -3,358,059 6,825,035 9,860,942	-4,386,042 7,973,305 8,634,680 1,750,228	46,176,070 37,544,573 1,324,142 13,011,837 5,524,637 5,122,981 15,768,640	-2,498,635 -5,034,366 2,177,138 228,045 6,125,740 9,888,112	4 5 4 1 2
	CommonSpirit Mercy Hospital CommonSpirit St. Anthony Summit Hospital Delta Health Grand River Hospital District Gunnison Valley Health Memorial Regional Health Middle Park Health - Kremmling Montrose Memorial Hospital Pagosa Springs Medical Center		Medium Medium Small Small Small Small Medium Small Medium Small	42,300,237 -3,358,059 6,825,035 9,860,942 11,126,450 1,188,620	-4,386,042 7,973,305 8,634,680 1,750,228 14,157,044 2,123,358	46,176,070 37,544,573 1,324,142 13,011,837 5,524,637 5,122,981 15,768,640 8,757,564	-2,498,635 -5,034,366 2,177,138 228,045 6,125,740 9,888,112 -1,383,686	4 5 4 1 2
	CommonSpirit Mercy Hospital CommonSpirit St. Anthony Summit Hospital Delta Health Orand River Hospital District Gunnison Valley Health Memorial Regional Health Middle Park Health - Kremmling Montrose Memorial Hospital Pagosa Springs Medical Center Pioneers Medical Center		Medium Medium Small Small Small Small Medium Small Medium Small Small	42,300,237 -3,358,059 6,825,035 9,860,942 11,126,450 1,188,620 1,100,543	-4,386,042 7,973,305 8,634,680 1,750,228 14,157,044 2,123,358 2,359,148	46,176,070 37,544,573 1,324,142 13,011,837 5,524,637 5,122,981 15,768,640 8,757,564 4,219,990	-2,498,635 -5,034,366 2,177,138 228,045 6,125,740 9,888,112 -1,383,686 627,378	4 5 4 1 2 1
t	CommonSpirit Mercy Hospital CommonSpirit St. Anthony Summit Hospital Delta Health Grand River Hospital District Gunnison Valley Health Memorial Regional Health Memorial Regional Health Middle Park Health - Kremmling Montrose Memorial Hospital Pagosa Springs Medical Center Ploneers Medical Center Rangely District Hospital		Medium Medium Small Small Small Small Small Small Small Medium Small Small Small Small	42,300,237 -3,358,059 6,825,035 9,860,942 11,126,450 1,188,620	-4,386,042 7,973,305 8,634,680 1,750,228 14,157,044 2,123,358 2,359,148 2,049,823	46,176,070 37,544,573 1,324,142 13,011,837 5,524,637 5,122,981 15,768,640 8,757,564 4,219,990 3,897,660	-2,498,635 -5,034,366 2,177,138 228,045 6,125,740 9,888,112 -1,383,686 627,378 1,004,378	4, 5, 4, 1, 2, 1,
i	CommonSpirit Mercy Hospital CommonSpirit St. Anthony Summit Hospital Delta Health Grand River Hospital District Gunnison Valley Health Memorial Regional Health Middle Park Health - Kremmling Montrose Memorial Hospital Pagosa Springs Medical Center Pioneers Medical Center Rangely District Hospital Southwest Health System, Inc.		Medium Medium Small	42,300,237 -3,358,059 6,825,035 9,860,942 11,126,450 1,188,620 1,100,543 -6,704,032	-4,386,042 7,973,305 8,634,680 1,750,228 14,157,044 2,123,358 2,359,148 2,049,823 793,868	46,176,070 37,544,573 1,324,142 13,011,837 5,524,637 5,122,981 15,768,640 8,757,564 4,219,990	-2,498,635 -5,034,366 2,177,138 228,045 6,125,740 9,888,112 -1,383,686 627,378	4, 5, 4, 1, 2, 1,
i	CommonSpirit Mercy Hospital CommonSpirit St. Anthony Summit Hospital Delta Health Grand River Hospital District Gunnison Valley Health Memorial Regional Health Middle Park Health - Kremmling Montrose Memorial Hospital Pagosa Springs Medical Center Pioneers Medical Center Rangely District Hospital Southwest Health System, Inc. St. Vincent General Hospital District	Commonspirit	Medium Medium Small	42,300,237 -3,358,059 6,825,035 9,860,942 11,126,450 1,188,620 1,100,543 -6,704,032	-4,386,042 7,973,305 8,634,680 1,750,228 14,157,044 2,123,358 2,359,148 2,049,823 793,868 2,036,802	46,176,070 37,544,573 1,324,142 13,011,837 5,524,637 5,122,981 15,768,640 8,757,564 4,219,990 3,897,660 1,291,912	-2,498,635 -5,034,366 2,177,138 228,045 6,125,740 9,888,112 -1,383,686 627,378 1,004,378 -372,437	4, 5, 4, 1, 2, 1, -8, 3,
i.	CommonSpirit Mercy Hospital CommonSpirit St. Anthony Summit Hospital Delta Health CannonSpirit St. Anthony Summit Hospital Delta Health Grand River Hospital District Gunnison Valley Health Memorial Regional Health Middle Park Health - Kremmling Montrose Memorial Hospital Pagosa Springs Medical Center Pioneers Medical Center Rangely District Hospital Southwest Health System, Inc. St. Vincent General Hospital District UCHealth Yampa Valley Medical Center		Medium Medium Small Small Small Small Small Small Medium Small Small Small Small Small Small Small Small Medium	42,300,237 -3,358,059 6,825,035 9,860,942 11,126,450 1,188,620 1,100,543 -6,704,032 -3,545,510 4,123,640	-4,386,042 7,973,305 8,634,680 1,750,228 14,157,044 2,123,358 2,359,148 2,049,823 793,868 2,036,802 12,343,022	46,176,070 37,544,573 1,324,142 13,011,837 5,524,637 5,122,981 15,768,640 8,757,564 4,219,990 3,897,660 1,291,912	-2,498,635 -5,034,366 2,177,138 228,045 6,125,740 9,888,112 -1,383,686 627,378 1,004,378 -372,437	4, 5, 4, 1, 2, 1, -8, 3,
	CommonSpirit Mercy Hospital CommonSpirit St. Anthony Summit Hospital Delta Health Grand River Hospital District Gunnison Valley Health Memorial Regional Health Middle Park Health - Kremmling Montrose Memorial Hospital Pagosa Springs Medical Center Pioneers Medical Center Rangely District Hospital Southwest Health System, Inc. St. Vincent General Hospital District	Commonspirit	Medium Medium Small	42,300,237 -3,358,059 6,825,035 9,860,942 11,126,450 1,188,620 1,100,543 -6,704,032	-4,386,042 7,973,305 8,634,680 1,750,228 14,157,044 2,123,358 2,359,148 2,049,823 793,868 2,036,802	46,176,070 37,544,573 1,324,142 13,011,837 5,524,637 5,122,981 15,768,640 8,757,564 4,219,990 3,897,660 1,291,912	-2,498,635 -5,034,366 2,177,138 228,045 6,125,740 9,888,112 -1,383,686 627,378 1,004,378 -372,437	4, 5, 4, 1, 2, 1, -8, 3, -3, 8,
i.	CommonSpirit Mercy Hospital CommonSpirit St. Anthony Summit Hospital Delta Health CannonSpirit St. Anthony Summit Hospital Delta Health Grand River Hospital District Gunnison Valley Health Memorial Regional Health Middle Park Health - Kremmling Montrose Memorial Hospital Pagosa Springs Medical Center Pioneers Medical Center Rangely District Hospital Southwest Health System, Inc. St. Vincent General Hospital District UCHealth Yampa Valley Medical Center	Commonspirit	Medium Medium Small Small Small Small Small Small Medium Small Small Small Small Small Small Small Small Medium	42,300,237 -3,358,059 6,825,035 9,860,942 11,126,450 1,188,620 1,100,543 -6,704,032 -3,545,510 4,123,640	-4,386,042 7,973,305 8,634,680 1,750,228 14,157,044 2,123,358 2,359,148 2,049,823 793,868 2,036,802 12,343,022	46,176,070 37,544,573 1,324,142 13,011,837 5,524,637 5,122,981 15,768,640 8,757,564 4,219,990 3,897,660 1,291,912	-2,498,635 -5,034,366 2,177,138 228,045 6,125,740 9,888,112 -1,383,686 627,378 1,004,378 -372,437	48, 4, 5, 4, 1, 2, 1, -8, 3, 3, -3, 8, -18,

# Total Profit Margin by Year

	Hospital Name	System	Peer Group	2019	2020	2021	2022	2023
Boulder	AdventHealth Avista Hospital	AdventHealth	Large	12.1%	12.0%	20.5%	11.3%	15.5
	Boulder Community Health		Large	9.6%	7.5%	9.8%	-12.9%	8.09
	CommonSpirit Longmont United Hospital	Commonspirit	Large	-2.2%	5.4%	4.0%	-5.9%	-13.7
	Intermountain Health Good Samaritan Me		Large	8.6%	10.6%	14.6%	-4.8%	-8.2
	UCHealth Longs Peak Hospital	UCHealth	Medium	-33.6%	-12.6%	0.1%	-2.4%	-5.0
Colorado	Children's Hospital Colorado Springs	Children's	Large		-0.9%	6.0%	-8.1%	-11.1
prings			Medium	-26.8%				
	CommonSpirit Penrose-St. Francis Hospital	Commonspirit	Large	9.4%	13.5%	10.5%	8.3%	7.6
	UCHealth Grandview Hospital	UCHealth	Small	-10.8%	-5.2%	-13.3%	-16.9%	-16.0
	UCHealth Memorial Hospital Central	UCHealth	Large	10.1%	6.0%	11.8%	-0.2%	2.5
	UCHealth Pikes Peak Regional Hospital	UCHealth	Small	-20.4%	2.0%	-1.8%	-0.6%	7.5
Denver	AdventHealth Castle Rock Hospital	AdventHealth	Medium	5.7%	6.3%	4.8%	7.5%	7.3
	AdventHealth Littleton Hospital	AdventHealth	Large	12.3%	5.4%	8.3%	1.9%	1.9
	AdventHealth Parker Hospital	AdventHealth	Large	16.3%	15.2%	19.0%	13.7%	17.2
	AdventHealth Porter Hospital	AdventHealth	Large	-4.3%	-10.4%	-4.1%	-5.1%	-7.9
	Children's Hospital Colorado	Children's	Large	8.7%	2.3%	6.7%	8.0%	3.8
	CommonSpirit OrthoColorado Hospital	Commonspirit	Medium	30.0%	36.9%	37.2%	34.6%	32.9
	CommonSpirit St. Anthony Hospital	Commonspirit	Large	9.9%	6.1%	13.8%	9.2%	2.3
	CommonSpirit St. Anthony North Hospital	Commonspirit	Medium	5.6%	12.6%	16.1%	12.4%	13.7
	Denver Health Medical Center		Large	6.0%	8.0%	0.8%	-4.5%	0.6
		HealthONE		8.2%	13.3%	10.1%	3.3%	-3.1
	HealthONE Mountain Ridge		Large					
	HealthONE Presbyterian/St. Luke's	HealthONE	Large	24.3%	22.4%	21.8%	22.6%	16.8
	HealthONE Rose	HealthONE	Large	19.9%	15.8%	16.6%	14.1%	14.1
	HealthONE Sky Ridge	HealthONE	Large	29.2%	25.1%	24.4%	20.8%	16.4
	HealthONE Swedish	HealthONE	Large	22.5%	19.9%	20.3%	15.6%	12.99
	HealthONE The Medical Center of Aurora	HealthONE	Large	11.8%	6.4%	9.4%	5.6%	3.29
	Intermountain Health Lutheran Medical C	Intermountain Health	Large	2.2%	-5.4%	-23.3%	-15.2%	-23.7
	Intermountain Health Platte Valley Medic	Intermountain Health	Medium	9.0%	1.1%	8.1%	-8.3%	-6.2
	Intermountain Health St. Joseph Hospital	Intermountain Health	Large	8.4%	6.5%	12.1%	-3.3%	-7.8
	National Jewish Health		Small	4.2%	3.8%	13.6%	-3.8%	-4.4
	UCHealth Broomfield Hospital	UCHealth	Small	-104.2%	-12.7%	-16.0%	-13.4%	-16.4
	UCHealth Highlands Ranch	UCHealth	Medium	-8477.8%	-12.7%	-16.0%	-13.4%	-16.4
		UCHealth						
_	UCHealth University of Colorado Hospital	UCHealth	Large	20.0%	16.9%	31.3%	-4.5%	16.49
East	Arkansas Valley Regional Medical Center		Small	-7.2%	0.7%	0.2%	-3.5%	-9.79
	Banner East Morgan County Hospital	Banner Health	Small	8.0%	7.2%	10.2%	6.3%	8.49
	Banner Sterling Regional MedCenter	Banner Health	Small	14.3%	16.6%	13.2%	6.3%	6.69
	CommonSpirit St. Elizabeth Hospital	Commonspirit	Medium	16.2%	27.5%			-8.6
	CommonSpirit St. Thomas More Hospital	Commonspirit	Small	8.2%	18.1%	23.5%	24.0%	25.15
	Haxtun Hospital District		Small		16.2%	24.0%	11.3%	-0.19
	Heart of the Rockies Regional Medical Ce		Small	12.0%	7.7%	13.6%	9.1%	10.89
	Keefe Memorial Health Service District		Small	41.7%	28.1%	24.7%	-7.0%	-8.09
	Kit Carson County Health Service District		Small	1117/0	1.7%	25.5%	-1.1%	11.29
	Lincoln Community Hospital		Small	-0.2%	10.4%	8.0%	-2.2%	-1.8
				-0.1%			4.9%	
	Melissa Memorial Hospital		Small		7.5%	17.1%		-1.8
	Mt. San Rafael Hospital		Small	7.6%	24.5%	-2.6%	-0.1%	2.99
	Prowers Medical Center		Small	2.6%	0.1%	9.3%	0.9%	-3.7
	Rio Grande Hospital		Small	10.2%	9.1%	20.6%	9.4%	2.0
	San Luis Valley Health Conejos County Ho	San Luis Valley	Small	2.2%	6.1%	19.9%	14.8%	9.19
	San Luis Valley Health Regional Medical C	San Luis Valley	Medium	4.0%	0.6%	6.3%	0.7%	0.69
	Sedgwick County Health Center		Small	11.5%	18.4%	13.3%	4.0%	-10.8
	Southeast Colorado Hospital District		Small	0.1%	7.1%	13.8%	-2.3%	-8.2
	Spanish Peaks Regional Health Center		Small	9.8%	9.4%	17.4%	-8.3%	-2.4
	Weisbrod Memorial County Hospital		Small	8.6%	22.4%	18.4%	9.3%	2.39
	Wray Community District Hospital		Small	-5.9%	10.6%	18.4%	6.5%	8.29
	Yuma District Hospital		Small	-3.7/0	10.0%	8.1%	-6.5%	-7.39
Et Collins	Banner Fort Collins Medical Center	Banner Health		0.1%	7.00/			11.49
Ft. Collins			Small		7.0%	0.1%	-1.4%	
	Banner McKee Medical Center	Banner Health	Large	2014.5%	11.7%	-2.5%	-8.9%	0.49
	Estes Park Health		Small	-0.5%	-0.1%	14.5%	-14.0%	-2.89
	UCHealth Medical Center of the Rockies	UCHealth	Large	18.1%	10.8%	27.0%	6.7%	9.99
	UCHealth Poudre Valley Hospital	UCHealth	Large	29.6%	22.2%	45.1%	-35.4%	26.79
Grand	Community Hospital		Medium	7.2%	14.3%	7.2%	0.2%	2.59
Junction	Family Health West		Small	21.1%	11.0%	18.7%	-0.5%	6.29
		Intermountain Health	Large	7.8%	8.6%	12.9%	0.1%	-2.0
	Intermountain Health St. Mary's Hospital				2.8%	-5.6%	-7.5%	2.49
Greeley	Intermountain Health St. Mary's Hospital  Banner North Colorado Medical Center	Banner Health	Large	9.2%	2.8%	-3.0%		
Greeley	Banner North Colorado Medical Center	Banner Health UCHealth	Large Medium	9.2%	-49.4%	-9.8%	-1.2%	-8 U
	Banner North Colorado Medical Center UCHealth Greeley	UCHealth	Medium		-49.4%	-9.8%		
	Banner North Colorado Medical Center UCHealth Greeley CommonSpirit St. Mary-Corwin Hospital		Medium Large	-9.0%	-49.4% -4.9%	-9.8% -1.7%	-3.7%	-5.7
Pueblo	Banner North Colorado Medical Center UCHealth Greeley CommonSpirit St. Mary-Corwin Hospital Parkview Medical Center	UCHealth	Medium Large Large	-9.0% 4.5%	-49.4% -4.9% -0.1%	-9.8% -1.7% 9.0%	-3.7% -6.1%	-5.75 -3.25
Pueblo	Banner North Colorado Medical Center UCHealth Greeley CommonSpirit St. Mary-Corwin Hospital Parkview Medical Center Animas Surgical Hospital	UCHealth	Medium Large Large Small	-9.0% 4.5% 7.3%	-49.4% -4.9% -0.1% 14.0%	-9.8% -1.7% 9.0% 21.5%	-3.7% -6.1% 18.1%	-5.79 -3.29 13.30
Pueblo	Banner North Colorado Medical Center UCHealth Greeley CommonSpirit St. Mary-Corwin Hospital Parkview Medical Center Animas Surgical Hospital Aspen Valley Hospital	UCHealth Commonspirit	Medium  Large  Large  Small  Small	-9.0% 4.5% 7.3% 1.1%	-49.4% -4.9% -0.1% 14.0% 7.3%	-9.8% -1.7% 9.0% 21.5% 9.3%	-3.7% -6.1% 18.1% 12.2%	-5.7 -3.2 13.3 1.2
Pueblo	Banner North Colorado Medical Center UCHealth Greeley CommonSpirit St. Mary-Corwin Hospital Parkview Medical Center Animas Surgical Hospital Aspen Valley Hospital CommonSpirit Mercy Hospital	UCHealth Commonspirit	Medium Large Large Small Small Medium	-9.0% 4.5% 7.3% 1.1% 14.2%	-49.4% -4.9% -0.1% 14.0% 7.3% 17.3%	-9.8% -1.7% 9.0% 21.5% 9.3% 20.9%	-3.7% -6.1% 18.1% 12.2% 16.2%	-5.7 -3.2 13.3 1.2
Pueblo	Banner North Colorado Medical Center UCHealth Greeley CommonSpirit St. Mary-Corwin Hospital Parkview Medical Center Animas Surgical Hospital Aspen Valley Hospital CommonSpirit Mercy Hospital CommonSpirit St. Anthony Summit Hospital	UCHealth Commonspirit	Medium  Large  Large  Small  Small	-9.0% 4.5% 7.3% 1.1% 14.2% 33.8%	-49.4% -4.9% -0.1% 14.0% 7.3% 17.3% 33.4%	-9.8% -1.7% 9.0% 21.5% 9.3% 20.9% 34.5%	-3.7% -6.1% 18.1% 12.2% 16.2% 33.0%	-5.7 -3.2 13.3 1.2 14.6 30.3
Pueblo	Banner North Colorado Medical Center UCHealth Greeley CommonSpirit St. Mary-Corwin Hospital Parkview Medical Center Animas Surgical Hospital Aspen Valley Hospital CommonSpirit Mercy Hospital	UCHealth Commonspirit	Medium Large Large Small Small Medium	-9.0% 4.5% 7.3% 1.1% 14.2%	-49.4% -4.9% -0.1% 14.0% 7.3% 17.3%	-9.8% -1.7% 9.0% 21.5% 9.3% 20.9%	-3.7% -6.1% 18.1% 12.2% 16.2%	-5.7 -3.2 13.3 1.2 14.6 30.3
Pueblo	Banner North Colorado Medical Center UCHealth Greeley CommonSpirit St. Mary-Corwin Hospital Parkview Medical Center Animas Surgical Hospital Aspen Valley Hospital CommonSpirit Mercy Hospital CommonSpirit St. Anthony Summit Hospital	UCHealth Commonspirit	Medium Large Large Small Small Medium Medium	-9.0% 4.5% 7.3% 1.1% 14.2% 33.8%	-49.4% -4.9% -0.1% 14.0% 7.3% 17.3% 33.4%	-9.8% -1.7% 9.0% 21.5% 9.3% 20.9% 34.5%	-3.7% -6.1% 18.1% 12.2% 16.2% 33.0%	-5.7 -3.2 13.3 1.2 14.6 30.3 4.0
Pueblo	Banner North Colorado Medical Center UCHealth Greeley CommonSpirit St. Mary-Corwin Hospital Parkview Medical Center Animas Surgical Hospital Aspen Valley Hospital CommonSpirit Mercy Hospital CommonSpirit St. Anthony Summit Hospital Delta Health	UCHealth Commonspirit	Medium Large Large Small Small Medium Medium Medium	-9.0% 4.5% 7.3% 1.1% 14.2% 33.8% -3.9%	-49.4% -4.9% -0.1% 14.0% 7.3% 17.3% 33.4% -5.0%	-9.8% -1.7% 9.0% 21.5% 9.3% 20.9% 34.5% 39.5%	-3.7% -6.1% 18.1% 12.2% 16.2% 33.0% -2.5%	-5.7 -3.2 13.3 1.2 14.6 30.3 4.0
Pueblo	Banner North Colorado Medical Center UCHealth Greeley CommonSpirit St. Mary-Corwin Hospital Parkview Medical Center Animas Surgical Hospital Aspen Valley Hospital CommonSpirit Mercy Hospital CommonSpirit St. Anthony Summit Hospital Delta Health Grand River Hospital District Gunnison Valley Health	UCHealth Commonspirit	Medium Large Large Small Small Medium Medium Medium Small	-9.0% 4.5% 7.3% 1.1% 14.2% 33.8% -3.9% 10.4%	-49.4% -4.9% -0.1% 14.0% 7.3% 17.3% 33.4% -5.0% 11.6%	-9.8% -1.7% 9.0% 21.5% 9.3% 20.9% 34.5% 39.5% 1.3%	-3.7% -6.1% 18.1% 12.2% 16.2% 33.0% -2.5% -4.7%	-5.7 -3.2 13.3 1.2 14.6 30.3 4.0 4.5
Pueblo	Banner North Colorado Medical Center UCHealth Greeley CommonSpirit St. Mary-Corwin Hospital Parkview Medical Center Animas Surgical Hospital Aspen Valley Hospital CommonSpirit Mercy Hospital CommonSpirit St. Anthony Summit Hospital Delta Health Grand River Hospital District Gunnison Valley Health Memorial Regional Health	UCHealth Commonspirit	Medium Large Large Small Small Medium Medium Medium Small Small Small Small	-9.0% 4.5% 7.3% 1.1% 14.2% 33.8% -3.9% 10.4%	-49.4% -4.9% -0.1% 14.0% 7.3% 17.3% 33.4% -5.0% 11.6% 14.4%	-9.8% -1.7% 9.0% 21.5% 9.3% 20.9% 34.5% 39.5% 1.3% 18.5% 7.9%	-3.7% -6.1% 18.1% 12.2% 16.2% 33.0% -2.5% -4.7% 3.4% 0.3%	-5.7 -3.2 13.3 1.2 14.6 30.3 4.0 4.5 5.9 2.0
Pueblo	Banner North Colorado Medical Center UCHealth Greeley CommonSpirit St. Mary-Corwin Hospital Parkview Medical Center Animas Surgical Hospital Aspen Valley Hospital CommonSpirit Mercy Hospital CommonSpirit St. Anthony Summit Hospital Delta Health Grand River Hospital District Gunnison Valley Health Memorial Regional Health Middle Park Health - Kremmling	UCHealth Commonspirit	Medium Large Large Small Small Medium Medium Medium Small Small Small Small Small Small	-9,0% 4.5% 7.3% 1.1% 14.2% 33.8% -3.9% 10.4% 17.9%	-49.4% -4.9% -0.1% 14.0% 7.3% 17.3% 33.4% -5.0% 11.6% 14.4% 2.7%	-9.8% -1.7% 9.0% 21.5% 9.3% 20.9% 34.5% 39.5% 1.3% 18.5% 7.9%	-3.7% -6.1% 18.1% 12.2% 16.2% 33.0% -2.5% -4.7% 3.4% 0.3% 11.0%	-5.7 -3.2 13.3 1.2 14.6 30.3 4.0 4.5 5.9 2.0
Pueblo	Banner North Colorado Medical Center UCHealth Greeley CommonSpirit St. Mary-Corwin Hospital Parkview Medical Center Animas Surgical Hospital Aspen Valley Hospital CommonSpirit Mercy Hospital CommonSpirit St. Anthony Summit Hospital Delta Health Grand River Hospital District Gunnison Valley Health Memorial Regional Health Middle Park Health - Kremmling Montrose Memorial Hospital	UCHealth Commonspirit	Medium Large Large Small Small Medium Medium Medium Small Small Small Small Small Medium	-9.0% 4.5% 7.3% 1.1% 14.2% 33.8% -3.9% 10.4% 17.9%	-49.4% -4.9% -0.1% 14.0% 7.3% 17.3% 33.4% -5.0% 11.6% 14.4% 2.7%	-9.8% -1.7% 9.0% 21.5% 9.3% 20.9% 34.5% 39.5% 1.3% 18.5% 7.9% 11.3%	-3.7% -6.1% 18.1% 12.2% 16.2% 33.0% -2.5% -4.7% 3.4% 0.3% 11.0% 6.3%	-5.7 -3.2 13.3 1.2 14.6 30.3 4.0 4.5 5.9 9 2.0 4.3
Pueblo	Banner North Colorado Medical Center UCHealth Greeley CommonSpirit St. Mary-Corwin Hospital Parkview Medical Center Animas Surgical Hospital Aspen Valley Hospital CommonSpirit Mercy Hospital CommonSpirit St. Anthony Summit Hospital Grand River Hospital District Gunnison Valley Health Memorial Regional Health Middle Park Health Montrose Memorial Hospital Pagosa Springs Medical Center	UCHealth Commonspirit	Medium Large Large Small Small Medium Medium Small Small Small Small Small Small Small Small Small Medium	-9.0% 4.5% 7.3% 1.1% 14.2% 33.8% -3.9% 10.4% 17.9%	-49.4% -4.9% -0.1% 14.0% 7.3% 17.3% 33.4% -5.0% 11.6% 14.4% 2.7%	-9.8% -1.7% 9.0% -21.5% 9.3% -20.9% -34.5% -39.5% -1.3% -18.5% -7.9% -11.3% -10.4% -18.3%	-3.7% -6.1% 18.1% 12.2% 16.2% 33.0% -2.5% -4.7% 3.4% 0.3% 11.0% 6.3% -3.4%	-5.7 -3.2 13.3 1.2 14.6 30.3 4.0 4.5 5.9 2.0 4.3 1.0
Pueblo	Banner North Colorado Medical Center UCHealth Greeley CommonSpirit St. Mary-Corwin Hospital Parkview Medical Center Animas Surgical Hospital Aspen Valley Hospital CommonSpirit Mercy Hospital CommonSpirit St. Anthony Summit Hospital Delta Health Grand River Hospital District Gunnison Valley Health Memorial Regional Health Middle Park Health - Kremmling Montrose Memorial Hospital Pagosa Springs Medical Center Pioneers Medical Center	UCHealth Commonspirit	Medium Large Large Small Small Medium Medium Medium Small	-9.0% 4.5% 7.3% 1.1% 14.2% 33.8% -3.9% 10.4% 17.9%  8.6% 3.2% 3.8%	-49.4% -4.9% -0.1% 14.0% 7.3% 17.3% 33.4% -5.0% 11.6% 14.4% 2.7% 10.2% 5.5% 6.2%	-9.8% -1.7% 9.0% 21.5% 9.3% 20.9% 34.5% 39.5% 1.3% 18.5% 7.9% 11.3% 10.4% 18.3% 9.0%	-3.7% -6.1% 18.1% 12.2% 16.2% 33.0% -2.5% -4.7% 3.4% 0.3% 11.0% 6.3% -3.4% 1.3%	-5.7 -3.2 13.3 1.2 14.6 30.3 4.0 4.5 5.9 2.0 4.3 1.00
Pueblo	Banner North Colorado Medical Center UCHealth Greeley CommonSpirit St. Mary-Corwin Hospital Parkview Medical Center Animas Surgical Hospital Aspen Valley Hospital CommonSpirit Mercy Hospital CommonSpirit St. Anthony Summit Hospital Grand River Hospital District Gunnison Valley Health Memorial Regional Health Middle Park Health Montrose Memorial Hospital Pagosa Springs Medical Center	UCHealth Commonspirit	Medium Large Large Small Small Medium Medium Small Small Small Small Small Small Small Small Small Medium	-9.0% 4.5% 7.3% 1.1% 14.2% 33.8% -3.9% 10.4% 17.9%	-49.4% -4.9% -0.1% 14.0% 7.3% 17.3% 33.4% -5.0% 11.6% 14.4% 2.7%	-9.8% -1.7% 9.0% -21.5% 9.3% -20.9% -34.5% -39.5% -1.3% -18.5% -7.9% -11.3% -10.4% -18.3%	-3.7% -6.1% 18.1% 12.2% 16.2% 33.0% -2.5% -4.7% 3.4% 0.3% 11.0% 6.3% -3.4%	-5.7' -3.2' 13.3' 1.2' 14.6' 30.3' 4.0' 4.5' 5.9' 2.0' 4.3' 1.0' 1.7' -18.1'
Pueblo	Banner North Colorado Medical Center UCHealth Greeley CommonSpirit St. Mary-Corwin Hospital Parkview Medical Center Animas Surgical Hospital Aspen Valley Hospital CommonSpirit Mercy Hospital CommonSpirit St. Anthony Summit Hospital Delta Health Grand River Hospital District Gunnison Valley Health Memorial Regional Health Middle Park Health - Kremmling Montrose Memorial Hospital Pagosa Springs Medical Center Pioneers Medical Center	UCHealth Commonspirit	Medium Large Large Small Small Medium Medium Medium Small	-9.0% 4.5% 7.3% 1.1% 14.2% 33.8% -3.9% 10.4% 17.9%  8.6% 3.2% 3.8%	-49.4% -4.9% -0.1% 14.0% 7.3% 17.3% 33.4% -5.0% 11.6% 14.4% 2.7% 10.2% 5.5% 6.2%	-9.8% -1.7% 9.0% 21.5% 9.3% 20.9% 34.5% 39.5% 1.3% 18.5% 7.9% 11.3% 10.4% 18.3% 9.0%	-3.7% -6.1% 18.1% 12.2% 16.2% 33.0% -2.5% -4.7% 3.4% 0.3% 11.0% 6.3% -3.4% 1.3%	-5.73 -3.21 13.33 1.22 14.63 30.33 4.00 4.53 5.99 2.00 4.33 1.00 1.77 -18.13
Pueblo	Banner North Colorado Medical Center UCHealth Greeley CommonSpirit St. Mary-Corwin Hospital Parkview Medical Center Animas Surgical Hospital Aspen Valley Hospital CommonSpirit Mercy Hospital CommonSpirit St. Anthony Summit Hospital Delta Health Grand River Hospital District Gunnison Valley Health Memorial Regional Health Middle Park Health - Kremmling Montrose Memorial Hospital Pagosa Springs Medical Center Ploneers Medical Center Rangely District Hospital	UCHealth Commonspirit	Medium Large Large Small Small Medium Medium Medium Small	-9.0% 4.5% 7.3% 1.1% 14.2% 33.8% -3.9% 10.4% 17.9%  8.6% 3.2% 3.8%	-49.4% -4.9% -0.1% 14.0% 7.3% 17.3% 33.4% -5.0% 11.6% 14.4% 2.7% 10.2% 5.5% 6.2% 10.6%	-9.8% -1.7% 9.0% 21.5% 9.3% 20.9% 34.5% 39.5% 1.3% 18.5% 7.9% 11.3% 10.4% 18.3% 9.0% 16.5%	-3.7% -6.1% 18.1% 12.2% 16.2% 33.0% -2.5% -4.7% 3.4% 0.3% 11.0% 6.3% -3.4% 1.3%	-5.79 -3.29 13.39 1.29 14.69 30.39 4.00 4.55 5.99 2.00 4.33 1.00 1.78 -18.19
Pueblo	Banner North Colorado Medical Center UCHealth Greeley CommonSpirit St. Mary-Corwin Hospital Parkview Medical Center Animas Surgical Hospital Aspen Valley Hospital CommonSpirit Mercy Hospital CommonSpirit St. Anthony Summit Hospital Delta Health Grand River Hospital District Gunnison Valley Health Memorial Regional Health Middle Park Health Middle Park Health - Kremmling Montrose Memorial Hospital Pagosa Springs Medical Center Pioneers Medical Center Rangely District Hospital Southwest Health System, Inc.	UCHealth Commonspirit	Medium Large Large Small Small Medium Medium Medium Small	-9.0% 4.5% 7.3% 1.1% 14.2% 33.8% -3.9% 10.4% 17.9%  8.6% 3.2% 3.8% -60.1%	-49.4% -4.9% -0.1% 14.0% 7.3% 17.3% 33.4% -5.0% 11.6% 14.4% 2.7% 10.2% 5.5% 6.2% 10.6% 1.2%	-9.8% -1.7% 9.0% 21.5% 9.3% 20.9% 34.5% 39.5% 1.3% 18.5% 7.9% 11.3% 10.4% 18.3% 9.0% 16.5%	-3.7% -6.1% 18.1% 12.2% 16.2% 33.0% -2.5% -4.7% 3.4% 0.3% 11.0% 6.3% -3.4% 1.3%	-5.79 -3.29 13.39 1.29 14.69 30.39 4.00 4.55 5.90 2.00 4.33 1.00 1.77 -18.19 14.99 0.88
Greeley Pueblo West	Banner North Colorado Medical Center UCHealth Greeley CommonSpirit St. Mary-Corwin Hospital Parkview Medical Center Animas Surgical Hospital Aspen Valley Hospital CommonSpirit Mercy Hospital CommonSpirit Mercy Hospital CommonSpirit St. Anthony Summit Hospital Deta Health Grand River Hospital District Gunnison Valley Health Memorial Regional Health Middle Park Health - Kremmling Montrose Memorial Hospital Pagosa Springs Medical Center Ploneers Medical Center Rangely District Hospital Southwest Health System, Inc. St. Vincent General Hospital District	UCHealth Commonspirit  Commonspirit  Commonspirit  Commonspirit	Medium Large Large Small Small Medium Medium Small	-9.0% 4.5% 7.3% 1.1% 14.2% 33.8% -3.9% 10.4% 17.9%  8.6% 3.2% 3.8% -60.1%	-49.4% -4.9% -0.1% 14.0% -7.3% 17.3% 33.4% -5.0% 11.6% 14.4% 2.7%  10.2% 5.5% 6.2% 10.6% 1.2% 13.3%	-9.8% -1.7% 9.0% -21.5% 9.3% -20.9% -34.5% -39.5% -1.3% -18.5% -7.9% -11.3% -10.4% -18.3% -9.0% -16.5% -1.8%	-3.7% -6.1% 18.1% 12.2% 16.2% 33.0% -2.5% -4.7% 3.4% 0.3% 11.0% 6.3% -3.4% 1.3% 4.5%	-8.01 -5.77 -3.21 13.33 1.28 14.63 30.33 4.00 4.59 2.00 4.33 1.07 18.13 14.99 0.88 -16.23

