# School Health Services Program

Department of Health Care Policy and Financing and Colorado Department of Education

Program Updates
Annual Training 2023

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Department of Health Care Policy and Financing

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# Agenda

#### **HCPF**

- New guidance
- Stakeholder program
- New coordinator mentorship
- Monthly Office Hours
- NPI requirement
- NAME
- Program Reminders
- Continuous Coverage Unwinding

#### CDE

- Local Services Plan
- Reimbursement Spending Report
- Parental Consent Proposed Rule
- Website and Flyer updates

# Acronyms

Acronym	Full Name
BOCES	Boards of Cooperative Education Services
C4H	Connect 4 Health
CDE	Colorado Department of Education
CHP+	Child Health Plan Plus
CMS	Centers for Medicare and Medicaid Services
FAQs	Frequently Asked Questions
FERPA	Family Education Rights Privacy Act
FTE	Full Time Equivalent
FY	Fiscal Year
HCPF	Department of Health Care Policy and Financing
HFC	Health First Colorado
HIPAA	Health Insurance Portability and Accountability Act
IDEA	Individuals with Disabilities Education Act
IEP	Individualized Education Program

# Acronyms continued

Acronym	Full Name
IFSP	Individualized Family Services Plan
LSP	Local Services Plan
NAME	National Alliance for Medicaid in Education
NPI	National Provider Identifier
OPR	Ordering, Prescribing, and Referring
PACAP	Public Assistance Cost Allocation Plan
PCG	Public Consulting Group
PHE	Public Health Emergency
PII	Personally Identifiable Information
PSA	Public Service Announcement
RAE	Regional Accountable Entity
RSR	Reimbursement Spending Report
SHS	School Health Services
SPA	State Plan Amendment

# HCPF Updates

# New CMS guidance

Delivering Services in School Based Settings: A Comprehensive Guide to Medicaid Services and Administrative Claiming

- Issued May 18, 2023
- Resource for state Medicaid agencies regarding ways in which they may implement a school-based program. Proposed timelines for any changes will be communicated to participating school districts.
- Result of Bi-Partisan Safer Communities Act

## New CMS guidance Proposed Changes

#### Already implemented

√Free Care

✓Interim Rates

✓Expanded provider qualifications

#### **Mandatory Changes**

☐Bus aides no longer meet Specialized Transportation requirement

□Time study for the full year

#### Potential changes

- Reduced number of moments
- Service documentation requirements



# New CMS guidance Estimated Timeline

FY 2024-25 FY 2025-26 FY 2023-24 FY 2022-23 Prospective Special Special **Implementation** Financing Financing May 18, 2023 Date July 1, 2025 Division works **Division Review** CMS Issues with CMS to Guide and CMS deadline for Guidance Develop approve changes to mandatory changes **Implementation** PACAP and SPA June 1, 2026 Plan

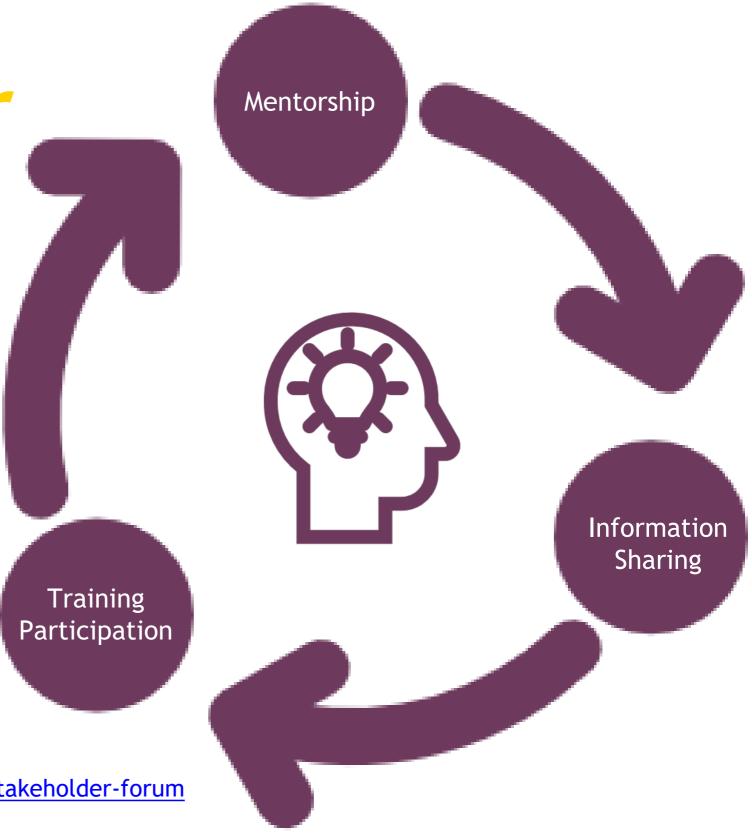
The SHS program will operate according to current rules and regulations in the program manual until changes have been approved by CMS.



