



# CHASE

Colorado Healthcare Affordability and  
Sustainability Enterprise

## Hospital Transformation Program (HTP) Community Advisory Committee (CAC) Meeting Notes

June 21, 2021 from 3 p.m.-4:30 p.m.

Via [Zoom](#)

HTP CAC in attendance: Dede de Percin, Allison Neswood, Brace Gibson, Isabel Cruz, and Mark Levine.

HCPF in attendance: Nancy Dolson, Matt Haynes, Joe Sekiya, Courtney Ronner, Cynthia Miley, and Karola Cochran.

Also, in attendance: Catherine Snider, Curt Curtsinger, and Shaunalee Fruit.

### 1. Call to order and introductions - Allison Neswood - 3:00-3:26pm

Allison asked for a longer introduction from everyone to include Job title, background, how long involved with HTP CAC, what keeps you coming back to the meetings, what do you hope to accomplish and anything else you would like to add.

**Neswood** - Works at Colorado Center on Law and Policy, has been involved with HTP CAC since it began. She is also on the CHASE Board. She likes the structure of HTP CAC and comes to the meetings to get help from smart community members, work with HTP, community health needs and to engage the community. The scope of this Advisory Council is fluid.

**Levine** - Physician who worked at CMS at the Denver Regional Office for a part of his career. He is involved with HTP CAC because of the value-based approach. He is also a consultant to the Agency on Aging and is concerned with community health. This is a wonderful opportunity to look at value in healthcare as a local phenomenon.

**Cruz** - Has been with HTP CAC for a year. Believes that hospitals can be more responsive to communities. She is interested in informing hospitals of that. She has experience in community engagement work.

**De Percin** - Her organization is a grass tops and grass roots one. She convenes health alliances in Denver and around the state of Colorado.



# CHASE

Colorado Healthcare Affordability and  
Sustainability Enterprise

June 21, 2021 HTP CAC Meeting Notes (continued)

**Gibson** - She replaced Katie Breen to bridge quality incentive work. She is happy to join.

**Dolson** - Director of Special Financing Division at HCPF. HCPF sees this HTP CAC as being core to the program being successful. We are successful because of engagement with stakeholders like you. HTP CAC is a space for community stakeholder's engagement. It's about how we can further advance the program. It's a five-year program, and at the end of it, we will have results as well as lessons learned.

**Haynes** - Lead on HTP. Adding to Nancy's points, I come to the meetings to get feedback from the community and engage with the community and to see how we look at the program and evaluate it for the future. This is a great forum. Also, HQIP has great opportunities.

**Ronner** - Is in communications at HCPF, Grew up in member associations. She is interested in policy and implementation as well as community engagement. It is great to be part of this group.

**Sekiya** - Works with Matt Haynes. Adding to what Nancy, Matt and Courtney said, your contributions are very important. We value your feedback.

**Cochran** - Is Nancy Dolson's assistant. I provide support to HTP CAC with scheduling meetings, providing administrative support and other support as needed. I enjoy and appreciate the perspective of the community members and the program goals.

**Fruit** - I am enjoying the conversations with the people in the program and appreciates working with HTP CAC.

**Snider** - with Myers & Stauffer, supporting HTP. She is enjoying the group. She has 15 years' experience working in health equity.

## 2. Approve meeting minutes from April 19, 2021, Allison Neswood - 3:26-3:28pm

Meeting minutes were sent out before the meeting for review. Assuming there are no issues with the minutes, they are approved.



3. Discussion - 3:28-4:25pm - HTP CAC discussion of resources to support more meaningful hospital community engagement and next steps for HTP CAC.

**Neswood** - Karola put together two spreadsheets for us to facilitate and track engagements of hospitals with their communities. We were thinking that we could work with hospitals and track that. Also, sharing standards or best practices with hospitals with a focus on communities that have the greatest health disparities. We could also provide guidance to hospitals in the area of their community health benefits. Does the CAC want to look at Mental Health or Housing Security, for instance? Do we want to be an Ad Hoc committee that HCPF can bring things to review?

**De Percin** - I am happy to contribute in sharing best practices. Driving forward health equity should be the framework of this committee. Health Alliance Reports show the needs we have heard from the community. And, we need to know what the hospitals are doing.

**Neswood** - I didn't know that there were Health Alliance Reports.

**Levine** - What is the measure of success for what this program has accomplished? We need to discuss what the outcome we are looking for - looks like. People have different perspectives and ideas about what that should look like. We need to have a public health versus community health discussion. What is success? What does it look like?