### Total Discharges by Year

er Group	Hospital Name	System	DOI Region	2014	2015	2016	2017	2018	2019	2020	2021	2022	202
rge	AdventHealth Avista Hospital	AdventHealth	Boulder	4,118	4,151	4,225	4,271	4,616	4,659	4,203	4,010	4,035	4,33
	AdventHealth Littleton Hospital	AdventHealth	Denver	9,192	9,544	9,265	9,202	9,900	10,061	8,714	8,741	8,954	9,35
	AdventHealth Parker Hospital	AdventHealth	Denver	6,890	7,392	7,823	7,634	8,218	8,231	7,678	8,231	8,117	8,56
	AdventHealth Porter Hospital	AdventHealth	Denver	9,608	9,967	10,026	9,929	9,924	8,846	7,035	7,760	7,512	7,98
	Banner McKee Medical Center	Banner Health	Ft. Collins	4,352	3,949	3,400	3,323	3,067	2,802	2,760	2,639	2,264	2,43
	Banner North Colorado Medical Center	Banner Health	Greeley	11,963	10,822	10,283	10,726	10,399	9,686	8,612	8,321	8,039	8,20
	Boulder Community Health		Boulder	8,034	8,470	8,309	7,985	7,792	7,819	7,295	8,537	7,825	9,38
	Children's Hospital Colorado	Children's	Denver	19,123	17,547	15,062	15,415	15,214	15,060	12,593	13,660	16,616	15,12
	Children's Hospital Colorado Springs	Children's	Colorado Springs							2,975	3,702	3,934	3,5
	CommonSpirit Longmont United Hospital	Commonspirit	Boulder			6,942	6,616	5,014	4,423	3,824	3,433	2,921	2,4
	CommonSpirit Penrose-St. Francis Hospital	Commonspirit	Colorado Springs	22,735	23,009	23,102	24,343	24,801	25,430	24,398	25,067	24,031	24,8
	CommonSpirit St. Anthony Hospital	Commonspirit	Denver	10,708	11,781	11,757	11,749	11,875	12,205	11,622	12,765	12,556	13,0
	CommonSpirit St. Mary-Corwin Hospital	Commonspirit	Pueblo	5,895	6,081	6,060	6,381	5,219	2,028	1,711	1,584	1,764	1,7
	Denver Health Medical Center		Denver	20,626	20,880	21,205	20,943	20,963	19,373	18,935	19,854	19,728	20,6
	HealthONE Mountain Ridge	HealthONE	Denver	6,704	7,098	7,717	7,691	7,708	7,849	7,508	7,132	6,491	7,4
	HealthONE Presbyterian/St. Luke's	HealthONE	Denver	11,048	10,661	11,157	10,919	11,280	12,087	10,032	10,032	10,036	10,0
	HealthONE Rose	HealthONE	Denver	12,155	11,631	11,024	11,323	11,462	11,083	11,041	11,478	11,400	10,9
	HealthONE Sky Ridge	HealthONE	Denver	13,522	14,971	16,029	17,020	16,373	16,163	14,718	15,931	15,821	16,5
	HealthONE Swedish	HealthONE	Denver	20,401	19,829	19,476	19,242	20,146	20,033	19,613	19,221	19,275	18,5
	HealthONE The Medical Center of Aurora	HealthONE	Denver	14,953	14,940	15,327	16,456	16,842	16,344	16,330	18,050	18,189	17,3
		Intermountain	Boulder	12,414	12,445	13,282	12,880	12,413	11,796	11,237	11,277	10,643	10,5
	Intermountain Health Lutheran Medical C	Intermountain	Denver	15,157	15,361	15,983	15,749	15,115	14,805	13,613	16,184	16,400	17,6
	Intermountain Health St. Joseph Hospital	Intermountain	Denver	17,839	18,600	19,547	19,909	19,332	19,226	16,657	17,310	16,078	16,5
	Intermountain Health St. Mary's Hospital	$Intermountain \ \\$	Grand Junction	12,600	12,731	13,103	12,909	12,767	12,597	11,185	11,644	11,823	12,1
	Parkview Medical Center		Pueblo	14,459	15,673	15,774	15,630	15,382	16,954	16,910	16,979	16,432	13,7
	UCHealth Medical Center of the Rockies	UCHealth	Ft. Collins	9,513	10,589	10,869	11,989	11,934	12,089	10,421	10,112	9,729	10,6
	UCHealth Memorial Hospital Central	UCHealth	Colorado Springs	19,261	24,619	26,480	27,497	28,195	27,110	23,844	25,294	26,518	29,0
	UCHealth Poudre Valley Hospital	UCHealth	Ft. Collins	14,575	15,348	14,840	15,744	15,669	15,235	13,958	12,827	12,824	12,9
	UCHealth University of Colorado Hospital	UCHealth	Denver	28,620	30,381	31,458	31,599	31,842	32,320	31,738	32,096	32,440	34,1
	Total	o a readd	SCHIEL										
		Advantage 111	Damina	356,465	368,470	379,525	385,074	383,462	376,314	351,160	363,871	362,395	370,14
um	AdventHealth Castle Rock Hospital	AdventHealth	Denver	1,727	2,542	2,606	2,899	3,364	3,577	3,284	3,414	4,130	4,5
	Children's Hospital Colorado Springs	Children's	Colorado Springs						1,869				
	CommonSpirit Mercy Hospital	Commonspirit	West	4,180	4,281	4,365	4,274	4,194	4,290	4,171	4,310	4,287	4,6
	CommonSpirit OrthoColorado Hospital	Commonspirit	Denver	2,189	2,313	2,774	2,942	3,062	2,881	2,195	1,613	971	8
	CommonSpirit St. Anthony North Hospital	Commonspirit	Denver	5,792	5,329	5,770	5,584	5,525	5,996	5,862	6,727	7,082	7,6
	CommonSpirit St. Anthony Summit Hospital	Commonspirit	West	1,176	1,251	1,200	1,313	1,436	1,294	1,299	1,261	1,343	1,3
	CommonSpirit St. Elizabeth Hospital	Commonspirit	East	1,668	1,595	1,393	1,283	1,106	1,058	977			7
	Community Hospital		Grand Junction						3,136	1,806	3,446	3,159	4,1
	Delta Health		West	1,820	1,763	1,561	1,649	1,590	1,436	1,350	1,276	1,313	1,3
	Intermountain Health Platte Valley Medic	Intermountain	Denver	3,085	2,984	3,301	3,439	3,176	3,111	2,989	3,207	3,487	3,6
		intermountain		3,003	2,704	3,301	3,437	3,170					
	Montrose Memorial Hospital		West						3,040	2,455	4,300	2,349	3,02
	San Luis Valley Health Regional Medical C		East	2,421	2,378	2,402	2,323	2,388	2,384	2,214	1,679	2,043	1,9
	UCHealth Greeley	UCHealth	Greeley							3,013	3,304	3,348	3,9
	UCHealth Highlands Ranch	UCHealth	Denver						56	346	4,625	5,496	6,0
	UCHealth Longs Peak Hospital	UCHealth	Boulder					2,012	2,736	346	3,683	4,139	4,8
	UCHealth Yampa Valley Medical Center	UCHealth	West			1,447	1,421	1,020	1,273	1,168	1,083	1,030	1,0
	Vail Health Hospital		West	1,905	1,811	1,847	2,075	2,144	1,965	1,593	1,534	1,510	1,4
	Valley View Hospital		West	2,796	2,941	3,011	2,907	2,903	2,931	2,831	2,813	2,945	3,16
	Total			28,759	29,188	31,677	32,109	33,920	43,033	37,899	48,275	48,632	54,4
	Animas Surgical Hospital		West		.,			,	24,101	625	546	494	3
	Arkansas Valley Regional Medical Center		East	1,798	1,999	1,533	1,589	1,310	1,103	885	647	740	7
				1,770	1,777	1,333	1,307	1,310					
	Aspen Valley Hospital		West						744	842	746	811	2,5
	Banner East Morgan County Hospital	Banner Health	East	469	412	409	376	464	499	529	605	527	5
	Banner Fort Collins Medical Center	Banner Health	Ft. Collins			818	1,080	1,209	1,327	1,026	1,310	1,448	1,3
	Banner Sterling Regional MedCenter	Banner Health	East	1,115	1,228	1,086	1,034	1,106	1,016	1,009	996	916	9
	CommonSpirit St. Thomas More Hospital	Commonspirit	East	1,731	1,839	1,767	1,821	1,854	1,774	1,657	1,686	1,595	1,6
	Estes Park Health		Ft. Collins	415	397	371	403	994	994	704	398	283	2
	Family Health West		Grand Junction			535	480	454	574	504	560	445	4
	Grand River Hospital District		West	503	506	514	587	599	599	628	659	682	1,18
	Gunnison Valley Health		West	576	554	564	527	510	600	499	526	550	5
	Haxtun Hospital District		East		92	107	78	110		147	157	155	1
	Heart of the Rockies Regional Medical Ce		East	1,081	1,088	1,058	1,090	1,073	1,089	932	971	857	8
	Keefe Memorial Health Service District		East	.,001	.,000	.,030	.,070	.,073	72	103	58	51	
				14 475	14 424	14 700	13 740	12 002	14				
	Kit Carson County Health Service District		East	14,175	14,424	14,708	13,748	13,892	250	254	232	142	1
	Lincoln Community Hospital		East						250	233	288	323	2
	Melissa Memorial Hospital		East	181	240	122		239	231	302	191	154	1
	Memorial Regional Health		West							550	563	481	3
	Middle Park Health - Kremmling		West								209	223	1
	Mt. San Rafael Hospital		East	776	672	636	679	600	543	602	402	484	4
	National Jewish Health		Denver	71	61	37	37	49	50	73	62	67	
	Pagosa Springs Medical Center		West						375	286	330	313	2
	Pioneers Medical Center		West	199	216	300	267	473	509	622	666	611	4
	Prowers Medical Center		East	.,,	_,0	-50	-3,	.,,	1,524	569	479	324	4
	Rangely District Hospital			76	59	55	70	58	.,527	104	78	89	~
			West										
	Rio Grande Hospital		East	479	476	487	561	590	648	534	594	746	1,0
	San Luis Valley Health Conejos County Ho	San Luis Valley	East	134	130	138	123	156	161	213	165	219	1
	Sedgwick County Health Center		East	158	175	152	137	185	232	196	189	177	1
	Southeast Colorado Hospital District		East	258	262	265	272	312	271	425	281	226	2
	Southwest Health System, Inc.		West							915	954	895	9
	Spanish Peaks Regional Health Center		East				203	240	277	224	246	1,239	7
	St. Vincent General Hospital District		West	69	6	2	54	165	130	139		,	1
	UCHealth Broomfield Hospital	UCHealth	Denver	0,	•	2	126	126	292	805	1,068	1,092	1,0
	UCHealth Grandview Hospital	UCHealth	Colorado Springs				147	304	915	886	904	868	5
		UCHealth	Colorado Springs					385	350	346	394	371	2
	Weisbrod Memorial County Hospital		East	82	67	48	45	52	84	55	73	86	4
	Wray Community District Hospital		East	343	342	347	384	398	526	428	515	540	46
	Yuma District Hospital		East								174	159	10
	Total			24,689	25,245	26,061	25,918	27,907	41,860	18,851	18,922	19,383	20,39