# SHS Stakeholder Program

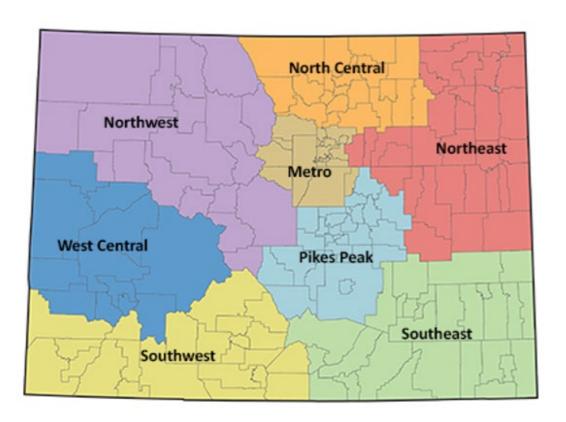
#### Stakeholder Website

- Areas of Knowledge Grid
- Regional Representation
- Meeting Dates
- Contact Information



https://hcpf.colorado.gov/school-health-services-stakeholder-forum

# SHS Stakeholder Program



Metro Region	Home District
Lynda Keeley	Cherry Creek
Marie LeBlanc	Englewood Schools
Nancy Bunjes	Adams 12 Five Star

North Central Region	Home District
Gary Galvin	Weld 6

Northwest Region	Home District
Hattie Pinkston	La Plata 9-R
Eva Geske	Mesa County Valley

Pikes Peak Region	Home District
Sheryl Pixley	El Paso 49
Leslie Burdekin	Pikes Peak BOCES
Michelle Camille	Pueblo School District 60

West Central Region	Home District
Eva Geske	Mesa County Valley

Southwest Region	Home District
Marlee Hart	Archuleta/Dolores/Montezuma-Cortez/San Juan
	BOCES

Southeast Region	Home District
Jessie Wallace	Otero 1 - East Otero

Community Partners	Representing	
Joe Kinney	Kinney & Associates	
Jason Ambrose	The Consortium	
Aurora Villarreal	Frontline	

# New Coordinator Mentorship

- Welcome email included resources, program contacts, and training links
- Monthly Sessions start in September, including:
  - Fellow new coordinators
  - A stakeholder representative
  - Representatives from CDE, HCPF, and PCG
- Sign-up email coming soon
- In-depth session during Mid-Year Training



# Monthly Office Hours

- Started in April
- Every first Wednesday of the month at 1:00 pm
- Any school district/BOCES staff supporting SHS program can attend
- Confidential
- Not recorded
- SHS program questions can be asked during the meeting or submitted in advance via anonymous survey
- Zoom pre-registration required



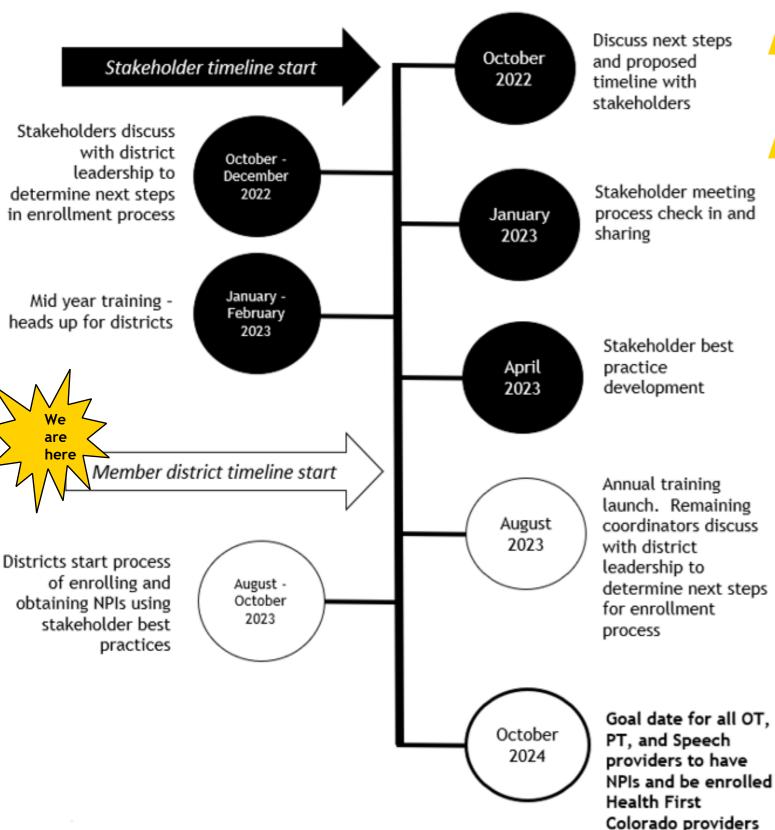
# National Provider Identifier (NPI) Requirement

The National Provider Identifier (NPI) number for the ordering, prescribing, or referring (OPR) provider is required for all Physical Therapy (PT), Occupational Therapy (OT), and Speech, Language, and Hearing Services with a date of service of January 1, 2022 or later.