**Neswood** - Good points, Mark. Should this be kept to HTP?

**Dolson** - We are talking about hospitals meeting goals. If we go beyond HTP and the Hospital Provider Fee, we are going outside the scope of this committee. We need to make sure that we keep in scope and stay with HTP on this committee.

**Cruz** - Yes, let's make sure to stay with HTP.

**Neswood** - HTP Metrics discussion. HTP doesn't provide funding for a lot of the program, according to community feedback. It is a well-intentioned program.



**CHASE**

Colorado Healthcare Affordability and  
Sustainability Enterprise

June 21, 2021 HTP CAC Meeting Notes (continued)

**Levine** - The needs being met and addressed is the goal of the program, instead of just referrals. Let's move away from referrals as the endpoint.

**Dolson** - We have asked for a social needs survey. We require notification and that isn't happening now. We need to be thinking about community benefit and about the hospitals using their community benefit dollars to meet the needs of the community.

**De Percin** - HTP has a slice of the program. We need to know who's doing what and how they are doing it.

**Dolson** - Good point Dede. Community Benefit - how is it integrated?

**De Percin** - Take the Department of Transportation for instance. Transportation got taken out of community needs for some reason, even though it is needed.

**Neswood** - Would CAC be a clearing house? Do you see a value in that?

**De Percin** - I get frustrated. It would be helpful to hospitals to know the needs in the community, but they have to know who's doing what.

**Levine** - We have a role to encourage collaboration among hospitals, human services and other organizations. We could use HTP to collaborate.

**Neswood** - I like where this is going. What does that look like? Is that us or not us?

**Levine** - It's better to do things in a collaborative manner. There is already work going on, maybe HTP could reward hospitals to work together efficiently. We need to understand what we are aiming for.

**Haynes** - I like this conversation. We need to find out what all is going on in the community. How do we help to provide information?

**Levine** - What does include and define? What is meaningful community engagement?



**CHASE**

Colorado Healthcare Affordability and  
Sustainability Enterprise

June 21, 2021 HTP CAC Meeting Notes (continued)

**Neswood** - What can we put together? Who all should be included in the conversation?

**De Percin** - PIAC and HTP - we see the same people in these meetings. We need to have new people join.

**Levine** - It is a burden for small organizations. It should be joint meetings with multiple hospitals. Hospital centric versus neighborhood centric.

**Neswood** - HTP is a hospital centric based on the structure of the program and is limited by statute.

**Levine** - We need to define what is collaboration in Colorado. Establish the choice to collaborate.

**Neswood** - Likes conversation and ideas. Setting up best practices, defining what is success for this program, bring needs assessments with program into alignment, and who is doing what.

**Cruz** - Let's make sure to include health equity in this.

**De Percin** - We need to have better community-based infrastructure and invest in something permanent.

**Gibson** - Agrees with Dede. Keep up with the equity framework. We need integrated work and strategic work and planning. She is interested in participating in something like this.

**Neswood** - What is meaningful engagement? We need to identify different communities in the state. What are tangible next steps?

**Levine** - A focused discussion about what collaborative work would look like.

**Neswood** - Next meeting, we could talk further about what collaboration looks like. What is meaningful community engagement? We could look at Karola's spreadsheet to research. What are best practices.

**De Percin** - Sometimes it seems there is a black-box for decision making at hospitals.



**CHASE**

Colorado Healthcare Affordability and  
Sustainability Enterprise

June 21, 2021 HTP CAC Meeting Notes (continued)

**Levine** - A needs assessment linked with how we accomplish the goals, participating in meeting the health needs in the community.

**Neswood** - Are there individuals we should invite to the next meeting? Who should we invite?

**De Percin** - It's important to include Human Services as they are a critical voice. Especially now that at the end of the Public Health Emergency, the CDC will be lifting the moratorium on evictions.

**Levine** - Include the community. What does community mean to HCPF?

**Dolson** - We can discuss that and how they overlap.

**Neswood** - We should send out a meeting notice well in advance, with an interim meeting for planning. We can plan a stakeholder meeting in August.

**Dolson** - HCPF is happy to support and assist.

**De Percin** - July meeting can be used as a small group to organize the stakeholder meeting.

**Neswood** - We can hammer out the agenda for the August meeting. For the next meeting, look over the materials. Mark Levine, Allison Neswood and India Hilty will meet in July in the normal timeslot of the HTP CAC meeting.

4. Adjournment - 4:26pm

5. Next meeting scheduled for July 19, 2021 at 3pm. Small Group preparation for larger stakeholder meeting in August.