Total I	Discharges	by Year
---------	------------	---------

DOI Region		System	Peer Group	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023
Boulder	AdventHealth Avista Hospital	AdventHealth	Large	4,118	4,151	4,225	4,271	4,616	4,659	4,203	4,010	4,035	4,333
	Boulder Community Health		Large	8,034	8,470	8,309	7,985	7,792	7,819	7,295	8,537	7,825	9,384
	CommonSpirit Longmont United Hospital	Commonspirit	Large			6,942	6,616	5,014	4,423	3,824	3,433	2,921	2,410
	Intermountain Health Good Samaritan Me	Intermountain	Large	12,414	12,445	13,282	12,880	12,413	11,796	11,237	11,277	10,643	10,555
	UCHealth Longs Peak Hospital	UCHealth	Medium					2,012	2,736	346	3,683	4,139	4,859
	Total			24,566	25,066	32,758	31,752	31,847	31,433	26,905	30,940	29,563	31,54
Colorado	Children's Hospital Colorado Springs	Children's	Large							2,975	3,702	3,934	3,555
prings			Medium						1,869				
	CommonSpirit Penrose-St. Francis Hospital	Commonspirit	Large	22,735	23,009	23,102	24,343	24,801	25,430	24,398	25,067	24,031	24,88
	UCHealth Grandview Hospital	UCHealth	Small				147	304	915	886	904	868	51
	UCHealth Memorial Hospital Central	UCHealth	Large	19,261	24,619	26,480	27,497	28,195	27,110	23,844	25,294	26,518	29,04
	UCHealth Pikes Peak Regional Hospital	UCHealth	Small					385	350	346	394	371	27
	Total			41,996	47,628	49,582	51,987	53,685	55,674	52,449	55,361	55,722	58,26
Denver	AdventHealth Castle Rock Hospital	AdventHealth	Medium	1,727	2,542	2,606	2,899	3,364	3,577	3,284	3,414	4,130	4,53
	AdventHealth Littleton Hospital	AdventHealth	Large	9,192	9,544	9,265	9,202	9,900	10,061	8,714	8,741	8,954	9,35
	AdventHealth Parker Hospital	AdventHealth	Large	6,890	7,392	7,823	7,634	8,218	8,231	7,678	8,231	8,117	8,56
	AdventHealth Porter Hospital	AdventHealth	Large	9,608	9,967	10,026	9,929	9,924	8,846	7,035	7,760	7,512	7,98
	Children's Hospital Colorado	Children's	Large	19,123	17,547	15,062	15,415	15,214	15,060	12,593	13,660	16,616	15,12
	CommonSpirit OrthoColorado Hospital	Commonspirit	Medium	2,189	2,313	2,774	2,942	3,062	2,881	2,195	1,613	971	82
	CommonSpirit St. Anthony Hospital	Commonspirit	Large	10,708	11,781	11,757	11,749	11,875	12,205	11,622	12,765	12,556	13,04
			Medium	5,792	5,329	5,770		5,525	5,996	5,862	6,727	7,082	7,63
	CommonSpirit St. Anthony North Hospital  Denver Health Medical Center	Commonspirit			20,880	21,205	5,584 20,943				19,854		
		II III ONE	Large	20,626				20,963	19,373	18,935		19,728	20,63
	HealthONE Mountain Ridge	HealthONE	Large	6,704	7,098	7,717	7,691	7,708	7,849	7,508	7,132	6,491	7,49
	HealthONE Presbyterian/St. Luke's	HealthONE	Large	11,048	10,661	11,157	10,919	11,280	12,087	10,032	10,032	10,036	10,05
	HealthONE Rose	HealthONE	Large	12,155	11,631	11,024	11,323	11,462	11,083	11,041	11,478	11,400	10,99
	HealthONE Sky Ridge	HealthONE	Large	13,522	14,971	16,029	17,020	16,373	16,163	14,718	15,931	15,821	16,51
	HealthONE Swedish	HealthONE	Large	20,401	19,829	19,476	19,242	20,146	20,033	19,613	19,221	19,275	18,51
	HealthONE The Medical Center of Aurora	HealthONE	Large	14,953	14,940	15,327	16,456	16,842	16,344	16,330	18,050	18,189	17,39
	Intermountain Health Lutheran Medical C	Intermountain	Large	15,157	15,361	15,983	15,749	15,115	14,805	13,613	16,184	16,400	17,61
	Intermountain Health Platte Valley Medic	Intermountain		3,085	2,984	3,301	3,439	3,176	3,111	2,989	3,207	3,487	3,69
	Intermountain Health St. Joseph Hospital	Intermountain	Large	17,839	18,600	19,547	19,909	19,332	19,226	16,657	17,310	16,078	16,59
	National Jewish Health		Small	71	61	37	37	49	50	73	62	67	7
	UCHealth Broomfield Hospital	UCHealth	Small			2	126	126	292	805	1,068	1,092	1,08
	UCHealth Highlands Ranch	UCHealth	Medium						56	346	4,625	5,496	6,08
	UCHealth University of Colorado Hospital	UCHealth	Large	28,620	30,381	31,458	31,599	31,842	32,320	31,738	32,096	32,440	34,15
	Total			229,410	233,812	237,346	239,807	241,496	239,649	223,381	239,161	241,938	247,96
East	Arkansas Valley Regional Medical Center		Small	1,798	1,999	1,533	1,589	1,310	1,103	885	647	740	73
	Banner East Morgan County Hospital	Banner Health	Small	469	412	409	376	464	499	529	605	527	52
	Banner Sterling Regional MedCenter	Banner Health	Small	1,115	1,228	1,086	1,034	1,106	1,016	1,009	996	916	90
	CommonSpirit St. Elizabeth Hospital	Commonspirit	Medium	1,668	1,595	1,393	1,283	1,106	1,058	977			78
	CommonSpirit St. Thomas More Hospital	Commonspirit	Small	1,731	1,839	1,767	1,821	1,854	1,774	1,657	1,686	1,595	1,65
	Haxtun Hospital District		Small	.,	92	107	78	110	.,	147	157	155	12
	Heart of the Rockies Regional Medical Ce		Small	1,081	1,088	1,058	1,090	1,073	1,089	932	971	857	81
	Keefe Memorial Health Service District		Small	1,001	1,000	1,030	1,070	1,073	72	103	58	51	3
	Kit Carson County Health Service District		Small	14,175	14,424	14,708	13,748	13,892	72	254	232	142	18
	Lincoln Community Hospital		Small	17,175	17,727	14,700	13,740	13,072	250	233	288	323	25
	Melissa Memorial Hospital		Small	181	240	122		239	231	302	191	154	16
							(70						
	Mt. San Rafael Hospital		Small	776	672	636	679	600	543	602	402	484	49
	Prowers Medical Center		Small	470	47/	407	F/4	500	1,524	569	479	324	43
	Rio Grande Hospital		Small	479	476	487	561	590	648	534	594	746	1,01
	San Luis Valley Health Conejos County Ho		Small	134	130	138	123	156	161	213	165	219	19
	San Luis Valley Health Regional Medical C	San Luis Valley	Medium	2,421	2,378	2,402	2,323	2,388	2,384	2,214	1,679	2,043	1,95
	Sedgwick County Health Center		Small	158	175	152	137	185	232	196	189	177	19
	Southeast Colorado Hospital District		Small	258	262	265	272	312	271	425	281	226	25
	Spanish Peaks Regional Health Center		Small				203	240	277	224	246	1,239	71
	Weisbrod Memorial County Hospital		Small	82	67	48	45	52	84	55	73	86	4
	Wray Community District Hospital		Small	343	342	347	384	398	526	428	515	540	46
	Yuma District Hospital		Small								174	159	10
	Total			26,869	27,419	26,658	25,746	26,075	13,742	12,488	10,628	11,703	12,05
Ft. Collins	Banner Fort Collins Medical Center	Banner Health	Small			818	1,080	1,209	1,327	1,026	1,310	1,448	1,37
	Banner McKee Medical Center	Banner Health	Large	4,352	3,949	3,400	3,323	3,067	2,802	2,760	2,639	2,264	2,43
	Estes Park Health		Small	415	397	371	403	994	994	704	398	283	20
	UCHealth Medical Center of the Rockies	UCHealth	Large	9,513	10,589	10,869	11,989	11,934	12,089	10,421	10,112	9,729	10,69
	UCHealth Poudre Valley Hospital	UCHealth	Large	14,575	15,348	14,840	15,744	15,669	15,235	13,958	12,827	12,824	12,97
	Total			28,855	30,283	30,298	32,539	32,873	32,447	28,869	27,286	26,548	27,68
Grand	Community Hospital		Medium						3,136	1,806	3,446	3,159	4,13
Junction	Family Health West		Small			535	480	454	574	504	560	445	44
		Intermountain		12,600	12,731	13,103	12,909	12,767	12,597	11,185	11,644	11,823	12,19
	Total			12,600	12,731	13,638	13,389	13,221	16,307	13,495	15,650	15,427	16,77
Greeley	Banner North Colorado Medical Center	Banner Health	Large	11,963	10,822	10,283	10,726	10,399	9,686	8,612	8,321	8,039	8,20
	UCHealth Greeley	UCHealth	Medium	,703	10,022	.0,203	.0,,20	10,577	,,000	3,013	3,304	3,348	3,95
	Total	- er reastil	caran	11,963	10,822	10,283	10,726	10,399	9,686	11,625	11,625	11,387	12,15
Pueblo	CommonSpirit St. Mary-Corwin Hospital	Commonspirit	Large	5,895	6,081	6,060	6,381	5,219	2,028	1,711	1,584	1,764	1,70
. 50510	Parkview Medical Center	2011110113PITTE	Large	14,459	15,673	15,774	15,630	15,382	16,954	16,910	16,979	16,432	13,74
	Total		Large	20,354	21,754	21,834	22,011	20,601	18,982	18,621	18,563	18,196	15,44
West	Animas Surgical Hospital		Small	20,334	21,734	21,034	22,011	20,001	24,101	625	546	494	38
west													
	Aspen Valley Hospital	C	Small		120:	. 2/-	4.0= :		744	842	746	811	2,59
	CommonSpirit Mercy Hospital	Commonspirit	Medium	4,180	4,281	4,365	4,274	4,194	4,290	4,171	4,310	4,287	4,64
	CommonSpirit St. Anthony Summit Hospital	Commonspirit	Medium	1,176	1,251	1,200	1,313	1,436	1,294	1,299	1,261	1,343	1,34
	Delta Health		Medium	1,820	1,763	1,561	1,649	1,590	1,436	1,350	1,276	1,313	1,30
	Grand River Hospital District		Small	503	506	514	587	599	599	628	659	682	1,18
	Gunnison Valley Health		Small	576	554	564	527	510	600	499	526	550	54
	Memorial Regional Health		Small							550	563	481	37
	Middle Park Health - Kremmling		Small								209	223	16
	Montrose Memorial Hospital		Medium						3,040	2,455	4,300	2,349	3,02
	Pagosa Springs Medical Center		Small						375	286	330	313	24
	Pioneers Medical Center		Small	199	216	300	267	473	509	622	666	611	47
	Rangely District Hospital		Small	76	59	55	70	58		104	78	89	
	Southwest Health System, Inc.		Small							915	954	895	91
	St. Vincent General Hospital District		Small	69	6	2	54	165	130	139			11
	UCHealth Yampa Valley Medical Center	UCHealth	Medium	0,	Ū	1,447	1,421	1,020	1,273	1,168	1,083	1,030	1,09
	Vail Health Hospital	o ci reatti	Medium	1 005	1,811		2,075		1,965			1,510	
				1,905		1,847		2,144		1,593	1,534		1,47
	Valley View Hospital		Medium	2,796	2,941 13,388	3,011 14,866	2,907	2,903 15,092	2,931 43,287	2,831	2,813 21,854	2,945 19,926	3,16
							15,144						23,15
Grand Total	Total			13,300 409,913	422,903	437,263	443,101	445,289	461,207	407,910	431,068	430,410	445,03

### **Total Outpatient Visits by Year**

Peer Group	Hospital Name	System	DOI Region	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023
Large	AdventHealth Avista Hospital	AdventHealth	Boulder	78,137	89,995	100,724	111,312	117,284	122,498	113,054	140,191	131,138	144,682
	AdventHealth Littleton Hospital	AdventHealth	Denver	146,330	150,115	153,396	154,594	144,974	158,078	209,435	293,709	380,288	428,149
	AdventHealth Parker Hospital	AdventHealth	Denver	153,079	178,202	187,604	227,847	252,634	254,281	276,342	330,398	335,147	334,855
	AdventHealth Porter Hospital	AdventHealth	Denver	142,864	152,931	159,566	188,639	187,239	181,720	175,523	255,143	260,218	260,385
	Banner McKee Medical Center	Banner Health	Ft. Collins	218,576	224,147	213,848	211,220	193,545	210,085	172,183	54,749	45,130	44,982
	Banner North Colorado Medical Center	Banner Health	Greeley	484,854	487,328	495,112	449,356	426,854	426,854	297,779	214,274	206,409	99,837
	Boulder Community Health		Boulder	412,684	414,290	418,568	425,255	443,163	445,461	404,278	443,649	455,901	480,475
	Children's Hospital Colorado	Children's	Denver	685,661	715,208	715,525	748,014	756,607	772,979	670,556	755,490	778,926	749,206
	Children's Hospital Colorado Springs	Children's	Colorado Springs							29,903	39,569	93,812	146,726
	CommonSpirit Longmont United Hospital	Commonspirit	Boulder			182,685	162,492	141,531	130,505	94,736	111,303	117,303	106,442
	CommonSpirit Penrose-St. Francis Hospital	Commonspirit	Colorado Springs	284,350	341,162	440,614	459,916	515,791	633,746	619,488	726,605	703,834	712,077
	CommonSpirit St. Anthony Hospital	Commonspirit	Denver	146,444	183,874	222,928	288,486	276,896	288,417	288,465	341,677	370,932	367,599
	CommonSpirit St. Mary-Corwin Hospital	Commonspirit	Pueblo	209,229	213,979	212,091	228,919	211,212	156,716	139,705	150,435	155,009	165,570
	Denver Health Medical Center		Denver	573,003	640,848	711,327	730,589	886,614	915,041	889,841	1,278,088	1,435,030	1,477,145
	HealthONE Mountain Ridge	HealthONE	Denver	100,476	101,591	94,436	89,930	87,988	81,410	61,607	64,808	64,486	68,225
	HealthONE Presbyterian/St. Luke's	HealthONE	Denver	101,788	103,925	103,839	99,618	98,439	94,479	86,508	100,747	102,010	101,251
	HealthONE Rose	HealthONE	Denver	104,007	106,481	105,738	112,304	107,893	94,260	83,608	86,429	89,988	96,546
	HealthONE Sky Ridge	HealthONE	Denver	88,211	93,934	94,024	96,464	100,103	104,924	93,368	101,936	97,873	94,218
	HealthONE Swedish	HealthONE	Denver	123,211	129,549	152,044	151,242	149,913	149,319	111,768	125,189	120,670	119,087
	HealthONE The Medical Center of Aurora	HealthONE	Denver	140,991	141,795	133,978	135,495	139,306	142,851	114,537	120,992	122,771	122,195
	Intermountain Health Good Samaritan Me	Intermountain	Boulder	97,392	98,338	91,766	94,176	93,678	85,439	71,544	82,627	82,187	85,285
	Intermountain Health Lutheran Medical C	Intermountain	Denver	195,026	174,632	173,560	173,406	181,471	177,544	107,398	168,314	150,723	208,398
	Intermountain Health St. Joseph Hospital	Intermountain	Denver	149,597	143,795	133,719	132,343	128,337	150,349	135,474	152,927	159,643	153,083
	Intermountain Health St. Mary's Hospital	Intermountain	Grand Junction	199,336	191,747	187,582	190,099	189,783	185,434	172,668	191,891	159,739	245,040
	Parkview Medical Center		Pueblo	208,835	222,616	227,662	232,084	236,736	268,097	241,922	244,774	227,043	521,711
	UCHealth Medical Center of the Rockies	UCHealth	Ft. Collins	74,461	85,787	88,275	95,663	105,919	93,692	97,192	78,801	287,074	300,550
	UCHealth Memorial Hospital Central	UCHealth	Colorado Springs	566,737	612,399	652,770	771,494	919,667	487,912	474,139	1,110,882	925,874	1,008,957
	UCHealth Poudre Valley Hospital	UCHealth	Ft. Collins	283,008	301,566	316,993	355,818	366,278	379,705	358,483	288,616	634,541	765,084
	UCHealth University of Colorado Hospital	UCHealth	Denver	953,588	1,028,690	1,134,446	1,246,162	1,372,227	1,503,376	1,388,623	1,263,500	1,987,771	2,133,428
	Total			6,921,876	7,328,924	7,904,820	8,362,937	8,832,082	8,695,172	7,980,128	9,317,713	10,681,470	11,541,188
Medium	AdventHealth Castle Rock Hospital	AdventHealth	Denver	45,929	77,241	76,117	90,787	111,310	121,591	114,963	162,624	182,670	202,529
	Children's Hospital Colorado Springs	Children's	Colorado Springs			.,	-, -		16,971	,			
	CommonSpirit Mercy Hospital	Commonspirit	West	204,899	251,781	288,594	293,868	307,059	298,774	296,128	339,290	333,349	349,111
	CommonSpirit OrthoColorado Hospital	Commonspirit	Denver	4,845	3,965	4,050	10,679	12,082	12,603	13,079	15,878	16,982	15,288
		Commonspirit				180,785		214,842	232,757				
	CommonSpirit St. Anthony North Hospital		Denver	156,262	165,755		221,059			232,493	259,838	274,050	293,811
	CommonSpirit St. Anthony Summit Hospital		West	33,763	37,449	91,646	108,010	109,461	107,374	94,557	113,018	111,624	116,789
	CommonSpirit St. Elizabeth Hospital	Commonspirit	East	100,203	106,262	105,464	90,391	90,342	43,856	35,127			58,716
	Community Hospital		Grand Junction						502,343	497,536	807,980	23,269	221,378
	Delta Health		West	100,099	106,532	110,306	115,013	120,097	103,920	82,076	86,117	63,747	70,608
	Intermountain Health Platte Valley Medic	Intermountain	Denver	80,721	84,386	80,141	79,513	87,608	97,204	91,697	99,012	108,091	113,013
	Montrose Memorial Hospital		West						154,912	133,852	125,140	169,678	180,209
	San Luis Valley Health Regional Medical C	San Luis Valley	East	49,954	62,121	118,967	132,912	134,328	143,995	133,067	109,379	77,566	85,947
	UCHealth Greeley	UCHealth	Greeley	18,746	24,159	26,827	28,147	28,687		65,268	37,788	171,940	195,094
	UCHealth Highlands Ranch	UCHealth	Denver						386	17,760	22,075	120,787	141,673
	UCHealth Longs Peak Hospital	UCHealth	Boulder					15,953	29,585	17,760	36,557	115,258	138,143
	UCHealth Yampa Valley Medical Center	UCHealth	West			68,484	65,775	53,020	74,915	73,326	74,277	132,573	144,871
	Vail Health Hospital		West	129,021	130,491	133,284	123,138	121,300	131,478	122,800	143,637	107,573	106,251
	Valley View Hospital		West	222,160	239,642	278,618	282,272	299,734	309,020	302,132	336,102	319,637	348,104
	Total			1,146,602	1,289,784	1,563,283	1,641,564	1,705,823	2,381,684	2,323,621	2,768,712	2,328,794	2,781,535
Small	Animas Surgical Hospital		West	1,140,002	1,207,704	1,303,203	1,041,504	1,703,023	20,279	20,169	28,818	24,578	25,094
Jillatt				20.405	44.054	42.042	42.020	27,000					
	Arkansas Valley Regional Medical Center		East	39,485	44,054	43,962	43,030	36,880	38,184	34,723	34,109	38,038	38,504
	Aspen Valley Hospital		West						47,348	54,164	61,938	64,357	71,892
	Banner East Morgan County Hospital	Banner Health	East	78,655	80,014	78,897	85,598	96,356	102,010	79,356	58,723	62,915	53,124
	Banner Fort Collins Medical Center	Banner Health	Ft. Collins			39,603	42,430	44,537	50,563	44,322	36,062	37,500	22,274
	Banner Sterling Regional MedCenter	Banner Health	East	115,733	82,400	93,602	143,392	117,005	119,205	98,535	112,496	82,826	59,099
	CommonSpirit St. Thomas More Hospital	Commonspirit	East	72,341	91,143	102,273	105,091	107,249	113,330	103,646	113,787	113,326	121,403
	Estes Park Health		Ft. Collins						123,843	70,336	91,522	84,287	77,851
	Family Health West		Grand Junction		52,247	52,971	63,505	66,313	37,087	22,405	33,368	100,077	108,434
	Grand River Hospital District		West	42,955	46,542	50,772	53,483	51,875	8,582	0	9,436	207,746	252,699
	Gunnison Valley Health		West	39,779	42,186	46,701	48,290	54,506	55,207	57,374	63,780	65,020	6,911
	Haxtun Hospital District		East		24,961	28,931	28,342	31,752		47,381	51,627	51,140	6,068
	Heart of the Rockies Regional Medical Ce		East	54,606	66,366	77,547	85,866	92,729	103,507	115,753	140,121	156,371	184,496
	Keefe Memorial Health Service District		East						770	3,691	4,135	7,958	3,585
	Kit Carson County Health Service District		East							13,917	17,883	19,503	20,335
	Lincoln Community Hospital		East							13,956	14,695	14,403	4,977
	Melissa Memorial Hospital		East	11,078	12,236	13,007		22,934	13,498	1,069	8,019	7,356	8,524
	Memorial Regional Health		West	,070	.2,230	.5,507		22,737	.5, 170	8,619	9,602	47,731	7,156
	Middle Park Health - Kremmling		West							0,017	27,697	142,452	154,753
	Mt. San Rafael Hospital			20.044	27.0//	27 44 4	40.044	40.720	42 552	20.027			
			East	39,941	37,866	37,114	40,014	40,739	42,553	39,027	40,065	47,958	50,756
	National Jewish Health		Denver	76,229	79,726	100,546	99,276	98,614	100,698	95,024	101,641	10,221	106,468
	Pagosa Springs Medical Center		West						66,546	119,252	61,794	53,063	30,061
	Pioneers Medical Center		West	13,389	11,718	14,260	13,272	12,448	18,465	11,750	78,653	8,046	14,086
	Prowers Medical Center		East						12,895	14,593	150,923	19,407	25,350
	Rangely District Hospital		West	14,331	14,525	15,765	14,659	11,329		15,124	12,072	13,351	13,267
	Rio Grande Hospital		East	42,485	44,293	48,435	51,055	50,743	56,520	49,508	59,108	62,911	61,793
	San Luis Valley Health Conejos County Ho	San Luis Valley	East	19,062	22,415	8,200	7,990	7,978	7,839	7,149	10,907	9,084	11,031
	Sedgwick County Health Center		East	7,302	7,536	7,398	7,186	6,322	6,191	6,864	6,844	7,111	7,128
	Southeast Colorado Hospital District		East	42,912	42,239	46,386	40,771	46,165	46,116	39,246	39,341	39,793	38,958
	Southwest Health System, Inc.		West	•				•		52,750	59,735	62,060	55,306
	Spanish Peaks Regional Health Center		East				16,765	17,729	17,430	14,199	15,660	15,809	15,574
	St. Vincent General Hospital District		West	6,938	5,383	5,128	5,508	6,190	7,858	5,673	13,000	.5,007	15,659
		IICHaalth		0,730	3,303						0.040	20 474	
	UCHealth Broomfield Hospital	UCHealth	Denver			26,873	56,056	57,194	10,030	7,791	9,819	38,164	45,474
	UCHealth Grandview Hospital	UCHealth	Colorado Springs			11,796	28,403	45,287	12,472	12,298	12,897	41,848	50,852
	UCHealth Pikes Peak Regional Hospital	UCHealth	Colorado Springs					16,936	16,468	17,760	17,582	49,895	57,505
			East	8,490	8,048	7,195	6,391	8,297	10,096	11,647	10,674	4,667	4,886
	Weisbrod Memorial County Hospital												
	Weisbrod Memorial County Hospital Wray Community District Hospital		East	9,773	9,346	11,804	8,809	9,082	10,271	14,279	3,041	2,509	2,506
	Weisbrod Memorial County Hospital Wray Community District Hospital Yuma District Hospital										27,509	28,709	200,118
Grand Total	Weisbrod Memorial County Hospital Wray Community District Hospital		East	9,773 735,484 8,803,962	9,346 825,244 9,443,952	969,166 10,437,269	8,809 1,095,182 11,099,683	9,082 1,157,189 11,695,094	10,271 1,275,861 12,352,717	14,279 1,323,350 11,627,099			