- ✓Phase 1 District/BOCES NPI used
- Phase 2 Individual Providers must obtain an NPI and register as a Medicaid provider



https://hcpf.colorado.gov/opr-claims



# NPI Requirement

- <u>Detailed NPI OPR guide</u> will be emailed to all coordinators following training
- Stakeholder-developed best practices
- Process must be complete by June 2024
- Required for PTs, OTs, and SLPs to be on October -December 2024 (OD24) direct service staff pool list
- Medicaid Provider Enrollment could take several weeks

# National Alliance for Medicaid in Education (NAME)

NAME & MANAGEMENT OF THE PROPERTY OF THE PROPE

- Region 3 State Medicaid Agency Representative - Shannon Huska
- NAME Secretary Marlee Hart
- Program Committee Chairperson
  - Marie LeBlanc
- Membership Committee Chairperson
  - Olga Gintchin

www.medicaidforeducation.org

Save the Date

NAME

21st annual conference

"Deeps in the Heart of Medicaid"

> DALLAS, TEXAS OCTOBER 23-26, 2023

# Program Reminders

- Subscriptions available on HCPF website
  - Provider bulletins
  - Newsletter
- Staffing changes? Let us know
- SHS Website
  - Program Manual
  - Recorded training sessions
- Know your contract with HCPF
  - Program requirements
  - Provider billing
  - HIPAA



# Public Health Emergency Continuous Coverage Unwinding

### End of the PHE

#### The COVID-19 Public Health Emergency (PHE) ended on May 11th, 2023

 End of the PHE webpage in the PHE Resource Center provides an overview of emergency flexibilities - what was used, what wasn't, what was made permanent, what is ending

#### The End of the Continuous Coverage Requirement

- HCPF began regular eligibility renewal processes- first notices out in March for May renewals
- Not all members will be renewed at the same time
- The renewal redetermination process will continue each month through April 2024 for all 1.75 million members



# PHE Planning Resource Center Links to Toolkits, FAQs, Reporting & more!

#### Public Health Emergency Planning



# End of the Federal COVID-19 Public Health Emergency

May 11, 2023, marks the end of the federal COVID-19 public health emergency (PHE) that began in March 2020.

We created the resources on this page to help community partners, advocates, and stakeholders understand and navigate these important changes.

#### Stay Up-to-Date

Sign up for Public Health Emergency Monthly Updates

Past

Subscribe now

#### Newsletters

May 2023 - End of PHE

A --- 1 2022



# Renewal Cycle Member Communications

Member remains on HFC or moves to CHP+

Member receives renewal notice



Member submits renewal packet

Notice of Action Letter

Member transitions to other coverage

#### Initial Renewal Outreach: Time to Renew!

HCPF sends renewal packet, email, text, push notification via Health First Colorado app to members

#### **Reminder Outreach: Take Action Now**

HCPF (via Enrollment Broker) sends letter to those who have NOT taken action

RAEs/CHP+ plans outreach to all members, especially their high risk and/or focus populations, who have not taken action (email, text, phone, letter)

#### **Transition Outreach:**

HCPF sends letter directing to Connect for Health (C4H) exchange plan options where appropriate

C4H does direct outreach

**Ongoing broad outreach:** HFC website, traditional & social media, HFC app, PEAK, member newsletters, call centers, partner & provider messaging, posters/flyer materials in libraries, homeless shelters, clinics, PSA campaign.



### Partner Messaging Toolkits

#### **Update Your Address**

- Messaging to remind members to update their address and communication preferences
- Available in English, Spanish and the top 11 languages
- Download the Health First Colorado App

#### **Renewal Education**

- Education for partners assisting members in renewals process
- Video Series
   English/Spanish member
   messaging (videos)
- Renewals webpage at HealthFirstColorado.com

#### Take Action on Your Renewal

- Increase member awareness about renewals
- Newsletter, Emails, social media graphics, printable fliers
- Transitions in coverage information
- English/Spanish available now, other languages coming soon



### Transcreation of Materials

#### Coming soon...

In addition to English & Spanish, materials in the following campaigns will be transcreated into the top 11 languages spoken by members

- Take Action on Your Renewal
- Keep CO Covered
- Scam Alert

Amharic, Arabic, Burmese, Chinese, Dari, Pashto, Russian, Somali, Swahili, Ukrainian, and Vietnamese



### Scam Prevention

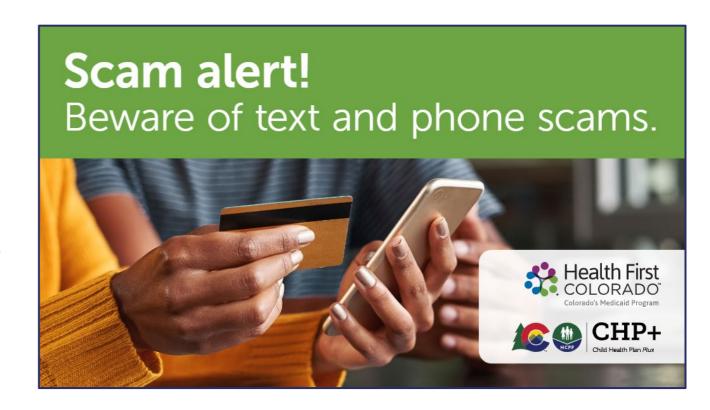
Please share this member alert!

#### **Partner resources:**

hcpf.colorado.gov/alert

- Mini partner toolkit
- News release
- Other languages coming soon

Note: HCPF may contact members via phone to update their address if we have received returned mail

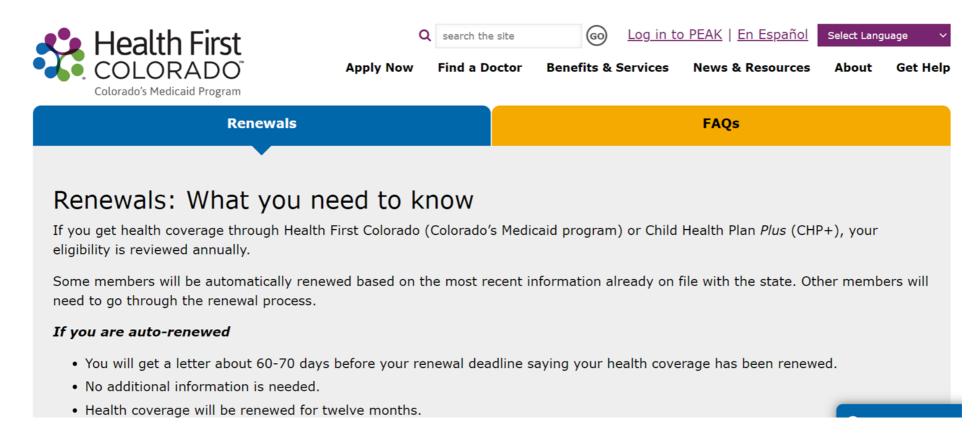




#### Health First Colorado Renewals Page

High-level information for members about the renewal process

Available in English and Spanish





# Increasing Member Awareness Public Service Announcement

- Update Your Address and Communications Preferences So We Can Reach You
- Renewals are Starting Complete, Sign & Return your Renewal Packet
- Transitions in Coverage What if you no longer qualify?



Began in April 2023

Broadcast on 281 radio & TV stations across Colorado

In English and Spanish



# Printable Flyers

Print and hang flyers in public areas to increase member awareness

Take Action
Toolkit/flyers

Keep CO Kids Covered/flyers







#### Do You Have Medicaid or CHP+? **Get Ready to Renew!**



Update your contact information and sign up for notifications in the Health First Colorado app or your PEAK account.



When it's your time to renew, complete, sign and return your paperwork right away.



Return documentation through the Health First Colorado app, online at co.gov/PEAK, or by mail.



Need help? Scan the QR code to find your County Department of Human Services or visit hfcgo.com/renewals



#### What if I no longer qualify?

Other health coverage options include:

- Employer coverage, check with your employer to learn about options, rules and deadlines.
- · Coverage through a family member's health insurance.
- Coverage through Connect for Health Colorado (Colorado's official health insurance marketplace).
- Coverage through Medicare, for people age 65 or older or people under 65 with certain disabilities.
- Coverage for active or former military, naval, or air service through Tricare (active) or VA (veterans).

If you have questions or need help visit hfcgo.com/options to learn more.



### What can you do to help?

- \* Share renewal messaging in the partner toolkits with members:
  - > Add messaging about renewals in emails, newsletters and on websites
  - > Share social media messages and graphics
- \* Familiarize yourself with the Partner Education Toolkit so you can help members who may need assistance and/or direct them to someone who can help.
- Check the regularly updated FAQs https://hcpf.colorado.gov/covid-19-public-health-emergency-faqs
- Sign up for the COVID-19 Public Health Emergency Updates Newsletter to receive important updates and new tools as they are released.



# How best can we reach kids and families?



Please share your feedback and questions with:

alison.ledden@state.co.us



# Questions

# Colorado Department of Education Updates

# Local Services Plan (LSP)

- Covers a 5-year period (Ex: June 30, 2023 July 1, 2028)
- Community input via Health Advisory Committee to:
  - Identify and prioritize health needs
  - Determine LSP budget using previous cost reconciliation data
- LSP submission must include:
  - (1) Electronic version of the LSP (Word preferred)
  - (2) Signed Assurances page
- E-mail the LSP and signed assurances page to Omar (<u>Estrada O@cde.state.co.us</u>)

### LSP Document Outline

- I. Cover Page
- II. Identification of Community Health Needs
  - a) Community Health Needs Assessment
  - b) Uninsured/Underinsured Health Needs Assessment
  - c) Community Participation

#### III.Program Plan

- a) Program Administration
- b) Health Services
- c) Expenditures by CDE Category
- IV. Goals and Objectives
- V. Assurances Page

#### What is an Allowable Expenditure?

#### Allowable expenditures...

- (1) Are spent on a health need
- FTE/contracted personnel, equipment, professional development, or other expenditure must be satisfying a health need and can't be used for general education purposes
- (2) Aligns with the CDE approved LSP
- Reflects input provided by the local community

If you are still unsure? Check out the Expenditure Allowability Support Document on the CDE SHS website or send Omar Estrada (Estrada O@cde.state.co.us) an email.