### **Total Outpatient Visits by Year**

DOI Region	Hospital Name	System	Peer Group	2014	2015	2016	2017	2018	2019	2020	2021	2022	202:
loulder	AdventHealth Avista Hospital	AdventHealth	Large	78,137	89,995	100,724	111,312	117,284	122,498	113,054	140,191	131,138	144,682
	Boulder Community Health		Large	412,684	414,290	418,568	425,255	443,163	445,461	404,278	443,649	455,901	480,47
	CommonSpirit Longmont United Hospital	Commonspirit	Large			182,685	162,492	141,531	130,505	94,736	111,303	117,303	106,44
	Intermountain Health Good Samaritan Me	Intermountain	Large	97,392	98,338	91,766	94,176	93,678	85,439	71,544	82,627	82,187	85,28
	UCHealth Longs Peak Hospital	UCHealth	Medium					15,953	29,585	17,760	36,557	115,258	138,14
	Total			588,213	602,623	793,743	793,235	811,609	813,488	701,372	814,327	901,787	955,02
Colorado	Children's Hospital Colorado Springs	Children's	Large							29,903	39,569	93,812	146,72
Springs	3.		Medium						16,971				
	CommonSpirit Penrose-St. Francis Hospital	Commonspirit	Large	284,350	341,162	440,614	459,916	515,791	633,746	619,488	726,605	703,834	712,07
	UCHealth Grandview Hospital	UCHealth	Small	. ,		11,796	28,403	45,287	12,472	12,298	12,897	41,848	50,85
	UCHealth Memorial Hospital Central	UCHealth	Large	566,737	612,399	652,770	771,494	919,667	487,912	474,139	1,110,882	925,874	1,008,95
	UCHealth Pikes Peak Regional Hospital	UCHealth	Small	300,737	012,377	032,770	,,,,,,	16,936	16,468	17,760	17,582	49,895	57,50
	Total	Octricutor	Sindt	851,087	953,561	1,105,180	1,259,813	1,497,681	1,167,569	1,153,588	1,907,535	1,815,263	1,976,11
Denver	AdventHealth Castle Rock Hospital	AdventHealth	Medium	45,929	77,241	76,117	90,787	111,310	121,591	114,963	162,624	182,670	202,52
Deliver	AdventHealth Littleton Hospital	AdventHealth	Large	146,330	150,115	153,396	154,594	144,974	158,078	209,435	293,709	380,288	428,14
					178,202		227,847		254,281				
	AdventHealth Parker Hospital	AdventHealth	Large	153,079		187,604		252,634		276,342	330,398	335,147	334,85
	AdventHealth Porter Hospital	AdventHealth	Large	142,864	152,931	159,566	188,639	187,239	181,720	175,523	255,143	260,218	260,38
	Children's Hospital Colorado	Children's	Large	685,661	715,208	715,525	748,014	756,607	772,979	670,556	755,490	778,926	749,20
	CommonSpirit OrthoColorado Hospital	Commonspirit	Medium	4,845	3,965	4,050	10,679	12,082	12,603	13,079	15,878	16,982	15,2
	CommonSpirit St. Anthony Hospital	Commonspirit	Large	146,444	183,874	222,928	288,486	276,896	288,417	288,465	341,677	370,932	367,59
	CommonSpirit St. Anthony North Hospital	Commonspirit	Medium	156,262	165,755	180,785	221,059	214,842	232,757	232,493	259,838	274,050	293,81
	Denver Health Medical Center		Large	573,003	640,848	711,327	730,589	886,614	915,041	889,841	1,278,088	1,435,030	1,477,14
	HealthONE Mountain Ridge	HealthONE	Large	100,476	101,591	94,436	89,930	87,988	81,410	61,607	64,808	64,486	68,22
	HealthONE Presbyterian/St. Luke's	HealthONE	Large	101,788	103,925	103,839	99,618	98,439	94,479	86,508	100,747	102,010	101,25
	HealthONE Rose	HealthONE	Large	104,007	106,481	105,738	112,304	107,893	94,260	83,608	86,429	89,988	96,5
	HealthONE Sky Ridge	HealthONE	Large	88,211	93,934	94,024	96,464	100,103	104,924	93,368	101,936	97,873	94,2
	HealthONE Swedish	HealthONE	Large	123,211	129,549	152,044	151,242	149,913	149,319	111,768	125,189	120,670	119,08
	HealthONE The Medical Center of Aurora	HealthONE	Large	140,991	141,795	133,978	135,495	139,306	142,851	114,537	120,992	122,771	122,19
	Intermountain Health Lutheran Medical C	Intermountain	Large	195,026	174,632	173,560	173,406	181,471	177,544	107,398	168,314	150,723	208,39
	Intermountain Health Platte Valley Medic	Intermountain		80,721	84,386	80,141	79,513	87,608	97,204	91,697	99,012	108,091	113,0
	Intermountain Health St. Joseph Hospital	Intermountain		149,597	143,795	133,719	132,343	128,337	150,349	135,474	152,927	159,643	153,0
	National Jewish Health		Small	76,229	79,726	100,546	99,276	98,614	100,698	95,024	101,641	10,221	106,46
	UCHealth Broomfield Hospital	UCHealth	Small	10,227	77,720	26,873	56,056	57,194	10,030	7,791	9,819	38,164	45,47
						40,6/3	30,056	37,194					
	UCHealth Highlands Ranch	UCHealth	Medium	053 505	4 000 :	4 424 111	4 2 44 112	4 272 222	386	17,760	22,075	120,787	141,67
	UCHealth University of Colorado Hospital	UCHealth	Large	953,588	1,028,690	1,134,446	1,246,162	1,372,227	1,503,376	1,388,623	1,263,500	1,987,771	2,133,42
	Total			4,168,262	4,456,643	4,744,642	5,132,503	5,452,291	5,644,297	5,265,860	6,110,234	7,207,441	7,632,02
East	Arkansas Valley Regional Medical Center		Small	39,485	44,054	43,962	43,030	36,880	38,184	34,723	34,109	38,038	38,50
	Banner East Morgan County Hospital	Banner Health	Small	78,655	80,014	78,897	85,598	96,356	102,010	79,356	58,723	62,915	53,12
	Banner Sterling Regional MedCenter	Banner Health	Small	115,733	82,400	93,602	143,392	117,005	119,205	98,535	112,496	82,826	59,09
	CommonSpirit St. Elizabeth Hospital	Commonspirit	Medium	100,203	106,262	105,464	90,391	90,342	43,856	35,127			58,71
	CommonSpirit St. Thomas More Hospital	Commonspirit	Small	72,341	91,143	102,273	105,091	107,249	113,330	103,646	113,787	113,326	121,40
	Haxtun Hospital District		Small		24,961	28,931	28,342	31,752		47,381	51,627	51,140	6,06
	Heart of the Rockies Regional Medical Ce		Small	54,606	66,366	77,547	85,866	92,729	103,507	115,753	140,121	156,371	184,49
	Keefe Memorial Health Service District		Small	. ,	,	,-	,		770	3,691	4,135	7,958	3,58
	Kit Carson County Health Service District		Small							13,917	17,883	19,503	20,33
	Lincoln Community Hospital		Small							13,956	14,695	14,403	4,97
	Melissa Memorial Hospital		Small	11,078	12,236	13,007		22,934	13,498	1,069	8,019	7,356	8,52
							10.011						
	Mt. San Rafael Hospital		Small	39,941	37,866	37,114	40,014	40,739	42,553	39,027	40,065	47,958	50,75
	Prowers Medical Center		Small						12,895	14,593	150,923	19,407	25,35
	Rio Grande Hospital		Small	42,485	44,293	48,435	51,055	50,743	56,520	49,508	59,108	62,911	61,79
	San Luis Valley Health Conejos County Ho		Small	19,062	22,415	8,200	7,990	7,978	7,839	7,149	10,907	9,084	11,03
	San Luis Valley Health Regional Medical C	San Luis Valley	Medium	49,954	62,121	118,967	132,912	134,328	143,995	133,067	109,379	77,566	85,94
	Sedgwick County Health Center		Small	7,302	7,536	7,398	7,186	6,322	6,191	6,864	6,844	7,111	7,12
	Southeast Colorado Hospital District		Small	42,912	42,239	46,386	40,771	46,165	46,116	39,246	39,341	39,793	38,95
	Spanish Peaks Regional Health Center		Small				16,765	17,729	17,430	14,199	15,660	15,809	15,5
	Weisbrod Memorial County Hospital		Small	8,490	8,048	7,195	6,391	8,297	10,096	11,647	10,674	4,667	4,88
	Wray Community District Hospital		Small	9,773	9,346	11,804	8,809	9,082	10,271	14,279	3,041	2,509	2,50
	Yuma District Hospital		Small								27,509	28,709	200,11
	Total			692,020	741,300	829,182	893,603	916,630	888,266	876,733	1,029,046	869,360	1,062,87
Ft. Collins	Banner Fort Collins Medical Center	Banner Health	Small		,	39,603	42,430	44,537	50,563	44,322	36,062	37,500	22,27
r c. Comms	Banner McKee Medical Center			218,576	224 147	213,848	211,220	193,545	210,085	172,183	54,749	45,130	44,98
	Estes Park Health	Banner Health	Large Small	210,3/0	224,147	213,040	411,440	173,343	123,843	70,336	91,522		77,85
	UCHealth Medical Center of the Rockies	UCHealth		74,461	85,787	88,275	0F (12	105,919				84,287	
			Large				95,663		93,692	97,192	78,801	287,074	300,55
	UCHealth Poudre Valley Hospital	UCHealth	Large	283,008	301,566	316,993	355,818	366,278	379,705	358,483	288,616	634,541	765,08
	Total		11 P	576,046	611,500	658,719	705,131	710,279	857,888	742,516	549,750	1,088,532	1,210,74
Grand Junction	Community Hospital		Medium						502,343	497,536	807,980	23,269	221,37
	Family Health West		Small		52,247	52,971	63,505	66,313	37,087	22,405	33,368	100,077	108,43
		Intermountain	Large	199,336	191,747	187,582	190,099	189,783	185,434	172,668	191,891	159,739	245,04
	Total			199,336	243,994	240,553	253,604	256,096	724,864	692,609	1,033,239	283,085	574,85
Greeley	Banner North Colorado Medical Center	Banner Health	Large	484,854	487,328	495,112	449,356	426,854	426,854	297,779	214,274	206,409	99,83
	UCHealth Greeley	UCHealth	Medium	18,746	24,159	26,827	28,147	28,687		65,268	37,788	171,940	195,09
	Total			503,600	511,487	521,939	477,503	455,541	426,854	363,047	252,062	378,349	294,93
Pueblo	CommonSpirit St. Mary-Corwin Hospital	Commonspirit	Large	209,229	213,979	212,091	228,919	211,212	156,716	139,705	150,435	155,009	165,57
	Parkview Medical Center		Large	208,835	222,616	227,662	232,084	236,736	268,097	241,922	244,774	227,043	521,71
	Total			418,064	436,595	439,753	461,003	447,948	424,813	381,627	395,209	382,052	687,28
West	Animas Surgical Hospital		Small						20,279	20,169	28,818	24,578	25,09
	Aspen Valley Hospital		Small						47,348	54,164	61,938	64,357	71,89
	CommonSpirit Mercy Hospital	Commonspirit	Medium	204,899	251,781	288,594	293,868	307,059	298,774	296,128	339,290	333,349	349,11
	CommonSpirit St. Anthony Summit Hospital		Medium	33,763	37,449	91,646	108,010	109,461	107,374	94,557	113,018	111,624	116,78
		Commonspirit											
	Delta Health		Medium	100,099	106,532	110,306	115,013	120,097	103,920	82,076	86,117	63,747	70,60
	Grand River Hospital District		Small	42,955	46,542	50,772	53,483	51,875	8,582	0	9,436	207,746	252,69
	Gunnison Valley Health		Small	39,779	42,186	46,701	48,290	54,506	55,207	57,374	63,780	65,020	6,9
	Memorial Regional Health		Small							8,619	9,602	47,731	7,15
	Middle Park Health - Kremmling		Small								27,697	142,452	154,75
	Montrose Memorial Hospital		Medium						154,912	133,852	125,140	169,678	180,20
	Pagosa Springs Medical Center		Small						66,546	119,252	61,794	53,063	30,0
	Pioneers Medical Center		Small	13,389	11,718	14,260	13,272	12,448	18,465	11,750	78,653	8,046	14,0
	Rangely District Hospital		Small	14,331	14,525	15,765	14,659	11,329	,	15,124	12,072	13,351	13,2
	Southwest Health System, Inc.		Small	,551	,525	.5,705	,057	,327		52,750	59,735	62,060	55,3
				4 020	E 202	E 420	E F00	6 400	7 050		37,733	32,000	
	St. Vincent General Hospital District		Small	6,938	5,383	5,128	5,508	6,190	7,858	5,673			15,6
	UCHealth Yampa Valley Medical Center	UCHealth	Medium			68,484	65,775	53,020	74,915	73,326	74,277	132,573	144,8
	Vail Health Hospital		Medium	129,021	130,491	133,284	123,138	121,300	131,478	122,800	143,637	107,573	106,2
			Medium	222,160	239,642	278,618	282,272	299,734	309,020	302,132	336,102	319,637	348,10
	Valley View Hospital												
	Valley View Hospital Total			807,334	886,249	1,103,558	1,123,288	1,147,019	1,404,678	1,449,746	1,631,106	1,926,585	1,962,82

# Appendix F: Changes to Major Service Lines by Hospital

Hospital Name	Peer Group	DOI Region	Service Line	
AdventHealth	Large	Boulder	Bariatric Surgery	no change
Avista Hospital			Behavioral Health Inpatient	no change
			Behavioral Health Outpatient	no change
			Cardiovascular Inpatient	no change
			Cardiovascular Outpatient	no change
			Emergency Department	no change
			Endocrinology	no change
			Gastroenterology & Hepatology	no change
			General Surgery	no change
			Infectious Disease Inpatient	no change
			Internal Medicine (Primary Care)	no change
			Kidney & Nephrology Inpatient	no change
			Kidney & Nephrology Outpatient	no change
			Neonatal Inpatient	no change
			Neurology/Neurosurgery Inpatient	no change
			Neurology/Neurosurgery Outpatient	no change
			Obstetrics Inpatient	no change
			Oncology Inpatient	no change
			Oncology Outpatient	no change
			Organ Transplant Surgery	no change
			Orthopedics Inpatient	no change
			Pediatrics Inpatient	no change
			Pediatrics Outpatient	no change
			Physical Medicine and Rehabilitation	no change
			Radiology	no change
AdventHealth	Medium	Denver	Bariatric Surgery	no change
Castle Rock	,,,cara		Behavioral Health Inpatient	no change
Hospital			Behavioral Health Outpatient	no change
			Cardiovascular Inpatient	no change
			Cardiovascular Outpatient	no change
			Emergency Department	no change
			Endocrinology	no change
			Gastroenterology & Hepatology	no change
			General Surgery	no change
			Infectious Disease Inpatient	no change
			Internal Medicine (Primary Care)	no change
			Kidney & Nephrology Inpatient	no change
			Kidney & Nephrology Outpatient	no change
			Neonatal Inpatient	no change
			Neurology/Neurosurgery Inpatient	no change
			Neurology/Neurosurgery Outpatient	no change
			Obstetrics Inpatient	no change
			Oncology Inpatient	no change
			Oncology Outpatient	no change
			Organ Transplant Surgery	no change
			Orthopedics Inpatient	no change
			Pediatrics Inpatient	no change
			Pediatrics Outpatient	no change
			Physical Medicine and Rehabilitation	no change
			Radiology	no change
			Madiology	no change

Hospital Name	Peer Group	DOI Region	Service Line	
AdventHealth	Large	Denver	Bariatric Surgery	no change
Littleton Hospital			Behavioral Health Inpatient	no change
			Behavioral Health Outpatient	no change
			Cardiovascular Inpatient	no change
			Cardiovascular Outpatient	no change
			Emergency Department	no change
			Endocrinology	no change
			Gastroenterology & Hepatology	no change
			General Surgery	no change
			Infectious Disease Inpatient	no change
			Internal Medicine (Primary Care)	no change
			Kidney & Nephrology Inpatient	no change
			Kidney & Nephrology Outpatient	no change
			Neonatal Inpatient	no change
			Neurology/Neurosurgery Inpatient	no change
			Neurology/Neurosurgery Outpatient	no change
			Obstetrics Inpatient	no change
			Oncology Inpatient	no change
			Oncology Outpatient	no change
			Organ Transplant Surgery	no change
			Orthopedics Inpatient	no change
			Pediatrics Inpatient	no change
			Pediatrics Outpatient	no change
			Physical Medicine and Rehabilitation	no change
			Radiology	no change
AdventHealth	Large	Denver	Bariatric Surgery	no change
Parker Hospital		Behavioral Health Inpatient	no change	
			Behavioral Health Outpatient Cardiovascular Inpatient	no change
				no change
			Cardiovascular Outpatient	no change
			no change	
			Endocrinology	no change
			Gastroenterology & Hepatology	no change
			General Surgery	no change
			Infectious Disease Inpatient	no change
			Internal Medicine (Primary Care)	no change
			Kidney & Nephrology Inpatient	no change
			Kidney & Nephrology Outpatient	no change
			Neonatal Inpatient	no change
			Neurology/Neurosurgery Inpatient	no change
			Neurology/Neurosurgery Outpatient	no change
			Obstetrics Inpatient	no change
			Oncology Inpatient	no change
			Oncology Outpatient	no change
			Organ Transplant Surgery	no change
			Orthopedics Inpatient	no change
			Pediatrics Inpatient	no change
			Pediatrics Outpatient	no change
			Physical Medicine and Rehabilitation	no change
			Radiology	no change

Hospital Name	Peer Group	DOI Region	Service Line	
AdventHealth	Large	Denver	Bariatric Surgery	no change
Porter Hospital			Behavioral Health Inpatient	no change
			Behavioral Health Outpatient	no change
			Cardiovascular Inpatient	no change
			Cardiovascular Outpatient	no change
			Emergency Department	no change
			Endocrinology	no change
			Gastroenterology & Hepatology	no change
			General Surgery	no change
			Infectious Disease Inpatient	no change
			Internal Medicine (Primary Care)	no change
			Kidney & Nephrology Inpatient	no change
			Kidney & Nephrology Outpatient	no change
			Neonatal Inpatient	no change
			Neurology/Neurosurgery Inpatient	no change
			Neurology/Neurosurgery Outpatient	no change
			Obstetrics Inpatient	no change
			Oncology Inpatient	no change
			Oncology Outpatient	no change
			Organ Transplant Surgery	no change
			Orthopedics Inpatient	no change
			Pediatrics Inpatient	no change
			Pediatrics Outpatient	no change
			Physical Medicine and Rehabilitation	no change
			Radiology	no change
Animas Surgical	Small	West	Bariatric Surgery	no change
Hospital	Jillatt	11636	Behavioral Health Inpatient	no change
			Behavioral Health Outpatient	no change
			Cardiovascular Inpatient	no change
			Cardiovascular Outpatient	no change
			Emergency Department	no change
			Endocrinology	no change
			Gastroenterology & Hepatology	no change
			General Surgery	no change
			Infectious Disease Inpatient	no change
			Internal Medicine (Primary Care)	no change
			Kidney & Nephrology Inpatient	no change
			Kidney & Nephrology Outpatient	no change
			Neonatal Inpatient	no change
			Neurology/Neurosurgery Inpatient	no change
			Neurology/Neurosurgery Outpatient	no change
			Obstetrics Inpatient	no change
			Oncology Inpatient	no change
			Oncology Outpatient	no change
			Organ Transplant Surgery	no change
			Orthopedics Inpatient	no change
			Pediatrics Inpatient	no change
			Pediatrics Outpatient	no change
			Physical Medicine and Rehabilitation	no change
			Radiology	no change

Hospital Name	Peer Group	DOI Region	Service Line				
Arkansas Valley	Small	East	Bariatric Surgery	No change			
Regional Medical			Behavioral Health Inpatient	No change			
Center			Behavioral Health Outpatient	No change			
			Cardiovascular Inpatient	No change			
			Cardiovascular Outpatient	No change			
			Emergency Department				
			Endocrinology	No change			
			Gastroenterology & Hepatology	No change			
			General Surgery	No change			
			Infectious Disease Inpatient	No change			
			Internal Medicine (Primary Care)	No change			
			Kidney & Nephrology Inpatient	No change			
			Kidney & Nephrology Outpatient	No change			
			Neonatal Inpatient	No change			
			Neurology/Neurosurgery Inpatient	No change			
			Neurology/Neurosurgery Outpatient	No change			
			Obstetrics Inpatient	No change			
			Oncology Inpatient	No change			
			Oncology Outpatient	No change			
			Organ Transplant Surgery	No change			
			Orthopedics Inpatient	No change			
			Pediatrics Inpatient	No change			
			Pediatrics Outpatient	No change			
			Physical Medicine and Rehabilitation	No change			
			Radiology	No change			
Aspen Valley	Small	West	Bariatric Surgery	No change			
Hospital			Behavioral Health Inpatient	No change			
			Behavioral Health Outpatient	No change			
			Cardiovascular Inpatient	No change			
			Cardiovascular Outpatient	No change			
			Emergency Department	No change			
			Endocrinology	No change			
			Gastroenterology & Hepatology	No change			
			General Surgery	No change			
			Infectious Disease Inpatient	No change			
			Internal Medicine (Primary Care)	No change			
			Kidney & Nephrology Inpatient	No change			
			Kidney & Nephrology Outpatient	No change			
			Neonatal Inpatient	No change			
			Neurology/Neurosurgery Inpatient	No change			
			Neurology/Neurosurgery Outpatient	No change			
			Obstetrics Inpatient	No change			
			Oncology Inpatient	No change			
			Oncology Outpatient	No change			
			Organ Transplant Surgery	No change			
			Orthopedics Inpatient	No change			
			Pediatrics Inpatient	No change			
			Pediatrics Outpatient	No change			
			Physical Medicine and Rehabilitation	No change			
			Radiology	No change			
			radiology	ino change			

Hospital Name	Peer Group	DOI Region	Service Line	
Banner East	Small	East	BEHAVIORAL	Open
Morgan County			CV	Open
Hospital			DERMATOLOGY	Open
			Emergency	Open
			ENDOCRINOLOGY	Open
			ENT	Open
			GASTROENTEROLOGY	Open
			GEN MEDICINE	Open
			GEN SURGERY	Open
			HEMATOLOGY	Open
			INFECTIOUS DISEASE	Open
			MAXILLOFACIAL	Open
			MULTIPLE SPECIALTIES	Open
			NEPHROLOGY	Open
			NEUROSCIENCES	Open
			OB/GYN/NEONATOLOGY	Open
			Observation Care	Open
			ONCOLOGY	Open
			OPHTHALMOLOGY	Open
			ORTHO	Open
			PEDIATRICS	Open
			RESPIRATORY	Open
			SPINE	Open
			TRAUMA	Open
			UROLOGY	Open
Banner Fort	Small	Ft. Collins	BEHAVIORAL	Open
Collins Medical	Small	. c. comis	CV	Open
Center			DERMATOLOGY	Open
			ENDOCRINOLOGY	Open
			ENT	Open
			GASTROENTEROLOGY	Open
			GEN MEDICINE	Open
			GEN SURGERY	Open
			HEMATOLOGY	Open
			INFECTIOUS DISEASE	Open
			INTENSIVE PROCEDURES	Open
			MAXILLOFACIAL	Open
			MULTIPLE SPECIALTIES	Open
			NEPHROLOGY	Open
			NEUROSCIENCES	Open
			OB/GYN/NEONATOLOGY	Open
			ONCOLOGY	Open
			OPHTHALMOLOGY	Open
			ORTHO	Open
			PEDIATRICS	Open
			RESPIRATORY	Open
			SPINE	Open
			THORACIC SURGERY	Open
			THORAGIC JUNGLINI	Орсп
			TRALIMA	Open
			TRAUMA UROLOGY	Open Open

Hospital Name	Peer Group	DOI Region	Service Line	
Banner Sterling	Small	East	BEHAVIORAL	Open
Regional MedCenter			CV	Open
			DERMATOLOGY	Open
			ENDOCRINOLOGY	Open
			ENT	Open
			GASTROENTEROLOGY	Open
			GEN MEDICINE	Open
			GEN SURGERY	Open
			HEMATOLOGY	Open
			INFECTIOUS DISEASE	Open
			MAXILLOFACIAL	Open
			MULTIPLE SPECIALTIES	Open
			NEPHROLOGY	Open
			NEUROSCIENCES	Open
			OB/GYN/NEONATOLOGY	Open
			ONCOLOGY	Open
			OPHTHALMOLOGY	Open
			ORTHO	Open
			PEDIATRICS	Open
			RESPIRATORY	Open
			SPINE	Open
			TRAUMA	Open
			UROLOGY	Open
Boulder	Large	Boulder	Bariatric Surgery	no change
Community	-		Behavioral Health Inpatient	no change
Health			Behavioral Health Outpatient	no change
			Cardiovascular Inpatient	no change
			Cardiovascular Outpatient	no change
			Emergency Department	no change
			Endocrinology	no change
			Gastroenterology & Hepatology	no change
			General Surgery	no change
			Infectious Disease Inpatient	no change
			Internal Medicine (Primary Care)	no change
			Kidney & Nephrology Inpatient	no change
			Kidney & Nephrology Outpatient	no change
			Neonatal Inpatient	no change
			Neurology/Neurosurgery Inpatient	no change
			Neurology/Neurosurgery Outpatient	no change
			Obstetrics Inpatient	no change
			Oncology Inpatient	no change
			Oncology Outpatient	no change
			Organ Transplant Surgery	no change
			Orthopedics Inpatient	no change
			Pediatrics Inpatient	no change
			Pediatrics Outpatient	no change
			Physical Medicine and Rehabilitation	no change
			Radiology	no change
Children's	Large	Denver	Bariatric Surgery	Open
Hospital			Behavioral Health Inpatient	Increased Services

Hospital Name	Peer Group	DOI Region	Service Line	
Children's	Large	Denver	Behavioral Health Outpatient	Open
Hospital Colorado			Cardiovascular Inpatient	Open
			Cardiovascular Outpatient	Open
			Emergency Department	Open
			Endocrinology	Open
			Gastroenterology & Hepatology	Open
			General Surgery	Open
			Infectious Disease Inpatient	Open
			Internal Medicine (Primary Care)	Open
			Kidney & nephrology Inpatient	Open
			Kidney & nephrology Outpatient	Open
			Neonatal Inpatient	Open
			Neurology/Neurosurgery Inpatient	Open
			Neurology/Neurosurgery Outpatient	Open
			Obstetrics Inpatient	Open
			Oncology Inpatient	Open
			Oncology Outpatient	Open
			Organ Transplant Surgery	Open
			Orthopedics Inpatient	Open
			Pediatrics Inpatient	Open
			Pediatrics Outpatient	Open
			Physical Medicine and Rehabilitation	Open
			Radiology	Open
Children's	Large	Colorado Springs	Bariatric Surgery	Closed
Hospital		Cotorado Springs	Behavioral Health Inpatient	Open
Colorado Springs			Behavioral Health Outpatient	Open
			Cardiovascular Inpatient	Open
			Cardiovascular Outpatient	Open
			Emergency Department	Open
			Endocrinology	Open
			Gastroenterology & Hepatology	Open
			General Surgery	Open
			Infectious Disease Inpatient	Open
			Internal Medicine (Primary Care)	Open
			Kidney & nephrology Inpatient	Open
			Kidney & nephrology Outpatient	Open
			Neonatal Inpatient	Open
			Neurology/Neurosurgery Inpatient	Open
			Neurology/Neurosurgery Outpatient	Open
			Obstetrics Inpatient	Closed
			Oncology Inpatient	Open
			Oncology Outpatient	Open
			Organ Transplant Surgery	Closed
			Orthopedics Inpatient	Open
			Pediatrics Inpatient	
			Pediatrics Inpatient  Pediatrics Outpatient	Open Open
			·	
			Physical Medicine and Rehabilitation	Open
CommonCnirit	Large	Pauldar	Radiology	Open no shange
CommonSpirit Longmont United	Large	Boulder	Bariatric Surgery	no change
Longmont Officed			Behavioral Health Inpatient	no change

Hospital Name	Peer Group	DOI Region	Service Line	
CommonSpirit	Large	Boulder	Behavioral Health Outpatient	no change
Longmont United Hospital			Cardiovascular Inpatient	no change
			Cardiovascular Outpatient	no change
			Emergency Department	no change
			Endocrinology	no change
			Gastroenterology & Hepatology	no change
			General Surgery	no change
			Infectious Disease Inpatient	no change
			Internal Medicine (Primary Care)	no change
			Kidney & Nephrology Inpatient	no change
			Kidney & Nephrology Outpatient	no change
			Neonatal Inpatient	no change
			Neurology/Neurosurgery Inpatient	no change
			Neurology/Neurosurgery Outpatient	no change
			Obstetrics Inpatient	no change
			Oncology Inpatient	no change
			Oncology Outpatient	no change
			Organ Transplant Surgery	no change
			Orthopedics Inpatient	no change
			Pediatrics Inpatient	no change
			Pediatrics Outpatient	no change
			Physical Medicine and Rehabilitation	no change
			Radiology	no change
CommonSpirit	Medium	West	Bariatric Surgery	no change
Mercy Hospital		,,,,,,,	Behavioral Health Inpatient	no change
, ,			Behavioral Health Outpatient	no change
			Cardiovascular Inpatient	no change
			Cardiovascular Outpatient	no change
			Emergency Department	no change
			Endocrinology	no change
			Gastroenterology & Hepatology	no change
			General Surgery	no change
			Infectious Disease Inpatient	no change
			Internal Medicine (Primary Care)	no change
			Kidney & Nephrology Inpatient	no change
			Kidney & Nephrology Outpatient	no change
			Neonatal Inpatient	no change
			Neurology/Neurosurgery Inpatient	no change
			Neurology/Neurosurgery Outpatient	no change
			Obstetrics Inpatient	no change
			Oncology Inpatient	no change
			Oncology Outpatient	no change
			Organ Transplant Surgery	no change
			Orthopedics Inpatient	no change
			Pediatrics Inpatient	no change
			Pediatrics Outpatient	no change
			Physical Medicine and Rehabilitation	no change
			Radiology	no change
CommonSpirit	Medium	Denver	Bariatric Surgery	no change
OrthoColorado		20	Behavioral Health Inpatient	no change
			Denational realth inpatient	no change