#### LSP Revisions vs. Renewals

#### LSP Revisions

- Can be initiated at any time during the 5-year plan period
- Must reflect community identified health needs
- Must include
  - o (1) Revised LSP
  - (2) LSP companion form

#### LSP Renewals

- CDE recommends ten months to complete a new LSP submission
- If you don't know when your LSP ends, check the CDE SHS website to find your cohort group <a href="mailto:cde.state.co.us/healthandwellness/school-health-services-program-annual-report-timeline">cde.state.co.us/healthandwellness/school-health-services-program-annual-report-timeline</a>

# LSP Deadline Update

LSP submission deadlines will return to the "pre-public health emergency" timeline.

Deadlines for LSPs ending in 2024:

- Initial review deadlines will always be 2-weeks before the final submission.
  - Monday, June 17, 2024
- **Final submission:** will always be on June 30<sup>th</sup>, <u>or</u> the next business day if on a weekend.
  - Monday, July 1, 2024

# Reimbursement Spending Report (RSR) to CDE

#### What is it?

 The RSR is CDE's form to track annual (fiscal year) Medicaid reimbursement spending

#### Why is it important?

- Helps CDE to
  - Track spending
  - Compare alignment with the LSP
  - Share information succinctly with HCPF
  - Create new tools: (Data flyer and the Expenditure Allowability Support Document)

## What is new on the RSR?

#### Major updates:

- Reports will be reviewed on a rolling basis.
- Administrative & Health Service Narratives are required.
- Help boxes on the report have been updated.
- A new assurances page was added to the end of the report.

#### Minor updates:

- Many minor formatting changes were made.
- Some questions were updated for clarity and functionality.
- It is now possible to submit more than one form (for coordinators submitting more than one RSR).

## Cover Page



#### School Health Services Program FY 2022-23 Reimbursement Spending Report to CDE

#### Form Login Account:

New Users / Returning Users <u>CLICK HERE</u> to setup or return to your account for this form. Creating an account enables you to return to this form and your submitted results. An account will also enable you to partially complete this form and return later to finish the form. The account you establish is only for this form. **Enter numbers only in fields requesting a number, do not type words**. **Use tab key or mouse to move to next box. Select the categories where your district spent funds, this will populate the forms with the items you need to answer. If no funds were spent on a category, do not select it. No need to enter zeros.** 

	ory, do not select it. No need to enter zero
Select your District/BOCES name from the	list below: * ③
Example School District	<b>~</b>
lick here for a full list of district/BOCES names	
1edicaid Coordinator First Name: *	Medicaid Coordinator Last Name: *
Medicaid Coordinator First Name: * Omar  Medicaid Coordinator Email Address: *	Medicaid Coordinator Last Name: *

- District/BOCES Name (Drop-down)
- Coordinator Name & Contact information
- (Optional) Save & return feature

## Administrative Expenditures

#### Administrative Expenditures Instructions Select the administrative category that received reimbursement funds in the section below. If there were no administrative expenses, do not select any category. By selecting an admin category, you will be required to provide the total expenditure amount and a brief narrative of what is included in the total amount. Click here for support on what should go in this section As a reminder, it is recommended that total administration costs not exceed 20% of total expenditures for a program. This is exempt for new districts/BOCES participating in the School Health Services program. For questions or concerns, contact Omar Estrada (Estrada O@cde.state.co.us) Program Administration Category Expenditures ? ▼ FTE/Contracted Personnel ✓ Equipment/Material/Supplies ✓ Professional Development/Trainings ✓ Other Administrative Costs FTE/Contracted Personnel \* ② Description of Expenditures \* 3 0.00 Equipment/Materials/Supplies \* ② Description of Expenditures \* 3 0/200 words Professional Development/Training \* ② Description of Expenditures \* ? 0/200 words Other Administrative Costs \* ? Description of Expenditures \* ? 0/200 words Total Administrative Expenditures: \$0.00 Calculate

- Expenditures relating to the administration of the program, which can include Coordinator Salary & Travel, certain indirect costs, billing agent fee, and Medicaid administrative team supplies/equipment.
- Check-boxes in this section populate questions that need responses.

## Health Services Expenditures

#### Health Services Expenditures Instructions Select the Health Service category that received reimbursement funds in the section below. If there were no Health Service expenses, do not select any category. Selecting a Health Service category will populate only relevant questions that require a response which includes providing a narrative. If you need further assistance, please contact Omar Estrada (Estrada O@cde.state.co.us) Click here for support on what should go in this section Select the Health Service Category(s) in which your district/BOCES spent money: Nursing ✓ Mental Health Student Health □ Special Services Provider □ Outreach & Enrollment □ Transportation Nursing Nursing Category Expenditures \* ? ✓ FTE/Contracted Personnel ✓ Equipment/Material/Supplies ✓ Professional Development/Trainings ✓ Screenings/Assessments ✓ Assistance/Emergency Funds FTE/Contracted Personnel Expenditure \* ? # of FTE \* ? Equipment/Material/Supplies Expenditure \* ② Professional Development/Training Expenditure \* ? 0.00 Screenings/Assessments Expenditure \* ③ Assistance/Emergency Funds Expenditure \* 3 Total Nursing Expenditure ② \$0.00 Calculate Category-Specific Narrative information (Enter narrative in the space below. Hover over the question mark for help.) \* ③ FTE/Contracted Personnel: Equipment/Material/Supplies: Professional Development/Trainings: Screenings/Assessments: Assistance/Emergency Funds:

- Expenditures relating to the provision of health services.
- This section is separated into the same Health Service categories and subcategories found in the LSP.
- Check-boxes in this section populate questions that need responses.

## Summary of Expenditures



- Nothing is requested; this section is solely for the benefit of the individual completing the report.
- Use the totals provided to verify accuracy and completeness.

## Annual Notifications & Participation

#### Annual Notifications & Intent to Continue Participation

 Public agencies (e.g. public school districts) must provide written notification to parents prior to accessing a child's public benefits for the first time, and <u>annually thereafter</u>. Satisfying this requirement may vary by public agency.

The full list of requirements for the annual notification to parents may be found on the <u>U.S. Department of Education website</u>. Please consult your district's legal team concerning questions related to the relevant regulations of the annual notice.

- \* ②
- I understand and acknowledge the above information, and annual notifications HAVE been sent to parents/legal guardians for this reporting period.
- I understand and acknowledge the above information, but annual notifications HAVE NOT been sent to parents/legal guardians for this reporting period.
- 2. Does your district intend to continue its participation in the School Health Services program for the next fiscal year (FY 2024-25)?

If the "NO" option is selected, the medicaid coordinator listed on this report will receive a follow-up for confirmation.

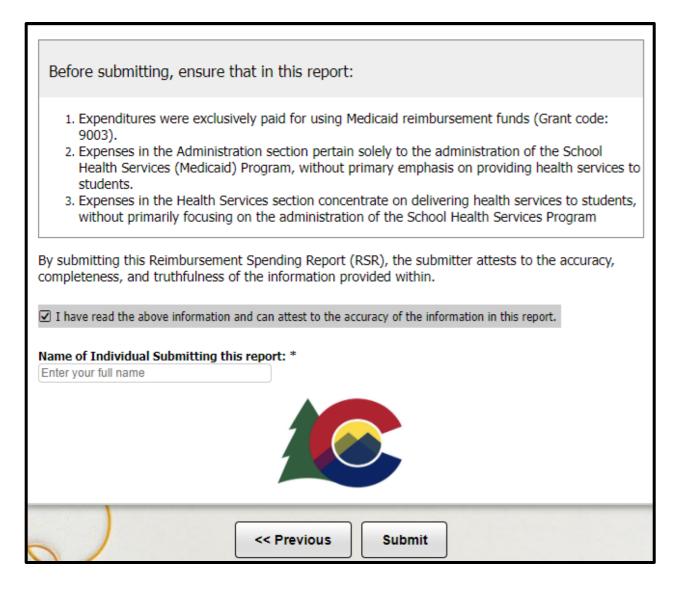
- \* (?
- YES, our school district DOES intend to continue its participation in the School Health Services program.
- O NO, our school district DOES NOT intend to continue its participation in the School Health Services program.





- Confirmation that required annual written notification have been sent to parents prior to accessing a child's public benefits and annually thereafter.
- Continued district/BOCES participation in the SHS program.

## Final Acknowledgement



- Confirmation that information submitted is accurate, complete, and truthful by the individual submitting the report.
- Name of the report submitter.

## Report Narrative Guidance

When completing your RSR narratives, remember the following phrase:

### "Before you submit, take a S.I.P.!"

- Scope: Is the item/service being described covered by Medicaid reimbursement dollars?
- > <u>Identify</u>: Is the item/service identifiable? Is it uniquely searchable?
- ➤ Purpose: Does the item/service satisfy a student health or program administration need?

A new support document covering narratives will be available on October 1, 2023 with the annual CDE SHS website update.