Hospital Name	Peer Group	DOI Region	Service Line	
CommonSpirit	Medium	Denver	Behavioral Health Outpatient	no change
OrthoColorado			Cardiovascular Inpatient	no change
Hospital			Cardiovascular Outpatient	no change
			Emergency Department	no change
			Endocrinology	no change
			Gastroenterology & Hepatology	no change
			General Surgery	no change
			Infectious Disease Inpatient	no change
			Internal Medicine (Primary Care)	no change
			Kidney & Nephrology Inpatient	no change
			Kidney & Nephrology Outpatient	no change
			Neonatal Inpatient	no change
			Neurology/Neurosurgery Inpatient	no change
			Neurology/Neurosurgery Outpatient	no change
			Obstetrics Inpatient	no change
			Oncology Inpatient	no change
			Oncology Outpatient	no change
			Organ Transplant Surgery	no change
			Orthopedics Inpatient	no change
			Pediatrics Inpatient	no change
			Pediatrics Outpatient	no change
			Physical Medicine and Rehabilitation	no change
			Radiology	no change
CommonSpirit	Large	Colorado Springs	Bariatric Surgery	no change
Penrose-St.			Behavioral Health Inpatient	no change
Francis Hospital			Behavioral Health Outpatient	no change
			Cardiovascular Inpatient	no change
			Cardiovascular Outpatient	no change
			Emergency Department	no change
			Endocrinology	no change
			Gastroenterology & Hepatology	no change
			General Surgery	no change
			Infectious Disease Inpatient	no change
			Internal Medicine (Primary Care)	no change
			Kidney & Nephrology Inpatient	no change
			Kidney & Nephrology Outpatient	no change
			Neonatal Inpatient	no change
			Neurology/Neurosurgery Inpatient	no change
			Neurology/Neurosurgery Outpatient	no change
			Obstetrics Inpatient	no change
			Oncology Inpatient	no change
			Oncology Outpatient	no change
			Organ Transplant Surgery	no change
			Orthopedics Inpatient	no change
			Pediatrics Inpatient	no change
			Pediatrics Outpatient	no change
			Physical Medicine and Rehabilitation	no change
			Radiology	no change
C C - : - : L C L	Larga	Donver	Pariatria Curaana	no change
CommonSpirit St.	Large	Denver	Bariatric Surgery	110 Change

Hospital Name	Peer Group	DOI Region	Service Line	
CommonSpirit St.	Large	Denver	Behavioral Health Outpatient	no change
Anthony Hospital			Cardiovascular Inpatient	no change
			Cardiovascular Outpatient	no change
			Emergency Department	no change
			Endocrinology	no change
			Gastroenterology & Hepatology	no change
			General Surgery	no change
			Infectious Disease Inpatient	no change
			Internal Medicine (Primary Care)	no change
			Kidney & Nephrology Inpatient	no change
			Kidney & Nephrology Outpatient	no change
			Neonatal Inpatient	no change
			Neurology/Neurosurgery Inpatient	no change
			Neurology/Neurosurgery Outpatient	no change
			Obstetrics Inpatient	no change
			Oncology Inpatient	no change
			Oncology Outpatient	no change
			Organ Transplant Surgery	no change
			Orthopedics Inpatient	no change
			Pediatrics Inpatient	no change
			Pediatrics Outpatient	no change
			Physical Medicine and Rehabilitation	no change
			Radiology	no change
CommonSpirit St.	Medium	Denver	Bariatric Surgery	no change
Anthony North			Behavioral Health Inpatient	no change
Hospital			Behavioral Health Outpatient	no change
			Cardiovascular Inpatient	no change
			Cardiovascular Outpatient	no change
			Emergency Department	no change
			Endocrinology	no change
			Gastroenterology & Hepatology	no change
			General Surgery	no change
			Infectious Disease Inpatient	no change
			Internal Medicine (Primary Care)	no change
			Kidney & Nephrology Inpatient	no change
			Kidney & Nephrology Outpatient	no change
			Neonatal Inpatient	no change
			Neurology/Neurosurgery Inpatient	no change
			Neurology/Neurosurgery Outpatient	no change
			Obstetrics Inpatient	no change
			Oncology Inpatient	no change
			Oncology Outpatient	no change
			Organ Transplant Surgery	no change
			Orthopedics Inpatient	no change
			Pediatrics Inpatient	no change
			Pediatrics Outpatient	no change
			Physical Medicine and Rehabilitation	no change
			Radiology	no change
CommonSpirit St.	Medium	West	Bariatric Surgery	no change
Anthony Summit	MCGIUIII	******	Behavioral Health Inpatient	no change
- · · · ·			Denavioral ricalui inpatient	no change

Hospital Name	Peer Group	DOI Region	Service Line	
CommonSpirit St.	Medium	West	Behavioral Health Outpatient	no change
Anthony Summit Hospital			Cardiovascular Inpatient	no change
			Cardiovascular Outpatient	no change
			Emergency Department	no change
			Endocrinology	no change
			Gastroenterology & Hepatology	no change
			General Surgery	no change
			Infectious Disease Inpatient	no change
			Internal Medicine (Primary Care)	no change
			Kidney & Nephrology Inpatient	no change
			Kidney & Nephrology Outpatient	no change
			Neonatal Inpatient	no change
			Neurology/Neurosurgery Inpatient	no change
			Neurology/Neurosurgery Outpatient	no change
			Obstetrics Inpatient	no change
			Oncology Inpatient	no change
			Oncology Outpatient	no change
			Organ Transplant Surgery	no change
			Orthopedics Inpatient	no change
			Pediatrics Inpatient	no change
			Pediatrics Outpatient	no change
			Physical Medicine and Rehabilitation	no change
			Radiology	no change
CommonSpirit St.	Medium	East	Bariatric Surgery	no change
Elizabeth			Behavioral Health Inpatient	no change
Hospital			Behavioral Health Outpatient	no change
•			Cardiovascular Inpatient	no change
			Cardiovascular Outpatient	no change
			Emergency Department	no change
			Endocrinology	no change
			Gastroenterology & Hepatology	no change
			General Surgery	no change
			Infectious Disease Inpatient	no change
			Internal Medicine (Primary Care)	no change
			Kidney & Nephrology Inpatient	no change
			Kidney & Nephrology Outpatient	no change
			Neonatal Inpatient	no change
			Neurology/Neurosurgery Inpatient	no change
			Neurology/Neurosurgery Outpatient	no change
			Obstetrics Inpatient	no change
			Oncology Inpatient	no change
			Oncology Outpatient	no change
			Organ Transplant Surgery	no change
			Orthopedics Inpatient	no change
			Pediatrics Inpatient	no change
			Pediatrics Outpatient	no change
			Physical Medicine and Rehabilitation	no change
			Radiology	no change
CommonSpirit St.	Large	Pueblo	Bariatric Surgery	no change
Mary-Corwin	Laige	i acbio	Behavioral Health Inpatient	no change
mary Corwill			benavioral nealth inpatient	ווט כוומווצכ

Hospital Name	Peer Group	DOI Region	Service Line	
CommonSpirit St. La Mary-Corwin Hospital	Large	Pueblo	Behavioral Health Outpatient	no change
			Cardiovascular Inpatient	no change
			Cardiovascular Outpatient	no change
			Emergency Department	no change
			Endocrinology	no change
			Gastroenterology & Hepatology	no change
			General Surgery	no change
			Infectious Disease Inpatient	no change
			Internal Medicine (Primary Care)	no change
			Kidney & Nephrology Inpatient	no change
			Kidney & Nephrology Outpatient	no change
			Neonatal Inpatient	no change
			Neurology/Neurosurgery Inpatient	no change
			Neurology/Neurosurgery Outpatient	no change
			Obstetrics Inpatient	no change
			Oncology Inpatient	no change
			Oncology Outpatient	no change
			Organ Transplant Surgery	no change
			Orthopedics Inpatient	no change
			Pediatrics Inpatient	no change
			Pediatrics Outpatient	no change
			Physical Medicine and Rehabilitation	no change
			Radiology	no change
CommonSpirit St.	Small	East	Bariatric Surgery	no change
Thomas More			Behavioral Health Inpatient	no change
Hospital			Behavioral Health Outpatient	no change
•			Cardiovascular Inpatient	no change
			Cardiovascular Outpatient	no change
			Emergency Department	no change
			Endocrinology	no change
			Gastroenterology & Hepatology	no change
			General Surgery	no change
			Infectious Disease Inpatient	no change
			Internal Medicine (Primary Care)	no change
			Kidney & Nephrology Inpatient	no change
			Kidney & Nephrology Outpatient	no change
			Neonatal Inpatient	no change
			Neurology/Neurosurgery Inpatient	no change
			Neurology/Neurosurgery Outpatient	no change
			Obstetrics Inpatient	no change
			Oncology Inpatient	no change
			Oncology Outpatient	no change
			Organ Transplant Surgery	no change
			Orthopedics Inpatient	no change
			Pediatrics Inpatient	no change
			Pediatrics Outpatient	no change
			Physical Medicine and Rehabilitation	no change
			Radiology	no change
Community	Medium	Grand Junction	Bariatric Surgery	no change
Hospital	Medium	Grand Junction	Behavioral Health Inpatient	no change
oop.cut			23.14.15.44. Heaten inputiont	no change

Hospital Name	Peer Group	DOI Region	Service Line	
Community	Medium	Grand Junction	Behavioral Health Outpatient	no change
Hospital			Cardiovascular Inpatient	no change
			Cardiovascular Outpatient	no change
			Emergency Department	no change
			Endocrinology	no change
			Gastroenterology & Hepatology	no change
			General Surgery	no change
			Infectious Disease Inpatient	no change
			Internal Medicine (Primary Care)	no change
			Kidney & Nephrology Inpatient	no change
			Kidney & Nephrology Outpatient	no change
			Neonatal Inpatient	no change
			Neurology/Neurosurgery Inpatient	no change
			Neurology/Neurosurgery Outpatient	no change
			Obstetrics Inpatient	no change
			Oncology Inpatient	no change
			Oncology Outpatient	no change
			Organ Transplant Surgery	no change
			Orthopedics Inpatient	no change
			Pediatrics Inpatient	no change
			Pediatrics Outpatient	no change
			Physical Medicine and Rehabilitation	no change
			Radiology	no change
Delta Health	Medium	West	Bariatric Surgery	No change
			Behavioral Health Inpatient	No change
			Behavioral Health Outpatient	No change
			Cardiovascular Inpatient	No change
			Cardiovascular Outpatient	No change
			Emergency Department	No change
			Endocrinology	No change
			Gastroenterology & Hepatology	No change
			General Surgery	No change
			Infectious Disease Inpatient	No change
			Internal Medicine (Primary Care)	No change
			Kidney & Nephrology Inpatient	No change
			Kidney & Nephrology Outpatient	No change
			Neonatal Inpatient	No change
			Neurology/Neurosurgery Inpatient	No change
			Neurology/Neurosurgery Outpatient	No change
			Obstetrics Inpatient	No change
			Oncology Inpatient	No change
			Oncology Outpatient	No change
			Organ Transplant Surgery	No change
			Orthopedics Inpatient	No change
			Pediatrics Inpatient	No change
			Pediatrics Outpatient	No change
			Physical Medicine and Rehabilitation	No change
			Radiology	No change
Denver Health	Large	Denver	Bariatric Surgery	Open
	5-	··· -·	Behavioral Health Inpatient	- P -

Hospital Name	Peer Group	DOI Region	Service Line	
Denver Health	Large	Denver	Behavioral Health Outpatient	Open
Medical Center			Cardiovascular Inpatient	Open
			Cardiovascular Outpatient	Open
			Emergency Department	Open
			Endocrinology	Open
			Gastroenterology & Hepatology	Open
			General Surgery	Open
			Infectious Disease Inpatient	Open
			Internal Medicine (Primary Care)	Open
			Kidney & Nephrology Inpatient	Open
			Kidney & Nephrology Outpatient	Open
			Neonatal Inpatient	Open
			Neurology/Neurosurgery Inpatient	Open
			Neurology/Neurosurgery Outpatient	Open
			Obstetrics Inpatient	Open
			Oncology Inpatient	Open
			Oncology Outpatient	Open
			Organ Transplant Surgery	Closed
			Orthopedics Inpatient	Open
			Pediatrics Inpatient	Open
			Pediatrics Outpatient	Open
			Physical Medicine and Rehabilitation	Open
			Radiology	Open
Estes Park Health	Small	Ft. Collins	Bariatric Surgery	No change
			Behavioral Health Inpatient	No change
			Behavioral Health Outpatient	No change
			Cardiovascular Inpatient	No change
			Cardiovascular Outpatient	No change
			Emergency Department	No change
			Endocrinology	No change
			Gastroenterology & Hepatology	No change
			General Surgery	No change
			Home Care	Closed
			Home Health	Closed
			In-Home Hospice	Closed
			Infectious Disease Inpatient	No change
			Internal Medicine (Primary Care)	No change
			Kidney & Nephrology Inpatient	No change
			Kidney & Nephrology Outpatient	No change
			Neonatal Inpatient	No change
			Neurology/Neurosurgery Inpatient	No change
			Neurology/Neurosurgery Outpatient	No change
			Obstetrics Inpatient	No change
			Oncology Inpatient	No change
			Oncology Outpatient	No change
			Organ Transplant Surgery	No change
			Orthopedics Inpatient	No change
			Pediatrics Inpatient	No change
			Pediatrics Outpatient	No change
			Physical Medicine and Rehabilitation	No change

Hospital Name	Peer Group	DOI Region	Service Line	
Estes Park Health	Small	Ft. Collins	Radiology	No change
Family Health West	Small	<b>Grand Junction</b>	Bariatric Surgery	no change
			Behavioral Health Inpatient	no change
			Behavioral Health Outpatient	no change
			Cardiovascular Inpatient	no change
			Cardiovascular Outpatient	no change
			Emergency Department	no change
			Endocrinology	no change
			Gastroenterology & Hepatology	no change
			General Surgery	no change
			Infectious Disease Inpatient	no change
			Internal Medicine (Primary Care)	no change
			Kidney & Nephrology Inpatient	no change
			Kidney & Nephrology Outpatient	no change
			Neonatal Inpatient	no change
			Neurology/Neurosurgery Inpatient	no change
			Neurology/Neurosurgery Outpatient	no change
			Obstetrics Inpatient	no change
			Oncology Inpatient	no change
			Oncology Outpatient	no change
			Organ Transplant Surgery	no change
			Orthopedics Inpatient	no change
			Pediatrics Inpatient	no change
			Pediatrics Outpatient	no change
			Physical Medicine and Rehabilitation	no change
			Radiology	no change
Grand River	Small	West	Bariatric Surgery	No change
Hospital District			Behavioral Health Inpatient	No change
			Behavioral Health Outpatient	No change
			Cardiovascular Inpatient	No change
			Cardiovascular Outpatient	No change
			Emergency Department	No change
			Endocrinology	No change
			Gastroenterology & Hepatology	No change
			General Surgery	No change
			Infectious Disease Inpatient	No change
			Internal Medicine (Primary Care)	No change
			Kidney & Nephrology Inpatient	No change
			Kidney & Nephrology Outpatient	No change
			Neonatal Inpatient	No change
			Neurology/Neurosurgery Inpatient	No change
			Neurology/Neurosurgery Outpatient	No change
			Obstetrics Inpatient	No change
			Oncology Inpatient	No change
			Oncology Outpatient	No change
			Organ Transplant Surgery	No change
			Orthopedics Inpatient	No change
			Pediatrics Inpatient	No change
			Pediatrics Outpatient	No change
			Physical Medicine and Rehabilitation	No change

Hospital Name	Peer Group	DOI Region	Service Line	
Hospital District	Small	West	Radiology	No change
Gunnison Valley Health	Small	West	Bariatric Surgery	No Change
			Behavioral Health Inpatient	No Change
			Behavioral Health Outpatient	No Change
			Cardiovascular Inpatient	No Change
			Cardiovascular Outpatient	No Change
			Emergency Department	No Change
			Endocrinology	No Change
			Gastroenterology & Hepatology	No Change
			General Surgery	No Change
			Infectious Disease Inpatient	No Change
			Internal Medicine (Primary Care)	No Change
			Kidney & Nephrology Inpatient	No Change No Change
			Kidney & Nephrology Outpatient	No Change
			Neonatal Inpatient	No Change
			Neurology/Neurosurgery Inpatient	No Change
			Neurology/Neurosurgery Outpatient	No Change
			Obstetrics Inpatient	No Change
			Oncology Inpatient	No Change
			Oncology Outpatient	No Change
			Organ Transplant Surgery	No Change
			Orthopedics Inpatient	No Change
			Pediatrics Inpatient	No Change
			Pediatrics Outpatient	No Change
			Physical Medicine and Rehabilitation	No Change
			Radiology	No Change
Haxtun Hospital	Small	East	Bariatric Surgery	no change
District			Behavioral Health Inpatient	no change
			Behavioral Health Outpatient	no change
			Cardiovascular Inpatient	no change
			Cardiovascular Outpatient	no change
			Emergency Department	no change
			Endocrinology	no change
			Gastroenterology & Hepatology	no change
			General Surgery	no change
			Infectious Disease Inpatient	no change
			Internal Medicine (Primary Care)	no change
			Kidney & Nephrology Inpatient	no change
			Kidney & Nephrology Outpatient	no change
			Neonatal Inpatient	no change
			Neurology/Neurosurgery Inpatient	no change
			Neurology/Neurosurgery Outpatient	no change
			Obstetrics Inpatient	no change
			Oncology Inpatient	no change
			Oncology Outpatient	no change
			Organ Transplant Surgery	no change
			Orthopedics Inpatient	no change
			Pediatrics Inpatient	no change
			Pediatrics Outpatient	no change
			Physical Medicine and Rehabilitation	no change
				-

Hospital Name	Peer Group	DOI Region	Service Line	
District	Small	East	Radiology	no change
HealthONE Lar Mountain Ridge	Large	Denver	Bariatric Surgery	no change
			Behavioral Health Inpatient	no change
			Behavioral Health Outpatient	no change
			Cardiovascular Inpatient	no change
			Cardiovascular Outpatient	no change
			Emergency Department	Open
			Endocrinology	no change
			Gastroenterology & Hepatology	no change
			General Surgery	no change
			Infectious Disease Inpatient	no change
			Internal Medicine (Primary Care)	no change
			Kidney & Nephrology Inpatient	no change no change no change no change no change Open no change
			Kidney & Nephrology Outpatient	no change
			Neonatal Inpatient	no change
			Neurology/Neurosurgery Inpatient	no change
			Neurology/Neurosurgery Outpatient	no change
			Obstetrics Inpatient	no change
			Oncology Inpatient	no change
			Oncology Outpatient	no change
			Organ Transplant Surgery	no change
			Orthopedics Inpatient	no change
			Pediatrics Inpatient	no change
			Pediatrics Outpatient	no change
			Physical Medicine and Rehabilitation	no change
			Radiology	no change
HealthONE	Large	Denver	Bariatric Surgery	no change
Presbyterian/St.	<b>3</b>		Behavioral Health Inpatient	no change
Luke's			Behavioral Health Outpatient	no change
			Cardiovascular Inpatient	-
			Cardiovascular Outpatient	no change
			Emergency Department	no change Open no change
			Endocrinology	no change
			Gastroenterology & Hepatology	no change
			General Surgery	no change
			Infectious Disease Inpatient	no change
			Internal Medicine (Primary Care)	no change
			Kidney & Nephrology Inpatient	no change
			Kidney & Nephrology Outpatient	no change
			Neonatal Inpatient	no change
			Neurology/Neurosurgery Inpatient	no change
			Neurology/Neurosurgery Outpatient	no change
			Obstetrics Inpatient	no change
			Oncology Inpatient	no change
			Oncology Outpatient	no change
			Organ Transplant Surgery	no change
			Orthopedics Inpatient	no change
			Pediatrics Inpatient	no change
			Pediatrics Outpatient	no change
			Physical Medicine and Rehabilitation	

Hospital Name	Peer Group	DOI Region	Service Line	
Luke's	Large	Denver	Radiology	no change
HealthONE Rose	Large	Denver	Bariatric Surgery	no change
			Behavioral Health Inpatient	no change
			Behavioral Health Outpatient	no change
			Cardiovascular Inpatient	no change
			Cardiovascular Outpatient	no change
			Emergency Department	no change
			Endocrinology	no change
			Gastroenterology & Hepatology	no change
			General Surgery	no change
			Infectious Disease Inpatient	no change
			Internal Medicine (Primary Care)	no change
			Kidney & Nephrology Inpatient	no change
			Kidney & Nephrology Outpatient	no change
			Neonatal Inpatient	no change
			Neurology/Neurosurgery Inpatient	no change
			Neurology/Neurosurgery Outpatient	no change
			Obstetrics Inpatient	no change
			Oncology Inpatient	no change
			Oncology Outpatient	no change
			Organ Transplant Surgery	no change
			Orthopedics Inpatient	no change
			Pediatrics Inpatient	no change
			Pediatrics Outpatient	no change
			Physical Medicine and Rehabilitation	no change
			Radiology	no change
HealthONE Sky	Large	Denver	Bariatric Surgery	no change
Ridge			Behavioral Health Inpatient	no change
			Behavioral Health Outpatient	no change
			Cardiovascular Inpatient	no change
			Cardiovascular Outpatient	no change
			Emergency Department	no change
			Endocrinology	no change
			Gastroenterology & Hepatology	no change
			General Surgery	no change
			Infectious Disease Inpatient	no change
			Internal Medicine (Primary Care)	no change
			Kidney & Nephrology Inpatient	no change
			Kidney & Nephrology Outpatient	no change
			Neonatal Inpatient	no change
			Neurology/Neurosurgery Inpatient	no change
			Neurology/Neurosurgery Outpatient	no change
			Obstetrics Inpatient	no change
			Oncology Inpatient	no change
			Oncology Outpatient	no change
			Organ Transplant Surgery	no change
			Orthopedics Inpatient	no change
			Pediatrics Inpatient	no change
			Pediatrics Outpatient	no change
			Physical Medicine and Rehabilitation	Open

Hospital Name	Peer Group	DOI Region	Service Line	
Ridge	Large	Denver	Radiology	no change
HealthONE Swedish	Large	Denver	Bariatric Surgery	no change
			Behavioral Health Inpatient	no change
			Behavioral Health Outpatient	no change
			Cardiovascular Inpatient	no change
			Cardiovascular Outpatient	no change
			Emergency Department	no change
			Endocrinology	no change
			Gastroenterology & Hepatology	no change
			General Surgery	no change
			Infectious Disease Inpatient	no change
			Internal Medicine (Primary Care)	no change
			Kidney & Nephrology Inpatient	no change
			Kidney & Nephrology Outpatient	no change
			Neonatal Inpatient	no change
			Neurology/Neurosurgery Inpatient	no change
			Neurology/Neurosurgery Outpatient	no change
			Obstetrics Inpatient	no change
			Oncology Inpatient	no change
			Oncology Outpatient	no change
			Organ Transplant Surgery	no change
			Orthopedics Inpatient	no change
			Pediatrics Inpatient	no change
			Pediatrics Outpatient	no change
			Physical Medicine and Rehabilitation	Increased Services
			Radiology	no change
HealthONE The	Large	Denver	Bariatric Surgery	no change
Medical Center			Behavioral Health Inpatient	no change
of Aurora			Behavioral Health Outpatient	no change
			Cardiovascular Inpatient	no change
			Cardiovascular Outpatient	no change
			Emergency Department	no change
			Endocrinology	no change
			Gastroenterology & Hepatology	no change
			General Surgery	no change
			Infectious Disease Inpatient	no change
			Internal Medicine (Primary Care)	no change
			Kidney & Nephrology Inpatient	no change
			Kidney & Nephrology Outpatient	no change
			Neonatal Inpatient	no change
			Neurology/Neurosurgery Inpatient	no change
			Neurology/Neurosurgery Outpatient	no change
			Obstetrics Inpatient	no change
			Oncology Inpatient	no change
			Oncology Outpatient	no change
			Organ Transplant Surgery	no change
			Orthopedics Inpatient	no change
			Pediatrics Inpatient	no change
			-	no change
			Pediatrics Outpatient	no change