### FY 2021-22 RSR Data Overview

How funds were spent statewide in FY 2021-22:

```
• Administration = $6,421,908
```

- Health Services = \$ 59,748,796
- 925 Total FTE

#### Spending by Category:

```
1. Nursing Services ($ 27.31 million | 530.55 FTE)

2. Mental Health ($ 16.66 million | 205.69 FTE)

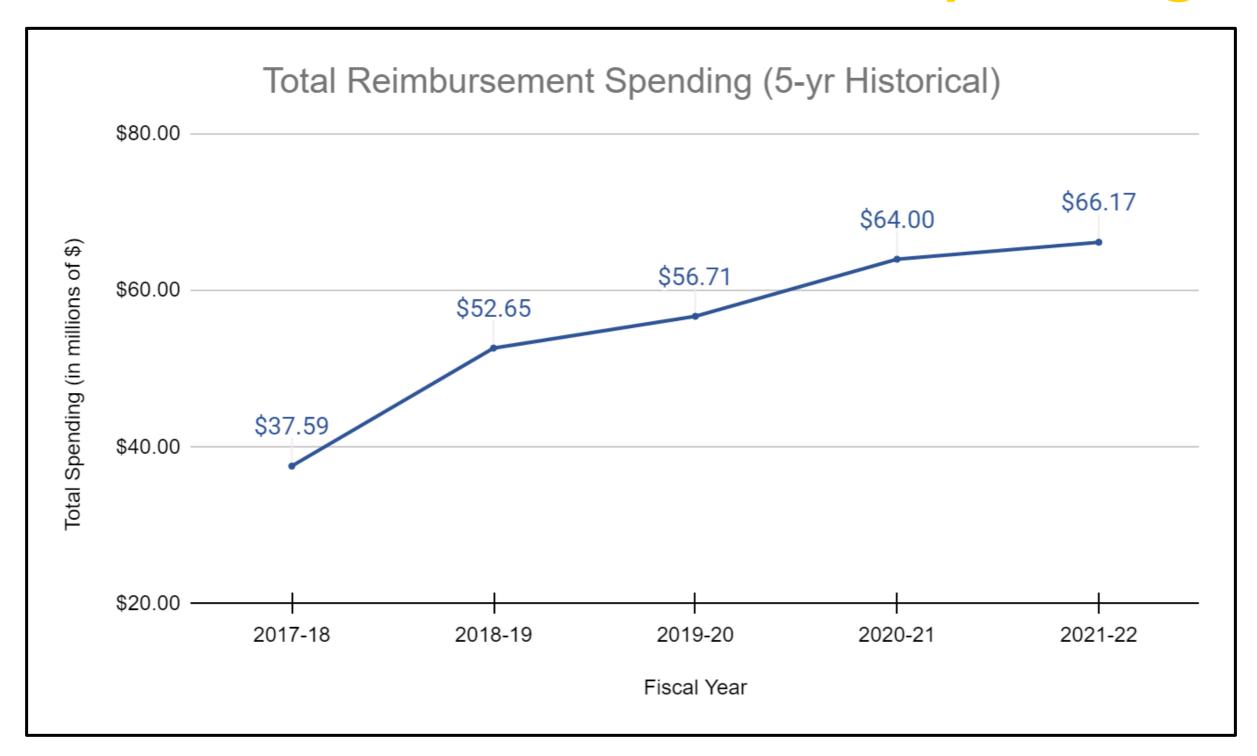
3. Special Services Providers ($ 6.52 million | 78.31 FTE)

4. Student Health ($ 6.14 million | 70.19 FTE)

5. Outreach & Enrollment ($ 1.90 million | 25.90 FTE)

6. Transportation ($ 1.21 million | 14.35 FTE)
```

### Historical Reimbursement Spending



## Parental Consent Forms

Prior to accessing a child's or parent's public benefits for the first time, a public agency must:

- Obtain written parental consent informing parents of what personally identifiable information (PII) may be disclosed, why, and with whom the information will be shared. This is required under the Family Education Rights Privacy Act (FERPA).
- Provide notice to parents of their rights under the Individuals with Disabilities Education Act (IDEA), including their right to:
  - Not be required to sign up for or enroll in public benefits or insurance programs in order to receive services.
  - Not incur out-of-pocket expenses, or otherwise have their insured benefits negatively impacted.
  - Not have their child's services affected if consent is refused.
  - Withdraw or refuse consent at any time.

## More on consent forms

This parental consent form concerns the disclosure of PII; It is not consent to bill Medicaid.

If you are unfamiliar with your district/BOCES one-time consent forms or annual notification practices, speak to your legal team.

**Note:** CDE will review parental consent forms for districts/BOCES under comprehensive review. We also ask if parental notifications were sent in the annual RSR.

# Proposed Rule

- "...the Secretary proposes to amend the IDEA Part B regulations to remove the requirement for public agencies to obtain parental consent prior to accessing for the first time a child's public benefits or insurance (e.g., Medicaid, Children's Health Insurance Program (CHIP)) to provide or pay for required IDEA Part B services."
- Portion of the summary from a proposed rule (Document #2023-10542) submitted by the Department of Education on May 18, 2023.