Hospital Name	Peer Group	DOI Region	Service Line	
of Aurora	Large	Denver	Radiology	no change
Heart of the	Small	East	Bariatric Surgery	no change
Rockies Regional			Behavioral Health Inpatient	no change
Medical Center			Behavioral Health Outpatient	no change
			Cardiovascular Inpatient	no change
			Cardiovascular Outpatient	no change
			Emergency Department	no change
			Endocrinology	no change
			Gastroenterology & Hepatology	no change
			General Surgery	no change
			Infectious Disease Inpatient	no change
			Internal Medicine (Primary Care)	no change
			Kidney & Nephrology Inpatient	no change
			Kidney & Nephrology Outpatient	no change
			Neonatal Inpatient	no change
			Neurology/Neurosurgery Inpatient	no change
			Neurology/Neurosurgery Outpatient	no change
			Obstetrics Inpatient	no change
			Oncology Inpatient	no change
			Oncology Outpatient	no change
			Organ Transplant Surgery	no change
			Orthopedics Inpatient	no change
			Pediatrics Inpatient	no change
			Pediatrics Outpatient	no change
			Physical Medicine and Rehabilitation	no change
			Radiology	no change
Intermountain	Large	Boulder	Bariatric Surgery	no change
Health Good	<b>3</b> -		Behavioral Health Inpatient	no change
Samaritan			Behavioral Health Outpatient	no change
Medical Center			Cardiovascular Inpatient	no change
			Cardiovascular Outpatient	no change
			Emergency Department	no change
			Endocrinology	no change
			Gastroenterology & Hepatology	no change
			General Surgery	no change
			Infectious Disease Inpatient	no change
			Internal Medicine (Primary Care)	no change
			Kidney & Nephrology Inpatient	no change
			Kidney & Nephrology Outpatient	no change
			Neonatal Inpatient	no change
			Neurology/Neurosurgery Inpatient	no change
			Neurology/Neurosurgery Outpatient	no change
			Obstetrics Inpatient	no change
			Oncology Inpatient	no change
			Oncology Outpatient	no change
			Organ Transplant Surgery	no change
			Orthopedics Inpatient	no change
			Pediatrics Inpatient	no change
			Pediatrics Outpatient	no change
				_
			Physical Medicine and Rehabilitation	no change

Hospital Name	Peer Group	DOI Region	Service Line	
Medical Center	Large	Boulder	Radiology	no change
Intermountain	Large	Denver	Bariatric Surgery	no change
Health Lutheran Medical Center			Behavioral Health Inpatient	no change
			Behavioral Health Outpatient	no change
			Cardiovascular Inpatient	no change
			Cardiovascular Outpatient	no change
			Emergency Department	no change
			Endocrinology	no change
			Gastroenterology & Hepatology	no change
			General Surgery	no change
			Infectious Disease Inpatient	no change
			Internal Medicine (Primary Care)	no change
			Kidney & Nephrology Inpatient	no change
			Kidney & Nephrology Outpatient	no change
			Neonatal Inpatient	no change
			Neurology/Neurosurgery Inpatient	no change
			Neurology/Neurosurgery Outpatient	no change
			Obstetrics Inpatient	no change
			Oncology Inpatient	no change
			Oncology Outpatient	no change
			Organ Transplant Surgery	no change
			Orthopedics Inpatient	no change
			Pediatrics Inpatient	no change
			Pediatrics Outpatient	no change
			Physical Medicine and Rehabilitation	no change
			Radiology	no change
Intermountain	Medium	Denver	Bariatric Surgery	no change
Health Platte			Behavioral Health Inpatient	no change
Valley Medical			Behavioral Health Outpatient	no change
Center			Cardiovascular Inpatient	no change
			Cardiovascular Outpatient	no change
			Emergency Department	no change
			Endocrinology	no change
			Gastroenterology & Hepatology	no change
			General Surgery	no change
			Infectious Disease Inpatient	no change
			Internal Medicine (Primary Care)	no change
			Kidney & Nephrology Inpatient	no change
			Kidney & Nephrology Outpatient	no change
			Neonatal Inpatient	no change
			Neurology/Neurosurgery Inpatient	no change
			Neurology/Neurosurgery Outpatient	no change
			Obstetrics Inpatient	no change
			Oncology Inpatient	no change
			Oncology Outpatient	no change
			Organ Transplant Surgery	no change
			Orthopedics Inpatient	no change
			Pediatrics Inpatient	no change
			Pediatrics Outpatient	no change
			Physical Medicine and Rehabilitation	no change

Hospital Name	Peer Group	DOI Region	Service Line	
Valley Medical	Medium	Denver	Radiology	no change
Center			Spine	Increased Services
Intermountain	Large	Denver	Bariatric Surgery	no change
Health St. Joseph			Behavioral Health Inpatient	no change
Hospital			Behavioral Health Outpatient	no change
			Cardiovascular Inpatient	no change
			Cardiovascular Outpatient	no change
			Emergency Department	no change
			Endocrinology	no change
			Gastroenterology & Hepatology	no change
			General Surgery	no change
			Infectious Disease Inpatient	no change
			Internal Medicine (Primary Care)	no change
			Kidney & Nephrology Inpatient	no change
			Kidney & Nephrology Outpatient	no change
			Neonatal Inpatient	no change
			Neurology/Neurosurgery Inpatient	no change
			Neurology/Neurosurgery Outpatient	no change
			Obstetrics Inpatient	no change
			Oncology Inpatient	no change
			Oncology Outpatient	no change
			Organ Transplant Surgery	no change
			Orthopedics Inpatient	no change
			Pediatrics Inpatient	no change
			Pediatrics Outpatient	no change
			Physical Medicine and Rehabilitation	no change
			Radiology	no change
ntermountain	Large	Grand Junction	Bariatric Surgery	no change
Health St. Mary's	Large	Grand Junetion	Behavioral Health Inpatient	no change
Hospital &			Behavioral Health Outpatient	no change
Medical Center,			Cardiovascular Inpatient	Open
nc.			Cardiovascular Outpatient	no change
			Emergency Department	no change
			• , ,	-
			Endocrinology Gastroenterology & Hepatology	no change no change
			General Surgery	no change
			Infectious Disease Inpatient	no change
				-
			Internal Medicine (Primary Care)	no change
			Kidney & Nephrology Inpatient	no change
			Kidney & Nephrology Outpatient	no change
			Neonatal Inpatient	no change
			Neurology/Neurosurgery Inpatient	no change
			Neurology/Neurosurgery Outpatient	no change
			Obstetrics Inpatient	no change
			Oncology Inpatient	no change
			Oncology Outpatient	no change
			Organ Transplant Surgery	no change
			Orthopedics Inpatient	no change
			Pediatrics Inpatient	no change
			Pediatrics Outpatient	no change

Hospital Name	Peer Group	DOI Region	Service Line	
Medical Center,	Large	Grand Junction	Physical Medicine and Rehabilitation	no change
Inc.			Radiology	no change
Keefe Memorial	Small	East	Bariatric Surgery	no change
Health Service			Behavioral Health Inpatient	no change
District			Behavioral Health Outpatient	no change
			Cardiovascular Inpatient	no change
			Cardiovascular Outpatient	no change
			Emergency Department	no change
			Endocrinology	no change
			Gastroenterology & Hepatology	no change
			General Surgery	no change
			Infectious Disease Inpatient	no change
			Internal Medicine (Primary Care)	no change
			Kidney & Nephrology Inpatient	no change
			Kidney & Nephrology Outpatient	no change
			Neonatal Inpatient	no change
			Neurology/Neurosurgery Inpatient	no change
			Neurology/Neurosurgery Outpatient	no change
			Obstetrics Inpatient	no change
			Oncology Inpatient	no change
			Oncology Outpatient	no change
			Organ Transplant Surgery	no change
			Orthopedics Inpatient	no change
			Pediatrics Inpatient	no change
			Pediatrics Outpatient	no change
			Physical Medicine and Rehabilitation	no change
			Radiology	no change
Kit Carson	Small	East	Bariatric Surgery	no change
County Health			Behavioral Health Inpatient	no change
Service District			Behavioral Health Outpatient	no change
			Cardiovascular Inpatient	no change
			Cardiovascular Outpatient	no change
			Emergency Department	no change
			Endocrinology	no change
			Gastroenterology & Hepatology	no change
			General Surgery	no change
			Infectious Disease Inpatient	no change
			Internal Medicine (Primary Care)	no change
			Kidney & Nephrology Inpatient	no change
			Kidney & Nephrology Outpatient	no change
			Neonatal Inpatient	no change
			Neurology/Neurosurgery Inpatient	no change
			Neurology/Neurosurgery Outpatient	no change
			Obstetrics Inpatient	no change
			Oncology Inpatient	no change
			Oncology Outpatient	no change
			Organ Transplant Surgery	no change
			Orthopedics Inpatient	no change
			Pediatrics Inpatient	no change
			Pediatrics Outpatient	no change
			a.a	

Hospital Name	Peer Group	DOI Region	Service Line	
Kit Carson	Small	East	Physical Medicine and Rehabilitation	no change
County Health			Pulmonary Rehab	Open
Service District			Radiology	no change
Lincoln	Small	East	Bariatric Surgery	no change
Community			Behavioral Health Inpatient	no change
Hospital			Behavioral Health Outpatient	no change
			Cardiovascular Inpatient	no change
			Cardiovascular Outpatient	no change
			Emergency Department	no change
			Endocrinology	no change
			Gastroenterology & Hepatology	no change
			General Surgery	no change
			Infectious Disease Inpatient	no change
			Internal Medicine (Primary Care)	no change
			Kidney & Nephrology Inpatient	no change
			Kidney & Nephrology Outpatient	no change
			Neonatal Inpatient	no change
			Neurology/Neurosurgery Inpatient	no change
			Neurology/Neurosurgery Outpatient	no change
			Obstetrics Inpatient	no change
			Oncology Inpatient	no change
			Oncology Outpatient	no change
			Organ Transplant Surgery	no change
			Orthopedics Inpatient	no change
			Pediatrics Inpatient	no change
			Pediatrics Outpatient	no change
			Physical Medicine and Rehabilitation	no change
			Radiology	no change
Melissa Memorial	Small	East	Bariatric Surgery	no change
Hospital			Behavioral Health Inpatient	no change
			Behavioral Health Outpatient	no change
			Cardiovascular Inpatient	no change
			Cardiovascular Outpatient	no change
			Emergency Department	no change
			Endocrinology	no change
			Gastroenterology & Hepatology	no change
			General Surgery	no change
			Infectious Disease Inpatient	no change
			Internal Medicine (Primary Care)	no change
			Kidney & Nephrology Inpatient	no change
			Kidney & Nephrology Outpatient	no change
			Neonatal Inpatient	no change
			Neurology/Neurosurgery Inpatient	no change
			Neurology/Neurosurgery Outpatient	no change
			Obstetrics Inpatient	no change
			Oncology Inpatient	no change
			Oncology Outpatient	no change
			Organ Transplant Surgery	no change
			Orthopedics Inpatient	no change
			Pediatrics Inpatient	no change

Hospital Name	Peer Group	DOI Region	Service Line	
	lissa Memorial Small	East	Pediatrics Outpatient	no change
Hospital			Physical Medicine and Rehabilitation	-
			Radiology	_
Memorial	Small	West	Bariatric Surgery	-
Regional Health		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	Behavioral Health Inpatient	
<b>3</b>			Behavioral Health Outpatient	-
			Cardiovascular Inpatient	
			Cardiovascular Outpatient	
			Emergency Department	
			Endocrinology	_
			Gastroenterology & Hepatology	
			General Surgery	no change
			Infectious Disease Inpatient	-
			Internal Medicine (Primary Care)	_
			Kidney & Nephrology Inpatient	no change
			Kidney & Nephrology Outpatient no change	-
				-
			Neurology/Neurosurgery Inpatient	_
			Neurology/Neurosurgery Outpatient	-
			Obstetrics Inpatient	_
			Oncology Inpatient	
			Oncology Outpatient	-
			Organ Transplant Surgery	
			Orthopedics Inpatient	-
			Pediatrics Inpatient	
			Pediatrics Outpatient	-
			Physical Medicine and Rehabilitation	
			Radiology	_
Middle Park	Small	West	Bariatric Surgery	-
Health -	Smatt	West	Behavioral Health Inpatient	
Kremmling			Behavioral Health Outpatient	
			Cardiovascular Inpatient	-
			·	
			Emergency Department	-
				-
			Gastroenterology & Hepatology	-
			General Surgery	
			Infectious Disease Inpatient	
			Internal Medicine (Primary Care)	
			Kidney & Nephrology Inpatient	-
			Kidney & Nephrology Outpatient	
			Neonatal Inpatient	_
			Neurology/Neurosurgery Inpatient	-
			Neurology/Neurosurgery Outpatient	
			Obstetrics Inpatient	
			Oncology Inpatient	-
			Oncology Outpatient	-
			Organ Transplant Surgery	no change
			Orthopedics Inpatient	no change
			Pediatrics Inpatient	no change

Hospital Name	Peer Group	DOI Region	Service Line	
Middle Park	Small	West	Pediatrics Outpatient	no change
Health -			Physical Medicine and Rehabilitation	no change
Kremmling			Radiology	no change
Montrose	Medium	West	Bariatric Surgery	no change
Memorial			Behavioral Health Inpatient	no change
Hospital			Behavioral Health Outpatient	no change
			Cardiovascular Inpatient	no change
			Cardiovascular Outpatient	no change
			Emergency Department	no change
			Endocrinology	no change
			Gastroenterology & Hepatology	no change
			General Surgery	
			Infectious Disease Inpatient	no change
			Internal Medicine (Primary Care)	no change
			Kidney & Nephrology Inpatient	no change
			Kidney & Nephrology Outpatient	no change
			Neonatal Inpatient	no change
			Neurology/Neurosurgery Inpatient	no change
			Neurology/Neurosurgery Outpatient	no change
			Obstetrics Inpatient	no change
			Oncology Inpatient	no change
			Oncology Outpatient	no change
			Organ Transplant Surgery	no change
			Orthopedics Inpatient	no change
				no change
			Pediatrics Inpatient	_
			Pediatrics Outpatient	no change
			Physical Medicine and Rehabilitation	no change
Mt. San Rafael	Cmall	mall East	Radiology	no change
Hospital	Small	East	Bariatric Surgery	no change
Ποεριται			Behavioral Health Inpatient	no change
			Behavioral Health Outpatient	no change
			Cardiovascular Inpatient	no change
			Cardiovascular Outpatient	no change
			Emergency Department	no change
			Endocrinology	no change
			Gastroenterology & Hepatology	no change
			General Surgery	no change
			Infectious Disease Inpatient	no change
			Internal Medicine (Primary Care)	no change
			Kidney & Nephrology Inpatient	no change
			Kidney & Nephrology Outpatient	no change
			Neonatal Inpatient	no change
			Neurology/Neurosurgery Inpatient	no change
			Neurology/Neurosurgery Outpatient	no change
			Obstetrics Inpatient	no change
			Oncology Inpatient	no change
			Oncology Outpatient	no change
			Organ Transplant Surgery	no change
			Orthopedics Inpatient	no change
			Pediatrics Inpatient	no change

Hospital Name	Peer Group	DOI Region	Service Line	
Mt. San Rafael		East	Pediatrics Outpatient	no change
Hospital			Physical Medicine and Rehabilitation	no change
			Radiology	no change
National Jewish	Small	Denver	Bariatric Surgery	no change
Health			Behavioral Health Inpatient	no change
			Behavioral Health Outpatient	no change
			Cardiovascular Inpatient	no change
			Cardiovascular Outpatient	no change
			Emergency Department	no change
			Endocrinology	no change
			Gastroenterology & Hepatology	no change
			General Surgery	no change
			Infectious Disease Inpatient	no change
			Internal Medicine (Primary Care)	no change
			Kidney & Nephrology Inpatient	no change
			Kidney & Nephrology Outpatient	no change
			Neonatal Inpatient	no change
			Neurology/Neurosurgery Inpatient	no change
			Neurology/Neurosurgery Outpatient	no change
			Obstetrics Inpatient	no change
			Oncology Inpatient	no change
			Oncology Outpatient	no change
			Organ Transplant Surgery	no change
			Orthopedics Inpatient	no change
			Pediatrics Inpatient	no change
			Pediatrics Outpatient	no change
			Physical Medicine and Rehabilitation	no change
			Radiology	no change
Pagosa Springs	Small	Small West	Bariatric Surgery	no change
Medical Center	Small		Behavioral Health Inpatient	no change
			Behavioral Health Outpatient	no change
			Cardiovascular Inpatient	no change
			Cardiovascular Outpatient	no change
			Emergency Department	no change
			Endocrinology	no change
			Gastroenterology & Hepatology	no change
			General Surgery	no change
			Infectious Disease Inpatient	no change
			Internal Medicine (Primary Care)	no change
			Kidney & Nephrology Inpatient	no change
			Kidney & Nephrology Impatient  Kidney & Nephrology Outpatient	no change
			Neonatal Inpatient	no change
			Neurology/Neurosurgery Inpatient	-
			Neurology/Neurosurgery Impatient Neurology/Neurosurgery Outpatient	no change
				no change
			Obstetrics Inpatient	no change
			Oncology Inpatient	no change
			Oncology Outpatient	no change
			Organ Transplant Surgery	no change
			Orthopedics Inpatient	no change
			Pediatrics Inpatient	no change