**Notice:** This is a proposed rule for **IDEA Part B** regulations. Written consent informing parents of what PII may be disclosed, why, and with whom the information will be shared is **still required under FERPA**.

# Proposed Rule (cont.)

#### Next steps:

- The public comment period closes on August 1, 2023.
- Public comments must be processed.
- Additional reviews will be conducted.
- A final rule will then be published.

#### Keep in mind:

- (1)This is still a proposed rule and currently doesn't change anything.
- (2)Once finalized, we will communicate program updates via email.
- (3) If you have any questions, please send them our way.

Link to proposed rule: <a href="federalregister.gov/documents/2023/05/18/2023-10542/assistance-to-states-for-the-education-of-children-with-disabilities">federalregister.gov/documents/2023/05/18/2023-10542/assistance-to-states-for-the-education-of-children-with-disabilities</a>

### New CDE SHS Education Tool

### Users of the tool can expect:

- An online education tool covering all aspects of the CDE SHS program
- Short modules with lots of useful information
- Annual, or more frequent, updates based on changes to the CDE SHS program
- Opportunity to provide feedback

Access and instructions will be sent via email October 1, 2023 with the regular CDE SHS website update.

## Website updates

#### Updates to the CDE SHS website:

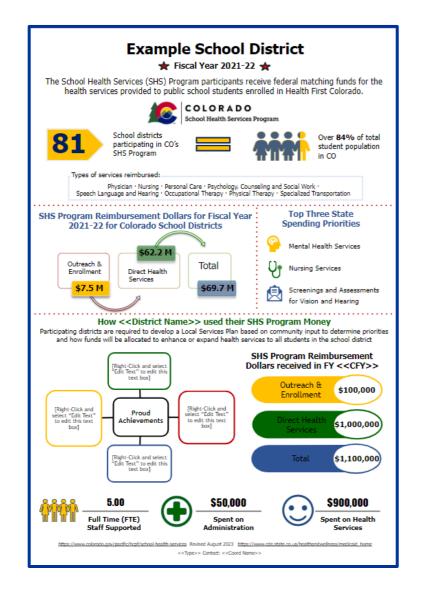
- 2024 LSP guidance and templates
- 2023-2024 CDE SHS program timeline
- Reimbursement Spending Report updated link
- New or updated support documents

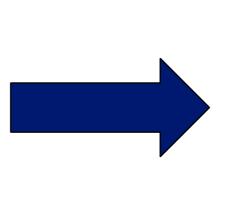
Updates will go live October 1, 2023. CDE SHS program web link:

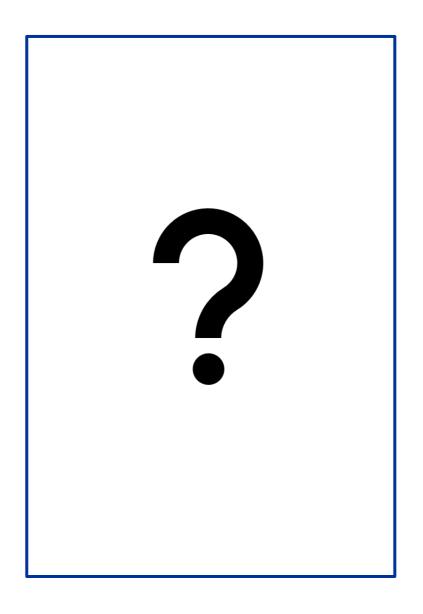
cde.state.co.us/healthandwellness/medicaid

# Flyer Update Project

We are updating the state and district/BOCES FY 2022-23 data flyers! Let us know what changes need to be made.







## Important Dates

#### For Local Services Plan ending in 2023:

New LSP due: Thursday, August 31, 2023

#### For Local Services Plan ending in 2024:

- Initial review: Monday, June 17, 2024
- Final submission: Monday, July 1, 2024

### Reimbursement Spending Reports to CDE:

- Report opens: October 2, 2023
- Report due: February 29, 2024

District/BOCES data flyers will be sent after annual training on Monday, August 12, 2023.

# Need additional support?

There are many direct support options available:

Schedule a 1-1 Meeting with Omar:

https://doodle.com/bp/omarestrada/1-1-with-omar

Email your question(s):

Estrada O@cde.state.co.us

Call with your question(s):

> 303-815-0745

For all CDE SHS documents, guides, and other supports:

- cde.state.co.us/healthandwellness/medicaid\_home
- > OR search "Medicaid" on CDE's website search bar

# Questions

### Thank You

Olga Gintchin School Health Services Administrator Department of Health Care Policy and Financing Special Financing Office Olga.Gintchin@state.co.us 303-866-4234 Omar Estrada
School Health Services Consultant
Colorado Department of Education
Estrada\_O@cde.state.co.us
303-815-0745