Pagosa Springs Medical Center  Medical Center  Medical Center  Pueblo  Bariatric Surgery Behavioral Health Inpatient Behavioral Health Outpatient no change Center  Medical Large Center  Pueblo  Bariatric Surgery Behavioral Health Inpatient Behavioral Health Outpatient no change Cardiovascular Inpatient Cardiovascular Inpatient no change Emergency Department Emergency Department Emocrinology General Surgery no change General Surgery no change Infectious Disease Inpatient New Journal Health Outpatient no change Infectious Disease Inpatient New Journal Health Outpatient no change Infectious Disease Inpatient New Journal Health Outpatient no change New Journal Health Outpatient no change New Journal Health Outpatient New Journal Health Outpatient no change Obstetrics Inpatient Oncology Outpatient no change Obstetrics Inpatient Oncology Outpatient no change Orthopedics Inpatient no change Orthopedics Inpatient no change Pediatrics Outpatient no change Pediatrics Outpatient no change Pediatrics Outpatient no change Pediatrics Outpatient no change Radiation Oncology Increased Services Pioneers Medical  Mest  Bariatric Surgery no change Radiation Oncology Increased Services Rehavioral Health Inpatient no change Remergency Department no change Remerge	Hospital Name	Peer Group	DOI Region	Service Line	
Parkview Medical Large Pueblo Bariatric Surgery no change Center  Rediving Medical Large Pueblo Bariatric Surgery no change Behavioral Health Inpatient no change Behavioral Health Dutpatient no change Cardiovascular Inpatient no change Cardiovascular Outpatient no change Emergency Department no change Emergency Department no change General Surgery no change General Surgery no change Infectious Disease Inpatient no change Infectious Disease Inpatient no change Infectious Disease Inpatient no change Kidney & Nephrology Jupatient no change Neonatal Inpatient no Ch				Pediatrics Outpatient	no change
Parkview Medical Large Center  Behavioral Health Inpatient Dehavioral Health Inpatient Dehavioral Health Inpatient Dehavioral Health Inpatient Dehavioral Health Outpatient Dehavioral Health Inpatient Dehavioral Health Outpatient Dehavioral Hepatology Dehavioral Dehavior	Medical Center			Physical Medicine and Rehabilitation	no change
Behavioral Health Inpatient no change Behavioral Health Uptatient no change no change Cardiovascular inpatient no change no change Emergency Department no change Emergency Department no change Endocrinology no change Gastroenterology fit Hepatology no change Infectious Disease Inpatient no change Infectious Disease Inpatient no change Infectious Disease Inpatient no change Internal Medicine (Primary Care) no change Internal Medicine (Primary Care) no change Kidney & Rephrology Outpatient no change Neurology/Neurosurgery Inpatient no change Neurology/Neurosurgery Inpatient no change Neurology/Neurosurgery Outpatient no change Neurology/Neurosurgery Outpatient no change Oncology Outpatient no change Oncology Outpatient no change Oncology Outpatient no change Pediatrics Inpatient no change Organ Transplant Surgery no change Pediatrics Inpatient no change Pediatrics Inpatient no change Pediatrics Inpatient no change Pediatrics Inpatient no change Pediatrics Outpatient no change Radiation Oncology Inpatient no change Radiation Oncology Outpatient no change Cardiovascular Inpatient no change Radiation Oncology Inpatient no change Cardiovascular Inpatient no change Emergency Department no change Emergency Department no change Infectious Disease Inpatient no change Gastroenterology & Hepatology no change General Surgery no change Infectious Disease Inpatient no change Infectious Disease Inpatient no change Kidney & Nephrology Inpatient no change Neurology (Neurosurgery Outpatient no change Neurol				Radiology	no change
Behavioral Health Outpatient no change Cardiovascular Inpatient no change in change Cardiovascular Journalient no change Cardiovascular Journalient no change Emergency Department no change Emergency Department no change Gastroenterology & Hepatology no change Gastroenterology & Hepatology no change Infectious Disease Inpatient no change Neurology Inpatient Neurology Inpatient no change Neurology Neurosurgery Journalient no change Neurology Neurosurgery Journalient no change Neurology Neurosurgery Outpatient no change Oncology Journalient no change Oncology Journalient no change Oncology Journalient no change Oncology Journalient no change Oncology Outpatient no change Oncology Outpatient no change Pediatrics Inpatient no change Pediatrics Inpatient no change Pediatrics Outpatient no change Radiation Oncology Redictine and Rehabilitation no change Radiation Oncology Outpatient no change Dehavioral Health Inpatient no change Cardiovascular Inpatient no change Emergency Department no change Emergency Department no change Gastroenterology & Hepatology no change General Surgery no change Infectious Disease Inpatient no change Infectious Disease Inpatient no change Neurology Neurosu	Parkview Medical	Large	Pueblo	Bariatric Surgery	no change
Cardiovascular Inpatient no change Cardiovascular Outpatient no change Emergency Department no change Endocrinology no change Gastroenterology & Hepatology no change General Surgery no change Infectious Disease Inpatient no change Infectious Disease Inpatient no change Internal Medicine (Primary Care) no change Kidney & Nephrology Joutpatient no change Kidney & Nephrology Outpatient no change Neonatal Inpatient no change Neurology/Neurosurgery Inpatient no change Neurology/Neurosurgery Outpatient no change Oncology Inpatient no change Oncology Outpatient no change Oncology Outpatient no change Orthopedics Inpatient no change Orthopedics Inpatient no change Orthopedics Inpatient no change Pediatrics Inpatient no change Radiation Oncology Increased Services Radiation Oncology Increased Services Pioneers Medical Small West Bariatric Surgery no change Radiation Oncology Increased Services Rehavioral Health Inpatient no change Cardiovascular Inpatient no change Emergency Department no change Emergency Department no change Emergency Department no change Emergency Department no change Endocrinology no change General Surgery no change General Surgery no change Infectious Disease Inpatient no change Infectious Disease Inpatient no change Kidney & Nephrology Inpatient no change Kidney & Nephrology Outpatient no change				Behavioral Health Inpatient	no change
Cardiovascular Outpatient no change Emergency Department no change Endocrinology no change Gastroenterology & Hepatology no change Gastroenterology & Hepatology no change General Surgery no change Infectious Disease Inpatient no change Infectious Disease Inpatient no change Kidney & Nephrology Inpatient no change Kidney & Nephrology Outpatient no change Kidney & Nephrology Outpatient no change Neurology/Neurosurgery Inpatient no change Neurology/Neurosurgery Outpatient no change Obstetrics Inpatient no change Obstetrics Inpatient no change Organ Transplant Surgery Ortopedics Inpatient no change Organ Transplant Surgery no change Pediatrics Inpatient no change Pediatrics Inpatient no change Pediatrics Inpatient no change Pediatrics Outpatient no change Radiation Oncology Increased Services Dehavioral Health Inpatient no change Center Behavioral Health Inpatient no change Cardiovascular Inpatient no change Endocrinology no change Emergency Department no change Emergency Department no change Gastroenterology & Hepatology no change Internal Medicine (Primary Care) no change Kidney & Nephrology Inpatient no change Neurology/Neurosurgery Outpatient no change Neurology/Neurosurgery Infectious Disease Inpatient no change Neurology/Neurosurgery Outpatient no change Neurology/Neurosurgery Inpatient no change Neurology/Neurosurgery Outpatient no change Neurology/				Behavioral Health Outpatient	no change
Emergency Department Endocrinology no change Gastroenterology & Hepatology no change General Surgery no change Infectious Disease Inpatient no change Kidney & Nephrology Inpatient no change Neonatal Inpatient Neonatal Inpatient no change Neurology/Neurosurgery Inpatient no change Neurology/Neurosurgery Outpatient no change Obstetrics Inpatient no change Obstetrics Inpatient no change Orcology Outpatient no change Orcology Inpatient no change Orcology Inpatient no change Organ Transplant Surgery no change Pediatrics Outpatient no change Pediatrics Outpatient no change Pediatrics Outpatient no change Pediatrics Outpatient no change Radiation Oncology Increased Services Pioneers Mediciae Small West Bariatric Surgery no change Radiation Oncology Increased Services Rehavioral Health Inpatient no change Behavioral Health Outpatient no change Cardiovascular Inpatient no change Cardiovascular Inpatient no change Cardiovascular Inpatient no change Emergency Department no change Cardiovascular Outpatient no change Infectious Disease Inpatient no change Gastroenterology & Hepatology no change Infectious Disease Inpatient no change Kidney & Nephrology Inpatient no change Kidney & Nephrology Inpatient no change Kidney & Nephrology Inpatient no change Neonatal Inpatient no change				Cardiovascular Inpatient	no change
Endocrinology Gastroenterology & Hepatology Gastroenterology & Hepatology General Surgery Infectious Disease Inpatient Internal Medicine (Primary Care) Infectious Disease Inpatient Inchange Internal Medicine (Primary Care) Infectious Disease Inpatient In ochange Internal Medicine (Primary Care) Inchange Internal Medicine (Primary Care) Inchange Internal Medicine (Primary Care) In ochange Infectious Disease Inpatient In ochange Inf				Cardiovascular Outpatient	no change
Gastroenterology & Hepatology General Surgery no change Infectious Disease Inpatient no change Infectious Disease Inpatient no change Infectious Disease Inpatient no change Kidney & Nephrology Inpatient no change Kidney & Nephrology Outpatient no change Neonatal Inpatient no change Neurology/Neurosurgery Inpatient no change Neurology/Neurosurgery Outpatient no change Obstetrics Inpatient no change Obstetrics Inpatient no change Oncology Inpatient no change Oncology Outpatient no change Organ Transplant Surgery no change Pediatrics Inpatient no change Pediatrics Outpatient no change Pediatrics Outpatient no change Pediatrics Outpatient no change Pediatrics Outpatient no change Raflation Oncology Inpatient no change Raflation Oncology Pioneers Medical Small West Bariatric Surgery no change Behavioral Health Inpatient no change Cardiovascular Inpatient no change Cardiovascular Inpatient no change Cardiovascular Outpatient no change Emergency Department no change Cardiovascular Outpatient no change Emergency Department no change Gastroenterology & Hepatology no change Gastroenterology & Hepatology no change General Surgery no change General Surgery no change General Surgery no change General Surgery no change Kidney & Nephrology Outpatient no change Kidney & Nephrology Outpatient no change Neonatal Inpatient no change				Emergency Department	no change
General Surgery no change Infectious Disease Inpatient no change no change Internal Medicine (Primary Care) no change Nidney & Nephrology Inpatient no change Nidney & Nephrology Outpatient no change Neonatal Inpatient no change Neonatal Inpatient no change Neurology/Neurosurgery Inpatient no change Neurology/Neurosurgery Outpatient no change Neurology/Neurosurgery Outpatient no change Obstetrics Inpatient no change Oncology Outpatient no change Organ Transplant Surgery no change Organ Transplant Surgery no change Pediatrics Inpatient no change Pediatrics Outpatient no change New Pediatrics New				Endocrinology	no change
Infectious Disease Inpatient no change Internal Medicine (Primary Care) no change Nidney & Nephrology Inpatient no change Nidney & Nephrology Outpatient no change Neonatal Inpatient no change Neonatal Inpatient no change Neurology/Neurosurgery Inpatient no change Neurology/Neurosurgery Outpatient no change Neurology/Neurosurgery Outpatient no change Obstetrics Inpatient no change Oncology Inpatient no change Oncology Inpatient no change Organ Transplant Surgery no change Organ Transplant Surgery no change Pediatrics Outpatient no change Pediatrics Inpatient no change Pediatrics Outpatient no change Pediatrics Outpatient no change Radiation Oncology Increased Services Prioneers Medical Small West Bariatric Surgery no change Radiation Oncology Increased Services Dehavioral Health Inpatient no change Rehavioral Health Outpatient no change Cardiovascular Inpatient no change Cardiovascular Outpatient no change Cardiovascular Outpatient no change Emergency Department no change Emergency Department no change Gastroenterology & Hepatology no change Infectious Disease Inpatient no change Infectious Disease Inpatient no change Neurology Neurosurgery Inpatient no change Nidney & Nephrology Outpatient no change Nidney & Nephrology Outpatient no change Neurology/Neurosurgery Inpatient no change Neurology/Neurosurgery Inpatient no change Neurology/Neurosurgery Outpatient no change Neurology/Neurosurgery Outpatient no change Neurology/Neurosurgery Inpatient no change Neurology/Neurosurgery Outpatient no chan				Gastroenterology & Hepatology	no change
Internal Medicine (Primary Care) Kidney & Nephrology (Inpatient Neonatal Inpatient Neonatal Inpatient Neurology/Neurosurgery Inpatient Neurology/Neurosurgery (Outpatient Neurology/Outpatient Neurology/Outpatient Neurology/Outpatient Neurology/Neurosurgery Inpatient Neurology/Neurosurgery Outpatient Neurology/Neurosurgery Outpatient Neurology/Neurosurgery Outpatient Neurology/Neurosurgery Outpatient				General Surgery	no change
Kidney & Nephrology Outpatient no change Kidney & Nephrology Outpatient no change Neonatal Inpatient no change Neurology/Neurosurgery Inpatient no change Neurology/Neurosurgery Outpatient no change Neurology/Neurosurgery Outpatient no change Obstetrics Inpatient no change Oncology Inpatient no change Oncology Inpatient no change Organ Transplant Surgery no change Orthopedics Inpatient no change Pediatrics Inpatient no change Pediatrics Inpatient no change Pediatrics Inpatient no change Pediatrics Outpatient no change Pediatrics Outpatient no change Radiation Oncology Increased Services Pioneers Medical Small West Bariatric Surgery no change Center Behavioral Health Inpatient no change Behavioral Health Outpatient no change Cardiovascular Inpatient no change Cardiovascular Outpatient no change Emergency Department no change Emergency Department no change Gastroenterology & Hepatology no change Infectious Disease Inpatient no change Infectious Disease Inpatient no change Kidney & Nephrology Outpatient no change Neonatal Inpatient no change Neonatal Inpatient no change Neonatal Inpatient no change Neurology/Neurosurgery Inpatient no change				Infectious Disease Inpatient	no change
Kidney & Nephrology Outpatient no change Neurology/Neurosurgery Inpatient no change Neurology/Neurosurgery Outpatient no change Neurology/Neurosurgery Outpatient no change Obstetrics Inpatient no change Oncology Inpatient no change Oncology Outpatient no change Organ Transplant Surgery no change Orthopedics Inpatient no change Pediatrics Inpatient no change Pediatrics Outpatient no change Pediatrics Outpatient no change Physical Medicine and Rehabilitation no change Radiation Oncology Inpatient no change Physical Medicine and Rehabilitation no change Radiation Oncology no change Rehavioral Health Inpatient no change Center  Pediatric Surgery no change Cardiovascular Inpatient no change Cardiovascular Inpatient no change Cardiovascular Outpatient no change Emergency Department no change Emergency Department no change Emergency Department no change Emergency Department no change Infectious Disease Inpatient no change Infectious Disease Inpatient no change Infectious Disease Inpatient no change Internal Medicine (Primary Care) no change Internal Medicine (Primary Care) no change Kidney & Nephrology Outpatient no change Neurology/Neurosurgery Inpatient no change Neurology/Neurosurgery Inpatient no change				Internal Medicine (Primary Care)	no change
Neonatal Inpatient no change Neurology/Neurosurgery Inpatient no change Neurology/Neurosurgery Outpatient no change Obstetrics Inpatient no change Oncology Inpatient no change Oncology Outpatient no change Oncology Outpatient no change Ordination on change Ordination on change Ordination on change Orthopedics Inpatient no change Pediatrics Inpatient no change Pediatrics Outpatient no change Pediatrics Outpatient no change Pediatrics Outpatient no change Pediatrics Outpatient no change Radiation Oncology Increased Services Pioneers Medical Small West Bariatric Surgery no change Radiation Outpatient no change Rehavioral Health Inpatient no change Center  Pelavioral Health Outpatient no change Cardiovascular Inpatient no change Cardiovascular Inpatient no change Emergency Department no change Emergency Department no change Endocrinology no change Gastroenterology & Hepatology no change Infectious Disease Inpatient no change Infectious Disease Inpatient no change Infectious Disease Inpatient no change Kidney & Rephrology Inpatient no change Kidney & Nephrology Inpatient no change Kidney & Rephrology Outpatient no change Neurology/Neurosurgery Inpatient no change Neurology/Neurosurgery Inpatient no change				Kidney & Nephrology Inpatient	no change
Neurology/Neurosurgery Inpatient no change no change Obstetrics Inpatient no change no change Oncology Inpatient no change no change Oncology Outpatient no change no change Oncology Outpatient no change no change Organ Transplant Surgery no change orthopedics Inpatient no change Pediatrics Inpatient no change no change Pediatrics Outpatient no change no change Pediatrics Outpatient no change no change Pediatrics Outpatient no change no change Radiation Oncology Increased Services Pioneers Medical Small West Bariatric Surgery no change Rehavioral Health Inpatient no change Rehavioral Health Inpatient no change Cardiovascular Inpatient no change Emergency Department no change Emergency Department no change Emergency Department no change Indecrinology Repartment no change Infectious Disease Inpatient no change Internal Medicine (Primary Care) no change Internal Medicine (Primary Care) no change Kidney & Nephrology Inpatient no change Neurology Outpatient no change Neurology Neurosurgery Inpatient no change Neurology Neurosurgery Inpatient no change Neurology/Neurosurgery Outpatient no change				Kidney & Nephrology Outpatient	no change
Neurology/Neurosurgery Outpatient no change Obstetrics Inpatient no change no change Oncology Inpatient no change Oncology Outpatient no change Oncology Outpatient no change Organ Transplant Surgery no change Orthopedics Inpatient no change Pediatrics Inpatient no change Pediatrics Outpatient no change Pediatrics Outpatient no change Physical Medicine and Rehabilitation no change Radiation Oncology Increased Services Pioneers Medical Small West Bariatric Surgery no change Rehavioral Health Inpatient no change Behavioral Health Outpatient no change Cardiovascular Inpatient no change Cardiovascular Outpatient no change Emergency Department no change Emergency Department no change Gastroenterology & Hepatology no change Gastroenterology & Hepatology no change Infectious Disease Inpatient no change Infectious Disease Inpatient no change Ridney & Nephrology Inpatient no change Nemeral Medicine (Primary Care) no change Nemeral Inpatient no change Nemala Inpa				Neonatal Inpatient	no change
Obstetrics Inpatient no change Oncology Inpatient no change Ordopy Outpatient no change Organ Transplant Surgery no change Orthopedics Inpatient no change Pediatrics Inpatient no change Pediatrics Outpatient no change Pediatrics Outpatient no change Pediatrics Outpatient no change Radiation Oncology Increased Services Pioneers Medical Small West Bariatric Surgery no change Rehavioral Health Inpatient no change Behavioral Health Outpatient no change Cardiovascular Inpatient no change Cardiovascular Outpatient no change Emergency Department no change Endocrinology no change Gastroenterology & Hepatology no change Infectious Disease Inpatient no change Infectious Disease Inpatient no change Internal Medicine (Primary Care) no change Kidney & Nephrology Inpatient no change Neurology/Neurosurgery Inpatient no change Neurology/Neurosurgery Inpatient no change Neurology/Neurosurgery Inpatient no change				Neurology/Neurosurgery Inpatient	no change
Oncology Inpatient no change Oncology Outpatient no change Orthopedics Inpatient no change Orthopedics Inpatient no change Pediatrics Inpatient no change Pediatrics Outpatient no change Pediatrics Outpatient no change Pediatrics Outpatient no change Radiation Oncology Increased Services Pioneers Medical Small West Bariatric Surgery no change Rehavioral Health Inpatient no change Behavioral Health Outpatient no change Cardiovascular Outpatient no change Cardiovascular Outpatient no change Emergency Department no change Endocrinology no change Gastroenterology & Hepatology no change Infectious Disease Inpatient no change Infectious Disease Inpatient no change Ridney & Nephrology Inpatient no change Kidney & Nephrology Outpatient no change Neonatal Inpatient no change Neonatal Inpatient no change Neonatal Inpatient no change Neonatal Inpatient no change				Neurology/Neurosurgery Outpatient	no change
Oncology Outpatient no change Organ Transplant Surgery no change Orthopedics Inpatient no change Pediatrics Inpatient no change Pediatrics Outpatient no change Pediatrics Outpatient no change Radiation Oncology Increased Services Pioneers Medical Small West Bariatric Surgery no change Center Behavioral Health Inpatient no change Behavioral Health Outpatient no change Cardiovascular Inpatient no change Cardiovascular Outpatient no change Emergency Department no change Endocrinology no change Gastroenterology & Hepatology no change Gastroenterology & Hepatology no change Infectious Disease Inpatient no change Internal Medicine (Primary Care) no change Kidney & Nephrology Inpatient no change Neonatal Inpatient no change				Obstetrics Inpatient	no change
Oncology Outpatient no change Organ Transplant Surgery no change Orthopedics Inpatient no change Pediatrics Inpatient no change Pediatrics Outpatient no change Pediatrics Outpatient no change Radiation Oncology Increased Services Pioneers Medical Small West Bariatric Surgery no change Center Behavioral Health Inpatient no change Behavioral Health Outpatient no change Cardiovascular Inpatient no change Cardiovascular Outpatient no change Emergency Department no change Endocrinology no change Gastroenterology & Hepatology no change Gastroenterology & Hepatology no change Infectious Disease Inpatient no change Internal Medicine (Primary Care) no change Kidney & Nephrology Inpatient no change Neonatal Inpatient no change				Oncology Inpatient	no change
Orthopedics Inpatient no change Pediatrics Inpatient no change Pediatrics Outpatient no change Physical Medicine and Rehabilitation no change Radiation Oncology Increased Services  Pioneers Medical Small West Bariatric Surgery no change Center Behavioral Health Inpatient no change Behavioral Health Outpatient no change Cardiovascular Inpatient no change Cardiovascular Outpatient no change Emergency Department no change Emergency Department no change Endocrinology no change Gastroenterology & Hepatology no change Infectious Disease Inpatient no change Infectious Disease Inpatient no change Internal Medicine (Primary Care) no change Kidney & Nephrology Inpatient no change Kidney & Nephrology Outpatient no change Neonatal Inpatient no change Neonatal Inpatient no change Neurology/Neurosurgery Inpatient no change Neurology/Neurosurgery Inpatient no change					no change
Orthopedics Inpatient no change Pediatrics Inpatient no change Pediatrics Outpatient no change Physical Medicine and Rehabilitation no change Radiation Oncology Increased Services  Pioneers Medical Small West Bariatric Surgery no change Center Behavioral Health Inpatient no change Behavioral Health Outpatient no change Cardiovascular Inpatient no change Cardiovascular Outpatient no change Emergency Department no change Emergency Department no change Endocrinology no change Gastroenterology & Hepatology no change Infectious Disease Inpatient no change Infectious Disease Inpatient no change Internal Medicine (Primary Care) no change Kidney & Nephrology Inpatient no change Kidney & Nephrology Outpatient no change Neonatal Inpatient no change Neonatal Inpatient no change Neurology/Neurosurgery Inpatient no change Neurology/Neurosurgery Inpatient no change				Organ Transplant Surgery	no change
Pediatrics Outpatient no change Physical Medicine and Rehabilitation no change Radiation Oncology Increased Services  Pioneers Medical Small West Bariatric Surgery no change Pehavioral Health Inpatient no change Pehavioral Health Outpatient no change Pehavioral Health Inpatient no change Pehavioral Health Inpatien					no change
Physical Medicine and Rehabilitation no change Radiation Oncology Increased Services  Pioneers Medical Small West Bariatric Surgery no change Center  Behavioral Health Inpatient no change Behavioral Health Outpatient no change Cardiovascular Inpatient no change Cardiovascular Outpatient no change Emergency Department no change Endocrinology no change Gastroenterology & Hepatology no change Infectious Disease Inpatient no change Internal Medicine (Primary Care) no change Kidney & Nephrology Inpatient no change Kidney & Nephrology Outpatient no change Neonatal Inpatient no change Neonatal Inpatient no change Neurology/Neurosurgery Inpatient no change Neurology/Neurosurgery Outpatient no change				Pediatrics Inpatient	no change
Pioneers Medical Small West Bariatric Surgery no change Center  Behavioral Health Inpatient no change Behavioral Health Outpatient no change Cardiovascular Inpatient no change Cardiovascular Outpatient no change Emergency Department no change Endocrinology no change Gastroenterology & Hepatology no change Infectious Disease Inpatient no change Internal Medicine (Primary Care) no change Kidney & Nephrology Inpatient no change Kidney & Nephrology Outpatient no change Neonatal Inpatient no change Neurology/Neurosurgery Inpatient no change Neurology/Neurosurgery Outpatient no change					_
Pioneers Medical Small West Bariatric Surgery no change  Center  Behavioral Health Inpatient no change Behavioral Health Outpatient no change Cardiovascular Inpatient no change Cardiovascular Outpatient no change Emergency Department no change Endocrinology no change Gastroenterology & Hepatology no change Infectious Disease Inpatient no change Internal Medicine (Primary Care) no change Kidney & Nephrology Inpatient no change Kidney & Nephrology Outpatient no change Neonatal Inpatient no change Neurology/Neurosurgery Inpatient no change Neurology/Neurosurgery Outpatient no change				Physical Medicine and Rehabilitation	no change
Center  Behavioral Health Inpatient no change Behavioral Health Outpatient no change Cardiovascular Inpatient no change Cardiovascular Outpatient no change Emergency Department no change Endocrinology no change Endocrinology no change Gastroenterology & Hepatology no change General Surgery no change Infectious Disease Inpatient no change Internal Medicine (Primary Care) no change Kidney & Nephrology Inpatient no change Kidney & Nephrology Outpatient no change Neonatal Inpatient no change Neurology/Neurosurgery Inpatient no change Neurology/Neurosurgery Outpatient no change				Radiation Oncology	Increased Services
Behavioral Health Outpatient no change Cardiovascular Inpatient no change Cardiovascular Outpatient no change Emergency Department no change Endocrinology no change Gastroenterology & Hepatology no change Infectious Disease Inpatient no change Internal Medicine (Primary Care) no change Kidney & Nephrology Inpatient no change Kidney & Nephrology Outpatient no change Neonatal Inpatient no change Neurology/Neurosurgery Inpatient no change Neurology/Neurosurgery Outpatient no change		Small	West	Bariatric Surgery	no change
Cardiovascular Inpatient no change Cardiovascular Outpatient no change Emergency Department no change Endocrinology no change Gastroenterology & Hepatology no change General Surgery no change Infectious Disease Inpatient no change Internal Medicine (Primary Care) no change Kidney & Nephrology Inpatient no change Kidney & Nephrology Outpatient no change Neonatal Inpatient no change Neurology/Neurosurgery Inpatient no change Neurology/Neurosurgery Outpatient no change	Center			Behavioral Health Inpatient	no change
Cardiovascular Outpatient no change  Emergency Department no change  Endocrinology no change  Gastroenterology & Hepatology no change  General Surgery no change  Infectious Disease Inpatient no change  Internal Medicine (Primary Care) no change  Kidney & Nephrology Inpatient no change  Kidney & Nephrology Outpatient no change  Neonatal Inpatient no change  Neurology/Neurosurgery Inpatient no change  Neurology/Neurosurgery Outpatient no change				Behavioral Health Outpatient	no change
Emergency Department no change Endocrinology no change Gastroenterology & Hepatology no change General Surgery no change Infectious Disease Inpatient no change Internal Medicine (Primary Care) no change Kidney & Nephrology Inpatient no change Kidney & Nephrology Outpatient no change Neonatal Inpatient no change Neurology/Neurosurgery Inpatient no change Neurology/Neurosurgery Outpatient no change				Cardiovascular Inpatient	no change
Endocrinology  Gastroenterology & Hepatology  General Surgery  Infectious Disease Inpatient  Internal Medicine (Primary Care)  Kidney & Nephrology Inpatient  Neonatal Inpatient  Neurology/Neurosurgery Inpatient  No change  Neurology/Neurosurgery Outpatient  no change  Neurology/Neurosurgery Outpatient  no change				Cardiovascular Outpatient	no change
Gastroenterology & Hepatology General Surgery Infectious Disease Inpatient Internal Medicine (Primary Care) Kidney & Nephrology Inpatient Neonatal Inpatient Neurology/Neurosurgery Inpatient Neurology/Neurosurgery Outpatient				Emergency Department	no change
General Surgery Infectious Disease Inpatient Internal Medicine (Primary Care) Kidney & Nephrology Inpatient Neonatal Inpatient Neurology/Neurosurgery Inpatient Neurology/Neurosurgery Outpatient				Endocrinology	no change
Infectious Disease Inpatient no change Internal Medicine (Primary Care) no change Kidney & Nephrology Inpatient no change Kidney & Nephrology Outpatient no change Neonatal Inpatient no change Neurology/Neurosurgery Inpatient no change Neurology/Neurosurgery Outpatient no change				Gastroenterology & Hepatology	no change
Internal Medicine (Primary Care)  Kidney & Nephrology Inpatient  Kidney & Nephrology Outpatient  Neonatal Inpatient  Neurology/Neurosurgery Inpatient  Neurology/Neurosurgery Outpatient  no change  Neurology/Neurosurgery Outpatient  no change				General Surgery	no change
Kidney & Nephrology Inpatient no change Kidney & Nephrology Outpatient no change Neonatal Inpatient no change Neurology/Neurosurgery Inpatient no change Neurology/Neurosurgery Outpatient no change				Infectious Disease Inpatient	no change
Kidney & Nephrology Outpatient no change  Neonatal Inpatient no change  Neurology/Neurosurgery Inpatient no change  Neurology/Neurosurgery Outpatient no change				Internal Medicine (Primary Care)	no change
Neonatal Inpatientno changeNeurology/Neurosurgery Inpatientno changeNeurology/Neurosurgery Outpatientno change				Kidney & Nephrology Inpatient	no change
Neurology/Neurosurgery Inpatient no change  Neurology/Neurosurgery Outpatient no change				Kidney & Nephrology Outpatient	no change
Neurology/Neurosurgery Outpatient no change				Neonatal Inpatient	no change
				Neurology/Neurosurgery Inpatient	no change
Obstatrics Innationt no change				Neurology/Neurosurgery Outpatient	no change
obstetiles inpatient ino change				Obstetrics Inpatient	no change
Oncology Inpatient no change				Oncology Inpatient	no change
Oncology Outpatient no change				Oncology Outpatient	no change
Organ Transplant Surgery no change				Organ Transplant Surgery	no change
				Orthopedics Inpatient	no change
Orthopedics Inpatient no change				Pediatrics Inpatient	no change
					_
				regiatrics inpatient	no change

Hospital Name	Peer Group	DOI Region	Service Line	
Pioneers Medical	Small	West	Pediatrics Outpatient	no change
Center			Physical Medicine and Rehabilitation	no change
			Radiology	no change
Prowers Medical	Small	East	Bariatric Surgery	no change
Center			Behavioral Health Inpatient	no change
			Behavioral Health Outpatient	no change
			Cardiovascular Inpatient	no change
			Cardiovascular Outpatient	no change
			Emergency Department	no change
			Endocrinology	no change
			Gastroenterology & Hepatology	no change
			General Surgery	no change
			Infectious Disease Inpatient	no change
			Internal Medicine (Primary Care)	no change
			Kidney & Nephrology Inpatient	no change
			Kidney & Nephrology Outpatient	no change
			Neonatal Inpatient	no change
			Neurology/Neurosurgery Inpatient	no change
			Neurology/Neurosurgery Outpatient	no change
			Obstetrics Inpatient	no change
			Oncology Inpatient	no change
			Oncology Outpatient	no change
		Organ Transplant Surgery	no change	
			Orthopedics Inpatient	no change
			Pediatrics Inpatient	no change
			Pediatrics Outpatient	no change
			Physical Medicine and Rehabilitation	no change
			Radiology	no change
Rangely District	Small	West	Bariatric Surgery	no change
• .	Hospital	WC31	Behavioral Health Inpatient	no change
Hospitat		Behavioral Health Outpatient	no change	
			Cardiovascular Inpatient	no change
		Cardiovascular Outpatient	no change	
			Emergency Department	no change
			Endocrinology	no change
			Gastroenterology & Hepatology	no change
			General Surgery	no change
			Home Health	Closed
			Infectious Disease Inpatient	no change
			Internal Medicine (Primary Care)	no change
			Kidney & Nephrology Inpatient	no change
			Kidney & Nephrology Impatient  Kidney & Nephrology Outpatient	-
				no change
			Neonatal Inpatient	no change
			Neurology/Neurosurgery Inpatient	no change
			Neurology/Neurosurgery Outpatient	no change
			Obstetrics Inpatient	no change
			Oncology Inpatient	no change
			Oncology Outpatient	no change
			Organ Transplant Surgery	no change
			Orthopedics Inpatient	no change

Hospital Name	Peer Group	DOI Region	Service Line	
Rangely District	Small	West	Pediatrics Inpatient	no change
Hospital			Pediatrics Outpatient	no change
			Physical Medicine and Rehabilitation	no change
			Radiology	no change
Rio Grande	Small	East	Bariatric Surgery	Open
Hospital			Behavioral Health Inpatient	Open
			Behavioral Health Outpatient	Open
			Cardiovascular Inpatient	Open
			Cardiovascular Outpatient	Open
			Emergency Department	Open
			Endocrinology	Open
			Gasstroenterology & Hepatology	Open
			General Surgery	Increased Services
			Infectious Disease Inpatient	Open
			Internal Medicine (Primary Care)	Closed
			Kidney & Nephrology Inpatient	Open
			Kidney & Nephrology Outpatient	Open
			Neonatal Inpatient	Open
			Neurology / Neursurgery Inpatient	Open
			Neurology / Neursurgery Outpatient	Open
			Obstetrics Inpatient	Open
			Oncology Inpatient	Open
			Oncology Outpatient	Open
			Organ Transplant Surgery	Open
			Orthopedics Inpatient	Open
			Pediatrics Inpatient	Open
			Pediatrics Outpatient	Open
			Physical Medicine & Rehabilitation	Open
			Radiology	Open
San Luis Valley	Medium	East	Bariatric Surgery	no change
Health Regional		Lase	Behavioral Health Inpatient	no change
Medical Center			Behavioral Health Outpatient	no change
			Cardiovascular Inpatient	no change
			Cardiovascular Outpatient	no change
			Emergency Department	no change
			Endocrinology	no change
			Gastroenterology & Hepatology	no change
			General Surgery	no change
			Infectious Disease Inpatient	no change
			Internal Medicine (Primary Care)	no change
			Kidney & Nephrology Inpatient	no change
			Kidney & Nephrology Outpatient	no change
			Neonatal Inpatient	no change
			Neurology/Neurosurgery Inpatient	no change
			Neurology/Neurosurgery Outpatient	no change
			Obstetrics Inpatient	no change
			Oncology Inpatient	no change
		oncology inpatient	no change	
			Oncology Outpatient	no change
			Oncology Outpatient Organ Transplant Surgery	no change

Hospital Name	Peer Group	DOI Region	Service Line	
San Luis Valley	Medium	East	Pediatrics Inpatient	no change
Health Regional	onal		Pediatrics Outpatient	no change
Medical Center			Physical Medicine and Rehabilitation	no change
			Radiology	no change
Sedgwick County	Small	East	Bariatric Surgery	no change
Health Center			Behavioral Health Inpatient	no change
			Behavioral Health Outpatient	no change
			Cardiovascular Inpatient	no change
			Cardiovascular Outpatient	no change
			Emergency Department	no change
			Endocrinology	no change
			Gastroenterology & Hepatology	no change
			General Surgery	no change
			Infectious Disease Inpatient	no change
			Internal Medicine (Primary Care)	no change
			Kidney & Nephrology Inpatient	no change
			Kidney & Nephrology Outpatient	no change
			Neonatal Inpatient	no change
			Neurology/Neurosurgery Inpatient	no change
			Neurology/Neurosurgery Outpatient	no change
			Obstetrics Inpatient	no change
			Oncology Inpatient	no change
			Oncology Outpatient	no change
			Organ Transplant Surgery	no change
			Orthopedics Inpatient	no change
			Pediatrics Inpatient	no change
			Pediatrics Outpatient	no change
			Physical Medicine and Rehabilitation	no change
			Radiology	no change
Southeast	Small	East	Bariatric Surgery	no change
Colorado			Behavioral Health Inpatient	no change
Hospital District			Behavioral Health Outpatient	no change
			Cardiovascular Inpatient	no change
			Cardiovascular Outpatient	no change
			Emergency Department	no change
			Endocrinology	no change
			Gastroenterology & Hepatology	no change
			General Surgery	no change
			Infectious Disease Inpatient	no change
			Internal Medicine (Primary Care)	no change
			Kidney & Nephrology Inpatient	no change
			Kidney & Nephrology Outpatient	no change
			Neonatal Inpatient	no change
			Neurology/Neurosurgery Inpatient	no change
			Neurology/Neurosurgery Outpatient	no change
			Obstetrics Inpatient	no change
			Oncology Inpatient	no change
			Oncology Outpatient	no change
			Organ Transplant Surgery	no change
			Orthopedics Inpatient	no change

Hospital Name	Peer Group	DOI Region	Service Line	
Southeast	Small	East	pain management	Decreased Services
Colorado	olorado		Pediatrics Inpatient	no change
Hospital District			Pediatrics Outpatient	no change
			Physical Medicine and Rehabilitation	no change
			Radiology	no change
Southwest Health	Small	West	Bariatric Surgery	no change
System, Inc.			Behavioral Health Inpatient	no change
			Behavioral Health Outpatient	no change
			Cardiovascular Inpatient	no change
			Cardiovascular Outpatient	no change
			Emergency Department	no change
			Endocrinology	no change
			Gastroenterology & Hepatology	no change
			General Surgery	no change
			Infectious Disease Inpatient	no change
			Internal Medicine (Primary Care)	no change
			Kidney & Nephrology Inpatient	no change
				-
			Kidney & Nephrology Outpatient	no change
			Neonatal Inpatient	no change
			Neurology/Neurosurgery Inpatient	no change
			Neurology/Neurosurgery Outpatient	no change
			Obstetrics Inpatient	no change
			Oncology Inpatient	no change
			Oncology Outpatient	no change
			Organ Transplant Surgery	no change
			Orthopedics Inpatient	no change
			Pediatrics Inpatient	no change
			Pediatrics Outpatient	no change
			Physical Medicine and Rehabilitation	no change
			Radiology	no change
Spanish Peaks	Small	East	Bariatric Surgery	no change
Regional Health		Behavioral Health Inpatient	no change	
Center			Behavioral Health Outpatient	no change
			Cardiovascular Inpatient	no change
			Cardiovascular Outpatient	no change
			Emergency Department	no change
			Endocrinology	no change
			Gastroenterology & Hepatology	no change
			General Surgery	no change
			Infectious Disease Inpatient	no change
			Internal Medicine (Primary Care)	no change
			Kidney & Nephrology Inpatient	no change
			Kidney & Nephrology Outpatient	no change
			Neonatal Inpatient	no change
			Neurology/Neurosurgery Inpatient	-
				no change
			Neurology/Neurosurgery Outpatient	no change
			Obstetrics Inpatient	no change
			Oncology Inpatient	no change
			Oncology Outpatient	no change
			Organ Transplant Surgery	no change

Peer Group Small	DOI Region  East	Orthopodice Innations	
		Orthopedics Inpatient	no change
nish Peaks Small ional Health ter		Pediatrics Inpatient	no change
		Pediatrics Outpatient	no change
		Physical Medicine and Rehabilitation	no change
		Radiology	no change
Small	West	Bariatric Surgery	no change
		Behavioral Health Inpatient	no change
			no change
			no change
		·	no change
			no change
			no change
			no change
		<del>-</del> , , <del>-</del> ,	no change
			no change
			Decreased Services
			no change
		, , , ,	no change
			no change
		·	
			no change
		·	no change
			no change
		Radiology	no change
Small	Denver	Bariatric Surgery	No Change
		Behavioral Health Inpatient	No Change
		Behavioral Health Outpatient	No Change
		Cardiovascular Inpatient	No Change
		Cardiovascular Outpatient	No Change
		Emergency Department	No Change
		Endocrinology	No Change
		Gastroenterology & Hepatology	No Change
		General Surgery	No Change
		Infectious Disease Inpatient	No Change
		Internal Medicine (Primary Care)	No Change
		Kidney & Nephrology Inpatient	No Change
			No Change
		Oncology Outpatient	No Change
	Small		Physical Medicine and Rehabilitation Radiology  Small  West  Bariatric Surgery Behavioral Health Inpatient Behavioral Health Outpatient Cardiovascular Inpatient Cardiovascular Outpatient Emergency Department Endocrinology Gastroenterology & Hepatology General Surgery Infectious Disease Inpatient Internal Medicine (Primary Care) Kidney & Nephrology Inpatient Kidney & Nephrology Outpatient Neurology/Neurosurgery Inpatient Neurology/Neurosurgery Inpatient Oncology Inpatient Oncology Inpatient Oncology Outpatient Oncology Outpatient Organ Transplant Surgery Orthopedics Inpatient Pediatrics Inpatient Pediatrics Outpatient Pediatrics Outpatient Pediatrics Outpatient Physical Medicine and Rehabilitation Radiology  Small  Denver  Bariatric Surgery Behavioral Health Inpatient Behavioral Health Outpatient Cardiovascular Outpatient Emergency Department Emocrinology Gastroenterology & Hepatology General Surgery Infectious Disease Inpatient Internal Medicine (Primary Care)

Hospital Name	Peer Group	DOI Region	Service Line	
UCHealth	Small	Denver	Orthopedics Inpatient	No Change
Broomfield			Pediatrics Inpatient	No Change
Hospital			Pediatrics Outpatient	No Change
			Physical Medicine and Rehabilitation	No Change
			Radiology	No Change
UCHealth	Small	Colorado Springs	Bariatric Surgery	No Change
Grandview			Behavioral Health Inpatient	No Change
Hospital			Behavioral Health Outpatient	No Change
			Cardiovascular Inpatient	No Change
			Cardiovascular Outpatient	No Change
			Emergency Department	No Change
			Endocrinology	No Change
			Gastroenterology & Hepatology	No Change
			General Surgery	No Change
			Infectious Disease Inpatient	No Change
			Internal Medicine (Primary Care)	No Change
			Kidney & Nephrology Inpatient	No Change
			Kidney & Nephrology Outpatient	No Change
			Neonatal Inpatient	No Change
			Neurology/Neurosurgery Inpatient	No Change
			Neurology/Neurosurgery Outpatient	No Change
			Obstetrics Inpatient	No Change
			Oncology Inpatient	No Change
			Oncology Outpatient	No Change
			Organ Transplant Surgery	No Change
			Orthopedics Inpatient	No Change
			Pediatrics Inpatient	No Change
			Pediatrics Outpatient	No Change
			Physical Medicine and Rehabilitation	No Change
			Radiology	No Change
UCHealth	Medium	Greeley	Bariatric Surgery	No Change
Greeley	•	Behavioral Health Inpatient	No Change	
·			Behavioral Health Outpatient	No Change
			Cardiovascular Inpatient	No Change
			Cardiovascular Outpatient	No Change
			Emergency Department	No Change
			Endocrinology	No Change
			Gastroenterology & Hepatology	No Change
			General Surgery	No Change
			Infectious Disease Inpatient	No Change
			Internal Medicine (Primary Care)	Increased Services
			Kidney & Nephrology Inpatient	No Change
			Kidney & Nephrology Outpatient	No Change
			Neonatal Inpatient	No Change
			Neurology/Neurosurgery Inpatient	No Change
			Neurology/Neurosurgery Outpatient	No Change
			Obstetrics Inpatient	Increased Services
			Oncology Inpatient	No Change
			Oncology Outpatient	No Change
			Organ Transplant Surgery	No Change
			J	5-

Hospital Name	Peer Group	DOI Region	Service Line	
UCHealth	Medium	Greeley	Orthopedics Inpatient	No Change
Greeley		•	Pediatrics Inpatient	No Change
•			Pediatrics Outpatient	No Change
			Physical Medicine and Rehabilitation	No Change
			Radiology	No Change
UCHealth	Medium	Denver	Bariatric Surgery	No Change
Highlands Ranch			Behavioral Health Inpatient	No Change
			Behavioral Health Outpatient	No Change
			Cardiovascular Inpatient	No Change
			Cardiovascular Outpatient	No Change
			Emergency Department	No Change
			Endocrinology	No Change
			Gastroenterology & Hepatology	No Change
			General Surgery	No Change
			Infectious Disease Inpatient	No Change
			Internal Medicine (Primary Care)	No Change
			Kidney & Nephrology Inpatient	No Change
			Kidney & Nephrology Outpatient	No Change
			Neonatal Inpatient	No Change
			Neurology/Neurosurgery Inpatient	No Change
			Neurology/Neurosurgery Outpatient	No Change
			Obstetrics Inpatient	No Change
			Oncology Inpatient	No Change
			Oncology Outpatient	No Change
				-
			Organ Transplant Surgery Orthopedics Inpatient	No Change
				No Change
			Pediatrics Inpatient	No Change
			Pediatrics Outpatient	No Change
			Physical Medicine and Rehabilitation	No Change
IICI loolah Looga	AA a dii wa	Pauldor	Radiology	No Change
UCHealth Longs	UCHealth Longs Medium Peak Hospital	Boulder	Bariatric Surgery	No Change
Реак поѕрітаі		Behavioral Health Inpatient	No Change	
			Behavioral Health Outpatient	No Change
			Cardiovascular Inpatient	No Change
			Cardiovascular Outpatient	No Change
			Emergency Department	No Change
			Endocrinology	No Change
			Gastroenterology & Hepatology	No Change
			General Surgery	No Change
			Infectious Disease Inpatient	No Change
			Internal Medicine (Primary Care)	No Change
			Kidney & Nephrology Inpatient	No Change
			Kidney & Nephrology Outpatient	No Change
			Neonatal Inpatient	No Change
			Neurology/Neurosurgery Inpatient	No Change
			Neurology/Neurosurgery Outpatient	No Change
			Obstetrics Inpatient	No Change
			Oncology Inpatient	No Change
			Oncology Outpatient	No Change
			Organ Transplant Surgery	No Change

Hospital Name	Peer Group	DOI Region	Service Line	
UCHealth Longs	Medium	Boulder	Orthopedics Inpatient	No Change
Peak Hospital			Pediatrics Inpatient	No Change
			Pediatrics Outpatient	No Change
			Physical Medicine and Rehabilitation	No Change
			Radiology	No Change
UCHealth Medical	Large	Ft. Collins	Bariatric Surgery	no change
Center of the	J		Behavioral Health Inpatient	no change
Rockies			Behavioral Health Outpatient	no change
			Cardiovascular Inpatient	no change
			Cardiovascular Outpatient	no change
			Emergency Department	Increased Services
			Endocrinology	no change
			Gastroenterology & Hepatology	no change
			General Surgery	no change
			Infectious Disease Inpatient	no change
			Internal Medicine (Primary Care)	no change
			Kidney & Nephrology Inpatient	no change
			Kidney & Nephrology Outpatient Laboratory	no change Increased Services
			,	
			Neonatal Inpatient	no change
			Neurology/Neurosurgery Inpatient	no change
			Neurology/Neurosurgery Outpatient	no change
			Obstetrics Inpatient	no change
			Oncology Inpatient	no change
			Oncology Outpatient	no change
			Organ Transplant Surgery	no change
			Orthopedics Inpatient	no change
			Pediatrics Inpatient	no change
			Pediatrics Outpatient	no change
			Physical Medicine and Rehabilitation	no change
			Radiology	no change
UCHealth	Large	Colorado Springs	Bariatric Surgery	no change
Memorial			Behavioral Health Inpatient	no change
Hospital Central			Behavioral Health Outpatient	no change
			Cardiovascular Inpatient	no change
			Cardiovascular Outpatient	no change
			Emergency Department	no change
			Endocrinology	no change
			Gastroenterology & Hepatology	Increased Services
			General Surgery	no change
			Infectious Disease Inpatient	no change
			Internal Medicine (Primary Care)	no change
			Kidney & Nephrology Inpatient	no change
			Kidney & Nephrology Outpatient	no change
			Neonatal Inpatient	no change
				-
			Neurology/Neurosurgery Inpatient	no change
			Neurology/Neurosurgery Outpatient	no change
			Obstetrics Inpatient	no change
			Oncology Inpatient	no change
			Oncology Outpatient	no change

Hospital Name	Peer Group	DOI Region	Service Line	
UCHealth	Large	Colorado Springs	Organ Transplant Surgery	no change
Memorial	l		Orthopedics Inpatient	no change
Hospital Central			Pediatrics Inpatient	no change
			Pediatrics Outpatient	no change
			Physical Medicine and Rehabilitation	no change
			Radiology	no change
UCHealth Pikes	Small	Colorado Springs	Bariatric Surgery	no change
Peak Regional			Behavioral Health Inpatient	no change
Hospital			Behavioral Health Outpatient	no change
			Cardiovascular Inpatient	no change
			Cardiovascular Outpatient	no change
			Emergency Department	no change
			Endocrinology	no change
			Gastroenterology & Hepatology	no change
			General Surgery	no change
			Infectious Disease Inpatient	no change
			Internal Medicine (Primary Care)	no change
			Kidney & Nephrology Inpatient	no change
			Kidney & Nephrology Outpatient	no change
			Neonatal Inpatient	no change
			Neurology/Neurosurgery Inpatient	no change
			Neurology/Neurosurgery Outpatient	no change
			Obstetrics Inpatient	no change
			Oncology Inpatient	no change
			Oncology Outpatient	no change
			Organ Transplant Surgery	no change
			Orthopedics Inpatient	no change
			Pediatrics Inpatient	no change
			Pediatrics Outpatient	no change
			Physical Medicine and Rehabilitation	no change
			Radiology	no change
UCHealth Poudre	Large	Ft. Collins	Bariatric Surgery	no change
Valley Hospital	J		Behavioral Health Inpatient	no change
			Behavioral Health Outpatient	no change
			Cardiovascular Inpatient	no change
			Cardiovascular Outpatient	no change
			Emergency Department	Increased Services
			Endocrinology	no change
			Gastroenterology & Hepatology	no change
			General Surgery	no change
			Infectious Disease Inpatient	no change
			Internal Medicine (Primary Care)	no change
			Kidney & Nephrology Inpatient	no change
			Kidney & Nephrology Outpatient	no change
			Neonatal Inpatient	no change
			Neurology/Neurosurgery Inpatient	no change
			Neurology/Neurosurgery Outpatient	no change
			Obstetrics Inpatient	no change
			Oncology Inpatient	no change
			Oncology Outpatient	no change

Hospital Name	Peer Group	DOI Region	Service Line	
UCHealth Poudre	Large	Ft. Collins	Organ Transplant Surgery	no change
alley Hospital		Orthopedics Inpatient	no change	
			Pediatrics Inpatient	no change
			Pediatrics Outpatient	no change
			Physical Medicine and Rehabilitation	no change
			Radiology	no change
UCHealth	Large	Denver	Bariatric Surgery	No change
University of	3		Behavioral Health Inpatient	Increased Services
Colorado			Behavioral Health Outpatient	No change
Hospital			Cardiovascular Inpatient	No change
			Cardiovascular Outpatient	No change
			Emergency Department	No change
			Endocrinology	No change
			Gastroenterology & Hepatology	No change
			General Surgery	No change
			Infectious Disease Inpatient	No change
			Internal Medicine (Primary Care)	No change
			Kidney & Nephrology Inpatient	No change
			Kidney & Nephrology Outpatient	No change
			Neonatal Inpatient	No change
			Neurology/Neurosurgery Inpatient	No change
			Neurology/Neurosurgery Outpatient	No change
			Obstetrics Inpatient	No change
			Oncology Inpatient	No change
				No change
			Oncology Outpatient	No change
			Organ Transplant Surgery Orthopedics Inpatient	-
				No change
			Pediatrics Inpatient	No change
			Pediatrics Outpatient	No change
			Physical Medicine and Rehabilitation	No change
UCII a alth. Varana	11 a ali	\\ <i>I</i> = = 4	Radiology	No change
UCHealth Yampa	meaium	West	Bariatric Surgery	no change
Valley Medical Center			Behavioral Health Inpatient	no change
Center			Behavioral Health Outpatient	no change
			Cardiovascular Inpatient	no change
			Cardiovascular Outpatient	no change
			Emergency Department	Increased Services
			Endocrinology	no change
			Gastroenterology & Hepatology	no change
			General Surgery	no change
			Infectious Disease Inpatient	no change
			Internal Medicine (Primary Care)	no change
			Kidney & Nephrology Inpatient	no change
			Kidney & Nephrology Outpatient	no change
			Neonatal Inpatient	no change
			Neurology/Neurosurgery Inpatient	no change
			Neurology/Neurosurgery Outpatient	no change
			Obstetrics Inpatient	no change
			Oncology Inpatient	no change
			Oncology Outpatient	no change

Hospital Name	Peer Group	DOI Region	Service Line	
UCHealth Yampa	Medium	West	Organ Transplant Surgery	no change
Valley Medical			Orthopedics Inpatient	no change
Center			Pediatrics Inpatient	no change
			Pediatrics Outpatient	no change
			Physical Medicine and Rehabilitation	no change
			Radiology	no change
Vail Health	Medium	West	Bariatric Surgery	no change
Hospital			Behavioral Health Inpatient	no change
			Behavioral Health Outpatient	no change
			Cardiovascular Inpatient	no change
			Cardiovascular Outpatient	no change
			Emergency Department	no change
			Endocrinology	no change
			Gastroenterology & Hepatology	no change
			General Surgery	no change
			Infectious Disease Inpatient	no change
			Internal Medicine (Primary Care)	no change
			Kidney & Nephrology Inpatient	no change
			Kidney & Nephrology Outpatient	no change
			Neonatal Inpatient	no change
			Neurology/Neurosurgery Inpatient	no change
		West	Neurology/Neurosurgery Outpatient	no change
			Obstetrics Inpatient	no change
			Oncology Inpatient	no change
			Oncology Outpatient	no change
			Organ Transplant Surgery	no change
			Orthopedics Inpatient	no change
			Pediatrics Inpatient	no change
			Pediatrics Outpatient	no change
			Physical Medicine and Rehabilitation	no change
			Radiology	no change
Valley View	Medium		Bariatric Surgery	no change
Hospital	mediam	WC3C	Behavioral Health Inpatient	no change
.osp.tat			Behavioral Health Outpatient	no change
			Cardiovascular Inpatient	no change
			Cardiovascular Outpatient	no change
			Emergency Department	no change
			Endocrinology	no change
			Gastroenterology & Hepatology	no change
			General Surgery	no change
			Infectious Disease Inpatient	no change
			Internal Medicine (Primary Care)	no change
				-
			Kidney & Nephrology Outpatient	no change
			Kidney & Nephrology Outpatient	no change
			Neonatal Inpatient	no change
			Neurology/Neurosurgery Inpatient	no change
			Neurology/Neurosurgery Outpatient	no change
			Obstetrics Inpatient	no change
			Oncology Inpatient	no change
			Oncology Outpatient	no change

Hospital Name	Peer Group	DOI Region	Service Line	
Valley View M Hospital	Medium	West	Organ Transplant Surgery	no change
			Orthopedics Inpatient	no change
			Pediatrics Inpatient	no change
			Pediatrics Outpatient	no change
			Physical Medicine and Rehabilitation	no change
			Radiology	no change
Weisbrod	Small	East	Bariatric Surgery	no change
Memorial County			Behavioral Health Inpatient	no change
Hospital			Behavioral Health Outpatient	no change
			Cardiovascular Inpatient	no change
			Cardiovascular Outpatient	no change
			Emergency Department	no change
			Endocrinology	no change
			Gastroenterology & Hepatology	no change
			General Surgery	no change
			Infectious Disease Inpatient	no change
			Internal Medicine (Primary Care)	no change
			Kidney & Nephrology Inpatient	no change
			Kidney & Nephrology Outpatient	no change
			Neonatal Inpatient	no change
			Neurology/Neurosurgery Inpatient	no change
			Neurology/Neurosurgery Outpatient	no change
			Obstetrics Inpatient	no change
			Oncology Inpatient	no change
			Oncology Outpatient	no change
			Organ Transplant Surgery	no change
			Orthopedics Inpatient	no change
			Pediatrics Inpatient	no change
			Pediatrics Outpatient	
			·	no change
		Fact	Physical Medicine and Rehabilitation	no change
M	C 11		Radiology	no change
Wray Community	Small	East	Bariatric Surgery	no change
District Hospital			Behavioral Health Inpatient	no change
			Behavioral Health Outpatient	no change
			Cardiovascular Inpatient	no change
			Cardiovascular Outpatient	no change
			Emergency Department	no change
			Endocrinology	no change
			Gastroenterology & Hepatology	no change
			General Surgery	no change
			Infectious Disease Inpatient	no change
			Internal Medicine (Primary Care)	no change
			Kidney & Nephrology Inpatient	no change
			Kidney & Nephrology Outpatient	no change
			Neonatal Inpatient	no change
			Neurology/Neurosurgery Inpatient	no change
			Neurology/Neurosurgery Outpatient	no change
			Obstetrics Inpatient	no change
			Oncology Inpatient	no change
			Oncology Outpatient	no change

Hospital Name	Peer Group	DOI Region	Service Line	
Wray Community District Hospital		East	Organ Transplant Surgery	no change
			Orthopedics Inpatient	no change
			Pediatrics Inpatient	no change
			Pediatrics Outpatient	no change
			Physical Medicine and Rehabilitation	no change
			Radiology	no change
Yuma District Hospital	Small	East	Bariatric Surgery	no change
			Behavioral Health Inpatient	no change
			Behavioral Health Outpatient	no change
			Cardiovascular Inpatient	no change
			Cardiovascular Outpatient	no change
			Emergency Department	no change
			Endocrinology	no change
			Gastroenterology & Hepatology	no change
			General Surgery	no change
			Infectious Disease Inpatient	no change
			Internal Medicine (Primary Care)	no change
			Kidney & Nephrology Inpatient	no change
			Kidney & Nephrology Outpatient	no change
			Neonatal Inpatient	no change
			Neurology/Neurosurgery Inpatient	no change
			Neurology/Neurosurgery Outpatient	no change
			Obstetrics Inpatient	no change
			Oncology Inpatient	no change
			Oncology Outpatient	no change
			Organ Transplant Surgery	no change
			Orthopedics Inpatient	no change
			Pediatrics Inpatient	no change
			Pediatrics Outpatient	no change
			Physical Medicine and Rehabilitation	no change
			Radiology	no change